



MARION COUNTY PUBLIC SAFETY COORDINATING COUNCIL

Justice Reinvestment Grant
Program Application
July 1, 2017 – June 30, 2019



For further information:

Commissioner Janet Carlson | P.O. Box 14500 | 555 Court Street NE | Salem, Oregon 97309
(503) 588-5212 Office | (503) 588-5237 Fax | Jcarlson@co.marion.or.us |
<http://www.co.marion.or.us/BOC/PSCC/Pages/Justice-Reinvestment-Grant-2015.aspx>



MARION COUNTY PUBLIC SAFETY COORDINATING COUNCIL

Justice Reinvestment Grant Program Application

July 1, 2017 – June 30, 2019

CONTENTS

EXECUTIVE SUMMARY	5
<i>Marion County Public Safety Coordinating Council & Marion County Justice Reinvestment Council Rosters</i>	19
Cover Sheet	27
Unspent 2015-17 Funds	31
<u>PART 1</u> : Program Narratives	35
<u>PART 2</u> : Four Goals of Justice Reinvestment	55
<u>PART 3</u> : Proposed Program Budget(s)	63
<u>PART 4</u> : Victim Services 10% Narrative(s) and Budgets	113
<u>PART 5</u> : Evaluation Plan	133
<u>PART 6</u> : Racial and Ethnic Impact Statement	137
Letter of Support from County Commission	141
Signature Page	145

Marion County

Executive Summary

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



MARION COUNTY PUBLIC SAFETY COORDINATING COUNCIL

Justice Reinvestment Grant Program Application

July 1, 2017 – June 30, 2019

EXECUTIVE SUMMARY

The Oregon Criminal Justice Commission administers Oregon's Justice Reinvestment Initiative. House Bill 3194 (2013) requires that applications be submitted by each county's local public safety coordinating council. The Marion County Public Safety Coordinating Council worked for more than a year beginning in 2014 to assess local needs and services, develop criteria, review funding requests, prioritize programs, and prepare the 2015-17 grant application. Marion County received \$3,534,081 for the 2015-17 biennium for thirteen programs and strategies.

OVERVIEW

Oregon's Justice Reinvestment Initiative supports the following goals: (1) Reduce prison populations for property, drug, and driving offenses; (2) Reduce recidivism through evidence-based practices; (3) Increase public safety; and (4) Hold offenders accountable. Allowable uses for funds include developing and implementing evidence-based programs that provide substance abuse, mental health, and behavioral health treatment, jail-based interventions, and supervision and reentry services; collecting and analyzing local data to inform decision making; and developing, implementing, and enhancing victim services and supports. In June 2017, the public safety council reaffirmed parameters or criteria for prioritizing services to be included in the 2017-19 Justice Reinvestment Initiative Grant Application.

Parameter 1: Services considered for funding must be evidence based.

Parameter 2: Existing services funded with Justice Reinvestment funds and demonstrating results in achieving Justice Reinvestment goals will have highest priority for funding at *current service level*; i.e., allowing appropriate adjustments for cost of living and other personnel and materials costs needed to sustain the program in the upcoming year.

Parameter 3: If additional Justice Reinvestment funds become available, funds to fill *gaps* in or otherwise enhance existing services, or to create new services, will be considered equally, assuming Parameter 1 is met. The council will analyze the potential of each proposed new or enhanced service to achieve Justice Reinvestment goals.

Parameter 4: For worthy public safety programs not funded in the Justice Reinvestment plan, the council will explore alternative funding options, leverage community engagement, and assist partner organizations in seeking grants or other appropriations through letters of support and advocacy.

The following table lists the allowable uses for justice reinvestment funds.

2017-19 ALLOWABLE USES	
1	Developing and implementing evidence-based programs that provide substance abuse, mental health, and behavioral health treatment, jail-based interventions, and supervision and reentry services.
2	Developing and using system mapping to align local criminal justice system processes.
3	Building an effective collaborative LPSCC.
4	Collecting and analyzing local data to inform decision making.
5	Developing and implementing pre-and post-adjudication diversion programs that reduce state prison or local jail usage.
6	Provide specialized training to law enforcement officers to enhance the conflict resolution, mediation, problem solving, service, and other skills needed to work in partnership with members of the community.
7	Developing, implementing and enhancing victim services and supports.

The table below summarizes the 2015-17 approved programs, along with target number of clients, the 2015-17 actual expenditures and unspent funds, and the 2017-19 allocation.

2015-2017 SUMMARY and 2017-2019 PROPOSED ALLOCATIONS

	Program/Service	2015-17 Target Numbers of Clients	Client Numbers through 6/30/17 (24 months)	2015-17 Approved Allocation	2015-17 Expenditures	2015-17 Unspent Funds	2017-19 Proposed Allocation
1	De Muniz Resource Center	<i>Not specified</i>	2,464	\$100,686	\$100,686	\$0	\$200,000
2	Family Support Program	80	28	\$42,060	\$29,793	\$12,267.50	\$0
3	Jail Reentry Program	60	65	\$476,376	\$473,227	\$3,149.19	\$524,180
4	Link Up	140	196	\$237,984	\$237,984	\$0	\$431,004
5	Marion County Adult Drug Court	<i>Not specified</i>	106	\$40,000	\$40,000	\$0	\$20,000
6	SB 416 Prison Diversion Program	120	189	\$1,257,978	\$1,222,513	\$35,464.58	\$1,252,906
7	SOAR	140	165	\$461,646	\$461,646	\$0	\$513,842
8	Substance Abuse Treatment	<i>Not specified</i>	675	\$228,000	\$228,000	\$0	\$78,090
9	Transition Services/Housing	<i>Not specified</i>	200	\$126,171	\$118,387	\$7,783.54	\$246,736
10	Victim Assistance - Bilingual Services	300	266	\$100,000	\$87,500	\$12,500	*Included in Victim Services
11	Victim Services (required 10%)	<i>Not specified</i>	3,590	\$353,408	\$273,827	\$79,580.94	\$375,489
	Data System Upgrade	N/A	N/A	\$3,750	\$3,750	\$0	\$0
	Statewide	N/A	N/A	\$106,022	\$106,022	\$0	\$112,647

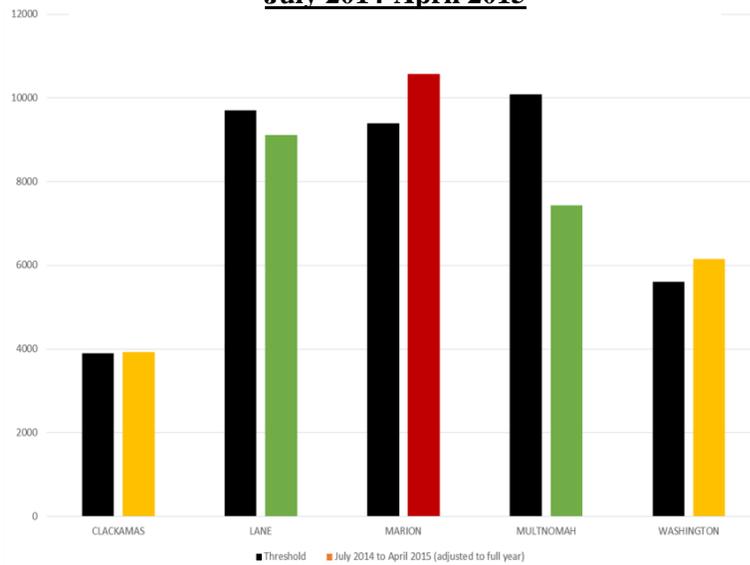
Evaluation (required 3%)							
			\$3,534,081	\$3,383,334	\$150,745.75	\$3,754,893	
11 direct service programs		7,746					

The following charts illustrate how Marion County’s strategies have achieved Oregon’s Justice Reinvestment goals. In 2014-15, Marion County’s prison use for non-violent drug and property crimes exceeded all Metro counties. In 2017, Marion County led the state with a 45% reduction in monthly prison bed usage. This magnitude of monthly prison bed reductions was made possible only through careful evidence-based program selection, along with careful program design¹.

COUNTY PRISON USAGE COMPARED TO BASELINE

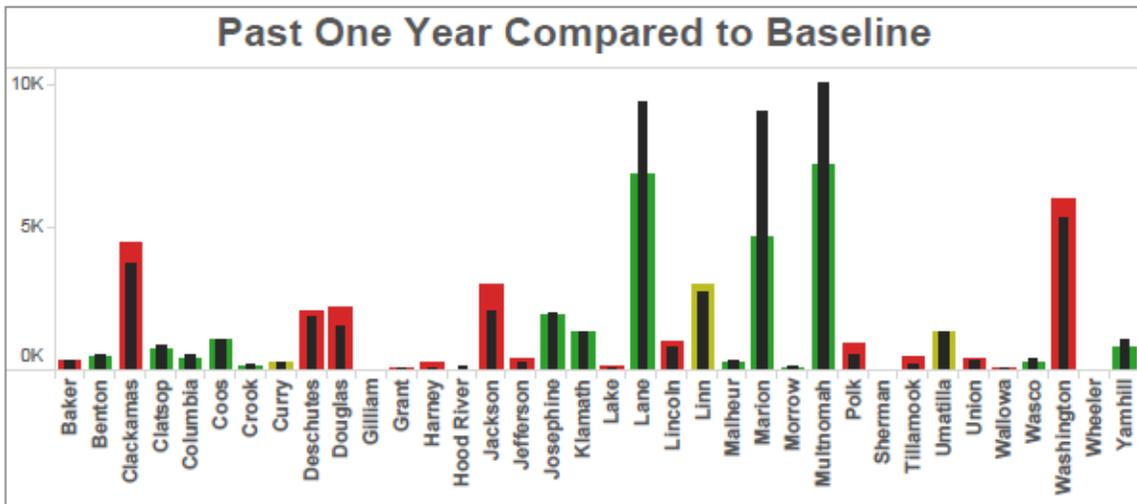
ALL COUNTIES

July 2014-April 2015



Monthly bed days compared to baseline

July 1, 2016-June 30, 2017



¹ Graph illustrates 45% decrease in monthly prison bed usage compared to baseline or 4,929 months of prison bed usage from baseline of 9,029 months. Baseline represents yearly average for the total months from July 2012 to June 2015 for M57 property, drug and driving crimes.

DE MUNIZ RESOURCE CENTER

Target Population: Post-prison supervision and probation clients.

Annual Target Number to Serve	Number Served in 2015-16	Number Served in 2016-17
Not Specified	1,070	1,474

Program Description: The De Muniz Resource Center is a one-stop center designed to improve access to resources and provide direct services to individuals supervised by Marion County Parole and Probation Division. The Center is operated by Mid-Willamette Valley Community Action Agency.

Grant Funds: Justice Reinvestment funds support a portion of personnel costs needed to adequately operate the center, as well as operating costs and a portion of administrative costs. Total 2015-17 allocation was \$100,686; 2017-19 allocation is \$200,000.

Data Reported to CJC ²	2015-16 FY				2016-17 FY			
	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8
No. receiving services to address specific risk/need	280	363	400	366	491	436	522	509
No. accessing cognitive and motivation courses	22	19	9	13	10	8	15	17
No. accessing parenting courses	0	0	0	14	16	6	15	15
No. accessing job readiness programming	26	54	131	126	150	162	158	141
No. securing stable and supportive housing	NA	NA	0/9	3/12	17/39	Tbd/40	Tbd/37	Tbd/35

The De Muniz Resource Center has become critical infrastructure for the Jail Reentry Program, Transition Center, and the Women’s Accelerated Reentry Program (WARP), which has generated significant increased workload for the center. Center navigators assure each client has a viable release plan. On average, clients received more than 4,000 hours of service annually. Because of growing caseloads, the center added a second navigator in April 2017 through a grant from the Oregon Department of Public Safety Standards and Training. In 2015-16 the center worked with 1,070 individuals. Yet in 2016-17, the center has seen 1,474 individuals, a 38% increase over the prior year.

² Data reflect unduplicated clients within a quarter, but may be duplicated across quarters.

JAIL REENTRY

Target Population: High and very high-risk drug-dependent men housed at the Marion County Transition Center, serving a supervisory authority felony prison sentence of one year or less.

Annual Target Number to Serve	Number Served in 2015-16	Number Served in 2016-17
30	40	35

Program Description: Launched in 2014, the Jail Reentry Program is similar in design to Marion County’s Student Opportunity for Achieving Results (SOAR) program. Jail Reentry is a 90-day treatment program delivered by multiple agencies to successfully prepare inmates at the Marion County Transition Center as they transition from incarceration to the community. Half of the program is delivered in custody at the Transition Center, with the remainder delivered in alternative custody, such as electronic monitoring or day reporting. As a partner program to the Marion County Reentry Initiative, each Jail Reentry Program cohort receives an array of services to address specific criminogenic risk factors. The Jail Reentry Program employs evidence-based risk and needs assessments, such as the Public Safety Checklist and the Level of Service/Case Management Inventory (LS/CMI). The program is delivered in collaboration with the Bridgeway Recovery Services and the De Muniz Resource Center.

Grant Funds: Justice Reinvestment funds support two deputy positions at the Transition Center, including one Transition Center Counselor. Total 2015-17 allocation was \$476,376; 2017-19 allocation is \$527,328.50 (\$3,149 from unspent funds).

Data Reported to CJC	2015-16 FY				2016-17 FY			
	Q1*	Q2	Q3	Q4	Q5	Q6	Q7	Q8
No. of offenders reentering from jail		0	0	10	0	8	7	11
No. of reach-in contacts		20	15	15	7	7	13	12
No. needs assessments completed		10	9	10	0	8	7	11
No. reentry plans created		10	9	10	0	8	7	11

*Q1 data was not required by CJC

Jail Reentry Program Enrollment	Class 4	Class 5	Class 6	Class 7	Class 8	Class 9	Total
Number of clients enrolled	11	10	9	10	8	7	55
Number of clients graduated	5	8	4	6	4	5	32
% graduated	45%	80%	44%	60%	50%	71%	58%

Jail Reentry targets a population that has historically experienced high recidivism rates. Clients tend to be younger, earlier in their criminal history, with higher numbers of risk factors than the general reentry population. Graduation rates have varied by cohort. However, in those cohorts where there is a lower graduation rate, program practice is to reengage a client into the next class. This means, for example, that the six clients who did not graduate in Class 4 may very well be part of the success story of 80% graduation rate in Class 5. Participants recidivate at lower rates than other high risk clients on supervision in Marion County during the same time period. Jail Reentry graduates were 35.5% less likely to be arrested for a new offense, 36.3% less likely to be convicted of any new crimes (misdemeanor or felony), 47.9% less likely to be convicted of a new felony, and 26.5% less likely to have a new incarceration compared to the general high-risk population on post-prison supervision in Marion County. The program has been evaluated using the Corrections Program Checklist and was rated “very high” in adherence to evidence-based practices.

LINK UP

Target Population: High and medium-risk males with co-occurring substance abuse and mental health disorders who are releasing from prison to Marion County.

Annual Target Number to Serve	Number Served in 2015-16	Number Served in 2016-17
70	125	111

Program Description: Link Up provides mentoring and treatment services that support successful reentry for clients with co-occurring disorders. Professional mentors contact individuals four months prior to prison release and continue to support them for nine months post release, including the duration in which clients receive substance abuse and mental health treatment. Clients identified as medium risk for recidivism receive 200 hours of cognitive-based interventions, designed to enhance intrinsic motivation. Clients identified as high risk receive an additional 100 hours, with additional evidence-based practices addressing addiction and criminal thinking and behaviors.

Grant Funds: Justice Reinvestment funds support the following costs at Bridgeway Recovery Services: a full time Certified Alcohol and Drug Counselor, full time Professional Mentor, a percentage of clinical supervision time, support staff time, and other associated costs including cognitive materials, urinalysis testing, transportation, and psychotropic prescriber time. Total 2015-17 allocation was \$237,984. 2017-19 allocation is \$431,004.

Data Reported to CJC	2015-16 FY				2016-17 FY			
	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8
No. of offenders assigned a mentor	50	55	53	52	53	55	57	58
No. of offenders needing co-occurring substance use and mental health treatment	42	44	48	41	38	40	42	36
No. of offenders receiving co-occurring substance use and mental health treatment	42	44	48	41	38	40	42	36
No. of offenders completing co-occurring substance use and mental health treatment successfully during the reporting period	0	0	1	3	4	5	3	0

Link Up is Marion County’s only treatment program that addresses substance use disorders and co-occurring mental health issues. The program is doing an excellent job of engaging these treatment-resistant clients in treatment, beginning with connections and engagement pre-release. For a client experiencing co-occurring disorders, even when the risk is reduced through treatment services, the client maintains high needs in the community. Link Up participants are maintaining their medications and achieving stability in the community. The program has been evaluated using the Corrections Program Checklist and was rated “very high” in adherence to evidence-based practices.

MARION COUNTY SPECIALTY COURTS

Target Population: Non-violent misdemeanor and felony drug offenders possessing medium and high criminogenic risk factors.

Annual Target Number to Serve	Number Served in 2015-16	Number Served in 2016-17
Not Specified	50	56

Program Description: Marion County’s adult specialty courts include Adult Drug Court, Veterans Treatment Court, Mental Health Court, and Fostering Attachment Treatment Court. Each specialty court is designed to facilitate treatment and rehabilitation. The programs combine court concepts with integrated human services to provide meaningful interventions to these individuals and their families.

Each specialty court places participants under strict court monitoring and supervision and provides them with drug and alcohol treatment. Each specialty court is a collaborative endeavor involving a specialized team consisting of a treatment court judge, attorneys, probation officers, substance abuse evaluators, and treatment professionals. Each team works collaboratively to monitor, supervise, support and encourage court participants throughout the programs. Program participants undergo an intense regimen of substance abuse and mental health treatment, case management, drug testing, and probation supervision while reporting to regularly scheduled status hearings before a judge. Each specialty court works in partnership with treatment providers to provide alcohol and drug treatment services for all specialty court participants, including drug tests each week.

Grant Funds: In 2015-17, Justice Reinvestment funds supported urinalysis testing for the Adult Drug Court consistent with the National Association of Drug Court Professionals ten key components for drug testing. Total 2015-17 allocation was \$40,000; 2017-19 allocation is \$20,000, to be used flexibly among the Marion County specialty courts.

Data Reported to CJC		2015-17
1	At least 12 months participation in program	40 graduates
2	180 clean and sober days	40 graduates
3	Successful completion of substance abuse treatment	62 participants
4	Completion of GED (if applicable)	49
5	All court fines and fees paid	51
6	Full time employment or educational/vocational training program involvement	64

As drug court clientele tends to include fewer medium and high-risk clients than other Justice Reinvestment Initiative programs, the council recommended that the \$20,000 2017-19 allocation.

SB 416 PRISON DIVERSION

Target Population: Non-violent property and drug offenders with medium to high criminogenic risks factors, who have historically been sentenced to state prison.

Annual Target Number to Serve	Number Served in 2015-16	Number Served in 2016-17
60	154	153

Program Description: The Senate Bill 416 Prison Diversion Program develops and implements evidence-based strategies to improve probationer supervision and reduce recidivism. An evidence-based sentencing program employing risk/needs assessment, the program works in partnership with the District Attorney’s Office and the courts; provides evidence-based cognitive, motivation, substance abuse treatment, and mentoring services; and ensures coordinated delivery of client services through the appropriate level of case management.

Grant Funds: Justice Reinvestment funds support a treatment counselor and professional mentor at Bridgeway Recovery Services, two Sheriff’s Deputies, a Deputy District Attorney, supplies, and transportation. Total 2015-17 allocation was \$1,257,978; 2017-19 allocation is \$1,252,906 plus \$35,465 in unspent funds, for a total allocation of \$1,288,371.

Data Reported to CJC	2015-16 FY				2016-17 FY			
	Q1*	Q2	Q3	Q4	Q5	Q6	Q7	Q8
Caseload Ratio		50 to 1	48 to 1	49 to 1	49 to 1	47 to 1	53 to 1	56 to 1
No. of individual case plans created		10	6	10	7	8	14	5
No. of new assessments completed		10	21	23	19	30	35	21
No. of low risk clients		19	17	0	1	3	0	1
No. of medium risk clients		20	18	6	6	8	8	11
No. of high risk clients		33	22	11	10	11	20	7
No. of very high risk clients		4	5	6	2	8	7	2
No. of clients needing SUD treatment		52	51	62	50	56	79	64
No. of clients receiving SUD treatment		38	33	41	34	31	34	31
No. of clients successfully completing SUD treatment		2	2	3	2	2	2	3

*Q1 data was not required by CJC

Senate Bill 416 services have had, perhaps, the greatest impact on Marion County’s improvement in meeting prison diversion targets. Of 60 clients supervised through this program, only two returned to prison and 58 remained safely in the community. The program is the subject of a Randomized Controlled Trial or RCT study, along with Lane and Klamath counties. However, it is too early in that study to provide preliminary data. The small numbers of clients completing substance use disorder treatment is explained by that fact that these clients are supervised a minimum of three years. Most clients are not yet at the end of their supervision period and treatment continues throughout supervision. The program has been evaluated using the Corrections Program Checklist and was rated “very high” in adherence to evidence-based practices.

STUDENT OPPORTUNITY FOR ACHIEVING RESULTS (SOAR)

Target Population: High-risk male clients are served within six months of release from Oregon Department of Corrections facilities. Because of local funding parameters, SOAR participants must have a history of or current property crime charge.

Annual Target Number to Serve	Number Served in 2015-16	Number Served in 2016-17
70	80	85

Program Description: Launched in 2010, Student Opportunity for Achieving Results (SOAR) is an intensive and collaborative twelve-week treatment and employment program designed for drug-addicted persons with high criminogenic needs returning to Marion County communities from incarceration. SOAR is delivered on the Chemeketa Community College campus and serves up to thirty participants per cohort. Through SOAR, newly-released clients lose the label of “offender” and become “students,” participating in evidence-based cognitive and motivational programs, parenting classes, mentoring, and addictions treatment. Interventions are delivered in a group setting.

Grant Funds: Justice Reinvestment funds support a Bridgeway facilitator, two Chemeketa Community College employment staff that serve within the SOAR program team, along with program facility costs for SOAR classes. Total 2015-17 allocation was \$461,646; 2017-19 allocation is \$513,842.

Data Reported to CJC	2015-16 FY				2016-17 FY			
	Q1*	Q2	Q3	Q4	Q5	Q6	Q7	Q8
No. of offenders with identified need for program		54	39	41	26	23	40	72
No. of offenders enrolled in program		35	34	39	20	16	26	49
No. of offenders successfully completing program		14	7	11	9	9	15	15
No. of offenders with identified need for employment services		35	39	41	26	23	26	49
No. of offenders utilizing job search services		35	34	39	20	16	15	28
No. of offenders who obtained at least part-time employment during the reporting period		6	0	5	6	2	5	7

*Q1 data was not required by CJC

SOAR Program Enrollment	SOAR 20	SOAR 21	SOAR 22	SOAR 23	SOAR 24	SOAR 25	Total
Number of clients enrolled	20	18	23	19	16	26	122
Number of clients graduated	14	7	11	9	9	15	65
% graduated	70%	39%	48%	47%	56%	58%	53%

Recidivism data for the first 13 SOAR cohorts indicate that the overall program is effective at reducing future criminal behavior. Overall, SOAR participants recidivate at lower rates than other high-risk clients on supervision in Marion County. SOAR graduates were 25.8% less likely to be arrested for a new offense, 12.1% less likely to be convicted of any new crimes (misdemeanor or felony), and 21.8% less likely to be convicted of a new felony. Like the jail reentry program, variations in cohort graduation rates reflect the practice of reengaging clients in subsequent classes. The program has been evaluated using the Corrections Program Checklist and was rated “very high” in adherence to evidence-based practices.

SUBSTANCE ABUSE TREATMENT

Target Population: Clients supervised by the Marion County Sheriff’s Office who possess medium to high criminogenic risk factors, are in need of substance abuse treatment, and do not qualify for other Marion County Reentry Initiative treatment programs.

Annual Target Number to Serve	Number Served in 2015-16	Number Served in 2016-17 through 6/30/17
Not Specified	388	300

Program Description: A minimum of 200-260 hours of cognitive-based services are provided to the target population. All services are directed at enhancing offender motivation, addressing addiction and criminogenic risk factors, and providing the behavioral skills to lead a clean and sober lifestyle.

Grant Funds: Justice Reinvestment funds support the following positions at Bridgeway Recovery Services: a Certified Drug and Alcohol Counselor and a Professional Mentor. Total 2015-17 allocation was \$228,000; 2017-19 allocation is \$78,090.

Data Reported to CJC	2015-16 FY				2016-17 FY			
	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8
No. of offenders needing SUD treatment	53	46	73	50	65	64	64	68
No. of offenders receiving SUD treatment	128	130	112	42	52	59	58	59
No. of offenders completing SUD treatment successfully during the reporting period	18	15	18	18	15	16	18	16

Substance abuse treatment through a contract with Bridgeway Recovery Services allows clients who are not eligible for more intensive wraparound services, or who are unable to access those programs due to limited program capacity. These services thus provide a safety net for clients needing substance abuse treatment. It is estimated that upwards of 60% of clients have experienced some type of substance use disorder. The contract also leverages funds from the Oregon Health Plan to expand client reach. The program has been evaluated using the Corrections Program Checklist and was rated “high” in adherence to evidence-based practices.

TRANSITION SERVICES/HOUSING

Target Population: High and medium-risk clients who are in need of pro-social and stable housing upon releasing from prison to Marion County.

Annual Target Number to Serve	Number Served in 2015-16	Number Served in 2016-17 through 6/30/17
180 stipends	178 stipends	178 stipends
60 people	103 people	109 people

Program Description: Marion County Sheriff’s Office Parole and Probation Division provides transitional housing stipends for up to 90 days after a client is released from prison. Each one-month stipend is estimated at \$350.

Grant Funds: Justice Reinvestment funds support up to three months of housing assistance for 60 new clients per year. Total 2015-17 allocation was \$126,171, funding approximately 360 one-month stipends; 2017-19 allocation is \$254,519.41 (\$7,784 from unspent funds).

Data Reported to CJC	2015-16 FY				2016-17 FY			
	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8
No. of clients provided housing assistance ³	0	0	56	62	21	25	64	41

Housing is essential for community stability. Without housing, clients cannot focus on treatment and other remediation services. Stipends address short-term, critical housing needs. Other revenue sources for housing stipends were reduced by the 2017 Oregon legislature.

³ Data is unduplicated within a quarter, but may be duplicated across quarters.

VICTIM SERVICES

Marion County's collaborative victim services strategy closes critical gaps in services and was unanimously supported by the Marion County Public Safety Coordinating Council. Funding of \$353,408 was shared evenly in 2015-17 between two qualified nonprofit providers: The Center for Hope and Safety and Liberty House. The 2017-19 allocation is \$375,489, which includes \$100,000 for the bilingual advocate at Center for Hope and Safety. Each provider is required to complete an annual report. The following are highlights from 2015-16 FY reports.

CENTER FOR HOPE AND SAFETY

Target Population: Victims and survivors of domestic violence, sexual assault, stalking, and human trafficking

Program Description: Hire an Intake Coordinator and a Children's Advocate

2015-16 FY Highlights (1st Year):

- Interviewed more than 20 people and hired two individuals with social services backgrounds, both new to our agency. Both attended more than 50+ hours of our advocacy training.
- The Intake Coordinator worked with more than 3,500 individuals who walked through center doors from September 2015 to June 2016. This represents more than double the number of people that walked into the advocacy office from the year before. She offered support, food, clothing, and individualized advocacy.
- The Children's Advocate worked with more than 60 children (ranging from birth to 16 years old) and 20 parents from September 2016 to June 2016 (34 were Latino, 6 were African American, 15 Caucasian and 7 were of other ethnic backgrounds).

LIBERTY HOUSE

Target Population: Children who have suffered physical abuse, sexual abuse, or neglect

Program Description: A new evidence-based, trauma-informed mental health therapy program

2015-16 FY Highlights (1st Year):

- The majority of the year was dedicated to recruitment of a qualified therapist to provide trauma-informed evidence-based therapy, who was hired in May 2016.
- Within a week of hire, the therapist had policies, procedures, medical/mental health records and patient information sheets developed and in place.
- Liberty House secured a separate electronic medical records system to keep the mental health records wholly separated from the clinical records.
- Liberty House also was approved as a panel provider with the Behavioral Care Network.
- May and June 2016 there were 30 referrals. Three did not show at their intake appointment, and a procedure is in place for contacting those families and following up. Two referred out. Six chose not to engage. Nineteen became actively involved in therapy.
- Liberty House began actively recruiting for a second bilingual therapist to best meet the needs of the population.

Marion County

**Public Safety Council and
Justice Reinvestment Council membership**

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



MARION COUNTY PUBLIC SAFETY COORDINATING COUNCIL

2017 Membership Roster and Contact Information

NAME	AFFILIATION/ADDRESS	WORK PHONE	EMAIL
Cindy Becker	Executive Director Mid-Valley Behavioral Care Network 2965 Ryan Dr. SE Suite 150 Salem OR 97301	503-585-4991	cbecker@mvbcn.org
Walt Beglau	Marion County District Attorney PO Box 14500 555 Court Street NE Salem, OR 97309	503-588-5596	wbeglau@co.marion.or.us
Mark Caillier	Citizen Member	503-930-7481	markcaillier@comcast.net
Commissioner Janet Carlson, Chair	Board of Commissioners' Office PO Box 14500 555 Court Street NE Salem, OR 97309	503-588-5212	jcarlson@co.marion.or.us
Lt. Bob Charpentier*	Oregon State Police 3565 Trelstad Ave, SE Salem, OR 97317	503-934-0618	bob.charpentier@state.or.us
Kim Doster	Veterans' Representative	503-463-0134	kimb@tntmanagement.com
Jayne Downing	Executive Director Center for Hope and Safety 605 Center Street NE Salem, OR 97301	503-378-1572	jayne@hopeandsafety.org
Chief Jim Ferraris	City of Woodburn Police Department 1060 Mount Hood Avenue Woodburn, OR 97071	503-982-2350	jim.ferraris@ci.woodburn.or.us
Don Frederickson, Vice-Chair	Business Representative Skyline Ford Sales Inc., 2510 Commercial Street SE Salem, OR 97302	503-581-2411 x127 503-551-4975	skyford@aol.com
The Honorable Courtland Geyer	Marion County Circuit Court 100 High Street NE Salem, OR 97301	503-588-5135	courtland.geyer@oid.state.or.us
Tamra Goettsch	Director Marion County Community Services Department PO Box 14500 555 Court Street NE Salem, OR 97309	503-589-3200	tgoettsch@co.marion.or.us
Levi Herrera-Lopez	Director Mano a Mano Family Center 3850 Portland Road, Suite 214 Salem, OR 97301	503-315-2290	levi@manoamanofc.org



MARION COUNTY PUBLIC SAFETY COORDINATING COUNCIL

2017 Membership Roster and Contact Information

NAME	AFFILIATION/ADDRESS	WORK PHONE	EMAIL
Councilor Roland Herrera	Citizen Member	503-779-9512	rolandherrera@comcast.net
Jessica Kampfe	Marion County Public Defender 198 Commercial Street SE, Suite 240 Salem, OR 97301	503-480-0521	jkampfe@pdm Marion.org
Pastor Garland King	Citizen Member	503-877-4045	garvin1115@gmail.com
Greg Leo	Citizen Member	503-804-6391	greg@theleo.com
Representative Rick Lewis	House District 18 900 Court St. NE, H-479 Salem, OR 97301	503-986-1418	rep.ricklewis@oregonlegislature.gov
Pete McCallum	Citizen Member	503-982-5741	pimac@web-ster.com
Todd McCann	Public Defender/Attorney 1795 Commercial Street SE Salem, OR 97302	503-566-2822	tcmprc@comcast.net
Ed McKenney	Business Representative President, Gem Equipment; 1010 N. Main Street Mt. Angel, OR 97362	503-845-1903	gem@gemequipment.com
Cary Moller	Administrator Marion County Health Department 3180 Center Street NE Salem, OR 97301	503-585-4978	cdmoller@co.marion.or.us
Chief Jerry Moore	City of Salem Police Department 555 Liberty Street SE Salem, OR 97301	503-588-6308	gmoore@cityofsalem.net
Sheriff Jason Myers	Marion County Sheriff's Office 100 High Street NE Salem, OR 97301	503-589-3216	jmyers@co.marion.or.us
Diane Morse	Trial Court Administrator Marion County Circuit Court 100 High Street NE Salem, OR 97301	503-584-4752	diane.m.morse@ojd.state.or.us
The Honorable Tracy Prall	Presiding Judge Marion County Circuit Court 100 High Street NE Salem, OR 97301	503-373-4445	tracy.a.prall@ojd.state.or.us
Jeffrey Puterbaugh	Operations and Policy Analyst Oregon Department of Human Resources 500 Summer Street NE Salem, OR 97301	503-947-1189	jeffrey.l.puterbaugh@state.or.us



MARION COUNTY PUBLIC SAFETY COORDINATING COUNCIL

2017 Membership Roster and Contact Information

NAME	AFFILIATION/ADDRESS	WORK PHONE	EMAIL
Michael Runyon*	Supervisor OYA Marion Parole/Probation Unit 2001 Front Street, Suite 100 Salem, OR 97301	503-378-6804 x225 503-400-2966	michael.runyon@oya.state.or.us
Chuck Sybrandt	Interim Director Marion County Juvenile Department 3030 Center Street NE Salem, OR 97301	503-584-4806	csybrandt@co.marion.or.us
Chief John Teague	City of Keizer Police Department 930 Chemawa Road NE Keizer, OR 97303	503-390-3713	teaguej@keizer.org
John Van Dreal	Director, Safety and Risk Management Services Salem-Keizer School District 2450 Lancaster Drive NE Salem, OR 97305	503-881-1915	vandreal_john@salkeiz.k12.or.us
Mayor Kim Wallis	City of St. Paul 20239 Main St NE St Paul, OR 97137	503-633-8231 (c)907-231-3362	mayor@stpaultel.com



OREGON

MARION COUNTY JUSTICE REINVESTMENT COUNCIL

2017 Membership Roster and Contact Information



NAME	AFFILIATION/ADDRESS	WORK PHONE	E-MAIL
Patrice Altenhofen	Executive Director Family Building Blocks 2425 Lancaster Drive NE Salem, OR 97305	503-566-2132	patrice@familybuildingblocks.org
Walt Beglau	Marion County District Attorney P.O. Box 14500 555 Court Street NE Salem, OR 97309	503-588-5596	wbeglau@co.marion.or.us
Commissioner Kevin Cameron	Board of Commissioners' Office PO Box 14500 555 Court Street NE Salem, OR 97309	503-588-5212	kcameron@co.marion.or.us
Commissioner Janet Carlson	Board of Commissioners' Office PO Box 14500 555 Court Street NE Salem, OR 97309	503-588-5212	jcarlson@co.marion.or.us
Chad Freeman	President Strategic Economic Development Corporation 626 High Street NE, Suite 200 Salem, OR 97301	503-588-6225	cfreeman@sedcor.com
Tamra Goettsch	Director Marion County Community Services Department PO Box 14500 555 Court Street NE Salem, OR 97301	503-589-3200	tgoettsch@co.marion.or.us
Julie Huckestein	President Chemeketa Community College 4000 Lancaster Drive NE Salem, OR 97305	503-399-5050	julie.huckestein@chemeketa.edu
Jeanine Knight	Director of Women's Ministries Union Gospel Mission of Salem 745 Commercial Street NE Salem, OR 97301	503-967-6388	jknight@ugmsalem.org
Michael Laharty	Executive Director Creekside Counseling 2586 12 th Place SE Salem, OR 97302	503-371-4160	mike@creeksidecounseling.com
Tim Murphy	Chief Executive Officer Bridgeway Recovery Services 3325 Harold Drive NE Salem, OR 97305	503-363-2021	tmurphy@bridgewayrecovery.com
Sheriff Jason Myers	Marion County Sheriff's Office 100 High Street NE Salem, OR 97301	503-589-3233	jmyers@co.marion.or.us
Jon Reeves	Executive Director Community Action Agency 2475 Center Street NE Salem, OR 97301	503-585-6232	jon.reeves@mwvcaa.org

NAME	AFFILIATION/ADDRESS	WORK PHONE	E-MAIL
Dick Withnell	Withnell Motor Company 2650 Commercial Street SE Salem, OR 97302	503-316-2101	dick@withnellauto.com
Commander Jeff Wood, Chair	Marion County Sheriff's Office Parole & Probation Division Marion County Sheriff's Office 4040 Aumsville Highway SE Salem, OR 97317	503-588-6824	jwood@co.marion.or.us

Marion County

Cover Sheet

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



Cover Sheet

Created: 07/10/2017 • Last updated: 08/30/2017

Amount: \$3754893

County Marion

Local Public Safety Coordinating Council (LPSCC) Chair Contact

Name:	Janet Carlson
E-mail:	jcarlson@co.marion.or.us
Phone:	503-588-5212

Primary Applicant Contact

Name:	Jeff Wood
Organization:	Marion County Sheriff's Office
Title:	Commander
Address:	4040 Aumsville Highway SE
City:	Salem
Zip:	97317
E-mail:	jwood@co.marion.or.us
Phone:	503-588-6824

Fiscal Contact

Name:	Gayle Dick
Legal Name of Organization for Payment:	Marion County Sheriff's Office
State EIN:	5020425
Payment Remittance Address:	PO Box 14500
City:	Salem
Zip:	97309
E-mail:	gdick@co.marion.or.us
Phone:	503-589-3260
Fax:	503-588-7931

Do you have any Unspent 15-17 Justice Reinvestment Funds? Yes

Would you like ACH payment processing (direct deposit)? Yes

Marion County

Unspent Funds 2015-17

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



Oregon Criminal Justice Commission Grants

Unspent 15-17 Justice Reinvestment Funds

County:

Total Amount of Unspent 15-17 Justice Reinvestment Funds \$

Explanation of Unspent Funds

Unspent 15-17 Justice Reinvestment Funds will continue the following programs as previously described in the 15-17 Justice Reinvestment Grant Program Application:

- Jail Reentry Program - \$3,149.19
- Senate Bill 416 Prison Diversion Program - \$35,464.58
- Family Support Program (Family Building Blocks) through 12/31/2017 per existing contract - \$12,267.50
- Transitional Services/Housing - \$7,783.54
- 10% Set Aside for Victim Services - \$92,080.94

Applicant understands that all 15-17 funds carried into the 17-19 biennium must be spent according to the 15-17 approved application unless otherwise approved by the Criminal Justice Commission.

Yes: X No:

Marion County

Part 1

Program Narratives

1	De Muniz Resource Center	37
2	Jail Reentry Program	40
3	Link Up	42
4	Marion County Specialty Courts	44
5	SB 416 Prison Diversion	46
6	Student Opportunity for Achieving Results (SOAR)	48
7	Substance Abuse Treatment	50
8	Transition Services/Housing	52



Oregon Criminal Justice Commission Grants

Program Narrative(s)

Program Narrative(s)

Use up to 87 percent of Justice Reinvestment grant amount.

Applicants are encouraged to consolidate multiple activities for which funding is requested into a single program entry, as appropriate. For additional information regarding application questions please see [Request for Grant Proposal](#). Please do not use commas when entering budget amounts.

Total Budget Amount: \$3,754,893.0

87% of Total Amount: \$3,266,756.91

County

Marion

Program #1

Name De Muniz Resource Center

Narrative

The De Muniz Resource Center is a one-stop center designed to improve access to resources and provide direct services to individuals supervised by Marion County Parole and Probation Division. The Center is operated by Mid-Willamette Valley Community Action Agency.

Justice Reinvestment funds support a portion of personnel costs needed to adequately operate the center, as well as operating costs and a portion of administrative costs. Total 2015-17 allocation was \$100,686; 2017-19 allocation is \$200,000.

The center provides assistance in the form of one-on-one consultations, help in developing a course of action, coaching on how to navigate and access local resources, and referrals for employment, education, obtaining identification, housing, child and family services, transportation, basic needs, legal issues, and health and mental health needs. To serve ex-offender legal needs, the Marion County Bar Association and Willamette University College of Law partner to conduct pro bono clinics.

This service was organized by the former Oregon Supreme Court Justice Paul De Muniz. Northwest Human Services enrolls individuals in the Oregon Health Plan and offers assistance in obtaining private insurance. Transitional Services Navigators support employment connections for clients and guide them to community resources and on-site workshops that meet their identified individual needs. Located at the Marion County Transition Center, staff assists with some cognitive and parenting classes for inmates involved in the Sheriff's Office Jail Reentry Program and the Women's Accelerated Reentry Program. Parenting Inside Out classes help clients develop parenting skills and also meet Oregon Department of Human Services requirements for parent skill building.

Budget \$ 200,000

Target Population

Post-prison supervision and probation clients from the Jail Reentry Program, Transition Center, and the Women's Accelerated Reentry Program (WARP). The target number of clients was not specified in the 2015-17 JRI grant application. Actual numbers of clients were 1,070 in 2015-16 and 1,474 in 2016-17.

Evidence-based practices/services and research

The De Muniz Resource Center has become critical infrastructure for the Jail Reentry Program, Transition Center, and the Women's Accelerated Reentry Program, which has generated significant increased workload for the center. Center navigators assure each client has a viable release plan. On average, clients received more than 4,000 hours of service annually. Because of growing caseloads, the center added a second navigator in April 2017 through a grant from the Oregon Department of Public Safety Standards and Training. As shown in increased numbers served, in 2015-16 the center worked with 1,070 individuals. Yet in 2016-17, the center saw 1,474 individuals, more than 25% increase in less than a year. This program relies on evidence-based practices to chart progress and eventual success of participants. A study of reentry centers by the Oregon Criminal Justice Commission in 2011 found that for all participants receiving services from reentry centers, there was no significant difference in subsequent arrests or charges from the control group. These results could be expected because a large number of the participants receive minimal services such as referral or employment search assistance. Another evaluation was conducted for those participants that receive the highest level of services, which includes an action plan and full engagement in services available. For this participant group there was a marginally significant difference in the statutory arrest rate as compared to the control group. The treatment group showed a 25% drop in the arrest rate for statutory crimes. There was no significant difference in the total arrest rate. For the new charges, the treatment group showed a 31% drop for the overall charge rate and this was statistically significant. Based on a 31% effect size, the subsequent cost benefit analysis showed that for every dollar invested in the program, a benefit of \$10.70 is realized in savings from the criminal justice system and avoided victimizations.

Metrics tracked locally to evaluate progress

The following metrics will be tracked to evaluate progress:

- Number receiving services to address specific risk/need
- Number accessing cognitive and motivation courses
- Number accessing parenting courses
- Number accessing job readiness programming
- Number accessing housing assistance (new)

Would you like to add another activity? Yes x No

Program # 2

Name Jail Reentry Program

Narrative

Officially launched in July 2014, the Jail Reentry Program is similar in design to Marion County's Student Opportunity for Achieving Results (SOAR) program. Jail Reentry is a 90-day treatment program delivered by multiple agencies to successfully prepare inmates at the Marion County Transition Center as they transition from incarceration to the community. Approximately half of the program is delivered in-custody at the Transition Center, with the remainder delivered in alternative custody, such as electronic monitoring or day reporting. As a partner program to the Marion County Reentry Initiative, each Jail Reentry Program cohort receives an array of services to address specific criminogenic risk factors. The Jail Reentry Program employs evidence-based risk and needs assessments, such as the Public Safety Checklist and the Level of Service/Case Management Inventory (LS/CMI). The program is delivered in collaboration with Bridgeway Recovery Services and the De Muniz Resource Center.

Justice Reinvestment funds support two deputy positions at the Transition Center, including one Transition Center Counselor. Total 2015-17 allocation was \$476,376; 2017-19 allocation is \$524,179.50 plus \$3,149 from unspent funds.

Program services include pre-release reach-ins, case planning, motivational and cognitive programming, drug and alcohol treatment, parenting classes, employment services, housing, mentoring and access to the De Muniz Resource Center, located inside the Work Center. All Jail Reentry Program participants are reviewed, interviewed, and screened by the Transition Center Counselor who also serves as the supervision officer during the initial 45 days of programming. Services include group facilitation by a Certified Drug and Alcohol Counselor and a professional mentor who provides pro-social support. The program also offers a pro-social activities group, facilitated by a Parole & Probation Division Transitional Services Unit Deputy, with recreational activities such as community service, fishing, and cookouts. Once a client completes the first half of the program, supervision is transferred to the Transitional Services Unit for the remainder of the sentence through Post-Prison Supervision. Bridgeway Recovery Services provides a continuum of care of outpatient treatment. Assessment of criminogenic risk and need are part of the treatment area and mentoring services in order to reflect treatment progress and obstacles. Treatment services include motivation, cognitive programming, substance abuse programming, education, anger management, self-management, and problem-solving skills. Individual mentoring support accompanies direct treatment services to assist in offender transition from risking long-term incarceration to engaging in community supervision. Mentoring activities include transportation, assistance with housing, job search skills, and treatment adherence as a conduit to the recovery community. The De Muniz Resource Center offers resources and referrals, along with more intensive cognitive, motivation, and parenting programs.

Budget \$ 524,179.50

Target Population

High and very high-risk drug-dependent men who are housed at the Marion County Transition Center, serving a Marion County supervisory authority felony prison sentence of one year or less. The 2015-17 target number of clients was 30 per year. Actual numbers of clients were 40 in 2015-16 and 35 in 2016-17.

Evidence-based practices/services and research

The cohort-based Jail Reentry Program adheres to a Risk-Needs-Responsivity framework. Through the Public Safety Checklist, each program participant is assessed for overall risk to recidivate to determine placement appropriateness. Based on other assessments (LS/CMI, TCU), treatment, mentoring, housing, employment support, parenting classes, and supervision are applied. The Jail Reentry Program targets a population that has historically experienced high recidivism rates. Clients tend to be younger, earlier in their criminal history, with higher numbers of risk factors than the general reentry population. Jail Reentry Program participants (both graduates and non-graduates) recidivate at a lower rate than other high-risk clients on supervision in Marion County during the same time period. Jail Reentry graduates were 35.5% less likely to be arrested for a new offense, 36.3% less likely to be convicted of any new crimes (misdemeanor or felony), 47.9% less likely to be convicted of a new felony, and 26.5% less likely to have a new incarceration compared to the general high-risk population on post-prison supervision in Marion County. The program has been evaluated using the Corrections Program Checklist and was rated “very high” in adherence to evidence-based practices.

Metrics tracked locally to evaluate progress

The following metrics will continue to be tracked to evaluate progress:

- Number of offenders reentering from jail
- Number of reach-in contacts
- Number of needs assessments completed
- Number of reentry plans created

Would you like to add another activity? Yes x No

Program # 3

Name

Narrative

Link Up provides mentoring and treatment services that support successful reentry for clients with co-occurring disorders. Professional mentors contact individuals four months prior to prison release and continue to support them for nine months post release, including the duration in which clients receive substance abuse and mental health treatment. Clients identified as medium risk for recidivism receive 200 hours of cognitive-based interventions, designed to enhance intrinsic motivation. Clients identified as high risk receive an additional 100 hours, with additional evidence-based practices addressing addiction and criminal thinking and behaviors.

Justice Reinvestment funds support the following costs at Bridgeway Recovery Services: a full-time Certified Alcohol and Drug Counselor, full-time Professional Mentor, a percentage of clinical supervision time, support staff time, and other associated costs including cognitive materials, urinalysis testing, transportation, and psychotropic prescriber time. Total 2015-17 allocation was \$237,984; 2017-19 allocation is \$431,004.

Clients receive pre-release services including plan development and case management, developing a treatment relationship with a recovery mentor. Recovery mentors serve as case managers from the first contact through completion of aftercare. Case management includes coordinating release dates, ensuring there are no gaps in service. Prior to release, recovery mentors work with the transition parole officer, meet regularly with inmates, and assist in developing case management plans that become the dynamic planning tool for services and supports. As clients draw close to release dates, recovery mentor interface increases. Recovery mentors prioritize client needs that will guide the reentry transition process, such as clean and sober living arrangements, reconnection with abstinence-oriented family members and participation in treatment and community recovery services. Clients are also assessed for federal and state benefits eligibility, including health insurance, disability, and veterans' services. Close contact with recovery mentors also offer clients opportunities for time-sensitive feedback about their transition. Upon release, recovery mentors escort clients to Parole & Probation for corrections assessments and assignment of supervision. Treatment services begin within a week of the client's release from prison. Clients diagnosed with co-occurring disorders who may benefit from medications have access to physicians and nurse practitioners. Concurrent with medication management, clients participate in the integrated co-occurring disorders program or cognitive-behavioral track by attending groups and individual counseling. Mentors help address problems as clients are confronted with pressures involved in community reintegration, assisting clients to settle into housing and introducing them to community support meetings and other community linkages and reentry services.

Budget \$

Target Population

High and medium-risk males with co-occurring substance abuse and mental health disorders who are releasing from prison to Marion County. The 2015-17 target number of clients was 70 per year. Actual numbers of clients were 125 in 2015-16 and 111 in 2016-17.

Evidence-based practices/services and research

Link Up is Marion County's only treatment program that addresses substance use disorders and co-occurring mental health issues. The program is doing an excellent job of engaging these treatment-resistant clients in treatment, beginning with connections and engagement pre-release. For a client experiencing co-occurring disorders, even when the risk is reduced through treatment services, the client maintains high needs in the community. Link Up participants are maintaining their medications and achieving stability in the community. The program has been evaluated using the Corrections Program Checklist and was rated "very high" in adherence to evidence-based practices. Evidence-based practices address integrated co-occurring treatment, including trauma-informed treatment, for substance use and mental health disorders rather than services delivered as separate treatment modalities, and treatment for post-traumatic stress disorders and/or trauma symptomology.

Metrics tracked locally to evaluate progress

The following metrics will continue to be tracked to evaluate progress:

- Number of offenders assigned a mentor
- Number of offenders needing co-occurring substance use and mental health treatment
- Number of offenders receiving co-occurring substance use and mental health treatment
- Number of offenders completing co-occurring substance use and mental health treatment successfully during the reporting period

Would you like to add another activity? Yes x No

Program # 4

Name

Narrative

Marion County's adult specialty courts include Adult Drug Court, Veterans Treatment Court, Mental Health Court, and Fostering Attachment Treatment Court. Each specialty court is designed to facilitate treatment and rehabilitation. The programs combine court concepts with integrated human services to provide meaningful interventions to these individuals and their families.

In 2015-17, Justice Reinvestment funds supported urinalysis testing for the Adult Drug Court consistent with the National Association of Drug Court Professionals ten key components for drug testing. Total 2015-17 allocation was \$40,000; 2017-19 allocation is \$20,000 to be used flexibly among the Marion County specialty courts.

Each specialty court places participants under strict court monitoring and supervision and provides them with drug and alcohol treatment. Each specialty court is a collaborative endeavor involving a specialized team consisting of a treatment court judge, attorneys, probation officers, substance abuse evaluators, and treatment professionals. Each team works collaboratively to monitor, supervise, support and encourage court participants throughout the programs. Program participants undergo an intense regimen of substance abuse and mental health treatment, case management, drug testing, and probation supervision while reporting to regularly scheduled status hearings before a judge. Each specialty court works in partnership with treatment providers to provide alcohol and drug treatment services for all specialty court participants, including drug tests each week.

Budget \$

Target Population

Non-violent misdemeanor and felony drug offenders who possess medium and high criminogenic risk factors. The target number of clients for 2017-19:

Adult Drug Court – 50 per month

Veterans Treatment Court – 30 per month

Mental Health Court – 30 per month

Fostering Attachment Treatment Court – 30 per month

Evidence-based practices/services and research

Program participants undergo an intense regimen of substance abuse and mental health treatment, case management, drug testing, and probation supervision while reporting to regularly scheduled status hearings before a judge.

Each of Marion County's adult specialty courts adhere to National Association of Drug Court Professionals Ten Key Components (NADPC, 1997) and also align practices with recommendations by the National Drug Court Institute and the National Institute of Corrections national research. Best practices in specialty courts suggest drug testing should occur two to three times per week. Random and frequent drug testing is also identified as an evidence-based practice. Studies demonstrate that participation in drug court programs reduces the likelihood of future arrests and recidivism and saves taxpayer dollars.

The National Institute of Justice examined the effects of adult treatment drug court programs in its Multisite Adult Drug Court Evaluation (MADCE). Previously, most drug court evaluations relied on recidivism as the sole measure of impact. MADCE, however, measured both short- and long-term outcomes — for example, crime, drug use, education, employment, family functioning and mental health — and captured the role of court policies and practices, offender perceptions, and interim compliance with program requirements. The impact evaluation found that adult drug courts significantly reduce participants' drug use and criminal offending during and after program participation. One of the MADCE implications for practice and policy specifically states, "Continuous monitoring of alcohol and other drug abstinence is critical to the success of Drug Courts. Drug tests should be performed frequently, certainly more than once per week during the initial phase of the program. Drug tests not only assist program staff to monitor program compliance, but also communicate to participants that they are being closely watched, perhaps increasing perceptions of court leverage."

Metrics tracked locally to evaluate progress

The following metrics will be tracked to evaluate progress:

- Number of clients with at least 12 months participation in the program
- Number of clients who are 180 clean and sober days
- Number of clients who successfully complete substance abuse treatment
- Number of clients completing GED (if applicable)
- Number of clients with full-time employment or involvement in an educational or vocational training program

Would you like to add another activity? Yes x No

Program # 5

Name Senate Bill 416 Prison Diversion Program

Narrative

The Senate Bill 416 Prison Diversion Program develops and implements evidence-based strategies to improve probationer supervision and reduce recidivism. An evidence-based sentencing program employing risk/needs assessment, the program works in partnerships with the District Attorney's Office and the courts; provides evidence-based cognitive, motivation, substance abuse treatment and mentoring services; and ensures coordinated delivery of client services through the appropriate level of case management.

Justice Reinvestment funds support a treatment counselor and professional mentor at Bridgeway Recovery Services, two Sheriff's Office Deputies, a Deputy District Attorney, supplies, and transportation. Total 2015-17 allocation was \$1,257,978; 2017-19 allocation is \$1,252,906 plus \$35,465 in unspent funds, for a total allocation of \$1,288,371. This allocation does not fully fund this flagship program. Marion County intends to submit a supplemental grant to assure continuity of services.

Pre-sentence risk assessment and screening are used to identify clients eligible for the program. During the adjudication process, the District Attorney's Office reviews and screens cases to determine client eligibility based on Oregon law. The program also relies on general recidivism data through the Public Safety Checklist. If determined eligible, the District Attorney refers clients to the Parole & Probation Division for further screening and assessment. Parole & Probation completes several risk and needs assessments with the client, including the Level of Service/Case Management Inventory (LS/CMI), the University of Rhode Island Change Assessment (URICA), and the Texas Christian University (TCU) assessment which identifies drug and alcohol use and dependence. With risk, need, motivation and substance abuse issues identified prior to sentencing, clients can then be sentenced to probation. Parole & Probation provides offender supervision with staff trained in the Effective Practices in Community Supervision (EPICS) model. The purpose of EPICS is to teach parole and probation officers how to apply the principles of effective cognitive intervention, along with core correctional practices including relationship skills, to community supervision practices. Parole & Probation deputies coordinate case planning and supervision beginning with reach-ins within the Marion County Jail or Work Center. Service referrals are contingent on identified criminogenic risk factors and begin with direct referrals to Bridgeway Recovery Services for addiction treatment.

Bridgeway Recovery Services provides a continuum of care of outpatient treatment for participants. Treatment includes assessment of criminogenic risk and need and mentoring services in order to reflect treatment progress and challenges. Bridgeway's treatment services include education, substance abuse programming, cognitive programming, anger management, self-management, and problem-solving skills. Individual mentoring support accompanies direct treatment services to assist in offender transition from risking long-term incarceration to engaging in community support.

Budget \$ 1,252,906

Target Population

Non-violent property and drug offenders with medium to high criminogenic risk factors, who have historically been sentenced to state prison. The 2015-17 target number of clients was 60 per year. Actual numbers of clients were 154 in 2015-16 and 153 in 2016-17.

Evidence-based practices/services and research

Senate Bill 416 services have had, perhaps, the greatest impact on Marion County's improvement in meeting prison diversion targets. Of 60 clients supervised through this program, only two returned to prison and 58 remained safely in the community. The program is the subject of a Randomized Controlled Trial or RCT study, along with Lane and Klamath counties. The Senate Bill 416 Prison Diversion Program adheres to a Risk-Needs-Responsivity framework. Each program participant is assessed for overall risk to recidivate to determine the appropriateness of the placement. Based on assessments, services are applied, such as treatment, mentoring, housing, employment support, parenting classes, and supervision. The program has been evaluated using the Corrections Program Checklist and was rated "very high" in adherence to evidence-based practices.

Metrics tracked locally to evaluate progress

The following metrics will continue to be tracked to evaluate progress:

- Number of individual case plans created
- Number of new assessments completed
- Number of low-risk clients
- Number of medium-risk clients
- Number of high-risk clients
- Number of very high-risk clients
- Number of clients needing SUD treatment
- Number of clients receiving SUD treatment
- Number of clients successfully completing SUD treatment

Would you like to add another activity? Yes x No

Program # 6

Name

Narrative

Launched in January 2010, Student Opportunity for Achieving Results (SOAR) is an intensive and collaborative twelve-week treatment and employment program designed for drug-addicted persons with high criminogenic needs returning to Marion County communities from incarceration. SOAR is delivered on the Chemeketa Community College campus and serves up to thirty participants per cohort. Through SOAR, newly-released clients lose the label of “offender” and become “students,” participating in evidence-based cognitive and motivational programs, parenting classes, mentoring, and addictions treatment. Interventions are delivered in a group setting.

Justice Reinvestment funds support a Bridgeway facilitator, two Chemeketa Community College employment staff that serve within the SOAR program team, along with program facility costs for SOAR classes. Total 2015-17 allocation was \$461,646; 2017-19 allocation is \$513,842.

This cognitive-based program offers a variety of services including enhanced supervision, parenting classes, alcohol and drug mentoring, housing, employment services, and addiction treatment, followed by an additional twelve weeks of structured support and group meetings. SOAR programming includes both professional and volunteer mentors designed to provide pro-social support. There is an in-house mental health specialist that connects individuals to mental health services. SOAR also includes a pro-social activities group, facilitated by parole and probation deputies, participating in recreational activities such as fishing, camping and cookouts. A pre-SOAR component, which uses the Getting it Right curriculum from Multicultural Counseling Services, Ltd., serves clients on the SOAR waiting list and clients whose release dates do not coincide with a SOAR cohort start date. A post-SOAR maintenance program alumni group also meets twice weekly.

The Marion County Health Department and Bridgeway Recovery Services provide a continuum of care of outpatient treatment. Assessment of criminogenic risk and need are part of treatment and mentoring services to reflect treatment progress and obstacles. Treatment services provided by Bridgeway include motivation, cognitive programming, substance abuse programming, education, anger management, self-management, and problem solving skills. Individual mentoring support accompanies direct treatment services to assist in offender transition from risking long-term incarceration to engaging in community supervision. Mentoring activities include transportation, assistance with housing, job search skills, and treatment adherence as a conduit to the recovery community. Chemeketa Community College monitors participant employment and educational needs by providing Job Finding Series workshops and job search, education and training assistance. Chemeketa hosts the SOAR program on its campus. Employment specialists facilitate numerous SOAR classes and assist in job placements for SOAR students.

Budget \$

Target Population

High-risk male clients are served within six months of release from Oregon Department of Corrections facilities. Because of local funding parameters, SOAR participants must have a history of or current property crime charge. The 2015-17 target number of clients was 70 per year. Actual numbers of clients were 80 in 2015-16 and 85 in 2016-17.

Evidence-based practices/services and research

Recidivism data for the first 13 cohorts of the SOAR program indicates that the overall program is effective at reducing future criminal behavior. Overall, SOAR participants (both graduates and non-graduates) recidivate at a lower rate than other high-risk clients on supervision in Marion County. SOAR graduates were 25.8% less likely to be arrested for a new offense, 12.1% less likely to be convicted of any new crimes (misdemeanor or felony), and 21.8% less likely to be convicted of a new felony. The program has been evaluated using the Corrections Program Checklist and was rated “very high” in adherence to evidence-based practices. SOAR participated in a quasi-experimental design research study as part of the U.S. Department of Justice Bureau of Justice Assistance Second Chance Act Grant received in 2009. The model was a demonstration project to determine if intensive, cohort-based wraparound services are effective in reducing recidivism, along with determining which populations are more likely to thrive in the SOAR environment.

Metrics tracked locally to evaluate progress

The following metrics will continue to be tracked to evaluate progress:

- Number of offenders with identified need for program
- Number of offenders enrolled in program
- Number of offenders successfully completing program
- Number of offenders with identified need for employment services
- Number of offenders utilizing job search services
- Number of offenders who obtained at least part-time employment during the reporting period

Would you like to add another activity? Yes x No

Program # 7

Name

Substance Abuse Treatment

Narrative

A minimum of 200-260 hours of cognitive-based services are provided to the target population. All services are directed at enhancing offender motivation, addressing addiction and criminogenic risk factors, and providing the behavioral skills to lead a clean and sober lifestyle.

Justice Reinvestment funds support the following positions at Bridgeway Recovery Services: a Certified Drug and Alcohol Counselor and a Professional Mentor. Total 2015-17 allocation was \$228,000; 2017-19 allocation is \$78,090.

Services include an evidence-based system of substance abuse treatment and mentoring for adult clients. Using cognitive-behavioral strategies and a cognitive-based curriculum, staff assesses for a range of criminogenic risk factors and emphasizes positive reinforcement to encourage pro-social behavior change and target dynamic behaviors which are predictive of criminal activity. Mentoring services include working with a client on an individual basis and assisting with transition from incarceration to the community. Mentors also assist with linkages to treatment, social support, transportation, and community resources, such as legal assistance, parenting classes, or housing referrals. Other services include: (1) addressing criminogenic needs including responsivity factors through all phases of treatment; (2) providing urinalysis testing for compliance with abstinence goals; (3) including relapse prevention services and aftercare services; and (4) referring or enrolling eligible clients in the Oregon Health Plan.

Budget \$

78,090

Target Population

Clients supervised by the Marion County Sheriff's Office who possess medium to high criminogenic risk factors, are in need of substance abuse treatment, and do not qualify for other Marion County Reentry Initiative treatment programs. The target number of clients was not specified in the 2015-17 JRI grant application. Actual numbers of clients were 388 in 2015-16 and 300 in 2016-17.

Evidence-based practices/services and research

Substance abuse treatment through a contract with Bridgeway Recovery Services provides services to clients who are not eligible for more intensive wraparound services, or who are unable to access those programs due to limited program capacity. These services thus provide a safety net for clients needing substance abuse treatment. It is estimated that upwards of 60% of clients have experienced some type of substance use disorder. The contract also leverages funds from the Oregon Health Plan to expand client reach. The program has been evaluated using the Corrections Program Checklist and was rated “high” in adherence to evidence-based practices. Substance abuse treatment services are consistent with the research-based principles for correctional treatment programs, as recommended by the National Institute of Corrections. Program interventions target dynamic risk factors that can be changed through intervention. At least 80% of the program services and interventions target criminal risk factors and more intensive services are provided to higher need offenders. Examples of targets for change:

- Recognizing and changing antisocial behavior
- Increasing self-control, self-management and problem solving skills
- Developing pro-social family support and interaction skills
- Developing social skills such as assertiveness, conflict resolution, empathy
- Encouraging pro-social peer associations, while reducing those that are anti-social
- Improving employability
- Planning for relapse prevention through the use of role-playing skill development techniques

Program interventions focus on changing thinking or teaching new behavioral skills, are action oriented, and reinforce appropriate offender behavior. Techniques are based on social learning theory approaches including modeling and role-playing the new behavior, step by step, and directed practice of new skills, positive and negative feedback, and recognition of progress.

Metrics tracked locally to evaluate progress

The following metrics will continue to be tracked to evaluate progress:

- Number of offenders needing substance use disorder treatment
- Number of offenders receiving substance use disorder treatment
- Number of offenders completing substance use disorder treatment successfully during the reporting period

Would you like to add another activity? Yes x No

Program # 8

Name

Narrative

Marion County Sheriff's Office Parole and Probation Division provides transitional housing stipends for rental assistance for up to 90 days after a client is released from prison. In some instances, the stipend can remain in place for more than 90 days, depending on client needs. Each one-month stipend is estimated at \$350.

Justice Reinvestment funds support up to three months of housing assistance for 60 new clients per year. Total 2015-17 allocation was \$126,171, funding approximately 360 one-month stipends; 2017-19 allocation is \$254,519.41 with \$7,784 from unspent funds.

Budget \$

Target Population

High and medium-risk clients who are in need of pro-social and stable housing upon releasing from prison to Marion County. The 2015-17 target number of clients was 60 per year. Actual numbers of clients were 103 in 2015-16 and 109 in 2016-17.

Evidence-based practices/services and research

Having stable housing is a fundamental requirement for clients transitioning to the community from incarceration. Studies have found that stable housing reduces recidivism and increases employment. A 2007 study of men returning from prison to the Cleveland metropolitan area found that obtaining stable housing within the first month after release inhibited re-incarceration. As stated in an Urban Institute study, "The importance of finding a stable residence cannot be overestimated: men who found such housing within the first month after release were less likely to return to prison during the first year out." A 2004 study of men returning to Chicago reinforces the idea. Study participants who reported living in their own apartment or house two months after release faced a lower risk of re-incarceration. According to the Council of State Governments, Report of the Re-Entry Policy Council, studies have shown that the first month after release is a vulnerable period during which the risk of becoming homeless and/or returning to criminal justice involvement is high.

A 2004 study of more than 40,000 individuals returning to New York City from state correctional facilities reveals the correlation between shelter use and risk of recidivism. Individuals who entered a homeless shelter within the first two years after release faced a higher risk of re-incarceration. Perhaps more significantly, individuals who reported living in a shelter before incarceration faced a higher risk of both shelter use after release and re-incarceration (Housing Law Bulletin, Volume 40; p.61). The connection between recidivism and homelessness has been well documented in articles by Metraux and Culhane (2005), Metraux, Roman, Cho (2008), and Peoples (2009). The relationship is

often reciprocal, with homelessness indicating a higher risk of incarceration and incarceration indicating a higher risk of homelessness.

Metrics tracked locally to evaluate progress

The following metric will continue to be tracked to evaluate progress:

- Number of clients provided housing assistance

Would you like to add another activity? Yes No X

Total Amount Requested:

\$

Marion County

Part 2

Four Goals of Justice Reinvestment

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



Oregon Criminal Justice Commission Grants

Program Narrative(s)

Four Goals of Justice Reinvestment

It is **REQUIRED** that applicants use the county-specific data found on the [CJC dashboards](#) to complete this section.

Responses in this section should reflect the applicant's Justice Reinvestment program **as a whole**. This includes all proposed grant-funded activities, as well as local policy changes or collaborative efforts that support the county's progress toward meeting the four goals of Justice Reinvestment. For additional information regarding application questions please see [Request for Grant Proposal](#).

Reduce recidivism through evidence-based practices

Use the [CJC recidivism dashboards](#) to contextualize the county's current recidivism rates and explain how the proposed program will decrease these rates. Describe efforts to reduce recidivism during the past biennium in which the county has received Justice Reinvestment funding and how the proposed program will change or continue those efforts.

Overall, since the implementation of evidence-based practices as required through Senate Bill 267 (2003) and noted within the Criminal Justice Commission's recidivism information, Marion County has achieved a significant downward trend in recidivism as it relates to any new arrest, new conviction, and/or new incarceration.

Marion County's Justice Reinvestment Plan will continue to use evidence-based practices, including Effective Practices in Community Supervision (EPICS) model for all supervision related case management practices and Core Correctional Practices (CCP) within the Jail and Transition Center. These programs utilize research-derived principles of effective intervention and human interaction to enhance the probability of behavioral change and reduce offender recidivism. Additionally, the plan includes applying a risk-need-responsivity principle to reduce criminogenic risk, along with ensuring 200-300 hours of cognitive programming for medium and high-risk clients. Individual client case plans are based on validated assessments, such as the Level of Service/Case Management Inventory (LS/CMI), the Women's Risk Needs Assessment (WRNA), as well as specialty assessments like the Ontario Domestic Assault Risk Assessment (ODARA), and the Static 99. Client motivation and willingness to overcome a problem area in life is determined through the University of Rhode Island

Change Assessment Scale (URICA). These are in addition to other related assessments pertaining to substance abuse and mental health risk factors.

Programs contributing directly to reductions in criminogenic risk and recidivism include: (a) Transition Services/Housing; (b) Student Opportunity for Achieving Results (SOAR); (c) De Muniz Resource Center; (d) Link Up; (e) Jail Reentry Program; (f) Senate Bill 416 Prison Diversion Program; and (g) Substance Abuse Treatment. For all contracted treatment programming, Marion County utilizes the evidence-based Correctional Program Checklist (CPC), a tool developed for assessing correctional intervention programs, and is used to ascertain how closely a program meets known principles of effective intervention. Several recent studies conducted by the University of Cincinnati on both adult and juvenile programs were used to develop and validate the indicators on the CPC. In review of Bridgeway Recovery Services, the primary contracted agency for addiction services, the outcome of their latest CPC program review resulted in high marks with their program scoring “High Adherence” to evidence-based practices.

Reduce prison populations for property, drug, and driving offenses

Identify how the proposed program will reduce county prison usage for property, drug, and driving offenses. Use the [CJC Justice Reinvestment Prison Usage dashboards](#) to respond to county prison usage data trends. If prison use has increased or remained above the baseline average during the 2015-17 biennium, address the usage and how the proposed program will contribute to progress toward meeting this goal. If the county’s prison use has been below the baseline average, the applicant should address the decreased usage and how the proposed program will continue this progress.

Applicants are encouraged to incorporate data specific to the county’s prison intakes, revocations, length of stay, and relationship to the statewide rates when discussing past, present, and projected prison usage.

With the implementation of Marion County’s 2015-17 prison diversion programs, the cumulative effect has resulted in a decrease of Marion County’s prison bed population of over 48%, based on a historical 3-year average. According to the Criminal Justice Commission’s Prison Usage dashboards, from January 2014 through June 2017, Marion County’s effort has contributed to a reduction of 6,873 prison months as compared to the historical baseline, which is the second highest decrease in the state. Additionally, the last year alone accounts for 4,339 months of the decrease, which is the most significant reduction in the state by over a thousand prison months. This trend is indicative of Marion County’s commitment of decreasing prison utilization, yet maintaining a high degree of accountability, evidence-based supervision practices, and public safety. Marion County’s plan will continue to support five programs which focus on reducing prison populations and recidivism:

a. **Senate Bill 416 Prison Diversion Program** develops and implements evidence-based strategies to improve probationer supervision and reduce recidivism. The target population is non-violent property and drug offenders with medium to high criminogenic risk factors who have historically been sentenced to prison. The project developed an evidence-based sentencing program employing risk/needs assessments which ensure a coordinated delivery of services; addresses technical violations through the use of a unique sanction grid designed to limit revocations to prison; develops partnerships with the District Attorney’s Office and the courts; provides evidence-based cognitive, motivation, substance abuse treatment and mentoring services; and ensures coordinated delivery of client services through appropriate case management and intensive supervision.

b. **Family Sentencing Alternative Program**, although not funded through Justice Reinvestment, works in collaboration with the Senate Bill 416 Program. This program diverts prison eligible property and drug offenders who have custody of minor children. Applicants are assessed using the same process as the Senate Bill 416 program in determining risk and criminogenic needs. Due to the primary population consisting of female offenders, the Women’s Risk Needs Assessment is added to the process to enhance the determination of services unique to the population like Trauma Informed Care. Technical violations are addressed through a unique sanctioning grid, limiting revocations to prison. Services for treatment, housing, and parenting/cognitive classes are made in collaboration with and support from the Oregon Department of Human Services Child Welfare to ensure the needs of the parent and children are being met in an attempt to maintain family stability and unity.

c. **Jail Reentry Program** is a 90-day treatment program to successfully prepare Local Control inmates at the Marion County Transition Center as they transition from incarceration to the community. Approximately half of the program is delivered in-custody at the Transition Center, with the remainder delivered in alternative custody, such as electronic monitoring or day reporting. As a partner program to the Marion County Reentry Initiative, each Jail Reentry Program cohort receives an array of services to address specific criminogenic risk factors. The Jail Reentry Program employs evidence-based risk and needs assessments, such as the Public Safety Checklist and the Level of Service/Case Management Inventory. The program is delivered in collaboration with the Sheriff’s Office Transition Center, Bridgeway Recovery Services, and the De Muniz Resource Center.

d. **De Muniz Resource Center** is a one-stop reentry resource center designed to improve access to resources and provide direct services to clients on supervision. De Muniz staff assist in developing an inclusive service plan for each client; link individuals with appropriate community-based resources; provide one-on-one navigator coaching; and offer multiple life skills workshops and cognitive/motivation programming. Located within the Marion County Transition Center, the De Muniz Resource Center specifically targets those in the Senate Bill 416 Prison Diversion and Jail Reentry programs, as well as individuals under some form of supervision.

e. **Marion County Specialty Courts** are designed to facilitate treatment and rehabilitation. The programs combine specialty court concepts with integrated human services to provide meaningful interventions to these individuals and their families. Participation lasts for a minimum of twelve months, with average participation being fifteen months. Funds allocated can be used for Drug Court, Mental Health Court, or Veterans Treatment Court.

Female property, drug, and driving offenses

Respond to [CJC Dashboard data](#) regarding county prison usage specific to female property, drug and driving offenses and describe local efforts to address this population.

With the implementation of Marion County’s Senate Bill 416, Family Sentencing Alternative, and Women’s Accelerated Reentry programs, the cumulative effect has resulted in a decrease of Marion County’s prison bed population of over 56%, based on a historical 3-year average.

Both the Senate Bill 416 Prison Diversion and Family Sentencing Alternative programs are designed to target and decrease our historical prison utilization for both men and women. Additionally, the Women’s Accelerated Reentry Program (WARP) is a 90-180 day treatment and transition program designed to prepare DOC sentenced female inmates scheduled to release to Marion County for

community supervision and receive community supports prior to release. Based on information received by the Criminal Justice Commission, 60% of the female inmate population will release to community supervision within the next 24 months and 53% are serving a sentence for property and/or drug crimes. Target population of the WARP program is medium to high-risk female inmates who are within 180-days of release from prison who have a history of substance abuse, and diagnosed with a co-occurring mental health disorder. These inmates are housed at the Marion County Transition Center serving the remainder of their sentence where they are provided a continuum of evidence-based co-occurring treatment and support as they transition from incarceration to the community. As a partner program to the Marion County Reentry Initiative, each WARP cohort receives an array of services to address specific criminogenic risk factors. WARP employs evidence-based risk and needs assessments, such as the Public Safety Checklist, Women's Risk Needs Assessment, and the University of Rhode Island Change Assessment Scale (URICA). The program is delivered in collaboration with the Sheriff's Office Transition Center, Bridgeway Recovery Services, and the De Muniz Resource Center in an effort to prepare inmates for successful reentry into our community. Although this program is not funded through Justice Reinvestment, it does serve to reduce the actual number of female beds being utilized by the Oregon Department of Corrections.

Increase public safety

Describe how the proposed program will increase public safety while successfully meeting the other three goals of Justice Reinvestment. Reference the [CJC Uniform Crime Report \(UCR\) dashboard](#), noting if the county does not have full UCR reporting.

Marion County has full Uniform Crime Report participation. Additionally, the Marion County Reentry Initiative encompasses a diversified set of community partners in a multi-agency collaborative effort. In late 2009, the reentry initiative was awarded two Second Chance Act grants by the U.S. Bureau of Justice Assistance: one for prisoner reentry and a second for mentoring. Marion County Sheriff Myers appointed the Marion County Justice Reinvestment Council with leaders from businesses, faith and nonprofit organizations, the county, state legislature, and local community college. Representatives from more than 40 agencies and organizations participate in the prison diversion, reentry planning, implementation and evaluation activities that support individuals who are being diverted from or reentering the community from incarceration. Core partners entered into a Memorandum of Understanding and meet regularly to share information, review data, and address emerging issues. Full Circle Consulting staffs the various teams and coordinates grant writing and data collection. Since 2010, partners have implemented, expanded, and refined services offered to people being diverted from prison or reentering our community. The collaborative has been selected as one of seven projects to participate in a U.S. Bureau of Justice Assistance control-group evaluation study and received a National Association of Counties Achievement Award for criminal justice and public safety. Information on Justice Reinvestment outcomes such as overall participation, treatment participation, sanctioning and revocation practices are shared with agency partners, the Board of Commissioners, and the Local Public Safety Coordinating Council through presentations and a published Justice Reinvestment "Portfolio of Performance."

Hold offenders accountable

Explain how offenders will be held accountable during implementation of the county's Justice Reinvestment program. Identify relevant examples of how members of the local criminal justice system work together to ensure offender accountability. This can include tracking service, treatment and restitution completion, as well as sharing information about supervision conditions, jail capacity and usage, and sanctioning and revocation practices.

Programs in Marion County's Justice Reinvestment Plan include a high degree of offender accountability, as all programs and services are highly structured and contribute to the client's individual plan. Accountability can be delivered in a multitude of forms, ranging from a higher level of community supervision, cognitive interventions and treatment, to swift and certain administrative sanctions to include the use of Jail, Transition Center, electronic monitoring, community service or day reporting sanctions. Marion County's Senate Bill 416 Prison Diversion Program dedicates five jail beds to ensure a balanced approach to accountability.

Evidence of Collaboration in Planning and Implementation

Effective collaboration within the LPSCC is expected in the development, submission, and monitoring of the county's Justice Reinvestment grant. Describe the collaborative partnerships in place that will support the county's performance and progress toward the four goals of Justice Reinvestment. List relevant public safety system partners and community partners that support the program. Additionally, describe any Justice Reinvestment technical assistance the LPSCC would be interested in receiving.

The Marion County Public Safety Coordinating Council worked diligently on the initial 2015-17 Justice Reinvestment Plan, spending 13 months digging into all aspects of community corrections, prison diversion, and related support services. Comprised of officials representing public safety organizations, courts, health care, education, veterans, businesses, and the community at large, the council met jointly with the Marion County Reentry Council, participating in in-depth learning sessions that included victim services. The council created a process to prioritize programs and services, resulting in the final plan.

Since 2015, the council has been working on a number of initiatives, including Stepping Up to divert mentally ill offenders from incarceration; Law Enforcement Assisted Diversion or LEAD, which is a harm reduction model designed to address high-needs, high-risk, treatment-resistant, often homeless people committing "quality of life" offenses; and a pre-trial initiative designed to more strategically assess who needs to remain in jail waiting for trial. Marion County also joined the national Data-Driven Justice Initiative which provides the county with technology and technical assistance in identifying target populations.

To support these new initiatives, Marion County is supporting several workgroups that report to the Public Safety Coordinating Council. The Marion County Reentry Initiative is being restructured to serve as a governance entity for the LEAD project and has been renamed the Marion County Justice Reinvestment Council to reflect its broader scope and mission.

For this plan, the council and its Steering Committee reviewed the performance of each program and voted to support this 2017-19 Justice Reinvestment Plan.

Marion County

Part 3
Proposed Program Budget(s)

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



Oregon Criminal Justice Commission Grants

Program Budget(s)

Proposed Program Budget

County:

Marion

Program #1 Title:

De Muniz Resource Center

Description of Program Expenses

Budget Amount Outlined for Program #1: \$200,000

Please do not use commas when entering dollar amounts.

Personnel

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
7		\$
8		\$
Total		

Total Personnel Budget \$

Contractual Services

	Description	Amount
Contractor #1	Mid-Willamette Valley Community Action Agency – Manager, Office Assistant/Front Desk, Navigators, Operating and Administrative Costs	\$200,000
Contractor #2		\$
Contractor #3		\$
Contractor #4		\$
Total		

Total Contractual Budget \$

Rent & Utilities

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		0

Total Rent & Utilities Budget \$

Supplies

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Supplies Budget \$

Travel/Conferences/Training

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		

Total Travel/Conferences/Training Budget \$

Equipment

	Description	Amount
1		\$
2		\$
Total		0

Total Equipment Budget \$

Administrative

	Description	Amount
1		\$
2		\$
Total		0

Total Administrative Budget \$

Other

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Other Budget \$

Total Budget Requested: \$

Add another budget?

X Yes No



Oregon Criminal Justice Commission Grants

Program Budget(s)

Proposed Program Budget

County:

Marion

Program #2 Title:

Jail Reentry Program

Description of Program Expenses

Budget Amount Outlined for Program #2: \$524,179.50

Please do not use commas when entering dollar amounts.

Personnel

	Description	Amount
1	1.0 Deputy Sheriff	\$ 219,307
2	0.86 Deputy Sheriff	\$ 228,998
3		\$
4		\$
5		\$
6		\$
7		\$
8		\$
Total		

Total Personnel Budget \$

Contractual Services

	Description	Amount
Contractor #1		\$
Contractor #2		\$
Contractor #3		\$
Contractor #4		\$
Total		

Total Contractual Budget \$

Rent & Utilities

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		0

Total Rent & Utilities Budget \$

Supplies

	Description	Amount
1	Institutional Supplies	\$ 34,252
2	Janitorial Supplies	\$ 9,878
3	Departmental Supplies	\$ 3,703.50
4		\$
5		\$
6		\$
Total		

Total Supplies Budget \$

Travel/Conferences/Training

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		

Total Travel/Conferences/Training Budget \$

Equipment

	Description	Amount
1		\$
2		\$
Total		0

Total Equipment Budget \$

Administrative

	Description	Amount
1	County Administrative Charges	\$ 28,041
2		\$
Total		0

Total Administrative Budget \$

Other

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Other Budget \$

Total Budget Requested: \$

Add another budget?

X Yes No



Oregon Criminal Justice Commission Grants

Program Budget(s)

Proposed Program Budget

County:

Marion

Program #3 Title:

Link Up

Description of Program Expenses

Budget Amount Outlined for Program #3: \$431,004

Please do not use commas when entering dollar amounts.

Personnel

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
7		\$
8		\$
Total		

Total Personnel Budget \$

Contractual Services

	Description	Amount
Contractor #1	Bridgeway Recovery Services – Treatment and Mentor	\$ 431,004
Contractor #2		\$
Contractor #3		\$
Contractor #4		\$
Total		

Total Contractual Budget \$

Rent & Utilities

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		0

Total Rent & Utilities Budget \$

Supplies

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Supplies Budget \$

Travel/Conferences/Training

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		

Total Travel/Conferences/Training Budget \$

Equipment

	Description	Amount
1		\$
2		\$
Total		0

Total Equipment Budget \$

Administrative

	Description	Amount
1		\$
2		\$
Total		0

Total Administrative Budget \$

Other

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Other Budget \$

Total Budget Requested: \$

Add another budget?

X Yes No



Oregon Criminal Justice Commission Grants

Program Budget(s)

Proposed Program Budget

County:

Marion

Program #4 Title:

Marion County Specialty Courts

Description of Program Expenses

Budget Amount Outlined for Program #4: \$20,000

Please do not use commas when entering dollar amounts.

Personnel

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
7		\$
8		\$
Total		

Total Personnel Budget \$

Contractual Services

	Description	Amount
Contractor #1	Mid-Willamette Valley Community Action Agency – Specialty Court services	\$ 20,000
Contractor #2		\$
Contractor #3		\$
Contractor #4		\$
Total		

Total Contractual Budget \$

Rent & Utilities

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		0

Total Rent & Utilities Budget \$

Supplies

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Supplies Budget \$

Travel/Conferences/Training

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		

Total Travel/Conferences/Training Budget \$

Equipment

	Description	Amount
1		\$
2		\$
Total		0

Total Equipment Budget \$

Administrative

	Description	Amount
1		\$
2		\$
Total		0

Total Administrative Budget \$

Other

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Other Budget \$

Total Budget Requested: \$

Add another budget?

X Yes No



Oregon Criminal Justice Commission Grants

Program Budget(s)

Proposed Program Budget

County:

Marion

Program #5 Title:

Senate Bill 416 Prison Diversion Program

Description of Program Expenses

Budget Amount Outlined for Program #5: \$ 1,252,906

Please do not use commas when entering dollar amounts.

Personnel

	Description	Amount
1	1.0 Deputy Sheriff	\$ 244,839
2	0.14 Deputy Sheriff	\$ 37,279
3	1.0 Deputy Sheriff	\$ 246,494
4	.37 Deputy Sheriff	\$ 92,177
5	Overtime	\$ 23,435
6		\$
7		\$
8		\$
Total		

Total Personnel Budget \$

Contractual Services

	Description	Amount
Contractor #1	Bridgeway Recovery Services – Treatment and Mentor	\$ 297,610
Contractor #2	Marion County District Attorney’s Office – 1.0 Deputy District Attorney	\$ 214,682
Contractor #3	Various emergency & non-emergency providers – Medical and transportation	\$ 17,344
Contractor #4	Keefe – Food services	\$ 31,934
Total		

Total Contractual Budget \$

Rent & Utilities

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		0

Total Rent & Utilities Budget \$

Supplies

	Description	Amount
1	Institutional Supplies	\$ 5,414
2	Janitorial Supplies	\$ 1,366
3	Medical Supplies	\$ 1,270
4	Drugs	\$ 8,338
5		\$
6		\$
Total		

Total Supplies Budget \$

Travel/Conferences/Training

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		

Total Travel/Conferences/Training Budget \$

Equipment

	Description	Amount
1		\$
2		\$
Total		0

Total Equipment Budget \$

Administrative

	Description	Amount
1	County Administrative Charges	\$ 30,724
2		\$
Total		0

Total Administrative Budget \$

Other

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Other Budget \$

Total Budget Requested: \$

Add another budget?

X Yes No



Oregon Criminal Justice Commission Grants

Program Budget(s)

Proposed Program Budget

County:

Marion

Program #6 Title:

Student Opportunity for Achieving Results (SOAR)

Description of Program Expenses

Budget Amount Outlined for Program #6: \$513,842

Please do not use commas when entering dollar amounts.

Personnel

	Description	Amount
1	.14 Program Coordinator 2	\$ 29,658
2		\$
3		\$
4		\$
5		\$
6		\$
7		\$
8		\$
Total		

Total Personnel Budget \$

Contractual Services

	Description	Amount
Contractor #1	Bridgeway Recovery Services – Facilitator/SOAR	\$ 100,904
Contractor #2	Chemeketa Community College – Employment and education staff and Office Assistant for SOAR	\$ 383,280
Contractor #3		\$
Contractor #4		\$
Total		

Total Contractual Budget \$

Rent & Utilities

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		0

Total Rent & Utilities Budget \$

Supplies

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Supplies Budget \$

Travel/Conferences/Training

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		

Total Travel/Conferences/Training Budget \$

Equipment

	Description	Amount
1		\$
2		\$
Total		0

Total Equipment Budget \$

Administrative

	Description	Amount
1		\$
2		\$
Total		0

Total Administrative Budget \$

Other

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Other Budget \$

Total Budget Requested: \$

Add another budget?

X Yes No



Oregon Criminal Justice Commission Grants

Program Budget(s)

Proposed Program Budget

County:

Marion

Program #7 Title:

Substance Abuse Treatment

Description of Program Expenses

Budget Amount Outlined for Program #7: \$78,090

Please do not use commas when entering dollar amounts.

Personnel

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
7		\$
8		\$
Total		

Total Personnel Budget \$

Contractual Services

	Description	Amount
Contractor #1	Bridgeway Recovery Services – Treatment and Mentor	\$ 78,090
Contractor #2		\$
Contractor #3		\$
Contractor #4		\$
Total		

Total Contractual Budget \$

Rent & Utilities

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		0

Total Rent & Utilities Budget \$

Supplies

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Supplies Budget \$

Travel/Conferences/Training

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		

Total Travel/Conferences/Training Budget \$

Equipment

	Description	Amount
1		\$
2		\$
Total		0

Total Equipment Budget \$

Administrative

	Description	Amount
1		\$
2		\$
Total		0

Total Administrative Budget \$

Other

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Other Budget \$

Total Budget Requested: \$

Add another budget?

X Yes No



Oregon Criminal Justice Commission Grants

Program Budget(s)

Proposed Program Budget

County:

Marion

Program #8 Title:

Transition Services/Housing

Description of Program Expenses

Budget Amount Outlined for Program #8: \$246,735.41

Please do not use commas when entering dollar amounts.

Personnel

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
7		\$
8		\$
Total		

Total Personnel Budget \$

Contractual Services

	Description	Amount
Contractor #1	Various local landlords and housing providers – Client housing	\$ 246,735.41
Contractor #2		\$
Contractor #3		\$
Contractor #4		\$
Total		

Total Contractual Budget \$

Rent & Utilities

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		0

Total Rent & Utilities Budget \$

Supplies

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Supplies Budget \$

Travel/Conferences/Training

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		

Total Travel/Conferences/Training Budget \$

Equipment

	Description	Amount
1		\$
2		\$
Total		0

Total Equipment Budget \$

Administrative

	Description	Amount
1		\$
2		\$
Total		0

Total Administrative Budget \$

Other

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Other Budget \$

Total Budget Requested: \$

Add another budget?

Yes No

Total Budget Requested: \$

Marion County

Part 4

Victim Services 10% Narratives and Budgets

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



Oregon Criminal Justice Commission Grants

Victim Services 10%

Victim Services Narrative

At least 10% of Justice Reinvestment grant funds must be allocated to community-based nonprofit victim services providers. **Each** victim services provider must complete a **separate** Victim Services 10% Narrative and Budget.

10% of Total Amount: \$375489.3

Program Title:

Victim Services - Liberty House Hope & Wellness Services

Victim Services Contact

Name:	Alison Kelley
Organization:	Liberty House
Title:	Chief Executive Officer
Email:	akelley@libertyhousecenter.org
Phone	503-540-0407

Describe proposed community-based non-profit victim services:

Justice Reinvestment funds will continue to support a Mental Health Program Manager and Therapist in the Hope and Wellness Program at Liberty House. The therapists provide triage, assessment, individual, family, group, and crisis services for children birth to age 21 and their families. The target population covered by the grant includes 100 unduplicated children and their families each year (total will exceed 200 for the biennium) referred for therapeutic services for concerns of physical abuse, sexual abuse, neglect, or a combination. The therapists also oversee up to 100 referrals per year to external mental health providers. The Justice Reinvestment funds support two full-time therapists. The entire program employs five therapists and is engaging in contracts for two additional therapists, one who is bilingual and one who will provide medication management. As a whole, the Hope & Wellness Program will serve more than 400 unduplicated children each year, for a total of more than 800 in the 2017-19 biennium.

The mission of Liberty House is to provide assessment, counseling and support for children and families facing concerns of abuse, neglect, trauma or grief. With very few exceptions, all of the children referred to Liberty House have been victims of crimes, and the goal of therapeutic intervention is to reduce the long-term harm from the victimization and help the child build resilience. The child learns through therapy that the crimes were a result of choices offenders made, not the fault of the child. This simple reframing helps children gradually replace crippling feelings of guilt, shame, and fear. Ultimately this therapeutic intervention helps to break the cycle of abuse and increases the likelihood that the child will have better health, educational and life outcomes. The Hope & Wellness Program at Liberty House provides trauma-informed counseling services for clients and families, using Trauma-Focused Cognitive Behavioral Therapy (TF-CBT), an evidence-based approach. This and other types of evidence-based therapy increase hope in a child and mitigate negative effects of adverse childhood experiences (ACES).

The Hope & Wellness Program Manager and Therapist positions are housed at Liberty House, a nonprofit child abuse assessment center located in Salem, offering a safe, comfortable, child-friendly environment for children and their families referred for concerns of abuse or neglect. Core services include an interview, medical checkup, and family support. Liberty House also provides prevention training and education for community organizations. Liberty House opened its doors in 1999 and has seen more than 6,000 children in that time. The annual budget for Liberty House is more than \$3 million. Liberty House has 36 employees including two board-certified pediatricians, a physician's assistant, a nurse practitioner, licensed therapists and forensic interviewers, family support specialists, and community engagement staff.

The Hope & Wellness Program at Liberty House was established in Spring 2016 to expand on the trauma-informed services provided to children and families throughout the Willamette Valley. Referrals are generated through the Liberty House Clinic and are also open to children assessed at other child abuse assessment centers in Oregon, as well as children and families who have experienced abuse, neglect, trauma, or significant loss, but who have not been seen for child abuse assessment.

Hope & Wellness services include the following:

Individual and Family Counseling: Counseling is a collaborative process in which the therapist will work with the child and family to identify goals and work toward achieving them in a supportive, comfortable environment.

Brief Therapy: Clients have the option to receive brief therapy which is time limited to six sessions and focused on achieving short-term goals.

Group Therapy: The Hope & Wellness program has a variety of group therapy options to provide psychoeducation and process experiences and to build resiliency.

Trauma-Informed Caregiver Group: This group offers educational information about how trauma affects children and how their caregivers can support them during a difficult time

Community Education and Consultation: Therapists are available to provide consultation to community partners regarding trauma. In addition, the program offers periodic educational seminars on issues related to parenting, safety, trauma, and development.

Demonstrate the need for the proposed services in the community to be served with an emphasis on targeted marginalized and underserved populations:

Marion County's mental health providers and program managers, as well as primary care medical providers and law enforcement and Oregon Department of Human Services officials have consistently emphasized the severe lack of trauma-informed therapeutic resources for children and their families in Marion County. Lack of trauma-informed services means that children do not have access to the support they need to heal from abuse. Our number one priority is increasing Liberty House's capacity to provide these services. With five therapists on board, we are looking to add a contracted bilingual therapist, and a contracted medical provider who can do medication monitoring. We are also looking at the possibility of providing services in more remote locations of Marion County. Spanish-speaking and rural poor families are often seen as marginalized and underserved populations. We are taking active steps to enhance services to these children and their families.

Describe how proposed services will address access and local barriers, such as but not limited to language, literacy, disability, transportation and cultural practices:

Trauma-informed Hope & Wellness services at Liberty House address language barriers by using local translation and interpretive services for children and their caregivers. We are also in the process of contracting with a bilingual therapist. Our staff is deeply experienced in working with children and families for whom literacy is a challenge. Our facilities and Children's Therapy Garden are accessible to families with disabilities. Our therapists have long experience in working with children and families from multiple cultures and ethnic and religious backgrounds. Regarding transportation, our policy is to work with local resources and assist families with transportation, so

that difficulties in that area do not become a barrier to gaining access to treatment. Finally, our therapists are highly committed to creating a strengths-based, welcoming, positive environment in order to destigmatize accessing mental health services. This is critically important when working with adolescents. The offices are newly repainted and carpeted, giving the suite a welcoming, fresh, and comforting look. The décor is child and family friendly, designed to calm those who enter. Our therapists are also very strong in working with all ages of children, infants through early adults (age 23). Our therapists are well connected in the treatment community.

Identify how the proposed services will increase capacity in areas difficult to access.

Justice Reinvestment funding will support providing trauma-informed mental health counseling for children who have been victims of criminal child abuse or severe neglect. The services also include family sessions so parents or non-offending caregivers can understand the effect of trauma on their child and learn skills and language to help parents and respond appropriately and effectively to their children's emotional needs. The main Liberty House location is at 375 Taylor Street NE, centrally located near the Salem Parkway. It is near public transportation, close to Keizer, within 20 minutes of Woodburn, within 30 minutes of Stayton and Jefferson, and close to some of the poorest, neediest neighborhoods in Marion County. Because this grant funding will partially support the Hope & Wellness program manager, it will make it possible for her to work with the Liberty House CEO to identify options for increasing service capacity in remote areas of Marion County that are underserved. The first step is doing a needs assessment and determining where the greatest need is. Then we will determine the feasibility of creating office space for therapy and secure necessary funding to support expanded services on a sustainable basis. One final note: this funding will ensure access to treatment for patients who have no insurance. We do provide treatment for children whose families are unable to pay and that is important in expanding access to services. These are the components of increasing capacity in areas difficult to access.

Describe trauma-informed interventions and services provided.

The Hope & Wellness Program at Liberty House provides trauma-informed counseling services for clients and families, using Trauma-Focused Cognitive Behavioral Therapy (TF-CBT), an evidence-based approach. Highly appropriate for victims of crime, a trauma-informed approach reflects adherence to the following key principles: (1) safety; (2) trustworthiness and transparency; (3) peer support; (4) collaboration and mutuality; (5) empowerment, voice, and choice; and (6) cultural, historical, and gender issues.

A traumatic event may be a single event, a series of events, or chronic, lasting stress. Trauma-informed services consider the events contributing to a trauma response, as well as the response itself. Furthermore, interventions are created in collaboration with the client and in consideration of the client's identified needs, culture, and values. Source: Substance Abuse and Mental Health Services Administration (<https://www.samhsa.gov/>)

The Mental Health Program Manager and Therapist ensure that treatment services meet minimum requirements based on the guidelines for treating basic and complex trauma. Services have been set

up with advice and support from local therapists who provide trauma-informed care. Treatment objectives include helping victims and families heal from trauma and preventing further abuse in the family. Services also include oversight of referrals to external providers so that families have needed help in navigating access to care. This component directly addresses the need for additional trauma-informed care for victims.

Because the Hope & Wellness Services program is a program of Liberty House, it is connected to the child abuse multidisciplinary team for Marion County (See ORS 418.747, County Multidisciplinary Response Teams). That process allows for more seamless information sharing, with appropriate releases of information. For example, in a recent case in which a very young child was severely victimized physically and sexually over an extended period of time, the child was provided assessment services at the Liberty House clinic. Then the child was referred to Hope & Wellness. The therapist knew that the child needed to re-experience contact with the investigating detective in order to help the child process what had happened. The therapist, after seeking the appropriate permission from parent, invited the detective into a therapy session. The child benefitted greatly from seeing the detective in plain clothes and in a calm, healing setting. As an aside, the detective benefitted greatly from seeing the child looking much healthier and happier. That is one example of how trauma-informed practice can help a child to rewire his or her response to extreme trauma and develop a greater sense of safety and trust in adults. This model has been used with other clients. It is our understanding that Hope & Wellness has already developed a very strong reputation with referring agencies such as law enforcement and Oregon Department of Human Services.

Description of Program Expenses

Please do not use commas when entering your budget amounts.

Personnel

	Description	Amount
1	Neda Grant, LPC; Hope & Wellness Program Mgr	\$77,000.00
2	Tim McGee, LCSW	\$29,000.00
3	Karen Larson, LPC	\$29,000.00
4	Amy Morris, LPC	\$27,745.15
5		\$
6		\$
7		\$
8		\$
Total		

Total Personnel Budget \$

Contractual Services

Provide all detailed expense categories for each contractor receiving grant funds. This section can be expanded to accommodate space for multiple contractors. Do not simply list lump sum amounts for contractors).

	Description	Amount
Contractor #1		\$
Contractor #2		\$
Contractor #3		\$
Contractor #4		\$
Total		

Total Contractual Services \$

Rent & Utilities

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		0

Total Rent & Utilities Budget \$

Supplies

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Supplies Budget \$

Travel/Conferences/Training

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		

Total Travel/Conferences/Training Budget \$

Equipment

	Description	Amount
1		\$
2		\$
Total		0

Total Equipment Budget \$

Administrative

1		\$
2		\$
Total		0

Total Administrative Budget \$

Other

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Other Budget \$

Total Budget Requested: \$

Add another budget?

X Yes No



Oregon Criminal Justice Commission Grants

Victim Services 10%

At least 10% of Justice Reinvestment grant funds must be allocated to community-based nonprofit victim services providers. **Each** victim services provider must complete a **separate** Victim Services 10% Narrative and Budget.

10% of Total Amount: \$375489.3

Program Title:

Victim Services - Center for Hope and Safety

Victim Services Contact

Name:

Sara Brennan

Organization:

Center for Hope and Safety

Title:

Operations Manager

Email:

sara@hopeandsafety.org

Phone

503-378-1572

Describe proposed community-based non-profit victim services:

Justice Reinvestment funds will continue to support a bilingual/bicultural Children's Advocate, a bilingual Court Support Advocate, and a bilingual Intake Coordinator. Each position works with individuals and families affected by domestic violence, sexual assault, stalking, and human trafficking.

The bilingual Children's Advocate will offer services to children and youth that have been abused or witnessed violence. The Children's Advocate will work with 50 children and youth (multiple sessions with each child), that reside in shelter or attend support group sessions with their non-offending parent. The advocate also works with non-offending parents to enhance positive parenting skills.

The bilingual Court Support Advocate will offer advocacy and support for victims going through the court system. The Court Support Advocate will offer individualized support to 200 victims in the Marion County Court House. The Advocate will assist with protection orders, and offer support during video conferencing and other court proceedings.

The bilingual Advocate/Intake Coordinator offers individual services to a minimum of 250 hotline callers, walk-ins, and shelter residents who are impacted by domestic and sexual violence. Through the coordinator position, clients obtain social, medical and legal services, information and referrals, advocacy, and transportation. The position also assists victims in developing short-term and long-term safety plans and coordinates appointments and case management services. In addition, the coordinator makes educational presentations and conducts community training on issues of domestic violence and sexual assault.

Each staff person will provide advocacy, support, and coordination of services to children and families based in developmentally-appropriate and trauma-informed practice. Supportive services foster healing and strengthening resiliency in children and adults who have been abused or witnessed domestic violence.

Both the Children's Advocate and Intake Coordinator are housed at the Center for Hope and Safety. The Center for Hope and Safety (CHS) is a 501(c)(3) non-profit organization that has been providing quality emergency services and fostering autonomy for victims of domestic and sexual violence for more than 44 years. CHS provides crisis intervention, safety planning, emergency transportation, confidential shelter, support groups, and many other supportive services to thousands of victims, survivors and their family members each year. Since 1973, it has had more than 385,000 contacts; provided more than 140,000 nights of shelter; and trained more than 159,000 community members and partners. The CHS website at www.hopeandsafety.org reaches survivors from all over Oregon and around the world. Educational materials are available in Spanish, English, Russian, Vietnamese, Chinese, Braille, large print, audio, and pictorials. The staff of 17.7 FTE at CHS has combined more than 100 years of experience serving victims of domestic violence, sexual assault, stalking and human trafficking.

The Center for Hope and Safety hired highly qualified individuals for the Children's Advocate and Intake Coordinator positions two years ago. The Court Support Advocate has been on staff for three years and moved into this position. The Children's and Court Support Advocates and Intake Coordinator have attended more than 50+ hours of our advocacy training through the Center for Hope & Safety. Additionally, the Court Support Advocate participated in the 40-hour Marion County District Attorney's Victim Assistance Advocacy Training. The Children's Advocate participated in the 40-hour state Victims Assistance Academy. All three advocates have attended additional trainings related to their positions.

Since hiring them, these staff members have made a significant difference for our agency and the individuals they have served. The Intake Coordinator worked with more than 3,500 individuals who walked through center doors from September 2015 to June 2016. This represents more than double the number of people that walked into the center's advocacy office from the year before. She offered support, food, clothing, and individualized advocacy. The Court Support Advocate worked with 628 victims of violence over the last two years. The Children's Advocate worked with more than 60 children (ranging from birth to 16 years old) and 20 parents from September 2016 to June 2016 (34 were Latino, 6 were African American, 15 Caucasian and 7 were of other ethnic backgrounds).

Demonstrate the need for the proposed services in the community to be served with an emphasis on targeted marginalized and underserved populations:

Each year, 30-35% of children and their parents residing in Marion County's domestic violence shelter are from communities of color. This rate is higher than the census population rate for Marion County. The difference represents outreach efforts of bilingual/bicultural staff and volunteers who serve at the Center for Hope and Safety. Almost half of center staff and volunteers are bilingual/bicultural. Together, staff and volunteers have conducted outreach efforts in thirty rural communities across the county. About half of shelter residents are children who have suffered abuse themselves or witnessed domestic and sexual violence. Research studies demonstrate that children are able to heal from the effects of abuse or witnessing violence through education, play, and support.

Describe how proposed services will address access and local barriers, such as but not limited to language, literacy, disability, transportation and cultural practices:

Restraining orders can be a critical part of a victim's safety plan but the need for a restraining order often comes during a time when a victim is completely overwhelmed. Many victims find it very difficult to work through that process alone. The number of people seeking restraining orders in Marion County has significantly increased in the last several years. In 2012 Marion County courts received 579 requests for restraining orders. Just two years later in 2014, the Marion County courts received 870 requests for restraining orders, a 50% increase. The Center for Hope and Safety and Marion County Victim Assistance, the primary providers of victim services in Marion County, continue to experience overwhelming requests for help in completing the paperwork and navigating the application process. This assistance is even more critical when the victim is Spanish-speaking, since forms must be completed in English. New bilingual services will help ease the demand for local

service providers.

Identify how the proposed services will increase capacity in areas difficult to access.

Staff and volunteers have conducted outreach to thirty Marion County communities. Marion County has the distinction of having the largest number of incorporated cities of any Oregon county plus a number of unincorporated communities. These communities stretch to agricultural regions to the north and south (e.g., Woodburn, Donald, Aurora, St. Paul, Silverton, Jefferson) to the timber-dependent communities in the Santiam Canyon to the east (e.g., Stayton, Sublimity, Gates, Mill City, Idanha, Detroit), to the population centers along the Willamette River (e.g., Salem and Keizer). The proposed victim services will increase capacity throughout the county to provide critical responses to outreach that has already occurred and is ongoing. The budget also includes funds to meet emergent needs, including bus passes and gas vouchers which are a priority for individuals from rural Marion County where transportation can be a barrier for victims.

Describe trauma-informed interventions and services provided.

Advocacy and support services are provided using a trauma-informed model, which is an evidence-informed practice in the victim services field. About one-half of shelter residents are children who have either suffered abuse themselves or witnessed domestic and sexual violence. Research demonstrates that children are able to heal from the effects of domestic/family violence through education, play, and support.

Each year, 30 to 35% of the children and their parents residing in shelter are from communities of color. This is a higher proportion than the census population for Marion County. The difference represents the outreach efforts of bilingual/bicultural staff and program volunteers. The practice of hiring culturally-diverse and bilingual staff is also supported in best practices research.

Supportive services foster healing and strengthen resiliency in children who have been abused or witnessed domestic violence. Services will also enhance positive parenting skills. Services may also be provided to meet emergent needs of victims of domestic and sexual violence in our community.

Some examples include:

- Bus tickets and gas vouchers (priority to individuals from rural Marion County where transportation can be a barrier for victims);
- Assistance with prescriptions, glasses, and identification; and
- Assistance with measures to increase victim safety and self-sufficiency (e.g., travel funds, security deposits, lock changes).

Description of Program Expenses

Please do not use commas when entering your budget amounts.

Personnel

	Description	Amount
1	Children’s Advocate – Bilingual salary & benefits (JRI pays for .71FTE)	\$75,000 (\$37,500/year)
2	Court Advocate – Bilingual salary & benefits (JRI pays for .71 FTE)	\$77,000 (\$38,500/year)
3	Intake Coordinator – Bilingual salary & benefits (JRI pays for .58FTE)	\$60,744.15 (\$30,372/year)
4		\$
5		\$
6		\$
7		\$
8		\$
Total		

Total Personnel Budget \$ 212,744.15

Contractual Services

(Provide all detailed expense categories for each contractor receiving grant funds. This section can be expanded to accommodate space for multiple contractors. Do not simply list lump sum amounts for contractors).

	Description	Amount
Contractor #1		\$
Contractor #2		\$
Contractor #3		\$
Contractor #4		\$
Total		

Total Contractual Services \$

Rent & Utilities

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		0

Total Rent & Utilities Budget \$

Supplies

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Supplies Budget \$

Travel/Conferences/Training

	Description	Amount
1		\$
2		\$
3		\$
4		\$
Total		

Total Travel/Conferences/Training Budget \$

Equipment

	Description	Amount
1		\$
2		\$
Total		0

Total Equipment Budget \$

Administrative

1		\$
2		\$
Total		0

Total Administrative Budget \$

Other

	Description	Amount
1		\$
2		\$
3		\$
4		\$
5		\$
6		\$
Total		

Total Other Budget \$

Total Budget Requested: \$

Marion County

Part 5
Evaluation Plan

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



Oregon Criminal Justice Commission Grants Evaluation 3%

County

Marion

Indicate how your LPSCC intends to meet the evaluation portion of your proposal.

- County remits 3% of awarded funds to the CJC's statewide evaluation budget
- County retains 3% of awarded funds to a locally administered RCT when possible and appropriate

Marion County

Part 6

Racial and Ethnic Impact Statement

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



Oregon Criminal Justice Commission Grants

Racial/Ethnic Impact

Racial/Ethnic Impact Statement

Pursuant to Section 4, Chapter 600, Oregon Laws 2013, grant applicants are required to complete this racial and ethnic impact statement. The statement provides information as to the disproportionate or unique impact of the proposed policies or programs on minority persons in the State of Oregon.

“Minority persons” are defined in SB 463 (2013 Regular Session) as women, persons with disabilities (as defined in ORS 174.107), African-Americans, Hispanics, Asians or Pacific Islanders, American Indians, and Alaskan Natives.

The proposed grant project policies or programs:

- Could have a disproportionate or unique positive impact on the following minority persons.
- Could have a disproportionate or unique negative impact on the following minority persons.
- Will have no disproportionate or unique impact on minority persons.

Indicate all that apply:

- Women
- Persons with Disabilities
- African-Americans
- Hispanics
- Asians or Pacific Islanders
- American Indians
- Alaskan Natives

The rationale for the existence of the policies or programs resulting in a disproportionate or unique positive impact include the following:

For the Victim Assistance programs, the proposed grant project policies or programs could have a unique positive impact on Hispanics, African-Americans, and women.

Representatives of the minority population affected by the policies or programs have been consulted as follows:

(provide evidence of consultation)

Victim Assistance Bilingual Services

Marion County

Letter of Support from County Commission

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



Marion County
OREGON

Board of Commissioners

August 30, 2017

(503) 588-5212
(503) 588-5237-FAX

Michael Schmidt, Executive Director
Oregon Criminal Justice Commission
885 Summer St. NE
Salem, OR 97221

**BOARD OF
COMMISSIONERS**

Sam Brentano
Janet Carlson
Kevin Cameron

**CHIEF
ADMINISTRATIVE
OFFICER**

John Lattimer

RE: Marion County's 2017-19 Justice Reinvestment Initiative Grant Application

Dear Mr. Schmidt:

The Marion County Board of Commissioners expresses its full support of Marion County's application to the Oregon Criminal Justice Commission for \$3,754,893 in Justice Reinvestment Grant Initiative funds for the 2017-2019 biennium.

In the one year period ending June 30, 2017, the Marion County Sheriff's Office Parole and Probation Division *led* all other Oregon counties in prison intake reductions, with a phenomenal 45% reduction compared to its baseline average. This exemplary level of prison diversion was made possible through a combination of Marion County's evidence-based prison diversion and recidivism reduction programs partially funded through 2015-17 Justice Reinvestment Initiative grant funds.

Programs such as the Senate Bill 416 Prison Diversion, Jail Reentry, Link Up and Student Opportunity for Achieving Results (SOAR) are specifically designed to address the criminogenic needs of Marion County's adult reentry population, focusing on case management; mental, alcohol, and drug treatment resources; cognitive-based treatment services; employment support; and long-term housing.

Marion County has consulted, collaborated, and coordinated with multiple local governmental agencies, nonprofits, local interagency councils, and community stakeholders during the planning and implementation of the county's justice reinvestment strategies.

The Marion County Board of Commissioners urges the Oregon Criminal Justice Commission to fully fund Marion County's 2017-19 request for Justice Reinvestment Initiative grant funds.

Sincerely,

Sam Brentano, Chair

Janet Carlson

Kevin Cameron

cc: Marion County Public Safety Coordinating Council
Marion County Justice Reinvestment Council

Marion County

Signature Page

2017-19 JUSTICE REINVESTMENT GRANT APPLICATION



Signature Page

Created: 08/30/2017 • Last updated: 08/31/2017

This form will total all your requested amounts. Click "Next" to continue.

Total amount allocated by the CJC:

\$3754893

Total amount for Program(s): 3266756.91

(maximum 87% of total funds) =
\$3266756.91

Total amount for the Victim 375489.3

Services 10%:

(minimum 10% of total funds) =
\$375489.3

Total amount for Evaluation 3%: 0

(minimum 3% of total funds) =
\$112646.79

Signature of Primary Contact

I HEREBY CERTIFY that the information contained within this application and any attachment is complete and accurate to the best of my knowledge.

Name Commissioner Janet Carlson

Date 2017/08/31

