### Marion County Children & Families Commission August 15, 2019 Meeting 11:30 AM to 1:30 PM Grant Room, Broadway Commons

**Commission Members Present**: Patrice Altenhofen, Phil Blea, Sue Bloom, George Burke, Paige Clarkson, Jayne Downing, Troy Gregg, Lisa Harnisch, Sheriff Joe Kast, Levi Herrera-Lopez, Stacy Lake, Kim Lemman, Pete McCallum, Honorable Cheryl Pellegrini (by phone), Allan Pollock, Eric Richards, Jim Seymour, Sam Skillern, Shaney Starr, and Commissioner Colm Willis

**Guests**- Shemaina Miller (Mountain West), Jason Tate (Marion County Health & Human Services), Tricia Ratliff (Community Action Agency HOME Youth Resource Center), Wasi Khan (Galaxux)

**Staff Present:** Tamra Goettsch, Melinda Hautala, Heather Johnson Meeting Summary Notes by Melinda Hautala

#### Welcome and Introductions

The meeting was called to order at 11:33 am. Welcome and introductions were made. Shaney announced that Sheriff Joe Kast has been appointed as a CFC member by the Board of Commissioners.

### Approval of July 18<sup>th</sup> Meeting Summary Notes

Eric motioned to approve. Jayne seconded the motion. All were in favor to accept the meeting summary notes. **Motion passed.** 

### HOPE ALIVE – CFC Focus

Community Services produced a "Values—Strategies—Impact" flowchart (see below) to organize the many points of discussion from the June and July CFC meetings into a format that helps put these ideas into action. Tamra explained that this was intended as a draft and invited members to think about this flowchart and give input.

Deputy Chief Burke mentioned a corporate program he recently learned about that is trying to find ways to infuse hope throughout the community, and suggested that the CFC could reach out to the organization facilitating this. In addition, the police department is developing a "train the trainer" session about how law enforcement can infuse hope into the community, and this could be opened up to others outside the police academy.

Commissioner Willis commented that in light of "Neighborhood Vitality," the CFC could start with a particular geographic area, and determine how the varied services and resources provided by member organizations could combine to improve quality of life in that one neighborhood. Deputy Chief Burke said that the police department has neighborhood-defined focus areas, and the CFC could start with their data. Sue added that Boys & Girls Club was looking to build a new clubhouse in Northeast Salem, following data from a study last year that showed a high-density/high-need area within a one-mile radius that contains almost 2,700 school-age children

with no after-school programs available. Kim also added that many civic groups also have their work divided by neighborhoods, and that could be another way to engage the community.

Levi pointed out that more than 30% of people in Marion County do not identify as white, and that one way the CFC could convey that diversity, equity, and inclusion are among its core values would be to recruit additional CFC members who also do not identify as white. He acknowledged that sometimes these are difficult conversations to have, but if the CFC cannot talk about difficult issues when they come up, it creates missed opportunities.

Levi also noted that transportation is a major barrier for a lot of lower-income neighborhoods, because they are not designed for easy pedestrian access, so kids in these neighborhoods are often stuck at home after school.

Eric suggested the Education heading include "and early childhood programs." Under this heading, "psychological and emotional" should be added to "academic success." Lisa agreed, and added that ensuring that people have access to high-quality services and resources also aligns with the "neighborhoods" issue. She also suggested that attendance rate would be a good marker for Impact.

Phil added that it's important to look at what resources are available in each school and neighborhood, and then determine if making certain programs available has resulted in better outcomes in those places. He also stressed that the CFC needs to integrate into the existing culture of neighborhoods, rather than coming in to tell people what they need. The CFC should not try to "save" these communities, but rather support them to support themselves.

Allan suggested that the neighborhood approach could work like a laboratory of sorts, to test the strategies that the CFC defines. This could provide "quick wins" that would boost hope in the community as well as demonstrate the work of the CFC. Shaney agreed with this model, and described how this approach could demonstrate a clear "before, during, and after" impact.

Pete reminded the CFC to consider that Marion County does include many small communities outside Salem, who may have to implement these ideas on a different scale.

#### HOPE ALIVE – Outward Mindset Exercise

Shemaina Miller led the group in an exercise to list challenges in the five areas outlined in the flowchart. At the end of the exercise, Shaney asked the members to write their names on the two areas that they would like to address first. Below are the results from the exercise:

### **Hope Infusion**

Challenges:	Phil
<ul> <li>Build hope not only within individuals but on a large scale</li> </ul>	Sue Shaney
<ul> <li>Create a unified vision; implement and measure impact</li> </ul>	

- Secure funds for ongoing programs
- Engage communities to take ownership and help them believe they can make a difference
- Overcome perception of limited resources; let people know where to get assistance

- Remove stigma around asking for help ٠
- Connect and empower parents •
- Encourage youth who feel hopeless when they see adults struggling ٠

### **Family & Individual Stability**

Sue **Challenges:** Levi Help people find employment and job training Kim Centralize local sources of information and direction • Shaney Promote affordable housing in areas with high-quality schools and resources ٠ Jason Teach skills in parenting, relationships, family conflict resolution, etc • Improve parent experience in education system • Increase availability of respite care ٠ Find or establish "bridge funding" for emergent needs (e.g. rent, housing, transportation, health/safety) • Reach out to refugees and offer support • Ensure services are culture-informed and culture-specific • Direct people to assistance for treating addiction • Support victims of domestic violence • Examine causes of homelessness • **Neighborhood Vitality Challenges:** Troy Lisa Sharpen focus to specific targets and goals • Allan Define neighborhoods geographically and culturally ٠

- Jim Inform residents about what is currently available in each neighborhood ٠ Shaney
- Address inequity of resources in different neighborhoods ٠
- Identify key stakeholders ٠
- Perform a person-to-person needs assessment •
- Respect the needs and wants of existing residents and business owners •
- Inspire participation in people who don't usually get involved •
- Investigate over-representation of some neighborhoods in juvenile system •

### **Early Learning & Education**

Challenges:	Lisa
Demonstrate the importance of early learning to families	Pete
Clarify to parents and kids how education links to personal future goals	Eric

- Increase enrollment, attendance, and active engagement in programs ٠
- Develop positive out-of-school activities and communities •
- Expand and improve mental health resources •
- Institute "warm handoff" transitions and follow-up systems •
- Upgrade overall resources for students and teachers •

Marion County Children and Families Commission August 15, 2019

- Make certain that services are culturally responsive
- Ensure that resources are visible and accessible to families

### **Diversity, Equity, & Inclusion**

Challenges:	Levi
Create welcoming environments	Kim
Promote staffing that reflects the community	Allan
<ul> <li>Increase services that are culture-aware and culture-appropriate</li> </ul>	Jim
Improve access to high-quality resources	Jason
Foster opportunities for learning and understanding	

• Analyze over-representation of minorities in the justice system

#### Shemaina also posed the following questions for further consideration:

- What are the challenges, opportunities, and objectives of those being impacted?
- How is my organization engaging?
- What roadblocks am I facing?
- Do we know enough and where do we go to learn?
- Who do we need to bring into the conversation?
- How might my organization be helpful in addressing the roadblocks others are facing?

#### **Rescheduling September CFC Meeting**

Tamra explained that the regularly-scheduled meeting on September 19 will be rescheduled because there are CFC organizations that have events the same day and also to accommodate Chris Pineda, who is continuing to facilitate Outward Mindset work with the CFC. A poll will be sent to members so that a suitable date and time can be found as soon as possible.

Sue thanked all of the organizations that participated in the Boys & Girls Club Health Fair.

#### Adjourned at 12:51 pm

The next Children and Families Commission meeting will be held on Thursday, September 26 at 3:00 pm.



## Strategies

### Impact

•pid: Organizational strategies are hope-centered with an boutward mindset. CFC prembers are recognized as et a champions of hope.

# Fämily & Individual Stability

 Benchmark
 Benchmark pathways to achieve goals and

## Meighborhood Vitality

 Communities have access to bresources and build meaningful relationships with other residents.

### Education

Schools are supported to assure academic success.

# Diversity, Equity, and Inclusion

### Hope Infusion

- Train staff in Outward Mindset; align practices
  - Use the Hope Survey to gather data. and behaviors with its methods.
    - - Build a Hope Action Team.

# Family & Individual Stability

- Refocus FPAT's purpose to address family preservation.
- Identify and secure system navigation support needed to navigate through social services.

## **Neighborhood Vitality**

- Work with civic and business groups to work within targeted neighborhoods.
- improve neighborhoods' livability (eg grocery, Facilitate development of businesses that coffee, gas, etc).

### Education

- Create a college fund that spurs entrepreneurial Increase mental health resources system-wide.
  - thinking.

# Diversity, Equity, and Inclusion

- Identify existing challenges around diversity, equity, and inclusion.
  - Embed findings into CFC's strategic plan.
- Encourage and invite diverse leadership onto the CFC.

### Hope Infusion

- Hope Scores among survey respondents
- Collaboration and deeper relationships among CFC member and other organizations

## Family & Individual Stability

- Foster care rate
- #'s served through navigator supports
  - SNAP & free/reduced price lunch
    - Homeless rate, family and youth
- Employment rate & access to employment
- Minority representation in justice system

## **Neighborhood Vitality**

- Crime Rate per 1,000 residents (violent/property)
- % of homes that are owned rather than rented
  - Volunteerism rate
- % moving in one year, per city

### Education

- School Ratings
- Graduation Rates
- Access to mental health services
- Enrollment in a trade, apprenticeship, or college program

# Diversity, Equity, and Inclusion

 Multicultural participation in CFC and other community organizations