



## MARION COUNTY BOARD OF COMMISSIONERS

## Board Session Agenda Review Form

**Meeting date:** September 27, 2023

**Department:** Sheriff's Office

**Title** 2023 - 2025 Biennial State Plan

**Agenda Planning Date:** 9/14/2023 **Management Update/Work Session Date:** 9/19/2023 **Audio/Visual aids** ☐

**Time Required** 5 minutes **Contact:** Kristy Witherell **Phone:** x4402

**Requested Action:** Staff recommends approving the incoming funds intergovernmental agreement with the Oregon Department of Corrections in the amount of \$27,236,824.00 for expenses related to Community Corrections supervision/services retroactive from July 1, 2023, through June 30, 2025.

**Issue, Description & Background:** The county will receive funds from the Oregon Department of Corrections (DOC) for the 23-25 biennium. The DOC disburses corrections funds to county for assuming responsibility of correctional supervision/services and meeting the goals for community corrections in Oregon.

**Financial Impacts:** \$27,236,824.00 incoming funds

**Impacts to Department & External Agencies:** The funds received from this agreement will be applied to expenses related to Community Corrections supervision/services.

**List of attachments:** Contract Review Sheet, Board Session Agenda Review Form, Original IGA, and letter.

**Presenter:** Commander Mike Hartford

Department Head Signature:

DocuSigned by:

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# Contract Review Sheet

SO-5692-23

Intergovernmental Agreement #: SO-5692-23 Amendment #: \_\_\_\_\_

Contact: Kristy Witherell Department: Sheriff's Office

Phone #: (503) 365-3179 Date Sent: Tuesday, September 12, 2023

Title: OR DOC IGA #6542 2023-25 State Plan

Contractor's Name: Oregon Department of Corrections

Term - Date From: July 1, 2023 Expires: June 30, 2025

Original Contract Amount: \$27,236,824.00 Previous Amendments Amount: \_\_\_\_\_

Current Amendment: \_\_\_\_\_ New Contract Total: \$27,236,824.00 Amd% 0%

☒ Incoming Funds ☐ Federal Funds ☐ Reinstatement ☒ Retroactive ☐ Amendment greater than 25%

Source Selection Method: Not Applicable (Incoming Funds) icitation Num

Description of Services or Grant Award

The county will receive funds from the Oregon Department of Corrections (DOC) for the 2023-25 Biennium in the amount of \$27,236,824.00. The DOC disburses corrections funds to the county for assuming responsibility of correctional supervision/services and meeting the goals for community corrections in Oregon.

Desired BOC Session Date: 9/27/2023 BOC Planning Date: 9/14/2023

Files submitted in CMS: 9/6/2023 Printed packet & copies due in Finance: 9/12/2023

BOC Session Presenter(s) Mike Hartford

## FOR FINANCE USE

Date Finance Received: \_\_\_\_\_ Date Legal Received: \_\_\_\_\_

Comments: \_\_\_\_\_

## REQUIRED APPROVALS

Finance - Contracts \_\_\_\_\_ Date \_\_\_\_\_ Contract Specialist \_\_\_\_\_ Date \_\_\_\_\_

Legal Counsel \_\_\_\_\_ Date \_\_\_\_\_ Chief Administrative Officer \_\_\_\_\_ Date \_\_\_\_\_

**INTERGOVERNMENTAL AGREEMENT #6542  
BETWEEN THE STATE OF OREGON AND MARION COUNTY**

This Intergovernmental #6542 (Agreement) is between the State of Oregon acting by and through its Department of Corrections, hereafter called DEPARTMENT, and Marion County, hereafter called COUNTY.

Whereas, DEPARTMENT is an agency of the State of Oregon and COUNTY is a unit of local government of the State of Oregon and both parties desire to cooperate by agreement to provide correctional services in COUNTY within the requirements as authorized by ORS 423.475 to 423.565;

Whereas, the Legislative Assembly of Oregon enacted legislation establishing shared responsibility between county corrections programs and the Department on a continuing basis (ORS 423.475 to 423.565);

Whereas, ORS 144.106 provides "the supervisory authority shall use a continuum of administrative sanctions for violations of post-prison supervision";

Whereas, ORS 144.334 provides that the Board of Parole and Post-Prison Supervision may authorize issuance of citations by supervising officers;

Whereas, ORS 144.343 provides that the Board of Parole and Post-Prison Supervision may delegate the authority to impose sanctions as provided in ORS 144.106 and to continue a violator on parole or post-prison supervision with the same or modified conditions;

Whereas, ORS 423.478(2)(a) - (f) assigns responsibility for all offenders on probation, parole, post-prison supervision and those offenders sentenced or revoked for periods of one year or less, and on conditional release to COUNTY;

Whereas, ORS 137.545 and 137.595 provide that courts may delegate the authority to parole/probation officers to impose sanctions for probationers through a system of Structured Sanctions; and

Whereas, ORS 423.555 requires DEPARTMENT, with cooperation from COUNTY, to establish and operate a Statewide Evaluation and Information System and to monitor effectiveness of corrections services provided to criminal offenders under ORS 423.500 to 423.560.

Now, therefore, THE PARTIES HERETO, in consideration of the mutual promises, terms and conditions hereinafter provided, agree to the following:

## I. DEFINITIONS

- A. Amendment: Any change to this Agreement that alters the terms and conditions of the Agreement, effective only after all parties have signed and all approvals have been obtained. Plan Modifications are **NOT** Amendments.
- B. Budget Summary: The part of the County Corrections Plan that reflects the amount of County Corrections Grant funds granted by DEPARTMENT to COUNTY to implement the programs in the Plan. The Budget Summary is attached to this Agreement as Exhibit A.
- C. Community Corrections Manager: Individual designated by COUNTY pursuant to ORS 423.525 as responsible for administration of the community corrections programs as set forth by the Plan.
- D. County Corrections: All County agencies and officials who carry out the responsibilities in ORS 423.478(2)(a)-(f) and the activities of carrying out those responsibilities.
- E. County Community Corrections Plan or Plan: A document developed by the Local Public Safety Coordinating Councils and adopted by COUNTY's governing body pursuant to ORS 423.525 and 423.535 and received by DEPARTMENT's director or designee.
- F. County Community Corrections Plan Modification: A written change or alteration to the County Corrections Plan promulgated by COUNTY modifying the Plan subject to ORS 423.525, effective upon the date the written change or alteration has been submitted to the DEPARTMENT representative under this Agreement.
- G. County Community Corrections Grant: Grant(s) made by DEPARTMENT to assist COUNTY in the implementation and operation of county corrections programs including, but not limited to, preventive or diversionary correctional programs, probation, parole, post-prison supervision work release and local correctional facilities and programs for adults on supervision.
- H. Adult on Supervision (AOS): Any person under supervision who is on parole, post-prison supervision, transitional leave, work release, local control, and/or probation status.
- I. Sanctions or Structured Sanctions: A response to adult on supervision violations of conditions of supervision that uses custody units.

- J. Statewide Evaluation and Information System: The Corrections Information Systems (CIS) including the Offender Profile System (OPS), the Integrated Supervision Information System (ISIS), Case Management for Institutions (CMI), Offender Management System (OMS), Offender Information System (OIS), Interstate Compact Offender Tracking System (ICOTS), and related case management modules.
- K. Supervisory Authority: The local corrections official or officials designated in each COUNTY by that COUNTY's Board of County Commissioners or county court to operate corrections supervision services, custodial facilities or both.

## II. AUTHORITY AND DURATION

### A. Authority

This Agreement is entered into pursuant to the provisions of ORS 423.520, ORS 423.530 and 423.535.

### B. Duration

This Agreement will become effective on **July 1, 2023** and will remain in effect until **June 30, 2025** or until terminated according to Section X, captioned TERMINATION.

## III. PLAN; PLAN MODIFICATIONS

- A. County Community Corrections Plan: COUNTY will create a County Community Corrections Plan meeting the requirements of ORS 423.525 outlining the basic structure of supervision, services, and local sanctions to be applied to adults on supervision sentenced or convicted of felonies, designated drug-related misdemeanors, or designated person misdemeanors and on supervision in the county. The Plan consists of program descriptions and budget allocations and is included by this reference as part of this Agreement. The Plan must be received and approved by DEPARTMENT before disbursements can be made by COUNTY.
- B. Plan Modifications: COUNTY and DEPARTMENT agree that the Plan must remain a flexible instrument capable of responding to unforeseen needs and requirements. COUNTY may modify the Plan according to ORS 423.525 and the administrative rules thereunder governing the support and development of County Corrections Programs. A copy of all Plan Modifications will be marked in sequence beginning with the designation "Plan Modification 1" and attached to the above-mentioned Plan. DEPARTMENT will notify COUNTY of any concerns about the modification or the need for an amendment within a 30 calendar day period after DEPARTMENT receives the Plan Modification.

- C. Notice of Modification: No Plan Modifications shall take effect until COUNTY gives written notice to DEPARTMENT, in a form approved by DEPARTMENT. DEPARTMENT shall provide to COUNTY an approved form for modifications as soon as practicable after execution of this Agreement.

#### **IV. AMENDMENTS GENERALLY**

The terms of this Agreement shall not be waived, altered, modified, supplemented or amended, in any manner whatsoever, except by written Amendment signed by the parties.

#### **V. DUTIES AND RESPONSIBILITIES OF COUNTY**

- A. COUNTY shall assume administrative responsibility for correctional supervision and services within its jurisdiction, as outlined in the Plan.
- B. COUNTY shall designate a Community Corrections Manager.
- C. COUNTY will meet the goals for community corrections in Oregon described below:
  - 1. Reduce Criminal Behavior
    - a. Indicator: recidivism, as measured by arrest, conviction, or incarceration for a new crime within three years from initial admission to probation.
    - b. Indicator: recidivism, as measured by arrest, conviction, or incarceration for a new crime within three years from first release to parole/post-prison supervision.
  - 2. Enforce Court, Board of Parole and Post-Prison Supervision, and Local Supervisory Authority Orders:
    - a. Indicator: the percentage of positive case closures for adults on parole/post-prison supervision.
    - b. Indicator: the percentage of positive case closures for adults on probation.
  - 3. Assist Offenders to Change:
    - a. Indicator: employment rates for adults on supervision.
    - b. Indicator: substantial compliance with treatment requirements.
  - 4. Provide Reparation to Victims and Community

- a. Indicator: the percentage of restitution and compensatory fines collected, owed to victims.
  - b. Indicator: the percentage of community service hours provided by adults on supervision.
- D. Except as otherwise provided by the DEPARTMENT's rules or orders, COUNTY will adopt and implement a continuum of administrative sanctions used by DEPARTMENT and the Board of Parole and Post-Prison Supervision for violators of conditions of probation, parole and post-prison supervision as authorized by ORS 144.106, 144.334, 144.343 and 137.540 and the rules thereunder. COUNTY will manage local control post-prison supervision in accordance with the rules and practices of the Board of Parole and Post-Prison supervision.
- E. COUNTY will follow the Oregon Administrative Rules (OAR's) applicable to community corrections, including but not limited to the following:
  - 1. Computerized Information System Access and Security OAR 291-005-0005 through 291-005-0075.
  - 2. Case Transfer, OAR 291-019-0100 through OAR 291-019-0225.
  - 3. Community Corrections Programs, OAR 291-031-0005 through OAR 291-031-0360.
  - 4. Pre-sentence Investigation, OAR 291-038-0005 through 291-038-0050.
  - 5. Structured, Intermediate Sanctions OAR 291-058-0010 through OAR 291-058-0070.
  - 6. Short-term Transitional Leave, OAR 291-063-0100 through 291-063-0140.
  - 7. Records Management, OAR 291-070-0100 through OAR 291-070-0140.
  - 8. Community Case Management, OAR 291-078-0005 through OAR 291-078-0031.
  - 9. Admission, Sentence Computation and Release, OAR 291-100-0005 through OAR 291-100-0160.
  - 10. Interstate Compact, OAR 291-180-0106 through OAR 291-180-0275.
  - 11. Sex Offenders, Special Provisions, OAR 291-202-0010 through 291-202-0130.
  - 12. Active and Inactive Probation, OAR 291-206-005 through 291-206-0030.
  - 13. Earned Discharge, OAR 291-209-0010 through 291-209-0070.
  - 14. Dangerous Offenders, OAR Chapter 255, Divisions 36 and 37.
  - 15. Release to Post-Prison Supervision or Parole and Exit Interviews, OAR Chapter 255, Division 60.
  - 16. Conditions of Parole and Post-Prison Supervision, OAR Chapter 255, Division 70.

17. Procedures for Response to Parole and Post-Prison Supervision Condition Violations for Offenders Under the Jurisdiction of the Board of Parole and Post-Prison Supervision or Local Supervisory Authority, OAR Chapter 255, Division 75.
  18. Active and Inactive Parole and Post-Prison Supervision, OAR Chapter 255, Division 94.
  19. Archiving, OAR Chapter 166.
- F. COUNTY will follow all applicable Federal and State civil rights laws including, but not limited to:
1. Federal Code, Title 5 USCA 7201 et seq. - Anti-discrimination in Employment.
  2. Oregon Statutes, Enforcement of Civil Rights: ORS 659A.009, 659A.006, and 659A.030.
  3. Americans with Disabilities Act.
- G. COUNTY will prepare and furnish such data, descriptive information and reports as may be requested by DEPARTMENT as needed to comply with ORS 423.520, which states in part, "The department shall require recipients of the grants to cooperate [. . .] in the collection and sharing of data necessary to evaluate the effect of community corrections programs on future criminal conduct." COUNTY will enter data into the Statewide Evaluation and Information Systems in a complete, accurate, and timely manner. COUNTY agrees to, and does hereby grant DEPARTMENT the right to reproduce, use and disclose all or any part of such reports, data and technical information furnished under this Agreement.
- H. COUNTY will permit authorized representatives of DEPARTMENT to make such review of records of COUNTY as may be necessary to satisfy audit or program review purposes. A copy of any audit or monitoring report will be made available to COUNTY.
- I. COUNTY will follow DEPARTMENT prescribed allotment and expenditure reporting system and shall provide this information on each discrete program in the COUNTY Corrections Plan. This system will be used for controlling County Corrections Grant funds by DEPARTMENT and to provide suitable records for an audit. COUNTY will make available to the DEPARTMENT copies of its annual audit report required by ORS 297.425.
- J. If funding from DEPARTMENT is reduced or discontinued by legislative action, COUNTY will not be required to increase use of COUNTY revenue for continuing or maintaining corrections services as set out in this Agreement. If funding is reduced below the amount set out in ORS 423.483, the County may elect to terminate pursuant to Section X, below.



- K. COUNTY will participate in all of the systems that comprise the Statewide Evaluation and Information Systems. COUNTY will enter and keep current information on adults on supervision in the Law Enforcement Data System (LEDS) Enter Probation Record (EPR) System.
- L. COUNTY will retain responsibility for cases transferred to and accepted by another state under the terms of the Interstate Compact for Adult Offender Supervision, an agreement among states to provide supervision services for parole, post-prison, and probation adults on supervision that relocate to other states per ORS 144.610 and OAR 291-180-0106 through 291-180-0275.
- M. COUNTY will comply with ORS 182.515-182.525. Programs identified by the committee described in ORS 423.150 and receiving any state grant funds shall be evidence based. Evidence based programs are delivered consistent with the findings in research about what works best to reduce recidivism.

## **VI. DEPARTMENT RESPONSIBILITIES**

- A. DEPARTMENT will furnish to COUNTY, in a timely manner, those procedures, directives, records, documents and forms required for COUNTY to meet its obligations.
- B. Subject to system capacity and data processing capabilities, DEPARTMENT will furnish data, descriptive information and reports, available to DEPARTMENT and requested by COUNTY that will assist COUNTY in complying with DEPARTMENT requirements. This data includes, but is not limited to, details regarding outcomes noted in Subsection V(C). DEPARTMENT hereby grants to COUNTY the right to reproduce, use, and disclose all or part of such reports, data, and technical information furnished under this Agreement.
- C. DEPARTMENT agrees to provide COUNTY an opportunity to review and comment on all new or revised administrative rules that have fiscal or programmatic impact on COUNTY.
- D. If by legislative action, funding from DEPARTMENT is reduced to COUNTY, DEPARTMENT agrees to provide reasonable notice and transition opportunity to COUNTY of changes that may significantly alter approved appropriations and programs.
- E. If COUNTY ceases to participate in County Corrections programs as described in ORS Chapter 423, DEPARTMENT may recover title and possession to property previously transferred to COUNTY or purchased by COUNTY with County Corrections Grant funds.

- F. DEPARTMENT grants to COUNTY continual access to the DEPARTMENT's computer system at no charge to COUNTY. All costs (including but not limited to any equipment or software upgrades) to ensure this access; however, is the responsibility of COUNTY. If DEPARTMENT's computer is used in any way other than for pass-through of COUNTY data to the DEPARTMENT's system, COUNTY will provide support for additional activities. DEPARTMENT will provide timely notification and technical assistance when changes are made that impact applicable restrictions on the software, if any. If COUNTY uses DEPARTMENT's data circuits or network connections to access a third party jail management system, the terms of the attached Exhibit B apply. If DEPARTMENT determines that COUNTY has not complied with the terms of Exhibit B, DEPARTMENT may immediately suspend COUNTY access to DEPARTMENT's computer system.
- G. DEPARTMENT's Community Corrections Division will administer the provisions of the Interstate Compact for Adult Offender Supervision, an agreement among states to provide supervision services for adults on parole, under post-prison supervision, and on probation that relocate to other states per ORS 144.610 and OAR 291-180-0106 through 291-180-0275.
- H. DEPARTMENT will provide technical assistance to COUNTY in implementing and evaluating COUNTY's Plan.
- I. DEPARTMENT will provide technical assistance to COUNTY on changes in Oregon Statutes and Oregon Administrative Rules.

## **VII. FUNDS**

- A. The Budget Summary, Exhibit A, lists the County Corrections Grant funds authorized under this Agreement for the implementation of the Plan during the term of this Agreement.
- B. The Plan and this fully executed Agreement must be received by the DEPARTMENT from the COUNTY. After receipt of both the Plan and the executed Agreement, DEPARTMENT will authorize payments to the COUNTY as scheduled in this Section VII.
- C. The first payment to COUNTY will occur as soon as possible after the DEPARTMENT's budget is legislatively approved and implemented and quarterly thereafter.
- D. The DEPARTMENT will disburse to COUNTY one eighth of the County Correction Grant Funds authorized under this Agreement within 15 days of

each of the following dates; 7/1/23, 10/1/23, 1/1/24, 4/1/24, 7/1/24, 10/1/24, 1/1/25, and 4/1/25.

DEPARTMENT's obligation to disburse County Correction Grant Funds is subject to satisfaction, on the date of each disbursement, of each of the following conditions:

1. COUNTY is in compliance with all terms and conditions of this Agreement;
  2. This Agreement has not been terminated; and
  3. DEPARTMENT has received funding, appropriations, limitations, allotments, or other expenditure authority sufficient to allow DEPARTMENT, in the exercise of its reasonable administrative discretion, to make the disbursement.
- E. Both parties agree that all reallocations of funds between or within programs shall require a County Community Corrections Plan Modification, except that COUNTY may reallocate up to ten percent of funds in any budget category in the approved Plan between or within programs without a County Community Corrections Plan Modification. COUNTY shall notify DEPARTMENT in writing of such reallocation within 30 days after making the reallocation.
- F. Unexpended Funds: Fund balances remaining at the termination of this agreement may be retained by the COUNTY, upon approval by the DEPARTMENT, for the provision of on-going supervision, correctional services, and sanctions in accordance with the Plan.
- G. Supervision fees previously collected by COUNTY will be used to offset costs of supervising the probation, parole, post-prison supervision or other supervised release.
- H. Unauthorized Expenditures: Any County Corrections Grant Funds expended for unauthorized purposes will be deducted by DEPARTMENT from subsequent payments under this Agreement or refunded to DEPARTMENT upon request.
- I. For purposes of the delivery of field corrections services, DEPARTMENT recognizes COUNTY as an ongoing partner for all County Corrections appropriations provided by the State of Oregon Legislature according to ORS 423.475 to 423.565.
- J. Funding for Sexually Violent Dangerous Offenders: After receipt and review of an invoice from the COUNTY, DEPARTMENT will reimburse

COUNTY at the daily rate established by the DEPARTMENT for the intensive supervision of adults on supervision designated as sexually violent dangerous offenders by the Court or Board of Parole and Post-Prison Supervision only from the amount specifically appropriated for the increased level of supervision of such adults on supervision.

- K. In the event that the COUNTY retains funds to spend in the next biennium under Subsection VII(F), then Subsections VII (D)-(G) and (I)-(J) will survive termination or expiration of this Agreement.

## **VIII NONCOMPLIANCE**

- A. The Assistant Director of Community Corrections or the Assistant Director's designee shall biennially review COUNTY's compliance with this Agreement under ORS 423.500 to 423.560. COUNTY must substantially comply with the provisions of the Plan received by DEPARTMENT and this Agreement.
- B. If, upon review, DEPARTMENT determines that there are reasonable grounds to believe that COUNTY is not in substantial compliance with this Agreement or Plan, DEPARTMENT shall contact COUNTY regarding the alleged noncompliance and offer technical assistance to reach compliance. If COUNTY does not resolve the alleged noncompliance, DEPARTMENT shall, after giving COUNTY not less than 30 calendar days' notice, conduct a hearing to ascertain whether there is substantial compliance or satisfactory progress being made toward compliance. After technical assistance, which may include peer review or other assistance, is provided and the hearing occurs, DEPARTMENT may suspend any portion of the funding made available to COUNTY under ORS 423.500 to 423.560 until County complies as required.
- C. In the event that a dispute arises, COUNTY may appeal to the Director of the Department of Corrections.

**IX INDEMNIFICATION** COUNTY shall comply with the contribution, ADR, subcontractor indemnity and subcontractor insurance requirements set forth in Exhibit C.

## **X TERMINATION**

- A. It is understood and agreed by the parties hereto that this Agreement will remain in force only during its term and will not continue in force after its term. There will be no automatic extension, but this Agreement may be extended only by written Amendment.
- B. It is understood and agreed by the parties hereto that if any part, term or provision of this Agreement, including any part, term or provision of any

appended material, is held by a court to be illegal or in conflict with any law of the State of Oregon or applicable administrative rule, that element of this Agreement including relevant appended materials will be void and without effect and will be treated by the parties as having been terminated as of the date of determination of the voidness.

- C. If COUNTY chooses to discontinue participation in the Plan as described in this Agreement and ORS 423.483(2), COUNTY may terminate participation at the end of any month by delivery of a resolution of the Board of Commissioners to the DEPARTMENT's Director or the Director's designee not less than 180 calendar days before the date on which COUNTY intends to discontinue its participation. Termination of COUNTY participation may occur only at the end of a month. This Agreement will terminate on the same date that COUNTY discontinues its participation in the Plan.
- D. If COUNTY terminates participation, the following will apply:
  - 1. The responsibility for correctional services transferred to COUNTY and any unused County Corrections Grant funds will revert to DEPARTMENT.
  - 2. The responsibility for supervision of and provision of correctional services to misdemeanor offenders does not revert to DEPARTMENT under any circumstances except those of adults on supervision convicted of designated drug-related misdemeanors or designated person misdemeanors.
- E. It is understood and agreed by the parties hereto that this Agreement will automatically terminate if the State of Oregon fails to provide any funding. If there is reduced state funding as described in ORS 423.483, County may terminate the Agreement as described herein.

## **XI COMPLIANCE WITH APPLICABLE LAW**

Both Parties shall comply with all federal, state and local laws, regulations, executive orders, and ordinances to which each is subject and which is applicable to this Agreement. Without limiting the generality of the foregoing, the parties expressly agree to comply with: (i) Title VI of the Civil Rights Act of 1964; (ii) Section V of the Rehabilitation Act of 1973; (iii) the Americans with Disabilities Act of 1990 and ORS 659A.142; (iv) all regulations and administrative rules established pursuant to those laws; and (v) all other applicable requirements of federal and state civil rights and rehabilitation statutes, rules and regulations. DEPARTMENT's performance under this Agreement is conditioned upon COUNTY's compliance with the provisions of ORS 279B.220, 279B.230, 279B.235 and 279B.270, as amended from time to time, which are made applicable to this Agreement and incorporated herein by this reference. All employers, including

COUNTY, that employ subject workers who work under this Agreement in the State of Oregon shall comply with ORS 656.017 and provide the required Workers' Compensation coverage unless such employers are exempt under ORS 656.126. COUNTY shall ensure that each of its subcontractors complies with these requirements.

Nothing in this Agreement shall require County or Department to act in violation of state or federal law or the Constitution of the State of Oregon.

## **XII ACCESS TO RECORDS**

For not less than six (6) years after Agreement expiration or termination, DEPARTMENT, the Secretary of State's Office of the State of Oregon, the federal government, and their duly authorized representatives shall have access to the books, documents, papers and records of COUNTY which are directly pertinent to this Agreement for the purpose of making audit, examination, excerpts, and transcripts. COUNTY shall retain all pertinent records until the later of: (i) the date that is not less than six (6) years following the Agreement expiration or termination date or (ii) the date on which all litigation regarding this Agreement is resolved. COUNTY agrees that full access to DEPARTMENT will be provided in preparation for and during litigation and that copies of applicable records shall be made available upon request and payment by DEPARTMENT for the COUNTY's cost to produce the copies.

## **XIII SURVIVAL**

All rights and obligations shall cease upon termination or expiration of this Agreement, except for the rights and obligations set forth in Sections IV, IX, X, XI, XII, XIII, and XIV.

## **XIV GOVERNING LAW; JURISDICTION; VENUE**

The laws of the State of Oregon (without giving effect to its conflicts of law principles) govern all matters arising out of or relating to this Agreement, including, without limitation, its validity, interpretation, construction, performance, and enforcement. Any party bringing a legal action or proceeding against any other party arising out of or relating to this Agreement shall bring the legal action or proceeding in the Circuit Court of the State of Oregon for Marion County. Each party hereby consents to the exclusive jurisdiction of such court, waives any objection to venue, and waives any claim that such forum is an inconvenient forum.

## **XV WAIVER**

The failure of either party to enforce any provision of this Agreement will not constitute a waiver by that party of that or any other provision.

## **XVI EXECUTION AND COUNTERPARTS**

This Agreement may be executed in several counterparts, each of which will be an original, all of which will constitute but one and the same instrument.

## **XVII MERGER; INTEGRATION**

This instrument contains the entire agreement between the parties and no statement made by any party hereto, or agent thereof, not contained or attached with reference thereto in this written agreement will be valid or binding. This Agreement will supersede all previous communications, representations, whether verbal or written, between the parties hereto. This Agreement may not be enlarged, modified or altered except in writing, signed by the parties, and attached.

STATE OF OREGON  
DEPT. OF CORRECTIONS

MARION COUNTY  
BOARD OF COMMISSIONERS

\_\_\_\_\_  
Jeremiah Stromberg, Asst. Director

\_\_\_\_\_  
Chair

\_\_\_\_\_  
Date

\_\_\_\_\_  
Date

Approved for Legal Sufficiency  
Oregon Attorney General's Office:

/s/ Sam Zeigler per email dated 5/4/21  
Assistant Attorney General

**EXHIBIT A**

**BUDGET SUMMARY**  
**MARION COUNTY**  
**(to be added by DEPARTMENT after**  
**COUNTY submission of the County Corrections Plan)**

**Marion County**  
**2023-2025 Community Corrections Budget Summary**

<b>Program Name</b>	<b>Grant in Aid Fund</b>	<b>All Other Funds and Fees</b>	<b>Total</b>
Supervision	14,489,770.00	12,825,966.08	27,315,736.08
Bridgeway Recovery Services – Treatment and Mentor Services	0.00	344,960.00	344,960.00
Drug Court	152,923.00	20,000.00	172,923.00
High and Medium Risk Sex Offender Treatment	50,000.00	0.00	50,000.00
Marion County Reentry Initiative (MCRI) – Transitional Services	320,582.00	3,403,633.38	3,724,215.38
Subsidized Transitional Housing	0.00	363,175.29	363,175.29
Mental Health Services	296,962.00	0.00	296,962.00
Mental Health Court	221,320.00	0.00	221,320.00
Veterans Treatment Court	152,923.00	0.00	152,923.00
Electronic Monitoring Program	60,000.00	0.00	60,000.00
The Pathfinder Network Resilience and Recovery Project	218,474.00	262,309.94	480,783.94
Marion County Transition Center	1,931,826.00	5,259,354.00	7,191,180.00
Jail Division	7,061,774.00	50,752,022.80	57,813,796.80
Enforcement Division	60,608.00	42,957,067.45	43,017,675.45
Operations Division	2,219,662.00	25,070,724.00	27,290,386.00
<b>Fund Total</b>	27,236,824.00	141,259,212.94	168,496,036.94



## **EXHIBIT B**

### **MARION COUNTY**

#### **NETWORK ACCESS BY COUNTY**

1. COUNTY jail users will be permitted to use existing DEPARTMENT data circuits to access third party systems. Access is permitted for jail management system application users only. COUNTY jail users will not be permitted to use DEPARTMENT circuits for video conferencing, Real Audio, Internet access, applications that require large amounts of bandwidth, or other jail management software online service or system unless approved by DEPARTMENT. COUNTY jail users will be permitted to use DEPARTMENT's data circuits for video image transmissions using a NIST standard (available from DEPARTMENT upon request).

- A. All network traffic covered by this agreement will employ TCP/IP network protocols.
- B. DEPARTMENT will continue its policy of only providing one router to each county. This means that if COUNTY's jail and the parole and probation office are located in separate buildings, COUNTY will be responsible for providing a connection between the two buildings.

2. COUNTY understands and acknowledges that DEPARTMENT is subject to the public records provision of ORS 192.311 through 192.478 and other applicable laws and administrative rules which establish uniform guidelines and procedures for the release of information from DEPARTMENT's computer system.

**EXHIBIT C  
INDEMNIFICATION  
MARION COUNTY**

**Contribution**

If any third party makes any claim or brings any action, suit or proceeding alleging a tort as now or hereafter defined in ORS 30.260 ("Third Party Claim") against a party (the "Notified Party") with respect to which the other party ("Other Party") may have liability, the Notified Party must promptly notify the Other Party in writing of the Third Party Claim and deliver to the Other Party a copy of the claim, process, and all legal pleadings with respect to the Third Party Claim. Either party is entitled to participate in the defense of a Third Party Claim, and to defend a Third Party Claim with counsel of its own choosing. Receipt by the Other Party of the notice and copies required in this paragraph and meaningful opportunity for the Other Party to participate in the investigation, defense and settlement of the Third Party Claim with counsel of its own choosing are conditions precedent to the Other Party's liability with respect to the Third Party Claim.

With respect to a Third Party Claim for which the Department is jointly liable with the County (or would be if joined in the Third Party Claim ), the Department shall contribute to the amount of expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred and paid or payable by the County in such proportion as is appropriate to reflect the relative fault of the Department on the one hand and of the County on the other hand in connection with the events which resulted in such expenses, judgments, fines or settlement amounts, as well as any other relevant equitable considerations. The relative fault of the Department on the one hand and of the County on the other hand shall be determined by reference to, among other things, the parties' relative intent, knowledge, access to information and opportunity to correct or prevent the circumstances resulting in such expenses, judgments, fines or settlement amounts. The Department's contribution amount in any instance is capped to the same extent it would have been capped under Oregon law if the Department had sole liability in the proceeding.

With respect to a Third Party Claim for which the County is jointly liable with the Department (or would be if joined in the Third Party Claim), the County shall contribute to the amount of expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred and paid or payable by the Department in such proportion as is appropriate to reflect the relative fault of the County on the one hand and of the Department on the other hand in connection with the events which resulted in such expenses, judgments, fines or settlement amounts, as well as any other relevant equitable considerations. The relative fault of the County on the one hand and of the Department on the other hand shall be determined by reference to, among other things, the parties' relative intent, knowledge, access to information and opportunity to correct or prevent the circumstances resulting in such expenses, judgments, fines or settlement amounts. The County's contribution amount in any instance is capped to the same extent it would have been capped under Oregon law if it had sole liability in the proceeding.

## **Alternative Dispute Resolution**

The parties should attempt in good faith to resolve any dispute arising out of this agreement. This may be done at any management level, including at a level higher than persons directly responsible for administration of the agreement. In addition, the parties may agree to utilize a jointly selected mediator or arbitrator (for non-binding arbitration) to resolve the dispute short of litigation.

## **Indemnification by Subcontractors**

County shall take all reasonable steps to cause its contractor(s) that are not units of local government as defined in ORS 190.003, if any, to indemnify, defend, save and hold harmless the State of Oregon and its officers, employees and agents ("Indemnitee") from and against any and all claims, actions, liabilities, damages, losses, or expenses (including attorneys' fees) arising from a tort (as now or hereafter defined in ORS 30.260) caused, or alleged to be caused, in whole or in part, by the negligent or willful acts or omissions of County's contractor or any of the officers, agents, employees or subcontractors of the contractor ("Claims"). It is the specific intention of the parties that the Indemnitee shall, in all instances, except for Claims arising solely from the negligent or willful acts or omissions of the Indemnitee, be indemnified by the contractor from and against any and all Claims.

## **Subcontractor Insurance Requirements**

### **GENERAL**

County shall require its first tier contractor(s) that are not units of local government as defined in ORS 190.003, if any, to: i) obtain insurance specified under TYPES AND AMOUNTS and meeting the requirements under, "TAIL" COVERAGE, NOTICE OF CANCELLATION OR CHANGE, and CERTIFICATES OF INSURANCE before the contractors perform under contracts between County and the contractors (the "Subcontracts"), and ii) maintain the insurance in full force throughout the duration of the Subcontracts. The insurance must be provided by insurance companies or entities that are authorized to transact the business of insurance and issue coverage in the State of Oregon and that are acceptable to County. County shall not authorize contractors to begin work under the Subcontracts until the insurance is in full force. Thereafter, County shall monitor continued compliance with the insurance requirements on an annual or more frequent basis. County shall incorporate appropriate provisions in the Subcontracts permitting it to enforce contractor compliance with the insurance requirements and shall take all reasonable steps to enforce such compliance. Examples of "reasonable steps" include issuing stop work orders (or the equivalent) until the insurance is in full force or terminating the Subcontracts as permitted by the Subcontracts, or pursuing legal action to enforce the insurance requirements. In no event shall County permit a contractor to work under a Subcontract when the County is aware that the contractor is not in compliance with the insurance requirements. As used in this section, a "first tier" contractor is a contractor with which the county directly enters into a contract. It does not include a subcontractor with which the contractor enters into a contract.

## **TYPES AND AMOUNTS**

### **PROFESSIONAL LIABILITY**

Professional Liability Insurance covering any damages caused by an error, omission or negligent act related to the services to be provided under the Subcontract, with limits not less than \$2,000,000, as determined by the Department:

**"TAIL" COVERAGE** If any of the required insurance policies is on a "claims made" basis, such as professional liability insurance, the contractor shall maintain either "tail" coverage or continuous "claims made" liability coverage, provided the effective date of the continuous "claims made" coverage is on or before the effective date of the Subcontract, for a minimum of 24 months following the later of : (i) the contractor's completion and County 's acceptance of all Services required under the Subcontract or, (ii) the expiration of all warranty periods provided under the Subcontract. Notwithstanding the foregoing 24-month requirement, if the contractor elects to maintain "tail" coverage and if the maximum time period "tail" coverage reasonably available in the marketplace is less than the 24-month period described above, then the contractor may request and the Department may grant approval of the maximum "tail " coverage period reasonably available in the marketplace. If Department approval is granted, the contractor shall maintain "tail" coverage for the maximum time period that "tail" coverage is reasonably available in the marketplace.

**NOTICE OF CANCELLATION OR CHANGE** The contractor or its insurer must provide 30 days' written notice to County before cancellation of, material change to, potential exhaustion of aggregate limits of, or non-renewal of the required insurance coverage(s).

**CERTIFICATE(S) OF INSURANCE** County shall obtain from the contractor a certificate(s) of insurance for all required insurance before the contractor performs under the Subcontract. The certificate(s) or an attached endorsement must specify: i) all entities and individuals who are endorsed on the policy as Additional Insured and ii) for insurance on a "claims made" basis, the extended reporting period applicable to "tail" or continuous "claims made" coverage.



**Marion County**  
OREGON

Board of Commissioners

(503) 588-5212  
(503) 588-5237-FAX

**BOARD OF  
COMMISSIONERS**

Colm Willis  
Kevin Cameron  
Danielle Bethell

**CHIEF  
ADMINISTRATIVE  
OFFICER**

Jan Fritz

September 27, 2023

Heidi Steward, Acting Director  
Oregon Department of Corrections  
2575 Center St. NE  
Salem, OR 97301

Dear Director Steward:

Marion County is pleased to submit its community corrections plan for the next 24 months to the Oregon Department of Corrections for approval.

The Marion County Board of Commissioners adopted the plan on September 27, 2023.

Sincerely,

---

Colm Willis, Chair

---

Kevin Cameron, Commissioner

---

Danielle Bethell, Commissioner

---

# BIENNIAL STATE PLAN

JULY 1, 2023 – JUNE 30, 2025



## Marion County Sheriff's Office

*Partnership   Service   Trust*

---

### FOR FURTHER INFORMATION:

Mike Hartford, Commander

3610 Aumsville Hwy SE

Salem, OR 97317

(503) 566-6907 | [mhartford@co.marion.or.us](mailto:mhartford@co.marion.or.us)



# TABLE OF CONTENTS

## EXECUTIVE DEPARTMENT:

Executive Summary.....	1
Vision, Mission, Values.....	6
Public Safety Coordinating Council Statement .....	7

## PROGRAM DESCRIPTIONS:

### Community Corrections Division

#### **Supervision**

Administration.....	8
Intake Services.....	8
Levels of Supervision .....	9
Field Training & Evaluation Program .....	9
Unit Assignments.....	9
Domestic Violence Supervision Unit	
Sex Offender Supervision Unit	
General Supervision Unit	
Special Services Unit	
Pre-Sentence Investigation Unit	
1145 Unit	
Limited Supervision Unit	
Gender Responsive Unit	
SB416 Pilot Program	
Downward Departure Unit	
Family Sentencing Alternative Program	
Transitional Services Unit	
Other Components.....	12
Day Reporting Program	
Hearings	
Sanctions	
Victim Services	
Polygraph Services	
Interstate Compact	

#### **Substance Abuse**

Treatment and Mentor Services.....	15
Drug Court.....	17

#### **Sex Offender Services**

High and Medium Risk Sex Offender Treatment .....	19
---	----

#### **Transition Services**

Marion County Reentry Initiative and Transitional Services .....	21
MCRI Prison Reentry Flow Chart.....	24
Subsidized Transitional Housing .....	25

#### **Mental Health Services**

Mental Health Services .....	27
Mental Health Court .....	29

# TABLE OF CONTENTS

## Other Programs

Veterans Treatment Court .....	31
Electronic Monitoring Program .....	33
Peer Mentor Program .....	35
Transition Center .....	37

<b><u>Jail Division</u></b> .....	40
-----------------------------------	----

<b><u>Enforcement Division</u></b> .....	42
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<b><u>Operations Division</u></b> .....	44
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## APPENDIX:

Community Corrections Budget Summary .....	A
Sheriff's Office Organizational Chart .....	B
Community Corrections Division Organizational Chart .....	C



# Marion County 2023-2025 Community Corrections Biennial Plan

Department of Corrections 3723 Fairview Industrial Drive SE Salem, Oregon 97310	<i>For Office Use Only</i>  <i>Date Received:</i>																						
Address: Marion County Sheriff's Office 100 High Street NE Salem, Oregon 97309  Phone: (503) 588-5094      Fax: (503) 588-7931																							
Community Corrections Director/Manager: Mike Hartford, Commander Address: 3610 Aumsville Hwy SE, Salem, OR 97317 Phone: (503) 566-6907      Fax: (503) 540-8055      Email: <a href="mailto:mhartford@co.marion.or.us">mhartford@co.marion.or.us</a>																							
Sheriff: Nicholas Hunter Address: 100 High St NE, PO Box 14500, Salem, OR 97309 Phone: (503) 588-5094      Fax: (503) 589-3259      Email: <a href="mailto:sheriff@co.marion.or.us">sheriff@co.marion.or.us</a>																							
Jail Manager: Tad Larson, Commander Address: 4000 Aumsville Hwy SE, Salem, OR 97317 Phone: (503) 588-5111      Fax: (503) 588-6818      Email: <a href="mailto:tlarson@co.marion.or.us">tlarson@co.marion.or.us</a>																							
Supervisory Authority: Marion County Sheriff Address: 100 High Street NE, PO Box 14500, Salem, Oregon 97309 Phone: (503) 588-5094      Fax: (503) 589-3259      Email: <a href="mailto:sheriff@co.marion.or.us">sheriff@co.marion.or.us</a>																							
LPSCC Contact: Jessica Stanton Address: 555 Court Street NE, 5th Floor, Salem, Oregon 97301 Phone: (503) 588-5582      Fax: (503) 588-5237      Email: <a href="mailto:JStanton@co.marion.or.us">JStanton@co.marion.or.us</a>																							
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# EXECUTIVE SUMMARY

## Marion County Sheriff's Office Community Corrections Division

**“Hope to change”  
“Courage to make it happen”  
“Determination to follow through”**

The Marion County Sheriff's Office continually strives toward excellence. Excellence demands the effective use of available resources and ceaselessly seeking new ways to enhance service delivery within our community. Our resources include: budgeted funds, equipment, buildings, and contracted programming. However, our most valuable resource is our employees. The Marion County Sheriff's Office has employees and volunteers who are exceedingly dedicated, well trained, and respond creatively to any and all demands.

Over the last twenty years, the Community Corrections Division has embraced Evidence Based Practices (EBP) as a key, guiding philosophy to deliver supervision services to our client population and implement many program elements to transition toward EBP. Both line staff and management have been trained in Professor Edward Latessa's (University of Cincinnati) what works" research, and implemented techniques to enhance client motivation and risk reduction. The Community Corrections Division also provides client supervision with all staff trained in the model of Effective Practices in Community Supervision (EPICS) to further enhance our EBP implementation. Additionally, the division has continued to embrace the George Mason RNR tool and the Correctional Program Checklist (CPC), to assess and determine how closely our contract treatment programs meet known principles of effective intervention. Internally, our EBP implementation has focused our efforts on three key principles:

- **The Risk Principle:** Clients who pose higher risk of continued criminal conduct receive the most intensive correctional treatments and programming. This principle is addressed through the division's use of the Level of Service/Case Management Inventory (LS/CMI) and the Women's Risk/Needs Assessment (WRNA), validated risk and needs assessments, which determine who our highest risk clients are. All division staff have been trained on the use of these assessments, which are utilized during the pre-release transition process, the initial intake process and field supervision.
- **The Need Principle:** Our staff and treatment programs must target crime producing needs which are highly correlated with criminal conduct such as antisocial peer associations, antisocial values and beliefs, substance abuse, lack of problem solving and self-control skills, and motivation. These needs areas are identified through the use of the LS/CMI and WRNA and are addressed with cognitive behavioral interventions and other skill building techniques associated with the EPICS model of supervision.
- **The Responsivity Principle:** This is the way in which correctional programs should target those known risk and need factors, utilizing programs that are behavioral in nature. Currently, the Community Corrections Division utilizes the University of Rhode Island Change Assessment (URICA) to determine a particular client's stage of change - which indicates whether a client is willing to address and/or change a problem area (i.e., crime or drug use) in their life. Clients who are identified as *not ready to change* are referred to motivation and cognitive programming; and those who are ready to change receive a direct treatment referral as needed. Additionally, all division staff have been trained in the use of Motivational Interviewing, a client-centered communication technique designed to elicit behavior change by helping clients explore and resolve ambivalence.

Overall, our goal at the Sheriff's Office, Community Corrections Division is to provide evidence based programs, custody/sanctions and other support services that will make the most effective use of available resources to protect the public and promote the reformative process. Further, we strive to enhance the integrity of the law, and implement and maintain programs and efforts geared toward empowering the client to become a contributing member of the community.

For the 2023-2025 biennium, we have designed a program addressing these challenges within the scope of our operating principles.

**Accomplishments during 2021-2023:**

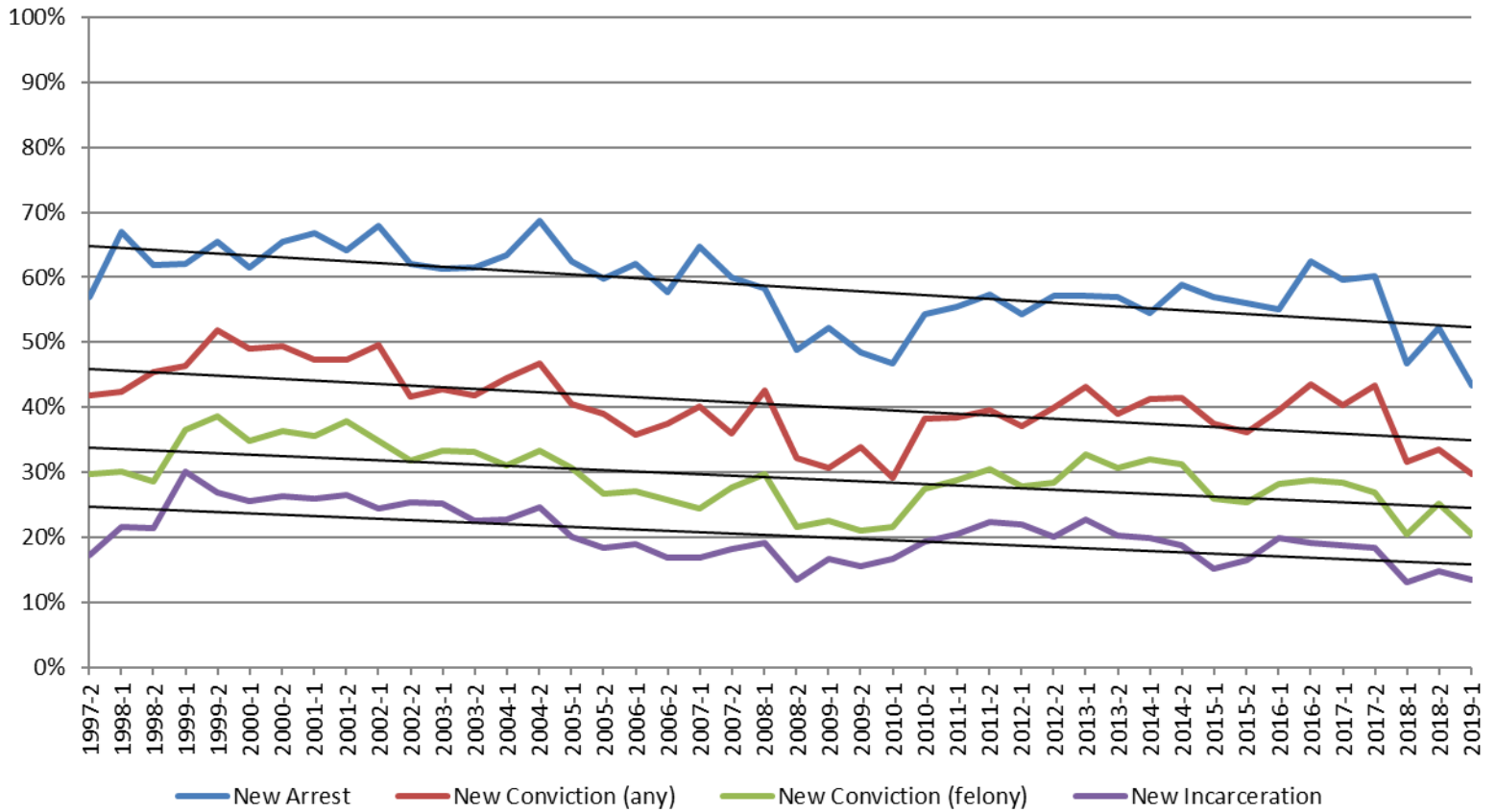
- 50:1 client to parole/probation deputy caseload average.
- Continued operation of Student Opportunity for Achieving Results (SOAR), an intensive and collaborative 12-week cognitive based treatment and employment program designed for drug addicted clients returning to the community from incarceration with high criminogenic needs. This program is delivered at the Chemeketa Community College campus and offers a variety of services including enhanced supervision, cognitive programming, parenting classes, mentoring, housing, employment services, and addiction treatment. The latest evaluation utilizing the CPC rated SOAR as “Very High Adherence to EBP”. Since inception of the SOAR program (January 2010), 57.7% of all program referrals graduate. Currently, the recidivism rate of SOAR graduates is at 38.9%, which is a considerably lower rate than other high risk clients on supervision in Marion County during the same time frame.
- In an effort to expand the number of gender specific services offered to female clients on community supervision, the first female SOAR cohort began in March 2023. The cohort was 15 weeks in length and 13 students successfully graduated on June 29, 2023. The gender-responsive programming was designed to account for the unique challenges faced by females who are involved in the criminal justice system.
- Although we have seen some volatility in recidivism in both our post-prison (includes DOC and Local Control populations combined) and probation populations over the last ten years; there is an overall trend of decreasing recidivism rates for both populations no matter what definition of recidivism is used to measure. Recidivism rate charts are attached following this summary.
- All Community Corrections Division staff have been trained in EPICS. This 34-hour course was provided by the University of Cincinnati Corrections Institute and is designed to give our field deputies the training necessary to effectively address key risk factors within our client population to reduce the likelihood of future criminal behavior, as well as maintain the highest level of accountability and community safety. Additionally, we have four staff that have been trained as EPICS instructors to ensure our parole/probation deputies provide continuous quality services within our EPICS implementation.
- Continued investment in the SB416 program, an evidence based sentencing and prison alternative program in collaboration with the District Attorney’s Office and the Criminal Justice Commission. We ensure that appropriate clients are safely managed and held accountable in the community in order to lessen the increasing demand of more expensive prison beds. This effort allows for the preservation of approximately 60 prison beds per year made available for more serious, higher risk clients who present the greatest threat to the community. The SB416 program implements a balanced approach to this target population through funding for parole/probation deputies, treatment and mentoring, as well as funding for five additional jail beds to appropriately manage the population.
- We continued our Family Sentencing Alternative Program (FSAP); a collaboration between our office, the Marion County District Attorney’s Office, Bridgeway Recovery Services, and the Department of Human Services. This prison diversion program allows clients who have primary custody of a minor child to remain in the community and receive wrap-around treatment, mentoring, and employment services to address the underlying drivers of their criminal conduct. This program reduces the traumatic effects that incarcerated parents have on children and families. Updated data indicates the children of parents involved in FSAP have a shorter average length of stay in foster care (706 days) compared to the average for children of incarcerated parents (1,066 days).
- Continued operation of the Transition from Jail to Community (TJC) Program. Using the TJC model developed by the National Institute of Corrections, the goal of the TJC program is to reduce the number of individuals returning to jail by providing targeted transition planning and pre-release services, including cognitive skills classes, to adults in custody at the Marion County Transition Center.
- Obtained Measure 57 supplemental funding and contracted with the University of Cincinnati to provide their CBI/Substance Use Disorder training for in-house programs and community treatment providers.
- Continued operation of the Downward Departure Program, an evidence based sentencing and prison alternative program in collaboration with the District Attorney’s Office and the Criminal Justice Commission. We ensure that appropriate clients are safely managed and held accountable in the community in order to lessen the increasing demand of more expensive prison beds.
- Secured additional Justice Reinvestment funding to develop and implement a Gender Responsive Unit to address the specific needs and experiences of women involved in the criminal justice system.
- Contracted with PMJ Consulting, LLC to assess our readiness to engage in equity planning, identify and define existing gaps in current services for historically underserved communities, identify key training areas to

help increase the cultural competency of Sheriff's Office staff so we can best serve the individuals on supervision in Marion County. Additionally, they will provide recommendations on engaging underserved communities in ongoing Justice Re-Investment (JRI) program planning and implementation, including identifying steps to increase the provision of culturally responsive services.

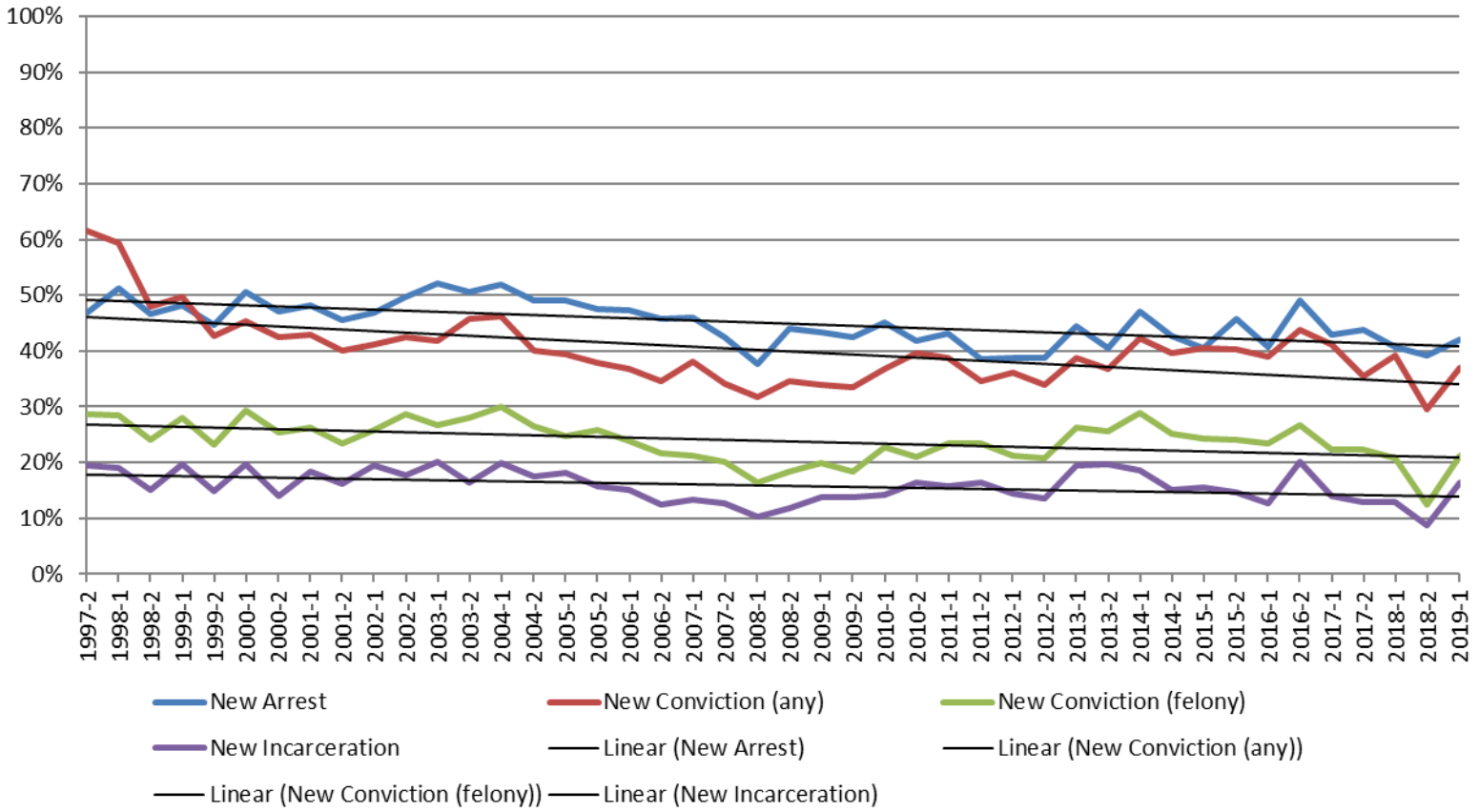
**Future Plans:**

- Continued improvement and implementation of Evidence Based Practices and the EPICS model of supervision. Continued training of EPICS for our staff and EPICS Training of Trainers to ensure fidelity of the model in the future.
- Positive movement in state benchmarks: recidivism, employment, treatment, restitution, and positive case closures.
- Expand use and implementation of the Offender Management System, to include ongoing audits to achieve full implementation of effective case planning and the EPICS model of supervision.
- Continue to ensure Justice Reinvestment funding is commensurate with program needs.
- Continue to reduce the average size of field caseloads.
- Collaborate with the Marion County Public Safety Coordinating Council and our partner public safety agencies to reduce the number of people with mental illness in the Marion County Jail and Transition Center.
- Continue with our current prison reentry and diversion programs.
- Continue to evaluate the effectiveness of all current programs and improve outcome measures in each.
- Continue to improve outcomes within the Biennial Community Corrections Review completed by the Department of Corrections.
- Work with our community partner programs to improve adherence to Evidence Based Practices through technical assistance and training.
- Ensure we are developing programs and practices that are committed to increasing equity in historically and currently underserved communities.
- Work to implement statewide contact standards while attempting to maintain fidelity to our Evidence Based Practice initiatives.
- Develop innovative strategies to hire and retain a competent and efficient workforce.
- Collaborate with the Marion County Health Department and the Oregon Judicial Department to monitor the population of people in Marion County with severe and persistent mental illnesses released from the Oregon State Hospital, to be restored in the community so they may aid and assist in their own defense.

## Parole-PPS



# Probation



# MARION COUNTY SHERIFF'S OFFICE

## OUR VISION

A safer Marion County through partnership, service, and trust.

## OUR MISSION

Providing our community with compassionate, professional, and quality public safety services.

## OUR VALUES

### HUMILITY

We will listen to our community, learn new ideas, and adapt to new practices to ensure we are providing the best possible level of service to all people in Marion County.

### DILIGENCE

We will be consistently prepared to meet the evolving needs of our community.

### COURAGE

We will have the integrity to practice our values during difficult times or when outcomes are uncertain.

### PROFESSIONALISM

We are committed to building and maintaining trust with our communities. We are accountable for the quality of our service.



# Marion County Public Safety Coordinating Council

## **Mission**

To create a continuum of supports and services for adult offenders, juvenile offenders, and crime victims, resulting in a system that emphasizes community safety and prevents criminal activity.

## **Purpose**

The purpose of the Marion County Public Safety Coordinating Council ("Council") is to increase public safety by enhancing law enforcement efficiencies and reducing crime.



Program Name:	Supervision
Program Description:	<p>The Community Corrections Division of the Marion County Sheriff's Office provides supervision to clients in Marion County to enhance public safety, enforce court orders, and hold clients accountable. Our division's mission, or "our brand" is to consistently find ways to collaborate with criminal justice partners, focus resources and supervision on our highest risk clients, and utilize core principles of EBP to implement and sustain a research-based supervision and case management practice which best addresses our clients' needs. The Community Corrections Division has embraced Evidence based Practices and community policing as guiding philosophies to deliver supervision services to our client population. Key EBP components of this division are the use of assessments, case plans, enhancing client motivation, and the utilization of sanctions and services that reduce risk and promote client change. All of our staff have been trained in EPICS by the University of Cincinnati. This training was designed to give field officers the training necessary to apply the most effective supervision model available by addressing key "risk" factors within the client population to reduce the likelihood of future criminal behavior as well as maintain the highest level of accountability and community safety. Additionally, we have four staff trained as EPICS instructors to ensure our division staff provide continuous quality services within our EPICS implementation. We have also enhanced treatment services and have two Program Coordinator positions to ensure that our client programs utilize EBP in their correctional interventions.</p> <p>Parole/probation certified deputies provide the highest level of supervision to clients who present the greatest risk to the community (based on validated risk assessment tools). A variety of statutory, policy, and contractual mandates are satisfied, such as sex offender notification, management of clients sentenced to one year or less in local jails, transitional planning, hearings, and pre-sentence investigations. We collaborate with a number of community partners including Chemeketa Community College, Mid-Willamette Valley Community Action Agency, Marion County Circuit Court, Marion County District Attorney's Office, Marion County Health and Human Services, and MCRI. Our efforts have enhanced the ability to provide transition services, victim services and specialized support for the Drug Endangered Children initiative, Fostering Attachment/Treatment Court, Drug Court, Mental Health Court and Veterans Court. There is an ongoing effort to increase the number and scope of these partnerships in an effort to promote positive behavioral change within our supervised client population. Direct supervision caseloads are divided and organized based on crime of conviction, level of risk and geographic regions within the county, facilitating community partnerships, familiarity with the community, and effective community policing. There are specialized caseloads for sex offenders, gang, mental health, domestic violence, gender responsive, transition/reentry, prison diversion, and clients participating in Drug Court, Mental Health Court and Veterans Court.</p> <p>Administration:</p> <p>The Administration provides focus, leadership, and integration for the various supervision and program facets of the Community Corrections Division. The administration has transitioned from a directive based model to an evidence based practices supervisory model. This unit works collaboratively with system partners to develop public safety policy, ensure adequate funding and increase public safety within the community. The Administration is responsible for ensuring adherence to the contract with the Oregon Department of Corrections, including outcome measures.</p> <p>Intake Services:</p> <p>The Intake Unit's purpose is to:</p> <ul style="list-style-type: none"> <li>• Orient and explain the assessment process and to assure the client has a clear understanding of the expectations of being on supervision.</li> <li>• Assess the risk level of the client to ensure they are assigned to the appropriate resources and supervision level so the assigned parole/probation deputy can conduct</li> </ul>

	<p>specific case management geared to the individual's case, in accordance with Evidence based Practices.</p> <ul style="list-style-type: none"> <li>• Refer appropriate clients to motivation and cognitive restructuring groups based on the URICA assessment.</li> <li>• Make appropriate resource referrals for Limited Supervision Unit clients.</li> <li>• Request warrants for clients who fail to report after releasing from custody or following conviction.</li> </ul> <p>Levels of Supervision:</p> <p>The PSC risk score establishes the initial level of supervision. Clients assessed as high-risk or medium-risk are then assigned to specific units based on crime of conviction, risk level, and geographic location. There are specific supervision contact standards and caseload requirements for our high and medium-risk populations to align this division with evidence based practices. All low-risk and limited-risk cases assigned to the General Supervision Unit are supervised by the Limited Supervision Unit (case bank). Clients assigned to the Limited Supervision Unit are monitored for new law violations and behavior that constitutes a public safety threat. Clients are moved from the unit for behavior that threatens public safety as defined by set guidelines.</p> <p>Field Training and Evaluation Program (FTEP):</p> <p>The purpose of the FTEP program is to provide effective and efficient training for parole/probation deputies in Marion County. Newly hired parole/probation deputies are placed in a 40 week training program, during which they receive structured training and evaluation from at least four different, DPSST certified Field Training Officers.</p> <p>Unit Assignments:</p> <p>Domestic Violence Unit:</p> <p>The Domestic Violence Unit supervises approximately 570 clients on parole/post-prison supervision or probation for domestic violence related crimes. This five person team of parole/probation deputies was formed to coordinate supervision and intervention efforts in an attempt to reduce the alarming incident rate of domestic homicide and domestic violence. Assessment of risk (based on the PSC, LS/CMI and ODARA assessment tools) is a key component in the case management process to ensure scarce supervision resources are focused on clients who pose the greatest risk to their victims and the community. The unit has incorporated a limited supervision caseload comprised of approximately 200 low-risk cases that report via an internet based web portal or US mail. One half-time case aide is assigned to oversee these cases and monitor compliance. These clients are screened for new law violations and behavior that constitute a public safety threat. Clients in the low-risk category are still held accountable for any violations. The Domestic Violence Unit works closely with local law enforcement, batterer intervention programs, victim services, and other service agencies to enhance public safety and hold clients accountable.</p> <p>Sex Offender Unit:</p> <p>This specialized unit is responsible for the supervision of approximately 300 high and medium-risk sex offenders as well as 200 low-risk sex offenders currently being supervised on a limited supervision caseload. Assessment of risk (based on the PSC, LS/CMI, WRNA, STATIC/STABLE/ACUTE assessment tools) is a key component in the case management process to ensure supervision resources are focused on clients who pose the greatest risk to their victims and the community. This team is comprised of five parole/probation deputies, one half-time case aide, sex offender treatment providers, polygraph examiners, Marion County Victim Services and the Sex Crimes Team of the Marion County District Attorney's Office.</p>
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	<p>This team works in collaboration with law enforcement agencies, child welfare, schools, local neighborhood associations and the community as a whole, in an effort to end further victimization by reducing sexually offending behavior.</p> <p><b>General Supervision Unit:</b>  The General Supervision Unit consists of 7 parole/probation deputies. This unit supervises approximately 300 clients on parole/post-prison supervision and probation for crimes related to illegal drug possession, property crimes, and non-domestic person-to-person offenses (excluding domestic violence and sex offenses). This unit is the largest and most active field unit within our division which is responsible for tailoring supervision to each client's identified risk, need, and responsivity issues, using the LS/CMI and WRNA to target resources towards clients who are at the highest risk to re-offend.</p> <p><b>Special Services Unit:</b>  The Special Services Unit (SSU) targets evidence based supervision strategies toward our highest risk clients. This unit is comprised of two parole/probation deputies who supervise approximately 100 clients. Those clients include affiliated gang clients as well as a subset of the criminal population that have displayed tendencies toward violence, egocentricity, impulsivity, and manipulation; and have significant deficits in expressing empathy or remorse. This unit maximizes division resources by employing validated risk assessments and utilizing cognitive-behavioral interventions and social learning techniques aimed at containing violence, reducing future criminal behavior, and increasing public safety. SSU strongly collaborates with area law enforcement agencies, has increased field contacts, works non-traditional hours, imposes curfews and incorporates electronic monitoring in order to better accomplish these objectives. They meet monthly with our in-house mental health specialist to staff cases and ensure clients are supervised in accordance with evidenced based practices and in a manner conducive to minimizing community risk and maximizing the benefits for the client. This unit is also responsible for compliance with statutory mandates for the supervision of Sexually Violent Dangerous Offenders, community notification, residency restrictions and other legislative requirements.</p> <p><b>Pre-sentence Investigation Unit:</b>  The primary purpose of the Pre-sentence Investigation Unit is to provide the sentencing court with accurate, timely and relevant data to aid the sentencing judge in determining the most appropriate sentencing alternative for the client. Reporting staff are encouraged to explore and recommend innovative programs to meet the needs of the client and the community. Pre-sentence Investigation Reports are consistent with this division's operating principles with regard to risk and sentencing guidelines. Whenever possible, victims are given an opportunity for input either in person or correspondence.</p> <p><b>1145 Unit:</b>  The 1145 (Local Control) Unit works with felony inmates sentenced to the DOC for one year or less, housed either at the Marion County Jail, Marion County Transition Center, or released to a reduced custody status. Staff assigned to this unit, monitor and develop release plans and orders of supervision for every client, approximately 10 each month, sentenced to the custody of the Marion County Local Supervisory Authority with a period of post-prison supervision. They also coordinate transfers to other counties, participate in case staffing to establish appropriate supervision conditions, make recommendations on and supervise clients in non-custody alternatives, track release dates, and monitor Local Control inmates lodged in other facilities. This unit is also responsible for data entry in both the state and county computer systems.</p> <p><b>Limited Supervision Unit:</b>  The Limited Supervision Unit (LSU) is the case-bank unit responsible for monitoring approximately 800 clients classified as low or limited risk per the PSC and/or the LS/CMI. Clients are monitored for new law violations and behavior that constitute a public safety</p>
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threat. Appropriate action on violations may include a report to the releasing authority, incarceration, intermediate sanctions, or an increased level of supervision. Clients are moved from the unit for behavior that threatens public safety as defined by set guidelines. Working in collaboration with our victim services, LSU also monitors restitution payments to the Courts.

#### Gender Responsive Unit:

The Gender Responsive Unit (GRU) consists of three parole/probation deputies who supervise female clients across Marion County. The goal of this unit is to address the specific needs and experiences of women involved in the criminal justice system, which often includes a history of trauma, abuse, and gender-based discrimination. By adopting a gender-responsive approach, the deputies in this unit aim to recognize and account for these factors by tailoring interventions and support to address their individual circumstances. Additionally, trauma-informed care acknowledges the potential impact of trauma on female clients' lives and strives to create a safe and supportive environment that promotes healing and recovery. The three deputies are trained in the Women's Risk Needs Assessment and the Pathways model of supervision to address gender responsive needs and have a trauma informed approach. The goal is to empower women, reduce recidivism rates, and promote successful reintegration into society, ultimately fostering positive outcomes for both the individuals and the community. Deputies work collaboratively with community partners such as the Oregon Department of Human Services (DHS) to address client areas of need, including substance abuse treatment, parenting education, and other services and interventions designed to reduce the client's risk to recidivate.

#### SB416 Pilot Program:

The SB416 Program consists of two parole/probation deputies and funding for one deputy district attorney. The program goal is to develop and implement evidence based strategies to improve the supervision of probationers and reduce recidivism. Five objectives frame the program including: 1) Develop an evidence based sentencing program utilizing risk and needs assessments; 2) Develop partnerships with the District Attorney's Office and the Courts; 3) Provide evidence based cognitive, motivation, substance abuse treatment and mentoring services; 4) Provide an appropriate level of case management that ensures coordinated delivery of client services; and 5) Collect and analyze project data and related outcome measures. Marion County's SB416 program frees up prison beds for high-risk clients who present the greatest threat to the community and allow for community supervision to safely manage and hold clients accountable in the community by providing services that will reduce the likelihood of future criminal behavior.

All program participants receive an appropriate level of case management that ensures coordinated delivery of client services. Program participants receive evidence based cognitive, motivation, substance abuse treatment and pro-social mentoring services through Bridgeway Recovery Services. The primary goals include the desire to enhance community safety, reduce criminal activity, and to assist clients with substance abuse problems to enter and maintain an alcohol and drug free lifestyle. Since inception on July 1, 2012, this program has directly reduced Marion County's historically high prison admission rate. In doing so, the program has preserved valuable prison beds for more serious, higher risk clients who present the greatest threat to our community.

#### Downward Departure Unit

Marion County has two supervision caseloads that provide intensive supervision services to individuals receiving downward dispositional departures in lieu of a prison sentence who are ineligible to participate in the SB416 program. The goal of these caseloads is to utilize evidence based strategies to improve the supervision of probationers and reduce recidivism. Supervising individuals on the downward departure caseloads frees up prison beds for high-risk clients who present the greatest threat to the community and allows for community supervision to safely manage and hold clients accountable in the community by providing services that will reduce the likelihood of future criminal behavior.

	<p>All program participants receive an appropriate level of case management that ensures coordinated delivery of client services. Program participants receive evidence based cognitive and motivation programming as well as referrals to any relevant community treatment programs. The supervising deputy utilizes information from assessments to create a unique case plan tailored to each client which will reduce the likelihood of future criminal activity. The deputy focuses on developing rapport, utilizing a structured program of positive and negative reinforcement, and cognitive behavioral interventions intended to teach the participant social skills, problem solving skills, and techniques to target and change risky thinking. Over time, the deputy teaches the participant skills to help them avoid antisocial peers and high risk situations as well as general life skills. These interventions are designed to help the participant reduce their risk of future criminal activity.</p> <p>Family Sentencing Alternative Program (FSAP):</p> <p>The Family Sentencing Alternative Program (FSAP) is a collaborative effort involving the Sheriff's Office, District Attorney's Office, Oregon Judicial Department's Third Judicial District, and the Marion County Branch of DHS. FSAP is designed to identify qualified clients with primary custody of a minor child and divert them from prison to probation and community supervision. The target population served is medium-to-high-risk non-violent property and drug clients who are a custodial parent and have a presumptive prison sentence or have a probationary offer with a stipulated prison sentence upon revocation of probation. In an effort to reduce the traumatic effect that an incarcerated parent can have on families, caregivers, children and spouses; the FSAP program exists to provide wrap-around treatment, mentoring, and employment services to address underlying drivers of criminal conduct. The primary focus of FSAP is: preserving family unity and stability through diverting children from foster care; reducing prison bed usage and allowing for community supervision to safely manage and hold clients accountable; and reducing recidivism by providing services that will reduce the likelihood of future criminal behavior. This unit consists of one parole/probation deputy who supervises 20-25 high to medium-risk clients.</p> <p>Transitional Services Unit:</p> <p>The main objective of our Transitional Services Unit (TSU) is to prepare and facilitate individuals for successful reentry back into our community from incarceration. TSU is made up of three parole/probation deputies. The first deputy supervises clients participating in our transitional program Student Opportunity for Achieving Results (SOAR). TSU also provides inmates releasing to Marion County information pertaining to the various facets of reentry via the reach-in process. This provides AIC's valuable information they in turn take to their release counselor to come up with a release plan to reintegrate into the community. The Field Investigation PO investigates every release plan to ensure the AIC has safe and appropriate housing and assigns their case to the appropriate supervising unit with the applicable conditions of supervision. In addition to educating our releasing inmates on reentry, TSU also provides information to family and friends through Release Orientation seminars. The final TSU deputy works in the Transition from Jail to Community (TJC) program. This is a program focused on our local population at the Marion County Transition Center. AIC's have access to sign up for OHP, attend educational classes, and get referrals to resources such as substance use treatment or housing.</p> <p>Other Components:</p> <p>Day Reporting Program:</p> <p>The Day Reporting Program serves as an alternative sanctioning option for our parole/probation deputies as well as a capacity release option for our Jail and Transition Center. The program focuses on targeting the specific criminogenic risk and needs of each client. Services are tailored to address each client's risk and needs, helping to reduce the overall risk and increase the client's likelihood of success. Program elements include: job search, cognitive restructuring classes, substance abuse treatment, community service, or a</p>
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	<p>combination of these programs to promote accountability and foster an opportunity for positive change.</p> <p>Hearings: Assigned staff conduct due process hearings on clients accused of violating the conditions of parole/post-prison supervision and clients under the Interstate Compact. Hearings staff make their recommendations to the supervising authority, consistent with office policies and administrative sanctions sanctioning grid, and as outlined in the Parole Board Administrative Rules or the Interstate Compact Agreement.</p> <p>Sanctions: A range of effective intermediate sanctions, such as: jail, house arrest, curfew, Transition Center, day reporting, restrictive conditions, extended supervision, community service, Electronic Monitoring program, and project assignments are available to our parole/probation deputies. Sanctions are implemented collaboratively with management utilizing a continuum of available sanctions and our EBP implementation. The goals of administering sanctions are client accountability, affecting positive changes in client behavior, and providing adequate consequences for failing to abide by conditions of supervision.</p> <p>Victim Services: To address the many significant issues impacting victims interacting with the criminal justice system, the Community Corrections Division, in cooperation with the Marion County District Attorney's Office, created the Victim Services Unit (VSU). It is currently staffed by one full-time Victim Services Coordinator who works on behalf of victims. The VSU is located and supervised in the Community Corrections Division and facilitates services to victims of clients currently being supervised in the division. Services provided include assistance in understanding conditions of supervision, ensuring victim's rights are being met, collection of unpaid court ordered restitution, referrals to community resources, crisis counseling, safety planning and an education program for the victims of abuse and violent crimes. The VSU also assists victims of domestic violence who desire reunification with safety planning and understanding the intervention process.</p> <p>Polygraph Services: The Community Corrections Division contracts with a polygraph examiner to provide regular, subsidized polygraph services for indigent clients requiring a polygraph as a condition of their supervision. The polygraph examiner is authorized to conduct full disclosure, maintenance and specific-issue polygraphs as part of this division's surveillance and supervision strategies. Polygraphs are a vital tool in the evidence based supervision of specific populations of clients in order to assist in determining a client's compliance with the conditions of their supervision, to determine whether any violations have been committed, or to obtain an accurate offending and/or criminal history for the purposes of treatment.</p> <p>Interstate Compact: Designated parole/probation staff are assigned to investigate and complete Interstate Compact requests, per policy as defined by the Interstate Commission for Adult Offender Supervision. Investigations are completed within 30 days of assignment, and a report of the outcome is sent to the sending state via Oregon Interstate Compact.</p>
Program Category:	Supervision
Program Objectives:	To protect the public and reduce recidivism by providing the highest level of supervision to clients who present the greatest risk.
Method(s) of Evaluation:	<ul style="list-style-type: none"> <li>Statewide Outcome Measures.</li> <li>In-house caseload audits and individual performance evaluations.</li> </ul>

Monthly Average to be Served: 2700

Type of Offender(s) Served:

- ☒ Probation  
☒ Parole/Post-Prison  
☒ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☒ Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)

Funding Sources

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	14,489,770.00
<input type="checkbox"/> DOC M57 Supplemental Fund	
<input checked="" type="checkbox"/> CJC Justice Reinvestment Grant	2,457,285.00
<input type="checkbox"/> CJC Treatment Court Grant	
<input type="checkbox"/> County General Fund	
<input checked="" type="checkbox"/> Supervision Fees	0.00
<input checked="" type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	1,529,837.79
<input type="checkbox"/> Other Fees (revenue)	4,800.00
<input type="checkbox"/> Other State or Federal Grant	
Other: Please Identify	
<input checked="" type="checkbox"/> Interest Earnings, Net Working Capital	8,834,043.29
<input type="checkbox"/>	
<input type="checkbox"/>	

Additional Comments:

Program Name:	Bridgeway Recovery Services - Treatment and Mentor Services
Program Description:	<p>The Community Corrections Division is currently providing both an evidence based system of substance abuse treatment and mentoring services for adult clients. The current provider, Bridgeway Recovery Services, is providing alcohol and drug programming services that:</p> <ul style="list-style-type: none"> <li>• Address criminogenic needs, including responsivity factors through all phases of treatment.</li> <li>• Utilizes an Evidence Based Practices (EBP) curriculum and treatment that: <ul style="list-style-type: none"> <li>o Is based on cognitive-behavioral strategies.</li> <li>o Addresses a range of criminogenic needs of clients.</li> <li>o Emphasizes positive reinforcement contingencies for pro-social behavior.</li> <li>o Targets dynamic behaviors that are predictive of future criminal behavior.</li> <li>o Is designed to match key client characteristics and learning styles with relevant counselor characteristics and program features.</li> <li>o Facilitates transition of continuity of care from program to community.</li> </ul> </li> <li>• Employ motivational enhancement techniques to effectively engage clients.</li> <li>• Implement a client fee system to support costs of these services and demonstrate the ability to collect third party payments when available.</li> <li>• Include outpatient and intensive outpatient treatment services for clients, including those with co-occurring disorders.</li> <li>• Include relapse prevention services and aftercare services as part of outpatient services.</li> <li>• Provide social and/or sub-acute detoxification services for adults.</li> <li>• Service population includes probation and post-prison (1145/Local Control and DOC) releases.</li> </ul> <p>Mentoring services: certified alcohol/drug counselors serve as mentors in the community, working on an individual basis with clients transitioning from custody. Mentors help clients make the linkage to treatment, provide support wherever needed, and assist clients in developing their own support system utilizing EBP. Mentor's provide the following services that:</p> <ul style="list-style-type: none"> <li>• Facilitate transition from incarceration to a pro-social member of society.</li> <li>• Provide transition services and introduction to the recovery community.</li> <li>• Create opportunities for clients that will assist moving towards a lifestyle that is conducive to recovery.</li> <li>• Encourage clients to become productive members of the community.</li> <li>• Reduce recidivism.</li> <li>• Increase abstinence from drug/alcohol use.</li> <li>• Result in fewer positive urinalyses.</li> </ul>
Program Category:	Behavioral Health Tx Services - Substance Abuse
Program Objectives:	<ul style="list-style-type: none"> <li>• Enhance community safety.</li> <li>• Reduce criminal activity.</li> <li>• Assist clients with substance abuse related problems, to enter a viable program and maintain a substance free life style.</li> </ul>
Method(s) of Evaluation:	Correctional Program Checklist (CPC)

Monthly Average to be Served: 150

Type of Offender(s) Served:

- ☒ Probation  
☒ Parole/Post-Prison  
☒ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☐ Low



**Which Treatment Provider(s) Will You Use Within This Program?**

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
Bridgeway Recovery Services	Outpatient Substance Abuse	
Bridgeway Recovery Services	Outpatient Substance Abuse (FSAP)	

**Funding Sources**

<input type="checkbox"/> State Grant-In-Aid Fund	_____
<input type="checkbox"/> DOC M57 Supplemental Fund	_____
<input checked="" type="checkbox"/> CJC Justice Reinvestment Grant	344,960.00
<input type="checkbox"/> CJC Treatment Court Grant	_____
<input type="checkbox"/> County General Fund	_____
<input type="checkbox"/> Supervision Fees	_____
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	_____
<input type="checkbox"/> Other Fees (revenue)	_____
<input type="checkbox"/> Other State or Federal Grant	_____
Other: Please Identify	
<input checked="" type="checkbox"/> FSAP	_____
<input type="checkbox"/>	_____
<input type="checkbox"/>	_____

Additional Comments:

Program Name:	Drug Court
Program Description:	<p>The program provides a collaborative multi-system approach, utilizing evidence based practices and mental health services to address those clients on supervision who suffer from mental illness.</p> <p>The Drug Court team is comprised of the Marion County Sheriff's Office (Operations, Institutions, and Community Corrections Divisions), the District Attorney's Office, defense attorney, Judge, Treatment Court Coordinator, Bridgeway Recovery Services, the faith-based organizations, mental health services, mentors, and private citizens. A staffing team, consisting of the coordinator, parole/probation deputy, treatment counselor, Judge, District Attorney, and Defense Attorney along with representatives from Voc Rehab and DHS meet weekly to discuss participant's needs and responsivity issues, address violations of the program's rules, provide evidence based incentives, impose sanctions, and screen applicants for eligibility. This program utilizes a systems-based approach and EBP by providing substance abuse treatment, intensive supervision, and community-based sanctions.</p> <p>The Drug Court program is voluntary. Clients are referred from a variety of sources, but primarily from the District Attorney's Office and the Marion County Sheriff's Office. Participants must have a criminal charge from the Marion County Circuit Court to be eligible for the program, but they may be pre or post-adjudication. Eligibility for the program is based on an assessed need for substance abuse treatment per the American Society of Addiction Medicine criteria s well as their level of risk according to the LS/CMI or WRNA. Participants consult with their attorneys and may choose to leave the program at any time.</p> <p>Drug Court provides intensive supervision in the community with weekly court appearances, weekly visits with the parole/probation deputy, and up to four substance abuse treatment sessions per week. This program maintains a close partnership between all of the agencies represented in the program in order to manage these clients in the community. It provides accountability through swift and appropriate sanctions for drug use and violating program rules. Each client has an individual treatment plan, which addresses their needs and responsivity issues as well as public safety, including substance abuse treatment, medication, mental health treatment, 12-step support groups, anger management treatment, or other specialized treatment that may be recommended.</p>
Program Category:	Other Programs and Services
Program Objectives:	<ul style="list-style-type: none"> <li>• Systems integration of services for clients.</li> <li>• Reduce substance abuse and recidivism in the community.</li> <li>• Increase public safety and reduce cost to the public safety system.</li> </ul>
Method(s) of Evaluation:	<ul style="list-style-type: none"> <li>• Correctional Program Checklist (CPC)</li> <li>• Treatment completion data.</li> <li>• Recidivism data.</li> <li>• Structured sanctions data.</li> </ul>

Monthly Average to be Served: 45-50

Type of Offender(s) Served:

- ☒ Probation  
☐ Parole/Post-Prison  
☐ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☐ Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
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Bridgeway Recovery Services	Mental Health, Dual Diagnosis, Substance Abuse Treatment	\$0

#### Funding Sources

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	152,923.00
<input type="checkbox"/> DOC M57 Supplemental Fund	
<input checked="" type="checkbox"/> CJC Justice Reinvestment Grant	20,000.00
<input type="checkbox"/> CJC Treatment Court Grant	
<input type="checkbox"/> County General Fund	
<input type="checkbox"/> Supervision Fees	
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	
<input type="checkbox"/> Other Fees (revenue)	
<input type="checkbox"/> Other State or Federal Grant	
Other: Please Identify	
<input type="checkbox"/>	
<input type="checkbox"/>	
<input type="checkbox"/>	

Additional Comments:

Program Name:	High and Medium Risk Sex Offender Treatment
Program Description:	<p>The Community Corrections Division contracts with Effective Foundations, an evidenced based treatment provider, to provide a range of treatment services including sex offender treatment, case planning and cognitive intervention to indigent sex offenders assessed at a medium or high risk to sexually recidivate. Built on evidence based treatment models, the services provided to clients referred to Effective Foundations will include treatment in both individual and group formats with a primary goal of reducing criminal activity and increasing community safety. These goals will be accomplished by motivating clients to embrace a pro-social lifestyle and by teaching skills to recognize and replace maladaptive thoughts and behaviors, as well as manage their behavior. Clients will be taught skills such as problem solving and impulse control.</p> <p>In collaboration with Marion County Community Corrections, Effective Foundations will ensure a minimum of 250-300 hours of cognitive based services for the target population which will include relapse prevention and aftercare services. All services will be directed at enhancing client motivation, addressing criminogenic risk factors, and providing skills to help clients manage their behaviors in a pro-social manner.</p>
Program Category:	Behavioral Health Tx Services - Sex Offender Tx
Program Objectives:	<ul style="list-style-type: none"> <li>• Multi-disciplinary team collaboration for community supervision of clients.</li> <li>• Encourage the development of pro-social support networks and community accountability partners.</li> <li>• Utilize cognitive behavioral interventions to address client risk factors, self-management, relapse prevention strategies and impulse control.</li> <li>• Promote victim and community safety.</li> <li>• Diminish clients' anti-social attitudes and beliefs.</li> </ul>
Method(s) of Evaluation:	Correctional Program Checklist (CPC)

Monthly Average to be Served: 10

Type of Offender(s) Served:

- ☒ Probation  
☒ Parole/Post-Prison  
☒ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☐ Low

#### Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
Effective Foundations	Sex Offender, Cognitive, Anger Management,	

#### Funding Sources

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	50,000.00
<input type="checkbox"/> DOC M57 Supplemental Fund	
<input type="checkbox"/> CJC Justice Reinvestment Grant	
<input type="checkbox"/> CJC Treatment Court Grant	
<input type="checkbox"/> County General Fund	
<input type="checkbox"/> Supervision Fees	
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	
<input type="checkbox"/> Other Fees (revenue)	
<input type="checkbox"/> Other State or Federal Grant	
Other: Please Identify	
<input type="checkbox"/>	
<input type="checkbox"/>	
<input type="checkbox"/>	

Additional Comments:

Program Name:	Marion County Reentry Initiative (MCRI) - Transitional Services
Program Description:	<p>MCRI is a collaborative endeavor involving the Community Corrections Division of the Marion County Sheriff's Office, education, and non-profit agencies working together to rebuild lives, promote community safety and save taxpayer money by breaking the cycle of criminal activity. Our most active community partners within MCRI include Mid-Willamette Valley Community Action Agency, Chemeketa Community College, Bridgeway Recovery Services and Marion County Health and Human Services. The main components of MCRI are reach-ins, De Muniz Resource Center, Marion County TJC, and SOAR. MCRI targets services towards medium to high risk clients releasing from jail and prison.</p> <p>Reach-Ins:</p> <p>With logistical assistance from Department Of Corrections (DOC), three parole/probation deputies within our Transitional Services Unit conduct reach-ins at 180 days prior to an Adult in Custody's (AIC) release. The reach-in process consists of targeted participant interaction to prepare releasing AICs from state prisons for long term and productive life change in the community. This change is achieved by engaging AICs prior to release and providing them with realistic information pertaining to the various facets of reentry into the community. Reach-in participants are educated on Evidence Based Practices (EBP) related to risk assessments, available services, and other community partners/resources. Appropriate referrals are then made to MCRI partners based on assessments and the needs of the participant. The majority of reach-ins are conducted in person at valley institutions including Oregon State Penitentiary, Santiam Correctional Institution, Coffee Creek Correctional Facility, and Oregon State Correctional Institution. Parole/probation deputies conduct telephonic reach-ins with AICs who are housed in prisons outside the valley.</p> <p>Transition from Jail to Community Program (TJC):</p> <p>The Marion County Transition from Jail to Community Program provides targeted transition planning and pre-release services to AICs at the Marion County Transition Center. Participants receive an array of MCRI services to address specific criminogenic needs to ensure a smooth transition from incarceration back to the community. Services include pre-release reach-ins, case planning, motivational and cognitive programming, education, employment services, and referrals for treatment, housing, and transportation in the community post-release. This program includes funding for one parole/probation deputy, one jail counselor, support for the operation of the De Muniz Resource Center, and Transition Center bed costs.</p> <p>De Muniz Resource Center:</p> <p>The De Muniz Resource Center is designed to be a one stop center for individuals seeking a successful transition from incarceration back to the community. Resource center staff are there to help guide individuals through their transition process. Services provided at the resource center include:</p> <ul style="list-style-type: none"> <li>• Employment assistance.</li> <li>• Education/self improvement classes.</li> <li>• Housing search assistance and tenant education classes.</li> <li>• Legal aid clinic.</li> <li>• Referrals to substance abuse recovery resources and on-site support meetings.</li> <li>• Community Health/mental health resource information.</li> <li>• Basic needs referrals (food, clothing, transportation, etc.).</li> <li>• OHP enrollment assistance</li> </ul>

	<p>Student Opportunity for Achieving Results (SOAR):</p> <p>SOAR is a 12 week program that encompasses elements of stability, structure, and enhanced supervision. SOAR provides cognitive programming, substance abuse treatment, transition/case planning, employment assistance, subsidy housing as needed, as well as referrals to social and educational services based on the unique needs and circumstances of the individual. Clients accepted into this program are considered students of Chemeketa Community College. This program was created in partnership with the Community Corrections Division of the Marion County Sheriff's Office, Chemeketa Community College, and Marion County Health and Human Services. SOAR as a whole is dedicated to encourage, assist, and inspire individuals towards optimum self-management and well-being.</p> <p>Release Orientation:</p> <p>Release Orientation was designed for the family and friends of AICs releasing to Marion County from DOC. The purpose of this one-time session is to ease the fear and anxiety related to the reentry process for both those releasing from prison and their families. The transition parole/probation deputies share information on healthy ways to support and encourage a loved one in their successful transition back into our community and establish a positive partnership with our client's natural community support through education, knowledge, and communication. The parole/probation deputies also discuss the conditions of supervision, what the transition looks like from prison to the community for their loved one, and answer any questions the participants might have.</p> <p>Alternative to Incarceration Program (AIP) Supervision:</p> <p>Once a client has completed the Oregon Department of Corrections AIP program, they are released to transitional leave. Before being released to transitional leave, a parole/probation deputy from our Transitional Services Unit conducts a telephonic reach-in. The purpose of the telephonic reach-in is to begin to develop rapport, provide pertinent information in regard to their transition, and start the process of gathering information concerning the client's risk and needs.</p> <p>After release, clients are supervised in the appropriate general or specialty unit for the duration of their transitional leave. While on transitional leave, an LS/CMI risk/need assessment is completed which is accompanied by an individualized case plan. Appropriate service referrals are then made to minimize the clients' risk and needs.</p>
Program Category:	Transition Services
Program Objectives:	<ul style="list-style-type: none"> <li>To educate releasing clients and their families on community supervision and the resources available to them.</li> <li>To provide clients being released into our community a positive reintegration through targeting meaningful interventions.</li> <li>To foster positive working relationships with clients and minimize their misconceptions and/or anxieties of community supervision prior to release.</li> <li>Reduce recidivism rates by providing services proven by research to assist in mitigating a releasing clients' criminogenic needs.</li> </ul>
Method(s) of Evaluation:	<ul style="list-style-type: none"> <li>Statewide Outcome Measures.</li> <li>Successful completion rates of MCRI programs.</li> <li>Reporting rates of releasing clients for their initial appointment with our office.</li> </ul>

Monthly Average to be Served: 320-350    Type of Offender(s) Served:    Crime Category:    Gender:    Risk Level:

<input type="checkbox"/> Probation	<input checked="" type="checkbox"/> Felony	<input checked="" type="checkbox"/> Male	<input checked="" type="checkbox"/> High
<input checked="" type="checkbox"/> Parole/Post-Prison	<input type="checkbox"/> Misdemeanor	<input checked="" type="checkbox"/> Female	<input checked="" type="checkbox"/> Medium
<input checked="" type="checkbox"/> Local Control			<input type="checkbox"/> Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
Bridgeway Recovery Services (AIP)	Outpatient Substance Abuse	
Student Opportunity for Achieving Results (SOAR)	Outpatient Substance Abuse	

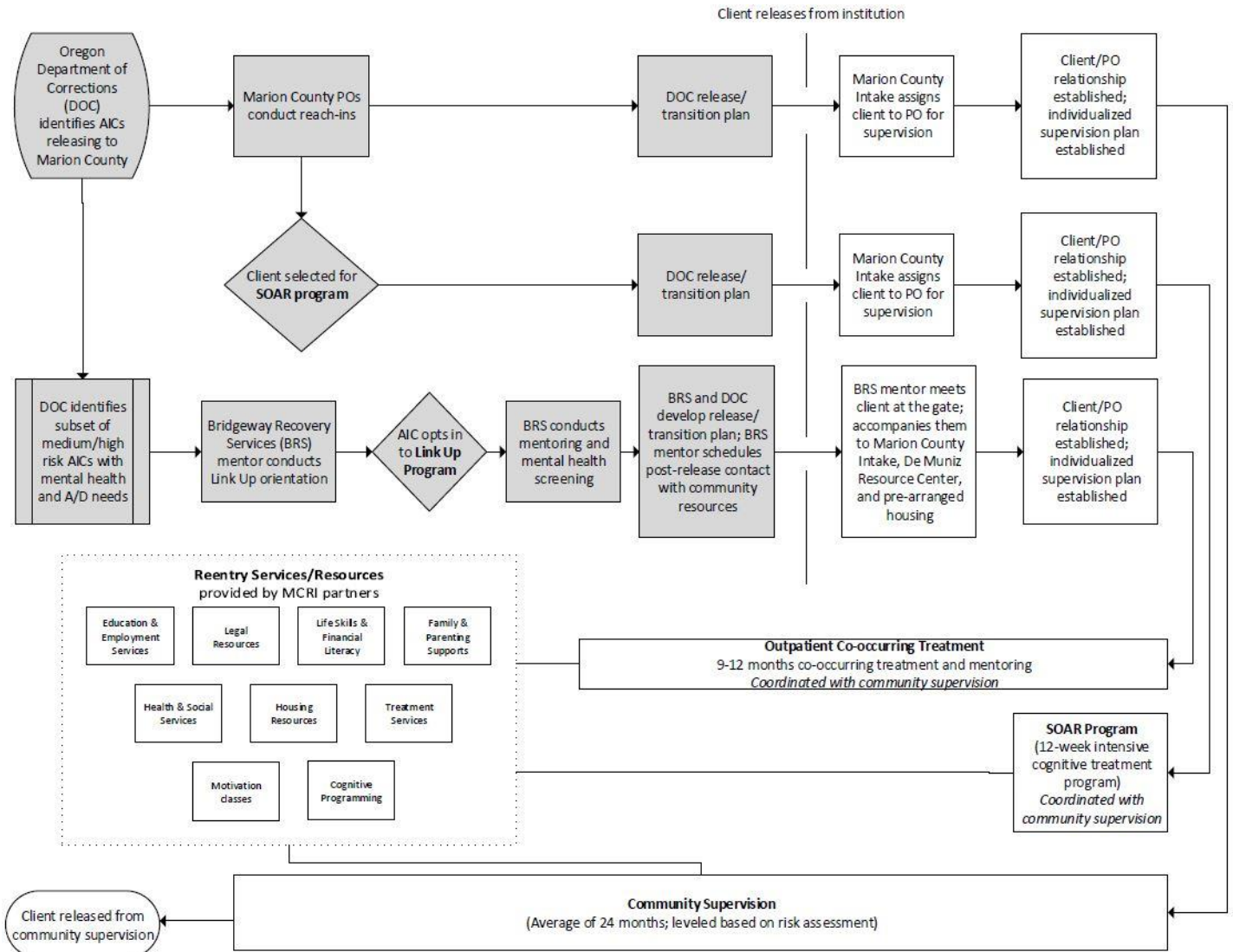
#### Funding Sources

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	320,582.00
<input checked="" type="checkbox"/> DOC M57 Supplemental Fund	1,377,752.00
<input checked="" type="checkbox"/> CJC Justice Reinvestment Grant	2,025,881.38
<input type="checkbox"/> CJC Treatment Court Grant	
<input type="checkbox"/> County General Fund	
<input type="checkbox"/> Supervision Fees	
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	
<input type="checkbox"/> Other Fees (revenue)	
<input type="checkbox"/> Other State or Federal Grant	
Other: Please Identify	
<input type="checkbox"/>	
<input type="checkbox"/>	
<input type="checkbox"/>	

Additional Comments:



# MCRI Prison Reentry Flow Chart



Program Name:	Subsidized Transitional Housing
Program Description:	<p>All clients releasing to Marion County without a proposed residence are identified prior to their release. Each case is screened to determine if they pose a substantial risk to public safety. They are also screened to determine if it is appropriate to subsidize their housing in order to enhance the possibility of supervision compliance, and to minimize the possibility that they will recidivate.</p> <p>Other non-transitional clients who have a significant housing need and have demonstrated motivation and compliance may be subsidized, thereby providing an increased probability that the allocation of resources will produce a positive outcome.</p>
Program Category:	Transition Services
Program Objectives:	<ul style="list-style-type: none"> <li>• Placement of transitional clients in stable and appropriate housing.</li> <li>• Increase supervision compliance.</li> <li>• Increase ability to locate clients.</li> <li>• Increase public safety.</li> <li>• Increase program compliance.</li> <li>• Reduce recidivism.</li> </ul>
Method(s) of Evaluation:	Data analysis

Monthly Average to be Served: 40

Type of Offender(s) Served:

- ☒ Probation  
☒ Parole/Post-Prison  
☒ Local Control

Crime Category:

- ☒ Felony  
☐ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☒ Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)

Funding Sources

- |  |            |
|--|------------|
| <input type="checkbox"/> State Grant-In-Aid Fund                   | _____      |
| <input type="checkbox"/> DOC M57 Supplemental Fund                 | _____      |
| <input checked="" type="checkbox"/> CJC Justice Reinvestment Grant | 241,894.29 |
| <input type="checkbox"/> CJC Treatment Court Grant                 | _____      |
| <input type="checkbox"/> County General Fund                       | _____      |
| <input type="checkbox"/> Supervision Fees                          | _____      |
| <input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)      | _____      |
| <input type="checkbox"/> Other Fees (revenue)                      | _____      |

☒ Other State or Federal Grant

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121,281

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Other: Please Identify

☐

☐

☐

Additional Comments:

Program Name:	Mental Health Services
Program Description:	<p>Mental health services are provided by one Mental Health and Evaluation Specialist (Master of Social Work &amp; Qualified Mental Health Professional). Services are provided to clients transitioning from incarceration to the community and/or are currently serving probation, parole or post-prison supervision sentences. Current services include case management/supervision strategy consultations, psychiatric evaluations, assessments, diagnoses, treatment referrals, transition planning, service brokerage, and medication assistance.</p> <p>For clients that have demonstrated psychopathic traits and/or tendencies, the specialist is able to screen for the presence of psychopathy via the Psychopathy pre-screen (PSCAN) assessment. For those high-scoring clients, the specialist will utilize the Hare Psychopathy Checklist (PCL-R) to ascertain level of dangerousness and likelihood to recidivate.</p> <p>The specialist assists as a consultant, trainer, and liaison between this division and several partnering community agencies to include Marion County Adult Behavioral Health, DOC, Marion County Jail, Psychiatric Crisis Center and area treatment providers.</p>
Program Category:	Other Programs and Services
Program Objectives:	<ul style="list-style-type: none"> <li>•Interview and assess adult clients utilizing the LS/CMI, PSCAN, and PCL-R to ascertain level of dangerousness and likelihood to recidivate.</li> <li>•Provide mental health evaluations, determine treatment needs and develop individualized client treatment plans.</li> <li>•Provide medication assistance to clients with serious and persistent mental illness.</li> <li>•Assist in overcoming barriers to accessing community mental health services.</li> <li>•Provide consultation and case management strategies to parole/probation deputies which facilitate positive client change and reduce the likelihood of recidivism.</li> </ul>
Method(s) of Evaluation:	N/A

Monthly Average to be Served: 26

Type of Offender(s) Served:

- ☒ Probation  
☒ Parole/Post-Prison  
☐ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☒ Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
N/A	N/A	

Funding Sources

- ☒ State Grant-In-Aid Fund 296,962.00  
☐ DOC M57 Supplemental Fund \_\_\_\_\_  
☐ CJC Justice Reinvestment Grant \_\_\_\_\_  
☐ CJC Treatment Court Grant \_\_\_\_\_

<input type="checkbox"/> County General Fund	<hr/>
<input type="checkbox"/> Supervision Fees	<hr/>
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	<hr/>
<input type="checkbox"/> Other Fees (revenue)	<hr/>
<input type="checkbox"/> Other State or Federal Grant	<hr/>
Other: Please Identify	
<input type="checkbox"/>	<hr/>
<input type="checkbox"/>	<hr/>
<input type="checkbox"/>	<hr/>

Additional Comments:

Program Name:	Mental Health Court
Program Description:	<p>The program provides a collaborative multi-system approach, utilizing evidence based practices and mental health services to address those clients on supervision who suffer from mental illness.</p> <p>The Mental Health Court team is comprised of the Marion County Sheriff's Office (Community Corrections Division and Operations Division), the District Attorney's Office, defense attorney, Judge, Treatment Court Coordinator, Bridgeway Recovery Services, and Vocational Rehabilitation. This program currently provides services for approximately 10 clients. The Mental Health Court team meets three times per month to discuss participant needs and responsivity issues, address violations of the program rules, apply evidence based incentives, impose sanctions, and screen potential participants for eligibility. The team screens potential participants who have a serious and persistent mental illness (SPMI). Clients are eligible after receiving a state-filed criminal charge out of the Marion County Circuit Court and are screened based on offenses committed by clients where mental illness is one of the major factors as to why the offense occurred. The team collaboratively decides on interventions and sanctions based on each client's behavior.</p> <p>Mental Health Court is a voluntary program and clients are referred through various agencies (i.e., District Attorney's Office, Defense Attorneys). Clients have consultations with their attorneys and can choose not to participate in the program at any time. When this occurs, clients are returned to the normal criminal court adjudication process.</p> <p>This program provides intensive supervision through court appearances 3 times a month, initial weekly contacts with the parole/probation deputy, and dual diagnosis meetings. Clients meet with their mental health providers based on the needs that are developed in their treatment plans. These needs dictate the frequency of their contact with their treatment providers. Some are also involved with substance abuse counselors as well. Each client has an individual treatment plan which addresses his or her personal needs as well as community safety. Each treatment plan outlines mental health treatment needs, medication, substance abuse treatment, anger management treatment, self-help groups, and other specialized treatments as recommended.</p>
Program Category:	Other Programs and Services
Program Objectives:	<ul style="list-style-type: none"> <li>• Community safety.</li> <li>• Mental health stabilization and education.</li> <li>• Integration of services for clients.</li> <li>• Reduce criminalization of clients suffering from mental illness.</li> <li>• Increase public safety and reduce cost to the public safety system.</li> </ul>
Method(s) of Evaluation:	<ul style="list-style-type: none"> <li>• Correctional Program Checklist (CPC)</li> <li>• Treatment completion data.</li> <li>• Recidivism data.</li> <li>• Structured Sanction data.</li> </ul>

Monthly Average to be Served: 10

Type of Offender(s) Served:

- ☒ Probation  
☐ Parole/Post-Prison  
☐ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☒ Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
Marion County Health and Human Services	Mental Health Services/Outpatient Substance Abuse Treatment	\$0

Bridgeway Recovery Services	Mental Health, Dual Diagnosis	\$0

Funding Sources

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	221,320.00
<input type="checkbox"/> DOC M57 Supplemental Fund	
<input type="checkbox"/> CJC Justice Reinvestment Grant	
<input type="checkbox"/> CJC Treatment Court Grant	
<input type="checkbox"/> County General Fund	
<input type="checkbox"/> Supervision Fees	
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	
<input type="checkbox"/> Other Fees (revenue)	
<input type="checkbox"/> Other State or Federal Grant	
Other: Please Identify	
<input type="checkbox"/>	
<input type="checkbox"/>	
<input type="checkbox"/>	

Additional Comments:

Program Name:	Veterans Treatment Court
Program Description:	<p>Program provides a collaborative multi-system approach, utilizing evidence based practices to address veterans on supervision who suffer from mental illness and/or substance abuse issues.</p> <p>The Marion County Veterans Treatment Court team is comprised of the Marion County Sheriff's Office (Community Corrections Division), the District Attorney's Office, defense attorney, Judge, Program Court Coordinator, Veterans Administration Veteran Justice Outreach Officer, Accredited Veteran Service Officer, Salem Vet Center Counselor, Veteran Mentor Coordinator. This program currently provides services for approximately seven (7) veteran participants. The Veterans Treatment Court team meets three times each month to discuss participant needs and responsivity issues, address violations of the program rules, apply evidence based incentives, impose sanctions, and screen potential participants for eligibility. The team collaboratively decides on interventions and sanctions based on each client's behavior.</p> <p>Veterans Treatment Court is a voluntary program and clients are referred through various agencies (i.e., District Attorney's Office, Defense Attorneys, parole/probation deputies, etc.). Clients are eligible after receiving a state-filed criminal charge out of the Marion County Circuit Court and are currently serving or have been discharged from any branch of the United States Armed Services. Clients have consultations with their attorneys and can choose not to participate in the program at any time. When this occurs, clients are returned to the normal criminal court adjudication process.</p> <p>This program provides intensive supervision through court appearances, visits with the parole/probation deputy (based on their risk level), and programs for substance abuse and mental health concerns. Each client has an individual treatment plan which addresses their personal needs as well as community safety. Each treatment plan outlines mental health treatment needs, medication, substance abuse treatment, anger management treatment, batterer's intervention program, self-help groups, and other specialized treatment as recommended.</p>
Program Category:	Other Programs and Services
Program Objectives:	<ul style="list-style-type: none"> <li>• Community safety.</li> <li>• Integration of services for clients.</li> <li>• Reduce criminalization of Veteran clients suffering from mental illness and/or substance abuse.</li> <li>• Increase public safety and reduce cost to the public safety system.</li> </ul>
Method(s) of Evaluation:	<ul style="list-style-type: none"> <li>• Treatment completion data.</li> <li>• Recidivism data.</li> <li>• Structured Sanction data.</li> </ul>

Monthly Average to be Served: 7

Type of Offender(s) Served:

- ☒ Probation  
☐ Parole/Post-Prison  
☐ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☒ Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
Veterans Administration	Mental Health Services, Inpatient Substance Abuse, Outpatient Substance Abuse, Medication administration,	\$0
VET Center	Mental Health Services	\$0



Bridgeway Recovery Services	Outpatient Substance Abuse	\$0
Bridges 2 Safety	Batterers Intervention	\$0
Northwest Intervention Enterprises	Batterers Intervention	\$0
Solutions D.V.I.P.	Batterers Intervention	\$0

#### Funding Sources

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	152,923.00
<input type="checkbox"/> DOC M57 Supplemental Fund	_____
<input type="checkbox"/> CJC Justice Reinvestment Grant	_____
<input type="checkbox"/> CJC Treatment Court Grant	_____
<input type="checkbox"/> County General Fund	_____
<input type="checkbox"/> Supervision Fees	_____
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	_____
<input type="checkbox"/> Other Fees (revenue)	_____
<input type="checkbox"/> Other State or Federal Grant	_____
Other: Please Identify	
<input type="checkbox"/>	_____
<input type="checkbox"/>	_____
<input type="checkbox"/>	_____

Additional Comments:

Program Name:	Electronic Monitoring Program
Program Description:	<p>The Electronic Monitoring Program, managed by a community corrections case aide, provides electronic supervision of clients through the use of global positioning system ankle bracelets or a smart phone based application. These allow staff to track clients general location and compliance with the conditions of supervision and pretrial monitoring. This program serves both individuals awaiting trial, as well as convicted clients who are completing a term of parole, post-prison supervision, or probation and has applicability across a spectrum of local corrections agencies.</p> <p>The Electronic Monitoring Program contracts with Satellite Tracking of People for Global Positioning System (GPS) equipment and monitoring management software. Satellite Tracking of People provides passive and active GPS tracking of clients in the community.</p> <p>The Electronic Monitoring Program is used by community corrections deputies as an alternative to a jail custody sanction and/or as a tool to augment traditional supervision by increasing surveillance for higher risk clients. The local courts use electronic monitoring as an alternative to jail for select defendants pending trial as well as a sentence for convicted clients. The Marion County Jail and Transition Center use this program as a reduced level of custody for adults in custody who are deemed inappropriate for traditional incarceration. Finally, the Electronic Monitoring Program is used for certain high risk Transition Center adults in custody who are allowed to maintain outside employment while they complete their term of incarceration.</p>
Program Category:	Community-Based Custodial Alternatives
Program Objectives:	<ul style="list-style-type: none"> <li>• Independent verification of compliance.</li> <li>• Intensive surveillance for select high risk clients.</li> <li>• Cost-effective and risk-appropriate alternatives to incarceration.</li> </ul>
Method(s) of Evaluation:	N/A

Monthly Average to be Served: 40

Type of Offender(s) Served:

- ☒ Probation  
☒ Parole/Post-Prison  
☒ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☒ Low

#### Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
N/A	N/A	

#### Funding Sources

- ☒ State Grant-In-Aid Fund 60,000.00  
☐ DOC M57 Supplemental Fund \_\_\_\_\_  
☐ CJC Justice Reinvestment Grant \_\_\_\_\_

<input type="checkbox"/> CJC Treatment Court Grant	
<input type="checkbox"/> County General Fund	
<input type="checkbox"/> Supervision Fees	
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	
<input type="checkbox"/> Other Fees (revenue)	
<input type="checkbox"/> Other State or Federal Grant	
Other: Please Identify	
<input type="checkbox"/>	
<input type="checkbox"/>	
<input type="checkbox"/>	

Additional Comments:

Program Name:	The Pathfinder Network Resilience and Recovery Project
Program Description:	<p>Peer Support program for individuals 18 and older who are currently involved in the criminal justice system in Marion County. Peer Support Specialists with lived experience will engage participants in a goal-oriented collaborative relationship and provide personalized support through holistic and responsive individual and group support services. They work together to reinforce successes and build self efficacy, hope, and resilience.</p> <p>Types of services:</p> <p>Wrap-around peer support service navigation</p> <p>Drop-in support</p> <p>Transition and reentry support</p> <p>Peer support classes, groups, activities, and events</p> <p>Resilience and recovery action planning</p>
Program Category:	Other Programs and Services
Program Objectives:	An opportunity to build individual, social, and community resources for long term resilience and recovery, successful completion of supervision and reintegration into the community.
Method(s) of Evaluation:	Quarterly reports

Monthly Average to be Served: 75

Type of Offender(s) Served:

- ☒ Probation  
☒ Parole/Post-Prison  
☒ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☐ Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)

Funding Sources

- |  |            |
|--|------------|
| <input checked="" type="checkbox"/> State Grant-In-Aid Fund        | 218,474.00 |
| <input type="checkbox"/> DOC M57 Supplemental Fund                 | _____      |
| <input checked="" type="checkbox"/> CJC Justice Reinvestment Grant | 262,309.94 |
| <input type="checkbox"/> CJC Treatment Court Grant                 | _____      |
| <input type="checkbox"/> County General Fund                       | _____      |
| <input type="checkbox"/> Supervision Fees                          | _____      |
| <input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)      | _____      |
| <input type="checkbox"/> Other Fees (revenue)                      | _____      |
| <input type="checkbox"/> Other State or Federal Grant              | _____      |
| Other: Please Identify _____                                       |            |

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☐  
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\_\_\_\_\_  
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Additional Comments:

Program Name:	Marion County Transition Center
Program Description:	<p>The Transition Center facility is used as a means to hold adults in custody (AICs) accountable and ensure the safety of the public while preparing them for reentry into the community. The mission of the Transition Center is to provide just and humane care for AICs incarcerated at the center by providing a positive rehabilitative environment.</p> <p>The Transition Center has a current capacity of 144 AICs. This is a minimum security facility providing a structured environment where AICs can begin the transition process back to the community. If AICs are not currently on a supervised work crew they are expected to participate in programming, which may include outside employment if verified. All AICs who are assigned to a work crew or work detail are also required to participate in transitional planning for assistance with resources, identification, and referrals if appropriate. Additional cognitive programming classes are available through The Pathfinder Network.</p> <p>The Transition Center has expanded its capacity to provide more work release options for AICs who have community jobs. This is a significant step in making our Transition Center more of a transition program rather than a sanction-only facility. The Transition Center also provides emergency temporary boarder beds for supervised clients who are having difficulty finding a place to live in the community.</p> <p>The Transition Center is the central location for our Marion County Reentry services including; the Marion County Transition from Jail to the Community (TJC) Program, the De Muniz Resource Center, and the Pretrial Release Program.</p> <p><b>Core Correctional Practices</b></p> <p>The Transition Center has adopted Core Correctional Practices (CCP). The principles of effective intervention emphasized in CCP remind staff to communicate with AICs using the skills and techniques shown to have the greatest impact on reducing future criminal activity.</p> <p><b>Direct Sanctions</b></p> <p>The Transition Center also accepts direct sanctions from community corrections deputies, which allows clients to be held accountable without returning them to jail. This prevents the disruption of positive activities such as employment and treatment programming, while still maintaining accountability for violations.</p> <p><b>Pretrial Release Program</b></p> <p>The goal of the Pretrial Release Program is to promote future court appearances, enhance public safety, and provide the Court with practical, risk-based monitoring and support options for defendants that require oversight while pending adjudication. The program model is based of the National Association of Pretrial Services Agencies (NAPSA) evidence based standards on pretrial release. Key elements of pretrial monitoring include: utilizing risk assessments to make informed decisions; using the least restrictive interventions needed to promote pretrial success; notification of upcoming court appearances; informing the Court of new arrests or defendant conduct that may justify modification of conditions; and monitoring defendants' compliance with court-ordered conditions. Pretrial monitoring is individualized and tailored to a defendant's assessed risk levels and risk factors. It is specifically designed to promote court appearances and enhance public safety.</p> <p>Before being placed in the Pretrial Release Program, defendants are evaluated to determine if they are appropriate for release. Following the release investigation, program staff make a recommendation to the Court as to whether a defendant is appropriate for release to the community based on several variables; including public safety risk, flight risk, and the presence of any protective factors (e.g., stable housing, employment, community ties, awareness of substance abuse issues, etc.). If a defendant is determined to be eligible for the Pretrial Release Program, staff also make a recommendation as to the level of pretrial monitoring the defendant should be held to. Defendants are monitored through a combination of phone contacts, office appointments, and electronic monitoring. Defendants are monitored from the time of release until the criminal case is resolved. While in the Pretrial Release Program, staff encourage clients to seek needed community resources</p>

	<p>such as substance abuse treatment, stable housing, and signing up for insurance (Oregon Health Plan, etc.).</p> <p>Our initial goal was to have 150 clients monitored in the Pretrial Release Program. As of May 2023, we had surpassed that goal and now have 256 clients who are being monitored in the Pretrial Release Program.</p> <p>Between July 2021 and March 31<sup>st</sup> 2023, the Pretrial Release Program received 1,553 referrals. Of those referrals:</p> <ul style="list-style-type: none"> <li>• 5 were referred back to Court (0.4%)</li> <li>• 2 were force released from custody prior to pretrial evaluation (0.2%)</li> <li>• 1,538 were released to pretrial monitoring (98.8%)</li> </ul> <p>The National Institute of Corrections (NIC) identifies three key outcome measures for pretrial release programs:</p> <p>Appearance Rate-defined as the percentage of defendant's attending all scheduled court appearances.</p> <p>Safety Rate-defined as the percentage of defendants not charged with a new criminal offense during the pretrial stage.</p> <p>Success Rate-defined as the percentage of defendants who are: 1)Not revoked for technical violations of supervision; 2)Not charged with a new criminal offense during the pretrial stage; and 3)Attend all scheduled court appearances.</p> <p>Between July 2021 and March 31<sup>st</sup> 2023 Marion County Pretrial had the following outcome measures:</p> <p>Appearance Rate: 66%</p> <p>Safety Rate: 99%</p> <p>Success Rate: 49%</p>
Program Category:	Custodial/Sanction Beds
Program Objectives:	<ul style="list-style-type: none"> <li>• Ensure budget expenditures do not exceed approved yearly appropriation.</li> <li>• Ensure facility safety and sanitation.</li> <li>• Ensure AICs are actively participating on work crews and assignments.</li> <li>• Direct AICs to attend cognitive programs offered in the facility or as directed by their community corrections deputy.</li> <li>• Provide services to the community through the work of AIC labor on work crews.</li> <li>• Communicate any problems or concerns with the AIC to the assigned community corrections deputy.</li> <li>• Facilitate Marion County TJC programming.</li> <li>• Promote future Court appearances.</li> <li>• Enhance public safety.</li> <li>• Provide the Court with practical, risk-based monitoring, supervision, and support options for defendants that require oversight while on pretrial release.</li> <li>• Providing pretrial monitoring which is individualized and tailored to a defendant's assessed risk levels and risk factors.</li> <li>• Using the least restrictive interventions needed to promote pretrial success</li> </ul>
Method(s) of Evaluation:	<ul style="list-style-type: none"> <li>• Monthly and annual review of expenditures.</li> <li>• Daily inspection by staff with weekly review by Transition Center Supervisor.</li> <li>• Quarterly inspection by Safety Committee.</li> <li>• Weekly review and monitoring by Transition Center Supervisor.</li> <li>• Utilizing risk assessment to make informed decisions.</li> <li>• Release investigation is based on several variables, including public safety risk, flight risk, and the presence of any protective factors.</li> <li>• Program staff make a determination as to the level of pretrial monitoring the defendant should be held to.</li> </ul>

Monthly Average to be Served: 194

Type of Offender(s) Served:

- ☒ Probation  
☒ Parole/Post-Prison  
☒ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☒ Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
N/A	N/A	

Funding Sources

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	1,931,826.00
<input type="checkbox"/> DOC M57 Supplemental Fund	
<input type="checkbox"/> CJC Justice Reinvestment Grant	
<input type="checkbox"/> CJC Treatment Court Grant	
<input checked="" type="checkbox"/> County General Fund	4,443,354.00
<input type="checkbox"/> Supervision Fees	
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	
<input checked="" type="checkbox"/> Other Fees (revenue)	816,000.00
<input type="checkbox"/> Other State or Federal Grant	
Other: Please Identify	
<input type="checkbox"/>	
<input type="checkbox"/>	
<input type="checkbox"/>	

Additional Comments:



Program Name:	Jail Division
Program Description:	<p>The purpose of the facility is to provide a means to hold clients accountable and ensure the safety of the public.</p> <p>The Marion County Jail provides a maximum security, direct supervision facility in a manner consistent with the vision and operation principles of the Marion County Sheriff's Office and as provided by ORS 169.076 and the Oregon Jail Standards. The jail has a budgeted population capacity of 415 Adults In Custody (AIC). Administration of the facility includes responsibility for the budget, personnel, business services, support services, AIC housing and intake/release. The intake and release process includes medical screening/assessment, searches, property inventory and bail acceptance, etc. AIC housing includes security and capacity management, fire safety, sanitation (including janitorial and laundry) food and medical services as well as AIC programming. In addition to managing jail operations, the jail administration supports other county and state criminal justice agencies.</p>
Program Category:	Custodial/Sanction Beds
Program Objectives:	<ul style="list-style-type: none"> <li>• Ensure budget expenditures do not exceed approved yearly appropriation.</li> <li>• Account for 100% of all inmate funds.</li> <li>• Ensure facility safety and sanitation.</li> <li>• Prevent the admission of medically unstable inmates.</li> <li>• Provide mandated medical and dental services (ORS 169.076) to 100% of cases requiring medical intervention.</li> <li>• Prepare and maintain medical records, which comply with statute on 100% of cases referred to the medical unit.</li> <li>• Provide a range of religious, education, support groups, as well as recreation services for AIC's.</li> </ul>
Method(s) of Evaluation:	<ul style="list-style-type: none"> <li>• Monthly and annual review of expenditures.</li> <li>• Contract with vendors to provide auditable services and record keeping of AIC funds.</li> <li>• Conduct: <ul style="list-style-type: none"> <li>o Minimum of one fire drill per quarter which includes staff and AIC participation.</li> <li>o Daily unit inspection by staff.</li> <li>o Quarterly unit inspection by Jail Commander.</li> <li>o Annual inspection by the Board of Commissioners.</li> <li>o Semiannual inspection by the county health officer.</li> </ul> </li> <li>• Screening of all in-coming arrestees by deputies with referrals to medical staff for additional screening as necessary.</li> <li>• Ongoing review of practices and policies.</li> <li>• Biennial self and formal audits for compliance with Oregon Jail Standards.</li> <li>• Annual review of programs offered.</li> </ul>

Monthly Average to be Served: 125

Type of Offender(s) Served:

- ☒ Probation  
☒ Parole/Post-Prison  
☒ Local Control

Crime Category:

- ☒ Felony  
☒ Misdemeanor

Gender:

- ☒ Male  
☒ Female

Risk Level:

- ☒ High  
☒ Medium  
☒ Low

#### Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
N/A	N/A	


#### Funding Sources

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	7,061,774.00
<input type="checkbox"/> DOC M57 Supplemental Fund	
<input checked="" type="checkbox"/> CJC Justice Reinvestment Grant	439,554.25
<input type="checkbox"/> CJC Treatment Court Grant	
<input checked="" type="checkbox"/> County General Fund	47,399,924.00
<input type="checkbox"/> Supervision Fees	
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	
<input checked="" type="checkbox"/> Other Fees (revenue)	852,828.00
<input type="checkbox"/> Other State or Federal Grant	
Other: Please Identify	
<input checked="" type="checkbox"/> All other Jail Resources	2,059,716.55
<input type="checkbox"/>	
<input type="checkbox"/>	

Additional Comments:

Program Name:	Enforcement Division
Program Description:	The primary mission of the Enforcement Division of the Sheriff's Office is to work collaboratively with the citizens of Marion County, provide consistent follow through on cases and calls involving the public, and help in efforts to enhance our community livability.
Program Category:	Other Programs and Services
Program Objectives:	<p>Calls for Service: Respond to and investigate calls from the public in a timely and professional manner.</p> <p>Criminal Arrests: Investigate criminal matters and, when appropriate, take suspects into custody.</p> <p>Motor Vehicle Accident Investigations: Respond to and investigate motor vehicle collisions that occur on public roadways.</p> <p>Volunteer Organizations: Provide opportunities for citizens to serve as trained members of Search and Rescue, Reserve and Cadet programs, Marine Patrol, and Mounted Posse.</p> <p>Community Policing: Forming partnerships with the citizens of Marion County to enhance public safety such as Neighborhood Watch, Neighborhood Associations, Voice, partnership with the media, Citizen's Academy, National Night Out, Law Enforcement for Youth, Shop with a Cop, and Special Olympics.</p> <p>Traffic Safety Team: Through Education, Enforcement and Engineering the Traffic Safety Team works to reduce fatal crashes and improve roadway safety.</p> <p>Marine Patrol: Patrol and enforce laws on public waterways located in Marion County.</p> <p>Forest Patrol: Patrol and enforce laws on state and federal forest lands. Primary law enforcement includes illegal drug manufacturing and growth, theft of forest products from timber to bear grass, and crimes regarding fish and game.</p> <p>Criminal Investigations Unit: Investigate person and property crimes that require specialized dedicated skills, thereby enhancing the ability to arrest suspects in these cases.</p> <p>Directed Patrol Units: Primary focus is to address livability issues within the unincorporated areas of Marion County. Livability issues include but are not limited to assisting our homeless population, property and drug crimes, accessibility to programs and services, etc.</p> <p>Computer Forensics Unit: Specializes in child pornography cases, advanced analysis of electronic devices, direct support of the Criminal Investigations Unit.</p> <p>Youth Services Detective: Address child abuse, neglect and sexual exploitation cases involving our youth. Investigate school related incidents as needed and participate in youth threat assessment.</p> <p>Law Enforcement Assisted Diversion (LEAD): Address substance abuse dependency and harm reduction by diverting low level offenders into treatment and support programs as opposed to institutional settings. This program focuses on self-sustainability while reducing the impact on and use of the criminal justice system.</p>
Method(s) of Evaluation:	N/A

Monthly Average to be Served: N/A

Type of Offender(s) Served:

- ☐ Probation  
☐ Parole/Post-Prison  
☐ Local Control

Crime Category:

- ☐ Felony  
☐ Misdemeanor

Gender:

- ☐ Male  
☐ Female

Risk Level:

- ☐ High  
☐ Medium  
☐ Low

Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
N/A	N/A	


Funding Sources

<input checked="" type="checkbox"/> State Grant-In-Aid Fund	60,608.00
<input type="checkbox"/> DOC M57 Supplemental Fund	
<input type="checkbox"/> CJC Justice Reinvestment Grant	
<input type="checkbox"/> CJC Treatment Court Grant	
<input checked="" type="checkbox"/> County General Fund	28,326,052.00
<input type="checkbox"/> Supervision Fees	
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	
<input checked="" type="checkbox"/> Other Fees (revenue)	5,663,996.00
<input checked="" type="checkbox"/> Other State or Federal Grant	345,666.00
Other: Please Identify	
<input checked="" type="checkbox"/> Interest Earnings, Net Working Capital	8,621,353.45
<input type="checkbox"/>	
<input type="checkbox"/>	

Additional Comments:

Program Name:	Operations Division
Program Description:	The Operations Division of the Sheriff's Office is responsible for providing administrative support to the Enforcement Division, Institutions Division and our Community Corrections Division. The Operations Division provides mandated functions of the Sheriff's Office such as: civil process, judicial security, alarm permits, and concealed handgun licensing. It also provides all necessary support staff to run a 24/7, public safety operation.
Program Category:	Other Programs and Services
Program Objectives:	<p>Community Resource Unit: creates community partnerships through education; and maintains a collaborative effort between the Sheriff's Office, citizens, businesses, non-profits, and civic groups whose core mission is the prevention of crime and community safety.</p> <p>Judicial Security Unit: provide security for 15 Circuit Court Judges, four Referees, one Family Court Judge, and one Justice Court Judge.</p> <p>Civil Process Unit: responds to all legal processes directed to the Sheriff, including, but not limited to: Writs of Execution (Real and Personal Property Sales), Forcible Entry Detainers/Evictions, notice, provisional and enforcement processes, and various other court orders/documents.</p> <p>Criminal Records Unit: processes all police reports generated by the Marion County Sheriff's Office.</p> <p>Concealed Handgun Licenses: process applications for concealed handguns in accordance with laws and regulations.</p> <p>Alarm Permits: in addition to reducing the number of false alarms, the permit system contributes to a more effective response to an alarm.</p> <p>Public Information Officer: reports to the media and to the public, accurate information on the activities of the Sheriff's Office, as deemed appropriate by the Sheriff.</p> <p>Administrative Support: provides budget, administrative and technical support for the entire Sheriff's Office.</p> <p>Code Enforcement Services: responsible for educating and enforcing all county ordinances and codes.</p>
Method(s) of Evaluation:	N/A

Monthly Average to be Served: N/A

Type of Offender(s) Served:

- ☐ Probation  
☐ Parole/Post-Prison  
☐ Local Control

Crime Category:

- ☐ Felony  
☐ Misdemeanor

Gender:

- ☐ Male  
☐ Female

Risk Level:

- ☐ High  
☐ Medium  
☐ Low

#### Which Treatment Provider(s) Will You Use Within This Program?

Provider Name	Treatment Type (ie., Anger Management, Cognitive, DV, Dual Diagnosis, Sex Offender, Inpatient Substance Abuse, or Outpatient Substance Abuse)	What, if any, state dollars are budgeted to the program and how much to each fund? (ie., GIA-\$25,000; M57-\$5000)
N/A	N/A	

#### Funding Sources

☒ State Grant-In-Aid Fund

2,219,662.00

☐ DOC M57 Supplemental Fund

<input type="checkbox"/> CJC Justice Reinvestment Grant	
<input type="checkbox"/> CJC Treatment Court Grant	
<input checked="" type="checkbox"/> County General Fund	20,578,498.00
<input type="checkbox"/> Supervision Fees	
<input type="checkbox"/> Biennial Carryover (GIA, M57, FSAPP)	
<input checked="" type="checkbox"/> Other Fees (revenue)	1,969,220.00
<input type="checkbox"/> Other State or Federal Grant	
Other: Please Identify	
<input checked="" type="checkbox"/> Interest Earnings, Net Working Capital	2,523,006.00
<input type="checkbox"/>	
<input type="checkbox"/>	

Additional Comments:

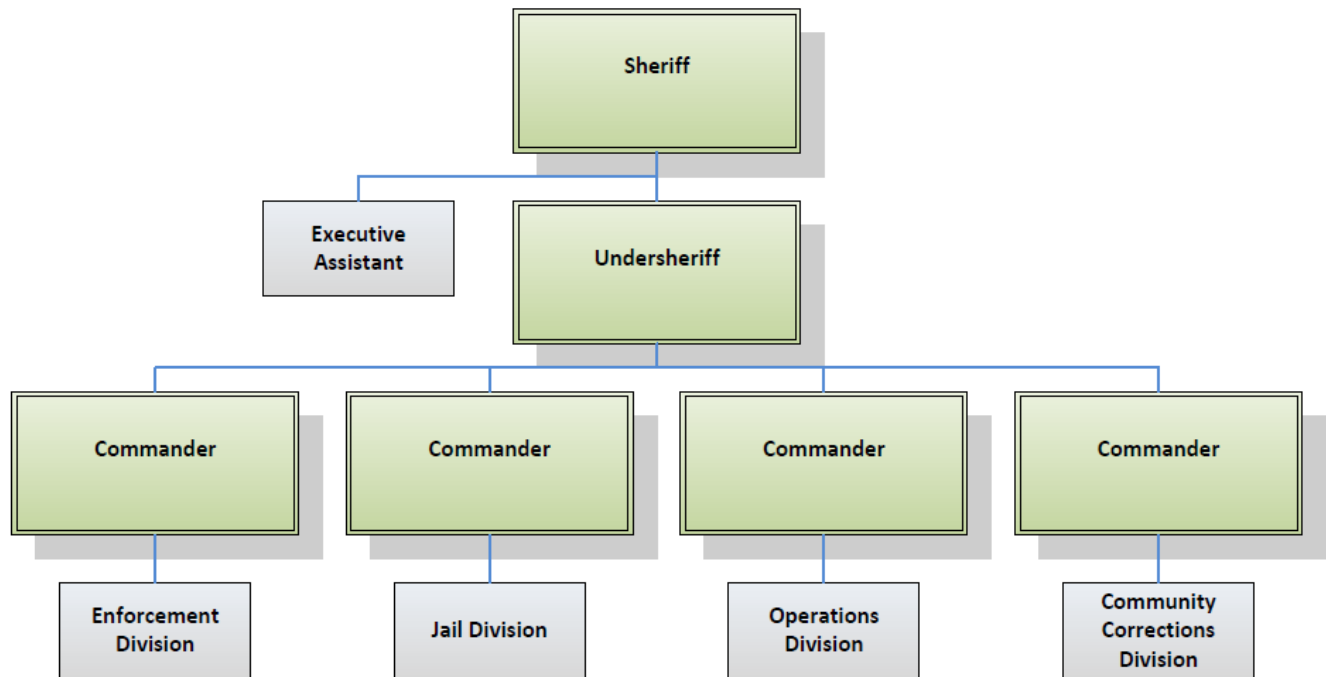
APPENDIX A

**Marion County  
2023-2025 Community Corrections Budget Summary**

<b>Program Name</b>	<b>Grant in Aid Fund</b>	<b>All Other Funds and Fees</b>	<b>Total</b>
Supervision	14,489,770.00	12,825,966.08	27,315,736.08
Bridgeway Recovery Services – Treatment and Mentor Services	0.00	344,960.00	344,960.00
Drug Court	152,923.00	20,000.00	172,923.00
High and Medium Risk Sex Offender Treatment	50,000.00	0.00	50,000.00
Marion County Reentry Initiative (MCRI) – Transitional Services	320,582.00	3,403,633.38	3,724,215.38
Subsidized Transitional Housing	0.00	363,175.29	363,175.29
Mental Health Services	296,962.00	0.00	296,962.00
Mental Health Court	221,320.00	0.00	221,320.00
Veterans Treatment Court	152,923.00	0.00	152,923.00
Electronic Monitoring Program	60,000.00	0.00	60,000.00
The Pathfinder Network Resilience and Recovery Project	218,474.00	262,309.94	480,783.94
Marion County Transition Center	1,931,826.00	5,259,354.00	7,191,180.00
Jail Division	7,061,774.00	50,752,022.80	57,813,796.80
Enforcement Division	60,608.00	42,957,067.45	43,017,675.45
Operations Division	2,219,662.00	25,070,724.00	27,290,386.00
<b>Fund Total</b>	<b>27,236,824.00</b>	<b>141,259,212.94</b>	<b>168,496,036.94</b>

## APPENDIX B

### Marion County Sheriff's Office *Organizational Chart*

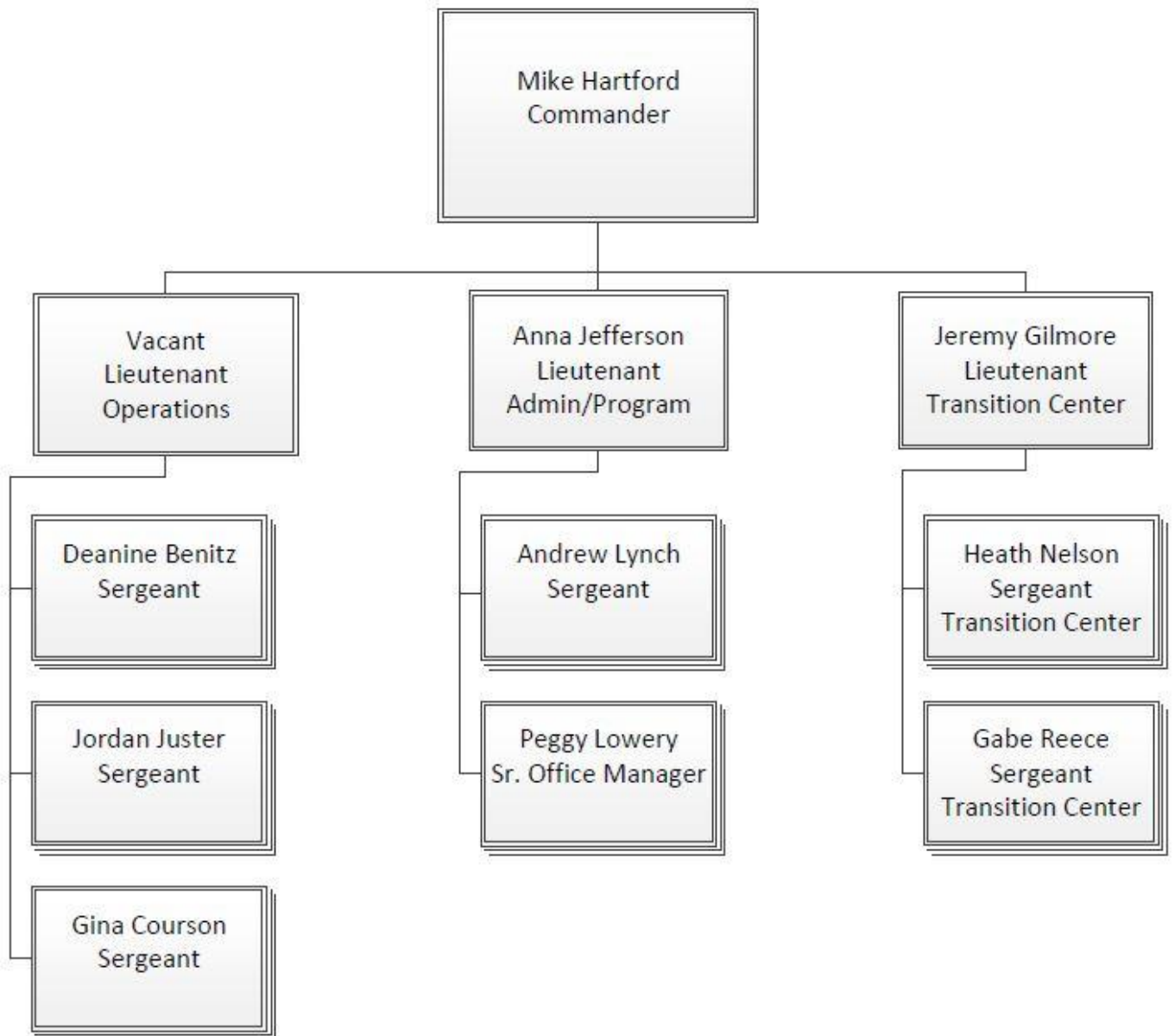




## APPENDIX C

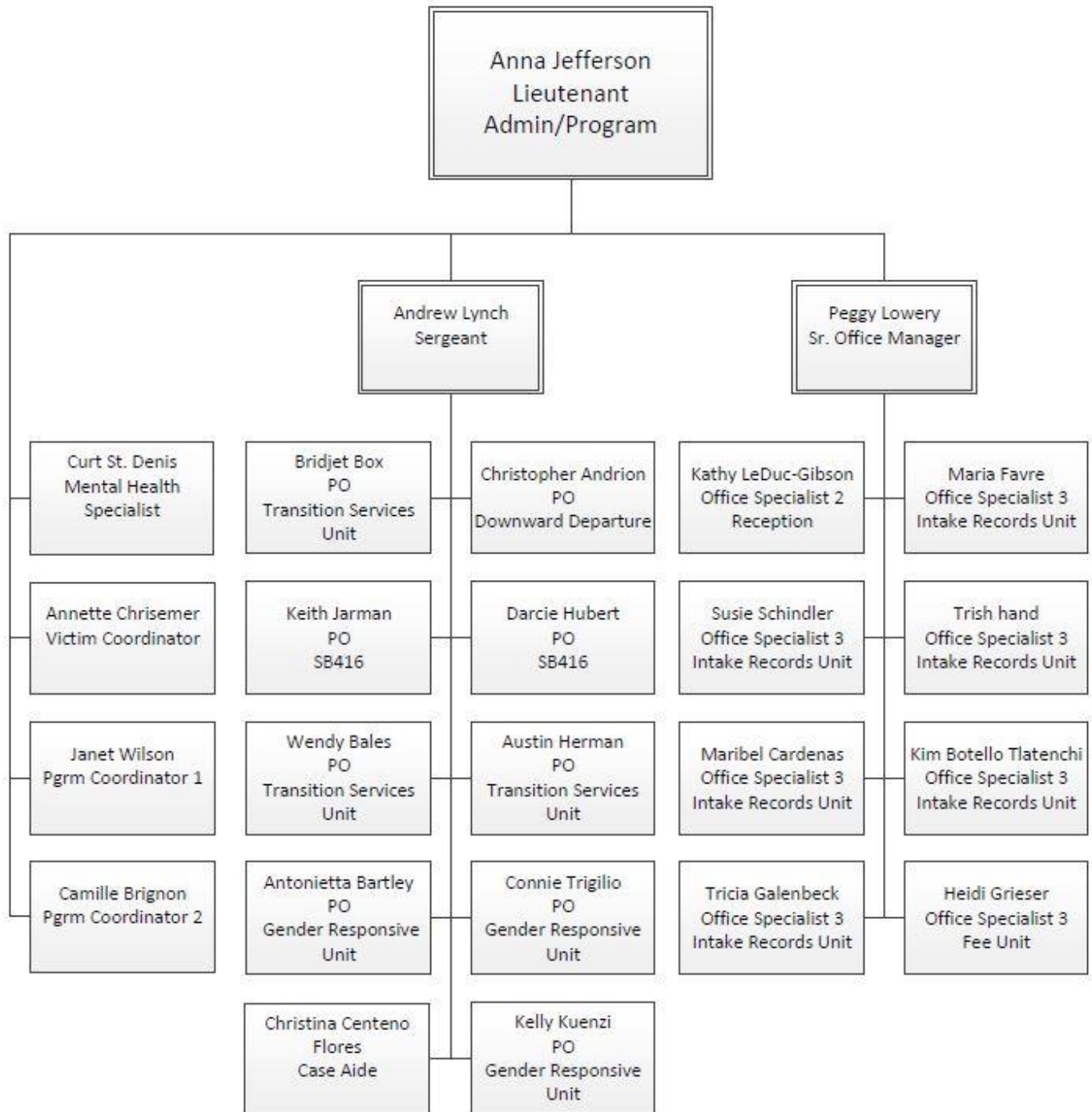
### Marion County Sheriff's Office, Community Corrections Division **Organizational Chart**

#### Leadership Team



## Marion County Sheriff's Office, Community Corrections Division Organizational Chart

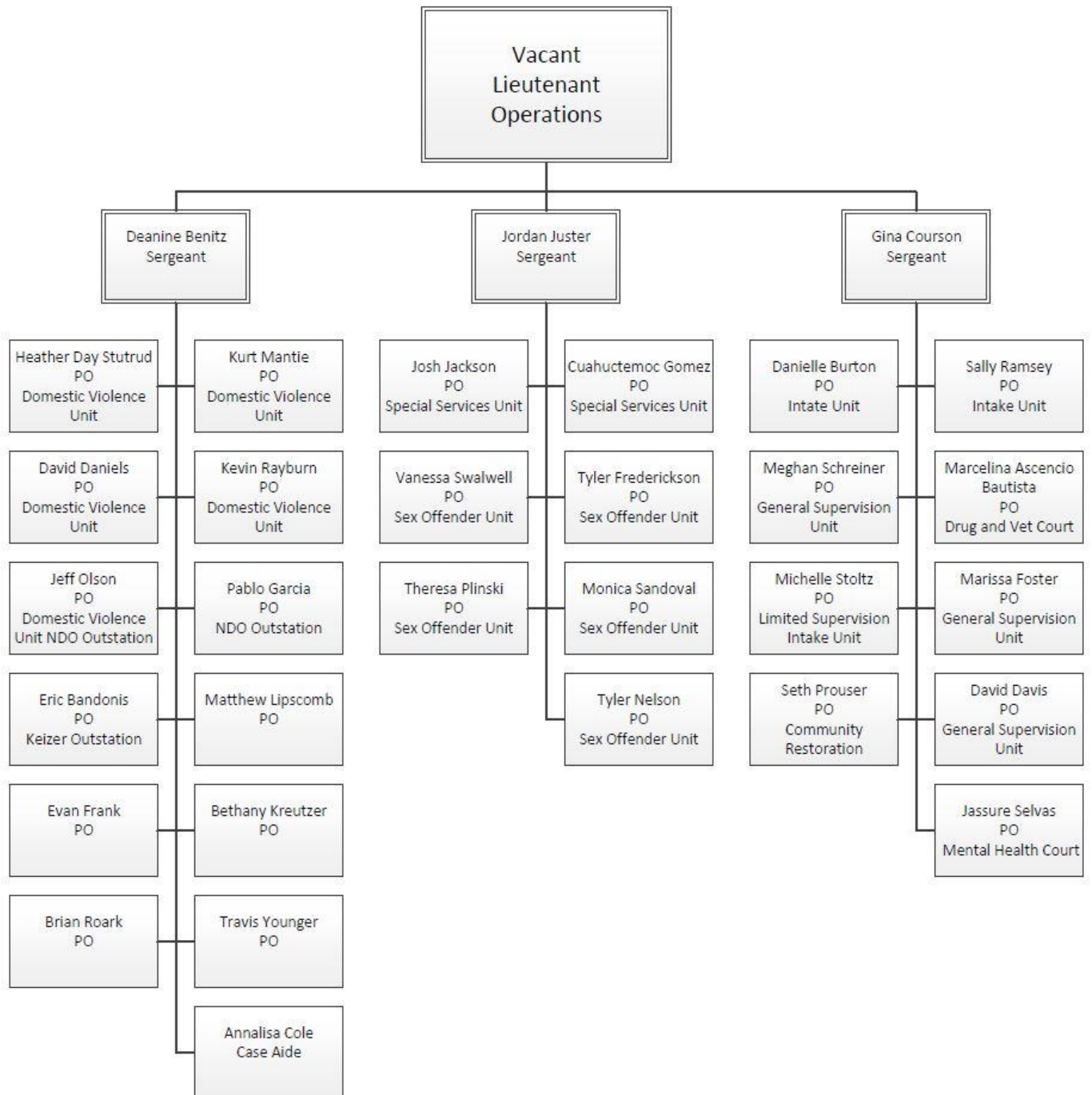
### Administrative and Program Staff



# Marion County Sheriff's Office, Community Corrections Division

## Organizational Chart

### Operations Staff



## Marion County Sheriff's Office, Community Corrections Division Organizational Chart

### Transition Center Staff

