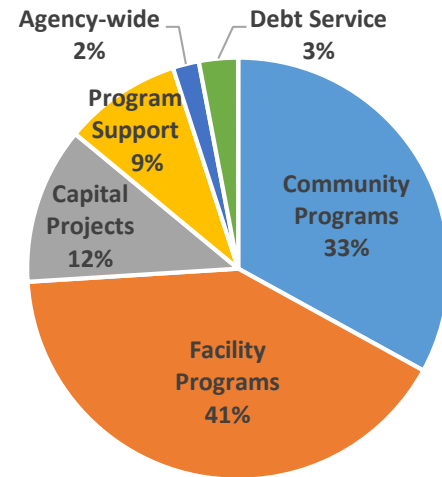


HOW WE ARE FUNDED

The 2017-19 Legislatively Approved Budget for the Oregon Youth Authority is \$405.5 million total funds, of which \$307.4 million is General Fund. Approximately 90 percent of the agency's budget is spent locally in facilities and communities.

Funds distributed by program category are:

Facility programs	41%
Community programs.....	33%
Capital projects	12%
Program support.....	9%
Debt service.....	3%
Agency-wide expenditures ..	2%



HOW WE WORK WITH OUR PARTNERS

OYA is one of many organizations that make up Oregon's juvenile justice and public safety systems.

Members of these systems include county juvenile departments, courts and district attorneys, law enforcement agencies, tribes, local communities, residential providers, mental health and addiction programs, victim advocacy groups, social service agencies, communities of color, faith communities, the Oregon Department of Corrections (DOC), the Oregon Department of Human Services, the Oregon

Department of Education, the Youth Development Council, and a range of non-profit and volunteer organizations. These partners coordinate their efforts through an exchange of information made possible by the Juvenile Justice Information System (JJIS).

JJIS is a statewide, electronic information system designed to support the shared use of a single database by Oregon's juvenile justice and public safety agencies. It is a result of collaboration between OYA and county juvenile departments.



The JJIS Steering Committee meets monthly to prioritize development of software features, make policy decisions, and allocate project resources.

Steering Committee members represent county juvenile departments, OYA, and DOC.

WHO WE ARE

OYA has 1,102 employees located throughout the state. Of these, 951 are represented and 151 are management service or unrepresented. SEIU represents 861 employees; AFSCME represents 90 employees.

Overall, approximately 36 percent of the agency's employees are female, 20 percent are persons of color, and 0.1 percent are persons with disabilities.

Among management staff, approximately 43 percent are female, 14 percent are persons of color, and 1.4 percent are persons with disabilities.

WHAT WE VALUE

The core values that guide OYA are:

- Integrity
- Professionalism
- Accountability
- Respect



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Oregon Youth Authority *at a glance*

October 2017

THE ROLE OF THE OREGON YOUTH AUTHORITY

The mission of the Oregon Youth Authority is to protect the public and reduce crime by holding youth accountable and providing them with the education, guidance, and support they need to be crime-free and productive members of their communities.

OYA exercises legal and physical custody of youth committed to it by juvenile courts, and physical custody of youth committed

to the Oregon Department of Corrections by adult courts.

The agency serves the state's most delinquent youth age 12 through 24 who commit crimes prior to age 18. Their criminal and anti-social activities include property offenses, sex offenses, assault, substance abuse, robbery, other violent crimes, and gang activity.

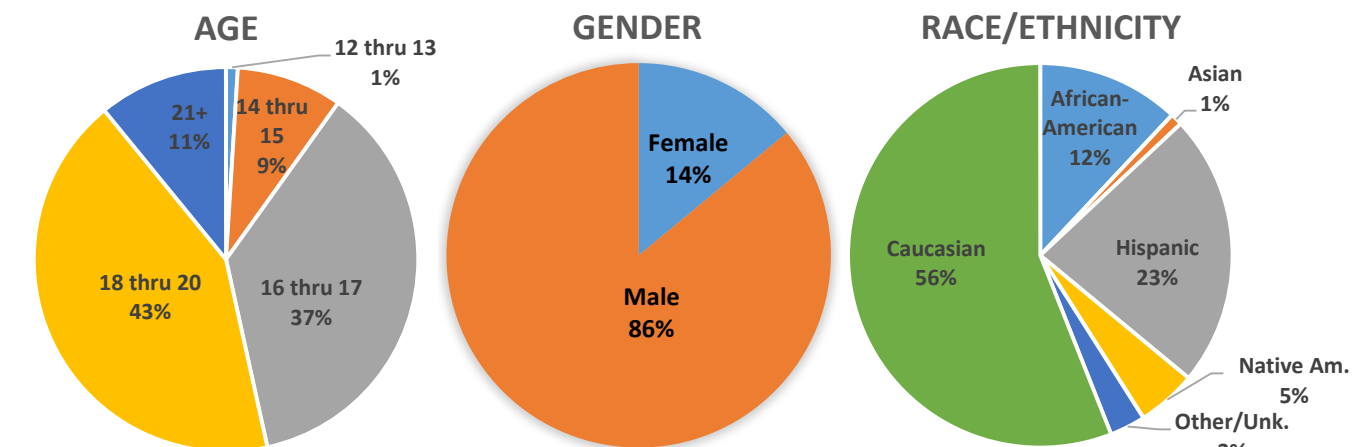
OYA staff and partners provide these youth with a range of



evidence-based treatment and education programs designed to address the factors that contributed to their criminal behavior. These services are available to youth on probation, in close custody, and on parole.

THE YOUTH WE SERVE

OYA serves approximately 1,400 youth at any given time. The majority of OYA youth — approximately 825 — are on probation or parole. The remainder, about 550 youth, live in one of OYA's nine close-custody facilities located throughout Oregon.



Many of the youth in OYA custody share several key social characteristics:

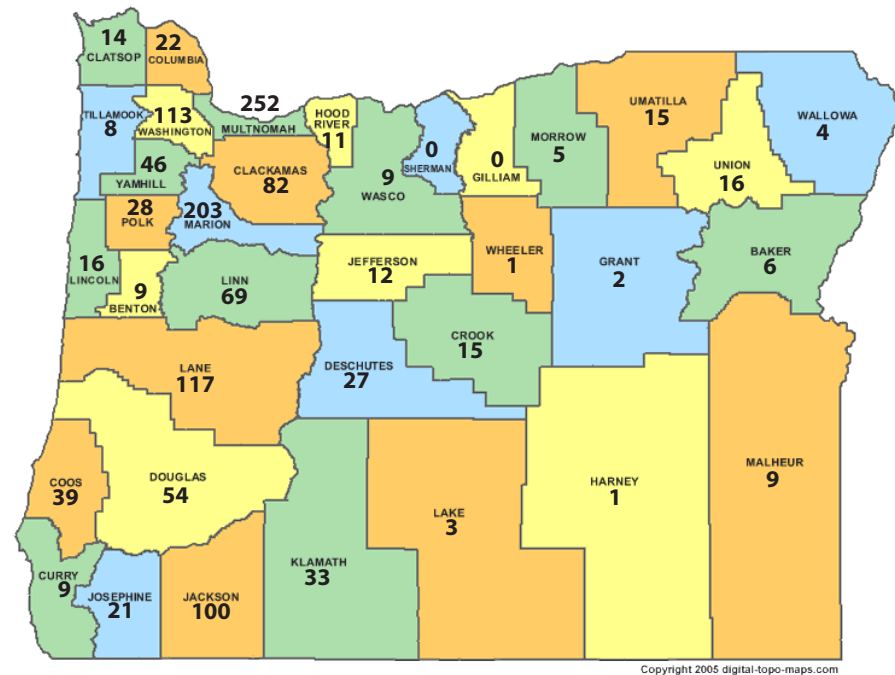
Social Characteristics	Males (%)	Females (%)
Diagnosed mental health disorders*	75	88
Substance abuse or dependence	63	73
Parents have history of alcohol/drug abuse	63	79
Diagnosed conduct disorder	52	48
Special education student	33	25
Victim of sexual abuse	15	45
Past suicidal behavior	11	33

*Excludes conduct disorder

WHERE OUR YOUTH ARE FROM



Youth in the care and custody of OYA come from every part of Oregon.



HOW WE DELIVER SERVICES

OYA delivers services to youth through six key service areas.

Community Services oversees youth who are on probation or parole in communities, and provides case management services for all youth in close custody.

Facility Services oversees the youth in OYA's five close-custody correctional facilities and four close-custody transitional facilities. Youth are provided a continuum of services from intake to release to aid in their rehabilitation.

Health Services provides medical and psychiatric care for

all youth in close custody, and promotes healthy lifestyles.

Development Services incorporates the offices of Education and Vocation, Family Engagement, Inclusion and Intercultural Relations, JJIS Business Integration, Program Development, Specialized Youth Service Coordination, Employee Training, Youth Development, and the Youth Reformation System/Positive Human Development (YRS/PHD) to ensure youth have the full range of services and supports they need to develop into productive, crime-free citizens.

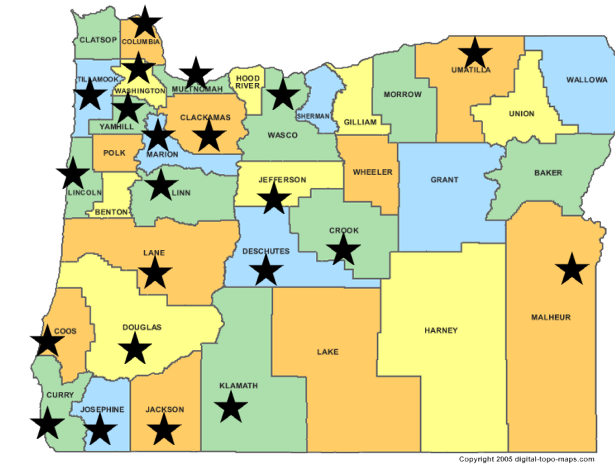
Business Services provides support through the offices of Accounting and Payroll, Budget, Contracts and Procurement, Human Resources, Information Systems, and Physical Plant Operations.

The Director's Office provides leadership for agency operations. Functions include Communications, Internal Audits, Performance Management, Professional Standards, Public Policy and Government Relations, Research and Data Analysis, and Rules and Policy Coordination.

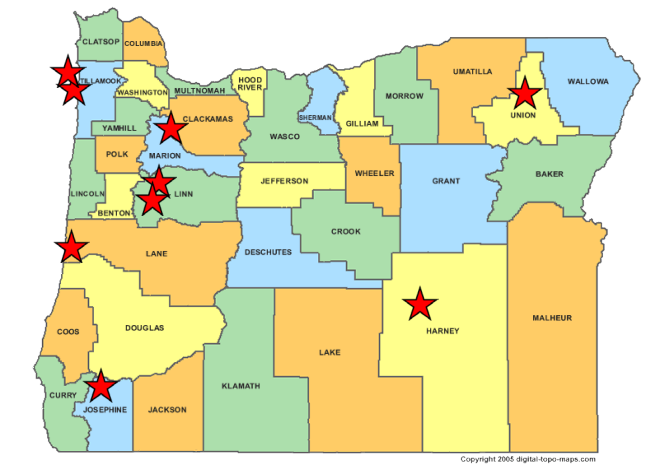
OUR VISION FOR THE YOUTH WE SERVE

Our vision is that all youth who leave OYA go on to lead productive, crime-free lives.

WHERE WE ARE LOCATED



PROBATION AND PAROLE OFFICES



CLOSE-CUSTODY FACILITIES

HOW WE MEASURE SUCCESS

OYA tracks 15 performance measures to monitor the success of its services. The measures fall within five areas: public safety, accountability, rehabilitation, youth safety, and customer service.

Public safety goals are achieved through the use of interventions and graduated sanctions that target and reduce risk factors. Four measures support OYA's public safety goals:

- Probation recidivism
- Parole recidivism
- Escapes
- Runaways

Youth learn and practice **accountability** by making restitution payments to their victims. OYA tracks accountability through one measure:

- Restitution paid

Rehabilitation is the underlying goal for all youth in OYA's care and custody.

OYA uses standardized risk assessments and structured case planning processes to develop the most effective plans and intervention strategies. Five measures track the effectiveness of these efforts:

- Intake assessments
- Case planning
- Education services
- Transition planning
- School and work engagement

Youth at OYA are provided with **safe environments**. OYA tracks safety through three measures:

- Suicidal behavior
- Staff-to-youth injuries
- Youth-to-youth injuries

Customer service is measured by the satisfaction ratings in two areas:

- Youth satisfaction
- Family satisfaction

