RESOURCE AND SERVICE INVENTORY MAP
SCOPE

- Focus on services and resources within the 5 MWHI jurisdictions
  - To include services/resources throughout Marion and Polk Counties
- Systems:
  - Housing
  - Health
  - School
  - Criminal Justice
  - Family/Children
  - Support Services (access to food, transportation, employment services etc.)
PURPOSE

- To identify components of the housing and homelessness sector in an effort to better understand programs, services and structures in place

- GOAL: Accumulate information that can then be used to inform resource alignment, policy, and funding as needed, ultimately creating a better understanding of the service delivery landscape

  - Better understand any gaps or inefficiencies throughout the regional service continuum
PROCESS

- Informational meetings
- Community Partner Survey: ~20 valid responses
- Mapping through Health and Housing Workgroup
- Resource guides
- Printed and online information (program brochures, websites)
RESULTS

- About 550 services/resources mapped
  - Broken up into broad categories
  - General populations served outlined (Adults, Couples, Accompanied Minors, Unaccompanied Minors Etc.)
  - General eligibility criteria and program capacity information where available
    - Focus on services directed towards homeless
### RESULTS: HIGHLIGHTS

<table>
<thead>
<tr>
<th>Program/Service</th>
<th>Regional Inventory</th>
</tr>
</thead>
<tbody>
<tr>
<td>Diversion Programs</td>
<td>27 programs</td>
</tr>
<tr>
<td>Rapid ReHousing</td>
<td>6 programs</td>
</tr>
<tr>
<td>Day Shelters</td>
<td>4 Shelters</td>
</tr>
<tr>
<td>Emergency Shelters</td>
<td>5 Shelters</td>
</tr>
<tr>
<td>Domestic Violence Shelters</td>
<td>2 Shelters</td>
</tr>
<tr>
<td>Warming Centers</td>
<td>3 (Silverton, and multiple locations in Salem, Dallas and Central Area)</td>
</tr>
<tr>
<td>Transitional Shelter</td>
<td>2 programs</td>
</tr>
<tr>
<td>Transitional Housing</td>
<td>5 shelters + 28 addiction treatment housing/Oxford houses</td>
</tr>
</tbody>
</table>
## RESULTS: HIGHLIGHTS

<table>
<thead>
<tr>
<th>Program/Service Directed at Low Income/Homeless Population</th>
<th>Regional Inventory</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mental Health/Behavioral Health</td>
<td>65 resources/services</td>
</tr>
<tr>
<td>Dental</td>
<td>12 resources/services</td>
</tr>
<tr>
<td>Vision</td>
<td>3 resources/services</td>
</tr>
<tr>
<td>Health Clinics</td>
<td>25 (accept OHP/CCO Partner)</td>
</tr>
</tbody>
</table>
## RESULTS: HIGHLIGHTS

<table>
<thead>
<tr>
<th>Program/Service</th>
<th>Regional Inventory</th>
</tr>
</thead>
<tbody>
<tr>
<td>ReEntry/Diversion</td>
<td>23 Programs</td>
</tr>
<tr>
<td>Early Learning/Head Start</td>
<td>24 Programs</td>
</tr>
<tr>
<td>McKinney Vento Homeless Education Programs</td>
<td>14 Programs</td>
</tr>
<tr>
<td>Family/Children Services</td>
<td>Over 30 Resources</td>
</tr>
<tr>
<td>Supportive Services</td>
<td>Over 150 Resources</td>
</tr>
<tr>
<td>Food Access Services</td>
<td>77 Resources</td>
</tr>
<tr>
<td>Transportation</td>
<td>11 Resources</td>
</tr>
<tr>
<td>Employment</td>
<td>13 Resources</td>
</tr>
<tr>
<td>Crisis</td>
<td>11 Resources</td>
</tr>
</tbody>
</table>
INITIAL REGIONAL FINDINGS

- Gaps and Inefficiencies:
  - Lack of coordinated response system
    - Coordinated Entry
  - Sheltering Services Outside of Salem-Keizer
  - Low Barrier and Family Sheltering options
  - Housing
The most prominent inefficiencies identified through mapping: **lack of a coordinated response system**

According to the National Alliance to End Homelessness:

- An effective response system is able to (1) identify those experiencing homelessness, (2) prevent homelessness when possible, (3) connect homeless to housing quickly and (4) provide services when needed
- Components: Outreach, Coordinated Entry, Diversion and Prevention, Emergency Housing and interim Housing, and Permanent housing
To be effective, coordinated entry process should:

- Assess, Prioritize, and Refer
- Be low barrier
- Follow Housing First
- Provide emergency services
- Standardize access and assessment
- The current coordinated entry effort, headed by ARCHES is the start of a system, but does not include all homeless assistance organizations
CURRENT “SYSTEM” VS. BEST PRACTICE
PUT ANOTHER WAY…

Coordinated Entry System

Without CES

With CES

Assign
(w/ choice)
Assist
Assess
PARTICIPATION IN COORDINATED ENTRY

- Role of Continuum of Care
  - CoCs are a common conduit for the planning and implementation of Coordinated Entry Systems
  - Balance of State – ROCC
    - Low local participation rates

<table>
<thead>
<tr>
<th>Agency</th>
<th>Program</th>
<th>Use of SPDAT</th>
<th>Sends to ARCHES</th>
<th>Shelter Placement</th>
</tr>
</thead>
<tbody>
<tr>
<td>UGM</td>
<td>Men’s Shelter</td>
<td>No</td>
<td>Yes</td>
<td>Internal List</td>
</tr>
<tr>
<td>Simonka Place</td>
<td>Women’s Shelter</td>
<td>No</td>
<td>Yes</td>
<td>Internal List</td>
</tr>
<tr>
<td>Salvation Army</td>
<td>Lighthouse Shelter</td>
<td>No</td>
<td>Yes</td>
<td>Internal List</td>
</tr>
<tr>
<td>St. Francis</td>
<td>St. Francis Shelter</td>
<td>Yes</td>
<td>Yes</td>
<td>Internal List</td>
</tr>
<tr>
<td>CFHS</td>
<td>DV Shelter</td>
<td>No</td>
<td>No (Soft Referral)</td>
<td>Internal List</td>
</tr>
<tr>
<td>Sable House</td>
<td>DV Shelter</td>
<td>No</td>
<td>No (Soft Referral)</td>
<td>Internal List</td>
</tr>
<tr>
<td>Women at the Well</td>
<td>Grace House</td>
<td>No</td>
<td>Yes</td>
<td>Internal List</td>
</tr>
<tr>
<td>Family Promise</td>
<td>SIHN Shelter</td>
<td>No</td>
<td>Yes</td>
<td>Pending to Master List</td>
</tr>
<tr>
<td>HOME</td>
<td>Taylor’s House</td>
<td>Yes</td>
<td>No</td>
<td>Youth (Internal List)</td>
</tr>
<tr>
<td>Catholic CS</td>
<td>St. Joseph Shelter</td>
<td>No</td>
<td>Yes</td>
<td>Internal List</td>
</tr>
</tbody>
</table>
(1) RECOMMENDATIONS

- MWHI:
  - actively seek ways to build out the coordinated entry program, with the goal of a strong, effective coordinated response
  - Explore effects of current CoC structure and inclusion on local coordination of services
  - Participating jurisdictions require Coordinated Entry participation for funding*

* Special consideration, separate processes for populations such as youth and DV victims, please see ARCHES report
No permanent emergency shelters outside of Salem/Keizer
  - Polk County is currently developing a veteran’s transitional shelter in Dallas
    - First permanent homeless shelter in Polk County

Limited Warming Centers
  - Expanded options for 2018-2019 winter Season
    - Polk County: Dallas and Central Area
    - Salem: 3 warming centers
    - Silverton

DV Shelters
  - Salem
  - Dallas
Transitional Shelter Options
- All located in Salem

Transitional Housing Options
- Salem
- Mt. Angel
- West Salem
- Dallas

Recommendation: Support development of rural homeless services
- Shelter: Polk County’s Veteran’s Shelter
- Other (non-shelter) services:
  - United Way’s Mobile Hygiene center
    - Focused on rural areas
  - Silverton Sheltering Service’s Resource Center
(3) LOW BARRIER SHELTERS AND FAMILY SHELTERS

- Identified by service providers
- Current sheltering options are lacking for:
  - Families to stay together
  - Different types of families
    - Couples without children
    - Parents with adult children
    - Families with boys over age of 12
    - Options for fathers to stay with family unit
      - Single fathers
(3) RECOMMENDATIONS

- Additional sheltering options to serve families of all types
- Low barrier shelters for high needs clients
- Additional services should be integrated into Coordinated Entry
Permanent housing is needed for an effective response system
  - Exit from homelessness

Housing identified as a gap in every meeting and mapping conversation
  - Issue across region, state and country

Average (fair market*) rent in Marion and Polk Counties is $814 for 2bdrm

<table>
<thead>
<tr>
<th>Jurisdiction:</th>
<th>Marion County</th>
<th>Independence</th>
<th>Keizer</th>
<th>Monmouth</th>
<th>Salem</th>
</tr>
</thead>
<tbody>
<tr>
<td>% Severely Rent Burdened:</td>
<td>24.8%</td>
<td>47.1%</td>
<td>23.8%</td>
<td>46.1%</td>
<td>23.6%</td>
</tr>
</tbody>
</table>

Estimated rent affordable at the area’s mean renter wage $650/month (Marion) $450/month (Polk)

Median income of homeless populations $8,820/year
  - Typical income from SSI $750/month
THE NEED

- According to the Oregon Housing Alliance:
  - For every 100 families with extremely low incomes
    - there are about 20 affordable units available in Marion County
    - 16 affordable units in Polk County
    - Marion County would need to develop 7,215 affordable units to meet the current need
    - Polk County would need to develop 1,806 affordable units to meet the current need

- OHCS Affordable Housing Inventory:
  - Marion County: 3,059 affordable housing units; (need distribution: 65.4%)
  - Keizer: 33; (need distribution: 6.1%)
  - Sale: 2,439; (need distribution: 90.6%)
  - Independence: 85; (need distribution: 31.8%)
  - Monmouth: 81; (need distribution: 39%)
(4) RECOMMENDATIONS

- Based on findings in OHCS upcoming Statewide Housing Plan, and any additional state funding, explore the creation of a multi-jurisdictional development team.
NEXT STEPS

- Upcoming projects:
  - Sobering Center
  - United Way’s Mobile Hygiene Center
  - Polk County’s Veterans Shelter
  - Silverton’s Resource Center
  - Salem Housing Authority and Salem Health’s Respite Care Center/PSH Project: Fisher Road

- Support the creation of coordinated response system
- Support new services that fill an identified need and follows best practices