## Markon County

Department Head Signatu e:

## MARION COUNTY BOARD OF COMMISSIONERS

## **Board Session** Agenda Review Form

Maating data.	December 6, 2023
Meeting date: Department:	Public Works
Title	Public Hearing for Solid Waste Collection Rate Changes
Agenda Planning Date:	Nov. 30, 2023  Management Update/Work Session Date: Audio/Visual aids
15 minu Time Required	
Requested Action:	Staff requests the Board to hold the public hearing for collection rate changes for haulers within the unincorporated areas of Marion County.
Issue, Description & Background:	Public Works staff and Bell & Associates, LLC reviewed the submitted COSA from the franchised haulers. The proposed rates are reasonable and would bring the haulers within the appropriate rate of return on investment allowed within their franchises.  This public hearing was set, as required by Marion County's Solid Waste Management Ordinance (MC Code Section 8.05), in order to consider the proposed changes to the solid waste collection rates charged by the franchised haulers.
Financial Impacts:	This will impact customers within unincorporated areas of Marion County and medical waste customers.
impacts to Department & External Agencies:	County departments and other garbage customers would see an increase in garbage collections costs and medical waste services.
List of attachments:	Marion County Rate Memo, Board Order, Marion County Rate Sheet, Powerpoint slides
Presenter:	Brian May, Dennis Mansfield, Chris Bell (Bell & Associates)

### **Marion County Rate Memo**

Waste and recycling collection services are provided to Marion County's (County) residential and commercial customers through an exclusive franchise system where eight private collection companies are assigned exclusive service territories. As the regulator of waste and recycling, the Marion County Commissioners are responsible for ensuring reasonable and adequate rates to provide necessary public service.

There are three collection services provided within the county: roll cart, primarily for residential customers; container, which is offered to commercial customers; and roll-off drop box service.

The Environmental Services division of the Public Works Department completes an annual rate review. The franchised companies submit an annual report to the County that provides detailed costs and revenues associated with providing service within their franchised territory and combined total company operations. The report format provides the capacity to calculate the cost of service for each line of business (roll cart, container, and dropbox). Reported results were analyzed, and the following tasks were completed by Bell & Associates, the County's contracted solid waste rate consultant:

- a. Analyze and compare the reported route collection hours to the reported customer counts for each line of business.
- b. Using a predictive test of revenue for each line of business, ensure the revenues are reasonable for the number of reported customers.
- c. By thoroughly reviewing the reported direct cost line items, determine if the expense is reasonable in relation to the customer and operational data entered from the detailed cost report.
- d. Utilize a predictive test of disposal to determine if the reported disposal expense is reasonable.
- e. Using the reported administrative line items, determine if the expense is reasonable for the operational data entered from the detailed cost report.
- f. Review the costs between the County and the company's other franchised collection operations to determine if the allocations are reasonable.

The results of operations are summarized in Table 1 on the following page.

**Table 1: 2022 Adjusted Marion County Composite Results** 

Description	Rural Results	Urban Results	Composite	% of Expense
Revenue	\$9,394,344	\$6,149,664	\$15,544,008	
Disposal Expense	\$2,789,163	\$2,138,033	\$4,927,196	33.9%
Labor Expense	\$2,297,205	\$1,131,362	\$3,428,567	23.7%
Truck Expense	\$1,710,993	\$875,591	\$2,586,584	17.8%
Equipment Expense	\$288,909	\$167,659	\$456,568	3.1%
Franchise Fees	\$261,504	\$185,328	\$446,832	3.1%
Other Direct Expenses	\$189,465	\$55,039	\$244,504	1.7%
Mgmt. and Admin/Cust Svcs	\$1,403,387	\$1,027,703	\$2,431,090	16.7%
Total Expenses	\$8,940,626	\$5,580,715	\$14,521,341	100.0%
Income (Revenue – Expenses)	\$453,718	\$568,949	\$1,022,667	
Return on Revenues	4.83%	9.25%	6.58%	

Once the reports were reviewed and adjustments made, estimating the financial performance for 2023 was completed by applying the following assumptions to the 2022 adjusted expenses:

- Driver wages were escalated by 5%
- Health insurance premiums increased by 15.8%
- Fuel costs decreased by 9.5% from 2022
- Commingled recycling processing increased by 60.3%, primarily due to the slowing economy
- Other expenses influenced by inflation were increased by 4.3% in 2023. According to the US Bureau of Labor Statistics. (All items in West - Size Class A, urban wage earners, and clerical workers, not seasonally adjusted)

To set uniform collection rates, the County is segregated into two regions: urban, located within the Salem urban growth boundary, and the rest of the unincorporated county, identified as rural. For reporting purposes, the financial results of all three services are combined to generate a composite report; however, setting collection rates at or near the cost of service for all three service types is the objective of the County. Table 2 on the following page summarizes the increased cost by region and the percentage increase to the respective expense used to calculate the rates. The estimated increase at the bottom of the table is the expected increase compared to the total cost of collection operations for each region.

Table 2: Estimated Increased Expenses from 2022 to 2023 by Region

Urban Collection Region			Rural Collection Region			1
Expense	Amount	% ▲	Expense		Amount	% ▲
Labor	76,360	5.0%		Labor	131,419	5.0%
Health	32,046	15.8%		Health	64,043	15.8%
Fuel	(27,184)	-9.5%		Fuel	(54,862)	-9.5%
Truck	21,192	3.1%		Truck	42,962	3.1%
Recycling	78,807	60.3%		Recycling	66,851	59.8%
Other	22,450	0.8%		Other	54,116	1.4%
Totals	203,671	3.6%		Totals	304,529	3.4%

Financial data was consolidated by service, showing the collection system's total revenues and expenses. This consolidated report allows the calculation of the system's return-on-revenue and provides a measure of the adequacy of rates. Tables 3 and 4 summarize the estimated 2023 return for each collection service provided within the County's collection regions.

Table 3: Projected 2023 Urban Region Rate of Return

Cost Component	Roll Cart	Container	Drop Box	Composite
Revenues	3,992,259	1,699,326	590,904	6,282,489
Collection Costs	3,769,204	1,487,732	527,450	5,784,386
Franchise Income	223,055	211,594	63,454	498,103
Return on revenues	5.6%	12.5%	10.7%	7.9%

Table 4: Projected 2023 Rural Region Rate of Return

Cost Component	Roll Cart	Container	Drop Box	Composite
Revenues	5,273,858	2,083,733	2,277,751	9,635,342
Collection Costs	4,889,536	2,066,999	2,288,620	9,245,155
Franchise Income	384,322	16,734	-10,869	390,187
Return on revenues	7.3%	0.8%	-0.5%	4.0%

### **Urban Rates**

No rate adjustment is required when the composite results are above 10%; however, roll cart service pulls down the composite while container service partially subsidizes urban operations. Therefore, rather than recalibrating the rates by increasing roll cart and drop box services to ten percent and reducing container service to the same margin, County staff recommends a 3.9% increase to roll cart service to increase the urban composite to a ten percent return. Scheduled increases in 2024 for yard debris disposal and labor costs totaling 1.0% were incorporated into the cart collection rates summarized in Table 5.

Table 5: Proposed 2024 Rate Increases to Urban Roll Cart Service

Service	Current Rate	\$ Increase	Proposed Rate	% Increase
Residential 20-gallon cart	\$26.36	\$1.29	\$27.65	4.9%
Residential 35-gallon cart	\$28.95	\$1.43	\$30.38	4.9%
Residential 65-gallon cart	\$38.50	\$1.89	\$40.39	4.9%
Residential 95-gallon cart	\$45.23	\$2.22	\$47.45	4.9%
Commercial 35-gallon cart	\$20.87	\$1.02	\$21.89	4.9%
Commercial 65-gallon cart	\$33.06	\$1.62	\$34.68	4.9%
Commercial 95-gallon cart	\$42.22	\$2.07	\$44.29	4.9%

### **Rural Rates**

The projected rate of return for rural cart collection service requires a 3.7% increase, summarized in Table 6.

Table 6: Proposed 2024 Rate Increases for Rural Roll Cart Service

Service	Current Rate	\$ Increase	Proposed Rate	% Increase
Residential 35-gallon cart	\$30.75	\$1.15	\$31.90	3.7%
Residential 65-gallon cart	\$38.42	\$1.42	\$39.84	3.7%
Residential 95-gallon cart	\$46.80	\$1.73	\$48.53	3.7%
Commercial 35-gallon cart	\$25.45	\$0.94	\$26.39	3.7%
Commercial 65-gallon cart	\$38.31	\$1.42	\$39.73	3.7%
Commercial 95-gallon cart	\$49.37	\$1.83	\$51.20	3.7%

### **Rural Container Rates**

Last year, the Commissioners approved increasing the rural collection service rates for the smaller containers over two years, as detailed in Table 7 on the following page.

**Table 7: Approved Rate Increase for Rural Commercial Collection Service** 

Service	2022 Rate	\$ ▲	2023 Rate	\$ ▲	2024 Rate
1 yard	\$78.17	\$27.45	\$105.62	\$27.45	\$133.07
1-1/2 yard	\$104.75	\$20.53	\$125.28	\$20.53	\$145.81
2 yard	\$134.42	\$12.04	\$146.46	\$12.04	\$158.50

Fuel and labor expenses for commercial collection are expected to rise in 2024; therefore, a minor increase of 1.5% is recommended and summarized in Table 8.

**Table 8: Approved Rate Increase for Rural Commercial Collection Service** 

Service	Current Rate	\$ <b>A</b>	2024 Rate	% ▲
1 yard	\$133.07	\$2.00	\$135.07	1.5%
1-1/2 yard	\$145.81	\$2.19	\$148.00	1.5%
2 yard	\$158.50	\$2.38	\$160.88	1.5%
3 yard	\$202.01	\$3.03	\$205.04	1.5%
4 yard	\$269.15	\$4.04	\$273.19	1.5%
5 yard	\$337.20	\$5.06	\$342.26	1.5%
6 yard	\$361.30	\$5.42	\$366.72	1.5%
8 yard	\$480.99	\$7.21	\$488.20	1.5%

### **Medical Waste**

Rates for medical waste collection were last adjusted by the Commissioners in 2019. Since then, materials (medical boxes), labor, and collection expenses have increased by 12.6 %, and disposal is scheduled to increase by 71%, from \$87.45 to \$150 per ton in 2024. Table 9 summarizes the increase requested for the two service levels provided within Marion County.

**Table 9: Medical Waste Results of Operation** 

Year	20	2022		2023		24
Customer Type *	Heavy	Low	Heavy	Low	Heavy	Low
Revenue	136,181	33,350	161,881	41,844	161,881	41,844
Total Expense	133,454	32,644	154,042	36,155	170,083	39,464
Net Income	2,727	706	7,838	5,688	(8,202)	2,380
ROR	2.0%	2.1%	4.8%	13.6%	-5.1%	5.7%
% Increase					17%	5%

<sup>\*</sup> A heavy customer disposes of 60 boxes or more per month

## BEFORE THE BOARD OF COMMISSIONERS FOR MARION COUNTY, OREGON

In the matter of considering adjustment ) of collection rates for haulers within the unincorporated areas of Marion County )	
<u>O R D E R</u>	
This matter came before the Board of Commissioners a	at its regular scheduled public meeting of
December 6, 2023, to consider updated collection rates for colle	ection franchises within the unincorporated
areas of Marion County.	
WHEREAS, under Marion County Code section 8.05.4	480, the Marion County Board of
Commissioners shall conduct a public hearing before any collection	ction and disposal rates may be adjusted,
following an investigation conducted by the Director of the Ma	rion County Department of Public Works;
and	
WHEREAS, the Director of the Marion County Depart	ment of Public Works has conducted an
investigation and recommends the adjustment of collection rate	es for solid waste haulers within the
unincorporated areas of Marion County; and	
WHEREAS, the Marion County Board of Commission	ers has conducted a public hearing on
December 6, 2023 and, after hearing all testimony and consider	ring all evidence presented, concludes that
collection rates for solid waste haulers within the unincorporate	ed areas of Marion County should be
adjusted; now, therefore	
IT IS HEREBY ORDERED that the Board of Commis	sioners approves the adjustment of solid
waste collection rates in the unincorporated areas of Marion Co	ounty as described on Exhibit A attached
hereto.	
DATED at Salem, Oregon, thisday of December, 20	)23.
	MARION COUNTY BOARD OF COMMISSIONERS
	Chair
	Commissioner
	Commissioner

	Marion Cou	nty Approved Ra	ites 01-01-23	Price I	ncrease	Marion Cou	nty Proposed Ra	ates 01-01-24
ROLL CART SERVICE	UGB	Rural	Sparse	Urban	Rural	UGB	Rural	Sparse
I. Residential Curbside - Monthly rate for A) Type of Service	weekly servic	e. ~ see definitio	ns					
20 gallon roll cart service -	\$17.96	\$29.92	\$34.06	4.9%	3.7%	\$18.84	\$31.03	\$35.32
20 gallon roll cart service	\$26.36	N/A	N/A	4.9%	3.7%	\$27.65 \$30.37	N/A	N/A
35 gallon roll cart service 65 gallon roll cart service	\$28.95 \$38.50	\$30.75 \$38.42	\$34.84 \$43.00	4.9% 4.9%	3.7% 3.7%	\$30.37 \$40.39	\$31.89 \$39.84	\$36.13 \$44.59
95 gallon roll cart service	\$45.23	\$46.80	\$50.82	4.9%	3.7%	\$47.45	\$48.53	\$52.70
B) Hardship Service [meeting criteria]     20 gallon roll cart service	\$10.41	\$21.04	¢25 17	4.00/	0.70/	\$20.26	¢22.40	¢26.47
20 gallon roll cart service - 20 gallon roll cart service	\$19.41 \$27.82	\$31.04 N/A	\$35.17 N/A	4.9% 4.9%	3.7% 3.7%	\$20.36 \$29.18	\$32.19 N/A	\$36.47 N/A
35 gallon roll cart service	\$30.47	\$31.88	\$35.96	4.9%	3.7%	\$31.97	\$33.06	\$37.29
C) Residential - Other Cart Charges Occasional extra's - (35 gallon eq	\$5.57	\$5.59	\$6.37	4.9%	3.7%	\$5.84	\$5.80	\$6.61
Each additional garbage cart - Mon			\$0.57	4.9%	3.1%	\$5.64	φ5.60	φυ.υ ι
35 gallon roll cart	\$15.55	\$16.32	\$18.44	4.9%	3.7%	\$16.31	\$16.92	\$19.12
65 gallon roll cart 95 gallon roll cart	\$25.09 N/A	\$24.98 \$33.19	\$27.94 \$36.10	4.9%	3.7% 3.7%	\$26.32 N/A	\$25.90 \$34.42	\$28.98 \$37.44
95 gallon mixed organics addition	\$9.16	ъзз. 19 N/A	N/A	4.9% 4.9%	3.7%	\$9.61	₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩ ₩	\$37.44 N/A
95 gallon mixed organics - without ex	\$17.19	N/A	N/A	4.9%	3.7%	\$18.03	N/A	N/A
95 gallon mixed recycling - withou	\$11.19	\$15.37	\$17.44	4.9%	3.7%	\$11.74	\$15.94	\$18.08
Residential on-call customer - 35 Premium service	\$11.89	\$11.85	\$14.98	4.9%	3.7%	\$12.47	\$12.29	\$15.53
I. Multi-Family & Mobile Home Parks Cur	\$8.28	\$13.41 ly rate for weekly	\$13.41 service ~ see	4.9%	3.7%	\$8.69	\$13.91	\$13.91
A) Type of Service		.,	, 00. 1.00.	dominio				
35 gallon roll cart service	\$19.47	\$25.39	\$28.41	4.9%	3.7%	\$20.42	\$26.33	\$29.46
65 gallon roll cart service  B) Multi-Family & Mobile Home Parks - Ot	\$29.45 her Cart Chard	\$37.18	\$41.54	4.9%	3.7%	\$30.90	\$38.56	\$43.08
Occasional extra's - (35 gallon eq	\$5.57	\$5.59	\$6.37	4.9%	3.7%	\$5.84	\$5.80	\$6.61
95 gallon mixed organics cart -	\$17.19	N/A	N/A	4.9%	3.7%	\$18.03	N/A	N/A
35 gallon food waste cart 65 gallon food waste cart	\$10.05 \$15.43	N/A N/A	N/A N/A	4.9% 4.9%	3.7% 3.7%	\$10.55 \$16.18	N/A N/A	N/A N/A
95 gallon food waste cart	\$15.43	N/A N/A	N/A N/A	4.9% 4.9%	3.7%	\$10.10	N/A N/A	N/A N/A
Premium service	\$7.58	\$13.41	\$13.41	4.9%	3.7%	\$7.95	\$13.91	\$13.91
II. Commercial Cart- Monthly rate for wee	kly service. ~	see definitions						
A) Type of Service     35 gallon roll cart service	\$20.87	\$25.45	\$30.03	4.9%	3.7%	\$21.89	\$26.39	\$31.14
65 gallon roll cart service	\$33.06	\$25.45 \$38.31	\$40.26	4.9% 4.9%	3.7%	\$34.68	\$38.31	\$31.14 \$41.75
95 gallon roll cart service	\$42.22	\$49.37	\$51.32	4.9%	3.7%	\$44.29	\$51.19	\$53.22
B) Commercial - Other Cart Charges	\$11.89	\$11.40	\$12.24	4.9%	3.7%	\$12.47	\$11.82	\$12.69
Each additional cart - (35 gallon ε Occasional extra's - (35 gallon eq	\$7.65	\$6.59	\$6.99	4.9%	3.7%	\$8.02	\$6.84	\$7.24
95 gallon mixed organics cart -	\$17.19	N/A	N/A	4.9%	3.7%	\$18.03	N/A	N/A
35 gallon food waste carti	\$10.05	N/A	N/A	4.9%	3.7%	\$10.55	N/A	N/A
65 gallon food waste cartj 95 gallon food waste cartj	\$15.43 \$20.80	N/A N/A	N/A N/A	4.9% 4.9%	3.7% 3.7%	\$16.18 \$21.82	N/A N/A	N/A N/A
V. Cart Fees	,					,		
Exchange Fee: Charge that								
applies if customer switches Single cart	\$20.74	\$27.94	\$44.71	4.9%	3.7%	\$21.76	\$28.98	\$46.36
Multiple carts	\$34.52	\$39.12	\$55.88	4.9%	3.7%	\$36.21	\$40.57	\$57.95
Delivery Fee: Charge that								
applies if established customer Single cart	\$20.74	\$27.94	\$44.71	4.9%	3.7%	\$21.76	\$28.98	\$46.36
Multiple carts	\$34.52	\$39.12	\$55.88	4.9%	3.7%	\$36.21	\$40.57	\$57.95
Redelivery Fee: Charge that								
applies if customer becomes	£20.74	¢27.04	¢44.74	4.007	0 70/	¢04.70	<b>#20.00</b>	646.26
Single cart Multiple carts	\$20.74 \$34.52	\$27.94 \$39.12	\$44.71 \$55.88	4.9% 4.9%	3.7% 3.7%	\$21.76 \$36.21	\$28.98 \$40.57	\$46.36 \$57.95
Each additional 95 gallon mixed								
recycling cart	\$3.44	\$3.38	\$3.38	4.9%	3.7%	\$3.60	\$3.50	\$3.50
Return trip charge Late Fee (Formally Service	\$11.89 \$28.63	\$11.85 \$27.94	\$14.98 \$27.94	4.9% 4.9%	3.7% 3.7%	\$12.47 \$30.03	\$12.29 \$28.98	\$15.53 \$28.98
Damaged carts	\$77.10	\$75.83	\$75.83	4.9%	3.7%	\$80.88	\$78.63	\$78.63
Contamination fee - each cart mix	\$15.42	\$15.17	\$15.17	4.9%	3.7%	\$16.18	\$15.73	\$15.73
CONTAINER SERVICE								
<ul> <li>Commercial Container - Monthly rate for A) Type of Service</li> </ul>	or weekly serv UGB	ice. Rural	Sparse			UGB	2023 Rural	2023 Sparse
Loose Manual - First Stop	CGD	Kurui	Sparse			OGD	Kurui	Sparse
One Yard	\$80.89	\$105.62	\$122.52	0.0%	27.9%	\$80.89	\$135.07	\$162.08
One and a Half Yard Two Yard	\$113.88 \$145.00	\$125.28 \$146.46	\$140.30 \$165.40	0.0%	18.1%	\$113.88 \$145.00	\$148.00 \$160.88	\$177.60 \$103.05
Three Yard	\$145.90 \$209.29	\$146.46 \$202.01	\$165.49 \$242.42	0.0%	9.8% 1.5%	\$145.90 \$209.29	\$160.88 \$205.04	\$193.05 \$246.05
Four Yard	\$265.81	\$269.15	\$341.80	0.0%	1.5%	\$265.81	\$273.19	\$346.93
Five Yard	\$326.06	\$337.20	\$404.53	0.0%	1.5%	\$326.06	\$342.25	\$410.60
Six Yard Eight Yards	\$381.97 \$482.53	\$361.30 \$480.99	\$450.61 \$600.83	0.0%	1.5% 1.5%	\$381.97 \$482.53	\$366.72 \$488.20	\$457.37 \$609.84
Loose Automated - First Stop	₩ .02.00	¥ +00.33	φ000.00	0.076	1.570	¥ 10∠.00	₩ <del>1</del> 00.20	ψυυσ.υ4
Two Yard	\$133.72	\$134.42	\$151.89	0.0%	1.5%	\$133.72	\$136.44	\$154.17
Three Yard Four Yard	\$173.89 \$227.45	\$202.01	\$242.42 \$341.80	0.0%	1.5%	\$173.89	\$205.04	\$246.05 \$346.93
Five Yard	\$227.45 \$282.22	\$269.15 \$337.20	\$341.80 \$404.53	0.0%	1.5% 1.5%	\$227.45 \$282.22	\$273.19 \$342.25	\$346.93 \$410.60
Six Yard	\$333.31	\$361.30	\$450.61	0.0%	1.5%	\$333.31	\$366.72	\$457.37
Eight Yard	\$434.27	\$480.99	\$600.83	0.0%	1.5%	\$434.27	\$488.20	\$609.84
Each additional stop per week - charged the regular rate divided	(\$10.00)	(\$10.00)	(\$10.00)	0.0%	1.5%	(\$10.00)	(\$10.15)	(\$10.15)
by four. Haulers may charge no								
B) Container - Other Charges								
Each additional 95 gallon mixed	\$3.27	\$3.27	\$3.27	0.0%	3.7%	\$3.27	\$3.39	\$3.39
Delivery fee - restarts, Late Fee (Formally Service	\$30.16 \$27.27	\$35.44 \$25.32	\$50.63 \$25.32	0.0%	1.5% 1.5%	\$30.16 \$27.27	\$35.97 \$25.69	\$51.39 \$25.69
Inaccessible containers - see	Ψ21.21	Ψ20.02	Ψ20.02	0.076	1.376	ΨΕΙ.ΕΙ	Ψ20.03	ψ <b>2</b> 0.03
special service rate								
Occasional extra's & overload - see Franchisee will not move rear-	special servic	e rate						
load container further than								
length of franchisee's vehicle, on								
hard, flat surface.								
C) Compacted Material								
Compactor and container must								
be compatible with collector								
equipment, and be in a safe and								
operable condition. Mechanically or manually								
compacted, altered or								
compacted and shredded waste								
is three (3) times the loose rate.								
DROP BOX SERVICE				_				

Loose Material+	¢159.00	\$158.00	\$158.00	0.0%	0.0%	¢159 00	\$150.00	¢150 00
10 yard 20 yard	\$158.00 \$183.00	\$158.00	\$158.00 \$183.00	0.0%	0.0%	\$158.00 \$183.00	\$158.00 \$183.00	\$158.00 \$183.00
30 yard	\$183.00	\$183.00	\$183.00	0.0%	0.0%	\$183.00	\$183.00	\$183.00
40 yard	\$198.00	\$198.00	\$198.00	0.0%	0.0%	\$198.00	\$198.00	\$198.00
50 yard	\$198.00	\$198.00	\$198.00	0.0%	0.0%	\$198.00	\$198.00	\$198.00
Zone mileage is charged as follows:		E N. M.						
Zone 1 - Salem UGB or 1 - 5 mile ra Zone 2+ - more than 5 air miles b	\$34.00	F = No Mileage \$34.00	charge \$34.00	0.0%	0.0%	\$34.00	\$34.00	\$34.00
Zone 3+ - more than 15 air miles b	\$84.00	\$84.00	\$84.00	0.0%	0.0%	\$84.00	\$84.00	\$84.00
Zone 4+ - more than 25 air miles	\$104.00	\$104.00	\$104.00	0.0%	0.0%	\$104.00	\$104.00	\$104.00
Zone 5+ - more than 35 air miles	\$149.00	\$149.00	\$149.00	0.0%	0.0%	\$149.00	\$149.00	\$149.00
***W-T-E-F - Waste to Energy Facility Located	d in Brooks, Oregon							
Compacted Units Customer supplies the								
be compatible and safe to use with collector equipment. Plus Mileage charge as shown above. Minimum								
	0004.00	0004.00	#004.00			2004.00	0004.00	0004.00
	\$231.00	\$231.00	\$231.00	0.0%	0.0%	\$231.00	\$231.00	\$231.00
Discount and tribling his 100 d		-b		0.0%	0.0%			
<ul> <li>Disposal cost multiplied by 1.03 plus</li> <li>Disposal Fee</li> </ul>	s zone mileage o	criarge for comp	acted units					
Solid Waste disposed of at an in-county Solid Waste required to be disposed of								
Drop Boy Other Charges								
Drop Box - Other Charges Each additional 95 gallon mixed								
recycling cart	\$3.13	\$3.13	\$3.13	0.0%	0.0%	\$3.13	\$3.13	\$3.13
Rental per day after first 4-days	\$12.00	\$12.00	\$12.00	0.0%	0.0%	\$12.00	\$12.00	\$12.00
Monthly drop box rental	\$118.00	\$118.00	\$118.00	0.0%	0.0%	\$118.00	\$118.00	\$118.00
Delivery fee - occasional or first								
time user	\$36.00	\$36.00	\$36.00	0.0%	0.0%	\$36.00	\$36.00	\$36.00
special service rate								
Special Services								
Collector will charge the reasonable								
cost of disposal. Charges are to be								
related to a similar schedule of fees								
where possible. All services are								
plus franchise fee and plus cost of disposal. If debris exceeds 10								
yards, use of drop box is at								
collectors discretion.								
A) Janitorial Services and Call								
Backs (per hour)								
One person and one truck, portal		****	****			****	A	A
to portal	\$147.05	\$145.93	\$145.93	0.0%	1.5%	\$147.05	\$147.05	\$147.05
Two persons and one truck, portal to portal	\$200.52	\$198.99	\$198.99	0.0%	1.5%	\$200.52	\$200.52	\$200.52
Residential Medical Waste	φ200.02	ធ្នា ១០.១១	φ190.99	0.0%	1.5%	φ200.02	φ200.32	φ200.52
One gallon sharps container								
service (same day as garbage								
collection service)	\$15.56	\$19.95	\$19.95	0.0%	0.0%	\$19.95	\$19.95	\$19.95
Commercial Medical Waste - Service I		arion Environm	ental Services					
A) Low Volume Generators 1-59 boxe		_						
20 gallon box/bag	\$25.00	N/A	N/A	5.0%	0.0%	\$26.25	N/A	N/A
Each additional box/bag	\$14.32	N/A	N/A	5.0%	0.0%	\$15.03	N/A	N/A
35 gallon box/bag	\$27.00	N/A	N/A	5.0%	0.0%	\$28.35	N/A	N/A
Each additional boy/box	\$16.59	N/A	N/A	5.0%	0.0%	\$17.42	N/A	N/A
Each additional box/bag								
B) High Volume Generators 60+ boxes	s per montn			17.0%	0.0%	\$17.26	N/A	N/A
	\$14.75	N/A	N/A	11.070				
B) High Volume Generators 60+ boxes		N/A N/A	N/A N/A	17.0%	0.0%	\$13.86	N/A	N/A
B) <u>High Volume Generators 60+ boxes</u> 20 gallon box/bag	\$14.75				0.0% 0.0%	\$13.86 \$8.78	N/A N/A	N/A N/A
B) <u>High Volume Generators 60+ boxes</u> 20 gallon box/bag Each additional box/bag	\$14.75 \$11.84	N/A	N/A	17.0%	1.1			
B) <u>High Volume Generators 60+ boxes</u> 20 gallon box/bag Each additional box/bag Salem Hospital - 20Gal - C	\$14.75 \$11.84 \$7.51	N/A N/A	N/A N/A	17.0% 17.0%	0.0%	\$8.78	N/A	N/A
B) High Volume Generators 60+ boxes 20 gallon box/bag Each additional box/bag Salem Hospital - 20Gal - C 35 gallon box/bag	\$14.75 \$11.84 \$7.51 \$16.75	N/A N/A N/A	N/A N/A N/A	17.0% 17.0% 17.0%	0.0% 0.0%	\$8.78 \$19.60	N/A N/A	N/A N/A

### A) Accessible

Cart must be located in a single location with acceptable vehicle turning radius and adequate drive-up access. There must be no tree limbs adjacent to cart(s). and cart(s) must be accessible without manual movement.

B) Additional Carts

Each additional cart must be placed 4' apart side by side on

C) Bankruptcy
Customers who have had bankruptcy shall provide one billing cycle advance payment on commercial and residential service. Payment is due at time of delivery of service for industrial service.

D) <u>Cart Weight Limit</u>

Maximum weights per cart: 20
gallon cart - 40 pounds, 35

E) <u>Charges</u> No franchised hauler shall charge a rate within the unincorporated areas of Marion County greater than that established by the Marion

F) Collection Day

prior to 6:00 a.m. on day of

collection. Customers shall not

G) Commercial Cart Service
Applies to all cart service except single family, multi-family, and mobile home park residential service. The collector will H) Compostable Material

Yard debris, food waste and soiled paper when source separated for composting but

 Damaged Carts
 customer places hazardous chemicals, paints, corrosive

### J) Food Waste

shellfish, grains, fruits and vegetables, which attends or results from storage. preparation, cooking, handling, selling or serving of food for human consumption.Includes, but is not limited to, excess, spoiled or unusable foods or Includes paper products that have been in contact with food or food waste to the degree that they would not be able to be recycled into new paper products. Food soiled paper

## products. Pod soline paper includes but is not limited to. K) <u>Hardship (Not at curb)</u> Hardship service is provided at residential households where no one in the household is

### L) Janitorial & Call Back (per hour) Collection of solid waste or

recyclable materials that require additional handling by

### M) Mixed Organics

mixed compostables) means the process where two or more types of compostable materials are

## N) Mixed Recycling The process where two or more

recyclable materials are

## O) Multi Family & Mobile Home Park Service The collector will provide cart for

weekly garbage service and 1 95 gallon roll cart for every other week mixed recycling. Each multi family unit will be charged

## P) NSF& Interest Charges Fee is based upon regulated

allowance for such penalty.

### Q) Premium Service

Additional charge per cart per month, weekly collection for collection at the house up to 300ft (if over 300ft special services: hourly fee applies). Carts must be accessible with clear & unobstructed access so hauler can operate automated equipment. Hauler may request damage waiver form.

R) Residential Service
I ne collector will provide cart for weekly garbage service and 1 95 gallon roll cart for every other week mixed recycling. UGB Only also includes -1 95 gallon

S) <u>Cart Fees</u>
Charge that applies if customer

Triange trial applies it customer switches service which requires T) Return Trip Charge
Fee will apply when a cart is blocked or not accessible at the time of service.

### U) Late Fee (Service Interrupt Fee)

Flat fee will be charged after 60-days of non-payment.

V) <u>Vacation Credit</u>
I nere will be a pro-rated credit allowed on the regular monthly charge for service which is canceled for 3 consecutive weeks or more, when Hauler is



# Annual Cost of Service Analysis (COSA)

- Each of the 8 franchised haulers submits a standardized financial report of company operations in Marion County
- Each submitted report was reviewed by Chris Bell, CPA
  - Analyze and compare the reported customer counts to the collection hours
  - Use predictive tests of revenues and expenses
  - Compare costs between County operations and other cities / collection operations
  - Adjust the reported costs to calculate the cost for each service in the urban and rural regions of Marion County
- Financial Results are used calculate the cost of providing service

# Adjusted 2022 Marion County Composite

Description	Rural Results	Urban Results	Composite	% of Expense
Revenue	\$9,394,344	\$6,149,664	\$15,544,008	
Disposal Expense	\$2,789,163	\$2,138,033	\$4,927,196	33.9%
Labor Expense	\$2,297,205	\$1,131,362	\$3,428,567	23.7%
Truck Expense	\$1,710,993	\$875,591	\$2,586,584	17.8%
Equipment Expense	\$288,909	\$167,659	\$456,568	3.1%
Franchise Fees	\$261,504	\$185,328	\$446,832	3.1%
Other Direct Expenses	\$189,465	\$55,039	\$244,504	1.7%
Mgmt. and Admin/Cust Svcs	\$1,403,387	\$1,027,703	\$2,431,090	16.7%
Total Expenses	\$8,940,626	\$5,580,715	\$14,521,341	100.0%
Income (Revenue – Expenses)	\$453,718	\$568,949	\$1,022,667	
Return on Revenues	4.83%	9.25%	6.58%	

## Estimated Increase in Collection Expenses for 2023

Urban Co	ollection Reg	ion	Rural C	Rural Collection Region			
Expense	Amount	<b>%</b> ▲	Expense	Amount	<b>%</b> ▲		
Labor	76,360	5.0%	Labor	131,419	5.0%		
Health	32,046	15.8%	Health	64,043	15.8%		
Fuel	(27,184)	-9.5%	Fuel	(54,862)	-9.5%		
Truck	21,192	3.1%	Truck	42,962	3.1%		
Recycling	78,807	60.3%	Recycling	66,851	59.8%		
Other	22,450	0.8%	Other	54,116	1.4%		
Totals	203,671	3.6%	Totals	304,529	3.4%		

# January 1, 2023 Rate Increases

# **Urban Region**

## **Rural Region**

2.8% for cart collection service 1.1% for cart collection service

Two-year increase for small containers (1, 1.5, and 2 yd.)

Drop Box increases for haul and zone rates

# Projected 2023 Results by Service and Region

## **URBAN REGION**

Service	Return
Cart (Residential)	5.6%
Container (Commercial)	12.50%
Drop Box	10.7%
Urban Composite	7.9%

Propose 4.9% Increase to Cart Service

35 gallon cart increased by \$1.43 per month Proposed 35 gallon rate: \$30.38

65 gallon cart increased by \$1.89 per month Proposed 65 gallon rate: \$40.39

**RURAL REGION** 

Service	Return
Cart (Residential)	7.3%
Container (Commercial)	0.8%
Drop Box	-0.5%
Rural Composite	4.0%

Propose **3.7**% Increase to Cart Service 35 gallon cart increased by \$1.15 per month Proposed 35 gallon rate: \$31.90

Propose 1.5% Increase to Container Service

3 yd. weekly container increased by \$3.03 per month Proposed 3 yd. rate: \$205.04

## Medical Waste Rate Increase

Year	ear 20		
Customer Type	Heavy	Low	
Revenue	161,881	41,844	
Total Expense	170,083	39,464	
Net Income	(8,202)	2,380	
ROR	-5.1%	5.7%	
% Increase	17%	5%	

Last significant increase for collection was 2019

Labor, collection, and medical box expense has increased 12.6%

Disposal is scheduled to increase to \$150 per ton

Heavy customers dispose 60 boxes or more per month

