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# FISCAL YEAR 2023-24 BUDGET OFFICER PROPOSED BUDGET

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### OVERVIEW

This section provides an overview of the Marion County Budget for FY 2023-24. At the beginning of the budget is the Budget Officer's Message, which discusses why county services matter, the primary budget drivers, and highlights of the proposed budget by each department's major program areas and capital outlays.

The **Budget Overview** section describes the budget constraints and requirements via the budget parameters, an outline of the statutory budget process in Oregon, a list of the budget participants and the budget calendar for FY 2023-24.

**About Marion County** provides a county profile and information about its people, the economy, the form of county government, and the county financial position.

The **Strategic Direction** section discusses the county's strategic plan, with priorities, goals, and key indicators, and an overview of the government services provided by the county.

The **Summary** section discusses the total county budget. Resources and requirements are summarized by category and pie charts display allocations to these categories. Key revenues and principal expenditures are discussed. There is a table showing the amount of state revenue dedicated to specific county services.

The **Departments** section discusses each department's budget by program and category and a summary of funds, as well as fund line items. Detailed key indicators are presented, as are key department accomplishments.

The **Non-Departmental** section covers programs and activities that are not a part of any department's budget. They serve a variety of purposes, and often reflect the type of fund of which they are a part. These programs and funds encompass debt service, reserves, insurance, and other non-departmental activities that provide support to departments, and special revenues that are distributed to departments or outside agencies.

The **Capital Budget** section discusses capital improvements by program. Several capital programs go across more than one capital fund. A summary table is provided for capital funds and all other capital projects.

The **Account Detail** section presents both resources and requirements line-item account detail for the General Fund, Central Services Fund, and overall county budget. This account level detail is not found anywhere else in the budget book, except as part of department, non-departmental, and capital budgets.

The **Appendices** contain information that is required by state law to be included in a county budget, as well as supplemental information for the reader's interest.

### **BUDGET PARAMETERS**

Budget parameters are budget officer requirements with which departments must comply when preparing their budget requests. They accompany the budget instructions and can remain the same in the long-term or change annually. A budget parameter may be changed after the budget process begins, particularly one that is subject to employee bargaining agreements.

1. The Treasurer recommends that investment income be calculated at the rate below. Departments will use this in calculating interest revenue for their budget.

Interest/Investment Income	FY 2023-24
Interest Rate	2.500%
Less Investment Fee	-0.025%
Net Investment Rate	2.475%

2. Cost-of-living allowances (COLA) are to be budgeted as follows:

Unit #	Union Name	COLA %
Unit 4	Oregon Nurses Association (ONA)*	5.00%
Unit 5	Marion County Law Enforcement Association (MCLEA)	5.00%
Units 6 & 8	Marion County Employees Association (MCEA/SEIU)	5.00%
Unit 7	Federation of Parole and Probation Officers (FOPPO)	5.00%
Unit 14	Marion County Juvenile Employees Association (MCJEA)	5.00%
Unit TBD	MC District Attorney's Association (Currently bargaining)	TBD
All other Units	All other Units (Non-represented)	5.00%

3. Health insurance (medical and dental) is budgeted at rates per Full Time Equivalent (FTE), including FTE of 0.5 or greater. The rates are determined from known cost per plan elements and should be budgeted as follows:

Unit #	Union Name	Medical (Monthly)	Dental (Monthly)	Total Health Insurance (Monthly)	Total Health Insurance (Annually)
Unit 5	MCLEA	\$1,704	\$143	\$1,847	\$22,164
Unit 7	FOPPO	\$1,698	\$144	\$1,842	\$22,104
Unit 14	MCJEA	\$1,544	\$130	\$1,674	\$20,088
All other Units	All other Units	\$1,506	\$128	\$1,634	\$19,608

4. Public Employees Retirement System (PERS) expenses will be budgeted at the following composite rate for all participants: (Tier 1 and Tier 2), Oregon Public Service Retirement Plan (OPSRP) General Services, and OPSRP Police and Fire participants.

PERS	FY 2023-24
PERS Regular	25.00%
PERS Debt Service	4.60%
PERS Total Composite Rate	29.60%

- 5. All Temporary Employees will be assessed the PERS Regular rate of 25.00% and the PERS Debt Service rate of 4.60% in addition to the payroll taxes already assessed. Departments will need to budget these costs accordingly.
- 6. General Fund and Central Service Fund departments must fully justify the use of temporary workers and overtime (premium pay) for each department's program and complete the appropriate forms. See Finance intranet.
- 7. Departments will follow the requirements below regarding new and vacant positions:
  - A. Vacant positions that have not been filled or are not currently under recruitment during the current fiscal year shall not be included in a department's requested annual budget for the ensuing fiscal year, in accordance with county administrative policy (#306) and procedures. Vacant positions that are currently being recruited will be budgeted at Step 1.
  - *B.* New positions that have not been previously approved will require approval through the Decision Package process.
  - C. New positions will be budgeted for 22 pay periods (there are 26 pay periods in a year) or 1,760 hours, which recognizes the time needed for recruitment and hiring.
  - D. New positions must be budgeted at Step 1.
  - *E.* Medical and Dental premiums for new positions will be budgeted for 9 months, which takes into account the 30-day grace period for new employees.
- 8. No inflationary increases in Materials and Services (M&S) will be allowed in the budget for either the General Fund or the Central Services Fund Departments. Decision Packages will be required for any amount in excess of the current year budget, except for those items listed in the Budget Manual, Appendix B. One-time Materials and Services appropriations in the current fiscal year adopted budget shall be removed from the budget request (i.e., contractual services for a specific project, start up costs, etc.).
- 9. All light duty vehicles belong to the Marion County fleet. For departments assigned light duty vehicles, lease, repair and maintenance will be charged to departments in accordance with fleet management policy and procedures. Pool vehicle program charges are also established by fleet management.
- The Budget Officer will recommend an amount to be budgeted for General Fund Contingency that meets the General Reserves policy. General Fund and Central Service Fund departments <u>may not</u> budget for Contingency.
- 11. For all other departments, Contingency is budgeted **no more than 10% of the total fund resources**. Amounts in excess of the 10% must be approved by the Budget Officer.
- 12. Decision packages will be included in the total department requested budget. They will be removed from the budget if the Budget Officer does not approve their inclusion in the budget at the Budget

Officer proposed stage. Departments may not submit two or more decision packages that are for similar purposes as alternatives. Please refer to the Budget Manual, Appendix B, for submission criteria regarding decision packages.

- 13. Departments will no longer be able to use vacancy savings to offset increased M&S costs during the supplemental budget process. This will only be permitted on an "exception" basis as approved by the Budget Officer.
- 14. IT hardware/software costs related to specific department applications will be provided by IT for inclusion in each Department's M&S budgets. A decision package is not necessary for these costs; however, departments will need to include the reason for any M&S increase in their budget narratives.

### BUDGET RESOURCES FY 2023-24

### **Budget Manual**

The Finance Department maintains a budget manual that is the guideline for planning, preparing and executing the budget. The manual is updated annually to reflect current local budget law requirements as well as updates to county policies and procedures. The manual is available on the Finance Department intranet.

### **Revenue Manual**

The Finance Department maintains a revenue manual that is a comprehensive list of all significant revenues received by Marion County. The manual is updated annually and contains the basic information for the various revenues, such as the authority and use of the revenue, the department responsible for monitoring and estimating the revenue, as well as the account number used to track the revenue for accounting and budget purposes. The manual is available on the Finance Department intranet.

### **Capital Improvement Project (CIP) Manual**

The Finance Department developed a manual to provide departments procedures for budgeting capital improvement projects. The manual is updated annually and provides departments guidance on when purchases or projects should be capitalized and outlines the budget process to request new capital projects. The manual is available on the Finance Department intranet.

### **CAPITAL IMPROVEMENT PROGRAM (CIP)**

### **Five-Year Capital Needs Summary**

Marion County maintains a rolling five-year summary for CIP planning purposes, called the Five-Year Capital Needs Summary. Year one of the summary is the upcoming fiscal year; years two through five are the ensuing four years.

### **Capital Improvement Process**

The process for review and adoption of an upcoming project incorporated into the CIP budget is:

- 1. Each department is responsible for identifying and proposing capital projects for the upcoming fiscal year.
- 2. The project is reviewed by the Budget Team.
- 3. The Budget Officer approves or denies/defers the project.
- 4. If approved, the project is incorporated into the upcoming fiscal year budget.

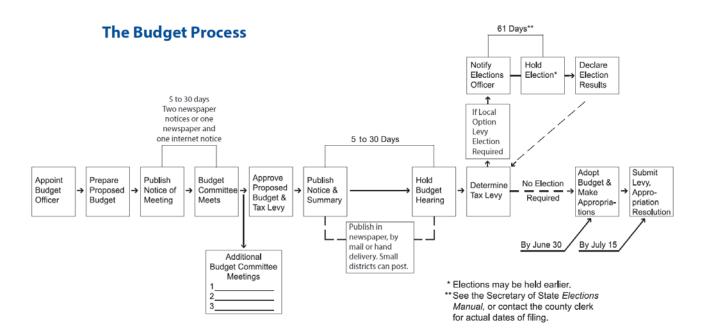
### **BUDGET PROCESS**

The Marion County budget is a financial plan with estimates of resources (revenues) and requirements (expenditures), for a single fiscal year. The fiscal year begins on July 1 and ends on June 30.

According to Oregon's local budget law, each county must have a budget officer appointed by the governing body. Marion County's chief administrative officer also serves as the budget officer. The budget officer is responsible for preparing, or supervising, the preparation of a proposed budget that will be presented to the county's budget committee. A budget committee is another legal requirement of Oregon's local budget law. The Marion County Budget Committee is comprised of three citizens of the county, who are not county employees, and the three county commissioners. The make-up of the budget committee ensures that citizens/electors are involved in the budget process.

In Marion County, the budget development process begins in late fall and ends with adoption of the budget by the Board of Commissioners by June 30 of each year. Budgeting is a continuous cycle. After the budget is adopted, revenues and expenditures are monitored in order to ensure that expenditures do not exceed budgeted amounts, by categories specified by Oregon's local budget law. Necessary adjustments to the budget are made during the fiscal year through the supplemental budget process. Marion County typically has one to three supplemental budget actions during the fiscal year.

Budgets for the General, Special Revenue, Debt Service, and Capital Project Funds are adopted on a modified accrual basis of accounting, the same basis used in the county's financial statements. Budgets for the Enterprise and Internal Service Funds are also adopted on a modified accrual basis, which differs from financial reporting in that depreciation and accrued vacation pay are not budgeted. The budget is prepared in accordance with the basis of accounting used during the preceding year.



Source: Local Budgeting in Oregon, Oregon Department of Revenue

### Outline of the Budget Process According to Local Budget Law

The following overview is taken from the Oregon Department of Revenue Local Budgeting Manual. ORS is the Oregon Revised Statutes and Chapter 294 is the Local Budget Law, e.g., ORS 294.

- 1. Appoint budget officer (ORS 294.331).
- 2. **Appoint electors to the budget committee** (ORS 294.414). The budget committee consists of the governing body of the local government and an equal number of electors appointed by the governing body.
- 3. **Prepare proposed budget** (ORS 294.426). The budget officer prepares or supervises the preparation of a proposed budget to present to the budget committee.
- 4. **Publish notice of budget committee meeting** (ORS 294.401). After the proposed budget is prepared, the budget officer publishes a *"Notice of Budget Committee Meeting."* The notice must contain the date, place and time of the budget committee's first formal meeting, and of the meeting in which public comment will be heard. It may contain notice of several meetings, if the budget officer anticipates that more than one meeting will be needed.
  - If the sole form of notice is publication in a newspaper, it must be published at least twice, five to 30 days before the scheduled budget committee meeting date.
  - If the notice is published both in a newspaper and online, it need only be published once in the newspaper, but the publication must include the website address for the online publication, and it must be published online for at least 10 days before the meeting.
  - If the notice is hand delivered or mailed, only one notice is required, not later than 10 days before the meeting.
- 5. **Budget committee meets** (ORS 294.426). The budget message is delivered at the first budget committee meeting. The budget message explains the proposed budget and any significant changes in the local government's fiscal policy or financial position. After the initial meeting, the budget committee may meet as many times as needed to revise and complete the budget. At least one meeting must provide the opportunity for questions and comments from any interested person. The budget committee is allowed to meet for training and advisory reviews throughout the year, but the budget may not be deliberated before the first meeting for which notice is published. All meetings are subject to Oregon's Public Meetings Law (ORS Chapter 192).

The budget officer may make the proposed budget available to the members of the budget committee at any time before the first meeting or may distribute the budget at the first meeting. At the time the budget is given to the committee, a copy must be filed in the administrative office of the local government. The budget becomes a public record at this point and must be made available to anyone interested in viewing it.

- 6. Budget committee approves budget (ORS 294.428). The budget committee considers the budget proposed by the budget officer and comments made by the public and may make additions or deletions. When the budget committee is satisfied, it approves the budget. The budget approved by the committee specifies the amount or rate of each ad valorem tax levy. Approval of the budget and of the amount or rate of tax should be by motion and be recorded in the minutes of the meeting.
- 7. **Publish budget summary and notice of budget hearing** (ORS 294.448). After the budget is approved, the governing body of the local government must hold a budget hearing. The governing body must

publish a *"Notice of Budget Hearing and Financial Summary"* five to 30 days before the scheduled hearing. This information must either appear in a newspaper of general circulation, be mailed or hand delivered.

- 8. **Hold budget hearing** (ORS 294.453, renumbered from 294.430). The governing body must hold the budget hearing on the date specified in the public notice. The purpose of the hearing is to listen to citizens' testimony on the approved budget. Additional hearings may be held. All hearings must be open to the public.
- 9. Adopt budget, make appropriations, impose taxes, and categorize taxes (ORS 294.456). The governing body may make changes in the approved budget before it is adopted. Before the beginning of the fiscal year to which the budget relates, the governing body can also make changes to the adopted budget. However, if the governing body wants to make any of the following changes, they must first publish a revised "Notice of Budget Hearing and Financial Summary" and hold another public hearing:
  - If the governing body increases taxes over the amount approved by the budget committee.
  - If the governing body increases estimated expenditures in a fund over the amount approved by the budget committee by more than \$5,000 or 10 percent, whichever is greater.

After the budget hearing, and after considering public testimony, the governing body prepares a resolution or ordinance that formally adopts the budget, makes appropriations and, if property taxes are needed, levies and categorizes each tax. The budget is the basis for making appropriations and certifying the taxes. The resolutions or ordinances adopting the budget and making appropriations must be adopted no later than June 30.

10. **Certify taxes** (ORS 294.458, renumbered from 294.555). The next step in the budget cycle is to certify any property taxes to the county assessor. Taxes must be certified every year, even if the local government operates on a biennial budget.

The documents submitted to the assessor's office by a taxing district subject to Local Budget Law are:

- Two copies of the notice of levy and the categorization certification (Form LB-50, ED-50 or UR-50). This form authorizes the assessor to place the district's taxes on the property tax roll.
- Two copies of the resolution statements that adopt the budget, make appropriations, and impose and categorize taxes; and
- Two copies of any successful tax ballot measures for new taxes being imposed for the first time.
- 11. **Post-adoption.** After the preceding steps have been completed, changes to the budget are restricted by statute:
  - ORS 294.338 authorizes certain appropriations as an exception to the budget process.
  - ORS 294.463 governs the transfer of appropriations within a fund or from the general fund to another fund.
  - ORS 294.481 provides for the expenditure of funds to repair or replace property that has been damaged or destroyed. It also allows funds to be expended because of a civil disturbance or natural disaster.
  - ORS 294.468 authorizes loans from one fund to another.
  - ORS 294.471 and 294.473 specifies the conditions under which a local government may adopt a supplemental budget, and explains the process.
  - ORS 294.338 provides exceptions to the budget process for certain debt service expenditures.

### **BUDGET PARTICIPANTS AND INFORMATION**

### **Budget Committee**

Oregon local budget law requires that the governing body of each local government must establish a Budget Committee. Budget Committees are composed of the governing body and an equal number of electors appointed by the governing body. Marion County, with three elected commissioners, appoints three elector members to the Budget Committee. The committee meets publicly to review the budget document as proposed by the budget officer. The committee receives the budget and the budget message and provides an opportunity for public comment on the budget. The committee makes adjustments based on input and then approves the budget.

<u>Citizen Members</u>	Commissioner Members
Denyc Boles	Danielle Bethell
Dave Kinney	Kevin Cameron
Patrick Vance	Colm Willis

Qualified voters who have the right to vote for the adoption of any measure may be appointed to the Budget Committee. Citizen members serve staggered terms of up to three years. They may be appointed for multiple terms. The Budget Committee meets between late May and early June of each year to consider the upcoming budget, and may meet at other times during the year to be brought up to date on current budget developments.

### **Budget Development Team**

The county uses a team approach to developing the county annual budget. At each phase of the budget process, team members contribute expertise as required.

<u>Name</u>	<u>Title</u>
Jan Fritz	Budget Officer and Chief Administrative Officer
Jeff White	Chief Financial Officer
Daniel Adatto	Senior Budget Analyst
Zivile Sliosoraite	Budget Analyst 2

### **Public Hearings/Public Comment**

The public is welcome to attend budget committee meetings and deliberations, and may share comments with the committee at designated public hearings. Members of the public may also discuss budget matters with the board of commissioners during regular board sessions throughout the year. For those unable to attend a board session or budget committee meeting, Capital Community Media (CCM) broadcasts all board and budget committee meetings, and the sessions can be viewed on the Internet.

### **Marion County Website**

The budget is available on the county website at <u>www.co.marion.or.us</u>.

### **BUDGET CALENDAR for FY 2023-24**

FY 2023-24	Description	Time/Place
DECEMBER		
Thursday, December 1, 2022	Risk and Finance to review, Unemployment Rates, LTD, Other	
Thursday, December 1, 2022	FY 2023-24 CIP E-mail notification sent to departments	
Wednesday, December 7, 2022	HR Benefits to Provide Health Insurance Enrollment Due to Finance	5:00 PM
Tuesday, December 13, 2022	Meet With Budget Officer to review parameters	10:00 AM
Tuesday, December 20, 2022	Finance to deliver budget parameters to IT BUD FY 2023-24	Noon
Friday, December 23, 2022	FY 2023-24 Capital Requests Due from Depts to: IT, PW, Facilities and Finance	5:00 PM
JANUARY	r 1 2025-24 Capital Requests Due from Depts to. 11, FW, racinties and rinance	5.00 FW
Fuesday, January 3, 2023	BOC Scheduler to send email of budget calendar dates to DH/EO	5:00 PM
Wednesday, January 4, 2023	All Departments Begin Budget Preparation - BUD Open	9:00 AM
Wednesday, January 4, 2023	IT Sends Dept Software FY 2023-24 Costs to all Departments	5:00 PM
weatesday, sandary 4, 2025		10:00-11:30/ IT Training
Friday, January 6, 2023	BUD Training	Rm
Tuesday, January 10, 2023	FY 2023-24 Budget Kickoff and Training	10:00 AM/Remote
Friday, January 13, 2023	Central Services Departments Preliminary Budgets Due:	5:00 PM
Friday, January 13, 2023	Board of Commissioners, Finance, Legal Counsel, Non-Dept	
Friday, January 20, 2023	Central Services Departments Preliminary Budgets Due:	5:00 PM
inady, sandary 20, 2025	Business Services, Human Resources, Information Technology	5.00111
Monday, January 23, 2023	Budget Team to discuss Preliminary 5 Year General Fund Forecast	
Friday, January 27, 2023	Capital Requests due to Budget Team from: IT, Facilities and PW (GF Requests Only)	5:00 PM
Fuesday, January 31, 2023	Budget Team Reviews CIP Requests - Facilities	3:00-4:00
FEBRUARY	budget real new wis en nequests racinties	5.00-4.00
		Mt. Angel CR
Wednesday, February 1, 2023	Budget Officer Meets with Business Services	3:30 - 4:30
Thursday, February 2, 2023	Budget Officer Meets with Central Services Departments:	Mt. Angel CR
	Budget Team Discussion	12:00 - 1:00
	Finance	1:00 - 1:15
	Board of Commissioners	1:15 - 1:30
	Information Technology	1:30 - 2:15
	Human Resources	3:00 - 3:15
	Legal Counsel/Law Library	3:15 - 3:30
	Budget Team Discussion	3:30 - 5:00
Monday, February 6, 2023	Budget Team Reviews CIP requests (Facilities IT to attend)	10:00 - 12:00
Fuesday, February 7, 2023	Central Services Departments Notified of Final Budget Officer Decisions	5:00 PM
Wednesday, February 8, 2023	Utility Information Distributed to Departments	5:00 PM
	Central Services Revised Budgets Due to Finance	5:00 PM
Friday, February 10, 2023	-	
Friday, February 17, 2023	Administrative Charges Allocations Given to Departments	Noon
Tuesday, February 21, 2023	Budget Committee (Tentative)	3:30:00 PM/BOC CR
Wednesday, February 22, 2023	Preliminary Budgets Due From Departments:	Noon
Mada and an Estimate 22, 2022	Assessor, Clerk, Justice Court	5.00 DM
Wednesday, February 22, 2023 MARCH	Central Services Departments Final Budgets Due	5:00 PM
Wednesday, March 1, 2023	Preliminary Budgets Due From Departments:	Noon
Wednesday, March 1, 2025	Community Services, District Attorney, Juvenile	NUOII
Wednesday, March 8, 2023	Preliminary Budgets Due From Departments:	Noon
Weathesday, March 6, 2025	Health and Human Services, Public Works, Sheriff's Office, Non-Dept, CIP	NOON
Thursday, Marsh 0, 2022		TRD
Thursday, March 9, 2023	Budget Officer Meets With Department Heads and Elected Officials:	TBD
	Assessor / Tax	10:30 - 11:00
	Justice Court	11:00 - 11:15
	Clerk and Clerk Records	11:15 - 11:45
	Budget Team Discussion	11:45 - 1:30
Гuesday, March 14, 2023	Budget Officer Meets With Department Heads and Elected Officials:	TBD
	Community Services	9:00 - 9:30
	District Attorney	9:30 - 10:30
	Juvenile	10:30 - 11:30

Thursday, June 8, 2023 Wednesday, June 21, 2023	Public Notice of Budget Hearing (Woodburn Independent and County Website) Board of Commissioners Adopt FY 2023-24 Budget	9:00 AM
JUNE	Public Natice of Budget Hearing (Moodhurn Independent and County Mehsite)	
Thursday, May 25, 2023	Additional Budget Committee Deliberations (ONLY IF NEEDED)	9:00 - 12:00
The set 1. May 25 2022	Budget Committee Deliberations and Approval	4:15 - 5:00
	Review Public Comments	4:00 - 4:15
	Compensation Board Recommendation	3:45 - 4:00
	Non-Departmental & Other Funds	3:30 - 3:45
	Capital Improvement Projects	3:15 - 3:30
	Break	3:00 - 3:15
	Information Technology	2:45 - 3:00
	Human Resources	2:40 - 2:45
	Business Services	2:25 - 2:40
	Board of Commissioners	2:15 - 2:25
	Legal Counsel / Law Library	2:10 - 2:15
	Finance	2:00 - 2:10
	Health and Human Services	1:30 - 2:00
	Public Works	1:00 - 1:30
	Sheriff's Office	12:30 - 1:00
	Lunch	12:00 - 12:30
	Juvenile	11:30 - 12:00
	District Attorney	11:00 - 11:30
	Break	10:40 - 11:00
	Justice Court	10:30 - 10:40
	Community Services	10:15 -10:30
	Clerk	10:00 - 10:15
	Assessor	9:45 - 10:00
	Department Budget Presentations	
	Budget Structure and Overview	9:30 - 9:45
	Budget Officer's FY 2023-24 Message	9:10 - 9:30
	Elect Chair & Vice Chair, Adopt Meeting Rules, Approve Minutes	9:00 - 9:10
uesday, May 23, 2023	FY 2023-24 Opening Budget Session - Budget Committee	9:00 AM
Aonday, May 22, 2023	Public Written Comments Due to BOC/Finance	4:00 PM
Monday, May 15, 2023	State of Oregon WH118 CIP Forms Due	5:00 PM
riday, May 19, 2023	Distribute Budget to Budget Committee and Post Public Copy to County Website	
Wednesday, May 10, 2023	Public Notice of Budget Committee Meeting (Woodburn Independent and County Website	2)
MAY		
	Summary Schedules, Assemble Budget Binders	
	Budget Team - Review Budgets, Request Corrections From Departments, Prepares	
Tuesday, April 18, 2023	Budget Officer Decisions Finalized for FY 2023-24 Proposed Budget	
riday, April 14, 2023	Budget Validation by GL Team	5:00 PM
	***NO FTE CHANGES AFTER APRIL 7th***	
Friday, April 7, 2023	Final Revised Budgets Due From All Departments	5:00 PM
APRIL		
Friday, March 24, 2023	Departments Notified of Budget Officer Decisions	4:00 PM
Monday, March 20, 2023	Budget Team Discussions and Final Decisions	10:00 - 12:00
	Budget Team Discussion	2:00 - 4:00
	Health and Human Services	1:00 - 2:00
	Budget Team Discussion	12:00 - 1:00
	Public Works	11:00 - 12:00
	Sheriff	10:00 - 11:00
		40.00 44.00

### FORM OF GOVERNMENT

Marion County had a county court form of government for the first century of its existence and was presided over by the Marion County Court which consisted of a judge and two commissioners. In 1961, the Legislative Assembly enabled a county court with no judicial functions to reorganize as a three-member board of county commissioners. With court approval, the Marion County Court was abolished and replaced by the Marion County Board of Commissioners on January 1, 1963. Today, Marion County is one of the 27 general law counties in the state.

### **COUNTY PROFILE**

Marion County, Oregon is located south of the Portland metropolitan area, and stretches from the Willamette River to the Cascade Mountains.

### **Quick Facts**

- Capital: Salem (located primarily within Marion County)
- Land Area: 1,182.33 square miles
- Established: July 5, 1843
- Population: 346,703 (2022 estimate) \*
- Persons Per Square Mile: 292.9 (Oregon average: 44)
- Housing units, 2021: 130,365\*
- Mean travel time to work (minutes): 24.2\*
- Cities: 20 incorporated
- Elevation: 154 feet at Salem and 8,294 feet at Detroit Lake
- Average Temperature: January 35.6 F; July 80.5 F
- Annual Precipitation: 40.35 inches
- Principal Industries: Arts, construction, education, entertainment, government, health care and social assistance, lumber, manufacturing, public administration, recreation, and retail trade.

\* U.S. Census Bureau QuickFacts, July 1, 2022. (U.S. Census Bureau QuickFacts: Marion County, Oregon)

# MARION COUNTY FY 2023-24 BUDGET ABOUT MARION COUNTY

Incorporated Cities	Population	Unincorporated Communiti	es
Aumsville	4,234	Breitenbush	Mehama
Aurora	1133	Broadacres	Monitor
Detroit	203	Brooks	Niagara
Donald	1009	Butteville	North Howell
Gates	548	Central Howell	North Santiam
Gervais	2,595	Clear Lake	Orville
Hubbard	3,426	Concomly	Pratum
Idanha	156	Crestwood	Roberts
Jefferson	3,327	Downs	<b>Rockie Four Corners</b>
Keizer	39,376	Drakes Crossing	Rosedale
Mill City	1,971	Elkhorn	St. Louis
Mt. Angel	3,392	Fargo	Shaw
St. Paul	434	Hazel Green	Sidney
Salem	175,535	Hopmere	Skunkville
Scotts Mills	419	Labish Center	Sunnyside
Silverton	10,484	Little Sweden	Talbot
Stayton	8,244	Lone Pine Corner	Waconda
Sublimity	2,967	Macleay	West Stayton
Turner	2,454	Marion	
Woodburn	24,795		

### **Marion County Cities**

There are 20 incorporated cities and 37 unincorporated communities in Marion County. Incorporated cities population data is from 2020 Oregon Blue Book. As reported by the 2020 Census, the total population of Marion County was 345,920 a 10% increase over 2010. The United States Census Bureau population estimate for July 1, 2022, is 346,703.

### **Points of Interest**

Oregon State Capital, Champoeg State Park, The Oregon Garden, Silver Falls State Park, Detroit Dam and the North Santiam River, Breitenbush Hot Springs, Willamette River, Mt. Angel Abbey, Willamette University, Chemeketa Community College, Marion County Historical Society, Wheatland and Buena Vista Ferries, Mission Mill Museum and historic Bush House, Deepwood Museum and Gardens, and Gilbert House Children's Museum, are just a few of the attractions Marion County has to offer.

### CHARACTERISTICS OF THE PEOPLE

The following are selected census data that compare characteristics of the people of Marion County to those of the United States collectively. The characteristics selected show that there are significant variances between the County and the U.S. for some items, for others there is only a small variance. The interpretation of the data will be left to the reader.

	Marion (	County	U.S.
Population 16 years and over	268,792	77.4%	78.9%
In Civilian Labor Force	166,420	62.0%	63.0%
Employed	157,530	58.6%	59.6%
Unemployed	8,890	3.3%	3.4%
Commute to Work - drove alone	117,384	75.9%	74.9%
Industry (top 5):			
Educational services, and health care			
and social assistance	33,753	21.4%	23.3%
Retail Trade	19,984	12.7%	11.0%
Manufacturing	15,722	10.0%	10.0%
Construction	14,021	8.9%	6.7%
Arts, entertainment, and recreation,			
and accommodation and food services	13,476	8.6%	9.4%
Class of Worker - Government	27,240	17.3%	13.9%
Persons Below Poverty Level	N/A	13.4%	12.8%
Median Household Income	\$61,817		\$64,994

### ECONOMIC CHARACTERISTICS

Source: U.S. Census Bureau, 2020 Census and American Community Survey

	Marion	Marion County	
Total Population			
Under 18	84,350	24.3%	22.3%
18 years through 64 years	206,536	59.5%	61.2%
65 years and older	56,233	16.2%	16.5%
Male Population	172,865	49.8%	49.2%
Female Population	174,254	50.2%	50.8%
Housing Units	128,622		1,396,842
Building Permits for Housing Units	1,743		1,471,141
Homeownership Rate		60.8%	64.4%
Residence one year ago:			
Same house		85.8%	86.2%
Different house, same county		7.9%	7.7%

### POPULATION AND HOUSING CHARACTERISTICS

Source: U.S. Census Bureau, 2020 Census and American Community Survey

### SOCIAL CHARACTERISTICS

	Marion County	U.S.
Family Households*	68.2%	65.3%
Average Household Size	2.77	2.60
Average Family Size	3.30	3.21
Educational Attainment:		
High school graduate or higher	85.2%	88.5%
Bachelor's degree or higher	24.1%	32.9%
Civilian Veterans	7.6%	7.1%
Born in the United States	87.4%	86.5%
Language Spoken at Home - English Only	74.8%	78.5%

\*Out of total number of households

Source: U.S. Census Bureau, 2020 Census and American Community Survey

# MARION COUNTY FY 2023-24 BUDGET ABOUT MARION COUNTY

### **ECONOMIC FORECAST**

The Budget Officer has addressed local economic conditions in the transmittal, i.e., budget message, to the Budget Committee for the fiscal year 2023-24 budget. An additional perspective comes from the following excerpt from the Oregon Office of Economic Analysis executive summary of its most recent economic forecast for Oregon. The areas noted below with an asterisk represent an economic change that has occurred since the executive summary publication. Specifically, the Federal Reserve has raised interest rates and the market has experienced a drop.

#### EXECUTIVE SUMMARY

#### March 2023

Either the economic storm clouds have parted, or we are in the eye of the hurricane. Any near-term recession fears are fading with each month of somewhat lower inflation and the continued economic boom. However, the Federal Reserve must still navigate the choppy waters of a tight labor market, fast wage growth, easing financial conditions, and strong household finances and consumer spending. All of these are likely to keep the underlying trend in inflation above the Fed's target for the foreseeable future.

Last quarter our office made a late 2023 mild recession the most likely outcome for the Oregon economy, primarily due to the fact there had been zero slowdown in inflation at that time. Today, there have been a few months of somewhat lower inflation. Even as the underlying trend in inflation remains twice as fast as the Federal Reserve's target, this is a noticeable slowing from much of last year. The Fed is also starting to ease off the brakes and wait for the impact of past interest rate increases to cool the economy in the months ahead.

What this means for the forecast is that the potential recession dynamics, while still very real, are likely pushed further out. The current baseline forecast no longer calls for a recession this year, but for the economic soft landing and continued expansion. While every month of slower inflation increases the probability of a true soft landing, it is likely that the Fed has more work to do. Additional interest rates increases, and holding them higher for longer are likely need to cool demand and inflation. However, the clear near-term strength in the economy in terms of jobs, income and spending, along with the uncertainty of the exact timing of any potential recession makes forecasting one so far in advance challenging, if not impossible. As Oregon heads into the upcoming 2023-25 biennium, the inflationary economic boom continues.

Personal and corporate tax collections continue to outstrip expectations. When combined with an improved economic outlook, policymakers are expected to have additional General Fund revenues during the current legislative session as they craft the 2023-25 budget.

Although the recent news has been good, there remains a significant amount of uncertainty as the biennium winds down. The 2023 tax filing season has yet to truly begin. Much more will be known when the May 2023 forecast is produced, which will determine the Close of Session forecast and be used to set the thresholds for the balanced budget and any potential kicker calculations.

Along with uncertainty surrounding the tax season, there is also the heightened risk of recession next biennium. Given the currently elevated levels of taxable business and investment forms of income, an economic downturn would result in large losses of General Fund revenues. While Oregon's General Fund is volatile over the business cycle, the state's overall revenue system has become less so in recent years. The increases in consumption-based taxes should help reduce overall volatility in Oregon's tax system as consumer spending is more stable during downturns than is taxable income.

The unexpected revenue growth in the current biennium has left Oregon with unprecedented balances, followed by a record kicker in 2023-25. The projected personal kicker is \$3.9 billion, which will be credited to taxpayers when they file their returns in 2024. The projected corporate kicker is \$1.5 billion, which will be retained in the General Fund for K-12 educational spending. Once the 2023-25 biennium is behind us, Oregon's major revenue sources are expected to bounce back quickly. However, growth over the extended horizon will continue to be constrained by demographics, with the baby-boom population cohort earning and spending less.

### **COUNTY FINANCIAL POSITION**

The County will continue to manage the fiscal year with an acceptable financial position and a low ratio of outstanding debt to the real market value of taxable property within the county. Major long-term budget concerns include reductions in federal and state funding, rising employee benefit costs, and continued capital project needs. The county prepares a five year capital improvements project document identifying infrastructure items and supporting equipment needing upkeep and replacement.

### **County Debt**

### Debt Policy

Marion County has no formal debt policy, primarily because the county is not a regular issuer of debt. The most recent bond debt issue was in 2005 and bank loan financing for major infrastructure projects in 2013, 2016, 2018, 2022, and a capital loan in 2023. In practice, the county seeks to use internal financing sources or cash when possible. A significant amount of statutory debt authority exists for Marion County.

### Legal Debt Limits

State statute (ORS 287A.100) limits the amount of bonded debt a county may issue to a percentage of the Real Market Value (RMV) of the County's taxable property; the limit is 2% for general obligation bonds or \$1.1 billion, 5% limited tax pension obligations or \$2.8 billion, and 1% for limited tax obligations or \$555 million. Based on the RMV for fiscal year 2022 of \$55 billion, the County's total outstanding debt of \$63 million represents 0.09% of RMV.

### Long-Term Debt

At the end of the 2021-22 fiscal year, the County had total debt outstanding of \$62,944,823 an increase of 27% from the previous fiscal year due to the issuance of \$20,000,000 in capital financing agreements. This amount includes \$1,596,941 in refunding bonds (Courthouse Square), \$34,299,550 in capital financing agreements, \$26,735,000 in limited tax pension obligations (PERS) and \$313,332 in notes payable (service districts). The County currently has no outstanding general obligation bonds. Standard & Poor's has given the County an issuer credit rating of AA.

### Marion County's Outstanding Debt (thousands)

	Governmental		Busine	ess-type		
	Activ	Activities		ivities	Tc	otal
	2022	2021	2022	2021	2022	2021
Refunding bonds	\$ 1,597	\$ 3,107	\$ -	\$ -	\$ 1,597	\$ 3,107
Capital financing agreements	34,300	16,173	-	-	34,300	16,173
Limited tax pension obligations	26,735	29,975	-	-	26,735	29,975
Notes payable	-	-	313	332	313	332
Total	\$ 62,632	\$ 49,255	\$ 313	\$ 332	\$ 62,945	\$ 49,587

### Debt Payments

Principal and interest payments on Courthouse Square revenue bonds, PERS obligations bonds, and loans on notes are payable through the Debt Service Fund located in the Non-Departmental section of this book.

# MARION COUNTY FY 2023-24 BUDGET ABOUT MARION COUNTY

### **County Employment by Industry**

### EMPLOYMENT BY INDUSTRY Current Fiscal Year and Nine Years Ago

		2022			2013	
			% of			% of
		Employ	Employ		Employ	Employ
	Units	-ment	-ment	Units	-ment	-ment
Government Employers:						
Federal government	51	1,366	0.87%	63	1,296	0.96%
State government	169	20,470	13.05%	203	18,786	13.91%
Local government	326	13,393	8.54%	328	13,334	9.87%
	546	35,229	22.47%	594	33,416	24.75%
Private Employers:						
Natural resources and mining	534	9,861	6.29%	460.00	10,104	7.48%
Construction	1,478	11,106	7.08%	946.00	6,011	4.45%
Manufacturing	415	9,886	6.30%	376.00	9,857	7.30%
Trade, transportation and utilities	1,745	27,471	17.52%	1611.00	21,977	16.28%
Information services	176	1,321	0.84%	92.00	973	0.72%
Financial activities	938	5,299	3.38%	866.00	5,630	4.17%
Professional and business services	1,671	14,021	8.94%	1216.00	11,023	8.16%
Education and health services	2,332	25,892	16.51%	1020.00	19,454	14.41%
Leisure and hospitality	903	11,798	7.52%	792.00	11,578	8.57%
Unclasified	395	173	0.11%	37.00	30	0.02%
Other services	974	4,748	3.03%	1302.00	4,975	3.68%
	11,561	121,576	77.53%	8,718	101,612	75.25%
Total County Employment	12,107	156,805	100.00%	9,312	135,028	100.00%

Source: Oregon Employment Department

Notes:

(1) Information is presented for the prior calendar year.

(2) Includes full-time and part-time employees.

### **County Principal Property Taxpayers**

	Cu	irre	nt Fiscal Year ar	nd Nine Years Ag	0			
		2022					2013	
				Percentage of				Percentage of
			Taxable	Total Taxable			Taxable	Total Taxable
			Assessed	Assessed			Assessed	Assessed
Taxpayer	Rank		Value	Value	Ra	nk	Value	Value
Portland General Electric Co	1	\$		1.37%			\$ 201 220 270	1.29%
		>	395,467,568			-	\$ 261,339,270	
Northwest Natural Gas Co	2		176,452,300	0.61%		-	 126,610,900	0.63%
Winco foods LLC	3		114,455,310	0.40%		3	83,755,905	0.41%
Lumen Technologies Inc	4		99,222,052	0.34%				
Woodburn Premium Outlets Llc	5		80,194,000	0.28%				
Comcast Corporation	6		70,264,829	0.24%				
State Accident Insurance Fund	7		70,188,410	0.24%				
Lancaster Development Company Llo	8		55,532,740	0.19%	4	1	62,001,320	
Wal-Mart Real Estate Business Tr	9		54,313,000	0.19%	9	)	46,069,540	0.23%
Snyders-Lance Inc	10		54,722,410	0.19%				
Qwest Corporation/CenturyLink					5	5	55,920,560	0.28%
Norpac Foods Inc					6	5	55,122,219	0.27%
Craig Realty Group Woodburn					7	7	50,614,890	0.25%
Donahue Schriber Realty Group					8	3	50,244,950	0.25%
Metropolitan Life Insurance Co					1	0	41,589,300	0.21%
Total for principal taxpayers		\$	1,170,812,619	4.07%		-	\$ 833,268,854	4.12%
Total taxable assessed value		\$	28,765,707,802	_		_	\$ 20,218,793,942	_

PRINCIPAL PROPERTY TAXPAYERS Current Fiscal Vear and Nine Vears Ago

Notes:

(1) Information in this schedule satisfies the county's annual disclosure requirements under SEC Rule 15c2-12.

# MARION COUNTY STRATEGIC PLAN

### **MISSION STATEMENT**

We serve the public to protect, promote, and enhance a positive quality of life in Marion County.

### VISION STATEMENT

Marion County is a healthy, safe, and vibrant place to live and work.

### MARION COUNTY MOTTO

Delivering Excellence Everyday.

### **Statement of Values**

Our commitment to citizens and fellow employees is to top-quality service by community-focused professionals who demonstrate the following values:

- Customer Service We treat our customers and one another with courtesy, respect, dignity, fairness, and understanding. We work to make Marion County accessible and responsive to a wide range of individual and community needs and interests. We promote flexible, creative, solutions-oriented approaches to resolving customer problems and meeting customer needs.
- Professionalism We hire, train, and develop our employees to be knowledgeable and expert in their
  respective roles. We strive for the highest levels of accuracy and quality in carrying out our
  responsibilities to the public.
- Integrity We are honest, forthright, and ethical in our dealings with others and on behalf of the public trust. We follow-through on our commitments and we hold one another and ourselves personally accountable for doing what we promise.
- Stewardship We seek to make the most efficient and effective use of public resources, and we work
  to continuously improve our services through collaboration, innovation, and competence. We strive to
  create and maintain a fair, transparent and open process of government that actively seeks citizen
  participation and recognizes the diverse and competing interests of all of the county's constituencies.

# MARION COUNTY GOALS

Each of Marion County's goals and objectives is listed below; all county departments include key indicators in their budget document and identify a primary goal which links back to each key indicator. These goals, objectives, and key indicators help departments align and continue to work towards effectively managing public resources and strive for a focused way to address needs and emerging issues.

The detail information for each key indicator is found in each department's budget.

COUNTY GOAL 1: PUBLIC SAFETY						
Pursue a safe and secure community by protecting people, property, and economy of Marion County.						
DEPARTMENT GOALS	KEY INDICATORS					
Community Services: Support Reintegration into Communities	•					
Promote resilient communities that prosper and work in partnership to maintain and improve the quality of life.	Support of reintegration into communities					
District Attorney's Office: Criminal Prosecutions	•					
Aggressively prosecute and prioritize violent and person-to-person	Adult prosecution					
crimes through both adult prosecution and juvenile delinquency court.	Criminal cases submitted and reviewed					
District Attorney's Office: Victim Assistance Program Services						
Advocate for victims of crime and provide assistance and information that empowers vicims to make informed decisions not only in their personal lives but also with regard to their participation in the criminal justice system and the exercise of their rights.	Direct Services to victims of crime					
District Attorney's Office: Child Support Enforcement Funds	•					
Facilitate the payment of equitable child support awards and provision of health care coverage for the benefit of children.	Child support enforcement funds collected					
Justice Court: Citations and Fines	•					
Provide speedy, impartial resolution for actions resulting from	Volume of citations processed;					
alleged traffice violations and other violation cases.	Amount of fines collected					
Juvenile: Juvenile Crime						
Gather, analyze, and provide data to inform and drive policy and practice in order to achieve safe communities and positive youth outcomes.	Juvenile referral data					
Sheriff's Office: Collaboration						
Continue to work collaboratively with our community and public safety partners with an emphasis on the prevention of crime, problem solving, and being responsive to the community's needs for	Intelligence-led public safety services; Code Enforcement Response Traffic safety team education and					
public safety.	enforcement					

Sheriff's Office: Safety			
Keep our community safe through maintaining a safe and secure jail and transition center, patrolling and conducting criminal investigations, providing civil process, supervising offenders through Parole and Probation, providing search and rescue response, and keeping our courts safe and accessible to the public through judicial security.	Mental illness and incarceration; Community Resource Unit Outreach; Recidivism		
County Plans Linked to Goals			
<ul> <li>Marion County Justice Reinvestment Initiative</li> <li>Sheriff's Office Core Functions &amp; Objectives</li> <li>Sheriff's Office Community Corrections Annual State Plan</li> <li>Marion County Juvenile Department Strategic Plan</li> <li>Marion County Reentry Initiative Strategic Plan</li> </ul> COUNTY GOAL 2: TRANSPORTATION AND INFRASTRUC	TURF		
Provide a safe, efficient, and reliable transportation system and condition available resources allow.	maintain a vital infrastructure in the best		
DEPARTMENT GOALS	KEY INDICATORS		
Public Works: Measure Overall Road System Infrastructure Condi	ition		
Improve overall condition of road surfaces.	Pavement condition index (PCI); Miles of road resurfaced by treatment type; Cost per mile for surface treatments on county roads		
Public Works: Recycling			
Maintain a high level of recycling in the county for a cleaner environment.	Recycling rate as a percent of solid waste		
Public Works: Storm Water Outreach	•		
Provide consistent and timely service to all customers, internal and external.	Stormwater community outreach, streets swept and catch basins cleaned		
Public Works: Transfer Station Trends			
Complete state-mandated tasks.	Transfer station trends		
County Plans Linked to Goals			
<ul> <li>Marion County Comprehensive Plan (Land Use)</li> <li>Marion County Parks Master Plan</li> <li>Marion County Solid Waste Management Plan</li> <li>Stormwater Management Plan</li> </ul>			

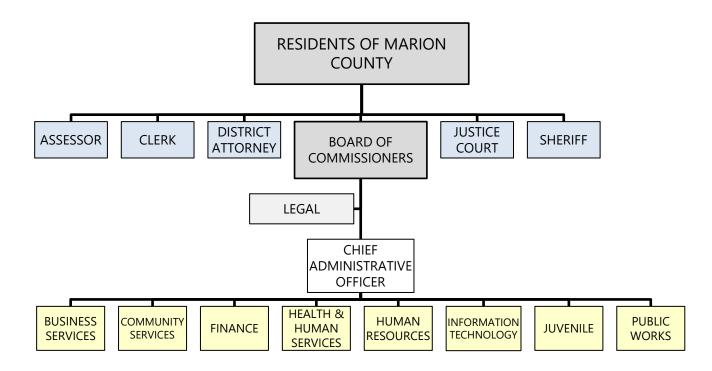
COUNTY GOAL 3: HEALTH & COMMUNITY SERVICES	
Promote the overall health of people in Marion County by impro and supporting community-based prevention efforts.	oving the delivery of quality health services
DEPARTMENT GOALS	KEY INDICATORS
Community Services: Return Dogs to the Community/Increase I	icensing
Protect the people and dogs of Marion County by providing professional and courteous enforcement and sheltering services.	Return of dogs to the community and increased licensing
Health Department: Behavioral Health	
Drive systematic change to support healthy communities by increasing partner engagement.	Mobile crisis services
Health Department: Public Health	
	Prevention of communicable disease;
Deliver an exceptional customer experience	Prevention of foodborne and waterborne illness
County Plans Linked to Goals	·
<ul> <li>Biennial Implementation Plan for Mental Health, Addictions and</li> <li>Mid-Willamette Homeless Initiative Strategic Plan</li> <li>Ambulance Service Plan</li> <li>Marion County Housing Authority 5-Year Plan</li> </ul> COUNTY GOAL 4: EMERGENCY MANAGEMENT	
Proactively plan, review, and maintain a comprehensive emerg	ency management program.
DEPARTMENT GOALS	
Public Works: Develop and Maintain Emergency Operations Pla	ns
Prepare a master plan for Emergency Management that sets short and long term operational goals.	Volunteer hours served
County Plans Linked to Goals	
<ul> <li>Marion County Emergency Operations Plan</li> <li>Natural Hazards Mitigation Plan</li> <li>Marion County Health Department Pandemic Influenza Plan</li> </ul>	
COUNTY GOAL 5: ECONOMIC DEVELOPMENT	
Demonstrate a supportive attitude toward employers, business economic development and high standards of livability in Mari	
DEPARTMENT GOALS	KEY INDICATORS
Community Services: County Fair	
Provide effective and efficient administrative support that ensures t success of the Marion County Fair.	he Fair attendance

Community Services: Economic Development	1
Serve as a convener and manager of Marion County's economic development strategic plan and ensure stakeholders are engaged and working toward economic growth, increased employment, and improved standards of living.	Economic development projects
Public Works: Permits	
Continue to streamline review process for citizens with other agencies/departments on building permits, roadway improvements, survey plats, septic issues, and survey reviews.	Number of permits issued by type
County Plans Linked to Goals	
<ul> <li>Economic Development Strategic Plan</li> <li>Marion County Fair Strategic Plan</li> <li>Marion County Integrated Water Resource Plan</li> </ul>	
COUNTY GOAL 6: OPERATIONAL EFFICIENCY AND QUALI	ITY SERVICE
Provide efficient, effective, and responsive government through s	tewardship and accountability.
DEPARTMENT GOALS	KEY INDICATORS
Assessor's Office: Technology	
Continually improve process efficiencies, conserve resources, and enhance service by making use of current technologies.	Added value to assessment rolls
Board of Commissioners' Office: Enterprise Approach	
Lead and manage the county business functions more efficiently and effectively to enhance accountability and stewardship of county resources.	Organizational and management assessments of county departments
Business Services: Facilities Support	•
Provide an enterprise approach that manages the county owned and leased facilities while focusing on customer service, fiscal responsibility, and industry best practice.	Ratio of repair hours to preventative maintenance hours
Clerk's Office: Increase Efficiency	
Evaluate business processes to make better use of management skills, technology and resources.	Election costs
Finance: Fiscal Integrity	
Develop and implement standardized finance training for departments.	Contracts processed in compliance with county policy and procedure.
Finance: Asset Management	
Safeguard public funds.	Investment portfolio returns
Human Resources: Employee Retention and Longevity	r
Improve organizational engagement by providing employees with benefit, wellness, training and development and engagement resources.	Employee retention rate

Information Technology: Enterprise Approach						
Drive the roadmap of system modernization and simplification initiatives.	Application management and support					
Legal Counsel: Hearings Officer Cases						
Provide support to county Hearings Officers to conduct						
administrative hearings in a professional manner and issue well-	Hearings officer cases					
reasoned decisions.						
Legal Counsel: Protecting the County						
Zealously represent the county in contested matters in court or						
before administrative tribunals, and recommend settlements as	Tort claim notices					
appropriate.						
County Plans Linked to Goals						
Annual Adopted Budget						
· Facilities Master Plan Final Report						
Facilities Condition Assessment Report						
Comprehensive Annual Financial Report (CAFR)						
· Treasurer's Investment Portfolio Report						

# **ORGANIZATION CHART**

The Marion County government organization is headed by an elected Board of Commissioners and has 15 departments. In addition to the Board of Commissioners, five other departments are headed by elected officials: Assessor, Clerk, District Attorney, Justice Court, and Sheriff. The remaining nine departments are headed by appointed officials who report to the Chief Administrative Officer: Business Services, Community Services, Finance, Health and Human Services, Human Resources, Information Technology, Juvenile, Public Works and Legal Counsel. The Finance Department includes the Treasurer, an elected position.



### **Employees**

There are more than 1,600 full-time regular and part-time regular employees working for Marion County which includes the department heads and elected officials. In addition, there are as many as 300 part-time temporary employees also employed in a peak month; the count varies as some employment is seasonal.

Additional information about employees is found in the appendices where there is a complete FTE position history.

	Marion County 10 Year History of Full-Time Equivalent Positions								
FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
1357	1413	1443	1477	1516	1517	1558	1602	1659	1673

#### Marion County 10 Year History of Full-Time Equivalent Positions

### **Department Heads and Elected Officials**

DEPARTMENT	DIRECTOR	ТҮРЕ
Assessor	Tom Rohlfing	Elected
Board of Commissioners	Danielle Bethell	Elected
Board of Commissioners	Kevin Cameron	Elected
Board of Commissioners	Colm Willis	Elected
Board of Commissioners	Jan Fritz	Appointed
Business Services	Tamra Goettsch	Appointed
Community Services	Chris Eppley	Appointed
County Clerk	Bill Burgess	Elected
District Attorney	Paige Clarkson	Elected
Finance	Jeff White	Appointed
Finance, Treasurer Position	Sam Brentano	Elected
Health and Human Services	Ryan Matthews	Appointed
Human Resources	Salvador Llerenas	Appointed
Information Technology	Gary Christofferson	Appointed
Justice Court	Justin E. Kidd	Elected
Juvenile	Troy Gregg	Appointed
Legal Counsel	Jane Vetto	Appointed
Public Works	Brian Nicholas	Appointed
Sheriff	Joe Kast	Elected

### **GOVERNMENT SERVICES**

Programs and services delivered or managed by Marion County touch the lives of virtually all residents of the county, fulfilling many roles. Marion County is a general law county, acting as an agent of the state. The county performs functions on behalf of the state, as well as providing county services.

Assessor – The Assessor's Office assesses the value of all commercial, industrial and residential property subject to tax; collects all property taxes levied by local school districts, cities, special districts and the county; and distributes these revenues to the taxing districts to support their operations.

*Board of Commissioners* – The Board of Commissioners Office consists of three county commissioners, elected at large, who constitute the county governing body. The board appoints a chief administrative officer who is responsible for carrying out directives, policies, and ordinances of the board.

*Business Services* – The Business Services Department provides services that support departments in the following functions: facilities management which includes overseeing and maintaining county buildings, risk management to protect and mitigate loss of county assets as well as overseeing employee occupational safety, and overall administrative support.

*Community Services* – The Community Services Department promotes safe and thriving communities for people to live, learn, work and play. The department has eleven program areas: Administration, Community Services Grants, Marion County Reentry Initiative, Dog Services, County Fair, Economic Development Administration, Lottery Distribution, Business and Workforce Development, Infrastructure and Economic Development, Santiam Wildfire Recovery and Community members, public safety, health, education, and social service agencies; applies research in support of agriculture, forestry, enterprises, natural resources and related workforce development; provides care and shelter to lost dogs; and provides the administration for the Marion County Fair.

*County Clerk* – The Clerk's Office is responsible for recording, maintaining, and archiving all county records. This office also conducts all elections within Marion County, whether for federal, state or local government.

*District Attorney* – The District Attorney's Office prosecutes people accused of committing crimes in the county. This office also collects child support payments ordered by the courts and provides assistance to crime victims.

*Finance* – The Finance Department provides financial services that support departments in delivering their services to customers and clients and is the cash custodian for the county. This involves functions such as processing and maintaining the county's payroll and accounting records, maintaining records for the receipt and payment of county funds, accounts payable and receivable, purchasing, contract management, grants compliance, budget preparation, and the management of tax-foreclosed property. The Finance Department also includes the Treasurer (the investment manager for the county), who is responsible for investing funds in accordance with Oregon law and the county's investment policy, and ensuring adequate cash is available to meet county obligations.

*Health and Human Services* – The Health and Human Services Department inspects and licenses all restaurants, school cafeterias and other food vendors. It provides immunizations for children and tracks and works to control infectious diseases. It records birth and death certificates. It provides case management for those with developmental disabilities; maintains programs for those with chronic and acute mental illness; and provides treatment for those with substance and gambling addictions.

*Human Resources* – The Human Resources Department was formed is responsible for providing recruitment, classification and compensation, employee and labor relations, workforce data management, workforce planning and development, benefits and wellness to county employees, and oversight of volunteer services.

*Information Technology* – The Information Technology Department provides supporting services to county departments by operating and maintaining the county's information technology and telecommunications systems.

*Justice Court* – The Justice Court hears minor traffic offenses, some misdemeanors and small civil claims (\$10,000 or less). In addition, the Justice Court can hear cases related to violations of county ordinances, such as charges of excessive noise or dogs running at large.

*Juvenile* – The Juvenile Department operates a juvenile detention center, restitution and education programs, and probation services for juvenile offenders. The department keeps juveniles who are under court order in schools, educational and vocational programs, and under supervision.

*Legal Counsel* – The attorneys in the Legal Counsel Department are the civil lawyers and counselors for Marion County. The county law library serves attorneys, judges, litigants and the public. The law library is authorized and mandated by the state and operates solely on revenue derived from filing fees in the Circuit Court.

*Public Works* – The Public Works Department is responsible for road and bridge maintenance, construction, management of the regional emergency operations center, county parks, the Buena Vista and Wheatland ferries, management of the county fleet, radio and communications, stormwater management, disposal of solid waste, while protecting the environment and promoting recycling. Land use planning, surveying, and building inspection are also managed by Public Works.

*Sheriff* – The Sheriff's Office is responsible for patrol duties, traffic enforcement, criminal investigations, search and rescue, marine patrol and law enforcement contracts throughout the entire county. In addition, the Sheriff's Office manages the county jail. The Sheriff's Office also supervises parole and probation offenders in Marion County.

# MARION COUNTY FY 2023-24 BUDGET SUMMARY

# TOTAL BUDGET

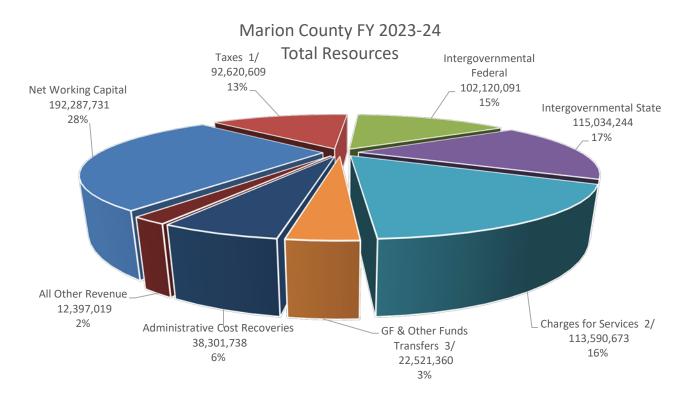
The fiscal year 2023-24 budget totals \$688,873,465. This is a \$26,819,708 or a -3.7% **decrease** from the total fiscal year 2022-23 budget. Oregon local budget law requires a balanced budget to be adopted by the governing body. Therefore, total resources and total requirements must be equal.

The budget includes \$133,922,701 General Fund and \$554,950,764 for all other funds. Some county departments are funded partially or entirely through the General Fund, whose primary revenue is property taxes. The majority of non-General Fund revenues are federal, state, and other agencies' contracts and grants that, by law, must be spent for specific purposes. In this Summary section and throughout the remainder of this book, all current fiscal year 2022-23 budget amounts include changes through supplemental budgets.

Countywide Income Summary FY 2023-24												
FY 20-21 ACTUAL	FY 21-22 ACTUAL	CATEGORY	FY 22-23 BUDGET	FY 23-24 PROPOSED	INCREASE/ (DECREASE)	+/- % Prior Budget						
RESOURCES												
80, 195, 381	83,392,584	Taxes	86,831,684	92,620,609	5,788,925	6.7%						
4,323,049	4,201,734	Licenses and Permits	4,289,350	4,256,370	(32,980)	-0.8%						
35, 366, 548	34,757,675	Intergovernmental Federal	118, 188, 386	102, 120, 091	(16,068,295)	-13.6%						
81,839,187	95,548,487	Intergovernmental State	113,459,133	115,034,244	1,575,111	1.4%						
1,599,079	385,755	Intergovernmental Local	1,000	-	(1,000)	-100.0%						
108,537,670	99,426,277	Charges for Services	109,956,315	106, 167, 080	(3,789,235)	-3.4%						
31,691,551	30,499,866	Admin Cost Recovery	37,215,019	38,301,738	1,086,719	2.9%						
2,758,549	3,097,102	Fines and Forfeitures	3,288,866	3,167,223	(121,643)	-3.7%						
2,158,483	1,996,751	Interest	1,985,032	3,860,304	1,875,272	94.5%						
546,603	1,565,675	Other Revenues	303,526	326,715	23,189	7.6%						
11,521,677	16,420,867	General Fund Transfers	16,831,579	12,839,198	(3,992,381)	-23.7%						
9,466,357	8,669,072	Other Fund Transfers	16,067,471	9,682,162	(6,385,309)	-39.7%						
263,547	34,943	Settlements	818,435	710,000	(108,435)	-13.2%						
-	21,232,974	Financing Proceeds	-	7,500,000	7,500,000	n.a.						
150,698,757	170,334,513	Net Working Capital	206,457,377	192,287,731	(14,169,646)	-6.9%						
520,966,438	571,564,276	Total Resources	715,693,173	688,873,465	(26,819,708)	-3.7%						
<u>REQUIREMENTS</u>												
165,963,829	168,710,912	Personnel Services	202, 502, 381	215,910,746	13,408,365	6.6%						
102,052,694	99,775,516	Materials and Services	156,745,068	144,970,670	(11,774,398)	-7.5%						
27,834,436	28,076,859	Administrative Charges	34,208,625	36,701,235	2,492,610	7.3%						
20,420,250	26,375,514	Capital Outlay	102,204,253	96,906,719	(5,297,534)	-5.2%						
5,979,267	8,229,417	Debt Service Principal	8,309,022	7,831,179	(477,843)	-5.8%						
2,853,536	2,773,425	Debt Service Interest	2,575,179	2,653,714	78,535	3.0%						
4,539,878	6,072,527	Special Payments	2,656,243	1,242,934	(1,413,309)	-53.2%						
20,988,034	25,089,939	Transfers Out	32,899,050	22,521,360	(10,377,690)	-31.5%						
-	-	Contingency	42,167,861	36,942,822	(5,225,039)	-12.4%						
-	-	Reserve for Future Expenditure	48,705,778	49,132,710	426,932	0.9%						
-	-	Ending Fund Balance	82,719,713	74,059,376	(8,660,337)	-10.5%						
350,631,925	365,104,108	Total Requirements	715,693,173	688,873,465	(26,819,708)	-3.7%						

### TOTAL COUNTY RESOURCES

The county's revenue and other available resources are shown in major categories. In addition to revenues expected to be collected during the fiscal year, local budget law requires other available resources to be disclosed in the budget, including beginning net working capital, internal transactions, and transfers. These together are referred to as <u>resources</u>. Beginning net working capital is the prior fiscal year ending fund balance. Marion County's internal transactions are transactions between funds resulting from one department providing a service to another. The sum of revenues, net working capital, internal transactions, and transfers are the total resources. The total resources budget is \$688,873,465.



- <sup>1/</sup> Total taxes include property tax collections (current year collections, delinquent taxes anticipated to be collected in the current year, and interest and penalties on delinquent tax), and cable television franchise taxes.
- 2/ Includes licenses, permits, fees, tolls, certain reimbursements, and other charges for services.
- <sup>3/</sup> Includes General Fund transfers to other funds as well as other transfers between funds.

### **MAJOR COUNTY RESOURCES**

County resources may be categorized according to like characteristics as shown on the total county resources pie chart on the previous page. Net Working Capital is a resource although it is not classified as revenue. The General Fund is the largest fund within the county. Resources specific to the General Fund are discussed in another section of this book.

A discussion of each major county resource follows. Comparative budgets for resources are stated for fiscal years 2022-23 and 2023-24. The reasons for year-to-year budget changes in departmental and non-departmental program budgets are discussed in other parts of this book and not necessarily discussed in this section, other than some high-level comparisons. Amounts discussed in this section are rounded.

			FY 23-24		INCREASE /	
		FY 23-24	GENERAL	FY 23-24	(DECREASE)	+/- %
	FY 22-23	BUDGET	FUND	BUDGET	PRIOR	PRIOR
RESOURCES	BUDGET	(excluding GF)	BUDGET	TOTAL	BUDGET	BUDGET
Net Working Capital	206,457,377	167,079,552	25,208,179	192,287,731	(14,169,646)	-6.9%
Taxes <sup>1/</sup>	86,831,684	525,000	92,095,609	92,620,609	5,788,925	6.7%
Intergovernmental Federal	118,188,386	100,686,446	1,433,645	102,120,091	(16,068,295)	-13.6%
Intergovernmental State	113,459,133	110,739,772	4,294,472	115,034,244	1,575,111	1.4%
Intergovernmental Local	1,000	-	-	-	(1,000)	-100.0%
Charges for Services <sup>2/</sup>	114,245,665	106,620,487	3,802,963	110,423,450	(3,822,215)	-3.3%
Transfers From Other Funds	32,899,050	17,604,393	4,916,967	22,521,360	(10,377,690)	-31.5%
Admin Cost Recovery	37,215,019	38,301,738	-	38,301,738	1,086,719	2.9%
Settlements	818,435	710,000	-	710,000	(108,435)	-13.2%
Financing Proceeds	-	7,500,000	-	7,500,000	7,500,000	0.0%
All Other Revenues 3/	5,577,424	5,183,376	2,170,866	7,354,242	1,776,818	31.9%
TOTAL RESOURCES	715,693,173	554,950,764	133,922,701	688,873,465	(26,819,708)	-3.7%

### **Total County Resources Including the General Fund**

1/ Taxes outside the General Fund are solid waste collection and cable regulatory fees.

2/ Includes licenses, permits, fees, reimbursements, and other charges for services.

3/ Includes fines, interest, and miscellaneous revenue.

### **Net Working Capital**

The terms "net working capital" and "beginning fund balance" are interchangeable in budgeting and Marion County uses the term net working capital. A program's beginning fund balance is equal to the ending fund balance of the prior year. A fund balance is the accumulation of revenues over expenditures throughout the life of the fund, essentially the unexpended portion of revenues for any given fund.

Total Net Working Capital **decrease \$14.2 million** compared to the prior fiscal year budget for all funds - mostly due to reduced carryover of funding for capital and facility renovation projects. A couple of funds do not budget Net Working Capital, such as internal service funds. The Central Services Fund, by rule, has no ending fund balance as it charges administrative charges to other funds in an amount equal to its total expenditures. Other funds simply do not anticipate any year-end savings to carry forward. One fund is required by law to transfer out all revenue received to school districts.

### Taxes

### Property Taxes

99% of tax revenue in the County is from **property taxes** and these are recorded in the General Fund. The property taxes, interest, and penalties total budget for FY 2023-24 is \$91.6 million.

### Franchise Fees on Solid Waste Collectors and Cable TV

Franchise fees are classified as a tax by local government financial rule. Franchise fees are paid by solid waste collectors and allocated to solid waste management activities. They are managed by the Environmental Services program of the Public Works Department. Franchise Fees for Cable TV are collected and remitted to the cable regulatory commission to provide access opportunities for the general public, educational and governmental entities. The Finance Department oversees the collection and remittance of those fees.

### **Intergovernmental Federal**

Intergovernmental federal revenue is estimated based on current information provided by state agencies for pass-through federal funds and provided by federal grantor agencies for direct grants. In some cases, departments use their knowledge of federal statutory funding requirements or what discretionary funding is available, and at what level.

### Oregon Department of Justice Child Support Subsidies

These are federal child support revenues passed through the Oregon Department of Justice, Division of Child Support, to maintain child support enforcement activities, which is a 66% federal match on qualified expenses for support enforcement activities pursuant to federal statute under Title IV of the Social Security Act.

### Health and Human Services Grants and Contracts

These are federal funds passed through the Oregon Health Authority for public health for \$5.6 million and mental health for \$1.5 million for FY 2023-24 services, which is less than the prior year funding. However, additional funding is typically received during the course of the fiscal year.

### Federal Aid Highway Program

The Public Works Fund is budgeted to receive \$14.2 million from the Federal Highway Administration passed through the Oregon Department of Transportation for roads and bridges repairs. Amounts vary substantially from year-to-year as major projects are funded intermittently with a wide range of project costs. This is almost \$4.5 million more than FY 2022-23.

### American Rescue Plan Act (ARPA)/Other Federal Revenues

For FY 2023-24, \$25 million is budgeted in the ARPA Fund for continuing city and not-for-profit projects for investments in water and sewer infrastructure, park enhancements, emergency room upgrades, homeless resource centers, cybersecurity, and overall program administrative costs. Another \$31 million in ARPA funds are budgeted in county department budgets, as they oversee and administer their infrastructure projects. In addition, the county was awarded \$1 million in Local Assistance and Tribal Consistency Funds from the U.S. Treasury to help augment and stabilize local government revenues. Those revenues are also accounted for in the ARPA Fund, part of which was budgeted for Parks recovery.

### U.S. Department of Housing and Urban Development

Marion County will receive nearly \$8 million in funding to be used to assist low to moderate income households obtain housing and related support services and also to address the needs of those in the community that are houseless. This is an increase of \$1.6 million over the prior year budget.

### **Intergovernmental State**

State revenue is estimated based on current information provided by state grants and contracts, reinforced by quarterly state economic forecasts, trend analysis, and state statutory requirements. There are numerous state grants and contracts in multiple funds for FY 2023-24. Major revenues are discussed below.

# MARION COUNTY FY 2023-24 BUDGET SUMMARY

### Gas Tax (Motor Vehicle Fuel Tax)

The gas tax is a state fuel tax calculated on a per gallon basis. Oregon's constitution is the legal authority for imposing and collecting the gas tax and dedicates the tax revenue to transportation infrastructure. The Oregon Department of Transportation (ODOT) is responsible for distribution of the tax revenues. Revenues must be used exclusively for the construction, reconstruction, improvement, repair, maintenance, operation and use of public highways, roads, streets, roadside rest areas, and some of the cost of administration. The Public Works Department is the recipient of all gas tax. FY 2023-24 gas tax revenue is budgeted at \$29.0 million, a \$1.7 million increase over the prior year as a result of increased tax rates and miles driven.

### Mental Health Contracts

Mental health, alcohol and drug, and developmental disabilities contract and revenues are received from the Oregon Health Authority, Oregon Department of Human Services, and other agencies. The FY 2023-24 budget of \$35.7 million is a \$7.8 million decrease compared to the prior year due to onetime Behavioral Health Resource Networks BHRN (measure 110) which was received in FY 2022-23 and actual ongoing amounts to be received starting in January 2024 are to-be-determined and will be at a lower funding level.

#### Community Corrections Grant-in-Aid

This revenue is distributed from the Oregon Department of Corrections to the Sheriff's Office as payment for the county's assumption of responsibility for felons on parole, on probation, on post-prison supervision, sentenced to 12 months or less incarceration, and other purposes. The Sheriff's Office allocates the funding for parole and probation programs and care of county jail inmates. FY 2023-24 revenues are budgeted the \$88K lower year at \$13.6 million, due to estimates from the FY 2023-25 State of Oregon biennial budget.

#### Video Lottery

The Oregon State Lottery Commission transfers an amount equal to 2.5% of net receipts from video lottery games, similar to casino slot machines, from the State Lottery Fund to counties, with ninety percent distributed to each county in proportion to the gross receipts from the games in each county. Funds are required to be expended on economic development activities. The Community Services Department administers the economic development programs. Video Lottery revenue is budgeted at \$2.2 million for FY 2023-24, a \$200K decrease over the prior year.

### Oregon Housing and Community Services

The state is providing new \$12 million funding resources to address housing needs of individuals impacted by the wildfires of 2020.

### **Intergovernmental Local**

Prior to January 2020, Intergovernmental Local funding reflected the Medicaid funding received from Mid-Valley Behavioral Care Network (BCN) for behavioral health services. Those funds are now being administered through PacificSource Community Solutions as the Coordinated Care Organization (CCO) for Marion County and are reflected in Charges for Services revenue account category.

### **Licenses and Permits**

Licenses and permits revenue is estimated based on trend analysis covering five years, including review of each of the types of fees collected. State quarterly economic forecasts are also reviewed with attention to the housing and construction industry.

#### Structural (Building) Permits

Building inspection revenues are generated from fees for structural, mechanical, plumbing, electrical inspections, and permits. These are revenues managed by the Department of Public Works. The \$3.7 million FY 2023-24 budget is unchanged from FY 2022-23.

#### **Charges for Services**

There is a great diversity of services provided by Marion County and Charges for Services revenues reflect that diversity. Charges for services include fees for health, public safety, environmental health, surveyor, building inspection, land use planning, solid waste disposal, and dog services, as well as county fair sales, insurance assessments, various reimbursements, street assessments, ferry tolls, property leases, fleet rentals, recording fees, work crew fees, parking permits and many more.

#### Waste-to-Energy Tipping Fees

The Public Works Department Environmental Services Program earns solid waste disposal tipping fees collected at the Waste-to-Energy Facility located in Brooks. The plant is privately owned and operated under a contract with Marion County, with the county receiving a share of the gross receipts. Tipping revenue is relatively finite and stable because there is a limit to capacity and the plant generally operates at capacity. The \$10.4 million budgeted for FY 2023-24 is a \$964K decrease over the prior year.

Salem-Keizer Recycling and Transfer Station (SKRTS), North Marion and Brown's Island Tipping Fees Customers who are not commercial garbage haulers bring garbage to SKRTS in southeast Salem, North Marion Recycling and Transfer Station in Woodburn, or Brown's Island Demolition Landfill in south Salem and pay tipping fees. The garbage from SKRTS and North Marion is subsequently transported to the Waste-to-Energy Facility and incinerated. Compostable material goes to a commercial composting facility. Recyclable items are hauled to recycling markets. The fees are part of Environmental Services Fund general operating revenues. FY 2023-24 budgeted revenues of \$9.3 million is a \$2.6 million decrease from the prior year due to companies using the Marion Resource Recovery Facility to receive a discount for demolition waste.

#### Medicaid Fees

The Health and Human Services Department bills the state for federal Social Security Act Title XIX ("19") Medicaid fees for services. Behavioral health services for Medicaid are billed under an Office of Mental Health and Addiction Services contract. Other billings occur under Department of Human Services, Office of Medical Assistance Program for services provided to clients covered by the Oregon Health Plan. Health and Human Services Department charges are based on unit cost; however, the actual reimbursement is set per the payer's reimbursement schedule. The Juvenile Department also bills federal Medicaid through the state. The fees are for provision of a standardized program of rehabilitation services to qualified youth. The Guaranteed Attendance Program (GAP) also provides these services. The \$1.9 million FY 2023-24 budget is a \$164K decrease from the prior year.

#### Public Works Fleet Rentals

The Public Works Department collects for rental of motor pool cars and for fleet vehicle leases to departments. The FY 2023-24 revenues of \$2.1, a \$246K increase over the prior year.

#### <u>Insurance</u>

Charges for Services includes insurance charges budgeted in the Self-Insurance Fund. County departments are charged for a share of several types of county insurance costs. Significant amounts for FY 2023-24 are: medical and dental health insurance \$31.7 million; liability insurance \$1.8 million; workers' compensation insurance \$1.1 million; and group life, long-term disability, unemployment insurance total \$0.8 million and worker's compensation costs of \$1.1 million. The cost of insurance has increased over the prior year.

### **Transfers from Other Funds**

In Marion County's governmental budgeting system, resources are sometimes moved from one fund to another by means of transfer accounts. The fund receiving the transfer shows it as a fund resource. The result is that revenue is counted twice; once when revenue is initially recorded in fund "A," and a second time after transferring out of fund "A" into fund "B". One of the most common situations is a transfer from the General Fund to other funds, including capital funds, debt service funds, and operating funds that are primarily funded by non-General Fund resources but require either temporary or long-term additional funding in order to pay the full cost of providing the service. Other funds are budgeted to receive a total of \$12.8 million from the General Fund in FY 2023-24. Another \$9.6 million is budgeted for transfers between other funds, such as transfers from the Criminal Justice Assessment Fund to the Sheriff's Grant Fund and the Juvenile Grant Fund, and a variety of other transfers.

#### **Administrative Cost Recovery**

Internal services departments provide services to all other departments and funds are recorded under Administrative Cost Recovery accounts. Services provided are county administration, information technology, financial management, payroll, human resources, risk management, facilities management, and legal counsel. Administrative Cost Recovery also accounts for the debt service assessment for the Public Employee Retirement System.

Administrative cost recoveries are unique revenue. The maximum that can be earned is a fixed amount based on a cost allocation plan. For example, the Information Technology Department knows how much it will be allowed to charge other departments and programs for its services based on its budget approved by the Budget Officer. In this case, revenue is matched to expenditures. If a central service department expends less than budgeted, other department's administrative charges will be less so that the actual revenue received equals the actual expenditures at fiscal year-end. The Administrative Cost Recovery revenue for FY 2023-24 is \$38.3 million, an increase of \$1.1 million over the prior year, largely a result of increased wages and benefits.

#### Settlements

Settlement revenue comes from settling financial claims against outside parties either through legal proceeding or outside of court, and tends to be one-time.

#### **Financing Proceeds**

Financing proceeds are used to account for any bank loans, typically for construction or capital projects. There is \$7.5 million in anticipated financing proceeds for FY 2023-24 for a capital loan for refurbishing the Courthouse Parking Structure and repairing waterlines at the Marion County Jail.

### **All Other Revenues**

The revenue categories remaining are fines and forfeitures (\$3.2 million – similar to FY 22-23), interest and investment earnings (\$3.8 million – double the budget for FY 22-23 due to an increasing rate environment), and miscellaneous revenue that includes inter-fund loan principal payments, donations and private foundation grants, reimbursements, and a further variety of other small revenues.

### MAJOR COUNTY REQUIREMENTS

Major categories of requirements are shown on the schedule below for the purpose of presenting data discussed in the section immediately following.

	FY 2023-24 Requirements by Major Categories										
	Total Direct	Administrative			Reserves and Ending Fund	Total					
	Expenditures	Charges *	Transfers Out	Contingency	Balance	Requirements					
General Fund	91,675,272	13,837,359	12,839,198	3,261,436	12,309,436	133,922,701					
All Other Funds	377,840,690	22,863,876	9,682,162	33,681,386	110,882,650	554,950,764					
Total	469,515,962	36,701,235	22,521,360	36,942,822	123, 192, 086	688,873,465					

\* Internal service charges

<u>The amount planned for expenditure during a fiscal year is always less than the total budget</u>. Oregon local budget law requires reporting of expenditures, internal transactions between funds, transfers, contingencies, and unappropriated ending fund balance in the total budget. These together are referred to as <u>requirements</u>.

The total budget includes internal transactions and transfers that are counted twice. Internal transactions are transactions between funds resulting from one department providing a service to another. On the expenditure side they are referred to as internal service ("administrative") charges. Transfers are a special type of internal transaction that involves transferring resources out of one fund into another fund. For example, funds are transferred out of the General Fund into the Capital Improvement Projects Fund. In the General Fund, the transfer out is an expenditure, and in the Capital Improvement Projects Fund the incoming transfer is a resource which is in turn allocated to expenditures.

The total requirements budget is \$688,873,465. This is the sum of the direct expenditures, administrative charges, transfers out, contingency, reserves, and ending fund balance.

The expenditures budget is \$528,738,557. This is the total of direct expenditures, administrative charges (internal service), and transfers out. Expenditures equal true appropriation authority, e.g., authority to expend. Contingency, reserves, and ending fund balance totaling \$160,134,908 are excluded from the expenditures total.

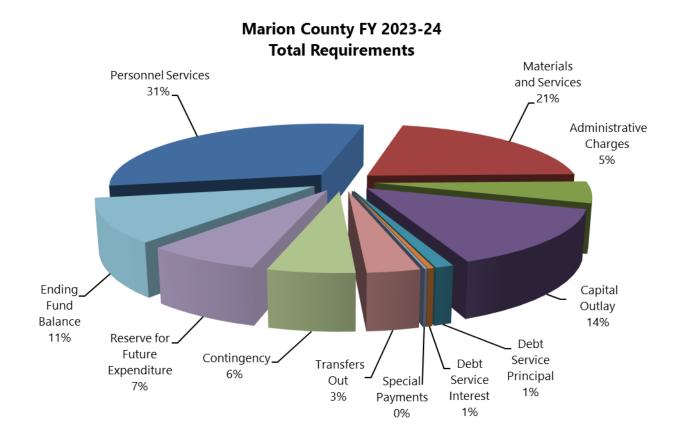
**Total direct expenditures are \$469,515,962**. This is the <u>direct</u> expenditure (resulting in cash outlays) for Personnel Services, Materials and Services, Capital Outlay, Debt Service Principal, Debt Service Interest, and Special Payments.

### **Requirements Categories**

### **County Requirements Summary**

FY	2023-24
----	---------

FY 20-21 ACTUAL	FY 21-22 ACTUAL	REQUIREMENTS	FY 22-23 BUDGET	FY 23-24 PROPOSED	INCREASE/ (DECREASE)	+/- % Prior Budget
165,963,829	168,710,912	Personnel Services	202,502,381	215,910,746	13,408,365	6.6%
102,052,694	99,775,516	Materials and Services	156,745,068	144,970,670	(11,774,398)	-7.5%
27,834,436	28,076,859	Administrative Charges	34,208,625	36,701,235	2,492,610	7.3%
20,420,250	26,375,514	Capital Outlay	102,204,253	96,906,719	(5,297,534)	-5.2%
5,979,267	8,229,417	Debt Service Principal	8,309,022	7,831,179	(477,843)	-5.8%
2,853,536	2,773,425	Debt Service Interest	2,575,179	2,653,714	78,535	3.0%
4,539,878	6,072,527	Special Payments	2,656,243	1,242,934	(1,413,309)	-53.2%
20,988,034	25,089,939	Transfers Out	32,899,050	22,521,360	(10,377,690)	-31.5%
-	-	Contingency	42,167,861	36,942,822	(5,225,039)	-12.4%
-	-	Reserve for Future Expenditure	48,705,778	49,132,710	426,932	0.9%
-	-	Ending Fund Balance	82,719,713	74,059,376	(8,660,337)	-10.5%
350,631,925	365,104,108	Total Requirements	715,693,173	688,873,465	(26,505,963)	-3.7%



### **Direct Operating Expenditures**

The primary direct operating expenditure accounts are Personnel Services and Materials and Services.

#### **Personnel Services**

The county's personnel rules allow for an annual 5 percent step increase for satisfactory service (merit). The county has a high percent of employees who have worked enough years to have reached the last step in their grade level and are at longevity steps. A high number of employees in the step 7 and longevity steps tend to keep the overall percentage pay increases for merit steps lower than the five percent.

A policy requiring vacant positions be budgeted at no higher than a step 1 has had the effect, in some funds and programs, of lowering the Personnel Services budget. This is particularly true for positions that became vacant at the time the incumbent is being paid at step 7, or longevity, and departments are not allowed to budget at the same level for replacements. All positions requested to be filled at a step higher than a step 1 require Budget Officer approval. Periodic changes in pay grades for specific positions to bring pay within comparative local government rates ("market") also has an impact on the funds and programs involved.

The increase in total fringe benefits in recent years is attributable to health insurance and Public Employee Retirement System (PERS) rate increases.

The main factors that affect the total Personnel Services increase of \$13.4 million for FY 2023-24 over the prior year are:

- (1) A net increase of 13.5 Full-Time Equivalent (FTE) that were approved by the Budget Officer through the Decision Package process;
- (2) Normal step and merit increases, as well as several market reviews that were conducted in the prior year;
- (3) Cost-of-living allowances for all county positions of 5%; and
- (4) A \$4.5 million increase in fringe benefits was mostly attributed to PERS & PERS debt service, a new state tax for Oregon Paid Leave (OPL) of \$520,000
- (5) , and medical and dental insurance premiums.

	Countywide Personnel Services Summary										
FY 20-21 ACTUAL	FY 21-22 ACTUAL	PERSONNEL SERVICES	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- % Prior Budget						
103,804,621	105,746,160	Salaries and Wages	123,541,168	132,493,214	7.2%						
62,159,208	62,964,752	Fringe Benefits	78,961,213	83,417,532	5.6%						
165,963,829	168,710,912	Total Personnel Services	202,502,381	215,910,746	6.6%						
1558	1602	FTE	1659	1673	0.8%						

#### Materials and Services

General Fund and Central Services Fund departments are not allowed to budget for across-the-board increases in Materials and Services. They are generally required to absorb inflationary increases by reducing whatever line items are considered lower priority than the inflation-driven line items, or simply do with less. There are exceptions, primarily in situations where departments are required to take on new types of expenditures, or for the non-departmental portion of either fund which are sometimes allocated funds for one-time projects that require contracted services. Other departments and programs have been allowed to reflect inflationary increases to the extent that available resources allow. Expenditures by subcategories are shown below.

	Cour	ntywide Materials and Ser	vices Summ	ary	
FY 20-21 ACTUAL	FY 21-22 ACTUAL	CATEGORY	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- % Prior Budget
3,277,910	3,467,877	Supplies	3,885,614	3,944,494	1.5%
5, 106, 184	3,722,319	Materials	6,443,089	6,348,175	-1.5%
1,752,100	1,612,257	Communications	1,733,285	1,630,319	-5.9%
1,995,875	2,158,064	Utilities	2,217,092	2,379,100	7.3%
48,283,269	48,530,624	Contracted Services	93,442,919	79,615,295	-14.8%
4,241,715	5,033,522	Repairs and Maintenance	5,372,798	5,519,584	2.7%
5,131,318	3,332,011	Rentals	5,329,031	5,977,939	12.2%
30,373,015	29,789,448	Insurance	35,076,417	35,854,189	2.2%
1,891,309	2,129,394	Miscellaneous	3,244,823	3,701,575	14.1%
102,052,694	99,775,516	Total Materials and Services	156,745,068	144,970,670	-7.5%

### FUNDS OVERVIEW

Oregon local budget law requires the use of funds for budgeting. Funds are self-balancing accounts used to record financial resources, related liabilities and balance changes, all segregated for specific, regulated activities and objectives.<sup>1</sup>

#### **General Fund**

A general fund is used to account for all activities for which specific types of funds are not required. The General Fund is the largest fund within the county. The General Fund supports public safety and judicial activities, assessment and taxation, county clerk, and treasury within the fund, and transfers supplemental funding to other funds and departments.

#### **Special Revenue Funds**

Special revenue funds account for revenue that by federal law, Oregon statutes, or other requirements must be dedicated to specific expenditure purposes. The majority of Marion County's funds are special revenue funds. Major funds are the Community Corrections Fund, Health and Human Services Fund, and Public Works Fund.

<sup>1</sup> p. 19, Local Budgeting Manual, Oregon Department of Revenue (Programs\Property Tax\Local Budget Law)

#### **Reserve Funds**

A reserve fund is a type of special revenue fund to hold moneys to be accumulated and expended for future purposes. The county has two reserve funds – the Rainy Day Fund and the Capital Building and Equipment Fund.

#### **Debt Service Fund**

A debt service fund accounts for the payment of principal and interest on all long-term debt.

#### **Enterprise Funds**

An enterprise fund accounts for services that are rendered to the general public in a manner similar to a business. The county uses two enterprise funds. They are the Environmental Services Fund and the Stormwater Management Fund in the Public Works Department.

#### **Internal Service Fund**

An internal service fund is similar to an enterprise fund except services are not rendered to the public. Rather, services are rendered to other departments and activities. The county uses one internal service fund, the Central Services Fund, to account for central services such as financial management, human resources, facilities operations and maintenance, risk management, information technology, and legal counsel.

#### **Capital Funds**

Capital funds account for the acquisition and improvement of capital facilities and acquisition of capital equipment. The county currently has three capital funds budgeted.

#### **BUDGET BY FUND REQUIRED BY LAW**

The Budget Committee approves, and the Board of Commissioners adopts the budget on a fund basis in accordance with Oregon local budget law. For FY 2023-24, the county currently uses 38 funds. See the following table for the budgets for each fund.

FY 2023-24 Budget by Fund											
FY 20-21 Expenditures	FY 21-22 Expenditures	Fund Category and Name	FY 22-23 Budget	FY 23-24 Proposed	Change from Prior year	% Change					
		Operations									
98,848,659	100,562,164	General Fund	132,344,985	133,922,70 <sup>2</sup>	1,577,716	5 1.2%					
3,421,555	3,709,192	Building Inspection	10,252,131	10,409,499	157,368	1.5%					
26,428,428	26,699,943	Central Services	32,142,982	35,420,070	3,277,088	10.2%					
2,115,040	1,917,640	Child Support	2,203,039	2,285,039	82,000	3.7%					
15,812,473	16,151,38	4 Community Corrections	20,812,780	21,054,985	242,205	1.2%					
454,905	3,784,324	Community Development	8,199,939	8,743,712	543,773	6.6%					
7,169	14,943	Community Services Grants	7,085,368	19,856,372	12,771,004	180.2%					
205,342	138,189	County Clerk Records	404,338	260,767	(143,571	-35.5%					
116,19	) 265,796	County Fair	1,024,963	1,036,11	7 11,15	4 1.1%					
1,092,598	1,183,11	6 District Attorney Grants	1,663,741	1,737,162	2 73,421	4.4%					
1,427,077	1,556,945	Dog Services	1,835,250	1,851,18	2 15,932	0.9%					
1,650,385	1,785,528	Enhanced Public Safety ESSD	3,002,407	2,735,317	(267,090)	-8.9%					
26,799,231	22,368,898	Environmental Services	56,387,404	52,902,521	(3,484,883)	-6.2%					
2,755,746	1,074,043	Fleet Management	5,407,631	5,464,074	56,443	1.0%					
71,814,395	68,436,001	Health and Human Services	112,076,873	103,909,254	(8,167,619	) -7.3%					
87,785	400,115	Inmate Welfare	1,009,611	1,059,774	50,163	5.0%					
2,220,181	2,401,036	Juvenile Grants	4,108,140	4,093,015	(15,125	-0.4%					
986,661	976,141	Land Use Planning	1,126,188	1,113,19	6 (12,992)	-1.2%					
265,069	285,879	Law Library	1,107,193	1,104,19	8 (2,995)	-0.3%					
2,595,019	1,889,525	Lottery and Economic Dev	5,773,734	5,623,498	(150,236)	-2.6%					
488,256	895,389	Parks	2,806,953	4,285,670	1,478,71	52.7%					
34,785,944	40,152,935	Public Works	93,734,810	96,430,460	2,695,650	2.9%					
-	-	Public Works Grants	10,304,377	14,218,88	1 3,914,504	38.0%					
3,854,938	3,973,532	Sheriff Grants	6,069,492	4,506,967	(1,562,525)	-25.7%					
857,599	1,045,808	Stormwater Management	2,359,888	2,113,864	(246,024)	-10.4%					
518,139	854,348	Surveyor	4,513,214	4,239,456	(273,758)	-6.1%					
2,188,666	2,307,917	Traffic Safety Team	2,524,927	2,329,444	(195,483)	-7.7%					
301,797,450	304,830,729	Total Operations	530,282,358	542,707,195	12,424,837	2.3%					
·		Capital									
-	-	Capital Building and Equipment	141,729	146,339	4,610	3.3%					
4,542,278	5,179,435	Capital Improvement Projects	18,812,099	15,670,045	(3,142,054)	-16.7%					
2,285,533	3,218,14	1 Facility Renovation	30,356,095	21,670,799	(8,685,296)	-28.6%					
6,827,811	8,397,576	Total Capital	49,309,923	37,487,183	(11,822,740)	-24.0%					
·		Non-Departmental									
-	1,782,396	American Rescue Plan	59,362,082	26,622,287	(32,739,795)	-55.2%					
469,278	2,249,447	County Schools	1,864,795	1,067,934	(796,861)	-42.7%					
801,240	980,662	Criminal Justice Assessment	1,449,879	1,458,952	9,073	0.6%					
8,832,803	9,088,741	Debt Service	15,442,018	13,702,73	(1,739,287)	-11.3%					
626,158	7,117,490		6,891,428	14,611,67		112.0%					
-	-	Rainy Day	2,378,594	2,419,266		1.7%					
30,548,395	30,017,403	Self Insurance	47,447,966	48,154,988		1.5%					
728,790	639,665	Tax Title Land Sales	1,264,130	641,258	,	-49.3%					
42,006,664	51,875,804	Total Non-Departmental	136,100,892	108,679,087	(27,421,805)	-20.1%					
350,631,925	365,104,108	Total Budget	715,693,173	688,873,465	(26,819,708)	-3.7%					

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							FY 2023-24	Budget by F	und by Der	partment								
Fund	Assessor's Office	Board of Commission ers Office	Business Services	Clerk's Office	Community Services	District Attorney's Office	Finance	Health and Human Services	Human Resources	Information Technology	Justice Court	Juvenile	Legal	Public Works	Sheriff's Office	Capital	Non Departmental Operations	Fund Total
OPERATIONS																		
General Fund	8,861,497			3,677,480	1,066,777	12,727,062					1,179,309	15,412,402	!		56,306,696		34,691,478	133,922,70
Building Inspection														10,409,499				10,409,499
Central Services		3,831,485	7,071,237				4,862,724	-	3,392,243	11,810,95	1		2,161,51	5			2,289,915	35,420,070
Child Support						2,285,039												2,285,039
Community Corrections															21,054,985			21,054,985
Community Development					8,743,712													8,743,712
Community Services Grants					19,856,372			0										19,856,372
County Clerk Records				260,767														260,767
County Fair					1,036,11	7												1,036,11
District Attorney Grants						1,737,163	2											1,737,162
Dog Services					1,851,18	2												1,851,18
Enhanced Public Safety ESSD															2,735,317			2,735,317
Environmental Services														52,902,521				52,902,521
Fleet Management Health and Human Services														5,464,074				5,464,074 103,909,254
Inmate Welfare								103,909,254							1,059,774			1,059,774
Juvenile Grants												4,093,015			1,059,774			4,093,015
Land Use Planning												4,093,015		1,113,19	6			1,113,19
Law Library													1,104,19	1,113,15	0			1,104,19
Lottery and Economic Dev					5,623,498								1,104,19	о 				5,623,498
Parks					5,025,450									4,285,670				4,285,670
Public Works														96,430,460				96,430,460
Public Works Grants														14,218,88	1			14,218,88
Sheriff Grants														,=,	4,506,967			4,506,967
Stormwater Management														2,113,86	,,			2,113,864
Surveyor														4,239,456				4,239,456
Traffic Safety Team															2,329,444			2,329,444
CAPITAL																		
Capital Building and Equipment																146,339		146,339
Capital Improvement Projects																15,670,045		15,670,045
Facility Renovation																21,670,799		21,670,799
NON-DEPARTMENTAL																		
American Rescue Plan																	26,622,287	26,622,287
County Schools																	1,067,934	1,067,934
Criminal Justice Assessment																	1,458,952	1,458,952
Debt Service																	13,702,73	13,702,73
Non Departmental Grants																	14,611,67	14,611,67
Rainy Day																	2,419,266	2,419,266
Self Insurance																	48,154,988	48,154,988
Tax Title Land Sales																	641,258	641,258
GRAND TOTAL	8,861,497	3,831,485	7,071,237	3,938,247	38,177,658	16,749,263	4,862,724	103,909,254	3,392,243	11,810,951	1,179,309	19,505,417	3,265,713	191,177,621	87,993,183	37,487,183	145,660,480	688,873,465
FTE	55.0	18.0	52.0	17.2	25.9	96.7	27.6	550.7	19.0	66.0	8.0	110.8	11.8	236.6	377.5	N/A	N/A	1672.8

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#### **GENERAL FUND SUMMARY**

The General Fund is allocated to seven departments plus non-departmental activities that are covered individually in another section of this book. The departments are: Assessor's Office, Community Services Department, Clerk's Office, District Attorney's Office, Justice Court, Juvenile Department, and Sheriff's Office. Some departments have other funds that support their operations.

The General Fund is used to account for all activities for which specific types of funds are not required. The General Fund is the largest fund within the county and for FY 2023-24, the budget is \$133,922,701, a \$1,577,716 or 1.2% increase from the prior year.

#### **General Fund Major Resources**

#### Property Taxes

The majority of general fund revenues are derived from property taxes. The FY 2023-24 estimated total property tax collections for Marion County is \$91,573,831, which includes \$89,711,414 in current taxes, \$1,760,385 in prior years' taxes, and \$102,032 in property tax interest and penalties. This revenue is part of a broader Taxes category that includes other types of taxes, such as Franchise Fees, which are estimated at \$521,778 for FY 2023-24.

The following table of budgeted <u>current year</u> property taxes shows that FY 2023-24 current year property tax collections are budgeted to increase by 6.92% over the prior year, driven by an influx of new commercial property development as well as higher assessed valuations on existing properties.

Current re	arroperty		<u>y</u>						
FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Actual	Budget	Budget							
60,078,181	63,274,521	65,801,530	68,409,263	71,564,386	74,167,114	76,954,551	80,111,121	83,902,893	89,711,414
4.67%	5.32%	3.99%	3.96%	4.61%	3.64%	3.76%	4.10%	4.73%	6.92%

#### Current Year Property Tax History

#### Intergovernmental State

The county receives several sources of revenue from the State of Oregon that are recorded in the General Fund. Most of these revenue estimates are based on state forecasts. The state distributes Oregon Liquor Control Commission (OLCC) funds for the county's portion of state shared revenues. The state also distributes revenues per ORS Chapter 530 regarding acquisition and development of state forests. Revenues generated from timber sales on lands acquired by the state are distributed to the county, county school fund, and taxing districts on which the lands are situated. The state also grants to counties the County Assessment Function Funding Assistance (CAFFA) under Oregon statute. The funds paid to each county are a percentage of the Assessor's Office budget, plus the Board of Property Tax Appeals budget in the Clerk's Office. However, the pool of state revenue available to distribute to counties may also be adjusted by the state.

#### County Clerk Recording Fees

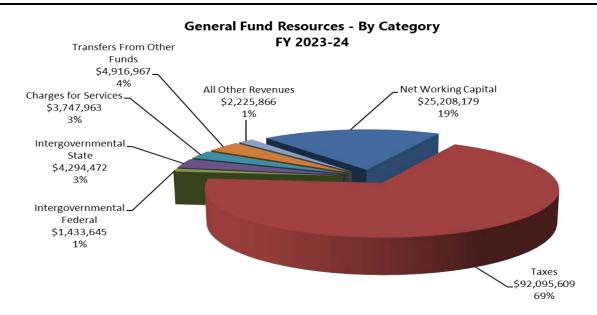
Fees are established by state statute for recording documents at the offices of county clerks. Recording revenue is highly dependent on the level of activity in the real estate and mortgage markets, particularly home and home loan markets. These revenues are budgeted in the Charges for Services category and estimated at \$1.0 million for FY 2023-24, a decrease of \$1.0 million driven by a cooldown in home refinances and property transactions.

#### Net Working Capital

Net working capital is the unexpended balance, or savings, of a fund after the end of a fiscal year that carries over into the following fiscal year as a resource. Net Working Capital is budgeted at \$25.2 million for FY 2023-24.

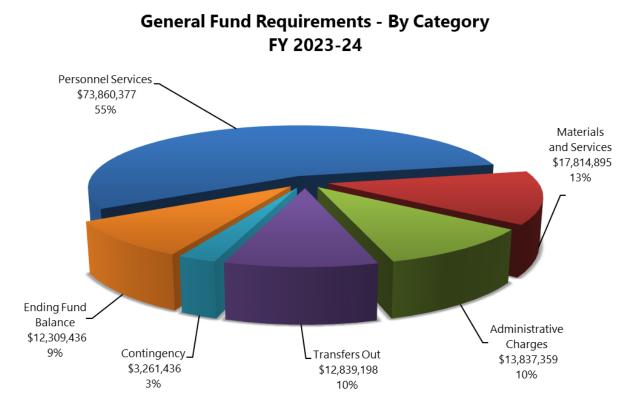
#### General Fund Income Summary

		FY 2023-24	, in the second s		
FY 20-21 ACTUAL	FY 21-22 ACTUAL	CATEGORY	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- % Prior Budget
		RESOURCES			
79,714,128	82,872,963	Taxes	86,406,684	92,095,609	6.6%
55,780	54,950	Licenses and Permits	55,000	55,000	0.0%
8,277,218	1,704,992	Intergovernmental Federal	1,825,471	1,433,645	-21.5%
6,935,713	8,536,118	Intergovernmental State	4,716,549	4,294,472	-8.9%
5,111,594	4,817,862	Charges for Services	4,579,648	3,747,963	-18.2%
285,162	239,574	Fines and Forfeitures	254,312	221,540	-12.9%
925,830	1,201,042	Interest	1,200,000	1,900,000	58.3%
26,576	27,329	Other Revenues	30,500	49,326	61.7%
-	-	General Fund Transfers	-	-	n.a.
4,702,991	5,029,244	Other Fund Transfers	4,932,546	4,916,967	n.a.
81,585	-	Settlements	-	-	n.a.
17,089,968	24,357,887	Net Working Capital	28,344,275	25,208,179	-11.1%
-	64,479	Financing Proceeds			n.a.
123,206,545	128,906,439	TOTAL RESOURCES	132,344,985	133,922,701	1.2%
		REQUIREMENTS			
		BY DEPARTMENT			
450,248	491,664	Treasurer's Office	-	-	n.a.
6,809,255	7,139,998	Assessor's Office	8,309,045	8,861,497	6.6%
981,601	910,097	Justice Court	1,061,221	1,179,309	11.1%
2,995,572	3,023,438	Clerk's Office	3,447,031	3,677,480	6.7%
45,157,750	44,875,453	Sheriff's Office	53,183,042	56,306,696	5.9%
12,239,609	12,640,422	Juvenile	14,397,828	15,412,402	7.0%
10,109,666	10,614,619	District Attorney's Office	12,115,124	12,727,062	5.1%
824,552	906,420	Community Services	1,054,293	1,066,777	1.2%
0_1,00_	,	Non Departmental Operations	.,	.,	
2,923,700	1,568,534	Materials and Services	5,222,503	5,326,986	2.0%
752,717	804,097	Administrative Charges	961,599	954,422	-0.7%
611,712	24,864	Capital Outlay	-		n.a.
3,470,600	1,141,680	Special Payments	-	-	n.a.
11,521,677	16,420,867	Transfers Out	16,831,579	12,839,198	-23.7%
-	-	Ending Fund Balance	11,794,909	12,309,436	4.4%
-	-	Reserve for Future Expenditure	821,811	-	-100.0%
-	-	Contingency	3,145,000	3,261,436	3.7%
98,848,659	100,562,154	TOTAL REQUIREMENTS	132,344,985	133,922,701	1.2%
		BY CATEGORY			
59,227,754	60,409,732	Personnel Services	69,150,965	73,860,377	6.8%
13,002,337	11,315,481	Materials and Services	17,357,971	17,814,895	2.6%
11,014,578	10,845,367	Administrative Charges	13,207,088	13,837,359	4.8%
611,712	98,453	Capital Outlay	35,662	-	-100.0%
-	312,531	Debt Service Principal	-	-	n.a
-	18,054	Debt Service Interest	-	-	n.a
3,470,600	1,141,680	Special Payments	-	-	n.a
11,521,677	16,420,867	Transfers Out	16,831,579	12,839,198	-23.7%
-	-	Contingency	3,145,000	3,261,436	3.7%
-	-	Reserve for Future Expenditure	821,811	-	-100.0%
-	-	Ending Fund Balance	11,794,909	12,309,436	4.4%
98,848,659	100,562,164	TOTAL REQUIREMENTS	132,344,985	133,922,701	1.2%



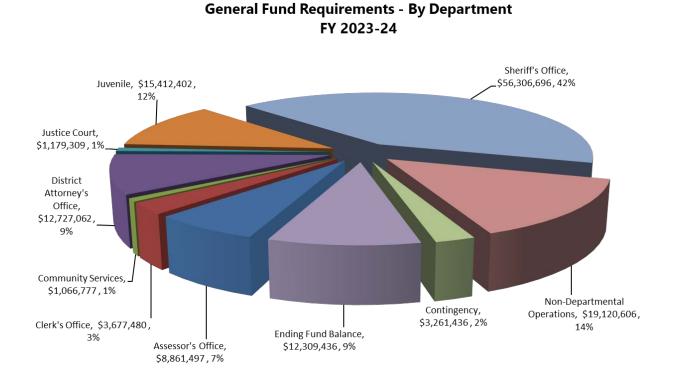
#### **General Fund Major Requirements by Category**

As discussed earlier, Oregon local budget law requires reporting of expenditures, internal transactions between funds, transfers, contingencies, reserve for future expenditure, and unappropriated ending fund balance in the total budget. These together are referred to as requirements. The direct expenditures are Personnel Services, Materials and Services, Administrative Charges (internal service), and Transfers Out. Expenditures equal true appropriation authority, e.g., authority to expend. Contingency, Reserve for Future Expenditure, and Ending Fund Balance are excluded from the expenditures total.



#### **General Fund Requirements by Department**

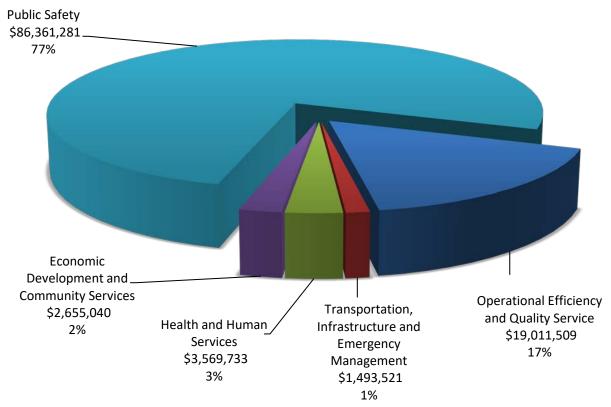
As noted earlier, the General Fund is allocated to seven departments plus non-departmental activities that are covered individually in another section of this book. The departments are: Assessor's Office, Community Services Department, Clerk's Office, District Attorney's Office, Justice Court, Juvenile Department, and Sheriff's Office.



### **General Fund Allocation to Goal Areas**

As noted in the Strategic Direction section of the budget, the county has six goals which are linked to department key indicators. The General Fund directly supports all of those goals, with the majority being allocated to Public Safety.

# General Fund Budget - By Goal Area FY 2023-24



Note: The total amount allocated to the goal areas on which the chart is based does not include contingency, reserve for future expenditure, and ending fund balance, which are not appropriated for specific departmental and goal purposes, as well as non-departmental debt service, administrative charges and capital outlay.

### **CENTRAL SERVICES FUND SUMMARY**

The Central Services Fund is allocated to six departments plus non-departmental activities that are covered individually in another section of this book. The departments are Board of Commissioners' Office, Business Services Department, Finance Department, Human Resources Department, Information Technology Department, and Legal Counsel.

The Central Services Fund is used to account for internal services provided by central administration. The services are charged to departments and other activities in the form of assessments. The revenue received by central services departments is called administrative cost recovery and the expenditures charged to departments are referred to as administrative charges. For FY 2023-24, the budget for the Central Services Fund is \$35,420,070 which is a \$3.28 million increase over the prior budget.

FY 20-21 ACTUAL	FY 21-22 ACTUAL	CATEGORY	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- % Prior Budget
		RESOURCES			
91,179	507,569	Intergovernmental Federal	-	460,000	n.a.
-	-	Intergovernmental State	-	86,241	n.a.
916,757	649,497	Charges for Services	626,029	626,596	0.1%
24,836,915	24,943,791	Admin Cost Recovery	30,423,971	32,990,062	8.4%
10	406	Other Revenues	100	-	-100.0%
528,785	518,814	General Fund Transfers	1,008,432	1,145,546	13.6%
54,781	79,500	Other Fund Transfers	84,450	111,625	32.2%
26,428,427	26,699,578	TOTAL RESOURCES	32,142,982	35,420,070	10.2%

#### **Central Services Fund Income Summary**

FY 2023-24

		<b>REQUIREMENTS</b>			
		BY DEPARTMENT			
2,673,655	2,640,470	Board of Commissioners Office	3,357,420	3,831,485	14.1%
5,698,267	5,732,152	Business Services	6,548,058	7,071,237	8.0%
1,606,978	1,692,096	Legal	2,051,703	2,161,515	5.4%
2,916,768	3,374,687	Finance	4,572,765	4,862,724	6.3%
10,868,272	10,580,604	Information Technology	12,325,338	11,810,951	-4.2%
2,499,029	2,672,926	Human Resources	3,086,167	3,392,243	9.9%
165,458	7,002	Non Departmental Operations	201,531	2,289,915	1,036.3%
26,428,427	26,699,943	TOTAL REQUIREMENTS	32,142,982	35,420,070	10.2%
		BY CATEGORY			
20,742,836	20,645,885	Personnel Services	23,776,792	26,716,595	12.4%
3,632,484	4,001,457	Materials and Services	5,655,901	5,812,440	2.8%
2,053,106	2,052,120	Administrative Charges	2,710,289	2,891,035	6.7%
-	480	Debt Service Interest	-	-	n.a
26,428,427	26,699,943	TOTAL REQUIREMENTS	32,142,982	35,420,070	10.2%

### **Central Services Major Resources**

#### Administrative Cost Recovery

The majority of Central Services Fund revenue is derived from Administrative Cost Recovery assessments. The following list is for services rendered to other budgeted departments and activities.

- County Administration Allocation Board of Commissioners Office county administration services; this does <u>not</u> include the governing body, e.g., the commissioners' personnel services expenditures.
- Business Services Allocation Business Services Department administration, e.g., department director, support staff and services.
- Facilities Management Allocation Repairs, preventative maintenance, renovations, and construction management services regarding county facilities.
- Custodial Allocation Custodial and grounds maintenance services for county facilities and campuses.
- Courier Allocation Inter-department mail delivery services.
- Risk Management Allocation Management of auto, general liability, and workers' compensation claims as well as procuring appropriate insurance coverage.
- Human Resources Allocation Human Resources Department administration, (e.g., department director, support staff and services), benefits and wellness, and workforce development programs.
- Legal Services Allocation Legal Department is the county counsel and representation to county departments.
- Information Technology Allocation Information Technology (IT) Department administration, day-today operations of the county's IT systems and services, desktop voice and data services, and a further wide range of computer and telephone systems management, support, and training.
- FIMS Allocation IT Department direct cost of operating the county's financial information management system (FIMS).
- Finance Allocation Finance Department administration, accounting, treasury, payroll, procurement, contracting, grant, and budgeting services.
- MCBEE Allocation Non-Departmental Marion County Business Enterprise Enhancement program to re-engineer and integrate county business processes and software infrastructure. In FY 2023-24, enterprise software applications (i.e., applications used by all departments) were moved to the MCBEE allocation from the applicable IT Technology Application and FIMS Allocations.

#### Charges for Services

Services to agencies outside the county budget, such as service districts, are billed and the revenue credited to Charges for Services rather than administrative cost recovery. Occasionally, central service departments request work to be done by other departments that is outside the scope of the budgeted expenditures of the departments providing the service. The revenue from these services is credited to Charges for Services.

#### General Fund Transfers

Except for the Board of Commissioners Office governing body and the Treasurer functions that were transferred to Finance, Central Services Fund departments seldom receive General Fund Transfers. The Non-Departmental Marion County Business Enterprise Enhancement (MCBEE) program is often allocated General Fund for special purposes that vary annually.

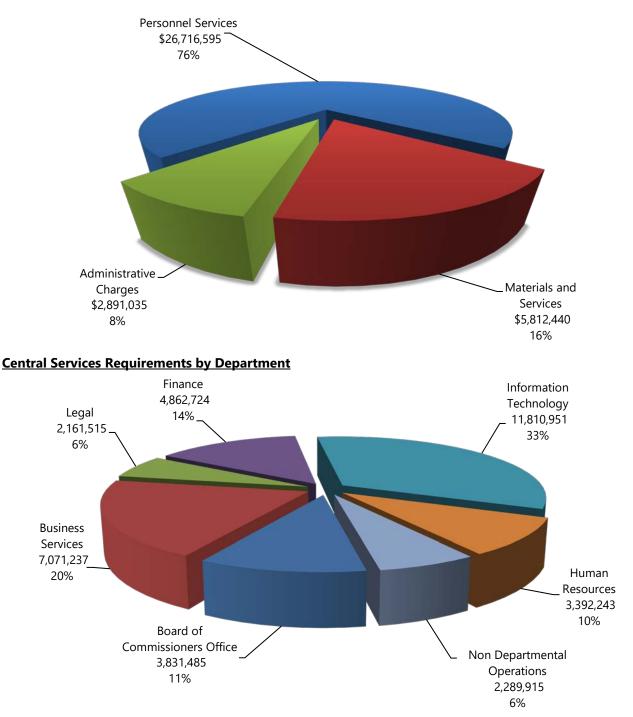
#### Other Fund Transfers

These annual transfers are from the Tax Title Land Sales Fund to the Finance Department in the Central Services Fund to cover the personnel service costs for the Property Coordinator who spends their time handling tax foreclosed duties and the sale of real property for the county.

### **Central Services Major Requirements**

The total Central Services Fund requirements budget is \$35 million. Direct expenditures are for Personnel Services, Materials and Services, and Administrative Charges (internal service). The Central Service requirements budget is allocated to expenditures by category and department as shown in the following charts.

#### **Central Services Requirements by Category**



Personnel Services

In FY 2023-24, the Central Services Fund had an overall increase in Personnel costs due to normal merit (step) increases and cost of living adjustments. In addition, there is a net of increase of 4.0 FTE in the Central Services Fund: an accountant in Finance to help alleviate workload, 2 FTE (custodian and groundskeeper) in Business Services to cover additional square footage in grounds and buildings that Marion County acquired, and one security analyst in Information Technology to focus on building a comprehensive security system.

	Central Services Fund Personnel Services Summary									
FY 20-21 ACTUAL	FY 21-22 ACTUAL	PERSONNEL SERVICES	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- % Prior Budget					
13,101,934	13,127,238	Salaries and Wages	14,657,558	16,576,349	13.1%					
7,640,902	7,518,648	Fringe Benefits	9,119,234	10, 140, 246	11.2%					
20,742,836	20,645,885	Total Personnel Services	23,776,792	26,716,595	12.4%					
180	182	FTE	189	193	2.1%					

#### Materials and Services

Central Services Fund departments are not allowed to increase their Materials and Services (M&S), without Budget Officer approval via a decision package. Some service contracts that have built-in annual inflationary increases and increases in utilities are considered approved increases to the departments M&S budget.

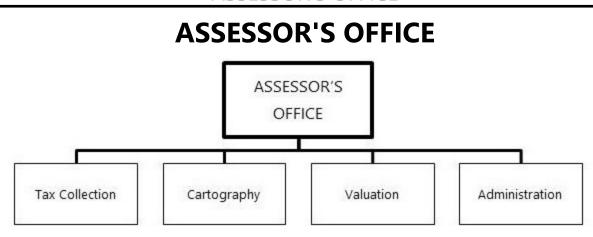
	Central Services Fund					
		Materials and Services Su	mmary			
FY 20-21 ACTUAL	FY 21-22 ACTUAL	CATEGORY	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- % Prior Budget	
207,332	200,388	Supplies	227,903	240,486	5.5%	
159,470	109,908	Materials	601,456	564,033	-6.2%	
285,121	277,111	Communications	352,388	301,127	-14.5%	
116,515	137,918	Utilities	197,373	177,719	-10.0%	
896,327	1,389,722	Contracted Services	2,121,417	2,341,278	10.4%	
1,615,774	1,533,837	Repairs and Maintenance	1,595,647	1,572,131	-1.5%	
208, 187	195,737	Rentals	234,243	251,167	7.2%	
40	353	Insurance	2,620	2,620	0.0%	
143,721	156,482	Miscellaneous	322,854	361,879	12.1%	
3,632,485	4,001,457	Total Materials and Services	5,655,901	5,812,440	2.8%	

#### Administrative Charges

Central Services Fund departments are the providers of services for which other departments are charged, including services provided by Central Services Fund departments to each other. For example, the Finance Department charges each of the other central services departments for financial services rendered. Administrative cross-charges include county administration, information technology, financial management, payroll, human resources, risk management, facilities management, custodial, and legal counsel. Administrative charges are based on a cost allocation plan. Departments have little control over administrative charges. Budgeted Central Services Fund administrative charges total \$2.9 million for FY 2023-24, a slight increase over the prior year. A breakdown of Administrative Charges is shown in each department's budget, on the last page of the detail section under Requirements.

#### PROGRAMS FUNDED IN PART BY STATE RESOURCES (ORS 294.444)

	Fiscal Year 2020-21	Fiscal Year 2021-22	Fiscal Year 2022-23	Fiscal Year 2023-24
	Actual	Actual	Budget	Budget
ASSESSMENT AND TAXATION General Resources	\$ 5,705,586	\$ 6,161,932	\$ 7,300,338	\$ 8,036,008
State Resources	1,199,112	1,072,560	1,092,438	862,210
Total Resources	\$ 6,904,698		\$ 8,392,776	\$ 8,898,224
Total Requirements	\$ 6,904,698	\$ 7,234,492	\$ 8,392,776	\$ 8,898,224
COMMUNITY CORRECTIONS	\$ 0,304,030	ψ <i>1,234,432</i>	\$ 0,392,110	φ 0,090,22
State Resources	\$ 10,797,771	\$ 12,258,275	\$ 12,467,052	\$ 12,588,804
Other Revenue	3,566,697	2,801,732	3,727,976	3,955,002
Total Resources	\$ 14,364,468	\$ 15,060,007	\$ 16,195,028	\$ 16,543,80
Total Requirements	\$ 11,779,127	\$ 11,611,038	\$ 16,272,434	\$ 16,543,80
JAIL OPERATIONS	• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •	φ 10,272,101	φ 10,010,00
General Resources	\$ 19,769,579	\$ 18,778,916	\$ 23,847,241	\$ 25,921,63
State Resources	4,701,241	5,285,405	5,265,530	5,303,19
Federal Resources	51,259	398,413	411,224	9,60
Other Revenue	1,657,884	1,952,083	1,639,608	1,619,30
Total Resources	\$ 26,179,963	\$ 18,778,916		\$ 25,921,63
Total Requirements	\$ 25,097,903	\$ 25,649,381	\$ 31,193,182	\$ 32,883,31
DISTRICT ATTORNEY			· · · · · · · · · · · · · · · · · · ·	+
General Resources	\$ 10,613,399	\$ 10,885,720	\$ 12,747,869	\$ 13,398,53
State Resources	466,154	373,012	319,601	337,79
Federal Resources	2,013,892	2,262,386	2,307,435	2,397,17
Other Revenue	505,827	530,571	606,999	615,75
Total Resources	\$ 13,599,271	\$ 14,051,689	\$ 15,981,904	\$ 16,749,26
Total Requirements	\$ 13,317,304	\$ 13,715,375	\$ 15,981,904	\$ 16,749,26
JUV ENILE CORRECTIONS & PROBATIO		· · · · · · · · · · · · · · · · · · ·		
General Resources	\$ 12,239,609	\$ 12,383,077	\$ 14,397,828	\$ 15,412,40
State Resources	1,264,032	1,288,605	1,498,570	1,379,90
Federal Resources	379,181	712,418	416,503	310,00
Other Revenue	1,684,604	1,959,605	2,192,067	2,403,11
Total Resources	\$ 15,567,426	\$ 16,343,706	\$ 18,504,968	\$ 19,505,41
Total Requirements	\$ 14,459,790	\$ 15,041,460	\$ 18,505,968	\$ 19,505,41
PUBLIC HEALTH	,,			
General Resources	\$ 2,421,630	\$ 2,062,944	\$ 2,687,725	\$ 2,724,64
State Resources	2,659,713	2,359,262	5,581,909	4,406,96
Federal Resources	10,927,822	7,673,610	7,624,269	5,865,55
Other Revenue	6,815,384	8,833,836	7,701,992	7,615,46
Total Resources	\$ 22,824,550	\$ 20,929,651	\$ 23,595,894	\$ 20,612,63
Total Requirements	\$ 17,607,073	\$ 16,526,983	\$ 23,595,894	\$ 20,612,63
MENTAL HEALTH AND CHEMICAL DEPE				• • • • • • • • •
General Resources	\$ 1,207,302	\$ 1,284,910	\$ 810,550	\$ 845,09
State Resources	21,693,442	25,852,277	43,612,616	35,138,35
Federal Resources	5,048,058	2,428,365	1,938,263	1,728,62
Other Revenue	41,449,060	37,480,035	42,119,550	45,584,55
Total Resources	\$ 69,397,862	\$ 67,045,587	\$ 88,480,979	\$ 83,296,62
Total Requirements	\$ 54,207,322	\$ 51,909,016	\$ 88,480,979	\$ 83,296,62
ROADS				
General Resources	\$ 212,778	\$ 151,734	\$ 482,358	\$ 508,37
State Resources	27,053,648	32,581,636	34,234,189	35,677,09
Federal Resources	7,361,146	8,796,900	12,806,883	17,142,39
Other Revenue	36,004,380	40,531,422	46,211,380	43,102,59
Total Resources	\$ 70,631,952	\$ 82,061,692	\$ 93,734,810	\$ 96,430,46
Total Requirements	\$ 34,785,900	\$ 40,152,935	\$ 93,734,810	\$ 96,430,46
ECONOMIC DEVELOPMENT				
General Resources	\$ 738,958	\$ 358,027	\$ 581,198	\$ 507,99
State Resources	566,384	2,626,262	896,074	57,29
Video Lottery Resources	3,348,555	2,743,073	2,767,872	2,549,52
Federal Resources	95,842	669,447	6,746,416	8,223,81
Other Revenue	3,433,472	4,869,444	5,133,264	5,172,89
Total Resources	\$ 8,183,210	\$ 11,266,254	\$ 16,124,824	\$ 16,511,52
Total Requirements	\$ 4,152,775	\$ 6,915,786	\$ 16,124,824	\$ 16,516,52
VETERANS' SERVICES				
General Resources	\$ 51,014	\$ 48,909	\$ 71,164	\$ 71,16
State Resources	204,134	229,437	229,437	229,43
Other Revenue	26,548	38,393	17,560	17,56
Total Resources	\$ 281,696	\$ 316,739	\$ 318,161	\$ 318,16
Total Requirements	\$ 245,408	\$ 301,179	\$ 318,161	\$ 318,16



### **MISSION STATEMENT**

To effectively and efficiently implement the property tax statutes of the State of Oregon.

# **GOALS AND OBJECTIVES**

- Goal 1 Communications Guide decision processes, retain and motivate staff, efficiently and fully inform taxpayers, and defend and improve the administrative efficiency of the property tax system.
  - Objective 1 Maintain and update the department strategic plan through a combination of staff and management input. Share with staff and county management.
  - Objective 2 Ensure the department website and mailed tax statements provide a maximally informative, user-friendly experience through updates and improvements.
  - Objective 3 Participate in stakeholder discussions, provide data, and testify regarding the administrative impacts of tax legislation.
- Goal 2 Recruitment and Training Actively recruit and develop a diverse, highly qualified, motivated staff producing quality output at high volume. Develop future leadership for the department.
  - Objective 1 Expand the recruitment pipeline via outreach. Eliminate barriers to job applicants of diverse socioeconomic and cultural backgrounds.
  - Objective 2 Establish training and competency goals for each job classification.
  - Objective 3 Formulate a personalized training plan for each employee based on their current position requirements, skills, and career interests.
- Goal 3 Technology Ensure data and systems integrity and security, increase assessment efficiencies and quality, conserve resources, and enhance service by exploring and adopting progressive technologies.
  - Objective 1 Implement ORCATS and realize enhanced security, workflow, linkage to digital records, field app, and minimized training requirements.
  - Objective 2 Continue conversion from paper to digital records.
  - Objective 3 Adopt technology to enhance the efficiency, accuracy, and reliability of processes. Examples include a regularly scheduled program of aerial photography, expanded use of GIS for data reference and analysis, workflow tracking, and adoption of field devices for appraisal staff.

### **DEPARTMENT OVERVIEW**

The Assessor's Office is responsible for the appraisal and assessment of property in Marion County per Oregon statute, administrative rule, and court decisions. The voters of Marion County elect the Assessor to a four-year term to lead and manage the office.

Most residential, farm, forest, commercial, industrial, and personal property in the county is valued and assessed by the Assessor's Office. Exceptions include higher-value industrial properties and centrally assessed properties such as railroads and utilities, appraised by the Oregon Department of Revenue (DOR). 291 tax districts and special districts certify tax rates, bonds, levies, and special assessments to the Assessor's Office for assessment, collection, and distribution of revenue to the districts. These districts, in turn, provide services to the citizens of Marion County.

Under Oregon's unique property tax system, most property is assessed at the lower of Real Market Value (RMV), the estimated price at which the property would sell in an open market, or Maximum Assessed Value (MAV), a statutorily defined value. Exceptions include the large number of specially assessed farm and forest properties that are assessed on formula-driven values, the many exempt or partially exempt properties, and properties in Measure 5 compression.

Market values must be estimated annually for each property according to statute and recognized appraisal principles and standards. Statutorily derived values also must be calculated. All values must take into account changes in the market as well as to physical, use, and ownership characteristics of the property. With each legislative session, changes to the statutes governing valuation and taxation must be incorporated. Tax districts come and go, and tax rates change, all of which must be tracked. Property inventories and valuations must be made available for review by taxpayers and, potentially, defended through as many as four levels of appeal. Finally, the accuracy of property valuations relative to actual sales must be carefully evaluated per state standards, and reported to the Oregon Department of Revenue for oversight review.

To accomplish these tasks, the Assessor's Office can be viewed as having four core programs:

- 1. Tax Collection: Maintains the tax roll, distributes tax statements, collects taxes, and issues refunds.
- 2. Cartography: Tracks changes to district and tax lot boundaries, and ownership changes.
- 3. Valuation: Estimates market and statutorily derived values, and defends these when indicated.
- 4. Administration: Provides the direction and support for all functions.

Assessor's Office	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	118,768	0	0	n.a.
General Fund Transfers	6,809,255	7,021,226	8,309,045	8,861,497	6.6%
TOTAL RESOURCES	6,809,255	7,139,993	8,309,045	8,861,497	6.6%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	3,080,055	3,304,401	3,654,324	4,071,076	11.4%
Fringe Benefits	1,951,658	2,087,509	2,379,270	2,575,892	8.3%
Total Personnel Services	5,031,713	5,391,910	6,033,594	6,646,968	10.2%
Materials and Services					
Supplies	15,737	18,141	21,450	18,450	-14.0%
Materials	45,977	27,344	23,325	22,960	-1.6%
Communications	34,000	25,492	43,510	44,145	1.5%
Utilities	30,055	30,078	32,862	36,038	9.7%
Contracted Services	241,779	237,844	592,225	552,825	-6.7%
Repairs and Maintenance	324,959	314,443	233,269	227,640	-2.4%
Rentals	58,811	52,265	56,733	61,726	8.8%
Insurance	1,750	1,942	1,900	1,900	0.0%
Miscellaneous	55,171	65,314	85,147	84,677	-0.6%
Total Materials and Services	808,238	772,864	1,090,421	1,050,361	-3.7%
Administrative Charges	969,304	967,993	1,185,030	1,164,168	-1.8%
Debt Service Principal	0	7,121	0	0	n.a.
Debt Service Interest	0	111	0	0	n.a.
TOTAL REQUIREMENTS	6,809,255	7,139,998	8,309,045	8,861,497	6.6%
FTE	52.00	54.00	55.00	55.00	0.0%

	I	FUNDS			
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total
RESOURCES					
FND 100 General Fund	6,809,255	7,139,993	8,309,045	8,861,497	100.0%
TOTAL RESOURCES	6,809,255	7,139,993	8,309,045	8,861,497	100.0%
REQUIREMENTS					
FND 100 General Fund	6,809,255	7,139,998	8,309,045	8,861,497	100.0%
TOTAL REQUIREMENTS	6,809,255	7,139,998	8,309,045	8,861,497	100.0%

### PROGRAMS

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Tax Collection	892,729	904,331	1,063,783	1,150,797	8.2%
Cartography	797,747	887,923	1,053,532	1,101,006	4.5%
Valuation	3,963,517	4,059,331	4,418,540	4,817,614	9.0%
AS Administration	1,155,262	1,288,408	1,773,190	1,792,080	1.1%
TOTAL RESOURCES	6,809,255	7,139,993	8,309,045	8,861,497	6.6%
REQUIREMENTS					
Tax Collection	892,729	904,331	1,063,783	1,150,797	8.2%
Cartography	797,747	887,923	1,053,532	1,101,006	4.5%
Valuation	3,963,517	4,059,333	4,418,540	4,817,614	9.0%
AS Administration	1,155,262	1,288,411	1,773,190	1,792,080	1.1%
TOTAL REQUIREMENTS	6,809,255	7,139,998	8,309,045	8,861,497	6.6%

### **Tax Collection Program**

- Manages the printing and distribution of tax statements. Collects property taxes.
- Maintains records for all financial transactions affecting the tax roll and makes corrections, as directed by the Tax Collector.
- Assists the general public, businesses, and government agencies by providing information concerning property records and taxes.

**Program Summary** 

• Establishes and implements controls for the safekeeping of daily cash receipts.

		gram bannia	.,		
Assessor's Office				Program: 1	ax Collection
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	8,216	0	0	n.a.
General Fund Transfers	892,729	896,114	1,063,783	1,150,797	8.2%
TOTAL RESOURCES	892,729	904,331	1,063,783	1,150,797	8.2%
REQUIREMENTS					
Personnel Services	465,783	481,393	561,281	641,660	14.3%
Materials and Services	184,626	179,050	206,250	218,100	5.7%
Administrative Charges	242,320	241,993	296,252	291,037	-1.8%
Debt Service Principal	0	1,879	0	0	n.a.
Debt Service Interest	0	15	0	0	n.a.
TOTAL REQUIREMENTS	892,729	904,331	1,063,783	1,150,797	8.2%
FTE	4.00	4.00	5.00	5.00	0.0%

#### FTE By Position Title By Program

Program: Tax Collection	
Position Title	FTE
Tax Clerk	3.00
Tax Clerk Sr	1.00
Tax Office Supervisor/Tax Collector	1.00
Program Tax Collection FTE Total:	5.00

#### FTE Changes

FTE for the Tax Collection Program remains at 5.00.

#### **Tax Collection Program Budget Justification**

#### RESOURCES

The Tax Collection Program is funded entirely by the General Fund.

#### REQUIREMENTS

Personnel Services increase is primarily due to the leave payout calculated for two upcoming retirements and overtime for the Sr. Tax Clerk account for the change.

Materials and Services is increased due to a decision package to increase bank services in response to rising costs.

### **Cartography Program**

- Performs intake and processing of subdivision and partition plats and annexations.
- Maintains an inventory of all parcels, including boundaries, tax lot, account number, ownership, and size.
- Maintains maps reflecting taxing district boundaries, including changes and creation or dissolution of districts.
- Provides management and oversight of suppressed owner program per statutory requirements.

	Pro	ogram Summa	ry		
Assessor's Office				Program:	Cartography
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES			· · ·	· · · ·	
Intergovernmental Federal	0	14,379	0	0	n.a.
General Fund Transfers	797,747	873,545	1,053,532	1,101,006	4.5%
TOTAL RESOURCES	797,747	887,923	1,053,532	1,101,006	4.5%
REQUIREMENTS					
Personnel Services	501,815	582,438	684,470	737,159	7.7%
Materials and Services	53,612	63,493	72,810	72,810	0.0%
Administrative Charges	242,320	241,993	296,252	291,037	-1.8%
TOTAL REQUIREMENTS	797,747	887,923	1,053,532	1,101,006	4.5%
FTE	6.00	7.00	7.00	7.00	0.0%

#### **FTE By Position Title By Program**

Program: Cartography	
Position Title	FTE
Cartographer/GIS Technician	2.00
Cartographer/GIS Technician Sr	1.00
Deed Clerk	4.00
Program Cartography FTE Total:	7.00

#### FTE Changes

There are no changes in FTE.

#### **Cartography Program Budget Justification**

#### RESOURCES

The Cartography Program is funded entirely by the General Fund.

#### REQUIREMENTS

Personnel Services increases are due to the hiring of an internal candidate for the open Deed Clerk position, starting at a higher step last fiscal year. Other increases are standard merit increases, fringe benefits, and a COLA.

Materials and Services did not change. ORMAP funding was consistent with last year.

### Valuation Program

- Estimates market, Measure 50, special assessment, and other values for county-appraised properties including residential, multi-family, commercial, industrial, farm and forest, and business personal property.
- Ensures correct tax rates are associated with each taxing district, and associates each property with correct taxing districts to accurately calculate taxes owed.
- Determines the valuation and assessment impacts of both physical and use changes to property, including special assessment and exemption programs.
- Analyzes property sales for use in estimating the market value of unsold properties. Utilizes the data to develop mass appraisal models for each property type for assessment purposes, for defense of values when appealed, and to verify compliance with Oregon Department of Revenue oversight standards.
- Maintains farm and forest special assessments. Administers statutory exemptions based on ownership, nonprofit activities, and economic development programs.
- Responds to taxpayer inquiries regarding property valuation methods, records of inventory, and exemption qualifications.
- Serve as experts to defend assessments before the Board of Property Tax Appeals, Magistrate Court, and Oregon Tax Court.

Assessor's Office				Progra	am: Valuation
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES			·	· · ·	
Intergovernmental Federal	0	84,140	0	0	n.a.
General Fund Transfers	3,963,517	3,975,191	4,418,540	4,817,614	9.0%
TOTAL RESOURCES	3,963,517	4,059,331	4,418,540	4,817,614	9.0%
REQUIREMENTS					
Personnel Services	3,378,963	3,610,053	3,987,044	4,406,832	10.5%
Materials and Services	342,234	204,090	135,244	119,745	-11.5%
Administrative Charges	242,320	241,993	296,252	291,037	-1.8%
Debt Service Principal	0	3,158	0	0	n.a.
Debt Service Interest	0	39	0	0	n.a.
TOTAL REQUIREMENTS	3,963,517	4,059,333	4,418,540	4,817,614	9.0%
FTE	36.00	37.00	37.00	37.00	0.0%

#### **Program Summary**

#### FTE By Position Title By Program

Program: Valuation	
Position Title	FTE
Appraisal Section Supervisor	3.00
Assessment Clerk	1.00
Assessment Clerk Sr	3.00
Office Specialist 3	3.00
Personal Property Appraisal Tech	4.00
Property Appraiser 2	15.00
Property Appraiser 2 (Bilingual)	1.00
Property Appraiser Sr	5.00

Program: Valuation	
Position Title	FTE
Sales Data Analyst 3	2.00
Program Valuation FTE Total:	37.00

#### <u>FTE Changes</u>

There are no changes in FTE.

#### **Valuation Program Budget Justification**

#### RESOURCES

The Valuation Program is funded entirely by the General Fund.

#### REQUIREMENTS

Personnel Services saw many changes. There were two desk audits, resulting in an Assessment Clerk changing to a Senior Assessment Clerk, and a Property Appraiser 2 to Property Appraiser 3, a bilingual pay element was added to an appraisal position to provide better customer service, and two higher step appraisers were hired last FY.

Materials and Services saw a decrease with the dropping of a support software required for the legacy A&T software that is no longer needed.

### **AS Administration Program**

- Develops and implements the short and long term strategic plan for the department.
- Manages the department.
- Guides hiring and personnel development.
- Provides accurate and timely information to the Board of Commissioners, taxing districts, public support groups, and the state legislature.
- Performs annual budgeting and grant preparation.
- Provides excellent customer service to internal customers, businesses, government agencies and the general public.
- Maintains accounts payable and receivable, payroll, financial records, and contracts.
- Maintains all department personnel, appraisal certification, and educational records.
- Maintains Veteran's, Active Duty Military Service Member, and Surviving Spouse of a Public Safety Officer, as well as Senior and Disabled Citizen's deferral programs.

**Program Summary** 

 Maintains manufactured home records, and provides certification of taxes paid for title transfers and relocations.

		- <u>-</u>	- 5		
Assessor's Office				Program: AS A	dministration
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	12,033	0	0	n.a.
General Fund Transfers	1,155,262	1,276,376	1,773,190	1,792,080	1.1%
TOTAL RESOURCES	1,155,262	1,288,408	1,773,190	1,792,080	1.1%
REQUIREMENTS					
Personnel Services	685,153	718,027	800,799	861,317	7.6%
Materials and Services	227,767	326,231	676,117	639,706	-5.4%
Administrative Charges	242,343	242,015	296,274	291,057	-1.8%
Debt Service Principal	0	2,083	0	0	n.a.
Debt Service Interest	0	56	0	0	n.a.
TOTAL REQUIREMENTS	1,155,262	1,288,411	1,773,190	1,792,080	1.1%
FTE	6.00	6.00	6.00	6.00	0.0%

#### FTE By Position Title By Program

Program: AS Administration	
Position Title	FTE
Administrative Services Manager	1.00
Assessment Clerk	1.00
Assessment Clerk Sr	1.00
Assessor	1.00
Chief Deputy Assessor	1.00
Office Specialist 4	1.00
Program AS Administration FTE Total:	6.00

#### FTE Changes

There are no changes in FTE.

#### **AS Administration Program Budget Justification**

#### RESOURCES

The Assessor's Administration Program is funded entirely by the General Fund.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, a longevity increase, cost of living adjustments, and related fringe benefit increases.

Materials and Services decreased from last year as a portion of the scanning project has been completed. The goal is to be complete FY 2023-24.

### **KEY DEPARTMENT ACCOMPLISHMENTS**

- Revenue Generation For the 2022-23 Tax Year we were able to successfully value property within Marion County and certify a tax roll with a total Real Market Value (RMV) over \$57.66 billion, this is up 15.90% since the 2021-22 tax year. Total tax collectible for 2022-23 tax year was \$517,005,590.
- Staffing- For many years the Assessor/Tax Office has had great morale amongst the team despite circumstances outside our control and has maintained staffing between 98% 100% for multiple years with attrition primarily due to retirements.
- Technology- Technological change continues to be viewed by this office as a key to retention, productivity, and consistency. In this regard we have continued to use EagleView (formerly Pictometry w/flights every other year), ArcGIS, PowerBI, digitized documents, and the use of field devices (iPads). We continue to use iPads with data service; all appraisers within our office have access in the field to digital documents, reference data and have live maps. They also have been able to collect and submit data electronically. The use of digital documents and iPads has succeeded in saving substantial time in printing, saving, filing, rearranging, and finding documents. We have signed a contract with Data Cloud Solutions for their Mobile Assessor field application, this project was intended to be started June of 2022 and has since been put on hold by the vendor. We anticipate this project to get underway in mid-2023.
- Customer Service Our team is responsible for creating big efficiencies like digitizing records, automating metadata, and reducing manual input. We have created and maintained a property records website that is one of the best in the state, providing data the public needs and reducing call volumes so our staff can focus on their job at hand. We continue to provide excellent customer service whether it is on the phone or in person. Everyone leaves both the Tax and Assessment Office knowing they have been heard. This office would not be as successful without each and every team member in our office, taking ownership and believing in the product they provide and the job they do. This collaboration allows us to quickly adapt to changes in statute, software, etc.
- Assessment & Taxation System Replacement For the 2022-23 tax year, residential and rural property values are calculating on valuation tables within ORCATS. Income tables and Marshal Swift Cost estimator are functioning within ORCATS for half of the commercial properties, 2023-24 tax year we will focus on converting the remaining commercial properties and have them start calculating.
- Digital Records Storage We continue to transition from paper to digital records stored in Laserfiche software for retention. We have linked existing digital documents into our new assessment & taxation Software using an API with the objective to have all our information available in one location. Laserfiche provides enhanced records security and greater efficiency. The past few years have made the need for readily available digital records clear. Records digitized and stored electronically include: 100% of multiple years of personal property returns, 100% of Commercial and Industrial appraisal records, as well as all of east county appraisal records. All valuation records created are exclusively digital. Digitizing existing paper files is underway: deed books, parcel maps, residential home records, rural home records, manufactured home records are next to digitized. All years of tax statements have all been converted to digital format and archived.

# **KEY INDICATORS**

### # 1: Growth of Property Tax Assessment

#### **Definition and Purpose**

The estimation of anticipated tax revenues is a complex series of calculations with many fluctuating variables. However, the factors that most strongly influence changes in total tax collections year to year are:

- Changing market values. The direction and speed of property sales price changes impact the proportion of properties that incur the full annual 3% assessed value growth permitted under Measure 50, as well as the proportion that experience the limitations imposed by Measure 5. In a rising market, especially one that continues for several years, more properties will experience 3% assessed value growth per Measure 50, and fewer will experience Measure 5 tax rate "compression". The opposite occurs in a declining market.

- Construction activity. Certain legal or physical changes to property result in exceptions to the 3% assessed value annual growth limitation of Measure 50. From the standpoint of total tax revenues, the most significant is typically new construction. The assessed value of new construction is calculated based on the estimated real market value as of January 1 of the first year that it is included in the tax roll, multiplied by the average ratio between real market value and maximum assessed value for all unchanged property in the county of the same property class.

- Changing tax rates. If one of the taxing districts in which a property is located changes its total tax rate, either up or down, this can have a substantial impact on the tax assessment of that property. The most common situations are when a new bond levy is passed, an existing levy retires, or a tax district is created or dissolved. County-wide, this can have a significant impact, especially if the district experiencing the change encompasses many properties.

#### **Significance**

Property taxes play a significant role in providing the resources necessary to create and maintain a safe, healthy, and productive quality of life within our community. However, the property tax system is extremely complex. Marion County Strategic Plan Goal #6 states: "Provide efficient, effective, and responsive government through stewardship and accountability." Therefore, the Assessor's Office expends considerable effort in providing information to educate and inform the public on the functions and responsibilities of our office, the various statutes regarding how values are calculated, as well as the current and historical values and taxes associated with individual properties.

#### Data Units Fiscal Year

Tax Accounts: This number includes existing accounts as of the prior year's tax roll, plus new additions during the year, minus any retirements or combinations. New accounts can include anything from a new subdivision, to a new business personal property account, to a new utility operating within the county.

FY 19-20 Actual	FY 20-21 Actual	21 Actual FY 21-22 Actual FY 22-23 Estimate		FY 23-24 Estimate
132,760	134,158	129,000	130,473	132,000

Building Permits: The majority of the permits are for construction of buildings and structures that will add value. Some permits may be for ongoing maintenance and repair, which although not taxable are required to be inspected to confirm whether or not the permit is limited to maintenance and repair activity only.

F	FY 19-20 Actual	FY 20-21 Actual	FY 20-21 Actual         FY 21-22 Actual         FY 22-23 Estimate           3,027         2,870         3,155		FY 23-24 Estimate	
	2,955	3,027			3,000	

Real Market Value: The market value for all taxable property within Marion County. This indicates the value that the Assessor's Office believes the property would sell for on the open market as of January 1 of the assessment year.

FY 19-20 Actual	FY 20-21 Actual	Y 20-21 Actual FY 21-22 Actual FY 22-23 Estimate		FY 23-24 Estimate
50,681,034,646 6.23%	53,148,678,076 4.87%			60,010,931,473 4.00%

Assessed Value of Exceptions: New assessed value represented by statutory exceptions to the 3% annual increase rule of Measure 50. Exceptions include partitions, new construction, building additions, properties coming off exemption or special assessment, changes of use conforming to new zoning, and omitted property returned to the tax roll. Individual exceptions can increase or decrease assessed value.

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate	
753,626,796	683,893,446	339,791,348	986,039,307	248,370,901	

Assessed Value: The value to which tax rates are applied. This figure increases each year with the maximum 3% growth allowed under Measure 50, plus the value of exceptions. Assessed value is also impacted by the limitations imposed by Measure 5 as well as exemptions, special assessments, and deferrals.

FY 19-20 Actual	FY 20-21 Actual	0-21 Actual FY 21-22 Actual FY 22-23 Estimate		FY 23-24 Estimate
26,502,974,171	27,618,295,240	28,765,707,802	30,223,197,362	31,336,252,239
0.82%	4.21%	4.15%	5.07%	3.68%

#### **Explanation of Trends and Changes**

Building permit and new construction numbers have increased consistently year over year. Several large Commercial projects have added exception value to the FY 2022-23.

Real Market Value is expected to show average growth of about 4.00%, and Measure 50 Assessed Value indicates a steady growth of about 4.3%

	Resources by Fund Detail			
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	118,768	0	0
Intergovernmental Federal Total	0	118,768	0	0
General Fund Transfers				
381100 Transfer from General Fund	6,809,255	7,021,226	8,309,045	8,861,497
General Fund Transfers Total	6,809,255	7,021,226	8,309,045	8,861,497
General Fund Total	6,809,255	7,139,993	8,309,045	8,861,497
Assessor's Office Grand Total	6,809,255	7,139,993	8,309,045	8,861,497

# **Resources by Fund Detail**

#### 100 - General Fund Actual Actual Budget Proposed FY 23-24 FY 20-21 FY 21-22 FY 22-23 Personnel Services Salaries and Wages 511020 Salaries and Wages Budget 0 0 115,941 0 Only 511110 Regular Wages 2,616,063 2,634,391 3,464,448 3,971,959 511115 Pandemic Recognition Pay 78,000 0 0 0 511120 Temporary Wages 12,951 9,613 13,802 14,923 0 0 511130 Vacation Pay 155,548 208,743 110,529 0 0 511140 Sick Pay 70,156 0 511141 Emergency Sick Pay 1,586 14,008 0 0 0 511150 Holiday Pay 142,299 168,456 511160 Comp Time Pay 441 0 0 807 511210 Compensation Credits 48,109 44,382 42,848 49,008 511240 Leave Payoff 15,299 18,059 0 20,156 511290 Health Insurance Waiver Pay 10,311 12,300 14,400 12,000 511420 Premium Pay 6,926 5,479 2,885 3,030 Salaries and Wages Total 3,080,055 3,304,401 3,654,324 4,071,076 **Fringe Benefits** 0 512010 Fringe Benefits Budget Only 0 46,117 8,925 512110 PERS 741,629 839.693 1,011,979 653.429 22,810 26,900 512120 401K 21,783 22,348 512130 PERS Debt Service 196,272 174,340 202,496 185,518 244,910 267,256 305,544 512200 FICA 226,537 512300 Paid Leave Oregon expense 0 0 16,285 0 512310 Medical Insurance 753,299 799,264 867,555 903,600 73,710 76,800 512320 Dental Insurance 60,413 64,125 512330 Group Term Life Insurance 5,426 5,763 8,231 6,898 512340 Long Term Disability 11,128 11,822 12,905 14,360 Insurance 9,248 9.946 10,565 6,048 512400 Unemployment Insurance 512520 Workers Comp Insurance 993 988 1,620 1,650 512600 Wellness Program 1,927 2,030 2,160 2,200 512610 Employee Assistance 1,722 1,894 2,052 2,035 Program 512700 County HSA Contributions 9,482 8,450 22,100 7,150 Fringe Benefits Total 1,951,658 2,087,509 2,379,270 2,575,892 Personnel Services Total 5,031,713 5,391,910 6,646,968 6,033,594 Materials and Services Supplies 521010 Office Supplies 9,275 12,533 15,100 13.000 521030 Field Supplies 2,796 972 1,900 1,000 521070 Departmental Supplies 2,029 3,118 3,000 3,000

#### **Requirements by Fund Detail**

# ASSESSOR'S OFFICE

100 - General Fund	Actual	Actual	Budget	Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Materials and Services	1 6 2 7	1 410	1 450	1 450
521190 Publications	1,637	1,419	1,450	1,450
521300 Safety Clothing	15 727	19 14 1	0	19.450
Supplies Total Materials	15,737	18,141	21,450	18,450
522060 Sign Materials	36	0	0	0
522150 Small Office Equipment	30,285	20,062	10,625	10,450
522170 Computers Non Capital	13,609	6,972	12,200	12,200
522180 Software	2,047	311	500	310
Materials Total	45,977	27,344	23,325	22,960
Communications	-,-	7-	-,	,
523010 Telephone Equipment	183	0	1,200	1,185
523020 Phone and Communication Svcs	269	244	200	250
523040 Data Connections	2,635	2,881	2,760	2,880
523050 Postage	18,567	10,286	25,340	27,500
523060 Cellular Phones	12,032	11,775	13,530	11,850
523090 Long Distance Charges	314	306	480	480
Communications Total	34,000	25,492	43,510	44,14
Utilities				
524010 Electricity	26,525	26,087	29,478	31,900
524020 City Operations and St Lights	18	62	68	74
524040 Natural Gas	282	267	243	703
524050 Water	500	457	442	517
524070 Sewer	1,033	1,037	948	1,003
524090 Garbage Disposal and Recycling	1,697	2,168	1,683	1,841
Utilities Total	30,055	30,078	32,862	36,038
Contracted Services				
525110 Consulting Services	13,770	0	0	(
525156 Bank Services	36,690	44,024	38,000	50,000
525175 Temporary Staffing	6,550	0	0	(
525360 Public Works Services	50,118	59,366	66,000	66,000
525430 Programming and Data Services	22,090	9,184	353,860	300,000
525450 Subscription Services	10,641	10,336	10,200	11,230
525510 Legal Services	2,294	3,740	3,500	3,800
525710 Printing Services	18,301	16,197	32,000	21,895
525715 Advertising	3,486	3,453	5,000	5,000
525735 Mail Services	72,029	85,329	77,000	87,800
525740 Document Disposal Services	710	1,416	700	700
525999 Other Contracted Services	5,100	4,800	5,965	6,400
Contracted Services Total	241,779	237,844	592,225	552,825

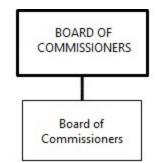
## ASSESSOR'S OFFICE

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Repairs and Maintenance				
526010 Office Equipment Maintenance	0	0	100	100
526021 Computer Software Maintenance	322,372	314,368	232,119	226,540
526030 Building Maintenance	2,587	75	1,050	1,000
Repairs and Maintenance Total	324,959	314,443	233,269	227,640
Rentals				
527120 Motor Pool Mileage	0	868	1,500	2,000
527130 Parking	0	0	150	150
527140 County Parking	13,200	13,200	13,200	13,200
527240 Condo Assn Assessments	38,384	38,196	34,583	38,936
527300 Equipment Rental	7,226	7,226	7,300	7,440
527999 GASB 87 Adjustment	0	(7,226)	0	(
Rentals Total	58,811	52,265	56,733	61,72
Insurance				
528210 Public Official Bonds	1,750	1,750	1,750	1,750
528220 Notary Bonds	0	192	150	15
Insurance Total	1,750	1,942	1,900	1,90
Miscellaneous				
529110 Mileage Reimbursement	11,688	11,677	21,250	21,75
529130 Meals	0	228	1,050	1,02
529140 Lodging	0	3,419	6,400	6,70
529210 Meetings	544	830	900	90
529220 Conferences	3,375	5,950	5,700	5,85
529230 Training	6,994	10,648	12,800	12,70
529300 Dues and Memberships	7,434	8,129	7,755	8,45
529650 Pre Employment Costs	691	260	290	56
529880 Recording Charges	23,707	23,776	28,000	25,00
529910 Awards and Recognition	738	397	1,002	1,74
Miscellaneous Total	55,171	65,314	85,147	84,67
Materials and Services Total	808,238	772,864	1,090,421	1,050,36
Administrative Charges				
611100 County Admin Allocation	61,327	59,390	84,438	89,80
611210 Facilities Mgt Allocation	73,170	72,645	86,824	85,06
611220 Custodial Allocation	49,205	57,497	67,468	68,15
611230 Courier Allocation	2,938	2,367	3,429	4,34
611250 Risk Management Allocation	14,073	10,215	8,776	9,84
611260 Human Resources Allocation	81,326	84,927	100,997	109,91
611300 Legal Services Allocation	68,370	72,308	100,442	110,01
611400 Information Tech Allocation	157,240	175,456	217,075	198,993
611410 FIMS Allocation	62,088	55,040	73,009	63,609

## ASSESSOR'S OFFICE

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611420 Telecommunications Allocation	13,140	19,611	20,423	11,443
611430 Info Tech Direct Charges	246,331	220,137	260,334	202,532
611600 Finance Allocation	57,805	70,682	87,495	97,264
611800 MCBEE Allocation	3,855	171	5,286	54,831
612100 IT Equipment Use Charges	28,836	28,747	29,734	14,054
614100 Liability Insurance Allocation	37,600	24,500	24,000	27,200
614200 WC Insurance Allocation	12,000	14,300	15,300	17,100
Administrative Charges Total	969,304	967,993	1,185,030	1,164,168
Debt Service Principal				
541200 Lease Financing Principal	0	7,121	0	0
Debt Service Principal Total	0	7,121	0	0
Debt Service Interest				
542200 Lease Interest	0	111	0	0
Debt Service Interest Total	0	111	0	0
General Fund Total	6,809,255	7,139,998	8,309,045	8,861,497
Assessor's Office Grand Total	6,809,255	7,139,998	8,309,045	8,861,497

# **BOARD OF COMMISSIONERS OFFICE**



## **MISSION STATEMENT**

Provide leadership on critical public policy issues, ensure fiscal accountability, and promote citizen empowerment to enhance the health, safety, and livability of our communities.

## **GOALS AND OBJECTIVES**

Goal 1		hip - Focus leadership on critical policy issues, promote public engagement, and strengthen the hrough collaboration with residents, businesses, and other governmental entities.
Obje	ective 1	Provide strong leadership on increasing the types of available housing in the county. Develop a countywide Buildable Lands Inventory and Housing Needs Analysis to guide decision-making and increase housing options.
Obje	ective 2	Work with local, regional, and state partners to address the homeless crisis in our community. Work with Gov. Kotek on her homeless emergency declaration.
Obje	ective 3	Serve as the Local Public Health and Mental Health Authority and provide direction to county committees and councils, including Solid Waste Management Advisory Council, Marion County Public Safety Coordinating Council, Parks Commission, and the Housing Initiative.
Obje	ective 4	Participate, advocate, and support the North Santiam Canyon Wildfire Recovery efforts through collaboration with canyon communities, Linn County, and other non-profits and partner agencies.
Goal 2		nication - Ensure openness and transparency in government by communicating timely and information to the media, residents, and employees.
Obje	ective 1	Develop an annual communications outreach plan for internal and external communications. Develop a structured schedule for communications with departments and design and implement a strategic plan to raise awareness of county programs and initiatives.
Obje	ective 2	Continue to expand the use of county digital infrastructure including web presence and social media.
Obje	ective 3	Continue producing Marion County TODAY on a semi-annual basis along with other specialized communications for constituents.
Obje	ective 4	Establish reporting metrics and survey mechanisms to ensure the information from our office is meeting the needs of the commissioners and our constituents.
Goal 3	•	se Approach - Lead and manage the county business functions more efficiently and effectively to accountability and stewardship of county resources.
Obje	ective 1	Develop an annual budget that ensures fiscal accountability by analyzing future service and capital program needs, sustains budget integrity, and preserves the long-term financial stability

of the county.

Objective 2	Manage the \$67 million American Rescue Plan Act (ARPA) revenues and the \$75 million Oregon legislative appropriations to deliver projects that are timely, accurate, and within budget and program guidelines.			
Objective 3	Continue management and organizational audits, including review of county departments, programs, and initiatives.			
Objective 4	Promote a culture of responsive service delivery and quality customer service through employee trainings and workshops.			
Division coordin	inity and Economic Development - Establish a well-run and effective Community Development that is responsive to community needs, assists low to moderate income residents with housing, ates the county's wildfire response, and provides opportunities to enhance the quality of life for residents.			
Objective 1	Develop strong and effective Community Development Block Grant (CDBG), HOME, and HON ARPA funding programs that strategically invest in our residents and communities.			
Objective 2	Work with individuals, communities, organizations, and government entities to assist cities and residents as they begin recovery from the 2020 Labor Day Wildfires.			
Objective 3	Implement the county's American Rescue Plan Act grant awards for projects selected by the Board of Commissioners. Execute contracts, monitor progress, and ensure reporting and monitoring requirements are met leading to the successful completion of the ARPA projects by December 2026.			
-	ncy Preparedness - Ensure that the county is prepared for emergencies affecting its residents, ons, and services.			
Objective 1	Continue to focus on ensuring that county departments are prepared for emergencies through effective planning, education, and training. Work with the County Emergency Management Director and to update all departmental COOP plans.			

Objective 2 Implement the 2021 Wildfire After Action Report recommendation to enhance the technical and tactical response efforts of the Emergency Management Program.

### **DEPARTMENT OVERVIEW**

The three members of the Board of Commissioners are the elected representatives of all Marion County residents. The board sets policy for the administration and operation of county government. Marion County operates as a general law county within the framework of the Oregon Constitution and Oregon Revised Statutes. The board is responsible for all three branches of county government: legislative, executive, and quasi-judicial. Formal board sessions are held weekly for official action to adopt ordinances, resolutions, and orders pertaining to county policy, operations, and administration. In addition, the board serves as the primary mechanism for encouraging citizen participation and input to local government through advisory boards, commissions, and committees and provides frequent opportunities for individuals and organizations to comment on matters of public concern.

The Chief Administrative Officer supervises department heads and implements and administers county policy as directed by the Board of Commissioners. The Chief Administrative Officer is the appointed budget officer and is responsible for proposing and monitoring the annual budget. Other programs and services provided by the board's office include intergovernmental relations, federal grant management, economic development, community mobilization, constituent services, strategic planning, public information and media relations, timely and accurate public notice, public records, and personnel administration. The office also provides clerical and program support for the commissioners, executive staff, boards, and commissions.

Board of Commissioners Office	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	92,203	715,860	0	0	n.a.
Intergovernmental State	513,217	2,573,096	0	86,241	n.a.
Charges for Services	3,022	3,118	3,152	3,271	3.8%
Admin Cost Recovery	2,147,221	2,057,999	2,807,452	3,151,386	12.3%
Interest	0	3,168	0	0	n.a.
General Fund Transfers	852,237	518,814	546,816	590,587	8.0%
Other Fund Transfers	500,000	0	0	0	n.a.
Financing Proceeds	0	182,954	0	0	n.a.
Net Working Capital	0	979,340	0	0	n.a.
TOTAL RESOURCES	4,107,900	7,034,350	3,357,420	3,831,485	14.1%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	1,405,274	1,598,227	1,553,367	1,861,764	19.9%
Fringe Benefits	811,999	870,690	948,092	1,148,276	21.1%
Total Personnel Services	2,217,273	2,468,917	2,501,459	3,010,040	20.3%
Materials and Services					
Supplies	9,011	9,892	9,552	8,552	-10.5%
Materials	13,762	10,201	6,810	7,500	10.1%
Communications	6,736	8,753	8,272	8,252	-0.2%
Utilities	19,741	23,428	21,927	24,044	9.7%
Contracted Services	82,560	489,487	74,373	62,875	-15.5%
Repairs and Maintenance	3,370	5,457	4,000	4,000	0.0%
Rentals	39,430	50,565	40,125	46,079	14.8%
Insurance	40	0	120	120	0.0%
Miscellaneous	11,666	48,913	37,469	41,199	10.0%
Total Materials and Services	186,317	646,695	202,648	202,621	0.0%
Administrative Charges	450,325	493,631	653,313	618,824	-5.3%
Capital Outlay	0	1,892,478	0	0	n.a
Debt Service Principal	0	44,203	0	0	n.a.
Debt Service Interest	0	1,068	0	0	n.a.
Special Payments	50,000	0	0	0	n.a
Transfers Out	224,645	877,803	0	0	n.a
TOTAL REQUIREMENTS	3,128,560	6,424,795	3,357,420	3,831,485	14.1%
FTE	20.00	20.00	18.00	18.00	0.0%

## **RESOURCE AND REQUIREMENT SUMMARY**

	I	FUNDS			
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total
RESOURCES					
FND 170 Community Development	1,434,245	4,393,960	0	0	n.a
FND 580 Central Services	2,673,655	2,640,390	3,357,420	3,831,485	100.0%
TOTAL RESOURCES	4,107,900	7,034,350	3,357,420	3,831,485	100.0%
REQUIREMENTS					
FND 170 Community Development	454,905	3,784,324	0	0	n.a
FND 580 Central Services	2,673,655	2,640,470	3,357,420	3,831,485	100.0%
TOTAL REQUIREMENTS	3,128,560	6,424,794	3,357,420	3,831,485	100.0%

PROGRAMS					
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Board of Commissioners	2,673,655	2,640,390	3,357,420	3,831,485	14.1%
Community Development Grants	111,042	348,927	0	0	n.a.
Santiam Wildfire Recovery	1,323,203	3,862,078	0	0	n.a.
Santiam Wildfire Housing	0	182,954	0	0	n.a.
TOTAL RESOURCES	4,107,900	7,034,350	3,357,420	3,831,485	14.1%
REQUIREMENTS					
Board of Commissioners	2,673,655	2,640,470	3,357,420	3,831,485	14.1%
Community Development Grants	41,042	278,927	0	0	n.a.
Santiam Wildfire Recovery	413,863	3,322,359	0	0	n.a.
Santiam Wildfire Housing	0	183,037	0	0	n.a.
TOTAL REQUIREMENTS	3,128,560	6,424,794	3,357,420	3,831,485	14.1%

### **Board of Commissioners Program**

- Executive functions: (1) Set the strategic direction and business priorities of the county; (2) Adopt the annual budget, exercise sound financial management, and build the county's fiscal strength; (3) Maintain a quality workforce and equip county employees with the tools, skills, workspace, and resources needed to do their jobs safely and well; (4) Provide leadership in critical public policy areas; (5) Appoint members of citizen advisory panels, hearings examiners, budget committee members, and the members of the Board of Equalization; and (6) Act as the board of directors for the Marion County Housing Authority and six special service districts, including Brooks Community Service District, Labish Village Sewage & Drainage District, Fargo Interchange Service District, East Salem Service District, Illahe Hills Street Lighting District, and Marion County Extension & 4-H Service District.
- Legislative functions: (1) Enact ordinances that have the force of law in the county; (2) Carefully plan and manage land use in Marion County; (3) Serve as the Local Public Health Authority; and (4) Serve as the Local Mental Health Authority.
- Quasi-judicial Functions: (1) Serve as land use appeals board of last resort for unincorporated Marion County lands; (2) Implement special district formation; and (3) Approve road vacations, street improvements, and road legalization.
- Collaboration and partnership functions: (1) Provide county leadership that is accessible, considers the interests of residents, strives to resolve concerns, ensures that actions are responsive, and delivered through quality customer service; (2) Respond to constituent needs and concerns, including fact-finding, negotiation/mediation, and problem solving; (3) Represent county interests to other agencies and organizations at the local, regional, state, and national levels; (4) Engage and inform citizens and local jurisdictions on items of countywide importance, increase public awareness of county services, and enhance the public perception of the county through proactive efforts; (5) Partner to create investments in workforce, jobs, and community infrastructure to support a diverse and thriving economy; and (6) Adopt the mandated biennial Sheriff's Office Community Corrections Plan and the Juvenile Department's Crime Prevention Plan. These are countywide plans for public safety policy, planning, coordination, and implementation of resources that include partners such as the Sheriff, local police chiefs, District Attorney, Health and Human Services Department, Juvenile Department, local businesses, and citizen advocates.

Board of Commissioners Office			Pr	ogram: Board of Co	ommissioners
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	1,175	60,459	0	0	n.a.
Intergovernmental State	0	0	0	86,241	n.a.
Charges for Services	3,022	3,118	3,152	3,271	3.8%
Admin Cost Recovery	2,147,221	2,057,999	2,807,452	3,151,386	12.3%
General Fund Transfers	522,237	518,814	546,816	590,587	8.0%
TOTAL RESOURCES	2,673,655	2,640,390	3,357,420	3,831,485	14.1%
REQUIREMENTS					
Personnel Services	2,112,138	2,026,724	2,501,459	3,010,040	20.3%
Materials and Services	111,192	126,797	202,648	202,621	0.0%
Administrative Charges	450,325	486,761	653,313	618,824	-5.3%
Debt Service Interest	0	188	0	0	n.a.
TOTAL REQUIREMENTS	2,673,655	2,640,471	3,357,420	3,831,485	14.1%
FTE	17.00	16.00	18.00	18.00	0.0%

#### Program Summary

### FTE By Position Title By Program

Program: Board of Commissioners	
Position Title	FTE
Administrative Services Manager	1.00
Chief Administrative Officer	1.00
County Commissioner	3.00
County Operations Manager	1.00
Deputy County Administrative Officer	1.00
Management Analyst 1 (Confidential)	1.00
Office Specialist 3	3.00
Office Specialist 4 (Confidential)	1.00
Policy Analyst	1.00
Senior Policy Analyst	5.00
Program Board of Commissioners FTE Total:	18.00

### FTE Changes

There are no changes in FTE.

### **Board of Commissioners Program Budget Justification**

### RESOURCES

Revenue for the board's office budget includes Charges for Services, General Fund Transfers, and Administrative Cost Recovery. Charges for Services is for administrative support provided to Courthouse Square Condominium Association. Intergovernmental State comprises Oregon Housing and Community Services (OHCS) grant funding to cover staff time associated with Santiam Wildfire Recovery efforts. The General Fund support covers the commissioners' salaries and benefits. Administrative Cost Recovery funds all other personnel and materials and services in the board's office.

#### REQUIREMENTS

Personnel Services rose slightly due to new hires.

## **Community Development Grants Program**

	Pro	ogram Summa	ry			
Board of Commissioners Office		Program: Community Development Gra				
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %	
RESOURCES						
Intergovernmental Federal	41,042	278,927	0	0	n.a.	
General Fund Transfers	70,000	0	0	0	n.a.	
Net Working Capital	0	70,000	0	0	n.a.	
TOTAL RESOURCES	111,042	348,927	0	0	n.a.	
REQUIREMENTS						
Personnel Services	0	149,991	0	0	n.a.	
Materials and Services	41,042	122,066	0	0	n.a.	
Administrative Charges	0	6,870	0	0	n.a.	
TOTAL REQUIREMENTS	41,042	278,927	0	0	n.a.	
FTE	2.00	2.00	0.00	0.00	n.a.	

### **Community Development Grants Program Budget Justification**

### RESOURCES

The CDBG Entitlement Program, all functions, and staff moved to the Community Services Department as of Fiscal Year 2022-23.

### Santiam Wildfire Recovery Program

	Pro	ogram Summa	ry		
Board of Commissioners Office			Prog	gram: Santiam Wild	fire Recovery
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	49,986	376,474	0	0	n.a.
Intergovernmental State	513,217	2,573,096	0	0	n.a.
Interest	0	3,168	0	0	n.a.
General Fund Transfers	260,000	0	0	0	n.a.
Other Fund Transfers	500,000	0	0	0	n.a.
Net Working Capital	0	909,340	0	0	n.a.
TOTAL RESOURCES	1,323,203	3,862,078	0	0	n.a.
REQUIREMENTS					
Personnel Services	105,136	292,201	0	0	n.a.
Materials and Services	34,082	442,832	0	0	n.a.
Capital Outlay	0	1,709,524	0	0	n.a.
Special Payments	50,000	0	0	0	n.a.
Transfers Out	224,645	877,803	0	0	n.a.
TOTAL REQUIREMENTS	413,863	3,322,359	0	0	n.a.
FTE	1.00	2.00	0.00	0.00	n.a.

### Santiam Wildfire Recovery Program Budget Justification

### RESOURCES

The Santiam Wildfire Recovery Program, all functions, and staff moved to the Community Services Department as of Fiscal Year 2022-23.

## **KEY DEPARTMENT ACCOMPLISHMENTS**

### THE BOARD OF COMMISSIONERS REOPENS G-POD AT THE COUNTY JAIL

The Board of Commissioners allocated \$2 million a year to the opening and operating of G-Pod. After a decade the county will reopen G-Pod providing 55 new jail beds, bringing the jail's capacity to 470. The expansion will help lighten overcrowding at the jail, which is regularly operating at capacity and currently only able to lodge people facing the most serious of charges.

### WORKING WITH GOVERNOR KOTEK ON HER EMEREGENCY HOMELESS DECLARATION

Gov. Tina Kotek declared that much of Oregon is in a state of emergency because of homelessness and created a new state council with the aim of building thousands more homes a year. More than 60% of Oregon's homeless population sleep on the streets or in cars, that's the fourth-highest rate of unsheltered homelessness in the country, and the nation's highest rate of unsheltered homelessness for families with children. The Board is partnering with local leaders to meet the needs of those who are homeless in Marion County. Bringing non-profits and government leaders together Marion County can leverage the skills and experience of a wide range of groups to best meet the needs of our community.

### A PURPLE HEART COUNTY

In November of 2022, the Board of Commissioners proclaimed Marion County as a Purple Heart County. Marion County honors the sacrifice that our Purple Heart recipients have made in defending our freedoms. As a Purple Heart County, signs at various locations throughout the county will be placed displaying that Marion County is a Purple Heart County. With the designating as a Purple Heart County the board launched a new webpage with local resources for our veterans.

### WILDFIRE SURVIVORS HOUSING ASSISTANCE

The Housing and Community Services Department awarded Marion County \$12 million in grant funds to aid in recovery activities and operations in relation to the 2020 Labor Day Fires and to the benefit of households or individuals displaced by those fires. The Board of Commissioners plans to use these funds to help those still impacted by fires rebuild their homes and secure permanent housing.

ARPA FUNDING

The Board of Commissioners developed a plan to address the needs of the community, as impacted by the COVID-19 pandemic, based on broad input received at a series of public meetings. Based on that feedback and an application process, over \$67 million was awarded to over 40 projects. The projects will strengthen support for vital public services and help retain jobs, support immediate economic stabilization for households and businesses, address systemic public health and economic challenges that have contributed to the unequal impact of the Pandemic, and make generational improvements to the county and cities' infrastructure.

### SUPPORTING WORKFORCE DEVELOPMENT IN MARION COUNTY

The Board of Commissioners has been supporting local employers during the current employee shortage by working to accelerate opportunities and involvement of young people in the workforce. We've done this by supporting trade-focused organizations for youths like the Career Technical Education Center (CTEC), and with the Youth Wage Grant program, which covers \$4 per hour of a youth's wage if they are a first-time worker at a local small business. The goal is to incentive these businesses to give a young worker a chance to gain valuable experience, and it brings youths into the workforce.

### EMERGENCY RENTAL ASSISTANCE PROGRAM

The Board of Commissioners approved and contracted with the Marion County Housing Authority to run a second round of rental assistance to assist residents with rent payments to avoid eviction. The federal program helps eligible low-income households cover up to 12 months of past due rent and utilities- not to exceed a total of 18 months of assistance.

LEADING THE WAY IN WASTE REDUCTION, RECOVERY, AND ENERGY CONVERSION Marion County has a comprehensive, integrated solid waste management system in place, designed to reduce, reuse, and recycle as much waste as we are able. Our efforts include educational programs for the citizens of Marion County like the new Marion Resources Movement and innovative private partnerships like the Marion Resource Recovery Facility (MRRF), Covanta's waste-to-energy facility. These programs have helped us achieve a waste recovery rate of 48.5%, making Marion County one of the top recycling communities compared to the state average recovery rate of 42.1%.

MARION COUNTY BUILDABLE LAND INVENTORY, HOUSING NEEDS ANALYSIS AND ECONOMIC OPPORTUNITY ANALYSIS

The Board of Commissioners will contract with a professional services contractor to work with appropriate County staff to identify housing and employment lands opportunities in rural Marion County, to gather recent work done by incorporated cities within the County on these topics, and to potentially help cities who have not recently completed Buildable Lands Inventories (BLI), Housing Needs Analyses (HNA), and/or Economic Opportunities Analyses (EOA) to do so in order to complete a comprehensive BLI/HNA/EOA report for all of Marion County.

The goal of the resulting HNA & EOA is to assess Marion County's local residential lands and economic opportunities to help focus the County and its cities efforts to maintain opportunities for affordable housing and business lands and to enhance the current economic base.

### THE OPENING OF HIS PLACE

The Marion County Board of Commissioners authorized the use of \$775,000 to purchase a home in Woodburn for His Place, to be run by the county's Health and Human Services Department. The home will be used as new transitional living program that will provide childcare and addiction treatment for fathers with substance abuse disorders who may otherwise be court-ordered to a facility where they can't live with their children.

## **KEY INDICATORS**

### # 1: Customer Service

### Definition and Purpose

Promote a culture of responsive service delivery and quality customer service.

### Significance

This key indicator supports the county strategic priority for Customer Service and falls under the Board of Commissioners Office Goal #6 Operational Efficiency: Provide efficient, effective, and responsive government through stewardship and accountability. This key indicator highlights the importance of providing customer service to citizens, visitors, internal customers, and community partners.

### Data Units Calendar Year

The number of customer contacts received in the Board of Commissioners' Office.

Contacts: Public Safety

CY 2020 Actual	CY 2021 Actual	1 Actual CY 2022 Actual CY 2023 Estimate		CY 2024 Estimate	
725	685	297	550	550	

Contacts: Health and Community Services

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual CY 2023 Estimate		CY 2024 Estimate	
884	926	282	605	605	

Contacts: Public Works and Transportation

CY 2020 Actual	CY 2021 Actual	CY 2021 Actual CY 2022 Actual CY 2023 Estimate		CY 2024 Estimate	
551	608	199	412	412	

Contacts: General Government

CY 2020 Actual	CY 2021 Actual	CY 2021 Actual         CY 2022 Actual         CY 2023 Estimate           1240         441         889		CY 2024 Estimate	
1367	1240			889	

#### **Explanation of Trends and Changes**

The county website contains a countywide "Contact Us" form that has proven to be popular with constituents. There were a total of 1,219 recorded contacts via the Marion County website in calendar year 2022. The data above shows the most common contact topics. The General Government category continues to see growth due to the increased number of contacts that were referrals to other government organizations. We continue to see an increase in utilization of the "Contact Us" form as a convenient method for constituents to contact departments and conduct business with Marion County and expect to see contacts continue to increase.

### # 2: Communication

### **Definition and Purpose**

Provide information to media, residents, employees, and community partners via multiple channels. Improve two-way communication opportunities for public engagement.

### **Significance**

This key indicator supports the county strategic priority for communications and falls under the Strategic Plan Goal #6 Operational Efficiency and Quality Service: Provide efficient, effective, and responsive government through stewardship and accountability.

### Data Units Calendar Year

Social media likes on Facebook and follows on Instagram.

CY 2020 Actual	CY 2020 Actual CY 2021 Actual		CY 2023 Estimate	CY 2024 Estimate	
Facebook - 6876 Instagram - 1384	Facebook - 12,300 Instagram - 1700	Facebook - 12,900 Instagram - 1,900			

Number of E-Newsletter subscribers.

CY 2020 Actual	CY 2021 Actual CY 2022 Actual CY 2023 Est		CY 2023 Estimate	CY 2024 Estimate
29,539	41,986	41,986 44,021 47,238		47,238

Presentations given or external meetings attended by the county commissioners.

CY 2020 Actual	CY 2020 Actual CY 2021 Actual		CY 2023 Estimate	CY 2024 Estimate	
581	865	1,110	1,050	1,050	

### **Explanation of Trends and Changes**

The county continues to see an increase in social media use as an important method of contact with constituents. We expect to continue to see solid, steady growth across social networks as we utilize increased boosted/sponsored content.

### # 3: Organizational and Management Assessments of County Departments

### **Definition and Purpose**

The number of organizational/management assessments and process/product improvement initiatives aimed at maximizing resources and ensuring accountability.

Beginning in 2006, the Board of Commissioners Office began contracting for performance audits of county departments and program activities. These audits assist the board in creating efficiencies, reviewing organizational structures, and making recommendations to improve service delivery in order to make the best use of taxpayer dollars.

### **Significance**

This key indicator supports the county Strategic Plan for Goal #6 Operational Efficiency and Quality Service: Provide efficient, effective, and responsive government through stewardship and accountability.

In an ongoing effort to improve the efficiency and effectiveness of county operations, the Board of Commissioners' Office conducts organizational and management assessments of county departments and activities. The assessments provide valuable data and information that assist in streamlining county operations and improving the use of county resources to meet the needs of Marion County residents.

### **Data Units Fiscal Year**

This data set includes a combination of management assessments including organizational/management performance audits, facilitation of administrative service delivery and alignment projects, and process improvement projects. Studies are reported in the fiscal year the contract was initiated. Some studies of large departments with multiple programs and services were conducted over two fiscal year periods.

FY 19-20 Actual	FY 20-21 Actual	0-21 Actual FY 21-22 Actual FY 22-23 Estimate		FY 23-24 Estimate	
2	2	2	3	3	

### **Explanation of Trends and Changes**

Marion County continues to streamline and increase efficiencies in business processes and practices. The goal of conducting organizational assessments is to reduce waste, improve efficiency and effectiveness, and implement improvements that benefit Marion County residents and lay the foundation for continuous improvement. Assessments were started in the Human Resources Department and the Business Services Department.

	Resour	ces by Fu	nd Detail	
170 - Community Development	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331017 US Dept of HUD	41,042	274,819	0	0
331235 Oregon Business Devel Dept	49,986	360,014	0	0
331404 County American Rescue Plan	0	20,569	0	0
Intergovernmental Federal Total	91,028	655,402	0	0
Intergovernmental State				
332080 Oregon Dept of Admin Services	426,957	0	0	0
332093 Oregon Business Devel Dept	86,260	863,572	0	0
332094 Oregon Housing Community Svcs	0	1,709,524	0	0
Intergovernmental State Total	513,217	2,573,096	0	0
Interest				
361000 Investment Earnings	0	3,168	0	0
Interest Total	0	3,168	0	0
General Fund Transfers				
381100 Transfer from General Fund	330,000	0	0	0
General Fund Transfers Total	330,000	0	0	0
Other Fund Transfers				
381165 Xfr from Lottery and Econ Dev	500,000	0	0	0
Other Fund Transfers Total	500,000	0	0	0
Financing Proceeds				
383500 OFS: Lease Financing	0	182,954	0	0
Financing Proceeds Total	0	182,954	0	0
Net Working Capital				
392000 Net Working Capital Unrestr	0	979,340	0	0
Net Working Capital Total	0	979,340	0	0
Community Development Total	1,434,245	4,393,960	0	0
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	1,175	0	0	0
331403 Emergency Rental Assistance	0	25,748	0	0
331404 County American Rescue Plan	0	34,711	0	C
Intergovernmental Federal Total	1,175	60,459	0	0
Intergovernmental State				
332094 Oregon Housing Community Svcs	0	0	0	86,241
Intergovernmental State Total	0	0	0	86,241

### **Resources by Fund Detail**

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
344999 Other Reimbursements	79	0	0	0
347101 Central Svcs to Other Agencies	2,942	3,118	3,152	3,271
Charges for Services Total	3,022	3,118	3,152	3,271
Admin Cost Recovery				
411100 County Admin Allocation	2,147,221	2,057,999	2,807,452	3,151,386
Admin Cost Recovery Total	2,147,221	2,057,999	2,807,452	3,151,386
General Fund Transfers				
381100 Transfer from General Fund	522,237	518,814	546,816	590,587
General Fund Transfers Total	522,237	518,814	546,816	590,587
Central Services Total	2,673,655	2,640,390	3,357,420	3,831,485
Board of Commissioners Office Grand Total	4,107,900	7,034,350	3,357,420	3,831,485

	Requirements by Fund Detail				
170 - Community Development	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Personnel Services					
Salaries and Wages					
511110 Regular Wages	25,966	196,816	0		
511115 Pandemic Recognition Pay	0	4,500	0		
511120 Temporary Wages	46,752	88,371	0		
511130 Vacation Pay	0	729	0		
511140 Sick Pay	413	2,604	0		
511150 Holiday Pay	463	10,202	0		
511160 Comp Time Pay	0	196	0		
511240 Leave Payoff	0	2,552	0		
Salaries and Wages Total	73,595	305,971	0		
Fringe Benefits					
512110 PERS	18,520	61,932	0		
512120 401K	661	4,836	0		
512130 PERS Debt Service	839	5,926	0		
512200 FICA	5,620	22,490	0		
512310 Medical Insurance	4,284	34,929	0		
512320 Dental Insurance	364	2,850	0		
512330 Group Term Life Insurance	42	331	0		
512340 Long Term Disability Insurance	86	621	0		
512400 Unemployment Insurance	221	895	0		
512520 Workers Comp Insurance	16	67	0		
512600 Wellness Program	10	79	0		
512610 Employee Assistance Program	9	74	0		
512700 County HSA Contributions	868	1,192	0		
Fringe Benefits Total	31,541	136,222	0		
Personnel Services Total	105,136	442,192	0		
Materials and Services					
Supplies					
521010 Office Supplies	58	1,874	0		
521070 Departmental Supplies	0	209	0		
Supplies Total	58	2,083	0		
Materials					
522150 Small Office Equipment	0	2,160	0		
522170 Computers Non Capital	2,973	359	0		
522180 Software	271	675	0		
Materials Total	3,244	3,194	0		
Communications					
523060 Cellular Phones	464	1,728	0		
Communications Total	464	1,728	0		

### **Requirements by Fund Detail**

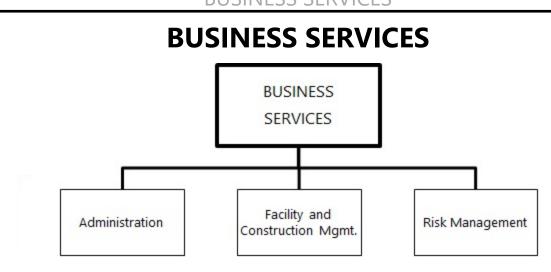
170 - Community Development	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Utilities				
524010 Electricity	0	3,578	0	C
Utilities Total	0	3,578	0	0
Contracted Services				
525175 Temporary Staffing	23,455	61,042	0	C
525355 Engineering Services	0	92,260	0	(
525710 Printing Services	0	2,146	0	(
525715 Advertising	0	2,658	0	C
525952 Distributions to Subrecipients	0	62,901	0	(
525999 Other Contracted Services	47,656	257,218	0	(
Contracted Services Total	71,111	478,225	0	(
Repairs and Maintenance				
526030 Building Maintenance	0	204	0	(
Repairs and Maintenance Total	0	204	0	(
Rentals				
527210 Building Rental Private	0	6,789	0	(
527400 Land Lease Private	0	50,000	0	(
527999 GASB 87 Adjustment	0	(45,000)	0	(
Rentals Total	0	11,789	0	(
Miscellaneous				
529220 Conferences	0	250	0	(
529230 Training	0	900	0	(
529300 Dues and Memberships	175	2,810	0	(
529590 Special Programs Other	0	4,500	0	(
529650 Pre Employment Costs	72	74	0	(
529860 Permits	0	10,564	0	(
Miscellaneous Total	247	19,098	0	(
Materials and Services Total	75,124	519,898	0	(
Administrative Charges				
611100 County Admin Allocation	0	1,612	0	(
611230 Courier Allocation	0	46	0	(
611260 Human Resources Allocation	0	1,633	0	(
611410 FIMS Allocation	0	2,078	0	(
611600 Finance Allocation	0	1,495	0	(
611800 MCBEE Allocation	0	6	0	(
Administrative Charges Total	0	6,870	0	(
Capital Outlay				
535200 Purchased Land	0	1,709,524	0	(
538100 Lease expense	0	182,954	0	(
Capital Outlay Total	0	1,892,478	0	0

170 - Community Development	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Debt Service Principal				
541200 Lease Financing Principal	0	44,203	0	0
Debt Service Principal Total	0	44,203	0	0
Debt Service Interest				
542200 Lease Interest	0	880	0	0
Debt Service Interest Total	0	880	0	0
Special Payments				
551400 Community Support	50,000	0	0	0
Special Payments Total	50,000	0	0	0
Transfers Out				
561100 Transfer to General Fund	224,645	0	0	0
561305 Transfer to Land Use Planning	0	14,847	0	0
561310 Transfer to Parks	0	202,312	0	0
561330 Transfer to Building Insp	0	660,644	0	0
Transfers Out Total	224,645	877,803	0	0
Community Development Total	454,905	3,784,324	0	0
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	28,905	0
511110 Regular Wages	1,162,167	1,109,137	1,494,783	1,843,384
511115 Pandemic Recognition Pay	0	21,000	0	0
511120 Temporary Wages	2,285	10,825	19,285	18,380
511130 Vacation Pay	50,721	41,415	0	0
511140 Sick Pay	9,424	16,868	0	0
511141 Emergency Sick Pay	449	868	0	0
511150 Holiday Pay	53,393	60,638	0	0
511160 Comp Time Pay	337	226	0	0
511210 Compensation Credits	20,227	14,830	7,994	0
511240 Leave Payoff	32,677	14,819	0	0
511290 Health Insurance Waiver Pay	0	1,336	2,400	0
511420 Premium Pay	0	296	0	0
Salaries and Wages Total	1,331,679	1,292,257	1,553,367	1,861,764
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	11,146	0
512110 PERS	288,638	275,668	362,058	465,443
512120 401K	53,674	54,262	65,102	78,828
512130 PERS Debt Service	69,152	57,394	87,657	85,641
512200 FICA	93,131	91,696	115,817	141,637
512300 Paid Leave Oregon expense	0	0	0	7,254

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
512310 Medical Insurance	241,928	224,415	266,940	325,296
512320 Dental Insurance	19,064	17,897	22,680	27,648
512330 Group Term Life Insurance	2,231	2,134	3,550	3,201
512340 Long Term Disability Insurance	4,022	3,824	5,570	6,672
512400 Unemployment Insurance	4,005	3,911	4,514	2,765
512520 Workers Comp Insurance	301	289	510	555
512600 Wellness Program	561	531	640	720
512610 Employee Assistance Program	501	496	608	666
512700 County HSA Contributions	3,250	1,950	1,300	1,950
Fringe Benefits Total	780,458	734,468	948,092	1,148,276
Personnel Services Total	2,112,138	2,026,724	2,501,459	3,010,040
Materials and Services				
Supplies				
521010 Office Supplies	6,107	4,428	6,000	5,000
521070 Departmental Supplies	1,245	1,679	1,500	1,500
521190 Publications	1,601	1,701	2,002	2,002
521210 Gasoline	0	0	50	50
Supplies Total	8,953	7,809	9,552	8,552
Materials				
522150 Small Office Equipment	9,203	3,086	4,000	4,000
522170 Computers Non Capital	726	3,105	2,000	2,000
522180 Software	590	816	810	1,500
Materials Total	10,518	7,007	6,810	7,500
Communications				
523040 Data Connections	2,299	2,599	2,522	2,522
523050 Postage	53	15	150	150
523060 Cellular Phones	3,406	3,996	4,980	4,980
523090 Long Distance Charges	515	415	620	600
Communications Total	6,272	7,025	8,272	8,252
Utilities				
524010 Electricity	17,320	17,408	19,669	21,285
524020 City Operations and St Lights	12	41	45	49
524040 Natural Gas	184	178	162	469
524050 Water	326	305	295	344
524070 Sewer	674	692	633	669
524090 Garbage Disposal and Recycling	1,225	1,226	1,123	1,228
Utilities Total	19,741	19,850	21,927	24,044
Contracted Services				
525450 Subscription Services	3,376	5,299	6,123	6,500
525710 Printing Services	1,959	1,111	2,500	2,000

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
525715 Advertising	1,414	669	30,500	20,000
525735 Mail Services	807	1,308	1,000	1,400
525740 Document Disposal Services	205	90	250	400
525999 Other Contracted Services	3,689	2,785	34,000	32,575
Contracted Services Total	11,449	11,262	74,373	62,875
Repairs and Maintenance				
526030 Building Maintenance	3,370	5,254	4,000	4,000
Repairs and Maintenance Total	3,370	5,254	4,000	4,000
Rentals				
527120 Motor Pool Mileage	483	1,578	2,000	2,000
527130 Parking	5	42	50	100
527240 Condo Assn Assessments	25,064	25,486	23,075	25,979
527300 Equipment Rental	13,879	18,072	15,000	18,000
527999 GASB 87 Adjustment	0	(6,401)	0	0
Rentals Total	39,430	38,777	40,125	46,079
Insurance				
528220 Notary Bonds	40	0	120	120
Insurance Total	40	0	120	120
Miscellaneous				
529110 Mileage Reimbursement	1,064	1,458	2,000	2,000
529120 Commercial Travel	1,291	415	3,660	5,500
529130 Meals	382	3,277	4,500	4,500
529140 Lodging	219	6,160	5,000	6,550
529210 Meetings	5,889	5,103	4,500	6,000
529220 Conferences	244	5,108	7,885	8,000
529230 Training	69	229	2,775	1,000
529300 Dues and Memberships	2,056	1,154	4,899	4,899
529650 Pre Employment Costs	206	256	200	500
529740 Fairs and Shows	0	160	800	1,000
529910 Awards and Recognition	0	202	1,250	1,250
529996 Amortization Expense	0	6,294	0	0
529999 Miscellaneous Expense	(1)	0	0	0
Miscellaneous Total	11,419	29,815	37,469	41,199
Materials and Services Total	111,192	126,797	202,648	202,621
Administrative Charges				
611210 Facilities Mgt Allocation	47,774	48,473	57,933	56,759
611220 Custodial Allocation	32,288	37,729	44,272	44,724
611230 Courier Allocation	872	780	1,211	1,318
611250 Risk Management Allocation	3,745	3,501	9,535	3,798
611260 Human Resources Allocation	24,143	27,977	35,672	33,379
611300 Legal Services Allocation	219,261	251,718	323,136	323,420
611400 Information Tech Allocation	46,448	47,337	67,131	59,834
611410 FIMS Allocation	28,021	22,320	29,367	24,145
		,	- /	.,

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611420 Telecommunications Allocation	7,192	6,316	9,650	4,719
611600 Finance Allocation	18,523	19,500	24,829	30,651
611800 MCBEE Allocation	1,738	67	2,125	16,365
612100 IT Equipment Use Charges	7,120	7,743	5,752	2,612
614100 Liability Insurance Allocation	8,500	7,300	13,600	10,300
614200 WC Insurance Allocation	4,700	6,000	29,100	6,800
Administrative Charges Total	450,325	486,761	653,313	618,824
Debt Service Interest				
542200 Lease Interest	0	188	0	0
Debt Service Interest Total	0	188	0	0
Central Services Total	2,673,655	2,640,471	3,357,420	3,831,485
Board of Commissioners Office Grand Total	3,128,560	6,424,795	3,357,420	3,831,485



**GOALS AND OBJECTIVES** 

- Goal 1 Seek collaborative solutions with stakeholders that support both countywide priorities and critical business continuity goals.
  - Objective 1 Customer Service: Promote and foster proactive, responsive partnerships with department heads, line managers, supervisors, and employees. Seek feedback ensuring departmental needs and expectations.
  - Objective 2 Operational Effectiveness and Continuity: Partner with stakeholders to create and define an overall business continuity strategy that provides guidance and principle program planning for critical decisions, tasks, and activities.
  - Objective 3 Stewardship: Ensure departmental processes, internal controls and systems provide an efficient, effective, and accountable execution of county resources and operations.
- Goal 2 Build a strong organizational risk culture by identifying, measuring, and evaluating risk exposure. Coordinate closely with departments to educate and equip employees for their health, well-being, and safe work environment.
  - Objective 1 Customer Service: Sponsor events that educate, inform, and embrace evolving best practices, emerging trends, and comprehensive analysis to provide accurate, timely information and advice.
  - Objective 2 Develop and Utilize Analytics: Identify, evaluate and prioritize existing and possible threats to Marion County operations, personnel and property.
  - Objective 3 Re-engineer Systems & Processes: Evaluate current technology and systems to identify opportunities, patterns, and trends.
- Goal 3 Provide an enterprise approach that manages the county-owned and leased facilities while focusing on customer service, fiscal responsibility, and industry best practices.
  - Objective 1 Customer Service: Achieve a customer focused team that improves the operation and maintenance of Marion County's owned and leased facilities by adopting industry best practices and training employees in the timely delivery of quality services and the implementation of consistent standards.
  - Objective 2 Fiscal Responsibility: Promote stewardship by managing operating and capital budgets and capitalizing on internal and external partnerships with trade staff, departmental facility liaisons, and local businesses.
  - Objective 3 Capital Project Planning and Execution: Collaborate and plan with countywide departments to develop short and long-term projects that meet countywide strategic goals.

### **DEPARTMENT OVERVIEW**

Business Services exists to serve and support Marion County's personnel and departments. These services are delivered through a collaborative partnership by three programs: Administration, Facility and Construction Management, and Risk Management.

- Protecting, managing, and mitigating loss of Marion County assets including automobiles, equipment, property/buildings, and personnel.
- Educating and engaging employees for occupational safety and risk awareness.
- Cleaning, maintaining, and overseeing construction of county-owned and leased facilities.

<b>Business Services</b>	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	57,723	111,272	0	0	n.a.
Charges for Services	543,293	303,209	260,053	260,164	0.0%
Admin Cost Recovery	5,097,250	5,317,607	6,288,005	6,811,073	8.3%
TOTAL RESOURCES	5,698,267	5,732,088	6,548,058	7,071,237	8.0%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	2,741,122	2,744,320	2,975,884	3,332,101	12.0%
Fringe Benefits	1,786,929	1,792,464	2,102,856	2,221,148	5.6%
Total Personnel Services	4,528,051	4,536,784	5,078,740	5,553,249	9.3%
Materials and Services					
Supplies	170,706	160,179	180,551	197,034	9.1%
Materials	20,312	31,789	19,383	23,833	23.0%
Communications	21,789	22,898	22,400	23,563	5.2%
Utilities	24,250	49,865	94,291	67,945	-27.9%
Contracted Services	76,274	127,076	91,390	108,120	18.3%
Repairs and Maintenance	346,655	326,683	456,778	430,417	-5.8%
Rentals	56,518	56,040	67,990	73,863	8.6%
Insurance	0	353	0	0	n.a.
Miscellaneous	18,547	14,733	57,329	56,397	-1.6%
Total Materials and Services	735,051	789,616	990,112	981,172	-0.9%
Administrative Charges	435,165	405,744	479,206	536,816	12.0%
Debt Service Interest	0	10	0	0	n.a.
TOTAL REQUIREMENTS	5,698,267	5,732,153	6,548,058	7,071,237	8.0%
FTE	49.00	50.00	50.00	52.00	4.0%

### **RESOURCE AND REQUIREMENT SUMMARY**

FUNDS					
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total
RESOURCES					
FND 580 Central Services	5,698,267	5,732,088	6,548,058	7,071,237	100.0%
TOTAL RESOURCES	5,698,267	5,732,088	6,548,058	7,071,237	100.0%
REQUIREMENTS					
FND 580 Central Services	5,698,267	5,732,153	6,548,058	7,071,237	100.0%
TOTAL REQUIREMENTS	5,698,267	5,732,153	6,548,058	7,071,237	100.0%

### PROGRAMS

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES			1		
BS Administration	703,955	778,525	916,785	892,545	-2.6%
Facility and Construction Mgmt	4,514,002	4,479,558	5,127,692	5,626,370	9.7%
Risk Management	480,310	474,006	503,581	552,322	9.7%
TOTAL RESOURCES	5,698,267	5,732,088	6,548,058	7,071,237	8.0%
REQUIREMENTS					
BS Administration	703,955	778,525	916,785	892,545	-2.6%
Facility and Construction Mgmt	4,514,002	4,479,623	5,127,692	5,626,370	9.7%
Risk Management	480,310	474,006	503,581	552,322	9.7%
TOTAL REQUIREMENTS	5,698,267	5,732,153	6,548,058	7,071,237	8.0%

### **BS Administration Program**

- Provides leadership, strategic direction, planning, and policy development for the department.
- Collaborates and partners with Board of Commissioners and department heads to support their respective missions.
- Provides administrative and technical support for department director, two program managers, one manager and two supervisors, and employees.
- Provides payroll, purchasing, contracts, accounts receivable, accounts payable services, and respective reports to department programs and services; manages the county's surplus property and courier services.
- Develops countywide key and access card control procedures and trainings, as well as parking policies and administration. Supports related departmental planning of projects.
- Develops, prepares, and monitors department and self-insurance fund budgets.

Business Services				Program: BS A	dministration
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	2,185	15,493	0	0	n.a.
Charges for Services	3,294	4,168	3,451	3,572	3.5%
Admin Cost Recovery	698,476	758,863	913,334	888,973	-2.7%
TOTAL RESOURCES	703,955	778,525	916,785	892,545	-2.6%
REQUIREMENTS					
Personnel Services	614,688	690,194	812,934	785,937	-3.3%
Materials and Services	35,395	31,142	35,675	36,611	2.6%
Administrative Charges	53,872	57,189	68,176	69,997	2.7%
TOTAL REQUIREMENTS	703,955	778,525	916,785	892,545	-2.6%
FTE	5.00	6.00	6.00	6.00	0.0%

#### **Program Summary**

#### FTE By Position Title By Program

Program: BS Administration	
Position Title	FTE
Accounting Specialist	1.00
Administrative Services Manager	1.00
Business Services Director	1.00
Contracts Specialist Sr	1.00
Office Specialist 2	1.00
Office Specialist 3	1.00
Program BS Administration FTE Total:	6.00

#### FTE Changes

There are no FTE changes.

#### **BS Administration Program Budget Justification**

#### RESOURCES

The primary revenue is administrative cost recoveries. The remaining revenue is derived from services provided to the Courthouse Square Condominium Association.

#### REQUIREMENTS

Despite normal step increases, cost of living adjustments, and related fringe benefits, Personnel Services decreased due to leave payouts for retiring senior leadership staff in the previous fiscal year.

Increases to Materials and Services are due to enterprise key access system and facility management training expenses, as well as increased cost to countywide new employee on-boarding materials.

### Facility and Construction Mgmt Program

- Provides short and long-range facility lifecycle planning and capital needs assessment for all county-owned facilities and leased properties.
- Provides countywide facility maintenance services that include corrective repairs, preventive maintenance, custodial, and groundskeeping services.
- Provides capital improvement project planning, estimating, budgeting, and working with design teams and contractors to meet departmental capital infrastructure needs.
- Collaborating with Risk Management to provide countywide departmental consultations and regular communications that inform leadership of regulatory code compliance with fire, life, safety, and security systems.
- Administers and recommends energy efficiency and resource conservation programs, actively working in conjunction with Energy Trust of Oregon for incentives and rebates wherever available and appropriate.

	-		,		
Business Services			Program:	Facility and Constr	ruction Mgmt
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	55,531	89,616	0	0	n.a.
Charges for Services	524,283	285,332	256,602	256,592	0.0%
Admin Cost Recovery	3,934,188	4,104,609	4,871,090	5,369,778	10.2%
TOTAL RESOURCES	4,514,002	4,479,558	5,127,692	5,626,370	9.7%
REQUIREMENTS					
Personnel Services	3,496,050	3,440,165	3,848,134	4,304,860	11.9%
Materials and Services	676,024	727,851	908,279	898,403	-1.1%
Administrative Charges	341,929	311,598	371,279	423,107	14.0%
Debt Service Interest	0	10	0	0	n.a.
TOTAL REQUIREMENTS	4,514,002	4,479,623	5,127,692	5,626,370	9.7%
FTE	41.00	41.00	41.00	43.00	4.9%

### Program Summary

#### FTE By Position Title By Program

Program: Facility and Construction Mgmt	
Position Title	FTE
Building Maintenance Specialist	9.00
Building Maintenance Specialist Sr	2.00
Construction Project Coordinator	1.00
Custodial Supervisor	1.00
Custodial Worker 1	14.00
Custodial Worker 2	4.00
Electrician 1	2.00
Electrician 2	1.00
Facilities Analyst	1.00
Facilities Maintenance and Systems Coordinator	1.00
Facilities Program Manager	1.00
Groundskeeper	3.00
Mail Courier	1.00

Program: Facility and Construction Mgmt	
Position Title	FTE
Maintenance Control Clerk	1.00
Maintenance Supervisor	1.00
Program Facility and Construction Mgmt FTE Total:	43.00

#### FTE Changes

Two additional FTE are added to provide groundskeeping services to the Center Street and Commercial Street campuses, and custodial services for the new Health and Human Services Administration building and Psychiatric Crisis Center buildings.

### Facility and Construction Mgmt Program Budget Justification

#### RESOURCES

Most of the revenue for the Facilities and Construction Management Program is from Administrative Cost Recovery. The program also collects Charges for Services for user fees and custodial services.

#### REQUIREMENTS

Personnel Services increased due to two additional FTE and normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services decreased due to the reduction of groundskeeping contracted services in the previous fiscal year, which is offset by an increase of more than \$112,000 for custodial, maintenance, and groundskeeping supplies. The cost increases in custodial and maintenance supplies are driven by expanded service area coverage and inflation.

### **Risk Management Program**

- Administers the self-insurance program balancing risk retention and risk transfer.
- Ensures adequate funding to promptly recover from accidental loss.
- Manages and administers automobile liability, general liability, and workers' compensation claims.
- Evaluates and manages risks that impact the achievement of county and departmental goals and objectives.

**Program Summary** 

- Effectively manages risk to maximize opportunities and minimize threats.
- Enterprise Risk Management (ERM) strategy throughout the County.

		gram bannia	• 9		
Business Services				Program: Risk	Management
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	7	6,162	0	0	n.a.
Charges for Services	15,716	13,708	0	0	n.a.
Admin Cost Recovery	464,586	454,135	503,581	552,322	9.7%
TOTAL RESOURCES	480,310	474,006	503,581	552,322	9.7%
REQUIREMENTS					
Personnel Services	417,314	406,425	417,672	462,452	10.7%
Materials and Services	23,632	30,623	46,158	46,158	0.0%
Administrative Charges	39,364	36,958	39,751	43,712	10.0%
TOTAL REQUIREMENTS	480,310	474,006	503,581	552,322	9.7%
FTE	3.00	3.00	3.00	3.00	0.0%

#### FTE By Position Title By Program

Program: Risk Management	
Position Title	FTE
Benefits and Risk Manager	1.00
Claims Adjuster	1.00
Loss Control Manager	1.00
Program Risk Management FTE Total:	3.00

#### FTE Changes

There are no FTE changes.

### **Risk Management Program Budget Justification**

#### RESOURCES

Risk Management receives all revenue through administrative cost recoveries.

#### REQUIREMENTS

Personnel Services Increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

There are no significant changes to Materials and Services.

### **KEY DEPARTMENT ACCOMPLISHMENTS**

- Administration processed approximately 25 recruitments, 52 contracts, leases and IGAs, 283 purchase orders, 3,949 invoices, journals, and deposits for the department. Administration also processed more than 4,100 key, key card, and key watch transactions for departments countywide, 1,550 downtown parking requests, and helped more than 14,400 Courthouse Square visitors. Helping to insure a safe and secure environment for county employees and our customers.
- Installed a new the heating, ventilation, and air conditioning (HVAC) unit on the roof of Courthouse Square. The new unit is lighter and more efficient, and is anticipated to be more reliable, help the county save money on maintenance and energy costs, and provide a more comfortable and stable temperature for the building.
- Purchased and renovated property in Woodburn for the county's transitional living program for fathers and their children, as well as property in Salem for the new location for the Psychiatric Crisis Center.
- Coordinated and installed new roofs on buildings located at Public Works and the Jail.
- The Facilities Maintenance team successfully completed 13,461 work orders 69% were preventative maintenance.
- Facilities Management completed 27 of 50 approved equipment and facilities projects, has made substantial progress on another 8 incomplete projects, and the remaining 15 projects will carry forward into the coming year.
- Risk Management provided more than 25 departmental safety consultations, 9 leased property inspections, 17 ergonomic assessments and attended monthly or quarterly meetings for the county's six safety committees and provided support and guidance to the committee members.
- American Red Cross conducted 10 trainings at Courthouse Square for employees in Adult and Child CPR/AED/First Aid.
- Risk Management has processed 344 Claims and Incidents; of these included 8 Auto Liability claims, 57 First Party Property claims, 48 General Liability claims, 79 Workers Compensation claims and 151 Incident Reports.
- Completed the security door and lock project for all for the cells within four of the Jail's pods and installed new touchscreen controls and intercoms at the Transition Center and the Juvenile Department.

### **KEY INDICATORS**

### # 1: Ratio of Modified Duty Days to Time-loss Days (MD:TL)

### **Definition and Purpose**

Employees who are injured on the job are frequently given temporary work restrictions by their attending physician. Per policy, Marion County develops temporary modified jobs for injured workers in all departments to return them to good health and productive employment at the earliest medically appropriate opportunity. This ratio compares how well we are succeeding with this policy.

### **Significance**

A well-managed return-to-work programs for on-the-job injured employees is one of the most effective means of controlling workers' compensation claim costs. Bringing injured workers back to modified or regular duty as soon as possible minimizes individual claim costs and maximizes the County's recoveries of Employment At Injury Program (EAIP) reimbursements. This indicator ties to the county strategic priority for Operational Efficiency and Quality Service - Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

### Data Units Fiscal Year

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
4:1	4:1	4:1	4:1	4:1

#### Explanation of Trends and Changes

The County's claims entry system shows trends in managing time-loss expenses and keeping injured workers working. The modified duty to time-loss ratio (MD:TL) demonstrates the county's efforts in containing costs and improving recovery outcomes when injuries occur in the workplace. Each time an injured worker is unable to be released to regular duty, Risk Management works with the employee's department and the attending physician to identify an approved modified-duty option. This minimizes time off work, keeps a claim medical-only, can significantly reduce the cost of the claim, keeps the employee engaged in the workplace, and qualifies Marion County for wage subsidy benefits provided by the Employer-at-Injury Program (EAIP). Oregon's EAIP provides financial incentives for employers who encourage the early-return-to-work of injured workers. Marion County's program has been quite successful with a 4-year average MD:TL ratio of 4:1. This means that for every 100 days employees are not released to regular duty, only 25 of those days are time-loss days when the employees do not work at all.

### # 2: Facilities Repairs to Preventive Maintenance

### **Definition and Purpose**

Preventive maintenance (PM) programs extend the life cycle of facility assets - including equipment and structures - reducing operational costs and deferred maintenance expenses. Failure to perform adequate preventive maintenance increases labor hours and costs required to repair building systems and unnaturally limits or shortens the lifecycle of county assets.

### **Significance**

This indicator demonstrates that adequate preventive maintenance is performed. This indicator ties to County strategic priority for Operational Efficiency and Quality Service - Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

### Data Units Calendar Year

Total number of work orders by year:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
12,939	13,181	13,461	13,500	13,550

Percentage of preventative maintenance work orders to reactive work orders:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
69%	70%	66%	70%	70%

Total number of hours spent on preventive work orders:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
28,193	34,531	3185	32,500	34,000

Percentage of preventative maintenance work orders completed in 30 days or less:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
91%	90%	90%	90%	91%

### **Explanation of Trends and Changes**

The county uses an asset management system (AMS) to manage and maintain its facilities and other assets, reduce maintenance costs, and empower its service teams, which augments time and money savings through more efficient maintenance management and operations. These calendar-year metrics are measurements of facilities and custodial work requests, the percentage of proactive work, and the staff hours invested in preventative maintenance across county properties. The AMS provides reliable, easy-to-access information on work production and aids in keeping the facilities and custodial teams focused of preventative maintenance throughout the year. Above average preventative measurement leads to higher productivity and a decrease in the work order backlog. The five-year trend remains consistent in all areas, and when compared to peer organizations of like size and scope, the county's performance is comparable, and in some cases within the top 20%.

## MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT BUSINESS SERVICES

	ces by Fund Detail			
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331040 FEMA Disaster Assistance	0	3,335	0	0
331401 Coronavirus Relief Fund	57,723	0	0	C
331404 County American Rescue Plan	0	107,937	0	0
Intergovernmental Federal Total	57,723	111,272	0	0
Charges for Services				
341520 System Development Charges	0	6,254	0	0
341620 User Fees	432,791	194,404	180,750	180,500
341999 Other Fees	9,675	600	0	0
342311 Vehicle Charging Fees	0	30	0	240
342910 Public Records Request Charges	208	337	0	0
344300 Restitution	0	37	0	0
344800 EAIP Reimbursement	2,520	0	0	0
344999 Other Reimbursements	435	521	800	800
345300 Surplus Property Sales	144	683	0	0
347101 Central Svcs to Other Agencies	97,521	100,343	78,503	78,624
Charges for Services Total	543,293	303,209	260,053	260,164
Admin Cost Recovery				
411200 Business Services Allocation	0	0	913,334	888,973
411210 Facilities Mgt Allocation	3,121,729	3,111,294	3,348,248	3,631,029
411220 Custodial Allocation	1,354,167	1,605,205	1,442,943	1,635,116
411230 Courier Allocation	85,974	70,218	79,899	103,633
411250 Risk Management Allocation	535,380	530,890	503,581	552,322
Admin Cost Recovery Total	5,097,250	5,317,607	6,288,005	6,811,073
Central Services Total	5,698,267	5,732,088	6,548,058	7,071,237
Business Services Grand Total	5,698,267	5,732,088	6,548,058	7,071,237

# **Resources by Fund Detail**

## MARION COUNTY FY 2023-24 BUDGET **BY DEPARTMENT BUSINESS SERVICES**

#### 580 - Central Services Actual Actual Budget Proposed FY 22-23 FY 23-24 FY 20-21 FY 21-22 Personnel Services Salaries and Wages 511020 Salaries and Wages Budget 0 0 28,475 0 Only 511110 Regular Wages 2,136,582 2,120,158 2,792,750 3,167,512 511115 Pandemic Recognition Pay 69,000 0 0 0 511120 Temporary Wages 65,790 29,613 21,783 27,551 0 0 511130 Vacation Pay 172,618 143,359 0 0 511140 Sick Pay 102,212 105,731 0 511141 Emergency Sick Pay 7,820 12,334 0 133,971 0 0 511150 Holiday Pay 138,821 0 511160 Comp Time Pay 0 9,898 17,103 511180 Differential Pay 14,909 17,762 0 24,082 511210 Compensation Credits 39,958 36,160 34,976 40,806 511220 Pager Pay 13,040 12.785 13,000 13,750 511240 Leave Payoff 17,442 24,115 59,700 23,600 752 0 511250 Training Pay 2,105 0 511270 Leadworker Pay 2,864 903 3,000 3,000 511280 Cell Phone Pay 1,084 722 0 0 0 9,600 511290 Health Insurance Waiver Pay 6,695 2,142 511420 Premium Pay 13,844 22,200 12,825 22,200 511450 Premium Pay Temps 292 0 0 36 Salaries and Wages Total 2,741,122 2,744,320 2,975,884 3,332,101 **Fringe Benefits** 512010 Fringe Benefits Budget Only 0 0 19,296 8,548 512110 PERS 554,052 576,179 676,758 811,373 512120 401K 26,707 26,875 27,824 32,039 512130 PERS Debt Service 175,350 163,844 149,290 134,237 202,851 195,493 216,323 246,648 512200 FICA 0 0 0 512300 Paid Leave Oregon expense 13,321 512310 Medical Insurance 736,768 768,571 889,800 858,420 59,709 512320 Dental Insurance 61,260 75,600 72,960 512330 Group Term Life Insurance 4,622 6,579 5,453 4,544 512340 Long Term Disability 9,347 9,102 10,319 11,375 Insurance 512400 Unemployment Insurance 8,232 8,245 8,483 4,827 512520 Workers Comp Insurance 945 905 1,530 1,590 512600 Wellness Program 1,832 1,772 2,000 2,080 512610 Employee Assistance 1,636 1,653 1,900 1,924 Program

## **Requirements by Fund Detail**

# **BUSINESS SERVICES**

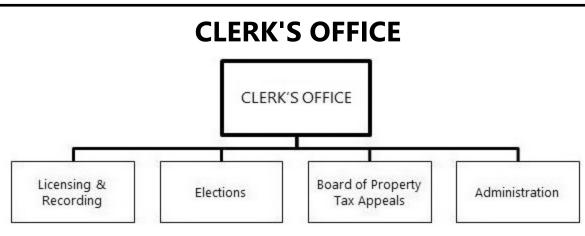
580 - Central Services	Actual	Actual	Budget	Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Personnel Services				
512700 County HSA Contributions	4,880	3,630	2,600	1,300
Fringe Benefits Total	1,786,929	1,792,464	2,102,856	2,221,148
Personnel Services Total	4,528,051	4,536,784	5,078,740	5,553,249
Materials and Services				
Supplies				
521010 Office Supplies	4,177	3,861	4,425	4,325
521050 Janitorial Supplies	78,479	84,426	104,989	116,521
521052 Janitorial Floor Care	2,096	1,486	2,500	2,778
521060 Electrical Supplies	29,372	36,699	25,000	25,000
521070 Departmental Supplies	18,066	11,079	18,575	18,875
521090 Uniforms and Clothing	4,819	4,518	6,550	6,342
521110 First Aid Supplies	0	0	400	425
521190 Publications	3,053	854	3,310	2,280
521210 Gasoline	7,086	10,410	7,652	8,282
521220 Diesel	2,030	615	1,000	1,000
521230 Propane	74	86	150	150
521300 Safety Clothing	579	1,742	1,000	1,056
521310 Safety Equipment	20,874	4,403	5,000	10,000
Supplies Total	170,706	160,179	180,551	197,034
Materials				
522060 Sign Materials	465	5,745	250	1,000
522070 Paint	75	651	500	5,000
522100 Parts	33	0	0	C
522110 Batteries	3,352	6,932	2,833	2,550
522140 Small Tools	4,326	6,613	5,450	5,400
522150 Small Office Equipment	3,875	1,683	1,900	1,822
522160 Small Departmental Equipment	3,969	5,065	5,050	5,161
522170 Computers Non Capital	3,948	4,697	2,400	2,300
522180 Software	271	404	1,000	600
Materials Total	20,312	31,789	19,383	23,833
Communications				
523010 Telephone Equipment	255	40	0	C
523040 Data Connections	1,265	2,127	2,500	3,006
523050 Postage	1,569	1,531	1,675	1,660
523060 Cellular Phones	17,369	18,089	18,000	18,652
523070 Pagers	1,125	960	0	.0,001
523090 Long Distance Charges	205	151	225	245
Communications Total	21,789	22,898	22,400	23,563
Utilities	2.,. 00	,000	,	20,000
524010 Electricity	18,205	29,699	53,057	47,450
SETO TO Electricity	10,203	29,099	55,057	

# BUSINESS SERVICES

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
524020 City Operations and St Lights	8	491	491	506
524040 Natural Gas	870	2,540	20,671	4,150
524050 Water	1,224	1,856	1,231	2,269
524070 Sewer	482	1,064	2,023	1,548
524090 Garbage Disposal and Recycling	3,460	14,214	16,818	12,022
Utilities Total	24,250	49,865	94,291	67,945
Contracted Services				
525175 Temporary Staffing	18,462	54,963	30,000	30,000
525355 Engineering Services	0	5,716	2,500	2,500
525360 Public Works Services	126	383	0	1,000
525450 Subscription Services	54,615	59,011	54,526	61,270
525710 Printing Services	1,601	287	725	700
525715 Advertising	1,009	0	0	(
525735 Mail Services	285	232	245	250
525740 Document Disposal Services	178	185	300	200
525999 Other Contracted Services	0	6,300	3,094	12,200
Contracted Services Total	76,274	127,076	91,390	108,120
Repairs and Maintenance				
526010 Office Equipment Maintenance	0	28	0	(
526011 Dept Equipment Maintenance	3,954	10,146	7,070	12,926
526012 Vehicle Maintenance	1,983	2,290	2,000	2,000
526021 Computer Software Maintenance	24,247	32,849	15,000	19,287
526030 Building Maintenance	166,931	216,534	335,708	327,426
526031 Elevator Maintenance	21,775	21,150	30,000	30,000
526032 Roof Maintenance	0	0	5,000	5,000
526050 Grounds Maintenance	127,767	43,687	62,000	33,778
Repairs and Maintenance Total	346,655	326,683	456,778	430,41
Rentals				
527110 Fleet Leases	27,996	29,844	37,567	38,029
527120 Motor Pool Mileage	1,781	3,348	1,950	5,36 <sup>-</sup>
527140 County Parking	1,650	660	660	660
527240 Condo Assn Assessments	12,709	10,725	9,713	10,935
527300 Equipment Rental	12,382	12,441	18,100	18,878
527999 GASB 87 Adjustment	0	(979)	0	(
Rentals Total	56,518	56,040	67,990	73,863
Insurance				
528415 Auto Claims	0	353	0	(
Insurance Total	0	353	0	C
Miscellaneous				

# BUSINESS SERVICES

S29130 Meals0911.1501.25S29140 Lodging095,4505,400S29210 Meetings2,1449882,5002,37S29220 Conferences(460)2258,4508,35S29230 Training3,8341,84413,90012,67S29300 Dues and Memberships3,7301,2443,1853,36S29400 Safety Grants0666,5006,500S29600 Pre Employment Costs7718091,0001,000S29690 Pre Investigations039250252S29800 Pre Encloyment Costs1,6492,4645,0005,000S29800 Permits2,5121,4731,3001,300S29910 Awards and Recognition01,2481,3101,177S29999 Miscellaneous Expense01,03400Miscellaneous Expense735,05178,616990,112981,17Administrative Charges111,55353,4597,936G11100 County Admin Allocation57,55353,4597,9367,046G11400 Information Tech Allocation73,26375,97189,08393,58G11400 Information Tech Allocation58,13248,14260,10952,313G11400 Information Tech Allocation3,72611,03011,6082,033G11400 Information Tech Allocation3,72611,03011,6082,033G11400 Information Tech Allocation3,72611,03012,6033,568 <t< th=""><th>580 - Central Services</th><th>Actual FY 20-21</th><th>Actual FY 21-22</th><th>Budget FY 22-23</th><th>Proposed FY 23-24</th></t<>	580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
S29130 Meals0911,1501,25529140 Lodging095,4505,400S29210 Meetings2,1449882,5002,37529220 Conferences(460)2258,4508,35529230 Training3,8341,89413,90012,67529300 Dues and Memberships3,7301,2443,1853,36529440 Safety Grants0666,5006,500529650 Pre Employment Costs7718091,0001,000529840 Professional Licenses525052552529850 Device Licenses1,6492,4645,0005,000529960 Permits2,5121,4731,3001,300529990 Awards and Recognition01,2481,3101,177529996 Amortization Expense01,03400Miscellaneous Total18,54714,73357,32956,399Materials and Services Total735,051789,616990,112981,17Administrative Charges0111,95611400 Information Tech Allocation57,55353,4597,936677,04611420 Information Tech Allocation58,13248,14260,10952,3136142018,56711,956611400 Information Tech Allocation57,51353,45972,3361,62022,330611400 Information Tech Allocation58,15013,9078,60213,9078,602611400 Information Tech Allocation46,88248,292 <t< th=""><th>Materials and Services</th><th></th><th></th><th></th><th></th></t<>	Materials and Services				
S29140 Lodging095,4505,400S29210 Meetings2,1449882,5002,37S29220 Conferences(460)2258,4508,35S29230 Training3,8341,89413,90012,67S29300 Dues and Memberships3,7301,2443,1853,36S29440 Safety Grants0666,5006,500S29650 Pre Employment Costs7718091,0001,000S29690 Other Investigations039250255S29840 Professional Licenses5,2520525522S29850 Device Licenses1,6492,4645,0005,000S29860 Permits2,5121,4731,3101,130S29990 Awards and Recognition01,2481,3101,177S29999 Miscellaneous Expense35807Materials and Services Total735,051789,616990,112981,177Administrative Charges714,73357,32956,39Materials and Services Total73,28975,97189,08393,58611400 Lindma Resources Allocation73,28975,97189,08393,586114100 Lindmation Tech Allocation55,5198,552102,88911,88,996114100 Films Allocation58,12248,14260,10952,31611400 Lindmation Tech Allocation55,5198,552102,889108,896114100 Films Allocation31,22111,30531,3078,660	529120 Commercial Travel	(382)	523	3,200	3,200
529210 Meetings         2,144         988         2,500         2,37           529220 Conferences         (460)         225         8,450         8,35           529230 Training         3,834         1,894         13,900         12,67           529300 Dues and Memberships         3,730         1,244         3,185         3,36           529440 Safety Grants         0         66         6,500         6,500           529650 Pre Employment Costs         771         809         1,000         1,000           529640 Professional Licenses         525         0         525         528         5,500         525         528         5,500         5,510         1,171         5,500         5,510         1,171         5,500         5,511         1,173         5,7,329         5,6,39           Materials and Services Total         73,5051         789,616         990,112         981,177         4	529130 Meals	0	91	1,150	1,250
529220 Conferences         (460)         225         8,450         8,355           529230 Training         3,834         1,894         13,900         12,67           529300 Dues and Memberships         3,730         1,244         3,185         3,365           529440 Safety Grants         0         66         6,500         6,500           529650 Pre Employment Costs         771         809         1,000         1,000           529690 Other Investigations         0         39         250         252           528840 Professional Licenses         525         0         525         528         528         1,649         2,464         5,000         5,000           529860 Permits         2,512         1,473         1,300         1,330         1,310         1,17           529996 Amortization Expense         0         1,034         0         0         1,248         1,310         1,17           529999 Miscellaneous Total         18,547         14,73         57,329         56,39         Materials and Services Total         735,051         789,616         990,112         981,17           Administrative Charges         1         73,205         73,936         77,04         611200 County Admin Allocation <t< td=""><td>529140 Lodging</td><td>0</td><td>9</td><td>5,450</td><td>5,400</td></t<>	529140 Lodging	0	9	5,450	5,400
S29230 Training         3.834         1.894         13.900         12.67           S29300 Dues and Memberships         3.730         1.244         3.185         3.36           S29440 Safety Grants         0         66         6.500         6.500           S29650 Pre Employment Costs         771         809         1.000         1.000           S29690 Other Investigations         0         33         250         255           S29840 Professional Licenses         525         0         525         522         520         525           S29860 Permits         2,512         1,473         1,300         1,300         1,300           S29990 Miscellaneous Expense         3         58         0         1         1         1         1           S29990 Miscellaneous Expense         3         58.30         0         1	529210 Meetings	2,144	988	2,500	2,375
S29300 Dues and Memberships         3,730         1.244         3,185         3,365           S29440 Safety Grants         0         665         6,500         6,500           S29650 Pre Employment Costs         771         809         1,000         1,000           S29690 Other Investigations         0         33         250         255           S29840 Professional Licenses         525         0         525         522           S29860 Permits         2,512         1,473         1,300         1,300           S29990 Awards and Recognition         0         1,248         1,310         1,17           S29999 Miscellaneous Expense         3         58         0         56.39           Materials and Services Total         735,051         789,616         990,112         981,17           Administrative Charges	529220 Conferences	(460)	225	8,450	8,350
S29440 Safety Grants0666,5006,500S29650 Pre Employment Costs7718091,0001,000S29690 Other Investigations033250255S29840 Professional Licenses5250525529S29850 Device Licenses1,6492,4645,0005,000S29860 Permits2,5121,4731,3001,300S29910 Awards and Recognition01,2481,3101,17S29999 Miscellaneous Expense35807Miscellaneous Expense353,45973,32956,39Materials and Services Total735,051789,616990,112981,17Administrative Charges73,28975,97189,08393,58611300 Legal Services Allocation73,28975,97189,08393,58611400 Information Tech Allocation95,55198,552102,889108,89611410 FIMS Allocation58,13248,14260,10952,31611400 Information Tech Allocation3,72613,9078,600611410 FIMS Allocation3,726103,56072,33611400 Informet Use Charges8,7469,98411,60822,03611400 MCBEE Allocation3,72611,2159,2045,668614100 Liability Insurance Allocation18,60015,50022,60023,30611400 Urbert Charges14,32911,1259,2045,668614100 Liability Insurance Allocation23,40015,50022,300<	529230 Training	3,834	1,894	13,900	12,678
529650 Pre Employment Costs         771         809         1,000           529690 Other Investigations         0         39         250           529840 Professional Licenses         525         0         525           529850 Device Licenses         1,649         2,464         5,000           529860 Permits         2,512         1,473         1,300         1,300           529910 Awards and Recognition         0         1,248         1,310         1,177           529999 Miscellaneous Expense         3         58         0         1           611100 County Admin Allocation         57,553         53,459         73,936         77,04           6111400 Information Tech Allocation         73,286         75,971         89,083         93,58           611300 Legal Services Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         58,132         48,142         60,109         52,31           611400 Information Tech Allocation         3,726         13,907         8,600           6114100 Information Tech Allocation         3,726         13,907         8,600           6114100 Information Tech Allocation         3,726         13,907         8,600	529300 Dues and Memberships	3,730	1,244	3,185	3,360
S29690 Other Investigations         0         39         250         25           S29840 Professional Licenses         525         0         525         52           S29850 Device Licenses         1,649         2,464         5,000         5,000           S29860 Permits         2,512         1,473         1,300         1,300           S29990 Awards and Recognition         0         1,248         1,310         1,17           S29999 Miscellaneous Expense         0         1,034         0         0           S29999 Miscellaneous Expense         3         57,329         56,39           Materials and Services Total         735,051         789,616         990,112         981,17           Administrative Charges         0         14,733         57,329         56,39           611100 County Admin Allocation         57,553         53,459         73,936         77,04           611300 Legal Services Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         58,132         48,142         60,109         52,31           611430 Llocation         58,132         48,142         60,109         52,33           6114300 Infor Tech Direct Charges         8,746<	529440 Safety Grants	0	66	6,500	6,50
S29840 Professional Licenses         525         0         525           529850 Device Licenses         1,649         2,464         5,000         5,000           529860 Permits         2,512         1,473         1,300         1,300           529910 Awards and Recognition         0         1,248         1,310         1,177           529990 Miscellaneous Expense         3         58         0         1           S29999 Miscellaneous Total         18,547         14,733         57,329         56,339           Materials and Services Total         735,051         789,616         990,112         981,17.           Administrative Charges         7         14,733         57,329         77,04           611100 County Admin Allocation         57,553         53,459         73,936         77,04           611400 Information Tech Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         58,122         102,889         108,89           6114100 Information Tech Allocation         58,123         13,907         8,600           611430 Info Tech Direct Charges         8,746         9,984         11,608         22,033           6114300 Info Tech Direct Charges         14,329<	529650 Pre Employment Costs	771	809	1,000	1,000
529850 Device Licenses         1,649         2,464         5,000           529860 Permits         2,512         1,473         1,300         1,300           529910 Awards and Recognition         0         1,248         1,310         1,17           529990 Amortization Expense         0         1,034         0         1,17           529999 Miscellaneous Expense         3         58         0         1,17           Administrative Charges         735,051         789,616         990,112         981,17           Administrative Charges         735,051         789,616         990,112         981,17           Administrative Charges         735,051         789,616         990,112         981,17           Administrative Charges         732,09         75,971         89,083         93,58           611100 County Admin Allocation         57,553         53,459         73,936         77,04           611400 Information Tech Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         58,132         48,142         60,109         52,31           611420 Telecommunications         11,217         10,356         13,907         8,60           611430 Info Tech Direct Charg	529690 Other Investigations	0	39	250	250
529860 Permits         2,512         1,473         1,300         1,300           529910 Awards and Recognition         0         1,248         1,310         1,17           529996 Amortization Expense         0         1,034         0         1           529999 Miscellaneous Expense         3         58         0         1           Administrative Charges         735,051         789,616         990,112         981,17           Administrative Charges         735,053         53,459         73,936         77,04           611100 County Admin Allocation         57,553         53,459         73,936         77,04           611260 Human Resources Allocation         73,289         75,971         89,083         93,58           611300 Legal Services Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         95,551         98,552         102,889         108,89           611410 FIMS Allocation         58,132         48,142         60,109         52,31           611420 Telecommunications         11,217         10,356         13,907         8,60           611430 Info Tech Direct Charges         8,746         9,984         11,608         22,03 <t< td=""><td>529840 Professional Licenses</td><td>525</td><td>0</td><td>525</td><td>52</td></t<>	529840 Professional Licenses	525	0	525	52
529910 Awards and Recognition         0         1,248         1,310         1,17           529996 Amortization Expense         0         1,034         0         1           529999 Miscellaneous Expense         3         58         0         1           Miscellaneous Total         18,547         14,733         57,329         56,39           Materials and Services Total         735,051         789,616         990,112         981,17           Administrative Charges         732,035         77,94         981,32         77,04           611100 County Admin Allocation         57,553         53,459         73,936         77,04           611260 Human Resources Allocation         73,289         75,971         89,083         93,58           611300 Legal Services Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         95,551         98,552         102,889         108,89           611410 FIMS Allocation         58,132         48,142         60,109         52,31           611420 Telecommunications         11,217         10,356         13,907         8,60           611400 Liability Insurance Allocation         3,726         150         4,493         45,67	529850 Device Licenses	1,649	2,464	5,000	5,00
529996 Amortization Expense         0         1,034         0           529999 Miscellaneous Expense         3         58         0           Miscellaneous Total         18,547         14,733         57,329         56,39           Materials and Services Total         735,051         789,616         990,112         981,17           Administrative Charges         735,051         789,616         990,112         981,17           Administrative Charges         739,36         77,04         611200 County Admin Allocation         57,553         53,459         73,936         77,04           611200 Legal Services Allocation         73,289         75,971         89,083         93,58           611300 Legal Services Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         95,551         98,552         102,889         108,89           611420 Telecommunications         11,217         10,356         13,907         8,60           611400 Info Tech Direct Charges         8,746         9,984         11,608         22,03           611400 Liability Insurance Allocation         3,726         15,50         23,30           611400 Liability Insurance Allocation         13,800         15,500	529860 Permits	2,512	1,473	1,300	1,30
529999 Miscellaneous Expense         3         58         0           Miscellaneous Total         18,547         14,733         57,329         56,39           Materials and Services Total         735,051         789,616         990,112         981,17           Administrative Charges         789,616         990,112         981,17           611100 County Admin Allocation         57,553         53,459         73,936         77,04           611260 Human Resources Allocation         73,289         75,971         89,083         93,58           611300 Legal Services Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         95,551         98,552         102,889         108,89           611420 Telecommunications         11,217         10,356         13,907         8,60           611430 Info Tech Direct Charges         8,746         9,984         11,608         22,03           611600 Finance Allocation         3,726         11,125         9,204         5,68           611400 Liability Insurance Allocation         18,000         15,500         22,600         23,30           614100 Liability Insurance Allocation         23,400         14,300         16,700         15,400	529910 Awards and Recognition	0	1,248	1,310	1,17
Miscellaneous Total         18,547         14,733         57,329         56,39           Materials and Services Total         735,051         789,616         990,112         981,17.           Administrative Charges	529996 Amortization Expense	0	1,034	0	
Materials and Services Total         735,051         789,616         990,112         981,17           Administrative Charges                611100 County Admin Allocation         57,553         53,459         73,936         77,04           611260 Human Resources Allocation         73,289         75,971         89,083         93,58           611300 Legal Services Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         95,551         98,552         102,889         108,89           611410 FIMS Allocation         58,132         48,142         60,109         52,31           611420 Telecommunications         11,217         10,356         13,907         8,60           611430 Info Tech Direct Charges         8,746         9,984         11,608         22,03           611400 Finance Allocation         46,882         48,292         58,550         72,33           611800 MCBEE Allocation         3,726         150         4,493         45,67           612100 IT Equipment Use Charges         14,329         11,125         9,204         5,68           614100 Liability Insurance Allocation         23,400         14,300         16,700 <td>529999 Miscellaneous Expense</td> <td>3</td> <td>58</td> <td>0</td> <td></td>	529999 Miscellaneous Expense	3	58	0	
Administrative Charges         Image: Margin Mathematication         57,553         53,459         73,936         77,04           611100 County Admin Allocation         57,553         53,459         73,936         93,58           611260 Human Resources Allocation         73,289         75,971         89,083         93,58           611300 Legal Services Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         95,551         98,552         102,889         108,89           611410 FIMS Allocation         58,132         48,142         60,109         52,31           611420 Telecommunications Allocation         11,217         10,356         13,907         8,60           611430 Info Tech Direct Charges         8,746         9,984         11,608         22,03           611600 Finance Allocation         46,882         48,292         58,550         72,33           611800 MCBEE Allocation         3,726         150         4,493         45,67           612100 IT Equipment Use Charges         14,329         11,125         9,204         5,68           614100 Liability Insurance Allocation         18,000         15,500         22,600         23,30           614200 WC Insurance Allocation	Miscellaneous Total	18,547	14,733	57,329	56,39
611100 County Admin Allocation         57,553         53,459         73,936         77,04           611260 Human Resources Allocation         73,289         75,971         89,083         93,58           611300 Legal Services Allocation         24,340         19,913         16,127         11,95           611400 Information Tech Allocation         95,551         98,552         102,889         108,89           611410 FIMS Allocation         58,132         48,142         60,109         52,31           611420 Telecommunications Allocation         11,217         10,356         13,907         8,60           611430 Info Tech Direct Charges         8,746         9,984         11,608         22,03           611600 Finance Allocation         46,882         48,292         58,550         72,33           611800 MCBEE Allocation         3,726         150         4,493         45,67           612100 IT Equipment Use Charges         14,329         11,125         9,204         5,68           614100 Liability Insurance Allocation         18,000         15,500         22,600         23,30           614200 WC Insurance Allocation         23,400         14,300         16,700         15,40           Administrative Charges Total         435,165         405,744	Materials and Services Total	735,051	789,616	990,112	981,172
611260 Human Resources Allocation       73,289       75,971       89,083       93,58         611300 Legal Services Allocation       24,340       19,913       16,127       11,95         611400 Information Tech Allocation       95,551       98,552       102,889       108,89         611410 FIMS Allocation       58,132       48,142       60,109       52,31         611420 Telecommunications       11,217       10,356       13,907       8,60         611430 Info Tech Direct Charges       8,746       9,984       11,608       22,03         611600 Finance Allocation       46,882       48,292       58,550       72,33         611800 MCBEE Allocation       3,726       150       4,493       45,67         612100 IT Equipment Use Charges       14,329       11,125       9,204       5,68         614100 Liability Insurance Allocation       18,000       15,500       22,600       23,30         614200 WC Insurance Allocation       23,400       14,300       16,700       15,400         Administrative Charges Total       435,165       405,744       479,206       536,810         542200 Lease Interest       0       10       0       0       0       0         Debt Service Interest Total	Administrative Charges				
611300 Legal Services Allocation       24,340       19,913       16,127       11,95         611400 Information Tech Allocation       95,551       98,552       102,889       108,89         611410 FIMS Allocation       58,132       48,142       60,109       52,31         611420 Telecommunications       11,217       10,356       13,907       8,60         611430 Info Tech Direct Charges       8,746       9,984       11,608       22,03         611600 Finance Allocation       46,882       48,292       58,550       72,33         611800 MCBEE Allocation       3,726       150       4,493       45,67         612100 IT Equipment Use Charges       14,329       11,125       9,204       5,68         614100 Liability Insurance Allocation       18,000       15,500       22,600       23,30         614200 WC Insurance Allocation       23,400       14,300       16,700       15,40         Administrative Charges Total       435,165       405,744       479,206       536,81         542200 Lease Interest       0       10       0       0       0       0         Debt Service Interest Total       0       10       0       0       0       0       0	611100 County Admin Allocation	57,553	53,459	73,936	77,04
611400 Information Tech Allocation         95,551         98,552         102,889         108,89           611410 FIMS Allocation         58,132         48,142         60,109         52,31           611420 Telecommunications Allocation         11,217         10,356         13,907         8,60           611430 Info Tech Direct Charges         8,746         9,984         11,608         22,03           611600 Finance Allocation         46,882         48,292         58,550         72,33           611800 MCBEE Allocation         3,726         150         4,493         45,67           612100 IT Equipment Use Charges         14,329         11,125         9,204         5,68           614100 Liability Insurance Allocation         18,000         15,500         22,600         23,30           614200 WC Insurance Allocation         23,400         14,300         16,700         15,400           Administrative Charges Total         435,165         405,744         479,206         536,810           542200 Lease Interest         0         10         0         0         16,700         16,700           Debt Service Interest Total         0         10         0         0         16,701         15,608           Central Services Total	611260 Human Resources Allocation	73,289	75,971	89,083	93,58
611410 FIMS Allocation       58,132       48,142       60,109       52,31         611420 Telecommunications       11,217       10,356       13,907       8,60         611430 Info Tech Direct Charges       8,746       9,984       11,608       22,03         611600 Finance Allocation       46,882       48,292       58,550       72,33         611800 MCBEE Allocation       3,726       150       4,493       45,67         612100 IT Equipment Use Charges       14,329       11,125       9,204       5,68         614100 Liability Insurance Allocation       18,000       15,500       22,600       23,30         614200 WC Insurance Allocation       23,400       14,300       16,700       15,400         Administrative Charges Total       435,165       405,744       479,206       536,810         542200 Lease Interest       0       10       0       0       0         Debt Service Interest Total       0       10       0       0       0         Central Services Total       5,698,267       5,732,153       6,548,058       7,071,23	611300 Legal Services Allocation	24,340	19,913	16,127	11,95
611420 Telecommunications Allocation         11,217         10,356         13,907         8,60           611430 Info Tech Direct Charges         8,746         9,984         11,608         22,03           611600 Finance Allocation         46,882         48,292         58,550         72,33           611800 MCBEE Allocation         3,726         150         4,493         45,67           612100 IT Equipment Use Charges         14,329         11,125         9,204         5,68           614100 Liability Insurance Allocation         18,000         15,500         22,600         23,30           614200 WC Insurance Allocation         23,400         14,300         16,700         15,40           Administrative Charges Total         435,165         405,744         479,206         536,81           542200 Lease Interest         0         10         0         0         0           Debt Service Interest Total         0         10         0         0         0           Central Services Total         5,698,267         5,732,153         6,548,058         7,071,23	611400 Information Tech Allocation	95,551	98,552	102,889	108,89
Allocation       11,217       10,356       13,907       8,60         611430 Info Tech Direct Charges       8,746       9,984       11,608       22,03         611600 Finance Allocation       46,882       48,292       58,550       72,33         611800 MCBEE Allocation       3,726       150       4,493       45,67         612100 IT Equipment Use Charges       14,329       11,125       9,204       5,68         614100 Liability Insurance Allocation       18,000       15,500       22,600       23,30         614200 WC Insurance Allocation       23,400       14,300       16,700       15,400         Administrative Charges Total       435,165       405,744       479,206       536,810         542200 Lease Interest       0       10       0       0       0         Debt Service Interest Total       0       10       0       0       0         Central Services Total       5,698,267       5,732,153       6,548,058       7,071,23	611410 FIMS Allocation	58,132	48,142	60,109	52,31
611600 Finance Allocation       46,882       48,292       58,550       72,33         611800 MCBEE Allocation       3,726       150       4,493       45,67         612100 IT Equipment Use Charges       14,329       11,125       9,204       5,68         614100 Liability Insurance Allocation       18,000       15,500       22,600       23,300         614200 WC Insurance Allocation       23,400       14,300       16,700       15,400         Administrative Charges Total       435,165       405,744       479,206       536,810         Debt Service Interest       0       10       0       0       0         Central Services Total       5,698,267       5,732,153       6,548,058       7,071,235		11,217	10,356	13,907	8,60
611800 MCBEE Allocation       3,726       150       4,493       45,67         612100 IT Equipment Use Charges       14,329       11,125       9,204       5,68         614100 Liability Insurance Allocation       18,000       15,500       22,600       23,300         614200 WC Insurance Allocation       23,400       14,300       16,700       15,400         Administrative Charges Total       435,165       405,744       479,206       536,810         Debt Service Interest       0       10       0       0       0         Debt Service Interest Total       0       10       0       0       0       0         Central Services Total       5,698,267       5,732,153       6,548,058       7,071,23	611430 Info Tech Direct Charges	8,746	9,984	11,608	22,03
612100 IT Equipment Use Charges       14,329       11,125       9,204       5,68         614100 Liability Insurance Allocation       18,000       15,500       22,600       23,30         614200 WC Insurance Allocation       23,400       14,300       16,700       15,40         Administrative Charges Total       435,165       405,744       479,206       536,81         Debt Service Interest       0       10       0       10       0         542200 Lease Interest       0       10       0       10       0       10         Debt Service Interest Total       0       10       0       10       10       10       10	611600 Finance Allocation	46,882	48,292	58,550	72,33
614100 Liability Insurance Allocation       18,000       15,500       22,600       23,300         614200 WC Insurance Allocation       23,400       14,300       16,700       15,400         Administrative Charges Total       435,165       405,744       479,206       536,810         Debt Service Interest       0       10       0       0         Debt Service Interest       0       10       0       0         Central Services Total       5,698,267       5,732,153       6,548,058       7,071,23	611800 MCBEE Allocation	3,726	150	4,493	45,67
614200 WC Insurance Allocation       23,400       14,300       16,700       15,40         Administrative Charges Total       435,165       405,744       479,206       536,81         Debt Service Interest       0       10       0       0         542200 Lease Interest       0       10       0       0         Debt Service Interest Total       0       10       0       0         Central Services Total       5,698,267       5,732,153       6,548,058       7,071,23	612100 IT Equipment Use Charges	14,329	11,125	9,204	5,68
Administrative Charges Total435,165405,744479,206536,81Debt Service Interest </td <td>614100 Liability Insurance Allocation</td> <td>18,000</td> <td>15,500</td> <td>22,600</td> <td>23,30</td>	614100 Liability Insurance Allocation	18,000	15,500	22,600	23,30
Debt Service InterestImage: Constraint of the service Interest TotalImage: Constraint of the service Interes	614200 WC Insurance Allocation	23,400	14,300	16,700	15,40
542200 Lease Interest         0         10         0           Debt Service Interest Total         0         10         0         0           Central Services Total         5,698,267         5,732,153         6,548,058         7,071,23	Administrative Charges Total	435,165	405,744	479,206	536,81
Debt Service Interest Total         0         10         0           Central Services Total         5,698,267         5,732,153         6,548,058         7,071,23	Debt Service Interest				
Central Services Total 5,698,267 5,732,153 6,548,058 7,071,23	542200 Lease Interest	0	10	0	(
	Debt Service Interest Total	0	10	0	
	Central Services Total	5,698,267	5,732,153	6,548,058	7,071,237
	Business Services Grand Total	5,698,267	5,732,153		7,071,23



## **MISSION STATEMENT**

The Marion County Clerk promotes democracy, public trust and confidence in citizen government by conducting fair and open elections and by providing professional service to all customers with dignity and respect.

The Marion County Clerk protects property rights through recording ownership and claims on property in real time.

The clerks record, license, provide access to and preserve for posterity those records entrusted to their care. The Marion County Clerk shares and supports the Marion County Mission Statement, Vision Statement and Statement of Values adopted by the Board of Commissioners, department heads and elected officials.

## **GOALS AND OBJECTIVES**

Goal 1	Increase I and resou	Efficiency - Evaluate business processes to make better use of management skills, technology irces.
Obje	ective 1	Implement process changes as identified in the Clerk's Office Function and Strategic Plan.
Goal 2	Streamlin responsib	e Business Practices - Analyze current processes for needed modifications regarding fiscal ilities.
Obje	ective 1	Identify and analyze current business processes in the areas of administration, licensing and recording, elections and Board of Property Tax Appeals.
Obje	ective 2	Outline needs to achieve the modifications to business practices and develop a plan to address the modifications.
Goal 3	Custome	Service - Maintain quality customer service both over the telephone and to walk-in residents.
Obje	ective 1	Ensure telephones are answered by a staff member during working hours.
Obje	ective 2	Continue office practice of returning phone messages within 24 hours.
Obje	ective 3	Catalog verbal and written compliments and comments on customer service for annual review.
Obje	ective 4	Provide annual customer service training for all staff.
Obje	ective 5	Retrieve and deliver routine records requests from archives within 3 business days (72 hours).

## **DEPARTMENT OVERVIEW**

The Marion County Clerk is an elected position.

The County Clerk consists of four programs: (1) Licensing and Recording, (2) Elections, (3) Administration, and (4) Board of Property Tax Appeals (BoPTA). Each has a specific set of responsibilities assigned by Oregon law or county policy. All functions are mandated by Oregon law except the operation of the archives facility and passport agency functions.

Clerk's Office	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	28,157	0	0	n.a.
Charges for Services	212,393	170,858	204,554	98,000	-52.1%
Interest	1,508	902	1,000	2,200	120.0%
General Fund Transfers	2,995,572	2,996,172	3,447,031	3,677,480	6.7%
Net Working Capital	154,600	163,159	198,784	160,567	-19.2%
TOTAL RESOURCES	3,364,073	3,359,248	3,851,369	3,938,247	2.3%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	964,233	904,820	1,084,866	1,231,485	13.5%
Fringe Benefits	573,255	520,819	671,473	748,472	11.5%
Total Personnel Services	1,537,487	1,425,639	1,756,339	1,979,957	12.7%
Materials and Services					
Supplies	34,048	41,639	55,768	57,688	3.4%
Materials	12,614	6,164	11,650	17,180	47.5%
Communications	64,314	145,750	90,355	100,350	11.1%
Utilities	33,750	33,462	36,419	40,072	10.0%
Contracted Services	607,887	422,277	665,852	442,183	-33.6%
Repairs and Maintenance	91,378	153,007	125,743	212,460	69.0%
Rentals	298,225	74,872	292,615	312,552	6.8%
Miscellaneous	6,975	16,988	36,594	53,464	46.1%
Total Materials and Services	1,149,192	894,158	1,314,996	1,235,949	-6.0%
Administrative Charges	514,235	603,336	692,429	722,341	4.3%
Debt Service Principal	0	222,834	0	0	n.a.
Debt Service Interest	0	15,661	0	0	n.a.
Contingency	0	0	40,434	0	-100.0%
Ending Fund Balance	0	0	47,171	0	-100.0%
TOTAL REQUIREMENTS	3,200,914	3,161,628	3,851,369	3,938,247	2.3%
	-11				

	I	FUNDS			
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total
RESOURCES					
FND 100 General Fund	2,995,572	3,022,274	3,447,031	3,677,480	93.4%
FND 120 County Clerk Records	368,501	336,973	404,338	260,767	6.6%
TOTAL RESOURCES	3,364,073	3,359,248	3,851,369	3,938,247	100.0%
REQUIREMENTS					
FND 100 General Fund	2,995,572	3,023,439	3,447,031	3,677,480	93.4%
FND 120 County Clerk Records	205,342	138,189	404,338	260,767	6.6%
TOTAL REQUIREMENTS	3,200,914	3,161,628	3,851,369	3,938,247	100.0%

PROGRAMS					
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Licensing and Recording	1,470,679	1,497,864	1,725,228	1,522,948	-11.7%
Elections	1,503,342	1,404,349	1,568,084	1,629,963	3.9%
Board of Property Tax Appeals	95,443	94,499	83,731	36,727	-56.1%
CL Administration	294,609	362,536	474,326	748,609	57.8%
TOTAL RESOURCES	3,364,073	3,359,248	3,851,369	3,938,247	2.3%
REQUIREMENTS					
Licensing and Recording	1,307,520	1,300,237	1,725,228	1,522,948	-11.7%
Elections	1,503,342	1,404,356	1,568,084	1,629,963	3.9%
Board of Property Tax Appeals	95,443	94,499	83,731	36,727	-56.1%
CL Administration	294,609	362,536	474,326	748,609	57.8%
TOTAL REQUIREMENTS	3,200,914	3,161,628	3,851,369	3,938,247	2.3%

## Licensing and Recording Program

- Deed and mortgage recording entails recording and maintaining a permanent record of all property transactions occurring in Marion County. This amounts to approximately 74,000 property documents this year and maintenance of records on approximately three million transactions.
- Records management responsibilities include operating the county archives facility which houses approximately 18,000 cubic feet of records representing over 54 million pieces of paper.
- Records management also includes microfilming, indexing, preservation and management of marriage licenses, domestic partnerships, and the permanent maintenance of all records of the Board of Commissioners proceedings, also known as the "County Commissioners Administrative Journal" dating back to 1846.
- Licensing includes the issuance of approximately 2,550 marriage licenses per year and the processing of liquor license applications and annual renewals.

Clerk's Office			Pr	ogram: Licensing a	nd Recording
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	11,687	0	0	n.a.
Charges for Services	212,393	170,858	204,554	98,000	-52.1%
Interest	1,508	902	1,000	2,200	120.0%
General Fund Transfers	1,102,178	1,151,258	1,320,890	1,262,181	-4.4%
Net Working Capital	154,600	163,159	198,784	160,567	-19.2%
TOTAL RESOURCES	1,470,679	1,497,864	1,725,228	1,522,948	-11.7%
REQUIREMENTS					
Personnel Services	569,430	542,666	687,085	722,521	5.2%
Materials and Services	545,248	293,791	659,665	512,083	-22.4%
Administrative Charges	192,842	227,411	290,873	288,344	-0.9%
Debt Service Principal	0	220,806	0	0	n.a.
Debt Service Interest	0	15,564	0	0	n.a.
Contingency	0	0	40,434	0	-100.0%
Ending Fund Balance	0	0	47,171	0	-100.0%
TOTAL REQUIREMENTS	1,307,520	1,300,237	1,725,228	1,522,948	-11.7%
FTE	7.50	7.50	7.50	8.50	13.3%

## **Program Summary**

### FTE By Position Title By Program

Program: Licensing and Recording	
Position Title	FTE
Deputy County Clerk 2	6.00
Office Specialist 2	1.50
Records Coordinator	1.00
Program Licensing and Recording FTE Total:	8.50

In addition to the above, there is 0.5 FTE in temporary staff for an Office Specialist 2.

## FTE Changes

There is an increase of 1.00 FTE overall in Licensing and Recording program due to: 0.50 FTE reduction due to Election and Recording Manager's move to Clerk's Administration program, 1.50 FTE increase for Office Specialist 2 position for indexing.

## Licensing and Recording Program Budget Justification

### RESOURCES

The Licensing and Recording Program is funded primarily by the General Fund. Resources decreased due to a significant reduction in county records fees (reduced recording and image sales) and a reduction in Net Working Capital driven by increased scanning and archiving services costs.

### REQUIREMENTS

Personnel Services increased due to an additional 1.00 FTE and to normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services decreased due to an implementation of new record indexing software.

## **Elections Program**

- Maintains a voter registration file for approximately 221,000 registered voters, 28,000 inactive registered voters, 29,000 canceled voters, 3,900 pending voters and processes over 61,000 file changes annually. Changes include new voters, updates, inactivations and cancellations. Updates are largely due to voter changes of address.
- Administers and conducts all elections held in Marion County for federal, state, county and local government districts including: twenty cities, two community colleges, two education service districts, twelve school districts, twenty fire districts, four water control districts, two domestic water districts, a Soil and Water Conservation District, three sewer districts, a library district, a parks and recreation district and a Marion County Justice Court.
- Administers and conducts the election of precinct committee persons for the Democratic and Republican political parties in May every even numbered year.
- Designs Marion County election ballots and voter pamphlet, programs and maintains ballot tally (counting) system; issues ballots, verifies signatures, processes and counts the ballots; provides official results and reports on all candidate and measure races. Certifies election results to the Secretary of State.
- Provides set-up and maintains 23 ballot drop site locations countywide for major elections ensuring security and regular ballot collection. Curb-side 24/7 ballot drop boxes have been placed at Keizer City Hall, Silverton City Hall, Woodburn Library, Mt. Angel Library, Marion County Public Works, Marion County Health and Human Services Department, Stayton Library, City of Turner, City of Jefferson, City of Hubbard, and City of Aumsville.
- Processes initiative, referendum and recall petitions for state, county and district elections. Election office is the Filing Officer for county, and local district candidate, measure, and petition filings.
- Establishes precinct boundaries and maintains the boundaries and zones for 73 individual voting jurisdictions. Works with the county Geographic Information System (GIS) and the Census Bureau to carry out reapportionment or re-districting for equal representation to applicable jurisdictions. Continuously updates address library coordinating updates with the county GIS.
- Provides technical and general information for voters, candidates, campaign committees, petitioners, government agencies, the press, and the public.

Clerk's Office				Progr	am: Elections
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	11,419	0	0	n.a.
General Fund Transfers	1,503,342	1,392,930	1,568,084	1,629,963	3.9%
TOTAL RESOURCES	1,503,342	1,404,349	1,568,084	1,629,963	3.9%
REQUIREMENTS					
Personnel Services	653,478	515,087	702,421	706,497	0.6%
Materials and Services	587,207	579,918	565,981	625,093	10.4%
Administrative Charges	262,657	307,225	299,682	298,373	-0.4%
Debt Service Principal	0	2,028	0	0	n.a.
Debt Service Interest	0	97	0	0	n.a.
TOTAL REQUIREMENTS	1,503,342	1,404,356	1,568,084	1,629,963	3.9%
FTE	5.00	5.00	5.50	5.00	-9.1%

## **Program Summary**

## FTE By Position Title By Program

FTE
2.00
1.00
1.00
1.00
5.00

In addition to the above, there are 2.5 FTE in temporary staff for Office Specialist 2 positions.

## FTE Changes

There is a decrease of 0.50 FTE in Elections program due to Election and Recording Manager position's move to Clerk's Administration program,

## **Elections Program Budget Justification**

#### RESOURCES

The Elections Program is entirely funded by the General Fund.

#### REQUIREMENTS

Personnel Services increased slightly, even with 0.50 FTE reduction in a program, due to normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services increased due to associated annual software cost increases to run Elections program.

## **Board of Property Tax Appeals Program**

- The Board of Property Tax Appeals provides a venue for property taxpayers to appeal the assessed value of their property. The citizen board provides both a level of accountability to government and an independent review plus an explanation to the taxpayer of property value methods used by the Assessor.
- The Clerk's Office seeks board candidates for Board of Commissioner's approval and schedules their training, organizes, and records the petitions, schedules the petition hearings, and sets up the hearing room and equipment. A public notice in completed and posted. Questions from the public are answered throughout the year.
- The Clerk's Office assists the Board of Property Tax Appeals in processing and hearing petitions of real and
  personal land and business owners or their representatives appealing the assessed and real market values of
  their property.

		· · · · ·	,		
Clerk's Office			Program	n: Board of Property	/ Tax Appeals
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	+/- %
	ACTUAL	ACTUAL	BUDGET	PROPOSED	
RESOURCES					
Intergovernmental Federal	0	2,012	0	0	n.a.
General Fund Transfers	95,443	92,487	83,731	36,727	-56.1%
TOTAL RESOURCES	95,443	94,499	83,731	36,727	-56.1%
REQUIREMENTS					
Personnel Services	72,270	67,973	62,964	24,820	-60.6%
Materials and Services	4,456	4,637	5,125	5,125	0.0%
Administrative Charges	18,716	21,890	15,642	6,782	-56.6%
TOTAL REQUIREMENTS	95,442	94,499	83,731	36,727	-56.1%
FTE	0.70	0.85	0.60	0.25	-58.3%

### **Program Summary**

#### FTE By Position Title By Program

Program: Board of Property Tax Appeals	
Position Title	FTE
Office Specialist 4	0.25
Program Board of Property Tax Appeals FTE Total:	0.25

#### FTE Changes

There is a 0.35 FTE Office Specialist reduction in the Board of Property Tax Appeals (BOPTA) Program and a corresponding 0.35 FTE Office Specialist increase in the Clerk's Administration Program.

### **Board of Property Tax Appeals Program Budget Justification**

## RESOURCES

The Board of Property Tax Appeals Program is funded entirely by the General Fund. Note that a portion of the General Fund Transfers revenue is indirectly derived from the Oregon Department of Revenue County Assessment Function Funding Assistance (CAFFA) grant since BOPTA administration is part of the grant request the Assessor's Office submits annually.

### REQUIREMENTS

Personnel Services decreased due to a reallocation of 0.35 FTE from the BOPTA program to the Clerk's Administration program.

## **CL Administration Program**

- Provides and facilitates department leadership and vision.
- The clerk speaks with various groups and organizations and through these engagements the clerk is able to educate the public on what the County Clerk does and what is new within the department. Also offers tours of the Clerk's facilities to school children and other groups and individuals.
- Coordinates long-term planning.
- Provides overall departmental supervision.
- Responsible for economic forecasting, budget preparation, payroll, contract administration, accounts payable, and financial analysis.
- Tracks state and federal legislation and rules in coordination with the Oregon Association of County Clerks and national professional organizations.
- Serves as support staff to the Board of Property Tax Appeals, including public notice, processing appeals, scheduling, organizing, and assisting the board in managing hearings, and compiling and reporting results. Staff also schedules, provides training, and assures that board members are certified to Department of Revenue standards.
- Serves as the independent custodian of the Board of Commissioners Journal.
- Is the statutory County Records Administrator.
- Creates and maintains a healthy environment in which employees, customers, and other stakeholders thrive.

Clerk's Office				Program: CL A	dministration
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	3,039	0	0	n.a.
General Fund Transfers	294,609	359,497	474,326	748,609	57.8%
TOTAL RESOURCES	294,609	362,536	474,326	748,609	57.8%
REQUIREMENTS					
Personnel Services	242,309	299,913	303,869	526,119	73.1%
Materials and Services	12,280	15,812	84,225	93,648	11.2%
Administrative Charges	40,020	46,810	86,232	128,842	49.4%
TOTAL REQUIREMENTS	294,609	362,536	474,326	748,609	57.8%
FTE	1.70	1.85	2.10	3.45	64.3%

## **Program Summary**

### FTE By Position Title By Program

Program: CL Administration	
Position Title	FTE
County Clerk	1.00
Elections and Recording Manager	1.00
Office Specialist 4	1.45
Program CL Administration FTE Total:	3.45

## FTE Changes

There is an overall 1.35 FTE increase in Clerk's Administration program: 0.35 FTE Office Specialist's increase in the Clerk's Administration program with a corresponding 0.35 FTE Office Specialist's decrease in the Clerk's BOPTA program to meet the shifting demand. 1.00 FTE Elections and Recording Manager position's increase in the Clerk's Administration's program with a corresponding 0.50 FTE decrease in the Licensing and Recording's program and 0.50 FTE decrease in Elections' program to meet the shifting demand.

## **CL Administration Program Budget Justification**

### RESOURCES

The Clerk's Office Administration Program is entirely funded by the General Fund. Increases in resources are necessary to meet the increased requirements due to reallocations of Office Specialist FTE and Elections and Recording Manager FTE, utilities and condominium fees, and Administrative Charges.

### REQUIREMENTS

Personnel Services increased due to the Office Specialist's (0.35 FTE) and Elections and Recording Manager's (1.00 FTE) positions in the Clerk's Administration program with a corresponding 0.35 FTE decrease of Office Specialist's position in the Clerk's BOPTA program, corresponding 0.50 FTE decrease in Licensing and Recording program and corresponding 0.50 FTE decrease in Elections program for Elections and Recording Manager's position.

Materials and Services increased due to annual cost increases in utilities.

## **KEY DEPARTMENT ACCOMPLISHMENTS**

- The office administered three elections in FY 2022-2023: A November 8, 2022 General Election, a January 3, 2023 City of Turner Recall Election, and the May 16, 2023 Special District Election.
- Outdoor 24/7 ballot drop boxes were added in the Cities of Sublimity and Gervais in 2022 for enhanced voter convenience, safety and security.
- In FY 2022-23, the Board of Property Tax Appeals received 91 petitions.
- Personnel continues to receive compliments from customers on our high level of quality customer service. We are committed to delivering exceptional customer service.
- During the first 9 months of FY 2022-23, Licensing and Recording recorded 29,594 documents and issued 1,531 marriage licenses. This compares to 49,948 documents and 1,591 marriage licenses the first 9 months of FY 2021-22.
- Electronic submission of land record documents for recording began in March 2016. E-Recording presently accounts for 2/3rds of the total recorded documents and 85% of recording revenue.
- From January 2022 through December 2022, 1343 boxes of archive records met their retention dates, allowing archives to destroy them. It is anticipated that more than 1,000 boxes will be destroyed prior to June 30, 2023. 667 boxes of records were accessioned (added and catalogued) into archives. 1,424 requests were received for records/files from archives in 2022 compared to 1,567 requests in 2021.
- 91 volumes (64,747 pages) of Commissioner's Court Journals from 1849 to 1971 were scanned into Laserfiche.
- In 2022, Web Help searchable index was launched. This publicly available search tool includes indexes for deeds, mortgages and miscellaneous records from 1850 to 1976. A Web Help index for marriage licenses for years 1849 to 1976 is projected to launch in Spring of 2023.

## **KEY INDICATORS**

## # 1: Recording Revenue From Licensing and Recording

## **Definition and Purpose**

The revenue from land document recordings is tracked on a monthly and annual basis. The department tracks recording revenue back to 1999. This is an element in predicting workload and revenue.

### **Significance**

This is necessary to project revenue and resource demands. This addresses the county strategic plan Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

### Data Units Fiscal Year

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
\$1,902,031	\$2,475,889	\$2,001,466	\$1,034,000	\$1,086,000

### **Explanation of Trends and Changes**

Recording revenue decreased about 40% FY 2022-23 in the face of increasing interest rates. There has been a decrease in home sales and home loan refinances. Reduced land document recording is expected to continue through this upcoming budget cycle.

## # 2: Election Costs

### **Definition and Purpose**

Election costs, using the Secretary of State formula, have been tracked since May 2000. These figures help determine future budget projections and cost forecasting to manage resources. The below figures are cost per ballot issued.

### **Significance**

This key indicator tracks the cost per voter in administering major elections in a given fiscal year. Cost of regular staff is not included in the Secretary of State formula except for hours worked beyond the normal work week. All election board workers and temporary staff are included, as well as printing, postage, mail handling services, security, cargo van rental, supplies, other contractual services, and amortization of equipment. This key indicator facilitates the county strategic plan Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

#### **Data Units Fiscal Year**

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
\$1.61	\$1.82	\$1.82	\$2.24	\$2.36

### **Explanation of Trends and Changes**

Election costs vary significantly depending on the type of election, size of the ballot, number of ballot styles and number of ballots cast by voters. One election can have in excess of 568 different ballot styles. Personnel, postage, printing, and maintenance costs continue to rise. Reimbursement varies greatly in that the State of Oregon will pay for most of an initiative election, but will not pay for a primary or general election. Cities are exempt from paying during primary and general elections. Districts pay a portion of the cost for district elections. Reimbursements are not factored in the above figures. The figures are based eligible voters and ballots mailed.

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Voter Registration was 150,139 at the end of December, 2015, just before beginning automatic voter registration. As of April 6, 2023, there are 223,5434 active registered voters. Voter registration will grow at least 2,000 next year in large part to the new Oregon Motor Voter program where new Department of Motor Vehicles (DMV) license, permit and ID registrants, along with updating DMV registrants, are automatically added to voter rolls if they are a citizen, of age, and not registered to vote. Election administration costs will necessarily increase in service of these new voters.

The projected cost per voter this year is expected to be \$2.24. In Fiscal Year 2022-23, a November General Election, a City of Turner Recall Election, and a countywide May District Election will have been be conducted. The estimated cost will likely be \$2.36 per voter for the May 2024 Presidential Primary.

## # 3: Board of Property Tax Appeals

## **Definition and Purpose**

The Clerk's Office tracks the number of property tax appeal petitions filed each year. Also tracked are the assessed value reduction and assessed value considered. This data is necessary for resource management and planning, budget projections, and the Assessor's County Assessment Function Funding Assistance grant application with the Oregon Department of Revenue.

## **Significance**

With home and other property values recently increasing, fewer property owners are appealing their value assessed. Those that do appeal are given our full attention and this exemplifies the county strategic plan Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

### Data Units Fiscal Year

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual FY 22-23 Estimate FY 23-		FY 23-24 Estimate
82 Appeals	63 Appeals	52 Appeals	91 Appeals	130 Appeals

### **Explanation of Trends and Changes**

The number of petitions filed increased. Property values have increased. But because of Measure 50, tax bills have not recently increased substantially, so fewer taxpayers are requesting a hearing to review their property's assessed value or true market value than historically. A modest increase in appeals is anticipated for next year.

## # 4: Marriage Licenses and Passports Applications

## **Definition and Purpose**

Marriage licenses issued and passport applications received are tracked for a ten-year period. The purpose is to note if there are any changing trends.

## **Significance**

Marriage licenses issued and passport applications received are tracked for informational purposes. This key indicator relates to the county strategic plan Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

## Data Units Fiscal Year

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
2,232 Marriage	2,234 Marriage	2,199 Marriage	2,200 Marriage	2,250 Marriage
Licenses	Licenses	Licenses	Licenses,	Licenses,
3,432 Passport	0 Passport	0 Passport	0 Passport	1000 Passport
Applications	Applications	Applications	Applications	Applications

## Explanation of Trends and Changes

The number of marriage licenses issued has averaged about 2,300 over the last eighteen years with a high of 2,593 in 2016-17. The license requests more than double in summer months over the winter months. In the face of the COVID-19 pandemic, 2,234 marriage licenses we issued last fiscal year. 2,400 marriage licenses are anticipated to be issued this fiscal year and 2,500 are estimated for next fiscal year.

Between 2000 and 2016, the number of passports issued has averaged 853 with a high of 1,378 in 2006-07. The number of passport applications increased dramatically after the November 2016 Presidential General Election due to the changed political climate, coupled with Salem's main United States Post Office change to requiring appointments for accepting applications. 7,112 passport applications were processed in calendar year 2017.

In response to the COVID-19 Pandemic, passport acceptance was suspended in late March of 2020 after processing 3,432 applications for the 2019-20 Fiscal Year. No passport applications are projected to be accepted this present fiscal year. 1,000 applications are expected to be processed in FY 2023-24.

	nd Detail			
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	26,103	0	0
Intergovernmental Federal Total	0	26,103	0	0
General Fund Transfers				
381100 Transfer from General Fund	2,995,572	2,996,172	3,447,031	3,677,480
General Fund Transfers Total	2,995,572	2,996,172	3,447,031	3,677,480
General Fund Total	2,995,572	3,022,274	3,447,031	3,677,480
120 - County Clerk Records	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	2,054	0	0
Intergovernmental Federal Total	0	2,054	0	0
Charges for Services				
341820 County Clerk Records Fees	212,393	170,858	204,554	98,000
Charges for Services Total	212,393	170,858	204,554	98,000
Interest				
361000 Investment Earnings	1,508	902	1,000	2,200
Interest Total	1,508	902	1,000	2,200
Net Working Capital				
392000 Net Working Capital Unrestr	154,600	163,159	198,784	160,567
Net Working Capital Total	154,600	163,159	198,784	160,567
County Clerk Records Total	368,501	336,973	404,338	260,767
Clerk's Office Grand Total	3,364,073	3,359,248	3,851,369	3,938,247

## Resources by Fund Detail

	Requirements by Fund Detail				
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Personnel Services					
Salaries and Wages					
511020 Salaries and Wages Budget Only	0	0	35,739	0	
511110 Regular Wages	614,994	557,420	776,600	928,016	
511115 Pandemic Recognition Pay	0	16,500	0	0	
511120 Temporary Wages	54,817	104,910	102,567	130,026	
511130 Vacation Pay	31,175	23,274	0	0	
511140 Sick Pay	27,880	31,939	0	0	
511141 Emergency Sick Pay	1,761	5,562	0	0	
511150 Holiday Pay	33,573	30,933	0	0	
511160 Comp Time Pay	6,872	5,425	0	0	
511210 Compensation Credits	11,176	11,511	9,338	9,416	
511240 Leave Payoff	6,296	21,522	0	0	
511260 Election Workers	68,243	21,488	60,000	60,000	
511280 Cell Phone Pay	647	602	0	0	
511290 Health Insurance Waiver Pay	3,608	3,679	4,800	7,200	
511420 Premium Pay	20,184	7,860	15,215	26,011	
511450 Premium Pay Temps	4,134	4,848	0	4,000	
Salaries and Wages Total	885,360	847,472	1,004,259	1,164,669	
Fringe Benefits					
512010 Fringe Benefits Budget Only	0	0	18,363	11,554	
512110 PERS	174,438	169,643	212,159	268,668	
512120 401K	10,346	10,032	10,332	12,467	
512130 PERS Debt Service	45,519	36,077	51,365	49,431	
512200 FICA	61,472	57,388	67,773	81,449	
512300 Paid Leave Oregon expense	0	0	0	4,612	
512310 Medical Insurance	208,839	183,515	231,348	243,972	
512320 Dental Insurance	16,843	14,586	19,656	20,736	
512330 Group Term Life Insurance	1,230	1,043	1,840	1,609	
512340 Long Term Disability Insurance	2,621	2,366	2,884	3,348	
512400 Unemployment Insurance	2,653	2,544	2,372	1,419	
512520 Workers Comp Insurance	357	308	578	682	
512600 Wellness Program	558	498	600	680	
512610 Employee Assistance Program	497	465	571	629	
512700 County HSA Contributions	1,950	2,440	1,950	1,950	
Fringe Benefits Total	527,322	480,904	621,791	703,206	
Personnel Services Total	1,412,682	1,328,376	1,626,050	1,867,875	

## **Requirements by Fund Detail**

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521010 Office Supplies	5,906	10,492	10,780	11,88
521030 Field Supplies	0	0	0	40
521050 Janitorial Supplies	0	0	100	10
521070 Departmental Supplies	8,250	16,741	8,600	8,72
521170 Educational Supplies	0	925	0	
521190 Publications	379	(50)	688	68
521210 Gasoline	496	560	600	60
521220 Diesel	30	37	0	
521300 Safety Clothing	203	0	0	30
Supplies Total	15,265	28,704	20,768	22,68
Materials				
522060 Sign Materials	173	0	0	
522150 Small Office Equipment	748	0	3,400	5,90
522160 Small Departmental Equipment	7,213	0	3,100	1,30
522170 Computers Non Capital	646	2,449	3,500	8,33
522180 Software	3,834	3,715	1,650	1,65
Materials Total	12,614	6,164	11,650	17,18
Communications				
523010 Telephone Equipment	0	567	0	
523020 Phone and Communication Svcs	0	0	450	45
523040 Data Connections	3,543	7,456	3,500	13,20
523050 Postage	59,221	136,610	85,105	85,10
523060 Cellular Phones	1,291	921	1,300	1,42
523090 Long Distance Charges	259	196	0	17
Communications Total	64,314	145,750	90,355	100,35
Utilities				
524010 Electricity	29,651	29,226	32,519	35,31
524020 City Operations and St Lights	27	72	77	8
524040 Natural Gas	363	354	315	83
524050 Water	619	562	539	60
524070 Sewer	1,157	1,187	1,067	1,15
524090 Garbage Disposal and Recycling	1,933	2,061	1,902	2,08
Utilities Total	33,750	33,462	36,419	40,07
Contracted Services				
525360 Public Works Services	476	0	0	
525430 Programming and Data Services	221,200	177,703	228,134	
525450 Subscription Services	154	0	0	7,50
525510 Legal Services	675	0	0	
525555 Security Services	18,010	10,443	21,200	21,20

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
525710 Printing Services	250,005	173,823	256,034	256,034
525715 Advertising	5,915	685	4,432	4,432
525735 Mail Services	47,984	54,306	37,862	37,862
525740 Document Disposal Services	1,134	(2,205)	1,950	1,950
525770 Interpreters and Translators	0	0	300	300
525999 Other Contracted Services	22,936	7,523	6,940	43,440
Contracted Services Total	568,488	422,277	556,852	372,718
Repairs and Maintenance				
526010 Office Equipment Maintenance	121	1,459	1	4,601
526011 Dept Equipment Maintenance	15,563	36,819	17,450	17,450
526021 Computer Software Maintenance	73,130	114,350	108,192	189,579
526030 Building Maintenance	2,563	379	100	830
Repairs and Maintenance Total	91,378	153,007	125,743	212,460
Rentals				
527100 Vehicle Rental	1,206	242	3,960	3,960
527110 Fleet Leases	4,200	4,404	3,978	3,978
527120 Motor Pool Mileage	1,531	751	0	C
527130 Parking	8,865	6,247	500	2,000
527140 County Parking	3,090	3,300	660	3,310
527210 Building Rental Private	231,162	250,154	239,460	250,577
527240 Condo Assn Assessments	39,851	39,656	35,906	40,426
527300 Equipment Rental	8,320	7,448	8,151	8,301
527999 GASB 87 Adjustment	0	(237,330)	0	C
Rentals Total Miscellaneous	298,225	74,872	292,615	312,552
529110 Mileage Reimbursement	1,149	2,085	4,308	4,308
529120 Commercial Travel	606	385	4,250	1,550
529130 Meals	423	328	1,916	1,916
529140 Lodging	1,072	6,096	8,015	12,875
529210 Meetings	286	1,355	900	2,400
529220 Conferences	1,189	3,490	5,080	9,100
529230 Training	27	199	9,500	13,100
529300 Dues and Memberships	1,842	1,474	2,250	3,150
529650 Pre Employment Costs	382	1,348	0	4,500
529910 Awards and Recognition	0	229	375	565
Miscellaneous Total	6,975	16,988	36,594	53,464
Materials and Services Total	1,091,009	881,224	1,170,996	1,131,484
Administrative Charges	.,		.,	.,
611100 County Admin Allocation	22,597	21,198	29,253	31,727

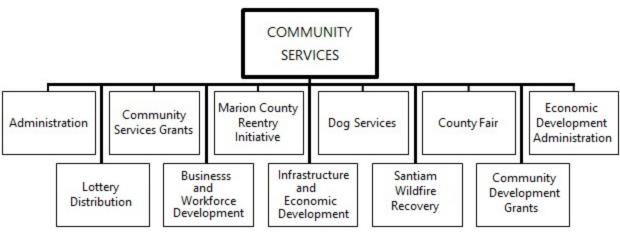
100 - General Fund	A stual	Actual	Budaat	Dramagad
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611210 Facilities Mgt Allocation	82,679	82,237	97,260	95,286
611220 Custodial Allocation	54,379	63,554	73,747	74,500
611230 Courier Allocation	914	732	1,035	1,409
611250 Risk Management Allocation	2,469	2,396	2,590	2,754
611260 Human Resources Allocation	25,291	26,262	30,492	35,651
611300 Legal Services Allocation	16,035	14,487	16,159	25,894
611400 Information Tech Allocation	142,389	136,179	147,722	152,538
611410 FIMS Allocation	27,942	23,174	29,387	24,975
611420 Telecommunications Allocation	7,715	11,550	7,733	8,102
611430 Info Tech Direct Charges	39,890	110,200	134,895	119,154
611600 Finance Allocation	32,892	47,949	42,357	46,311
611800 MCBEE Allocation	1,735	72	2,127	36,270
612100 IT Equipment Use Charges	26,255	26,255	23,629	11,153
614100 Liability Insurance Allocation	5,499	5,100	7,199	7,500
614200 WC Insurance Allocation	3,200	3,999	4,400	4,897
Administrative Charges Total	491,881	575,344	649,985	678,121
Debt Service Principal				
541200 Lease Financing Principal	0	222,834	0	0
Debt Service Principal Total	0	222,834	0	0
Debt Service Interest				
542200 Lease Interest	0	15,661	0	0
Debt Service Interest Total	0	15,661	0	0
General Fund Total	2,995,572	3,023,439	3,447,031	3,677,480
120 - County Clerk Records	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	2,240	0
511110 Regular Wages	42,747	45,397	56,710	64,341
511115 Pandemic Recognition Pay	0	1,500	0	0
511120 Temporary Wages	25,855	0	19,476	0
511130 Vacation Pay	3,617	3,575	0	0
511140 Sick Pay	1,495	1,848	0	0
511150 Holiday Pay	3,085	2,890	0	0
511210 Compensation Credits	1,997	2,138	2,181	2,475
511420 Premium Pay	36	0	0	0
511450 Premium Pay Temps	41	0	0	0
Salaries and Wages Total	78,873	57,348	80,607	66,816
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	650	0

120 - County Clerk Records	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
512110 PERS	13,894	12,271	18,613	16,704
512130 PERS Debt Service	7,113	3,964	4,506	3,074
512200 FICA	5,991	4,208	5,944	5,061
512300 Paid Leave Oregon expense	0	0	0	267
512310 Medical Insurance	16,901	17,497	17,796	18,072
512320 Dental Insurance	1,401	1,405	1,512	1,536
512330 Group Term Life Insurance	92	98	135	112
512340 Long Term Disability Insurance	190	204	211	233
512400 Unemployment Insurance	242	172	177	100
512520 Workers Comp Insurance	34	19	60	30
512600 Wellness Program	40	40	40	40
512610 Employee Assistance Program	35	37	38	37
Fringe Benefits Total	45,933	39,915	49,682	45,266
Personnel Services Total	124,806	97,263	130,289	112,082
Materials and Services				
Supplies				
521070 Departmental Supplies	18,784	12,934	35,000	35,000
Supplies Total	18,784	12,934	35,000	35,000
Contracted Services				
525430 Programming and Data Services	39,399	0	109,000	69,465
Contracted Services Total	39,399	0	109,000	69,465
Materials and Services Total	58,183	12,934	144,000	104,465
Administrative Charges				
611100 County Admin Allocation	1,497	1,383	2,562	2,646
611230 Courier Allocation	58	46	83	99
611260 Human Resources Allocation	1,595	1,633	2,461	2,510
611400 Information Tech Allocation	9,704	9,192	13,950	14,951
611410 FIMS Allocation	1,939	1,583	2,765	2,449
611420 Telecommunications Allocation	523	782	727	793
611430 Info Tech Direct Charges	2,705	7,628	12,794	11,531
611600 Finance Allocation	2,433	3,960	4,690	4,663
611800 MCBEE Allocation	120	5	200	3,500
612100 IT Equipment Use Charges	1,780	1,780	2,212	1,078
Administrative Charges Total	22,354	27,992	42,444	44,220
Contingency				
571010 Contingency	0	0	40,434	0
Contingency Total	0	0	40,434	0

120 - County Clerk Records	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	47,171	0
Ending Fund Balance Total	0	0	47,171	0
County Clerk Records Total	205,342	138,189	404,338	260,767
Clerk's Office Grand Total	3,200,914	3,161,628	3,851,369	3,938,247

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# **COMMUNITY SERVICES**



## **MISSION STATEMENT**

Learn, lead, and invest in bold and meaningful ways to empower families and communities to flourish.

## **GOALS AND OBJECTIVES**

Goal 1	Administ effective	ration: Provide integrated operational support to ensure all programs achieve optimum ness.
Objective 1		Provide consistent and timely service to all internal and external customers, including support to advisory bodies.
Objeo	ctive 2	Communicate effectively with all partners and stakeholders to ensure information is provided in an efficient, effective, and responsive manner.
Objeo	ctive 3	Advise and execute to provide innovative and lasting solutions to challenging issues.
Goal 2		ommunities: Promote resilient communities that prosper and work in partnership to maintain and the quality of life.
Obje	ctive 1	Develop resilient relationships and networks throughout the county that motivate individuals to contribute to the common good.
Objeo	ctive 2	Provide opportunities for residents to participate in decision-making to ensure outcomes benefit local communities.
Obje	ctive 3	Support catalytic collaborations by developing transformational relationships with community leaders from diverse disciplines and interests.
Goal 3	strategic	c Development: Serve as a convener and manager of Marion County's economic development plan and ensure stakeholders are engaged and working toward economic growth, increased nent, and improved standards of living.
Objeo	ctive 1	Establish organizational capacity, align internal governance and management, and serve as a bridge between rural and urban communities in ways that foster economic growth and development.
Obje	ctive 2	Bring together key partners and stakeholders to problem-solve and consider complex projects.
Objeo	ctive 3	Create business opportunities by enhancing existing industries, supporting a healthy workforce, and fostering thriving economic ecosystems.

		COMMUNITY SERVICES			
Objective 4		Foster a robust and seamless research and development system that is innovative, creates new markets within the natural resource industry, and promotes local assets that benefit businesses programs, and stakeholders.			
Objective 5		Partner with rural communities and stakeholders to foster the development of affordable housing, transportation options, access to recreation, and retail amenities.			
Obje	ctive 6	Provide oversight and management of the county's video lottery funding.			
Goal 4	County County	/ Fair: Provide effective and efficient administrative support that ensures the success of the Marior / Fair.			
Obje	ctive 1	Support the fair through efficient support and wise fiscal management utilizing optimum management practices.			
Obje	ctive 2	Support fair board members, provide excellent communication and program coordination, and develop creative revenue sources.			
Obje	ctive 3	Provide excellent customer service to all fair participants through a streamlined registration process, quality coordination, and effective execution of events and activities.			
Objeo	ctive 4	Increase fair attendance by 3% annually and work with the Marion County Fair Board and ever coordinators to identify events that attract fairgoers and increase fair revenues.			
Goal 5	-	ervices: Protect the people and dogs of Marion County by providing professional and courteous ement and sheltering services.			
Obje	ctive 1	Enforce Marion County's dog licensing and dog control codes.			
Obje	ctive 2	Provide shelter and care for lost dogs until they are reunited with their families or adopted.			
Obje	ctive 3	Return as many dogs as possible to their owners, obtain positive outcomes for the remainin dogs via adoption, foster families, and transfers to other shelters or rescues.			
Obje	ctive 4	Promote appropriate treatment of dogs and the responsibilities of dog ownership.			
Goal 6	Develo homec	unity Development Block Grant (CDBG) and HOME Investment Partnership grant programs: p the County's CDBG and HOME program as an important tool in the development of affordable wnership and rental units for low-moderate income households, eliminating slum and blight, g public infrastructure, increasing investment in services for disadvantaged communities, and g jobs.			
Obje	ctive 1	Promote the development of affordable housing for low-moderate income families.			
Obje	ctive 2	Promote the development of affordable rental housing for low-moderate income families.			
Obje	ctive 3	Invest in activities that increase services to low-moderate income and disadvantaged clientele			
Obje	ctive 4	Meet all HUD program requirements in a timely manner.			
Goal 7		e Recovery: Provide service to those impacted by the 2020 Beachie Creek Wildfire and work with re impacted communities toward full recovery, Coordinate various County wildfire recovery effort			
Obje	ctive 1	Work with individuals, communities, organizations, and government entities to assist cities and residents as they begin recovery from the 2020 Labor Day Wildfires.			
Objeo	ctive 2	Provide technical assistance to the elected officials and staff of the Cities of Detroit and Gates for wildfire recovery related activities.			
Obje	ctive 3	Integrate wildfire recovery efforts with economic development activities to help build a strong and coordinated recovery of the local economies.			

## **DEPARTMENT OVERVIEW**

The Community Services Department is comprised of eleven programs that provide a variety of services that include promoting viable communities and economic development, overseeing the county fair, administering dog services, delivering the County's CDBG/HOME grants programs, coordinating aspects of the County's wildfire recovery efforts and working with partners on behalf of Marion County's citizens and communities.

The department promotes strategic alliances between community members, civic and business leaders, social and government service agencies, and other interested parties in an effort to strengthen communities and economies. Additionally, the department manages one advisory board; maintains the county dog services program, including the operation of the shelter; provides support to implement contracts; serves as the fiscal administrator of donations received for the Marion County Reentry Initiative client fund; facilitates the county's economic development efforts, including the oversight of Marion County's Oregon Video Lottery monies; performs budget and administrative responsibilities for the Marion County Extension and 4-H Service District; and provides the management and administrative responsibilities for the county fair.

<b>Community Services</b>	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Licenses and Permits	264,544	247,563	255,000	240,000	-5.9%
Intergovernmental Federal	22,900	49,130	13,746,416	27,973,819	103.5%
Intergovernmental State	2,577,722	2,472,240	3,339,946	2,282,816	-31.7%
Charges for Services	178,542	580,016	376,330	368,550	-2.1%
Fines and Forfeitures	10,966	11,011	9,000	10,000	11.1%
Interest	24,426	15,741	10,900	22,500	106.4%
Other Revenues	37,099	77,853	72,200	62,269	-13.8%
General Fund Transfers	1,905,810	2,089,878	2,502,506	2,585,876	3.3%
Other Fund Transfers	1,000	1,000	1,000	1,000	0.0%
Net Working Capital	3,086,593	3,139,596	4,660,249	4,630,828	-0.6%
TOTAL RESOURCES	8,109,603	8,684,028	24,973,547	38,177,658	52.9%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	1,263,729	1,299,907	1,663,406	1,712,074	2.9%
Fringe Benefits	778,434	827,626	1,081,392	1,160,333	7.3%
Total Personnel Services	2,042,163	2,127,532	2,744,798	2,872,407	4.6%
Materials and Services					
Supplies	35,743	56,748	101,505	92,661	-8.7%
Materials	9,819	3,430	18,653	28,479	52.7%
Communications	13,342	12,100	23,290	20,435	-12.3%
Utilities	30,231	36,036	33,976	43,428	27.8%
Contracted Services	1,279,202	1,280,488	16,731,522	5,347,170	-68.0%
Repairs and Maintenance	24,302	92,991	53,330	25,350	-52.5%
Rentals	32,191	26,923	126,263	158,031	25.2%
Insurance	1,347	4,023	5,700	5,800	1.8%
Miscellaneous	15,478	53,364	127,485	155,072	21.6%
Total Materials and Services	1,441,655	1,566,101	17,221,724	5,876,426	-65.9%
Administrative Charges	662,189	570,687	743,937	883,346	18.7%
Debt Service Principal	0	42,229	0	0	n.a
Debt Service Interest	0	3,083	0	0	n.a
Transfers Out	824,000	324,000	429,000	324,000	-24.5%
Contingency	0	0	469,357	2,860,694	509.5%
Reserve for Future Expenditure	0	0	2,487,942	25,024,644	905.8%
Ending Fund Balance	0	0	876,789	336,141	-61.7%
TOTAL REQUIREMENTS	4,970,007	4,633,633	24,973,547	38,177,658	52.9%
FTE	21.90	21.90	23.90	25.90	8.4%

	I	FUNDS			
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total
RESOURCES					
FND 100 General Fund	824,552	906,424	1,054,293	1,066,777	2.8%
FND 160 Community Services Grants	43,566	75,812	7,085,368	19,856,372	52.0%
FND 165 Lottery and Economic Dev	5,372,728	5,210,887	5,773,734	5,623,498	14.7%
FND 170 Community Development	0	0	8,199,939	8,743,712	22.9%
FND 230 Dog Services	1,479,182	1,619,517	1,835,250	1,851,182	4.8%
FND 270 County Fair	389,576	871,388	1,024,963	1,036,117	2.7%
TOTAL RESOURCES	8,109,603	8,684,028	24,973,547	38,177,658	100.0%
REQUIREMENTS					
FND 100 General Fund	824,552	906,424	1,054,293	1,066,777	2.8%
FND 160 Community Services Grants	7,169	14,943	7,085,368	19,856,372	52.0%
FND 165 Lottery and Economic Dev	2,595,019	1,889,525	5,773,734	5,623,498	14.7%
FND 170 Community Development	0	0	8,199,939	8,743,712	22.9%
FND 230 Dog Services	1,427,077	1,556,945	1,835,250	1,851,182	4.8%
FND 270 County Fair	116,190	265,796	1,024,963	1,036,117	2.7%
TOTAL REQUIREMENTS	4,970,007	4,633,633	24,973,547	38,177,658	100.0%

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
CS Administration	822,071	906,424	1,054,293	1,151,887	9.3%
Community Services Grants	2,300	2,269	7,000,791	19,750,000	182.1%
MC Reentry Initiative	41,266	73,543	84,577	106,372	25.8%
Dog Services	1,479,182	1,619,517	1,835,250	1,851,182	0.9%
County Fair	389,576	871,388	1,024,963	1,036,117	1.1%
Economic Development Admin	5,375,208	3,881,285	3,173,734	2,995,388	-5.6%
Lottery Distribution	0	1,329,602	695,000	558,000	-19.7%
Business and Workforce Dev	0	0	935,000	960,000	2.7%
Infrastructure and Econ Dev	0	0	970,000	1,025,000	5.7%
Santiam Wildfire Recovery	0	0	1,683,523	747,263	-55.6%
Community Development Grants	0	0	6,516,416	7,996,449	22.7%
TOTAL RESOURCES	8,109,603	8,684,028	24,973,547	38,177,658	52.9%
REQUIREMENTS					
CS Administration	822,071	906,424	1,054,293	1,151,887	9.3%
Community Services Grants	92	2,076	7,000,791	19,750,000	182.1%
MC Reentry Initiative	7,078	12,867	84,577	106,372	25.8%
Dog Services	1,427,077	1,556,945	1,835,250	1,851,182	0.9%
County Fair	116,190	265,796	1,024,963	1,036,117	1.1%
Economic Development Admin	2,597,499	559,923	3,173,734	2,995,388	-5.6%
Lottery Distribution	0	1,329,602	695,000	558,000	-19.7%
Business and Workforce Dev	0	0	935,000	960,000	2.7%
Infrastructure and Econ Dev	0	0	970,000	1,025,000	5.7%
Santiam Wildfire Recovery	0	0	1,683,523	747,263	-55.6%
Community Development Grants	0	0	6,516,416	7,996,449	22.7%
TOTAL REQUIREMENTS	4,970,007	4,633,633	24,973,547	38,177,658	52.9%

## **CS Administration Program**

- Supports all department program areas, implements department strategic goals, complies with state and federal reporting requirements, and manages the department's budget, human resources, accounts receivable and payable, contracts, trainings, and interdepartmental coordination.
- Supports staff involvement in countywide initiatives, such as strategic planning, safety committee, emergency management, and business continuity planning.
- Provides professional staff support to the Marion County Fair Board and community outreach activities to achieve department and county objectives, ad hoc task forces, the Community Resource Network, and overall department business.
- Connects available local resources to those in need through the Community Resource Network.
- Advises, executes, and innovates to provide lasting solutions to challenging issues.
- Supports the operations of the Marion County Extension and 4-H Service District.
- Coordinates and delivers various aspects of the County's wildfire recovery efforts.
- Provides leadership and clerical support for the County's CDBG/HOME grants programs.

Community Services				Program: CS A	dministration
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	19,281	0	42,555	n.a.
Intergovernmental State	0	0	0	42,555	n.a.
General Fund Transfers	822,071	887,143	1,054,293	1,066,777	1.2%
TOTAL RESOURCES	822,071	906,424	1,054,293	1,151,887	9.3%
REQUIREMENTS					
Personnel Services	691,152	719,840	841,047	958,324	13.9%
Materials and Services	37,129	91,758	95,757	95,284	-0.5%
Administrative Charges	93,791	91,033	117,489	98,279	-16.4%
Debt Service Principal	0	3,719	0	0	n.a.
Debt Service Interest	0	73	0	0	n.a.
TOTAL REQUIREMENTS	822,071	906,424	1,054,293	1,151,887	9.3%
FTE	6.90	6.90	6.90	7.90	14.5%

## **Program Summary**

### FTE By Position Title By Program

Program: CS Administration	
Position Title	FTE
Community Services Director	1.00
Contract Specialist	1.00
Contracts Specialist	1.00
Management Analyst 1	1.00
Office Manager	1.00
Office Specialist 2	1.00
Office Specialist 3 (Bilingual)	1.00
Program Coordinator 1	0.90
Program CS Administration FTE Total:	7.90

## FTE Changes

There is an increase of 1.00 FTE is due to a new Contracts Specialist position that was added via a Decision Package.

## **CS** Administration Program Budget Justification

## RESOURCES

Intergovernmental Federal and State increase due to the addition of new Contracts Specialist position. The new position will be covered by state and federal resources only. All other CS Administration Program activities are funded entirely by the General Fund.

### REQUIREMENTS

Personnel Services increased due to the addition of the new Contracts Specialist, as well as normal step increases, cost of living adjustments, related fringe benefit increases.

## **Community Services Grants Program**

Secure grants and other resources needed to mobilize the community through strategies that address systemic issues or encourage prosperous conditions within Marion County.

	Pro	gram Summa	ry			
Community Services			Program: Community Services Grants			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %	
RESOURCES						
Intergovernmental Federal	0	0	7,000,000	19,750,000	182.1%	
Interest	300	191	0	0	n.a.	
Other Revenues	0	(130)	0	0	n.a.	
Other Fund Transfers	0	0	599	0	-100.0%	
Net Working Capital	2,000	2,208	192	0	-100.0%	
TOTAL RESOURCES	2,300	2,269	7,000,791	19,750,000	182.1%	
REQUIREMENTS						
Materials and Services	0	2,076	7,000,791	1,300,000	-81.4%	
Administrative Charges	92	0	0	252,791	n.a.	
Contingency	0	0	0	1,975,000	n.a.	
Reserve for Future Expenditure	0	0	0	16,222,209	n.a.	
TOTAL REQUIREMENTS	92	2,076	7,000,791	19,750,000	182.1%	

## **Community Services Grants Program Budget Justification**

## RESOURCES

Intergovernmental Federal funding increased due to carry over of \$3 million total award from U.S. Congress for economic development in the North Santiam Canyon area from previous years, and an opportunity for an additional \$12 million in federally directed spending to support the North Santiam Canyon. Additionally, \$2 million in federally directed spending has also been awarded by the U.S. Congress for improvements to the marinas in the City of Detroit.

Opal Creek Promise

\$2,000,000 - 2021 Congressionally Directed Spendings (CDS) \$1,000,000 - 2022 CDS \$12,000,000 - Economic Development Funding

Detroit Marinas Excavation \$3,000,000 - County ARPA \$2,000,000 - 2022 CDS

### REQUIREMENTS

Materials and Services increased due to Federal grant allocations and ARPA funds as referenced above.

Remaining funds have been allocated to Contingency and Reserve for Future Expenditures for future project expenditures beyond FY 2023-24.

## MC Reentry Initiative Program

- Participates actively in reentry meetings, workgroups, and the Marion County Justice Reinvestment Council.
- Provides fiscal management of donations received in support of the Marion County Reentry Initiative. Funds collected are used to address barriers to education, training, employment, medical care access, and victim assistance services.
- Aids in the development and implementation of sustainability plans, as well as identified administrative supports.

	Pro	ogram Summa	ry		
Community Services				Program: MC Reentry Initiative	
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Other Revenues	4,638	36,355	21,500	27,869	29.6%
General Fund Transfers	2,000	2,000	2,000	2,000	0.0%
Other Fund Transfers	1,000	1,000	401	1,000	149.4%
Net Working Capital	33,627	34,188	60,676	75,503	24.4%
TOTAL RESOURCES	41,266	73,543	84,577	106,372	25.8%
REQUIREMENTS					
Materials and Services	2,168	10,023	70,046	95,203	35.9%
Administrative Charges	4,909	2,844	4,531	1,169	-74.2%
Contingency	0	0	10,000	10,000	0.0%
TOTAL REQUIREMENTS	7,078	12,867	84,577	106,372	25.8%

### MC Reentry Initiative Program Budget Justification

#### RESOURCES

Total Resources for the MC Reentry Program increased due to hosting two in-person fundraising events within the same calendar year.

#### REQUIREMENTS

Total Requirements reflects costs associated with this program area; annual reentry fundraising event, support for victim services, and removing barriers for reentry and justice reinvestment clients.

### MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT COMMUNITY SERVICES

### **Dog Services Program**

- Issues licenses for all dogs in Marion County.
- Provides shelter and care for lost dogs.
- Provides opportunities for the public to adopt unclaimed lost dogs.
- Provides education to the public about dogs.
- Responds to emergency calls involving dogs.
- Issues fines and warnings for violation of the dog control codes.
- Supports community outreach, systems alignment, and community engagement efforts.

#### **Program Summary**

Community Services				Program:	Dog Services
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Licenses and Permits	264,544	247,563	255,000	240,000	-5.9%
Intergovernmental Federal	18,087	27,795	0	0	n.a.
Charges for Services	113,358	128,713	120,665	97,450	-19.2%
Fines and Forfeitures	10,966	11,011	9,000	10,000	11.1%
Interest	2,110	1,040	900	1,000	11.1%
Other Revenues	15,050	20,554	10,900	3,900	-64.2%
General Fund Transfers	1,009,258	1,130,735	1,376,213	1,447,099	5.2%
Net Working Capital	45,808	52,105	62,572	51,733	-17.3%
TOTAL RESOURCES	1,479,182	1,619,517	1,835,250	1,851,182	0.9%
REQUIREMENTS					
Personnel Services	1,011,226	1,128,336	1,216,927	1,285,230	5.6%
Materials and Services	153,811	185,555	309,307	318,708	3.0%
Administrative Charges	262,040	242,670	309,016	247,244	-20.0%
Debt Service Principal	0	378	0	0	n.a.
Debt Service Interest	0	7	0	0	n.a.
TOTAL REQUIREMENTS	1,427,077	1,556,945	1,835,250	1,851,182	0.9%
FTE	12.00	12.00	12.00	13.00	8.3%

#### FTE By Position Title By Program

Program: Dog Services	
Position Title	FTE
Dog Control Officer	2.00
Office Specialist 2	1.00
Office Specialist 2 (Bilingual)	1.00
Office Specialist 3	1.00
Office Specialist 4	1.00
Shelter Manager	1.00
Shelter Operations Manager	1.00
Shelter Technician	4.00

### MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT COMMUNITY SERVICES

Program: Dog Services	
Position Title	FTE
Veterinary Technician	1.00
Program Dog Services FTE Total:	13.00

#### FTE Changes

The 1.00 increase in FTE is due to a new Shelter Technician position that was added via a Decision Package.

#### **Dog Services Program Budget Justification**

#### RESOURCES

General Fund transfers increased to support the overall operations cost of the shelter, as well as from a new Shelter Technician position.

The decrease in Net Working Capital is due to donations being used in the prior fiscal year to support shelter activities.

#### REQUIREMENTS

Personnel Services increased due to a new Shelter Tech position, as well as normal step increases, cost of living adjustments, and related fringe benefits

Overall, Materials and Services increased due primarily to the increasing cost of utilities to run the shelter.

### **County Fair Program**

- Provides a showcase for agricultural education and a positive environment for Marion County's youth and adult competitors. The Marion County Fair is the gateway for winning exhibitors to compete at the Oregon State Fair.
- Provides a platform for county residents to showcase their art, flowers, foods, textiles, hobbies, poetry, table setting, and animals.
- Provides administrative support for the Marion County Fair Board, which is the body charged with organizing, promoting, and managing the fair.
- Accomplishes goals articulated in the fair strategic plan, which serves as the preparation and staging guide for the annual fair.

Community Services				Program	n: County Fair
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental State	53,167	53,167	52,270	57,290	9.6%
Charges for Services	65,184	451,302	255,665	271,100	6.0%
Interest	1,705	2,459	1,500	1,500	0.0%
Other Revenues	17,410	21,074	39,800	30,500	-23.4%
General Fund Transfers	70,000	70,000	70,000	70,000	0.0%
Net Working Capital	182,110	273,386	605,728	605,727	0.0%
TOTAL RESOURCES	389,576	871,388	1,024,963	1,036,117	1.1%
REQUIREMENTS					
Personnel Services	996	2,239	7,252	7,151	-1.4%
Materials and Services	87,139	202,246	571,392	577,229	1.0%
Administrative Charges	28,055	20,174	26,596	20,596	-22.6%
Debt Service Principal	0	38,132	0	0	n.a.
Debt Service Interest	0	3,004	0	0	n.a.
Contingency	0	0	95,000	95,000	0.0%
Ending Fund Balance	0	0	324,723	336,141	3.5%
TOTAL REQUIREMENTS	116,190	265,796	1,024,963	1,036,117	1.1%

#### **Program Summary**

#### **County Fair Program Budget Justification**

#### RESOURCES

Resources for the County Fair Program increased compared to the prior year. The fair had a banner year coming out of the pandemic in FY 2021-22. Moving forward, normal pre-pandemic attendance and revenues are anticipated, and the FY 2023-24 budget reflects a stabilization of costs and resources.

#### REQUIREMENTS

Total Requirements increased due to extreme rise in costs for supplies and services needed to produce the annual fair. The additional revenue optimizes the Fair Board's ability to address unprecedented increases.

### Economic Development Admin Program

- Develops policies and procedures that guide the department in its administration of Oregon Lottery Fund allocations, including contract management and program compliance monitoring.
- Performs transparent fiscal management of the county's economic development budget.
- Promotes and represents the county's economic development interests through innovation, leadership, and partnerships.
- Facilitates the development, implementation, and execution of the county's economic development strategic plan that supports a comprehensive framework and addresses specific economic needs of the county and its citizens.

Community Services			Program:	Economic Develop	oment Admin
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	4,813	2,054	0	0	n.a.
Intergovernmental State	2,524,555	2,419,073	2,443,872	2,182,971	-10.7%
Interest	20,311	12,051	8,500	15,000	76.5%
General Fund Transfers	2,481	0	0	0	n.a.
Other Fund Transfers	0	(1,329,602)	(2,600,000)	(2,543,000)	-2.2%
Net Working Capital	2,823,048	2,777,709	3,321,362	3,340,417	0.6%
TOTAL RESOURCES	5,375,208	3,881,285	3,173,734	2,995,388	-5.6%
REQUIREMENTS					
Personnel Services	338,789	277,117	385,773	386,320	0.1%
Materials and Services	1,161,409	68,840	166,248	199,425	20.0%
Administrative Charges	273,302	213,966	226,672	126,048	-44.4%
Transfers Out	824,000	0	324,000	324,000	0.0%
Contingency	0	0	0	378,980	n.a.
Reserve for Future Expenditure	0	0	2,071,041	1,580,615	-23.7%
TOTAL REQUIREMENTS	2,597,499	559,923	3,173,734	2,995,388	-5.6%
FTE	3.00	3.00	3.00	3.00	0.0%

#### **Program Summary**

#### FTE By Position Title By Program

Program: Economic Development Admin	
Position Title	FTE
Economic Development Coordinator	1.00
Management Analyst 2	2.00
Program Economic Development Admin FTE Total:	3.00

#### FTE Changes

There are no changes to FTE.

#### Economic Development Admin Program Budget Justification

#### RESOURCES

Intergovernmental State comprises Oregon Video Lottery distributions. Lottery distributions are projected to decrease due to the state anticipating flat revenues for the upcoming year because of the increases in inflation and unknowns for costumer spending.

Other Fund Transfers consist entirely of transfers of Video Lottery resources to support economic development programs within the Community Services Department.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

### MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT COMMUNITY SERVICES

### Lottery Distribution Program

- Provides leadership and oversight of video lottery funds distributed to economic development projects.
- Monitors compliance requirements.
- Performs contract management.

#### **Program Summary**

Community Services				Program: Lotte	ery Distribution
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Other Fund Transfers	0	1,329,602	695,000	558,000	-19.7%
TOTAL RESOURCES	0	1,329,602	695,000	558,000	-19.7%
REQUIREMENTS					
Materials and Services	0	1,005,602	695,000	558,000	-19.7%
Transfers Out	0	324,000	0	0	n.a.
TOTAL REQUIREMENTS	0	1,329,602	695,000	558,000	-19.7%

#### **Lottery Distribution Program Budget Justification**

#### RESOURCES

The Lottery Distribution program is funded entirely by transfers of state Video Lottery resources from the Economic Development Administration Program.

#### REQUIREMENTS

Materials and Services are for distributions to local entities that qualify for direct distributions related to economic development priorities.

### **Business and Workforce Dev Program**

- Invests in talent development pathways that expand resident's employment opportunities through training solutions, opportunity-rich business practices, and business retention and expansion efforts.
- Supports inclusive and sustainable economic growth through the support of business development and innovation.
- Catalyzes efforts to retain and recruit workforce and small businesses through support of affordable workforce housing.
- Partners with efforts that promote a thriving business and workforce environment.

		- <b>j</b>	<b>J</b>		
Community Services			Progr	am: Business and W	/orkforce Dev
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Other Fund Transfers	0	0	935,000	960,000	2.7%
TOTAL RESOURCES	0	0	935,000	960,000	2.7%
REQUIREMENTS					
Materials and Services	0	0	935,000	960,000	2.7%
TOTAL REQUIREMENTS	0	0	935,000	960,000	2.7%

#### **Program Summary**

#### **Business and Workforce Dev Program Budget Justification**

#### RESOURCES

The Business and Workforce Development Program is funded entirely by transfers of state Video Lottery resources from the Economic Development Administration Program.

#### REQUIREMENTS

Requirements consist of workforce housing, business expansion and retention, North Santiam Canyon business recovery, and future workforce and business needs.

### Infrastructure and Econ Dev Program

- Invest in infrastructure projects that provides lasting social and economic value for businesses and residents.
- Coordinate and invest in projects and activities that promotes important and sustainable economic development.
- Support Marion County cities and regions in the development of local community assets and infrastructure.

Community Services         Program: Infrastruct           FY 20-21         FY 21-22         FY 22-23         FY 23-24	
FY 20-21 FY 21-22 FY 22-23 FY 23-24	ure and Econ Dev
ACTUAL ACTUAL BUDGET PROPOSED	+/- %
RESOURCES	
Other Fund Transfers 0 0 970,000 1,025,00	0 5.7%
TOTAL RESOURCES 0 0 970,000 1,025,00	0 5.7%
REQUIREMENTS	
Materials and Services         0         0         970,000         1,025,00	0 5.7%
TOTAL REQUIREMENTS         0         970,000         1,025,00	0 5.7%

#### **Program Summary**

#### Infrastructure and Econ Dev Program Budget Justification

#### RESOURCES

The Infrastructure and Economic Development Program is funded entirely by transfers of state Video Lottery resources from the Economic Development Administration program.

#### REQUIREMENTS

Requirements are for broadband, water and sewer, tourism activities, as well as economic development within Marion County cities.

### Santiam Wildfire Recovery Program

- Work with the cities of Detroit, Gates, and communities in unincorporated Marion County to help progress the recovery efforts from the 2020 Beachie Creek wildfire.
- Seek and administer State and other grants to support the wildfire recovery efforts and reconstruction of the Santiam Canyon.
- Coordinate wildfire recovery efforts across multiple departments to ensure effective progress of recovery activities and that efforts are not being duplicated.
- Provide periodic reports to the Board of Commissioners on the progress of wildfire recovery efforts.

 In September of 2020, the Santiam Canyon area within Marion County was devastated by the Beachie Creek and Lionshead wildfires. The County immediately developed a robust disaster response, which turned shortly thereafter into a wildfire recovery effort. The primary functions of the Wildfire Recovery include: \*\*Provide coordination and management of fire recovery efforts to directly support Santiam Canyon communities, including unincorporated areas of Marion County, as they rebuild from disaster.

\*\*Provide technical assistance as requested to the City Councils and staff of Detroit and Gates to help facilitate the efficient and effective reconstruction of critical infrastructure.

\*\*Collaborate and partner with local disaster recovery groups like the Long-Term Recovery Group (LTRG) and Santiam Canyon Service Integration Team (SIT) to provide services and help support residents who were impacted by the 2020 wildfire.

\*\*Apply for and manage grants and other resources that can be used to help support the wildfire recovery efforts.

Community Services			Pro	gram: Santiam Wild	dfire Recovery
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	0	300,000	254,815	-15.1%
Intergovernmental State	0	0	843,804	0	-100.0%
Interest	0	0	0	5,000	n.a.
Net Working Capital	0	0	539,719	487,448	-9.7%
TOTAL RESOURCES	0	0	1,683,523	747,263	-55.6%
REQUIREMENTS					
Personnel Services	0	0	44,960	0	-100.0%
Materials and Services	0	0	666,733	53,058	-92.0%
Administrative Charges	0	0	23,064	68,609	197.5%
Transfers Out	0	0	105,000	0	-100.0%
Reserve for Future Expenditure	0	0	291,700	625,596	114.5%
Ending Fund Balance	0	0	552,066	0	-100.0%
TOTAL REQUIREMENTS	0	0	1,683,523	747,263	-55.6%

#### **Program Summary**

#### Santiam Wildfire Recovery Program Budget Justification

#### RESOURCES

Resources for Wildfire Recovery are limited to Net Working Capital carried over from FY 2022-23 and unspent Municipal Wildfire Assistance program grant funds through Business Oregon that may be allowed to carry forward.

### MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT COMMUNITY SERVICES

#### REQUIREMENTS

Personnel Services decreased due to the merging and consolidation of functions of Community Development with the Community Services Department in the prior fiscal. These functions are now being performed by the Community Services Director in the CS Administration Program.

Materials and Services is for contracted services needed to support wildfire recovery.

Reserves are for wildfire recovery projects that may become identified during the course of the Fiscal Year.

### **Community Development Grants Program**

- The Board of Commissioners created the Community Development Division to administer grant funds to help the County provide services to citizens and to manage grants that directly benefit residents, not-for-profit organizations, and other qualified entities.
- CDBG/HOME: Marion County became a U.S. Department of Housing and Urban Development (HUD) designated entitlement community in 2021 and manages the Community Development Block Grant (CDBG) and HOME Investment Partnership (HOME) grant programs. The funds received from HUD each year are primarily meant to assist low to moderate income households achieve decent, safe, and sanitary housing, provide a suitable living environment, provide much needed support services, and expand economic opportunity within the County's program area. Marion County also received funding from HUD for their HOME ARP program meant to address homelessness.

Community Services			Program: Community Development G		
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	0	6,446,416	7,926,449	23.0%
Net Working Capital	0	0	70,000	70,000	0.0%
TOTAL RESOURCES	0	0	6,516,416	7,996,449	22.7%
REQUIREMENTS					
Personnel Services	0	0	248,839	235,382	-5.4%
Materials and Services	0	0	5,741,450	694,519	-87.9%
Administrative Charges	0	0	36,569	68,610	87.6%
Contingency	0	0	364,357	401,714	10.3%
Reserve for Future Expenditure	0	0	125,201	6,596,224	5,168.5%
TOTAL REQUIREMENTS	0	0	6,516,416	7,996,449	22.7%
FTE	0.00	0.00	2.00	2.00	0.0%

#### **Program Summary**

#### FTE By Position Title By Program

Program: Community Development Grants	
Position Title	FTE
CDBG & HOME Grant Program Manager	1.00
Office Specialist 4	1.00
Program Community Development Grants FTE Total:	2.00

#### FTE Changes

There were no changes in FTE.

#### **Community Development Grants Program Budget Justification**

#### RESOURCES

Intergovernmental Federal Resources consists of \$1.5 million in CDBG Entitlement revenue and \$621 thousand in HOME program revenue, with pproximately \$4.1 million in carryover federal funding for CDBG Entitlement, HOME, and \$2.0 million in HOME ARP funds from the prior year.

Net Working Capital reflects General Fund Transfers for the county's HOME Program matching contribution required by HUD and pre-award administrative costs from prior fiscal years.

### MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT COMMUNITY SERVICES

#### REQUIREMENTS

Personnel Services declined due to staffing turnover, offset somewhat by normal step increases, cost of living adjustments, and related fringe benefits.

Materials and Services consists of office supplies and equipment, and annual subscription services for the CDBG software application.

Contingency is budgeted for unanticipated expenditures. The remainder of funds are being held in Reserve for Future Expenditures pending adoption of the Annual Action Plan that will identify projects for FY 2023-24.

### **KEY DEPARTMENT ACCOMPLISHMENTS**

- Successfully integrated the CDBG/HOME/HOME ARP and Wildfire Recovery functions of the Community Development Division in the BOC office with Community Services, expanding the scope of the department.
- Helped with Public Works to initiate project in Gates to provide street, curb, sidewalk, and lighting project to define a future downtown district for the City.
- Helped Public Works launch a residential septic system repair and replacement grant program for wildfire survivors in the Santiam Canyon.
- The Economic Development Program attained funding for the Detroit Marinas Excavation and Resiliency Project and began work on Phase 1 of the project, Sediment Location Analysis.
- The Economic Development program attained the first \$2 million toward the long standing \$15 million Opal Creek promise funding. These funds were then leveraged to develop a preliminary conceptual plan and grant application for the Santiam Rail Trail.
- The Economic Development program developed the Emergent Economic Opportunity Program (EEOP) to support timely distribution of lottery funds to projects that support economic development initiatives.
- The Economic Development program leveraged lottery funds to provide support for 140 youth in their first jobs through the Youth Wage Program with Willamette Workforce Partnership.
- The Economic Development Program completed a public-private partnership with DataVision for development of Broadband Internet installation on Howell Prairie Road.
- The Community Resource Network (CRN) migrated to a cloud-based system and continued, during the year, to update and enhance the system that addresses unmet needs as well as to add an event feature which can be used to notify members of emergent and non-emergent events. Currently, there are 392 active members which includes over 170 organizations in Marion County.
- Marion County Dog Services (MCDS) continued expanding its Foster Care Program with the goal of limiting the amount of time an adoptable dog spends in the shelter versus a home environment. The program prevents overcrowding at the shelter and provides a less stressful environment for adoptable dogs while they await a permanent home. Marion County Dog Services experienced an increase of intake and expanded its network of rescue partners to open up kennel space at the shelter. Through a combination of placements via adoption, foster homes, and rescue partners, MCDS achieved a live release rate of 95% for the 2021-2022 fiscal year.

### **KEY INDICATORS**

### # 1: Support of Reintegration into Communities

#### **Definition and Purpose**

On behalf of the Marion County Reentry Initiative, the Community Services Department helps to increase awareness of reentry issues, fundraise, and manage funds that can be used to address factors that contribute to recidivism.

#### **Significance**

This Key Indicator ties to the county's strategic plan relating to public safety, specifically Goal #1: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

#### Data Units Fiscal Year

Marion County Client Services Fund

FY 19-20 Actual	FY 20-21 Actual FY 21-22 Actual FY 2		FY 22-23 Estimate	FY 23-24 Estimate	
\$21,344	\$34,188	\$38,148	\$25,672	\$29,076	

#### **Explanation of Trends and Changes**

The Marion County Client Services Fund supports reintegration of previously incarcerated individuals by removing barriers to successful transition into the community. The annual event is held in October and is an opportunity to educate the community about the program's important services and to raise dollars to continue providing support. The goal is to reduce recidivism and help individuals make a more successful transition into the community. The October 2022 event raised less than average funds due to this being the second event within the calendar year. We anticipate the October 2023 event to be more in line with funds raised pre-Covid.

### # 2: Return of Dogs to the Community and Increased Licensing

#### **Definition and Purpose**

Marion County Dog Services uses animal sheltering best practices to produce the best outcome for every sheltered dog. This Key Indicator measures the number of dogs that are reunited with their owners, adopted, or placed in another safe environment, as well as the number of licenses issued. Returning dogs to their owners and releasing healthy, safe dogs back into the community via adoption and rescue are primary goals of Marion County Dog Services.

#### **Significance**

Marion County Dog Services is responsible for enforcing all provisions of Marion County Code 6.05, including dog licensing and control ordinances. The use of animal sheltering best practices in a shelter's daily decision-making typically results in a return to the community, also known as live release. The shelter's live release rate has averaged 95 percent for the past several years. A key goal of the shelter is to return dogs to their owners and to obtain positive outcomes for as many dogs as safely possible through adoption, fostering, rescue groups, and other partnering shelters. This indicator links to Marion County Goal #3 Health and Community Services: Promote the overall health of people in Marion County by improving the delivery of quality health services and supporting community-based prevention efforts.

The county's dog control code requires the licensing of dogs by six months of age or when a dog has its permanent canine teeth, whichever happens first. Licensing of dogs keeps our community safe and the revenues collected help to support the Dog Services Program. When a dog is licensed, it increases the likelihood of reuniting a dog with their family, contributes to public safety, and helps to control the spread of rabies to humans.

#### Data Units Fiscal Year

Percentage of lost dogs returned to the community.

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
Return to the	Return to the	Return to the	Return to the	Return to the
community = 94%	community =97%	community = 95%	community = 94%	community = 94%

Licenses issued.

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
New/renewal	New/renewal	New/renewal		
licenses = 9,603	license = 8,814	license = 8286		

#### **Explanation of Trends and Changes**

The shelter's live release rate continues to average approximately 94%. As economic factors such as lack of access to pet-friendly housing and increased costs and barriers to veterinary care impact pet ownership, the shelter is experiencing an increase in the number of stray dogs entering the shelter system. The shelter is continuing to expand its Foster Program to move dogs from the shelter into temporary foster homes, and to develop partnerships with local and regional rescue organizations and shelters to transfer dogs from shelter to their locations.

The pandemic impacted the shelter's dog licensing program as residents were unable to get into veterinary clinics to have their dogs vaccinated for rabies. For FY 2021-22, the shelter anticipated an estimated 10% decrease in licensing from the previous fiscal year. The shelter's Tag Your Wag licensing campaign launched in FY 2021-22 and is designed to bring awareness to the importance and benefits of dog licensing. The shelter anticipates seeing an increase of dog licenses in FY 2022-23.

In FY 2022-23, the projected number of new or renewed dog licenses is 8.739, which represents a 9 percent increase over FY 2021-22 estimate.

### # 3: Economic Development Projects

#### **Definition and Purpose**

Oregon law requires that 2.5% of Oregon Video Lottery net profits be transferred to Oregon counties for local economic development. The public views the economic health of the community in very practical and personal terms, such as the cost of housing compared to income, and commute time to work. The private sector business community looks closely at the cost and ease of doing business and the availability of helpful resources. Marion County is committed to creating a healthy economic environment for residents and businesses alike to grow and thrive.

Lottery funding supports activities aimed at helping communities thrive as great places to live, work, raise a family, and start and grow a business. A portion of lottery funding supports community development, infrastructure projects, organizations that focus on economic development, private businesses, and other economic development priorities.

#### **Significance**

The calendar year Key Indicators measure housing costs, annual income, and travel time to work, which are some indications of community economic vitality. Economic development programs strive for a beneficial, or at least a neutral, effect on these important considerations. Marion County has a role and some influence on housing and transportation in the county. The housing figures and commute data are from the US Census.

The fiscal year Key Indicators measures funding invested in rural communities and local businesses; regional organizations that promote business recruitment, business retention, and tourism; economic development in the 20 cities within Marion County. These selected indicators support the county's strategic priority for economic development and supports the Marion County Goal #5: Demonstrate a supportive attitude toward employers, businesses, and property owners that promote economic development, and high standards of living in Marion County.

The Economic Development team will be reviewing these indicators in the coming year and may alter some of the economic indicators in the future.

#### Data Units Calendar Year

Median Monthly Housing Cost

CY 2018 Actual	CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	
\$939	\$941	\$1,026	\$1,264	\$1,210	

Median Annual Income

CY 2018 Actual	CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual
\$50,775	\$56,097	\$59,625	\$59,625	\$64,406

Housing Cost as a Percentage of Median Income

CY 2018 Actual	CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	
22%	20%	21%	25%	23%	

#### Mean Travel Time to Work

CY 2018 Actual	CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual
23.0	23.7	23.7	24.2	24

#### Data Units Fiscal Year

Regional or Countywide Grants

FY 19-20 Actual	FY 20-21 Actual FY 21-22 Actual		FY 22-23 Estimate	FY 23-24 Estimate	
\$385,00 across 3	\$385,000 across 3	\$385,000 across 3	\$385,000 across 3	\$385,000 across 3	
awards	awards	awards	awards	awards	

**Community Prosperity Initiative** 

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
\$315,000	\$300,000	,000 \$345,000 \$360,000		\$360,000

#### **Explanation of Trends and Changes**

Commuter and housing median data shows that Marion County remains an attractive place to live, work, and operate a business. In the future, the strong national and state economy, housing pressure influenced partly by issues in the Portland Metro area, and supply of available land may have a negative effect on these quality-of-life indicators. There are a number of nuanced facets that can be explored to inform policy options.

Regional or Countywide Grants show Marion County's commitment to the vitality of the economic ecosystem by supporting the Strategic Economic Development Corporation (SEDCOR), Travel Salem, and the Oregon Garden. These partners steward strategic work within Marion County and provide regular reports to keep Marion County up to date on important economic opportunities, trends, and challenges.

In FY 2018-19, Marion County adopted its economic development strategic plan, which reinforced the importance of using available resources to support larger infrastructure projects and targeted project development. In FY 2019-20 Marion County dissolved the Community Project Grant (CPG) and other grant programs. In its place, Marion County implemented the Community Prosperity Initiative (CPI) that supports each city's economic development goals by helping to grow the economy, create jobs, or improve the standard of living.

### # 4: Fair Attendance

#### **Definition and Purpose**

This indicator measures the number of people who attend the annual Marion County Fair. This provides one method of gauging interest in the county fair.

#### **Significance**

This Key Indicator supports Marion County Goal #4. The Marion County Fair's purpose is to promote the diverse agricultural and cultural heritage of Marion County through active participation of its citizens and to provide a pathway for youth involved in 4-H, Future Farmers of America, and others to advance to competition at the Oregon State Fair.

#### **Data Units Calendar Year**

CY 2019 Actual	CY 2020 Actual	Y 2020 Actual         CY 2021 Actual         CY 2022 Actual           0         36,521         26,038		CY 2023 Estimate	
23,500	0			27,000	

#### **Explanation of Trends and Changes**

Prior to the COVID-19 Pandemic, attendance at the County fair was stable and slowly increasing year over year.

In 2020, the fair was cancelled due to COVID-19 Pandemic public gathering restrictions that were in place,

For the 2021 fair, with the COVID-19 state mass gathering restrictions lifted just nine days prior to the fair's opening day, record number of fairgoers showed up. Despite reducing from a four-day to a three-day fair, the fair experienced success in all areas.

For the 2022 fair, the fair board again determined to host a three-day fair and it reinstated national acts to its lineup of activities offered. In addition, the fairgoers experienced an increased number of food vendors and other attractions. Due to the impacts of the pandemic on supply chain and workforce availability, attraction and supply costs saw an increase.

The 2023 fair is scheduled to take place over 4-days again, instead of a shortened 3-day fair. It is anticipated that attendance will return to pre-pandemic levels and may be negatively impacted by the planned City of Salem 4th of July event that is taking place 2-days prior to the start of the County fair this year and has been moved from the Salem River Front Park to the State Fairgrounds. Since the City's 4th of July event will include a carnival, food booths, big-name entertainment, and fireworks, it is possible that some of those who would normally attend the County fair for these types of activities may forego the fair and attend the City's 4th of July event instead.

### MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT COMMUNITY SERVICES

	Resources by Fund Detail			
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	0	440	0	0
331404 County American Rescue Plan	0	18,841	0	0
Intergovernmental Federal Total	0	19,281	0	0
General Fund Transfers				
381100 Transfer from General Fund	824,552	887,143	1,054,293	1,066,777
General Fund Transfers Total	824,552	887,143	1,054,293	1,066,777
General Fund Total	824,552	906,424	1,054,293	1,066,777
160 - Community Services Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331990 Other Federal Revenues	0	0	7,000,000	19,750,000
Intergovernmental Federal Total	0	0	7,000,000	19,750,000
Interest				
361000 Investment Earnings	300	191	0	0
Interest Total	300	191	0	0
Other Revenues				
371000 Miscellaneous Income	0	(130)	0	0
373100 Special Program Donations	4,638	36,355	21,500	27,869
Other Revenues Total	4,638	36,225	21,500	27,869
General Fund Transfers				
381100 Transfer from General Fund	2,000	2,000	2,000	2,000
General Fund Transfers Total	2,000	2,000	2,000	2,000
Other Fund Transfers				
381180 Transfer from Comm Corrections	1,000	1,000	1,000	1,000
Other Fund Transfers Total	1,000	1,000	1,000	1,000
Net Working Capital				
392000 Net Working Capital Unrestr	35,627	36,396	60,868	75,503
Net Working Capital Total	35,627	36,396	60,868	75,503
Community Services Grants Total	43,566	75,812	7,085,368	19,856,372
165 - Lottery and Economic Dev	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331017 US Dept of HUD	0	0	0	42,555
331401 Coronavirus Relief Fund	4,813	0	0	0
331404 County American Rescue Plan	0	2,054	0	0
Intergovernmental Federal Total	4,813	2,054	0	42,555
Intergovernmental State				
332021 Video Lottery	2,524,555	2,419,073	2,443,872	2,225,526
Intergovernmental State Total	2,524,555	2,419,073	2,443,872	2,225,526

### Resources by Fund Detail

	0011111			0
165 - Lottery and Economic Dev	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Interest				
361000 Investment Earnings	20,311	12,051	8,500	15,000
Interest Total	20,311	12,051	8,500	15,000
Other Fund Transfers				
381165 Xfr from Lottery and Econ Dev	0	0	0	0
Other Fund Transfers Total	0	0	0	0
Net Working Capital				
392000 Net Working Capital Unrestr	2,823,048	2,777,709	3,321,362	3,340,417
Net Working Capital Total	2,823,048	2,777,709	3,321,362	3,340,417
Lottery and Economic Dev Total	5,372,728	5,210,887	5,773,734	5,623,498
170 - Community Development	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331017 US Dept of HUD	0	0	6,438,416	7,926,449
331236 Oregon Dept of Admin Services	0	0	300,000	254,815
331404 County American Rescue Plan	0	0	8,000	C
Intergovernmental Federal Total	0	0	6,746,416	8,181,264
Intergovernmental State				
332093 Oregon Business Devel Dept	0	0	843,804	0
Intergovernmental State Total	0	0	843,804	C
Interest				
361000 Investment Earnings	0	0	0	5,000
Interest Total	0	0	0	5,000
Net Working Capital				
392000 Net Working Capital Unrestr	0	0	609,719	557,448
Net Working Capital Total	0	0	609,719	557,448
Community Development Total	0	0	8,199,939	8,743,712
230 - Dog Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Licenses and Permits				
322000 Dog Licenses	264,544	247,563	255,000	240,000
Licenses and Permits Total	264,544	247,563	255,000	240,000
Intergovernmental Federal				
331401 Coronavirus Relief Fund	18,087	0	0	C
331404 County American Rescue Plan	0	27,795	0	C
Intergovernmental Federal Total	18,087	27,795	0	0
Charges for Services				
341590 Impound Fees	23,595	27,595	25,000	25,000
241600 D	22.225	27.000	27.015	25.000
341600 Board Fees	22,335	27,869	27,915	25,000

	0011111			0
230 - Dog Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
341950 Retail Sales	121	609	300	300
341998 Dog Shelter Donation Credits	(1,094)	(2,258)	0	0
341999 Other Fees	5,823	8,064	5,900	5,900
342910 Public Records Request Charges	29	81	50	50
344999 Other Reimbursements	2,740	1,181	1,500	1,200
Charges for Services Total	113,358	128,713	120,665	97,450
Fines and Forfeitures				
351100 Dog Fines	10,966	11,011	9,000	10,000
Fines and Forfeitures Total	10,966	11,011	9,000	10,000
Interest				
361000 Investment Earnings	2,110	1,040	900	1,000
Interest Total	2,110	1,040	900	1,000
Other Revenues				
371000 Miscellaneous Income	35	465	50	C
371100 Recoveries from Collections	1,466	749	250	300
372000 Over and Short	(60)	(51)	0	C
373100 Special Program Donations	13,609	19,391	10,600	3,600
Other Revenues Total	15,050	20,554	10,900	3,900
General Fund Transfers				
381100 Transfer from General Fund	1,009,258	1,130,735	1,376,213	1,447,099
General Fund Transfers Total	1,009,258	1,130,735	1,376,213	1,447,099
Net Working Capital				
391000 Net Working Cap Restr Other	45,820	52,105	62,572	51,733
392000 Net Working Capital Unrestr	(12)	0	0	C
Net Working Capital Total	45,808	52,105	62,572	51,733
Dog Services Total	1,479,182	1,619,517	1,835,250	1,851,182
270 - County Fair	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental State				
332200 County Fair Subsidies	53,167	53,167	52,270	57,290
Intergovernmental State Total	53,167	53,167	52,270	57,290
Charges for Services				
341530 Gate Receipts	22,530	168,139	81,500	90,000
341540 Food Booth Fees	2,950	60,346	45,000	50,000
341550 Commercial Space Rental Fees	8,704	22,099	26,441	27,000
341555 Sponsor Fees	31,000	127,100	69,397	70,000
341560 Carnival Fees	0	72,557	21,532	23,000
341565 Stall Fees	0	0	2,777	2,000
341580 Camping Fees			-,	_,

270 - County Fair	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
341860 Grand Safety Station Fees	0	65	200	0
344999 Other Reimbursements	0	156	100	100
Charges for Services Total	65,184	451,302	255,665	271,100
Interest				
361000 Investment Earnings	1,705	2,459	1,500	1,500
Interest Total	1,705	2,459	1,500	1,500
Other Revenues				
371000 Miscellaneous Income	17,410	874	2,600	2,500
373100 Special Program Donations	0	20,200	37,200	28,000
Other Revenues Total	17,410	21,074	39,800	30,500
General Fund Transfers				
381100 Transfer from General Fund	70,000	70,000	70,000	70,000
General Fund Transfers Total	70,000	70,000	70,000	70,000
Net Working Capital				
392000 Net Working Capital Unrestr	182,110	273,386	605,728	605,727
Net Working Capital Total	182,110	273,386	605,728	605,727
County Fair Total	389,576	871,388	1,024,963	1,036,117
Community Services Grand Total	8,109,603	8,684,028	24,973,547	38,177,658

### MARION COUNTY FY 2023-24 BUDGET **BY DEPARTMENT** COMMUNITY SERVICES

#### 100 - General Fund Actual Actual Budget Proposed FY 23-24 FY 20-21 FY 21-22 FY 22-23 Personnel Services Salaries and Wages 511020 Salaries and Wages Budget 0 0 14,530 0 Only 494,060 528,979 511110 Regular Wages 366,513 341,775 511115 Pandemic Recognition Pay 9,000 0 0 0 0 511130 Vacation Pay 26,573 30,783 0 0 0 511140 Sick Pay 8,572 16,948 0 0 511141 Emergency Sick Pay 0 3,014 20,214 0 511150 Holiday Pay 22,015 0 0 0 511160 Comp Time Pay 182 2.223 15,904 14,880 511210 Compensation Credits 15,569 5,616 511240 Leave Payoff 0 6,658 0 0 511280 Cell Phone Pay 181 181 0 0 511290 Health Insurance Waiver Pay 4,816 2.778 4,800 2,400 511420 Premium Pay 1,396 530 1,564 1,950 Salaries and Wages Total 443,327 451,474 530,858 538,945 **Fringe Benefits** 0 0 512010 Fringe Benefits Budget Only 6,265 751 512110 PERS 104.093 122,256 134,250 109,418 11,014 11,385 13,214 512120 401K 10,975 512130 PERS Debt Service 17,892 29,599 24,702 14,594 32,814 38,835 40,596 512200 FICA 33,616 512300 Paid Leave Oregon expense 0 0 2,148 0 512310 Medical Insurance 73,364 87,249 88,980 108,432 6,042 512320 Dental Insurance 7,116 7,560 9,216 512330 Group Term Life Insurance 753 759 1,173 916 512340 Long Term Disability 1,905 1,426 1,405 1,839 Insurance 1,332 1,544 804 512400 Unemployment Insurance 1,357 112 207 512520 Workers Comp Insurance 124 207 280 512600 Wellness Program 251 241 280 512610 Employee Assistance 224 225 266 259 Program 512700 County HSA Contributions 976 1,300 0 0 Fringe Benefits Total 250,305 268,367 310,189 337,680 Personnel Services Total 719,840 841,047 876,625 693,632 Materials and Services Supplies 521010 Office Supplies 1.956 2,605 4,500 4,500 521070 Departmental Supplies 3,996 265 500 500 100 521110 First Aid Supplies 0 18 100

#### **Requirements by Fund Detail**

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
521190 Publications	584	710	1,200	1,000
Supplies Total	6,536	3,599	6,300	6,100
Materials				
522150 Small Office Equipment	246	0	1,500	1,500
522160 Small Departmental Equipment	0	319	500	500
522170 Computers Non Capital	753	488	2,110	2,100
522180 Software	404	(900)	2,000	2,000
Materials Total	1,403	(93)	6,110	6,100
Communications				
523010 Telephone Equipment	0	0	150	150
523040 Data Connections	961	960	1,000	1,000
523050 Postage	55	121	200	200
523060 Cellular Phones	1,642	1,278	1,500	1,500
523090 Long Distance Charges	44	37	100	150
Communications Total	2,702	2,397	2,950	3,000
Utilities				
524010 Electricity	4,578	4,757	5,375	5,817
524020 City Operations and St Lights	3	11	12	13
524040 Natural Gas	49	49	44	128
524050 Water	86	83	81	94
524070 Sewer	178	189	173	183
524090 Garbage Disposal and Recycling	293	377	307	336
Utilities Total	5,187	5,466	5,992	6,571
Contracted Services				
525110 Consulting Services	941	0	20,852	17,852
525330 Transportation Services	0	38	0	(
525450 Subscription Services	2,228	1,871	750	17,500
525710 Printing Services	150	122	1,000	300
525715 Advertising	0	0	500	500
525740 Document Disposal Services	85	85	250	250
525770 Interpreters and Translators	13	29	150	(
Contracted Services Total	3,416	2,145	23,502	36,402
Repairs and Maintenance				
526010 Office Equipment Maintenance	0	0	250	250
526021 Computer Software Maintenance	58	62,374	16,547	C
526030 Building Maintenance	71	693	1,000	1,000
Repairs and Maintenance Total	129	63,067	17,797	1,250
Rentals				
527120 Motor Pool Mileage	228	418	1,000	500

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
527130 Parking	0	0	100	100
527240 Condo Assn Assessments	6,624	6,965	6,306	7,100
527300 Equipment Rental	5,544	6,336	7,500	8,500
527999 GASB 87 Adjustment	0	(3,792)	0	C
Rentals Total	12,397	9,926	14,906	16,200
Miscellaneous				
529110 Mileage Reimbursement	175	482	600	600
529120 Commercial Travel	0	531	2,500	2,000
529130 Meals	0	91	400	400
529140 Lodging	0	609	1,500	1,500
529210 Meetings	120	393	3,500	2,000
529220 Conferences	348	2,340	2,000	2,000
529230 Training	791	473	3,000	3,000
529300 Dues and Memberships	143	144	1,000	1,000
529650 Pre Employment Costs	0	114	100	150
529740 Fairs and Shows	3,780	0	3,000	3,000
529910 Awards and Recognition	0	0	100	100
529999 Miscellaneous Expense	0	75	500	500
Miscellaneous Total	5,358	5,251	18,200	16,250
Materials and Services Total	37,129	91,758	95,757	91,873
Administrative Charges				
611100 County Admin Allocation	7,462	7,298	10,262	10,790
611210 Facilities Mgt Allocation	12,627	13,248	15,833	15,512
611220 Custodial Allocation	8,476	9,904	11,622	11,740
611230 Courier Allocation	329	276	382	485
611250 Risk Management Allocation	1,078	1,132	1,206	1,289
611260 Human Resources Allocation	9,089	9,898	11,239	12,288
611300 Legal Services Allocation	11,414	10,948	11,718	10,953
611400 Information Tech Allocation	11,695	8,243	13,964	4,166
611410 FIMS Allocation	8,429	7,232	9,815	8,365
611420 Telecommunications Allocation	1,504	1,323	1,586	584
611430 Info Tech Direct Charges	7,437	7,891	11,404	3,252
611600 Finance Allocation	8,147	8,071	10,755	11,037
611800 MCBEE Allocation	524	23	710	1,769
612100 IT Equipment Use Charges	1,780	1,246	1,593	249
614100 Liability Insurance Allocation	2,400	2,300	3,300	3,500
614200 WC Insurance Allocation	1,400	2,000	2,100	2,300
Administrative Charges Total	93,791	91,033	117,489	98,279
Debt Service Principal				
541200 Lease Financing Principal	0	3,719	0	C
Debt Service Principal Total	0	3,719	0	C

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Debt Service Interest				
542200 Lease Interest	0	73	0	0
Debt Service Interest Total	0	73	0	0
General Fund Total	824,552	906,424	1,054,293	1,066,777
160 - Community Services Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521070 Departmental Supplies	0	1,658	0	300
Supplies Total	0	1,658	0	300
Contracted Services				
525155 Credit Card Fees	261	572	1,500	1,500
525330 Transportation Services	0	0	1,500	0
525440 Client Assistance	1,907	824	49,784	84,003
525710 Printing Services	0	594	0	200
525715 Advertising	0	500	0	0
525999 Other Contracted Services	0	0	7,018,053	1,300,000
Contracted Services Total	2,168	2,490	7,070,837	1,385,703
Miscellaneous				
529130 Meals	0	2,501	0	3,500
529210 Meetings	0	40	0	C
529590 Special Programs Other	0	5,249	0	5,700
529999 Miscellaneous Expense	0	161	0	0
Miscellaneous Total	0	7,951	0	9,200
Materials and Services Total	2,168	12,099	7,070,837	1,395,203
Administrative Charges				
611100 County Admin Allocation	361	262	302	37,783
611400 Information Tech Allocation	1,236	656	876	29,482
611410 FIMS Allocation	886	568	590	63,134
611420 Telecommunications Allocation	131	120	66	4,344
611430 Info Tech Direct Charges	676	526	556	22,766
611600 Finance Allocation	1,478	621	2,010	81,416
611800 MCBEE Allocation	55	2	43	13,460
612100 IT Equipment Use Charges	178	89	88	1,575
Administrative Charges Total	5,001	2,844	4,531	253,960
Contingency				
571010 Contingency	0	0	10,000	1,985,000
Contingency Total	0	0	10,000	1,985,000
Reserve for Future Expenditure				
572010 Reserve for Future Expenditure	0	0	0	16,222,209
Reserve for Future Expenditure Total	0	0	0	16,222,209

Community Services Grants Total	7,169	14,943	7,085,368	19,856,372
165 - Lottery and Economic Dev	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	6,740	0
511110 Regular Wages	180,194	145,287	229,124	283,162
511115 Pandemic Recognition Pay	0	1,500	0	0
511130 Vacation Pay	11,823	6,169	0	0
511140 Sick Pay	5,016	5,676	0	0
511150 Holiday Pay	11,530	11,181	0	0
511240 Leave Payoff	3,077	3,151	0	0
Salaries and Wages Total	211,640	172,965	235,864	283,162
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	2,630	0
512110 PERS	35,963	34,669	54,417	70,791
512120 401K	1,816	1,591	1,925	2,295
512130 PERS Debt Service	17,307	11,200	13,176	13,025
512200 FICA	15,708	12,755	17,427	21,611
512300 Paid Leave Oregon expense	0	0	0	1,260
512310 Medical Insurance	47,986	37,579	53,388	67,770
512320 Dental Insurance	3,828	3,115	4,536	5,760
512330 Group Term Life Insurance	376	288	545	484
512340 Long Term Disability Insurance	779	596	854	1,008
512400 Unemployment Insurance	635	519	687	425
512520 Workers Comp Insurance	56	46	90	120
512600 Wellness Program	112	86	120	160
512610 Employee Assistance Program	100	80	114	148
512700 County HSA Contributions	0	1,628	0	0
Fringe Benefits Total	124,669	104,152	149,909	184,857
Personnel Services Total	336,308	277,117	385,773	468,019
Materials and Services				
Supplies				
521010 Office Supplies	0	121	600	900
521070 Departmental Supplies	79	0	0	0
521190 Publications	100	0	0	0
Supplies Total	179	121	600	900
Materials				
522150 Small Office Equipment	0	0	2,000	4,000
522170 Computers Non Capital	0	714	500	3,200
522180 Software	877	226	2,025	3,646
Materials Total	877	941	4,525	10,846

165 - Lottery and Economic Dev	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Communications				
523010 Telephone Equipment	0	18	0	65
523040 Data Connections	2,697	1,441	2,500	3,750
523050 Postage	0	0	0	50
523060 Cellular Phones	2,159	1,495	2,800	4,200
Communications Total	4,856	2,954	5,300	8,065
Contracted Services				
525450 Subscription Services	2,106	376	180	400
525710 Printing Services	0	0	150	200
525715 Advertising	0	480	1,800	2,000
525950 Distributed to Cities	0	300,000	400,000	360,000
525951 Community Based Distributions	0	290,716	1,225,000	1,235,000
525999 Other Contracted Services	1,145,900	439,816	1,050,000	1,028,00
Contracted Services Total	1,148,006	1,031,388	2,677,130	2,625,60
Repairs and Maintenance				
526021 Computer Software Maintenance	2,433	3,479	3,500	6,00
Repairs and Maintenance Total	2,433	3,479	3,500	6,00
Rentals				
527120 Motor Pool Mileage	0	257	1,000	3,00
527130 Parking	0	12	650	30
Rentals Total	0	269	1,650	3,30
Miscellaneous				
529110 Mileage Reimbursement	425	1,122	7,182	3,75
529120 Commercial Travel	0	0	4,000	6,00
529130 Meals	0	302	2,810	4,20
529140 Lodging	0	578	4,000	6,75
529210 Meetings	0	131	2,000	3,00
529220 Conferences	2,559	3,377	14,557	21,75
529230 Training	950	0	5,744	8,25
529300 Dues and Memberships	1,110	29,720	28,250	32,00
529650 Pre Employment Costs	15	62	0	
529740 Fairs and Shows	0	0	5,000	5,00
529999 Miscellaneous Expense	0	0	0	42
Miscellaneous Total	5,058	35,292	73,543	91,12
Materials and Services Total	1,161,409	1,074,442	2,766,248	2,745,83
Administrative Charges				
611100 County Admin Allocation	19,830	17,530	18,741	19,49
611230 Courier Allocation	175	134	188	22
611250 Risk Management Allocation	567	526	581	578
611260 Human Resources Allocation	4,863	4,802	5,535	5,63
611300 Legal Services Allocation	2,239	2,180	2,599	1,480

165 - Lottery and Economic Dev	Actual	Actual	Budget	Proposed
Tos - Lottery and Economic Dev	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Administrative Charges				
611400 Information Tech Allocation	59,343	37,877	44,881	13,114
611410 FIMS Allocation	43,282	33,895	31,564	28,144
611420 Telecommunications Allocation	7,715	6,316	5,023	1,922
611430 Info Tech Direct Charges	37,637	37,084	36,436	10,053
611600 Finance Allocation	83,974	65,910	71,106	36,125
611800 MCBEE Allocation	2,688	105	2,285	5,967
612100 IT Equipment Use Charges	8,989	5,607	5,133	705
614100 Liability Insurance Allocation	1,300	1,100	1,600	1,600
614200 WC Insurance Allocation	700	900	1,000	1,000
Administrative Charges Total	273,302	213,966	226,672	126,048
Transfers Out				
561170 Transfer to Comm Development	500,000	0	0	0
561305 Transfer to Land Use Planning	324,000	324,000	324,000	324,000
Transfers Out Total	824,000	324,000	324,000	324,000
Contingency				
571010 Contingency	0	0	0	378,980
Contingency Total	0	0	0	378,980
Reserve for Future Expenditure				
572010 Reserve for Future Expenditure	0	0	2,071,041	1,580,615
Reserve for Future Expenditure Total	0	0	2,071,041	1,580,615
Lottery and Economic Dev Total	2,595,019	1,889,525	5,773,734	5,623,498
170 - Community Development		.,,.		
	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services	Actual	Actual	Budget	Proposed
Personnel Services Salaries and Wages	Actual	Actual	Budget	Proposed
	Actual	Actual	Budget	Proposed FY 23-24
Salaries and Wages 511020 Salaries and Wages Budget	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Salaries and Wages 511020 Salaries and Wages Budget Only	Actual FY 20-21	Actual FY 21-22	<b>Budget</b> FY 22-23 45,684	Proposed FY 23-24 0 139,947
Salaries and Wages 511020 Salaries and Wages Budget Only 511110 Regular Wages	Actual FY 20-21	Actual FY 21-22 0	Budget FY 22-23 45,684 135,952	Proposed FY 23-24 0 139,947
Salaries and Wages         511020 Salaries and Wages Budget Only         511110 Regular Wages         Salaries and Wages Total	Actual FY 20-21	Actual FY 21-22 0	Budget FY 22-23 45,684 135,952	Proposed FY 23-24
Salaries and Wages 511020 Salaries and Wages Budget Only 511110 Regular Wages 5alaries and Wages Total Fringe Benefits	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23 45,684 135,952 181,636	Proposed FY 23-24 0 139,947 139,947 0
Salaries and Wages511020 Salaries and Wages Budget Only511110 Regular WagesSalaries and Wages TotalFringe Benefits512010 Fringe Benefits Budget Only	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Salaries and Wages511020 Salaries and Wages Budget Only511110 Regular WagesSalaries and Wages TotalFringe Benefits512010 Fringe Benefits Budget Only512110 PERS	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Salaries and Wages 511020 Salaries and Wages Budget Only 511110 Regular Wages Salaries and Wages Total Salaries and Wages Total 512010 Fringe Benefits Budget Only 512110 PERS 512120 401K	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Salaries and Wages511020 Salaries and Wages Budget Only511110 Regular WagesSalaries and Wages TotalFringe Benefits512010 Fringe Benefits Budget Only512110 PERS512120 401K512130 PERS Debt Service	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Salaries and Wages511020 Salaries and Wages Budget Only511110 Regular Wages511110 Regular WagesSalaries and Wages TotalFringe Benefits512010 Fringe Benefits Budget Only512110 PERS512120 401K512130 PERS Debt Service512200 FICA	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Salaries and Wages511020 Salaries and Wages Budget Only511110 Regular Wages511110 Regular WagesSalaries and Wages TotalFringe Benefits512010 Fringe Benefits Budget Only512110 PERS512120 401K512130 PERS Debt Service512200 FICA512300 Paid Leave Oregon expense	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed

170 - Community Development	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
512340 Long Term Disability Insurance	0	0	505	507
512400 Unemployment Insurance	0	0	408	210
512520 Workers Comp Insurance	0	0	60	62
512600 Wellness Program	0	0	80	80
512610 Employee Assistance Program	0	0	78	76
Fringe Benefits Total	0	0	112,163	95,435
Personnel Services Total	0	0	293,799	235,382
Materials and Services				
Supplies				
521010 Office Supplies	0	0	16,500	9,343
521070 Departmental Supplies	0	0	500	C
Supplies Total	0	0	17,000	9,343
Materials				
522150 Small Office Equipment	0	0	500	500
522170 Computers Non Capital	0	0	2,500	1,000
522180 Software	0	0	1,200	3,000
Materials Total	0	0	4,200	4,500
Communications				
523010 Telephone Equipment	0	0	0	50
523050 Postage	0	0	250	100
523060 Cellular Phones	0	0	2,400	600
523090 Long Distance Charges	0	0	100	C
Communications Total	0	0	2,750	750
Utilities				
524010 Electricity	0	0	0	2,758
Utilities Total	0	0	0	2,758
Contracted Services				
525110 Consulting Services	0	0	15,000	C
525450 Subscription Services	0	0	9,600	18,600
525710 Printing Services	0	0	1,000	700
525715 Advertising	0	0	8,500	10,000
525735 Mail Services	0	0	10,000	5,000
525770 Interpreters and Translators	0	0	0	5,000
525952 Distributions to Subrecipients	0	0	0	626,426
525999 Other Contracted Services	0	0	6,324,673	50,000
Contracted Services Total	0	0	6,368,773	715,726
Miscellaneous				
529110 Mileage Reimbursement	0	0	2,000	1,000
529120 Commercial Travel	0	0	1,000	1,500
529130 Meals	0	0	400	600

170 - Community Development	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
529140 Lodging	0	0	1,000	1,000
529220 Conferences	0	0	3,000	1,500
529230 Training	0	0	0	3,000
529300 Dues and Memberships	0	0	2,810	4,000
529650 Pre Employment Costs	0	0	0	400
529880 Recording Charges	0	0	250	1,500
529999 Miscellaneous Expense	0	0	5,000	(
Miscellaneous Total	0	0	15,460	14,500
Materials and Services Total	0	0	6,408,183	747,577
Administrative Charges				
611100 County Admin Allocation	0	0	15,379	16,950
611230 Courier Allocation	0	0	223	236
611250 Risk Management Allocation	0	0	0	444
611260 Human Resources Allocation	0	0	6,579	5,975
611400 Information Tech Allocation	0	0	0	20,197
611410 FIMS Allocation	0	0	24,049	23,625
611420 Telecommunications Allocation	0	0	0	2,965
611430 Info Tech Direct Charges	0	0	0	15,669
611600 Finance Allocation	0	0	11,662	39,197
611800 MCBEE Allocation	0	0	1,741	8,469
612100 IT Equipment Use Charges	0	0	0	1,492
614100 Liability Insurance Allocation	0	0	0	1,200
614200 WC Insurance Allocation	0	0	0	800
Administrative Charges Total	0	0	59,633	137,219
Transfers Out				
561305 Transfer to Land Use Planning	0	0	5,000	(
561330 Transfer to Building Insp	0	0	100,000	(
Transfers Out Total	0	0	105,000	(
Contingency				
571010 Contingency	0	0	364,357	401,714
Contingency Total	0	0	364,357	401,714
Reserve for Future Expenditure				
572010 Reserve for Future Expenditure	0	0	416,901	7,221,820
Reserve for Future Expenditure Total	0	0	416,901	7,221,820
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	552,066	(
Ending Fund Balance Total	0	0	552,066	C
Community Development Total	0	0	8,199,939	8,743,712

230 - Dog Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	19,890	C
511110 Regular Wages	499,853	539,784	676,303	727,712
511115 Pandemic Recognition Pay	0	18,000	0	(
511120 Temporary Wages	6,666	12,985	0	10,254
511130 Vacation Pay	26,979	32,399	0	(
511140 Sick Pay	17,725	17,152	0	(
511141 Emergency Sick Pay	10,550	3,146	0	(
511150 Holiday Pay	29,412	34,063	0	(
511160 Comp Time Pay	624	1,648	0	(
511180 Differential Pay	43	182	0	
511210 Compensation Credits	3,986	4,214	4,298	2,555
511240 Leave Payoff	6,920	4,908	0	(
511420 Premium Pay	4,864	4,573	9,291	4,34
511450 Premium Pay Temps	220	368	0	
Salaries and Wages Total	607,840	673,422	709,782	744,86
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	11,290	1,67
512110 PERS	106,286	135,731	161,643	185,13
512120 401K	3,157	3,875	4,072	3,74
512130 PERS Debt Service	34,179	39,193	39,133	34,06
512200 FICA	44,704	49,837	51,859	56,37
512300 Paid Leave Oregon expense	0	0	0	2,96
512310 Medical Insurance	192,044	202,675	213,552	230,41
512320 Dental Insurance	15,632	16,291	18,144	19,58
512330 Group Term Life Insurance	1,021	1,146	1,603	1,26
512340 Long Term Disability Insurance	2,104	2,368	2,512	2,63
512400 Unemployment Insurance	1,825	2,022	2,041	1,09
512520 Workers Comp Insurance	227	238	360	42
512600 Wellness Program	449	459	480	52
512610 Employee Assistance Program	402	428	456	48
512700 County HSA Contributions	1,356	650	0	
Fringe Benefits Total	403,386	454,914	507,145	540,362
Personnel Services Total	1,011,226	1,128,336	1,216,927	1,285,230
Materials and Services				
Supplies				
521010 Office Supplies	2,109	2,833	5,063	4,063
521030 Field Supplies	0	145	750	750
521050 Janitorial Supplies	1,110	5,232	11,000	8,000
521070 Departmental Supplies	5,030	12,941	15,600	19,955

230 - Dog Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
521080 Food Supplies	245	67	1,000	1,750
521090 Uniforms and Clothing	439	1,687	1,900	1,150
521100 Medical Supplies	8,416	12,594	17,000	19,60
521120 Drugs	558	233	3,500	3,50
521140 Vaccines	5,890	8,159	14,303	10,00
521170 Educational Supplies	0	0	500	25
521190 Publications	0	0	50	5
521210 Gasoline	4,870	7,154	5,900	5,70
521300 Safety Clothing	360	0	700	50
Supplies Total	29,028	51,042	77,266	75,26
Materials				
522060 Sign Materials	0	0	500	25
522150 Small Office Equipment	0	0	1,100	1,60
522160 Small Departmental Equipment	580	2,232	600	60
522170 Computers Non Capital	6,239	0	1,000	2,53
522180 Software	369	0	0	59
Materials Total	7,189	2,232	3,200	5,58
Communications				
523010 Telephone Equipment	0	315	100	6
523040 Data Connections	1,440	1,440	2,200	1,95
523050 Postage	0	0	45	22
523060 Cellular Phones	3,941	4,115	9,000	5,50
523090 Long Distance Charges	283	303	300	20
Communications Total	5,664	6,174	11,645	7,94
Utilities				
524010 Electricity	15,604	19,747	16,441	18,49
524020 City Operations and St Lights	0	0	4	
524040 Natural Gas	7,768	8,950	7,865	11,64
524050 Water	0	0	636	75
524070 Sewer	0	0	1,321	1,32
524090 Garbage Disposal and Recycling	1,672	1,873	1,717	1,87
Utilities Total	25,044	30,569	27,984	34,09
Contracted Services				
525110 Consulting Services	0	57	1,000	50
525155 Credit Card Fees	6,645	7,809	10,000	10,00
525156 Bank Services	1,330	0	0	
525305 Veterinary Services	21,163	29,954	74,436	77,85
525450 Subscription Services	614	0	600	15,30
525710 Printing Services	2,459	880	2,064	81
525715 Advertising	450	0	1,600	1,00
525735 Mail Services	8,025	5,927	10,000	10,00

230 - Dog Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
525740 Document Disposal Services	85	0	0	(
525770 Interpreters and Translators	190	50	700	100
525999 Other Contracted Services	4,443	6,570	24,500	29,77 <sup>-</sup>
Contracted Services Total	45,404	51,247	124,900	145,33
Repairs and Maintenance				
526010 Office Equipment Maintenance	0	0	100	10
526014 Radio Maintenance	87	97	200	
526021 Computer Software Maintenance	12,654	13,248	13,733	
526030 Building Maintenance	9,000	13,099	18,000	18,00
Repairs and Maintenance Total	21,740	26,444	32,033	18,10
Rentals				
527110 Fleet Leases	12,873	11,580	10,672	12,28
527130 Parking	0	0	100	5
527300 Equipment Rental	4,070	5,570	5,500	5,50
527999 GASB 87 Adjustment	0	(384)	0	
Rentals Total	16,943	16,766	16,272	17,83
Insurance				
528415 Auto Claims	197	353	0	
Insurance Total	197	353	0	
Miscellaneous				
529110 Mileage Reimbursement	57	0	150	15
529120 Commercial Travel	0	0	2,900	2,80
529130 Meals	0	0	1,300	1,30
529140 Lodging	0	0	2,500	3,00
529210 Meetings	0	145	1,000	50
529220 Conferences	0	0	2,900	2,40
529230 Training	837	0	2,500	2,00
529300 Dues and Memberships	25	0	237	40
529650 Pre Employment Costs	222	207	250	25
529830 Dog Licenses	1,040	224	1,500	1,00
529840 Professional Licenses	25	150	750	75
529860 Permits	20	0	20	
529999 Miscellaneous Expense	375	0	0	
Miscellaneous Total	2,602	726	16,007	14,55
Materials and Services Total	153,811	185,555	309,307	318,70
Administrative Charges				
611100 County Admin Allocation	14,063	13,810	18,494	19,40
611210 Facilities Mgt Allocation	57,385	58,224	69,588	68,17
611220 Custodial Allocation	0	0	21,909	22,13
611230 Courier Allocation	633	546	760	94
611250 Risk Management Allocation	2,213	2,265	2,211	2,13

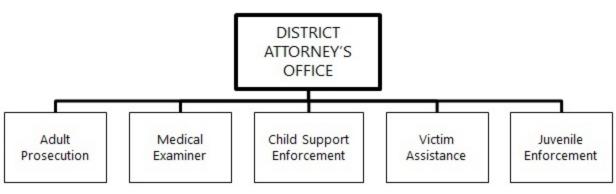
230 - Dog Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611260 Human Resources Allocation	17,541	19,598	22,366	23,898
611300 Legal Services Allocation	87,873	75,674	79,888	52,299
611400 Information Tech Allocation	21,086	14,490	22,312	6,269
611410 FIMS Allocation	15,439	12,931	15,770	13,628
611420 Telecommunications Allocation	2,746	2,406	2,511	918
611430 Info Tech Direct Charges	13,297	14,202	18,357	5,026
611600 Finance Allocation	17,801	17,748	21,242	19,610
611800 MCBEE Allocation	959	40	1,142	2,876
612100 IT Equipment Use Charges	3,204	2,136	2,566	332
614100 Liability Insurance Allocation	3,900	3,600	5,300	5,700
614200 WC Insurance Allocation	3,900	5,000	4,600	3,900
Administrative Charges Total	262,040	242,670	309,016	247,244
Debt Service Principal				
541200 Lease Financing Principal	0	378	0	0
Debt Service Principal Total	0	378	0	0
Debt Service Interest				
542200 Lease Interest	0	7	0	0
Debt Service Interest Total	0	7	0	0
		4	4 005 050	4 0 5 4 4 0 0
Dog Services Total	1,427,077	1,556,945	1,835,250	1,851,182
270 - County Fair	1,427,077 Actual FY 20-21	1,556,945 Actual FY 21-22	1,835,250 Budget FY 22-23	1,851,182 Proposed FY 23-24
5	Actual	Actual	Budget	Proposed
270 - County Fair	Actual	Actual	Budget	Proposed
270 - County Fair Personnel Services	Actual	Actual	Budget	Proposed FY 23-24
270 - County Fair Personnel Services Salaries and Wages	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages	Actual FY 20-21 922	<b>Actual</b> <b>FY 21-22</b> 2,021	Budget FY 22-23 5,266	Proposed FY 23-24 5,152 0
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps	Actual FY 20-21 922 0	Actual FY 21-22 2,021 26	Budget FY 22-23 5,266 0	Proposed FY 23-24 5,152 0
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps Salaries and Wages Total	Actual FY 20-21 922 0	Actual FY 21-22 2,021 26	Budget FY 22-23 5,266 0	Proposed FY 23-24 5,152 0 5,152
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps Salaries and Wages Total Fringe Benefits	Actual FY 20-21 922 0 922	Actual FY 21-22 2,021 26 2,047	Budget FY 22-23 5,266 0 5,266	Proposed FY 23-24 5,152 0 5,152 1,288
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps Salaries and Wages Total Fringe Benefits 512110 PERS	Actual FY 20-21 922 0 922 0	Actual FY 21-22 2,021 26 2,047 27	Budget FY 22-23 5,266 0 5,266 1,251	Proposed FY 23-24 5,152 0 5,152 1,288 236
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps Salaries and Wages Total Fringe Benefits 512110 PERS 512130 PERS Debt Service	Actual FY 20-21 922 0 922 0 922 0 0	Actual FY 21-22 2,021 26 2,047 27 27 2	Budget FY 22-23 5,266 0 5,266 1,251 303	Proposed FY 23-24 5,152 0 5,152 1,288 236 394
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps Salaries and Wages Total Salaries and Wages Total Fringe Benefits 512110 PERS 512130 PERS Debt Service 512200 FICA	Actual FY 20-21 922 0 922 0 922 0 0 22	Actual FY 21-22 2,021 26 2,047 27 27 2 157	Budget FY 22-23 5,266 0 5,266 1,251 303 402	Proposed FY 23-24 5,152 0 5,152 1,288 236 394 21
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps 511450 Premium Pay Temps Salaries and Wages Total Salaries and Wages Total 512110 PERS 512110 PERS 512130 PERS Debt Service 512200 FICA 512300 Paid Leave Oregon expense	Actual FY 20-21 922 0 922 0 922 0 0 221 0 0 1 1 0	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24 5,152 0 5,152 1,288 236 394 21 0
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps Salaries and Wages Total Salaries and Wages Total Salaries and Wages Total 512110 PERS 512110 PERS 512130 PERS Debt Service 512200 FICA 512300 Paid Leave Oregon expense 512400 Unemployment Insurance	Actual FY 20-21 922 0 922 0 922 0 922 0 0 922 0 0 1 0 0 3	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24 5,152 0 5,152 1,288 236 394 21 0 0 60
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps Salaries and Wages Total Salaries and Wages Total Salaries and Wages Total 512110 PERS 512110 PERS 512130 PERS Debt Service 512200 FICA 512300 Paid Leave Oregon expense 512400 Unemployment Insurance 512520 Workers Comp Insurance	Actual FY 20-21 922 0 0 0 0	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24 5,152 0 5,152 1,288 236 394 21 0 0 60 1,999
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps 511450 Premium Pay Temps Salaries and Wages Total Salaries and Wages Total 512110 PERS 512110 PERS 512130 PERS Debt Service 512200 FICA 512200 FICA 512300 Paid Leave Oregon expense 512400 Unemployment Insurance 512520 Workers Comp Insurance Fringe Benefits Total	Actual FY 20-21 922 0 922 0 922 0 0 922 0 0 0 0 1 1 0 0 3 0 0 3 0 0 73	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24 5,152 0 5,152 1,288 236 394 21 0 0 60 1,999
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps 511450 Premium Pay Temps Salaries and Wages Total Salaries and Wages Total 512110 PERS 512110 PERS 512100 PERS Debt Service 512200 FICA 512200 FICA 512300 Paid Leave Oregon expense 512400 Unemployment Insurance 512520 Workers Comp Insurance Fringe Benefits Total	Actual FY 20-21 922 0 922 0 922 0 0 922 0 0 0 0 1 1 0 0 3 0 0 3 0 0 73	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24 5,152 0 5,152 1,288 236 394 21 0 0 60 1,999
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps 511450 Premium Pay Temps Salaries and Wages Total Salaries and Wages Total 512110 PERS 512110 PERS 512130 PERS Debt Service 512200 FICA 512200 FICA 512300 Paid Leave Oregon expense 512400 Unemployment Insurance 512520 Workers Comp Insurance 512520 Workers Comp Insurance Fringe Benefits Total Personnel Services Total	Actual FY 20-21 922 0 922 0 922 0 0 922 0 0 0 0 1 1 0 0 3 0 0 3 0 0 73	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24 5,152 0 5,152 1,288 236 394 21 0 0 60 1,999 7,151
270 - County Fair Personnel Services Salaries and Wages 511120 Temporary Wages 511450 Premium Pay Temps 511450 Premium Pay Temps Salaries and Wages Total Salaries and Wages Total 512110 PERS 512110 PERS 512100 PERS Debt Service 512200 FICA 512200 FICA 512300 Paid Leave Oregon expense 51250 Workers Comp Insurance 51250 Workers Comp Insurance 51250 Workers Comp Insurance Fringe Benefits Total Personnel Services Total Materials and Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	•

270 - County Fair	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Materials				
522180 Software	350	350	618	1,450
Materials Total	350	350	618	1,450
Communications				
523050 Postage	0	58	25	60
523060 Cellular Phones	108	510	600	600
523090 Long Distance Charges	12	8	20	20
Communications Total	120	575	645	680
Contracted Services				
525110 Consulting Services	32,857	30,000	35,000	40,300
525158 Armored Car Services	0	1,015	1,100	5,000
525225 Ambulance Services	0	0	4,500	5,000
525350 Janitorial Services	0	19,130	15,500	15,500
525450 Subscription Services	0	60	0	120
525555 Security Services	0	15,112	13,964	18,000
525710 Printing Services	161	582	4,960	5,56
525715 Advertising	15,752	66,362	63,700	63,70
525910 Fair 4H Contract	5,316	11,000	30,560	31,000
525915 Fair FFA Contract	658	2,300	6,300	6,50
525920 Fair Open Class	244	239	2,200	2,200
525925 Fair Entertainers	0	11,600	81,772	131,00
525930 Fair Events and Activities	25,220	26,008	39,350	40,000
525945 Fair Set-up/Take-down	0	9,811	5,000	6,000
525999 Other Contracted Services	0	0	162,474	68,524
Contracted Services Total	80,208	193,218	466,380	438,404
Rentals				
527100 Vehicle Rental	0	0	0	1,000
527230 Fairgrounds Rental	2,045	4,662	0	24,700
527310 Fair Equipment Rentals	807	36,300	93,435	95,000
527999 GASB 87 Adjustment	0	(41,000)	0	(
Rentals Total	2,852	(38)	93,435	120,700
Insurance				
528110 Liability Insurance Premiums	0	2,520	4,500	4,500
528210 Public Official Bonds	1,150	1,150	1,200	1,300
Insurance Total	1,150	3,670	5,700	5,800
Miscellaneous				
529110 Mileage Reimbursement	0	0	50	50
529130 Meals	0	30	100	295
529140 Lodging	0	503	100	600
529210 Meetings	7	18	50	50
529220 Conferences	99	929	1,000	1,200
529300 Dues and Memberships	2,200	2,200	2,600	6,500

# COMMUNITY SERVICES

270 - County Fair	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
529650 Pre Employment Costs	36	38	50	150
529910 Awards and Recognition	0	109	0	0
529999 Miscellaneous Expense	118	317	325	600
Miscellaneous Total	2,460	4,144	4,275	9,445
Materials and Services Total	87,139	202,246	571,392	577,229
Administrative Charges				
611100 County Admin Allocation	3,551	2,786	3,640	4,001
611230 Courier Allocation	61	46	64	76
611250 Risk Management Allocation	28	26	22	22
611260 Human Resources Allocation	1,690	1,633	1,864	1,932
611300 Legal Services Allocation	699	1,011	1,233	1,924
611410 FIMS Allocation	6,864	4,627	5,414	5,166
611600 Finance Allocation	14,636	9,931	13,867	7,167
611800 MCBEE Allocation	426	14	392	208
614100 Liability Insurance Allocation	100	100	100	100
Administrative Charges Total	28,055	20,174	26,596	20,596
Debt Service Principal				
541200 Lease Financing Principal	0	38,132	0	0
Debt Service Principal Total	0	38,132	0	0
Debt Service Interest				
542200 Lease Interest	0	3,004	0	0
Debt Service Interest Total	0	3,004	0	0
Contingency				
571010 Contingency	0	0	95,000	95,000
Contingency Total	0	0	95,000	95,000
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	324,723	336,141
Ending Fund Balance Total	0	0	324,723	336,141
County Fair Total	116,190	265,796	1,024,963	1,036,117
Community Services Grand Total	4,970,006	4,633,633	24,973,547	38,177,658

# **DISTRICT ATTORNEY'S OFFICE**



**MISSION STATEMENT** 

Seeking justice through promoting accountability for criminal offenders; interpreting, enforcing, and executing law; responding to the concerns of victims and the public; and working cooperatively with members of the justice system.

## **GOALS AND OBJECTIVES**

- Goal 1 Aggressively prosecute and prioritize violent and person-to-person crimes through both adult prosecution and juvenile delinquency court.
- Goal 2 Protect children and families.
  - Objective 1 Support efforts of Marion County to promote child abuse prevention, early childhood development, and family preservation.
  - Objective 2 Support domestic violence prosecution team and promote Domestic Violence Council's effort to increase community awareness.
  - Objective 3 Support child abuse prosecution team and promote efforts of Marion County Child Abuse Multidisciplinary Team (MDT).
- Goal 3 Collaborate with the community and public safety partners to address substance abuse, behavioral health concerns, and support quality community corrections programs.
  - Objective 1 Promote and implement the strategic plan developed by the Marion County Public Safety Coordinating Council as established in House Bill 3194, Justice Reinvestment.
  - Objective 2 Promote and increase efforts of the Marion County Public Safety Coordinating Council to address addiction, and related public safety concerns in the community; collaborate with law enforcement partners to address availability of illicit and deadly substances especially in light of BM 110.
  - Objective 3 Promote and increase efforts of the Marion County Public Safety Coordinating Council to respond to increasing behavioral health issues that are the genesis of some criminal conduct-especially in light of shrinking state resources and assistance via the Oregon State Hospital.
- Goal 4 Advocate for victims of crime and provide assistance and information that empowers victims to make informed decisions not only in their personal lives but also with regard to their participation in the criminal justice system and the exercise of their rights.
  - Objective 1 Increase victims' understanding of their rights as a victim of crime.
  - Objective 2 Increase victims' understanding of the public safety system.

		DISTRICT ATTORNET'S OFFICE
-		Increase level of education in the community regarding victims' rights and services available to victims of crime via coordination with local non-profits and participation in multi-disciplinary teams.
Goal 5		e the payment of equitable child support awards and provision of health care coverage for the of children.
Object	tive 1	Prompt establishment of paternity and child support awards.
Objective 2 Timely enforcement of child support and health insurance requi		Timely enforcement of child support and health insurance requirements.
Objective 3 Mod		Modification and adjustment of orders and records when appropriate.
Goal 6	Promote commu	e the professional investigation of all unattended death in our county in service to our nity.
Object	tive 1	Timely response to calls regarding all deaths in which decedent is not under the direct care of a physician.
Objective 2 Promote timely completion of death certificates for decedents' fan		Promote timely completion of death certificates for decedents' families.
Object	tive 3	Promote collaboration with the State Medical Examiner's Office in circumstances of suspicious or criminal deaths.

## **DEPARTMENT OVERVIEW**

The District Attorney is an executive employee of the State of Oregon, publicly elected to a four-year term. Five separate programs operate within the District Attorney's Office: (1) Adult Criminal Prosecution, (2) Child Support Enforcement, (3) Victim Assistance, (4) Juvenile Enforcement, and (5) Medical Examiner. The public safety system is an ever-changing landscape. Prosecution occupies a central position within this environment, responding to the needs and demands of all entities responsible for public safety. To fulfill its mission of offender accountability and the promotion of public safety, the District Attorney's Office advances several fundamental principles:

- Prosecution must have sustainable, long-term funding for all core functions.
- Prosecution must have sufficient capacity to respond to the needs of its partners and of the community.
- Prosecution must be able to adapt to changing demands, encouraging a pro-active and balanced role in public safety.
- Prosecution must instill trust, confidence and security in the community.

District Attorney's Office	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	2,013,892	2,262,386	2,307,435	2,397,170	3.9%
Intergovernmental State	466,154	373,012	319,601	337,799	5.7%
Charges for Services	206,316	222,159	235,877	245,521	4.1%
Interest	718	444	0	0	n.a.
Other Revenues	22,000	26,000	20,000	20,000	0.0%
General Fund Transfers	10,613,399	10,885,720	12,747,869	13,398,537	5.1%
Financing Proceeds	0	14,784	0	0	n.a.
Net Working Capital	276,793	281,968	351,122	350,236	-0.3%
TOTAL RESOURCES	13,599,271	14,066,473	15,981,904	16,749,263	4.8%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	7,140,479	7,366,038	8,124,300	8,494,540	4.6%
Fringe Benefits	4,195,400	4,107,993	4,876,861	5,053,704	3.6%
Total Personnel Services	11,335,879	11,474,032	13,001,161	13,548,244	4.2%
Materials and Services					
Supplies	58,457	43,758	56,645	52,977	-6.5%
Materials	105,064	39,275	45,883	50,788	10.7%
Communications	18,276	16,091	14,746	15,128	2.6%
Utilities	67,165	70,296	76,917	85,294	10.9%
Contracted Services	170,649	344,690	475,256	491,282	3.4%
Repairs and Maintenance	2,865	3,635	58,521	58,878	0.6%
Rentals	126,448	108,488	123,990	143,828	16.0%
Insurance	14,822	15,058	16,700	17,720	6.1%
Miscellaneous	65,771	68,966	117,440	116,383	-0.9%
Total Materials and Services	629,517	710,258	986,098	1,032,278	4.7%
Administrative Charges	1,351,908	1,500,836	1,869,823	2,057,878	10.1%
Capital Outlay	0	14,784	0	0	n.a.
Debt Service Principal	0	15,150	0	0	n.a.
Debt Service Interest	0	315	0	0	n.a.
Contingency	0	0	124,822	110,863	-11.2%
TOTAL REQUIREMENTS	13,317,304	13,715,375	15,981,904	16,749,263	4.8%

	I	FUNDS			
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total
RESOURCES					
FND 100 General Fund	10,109,666	10,614,606	12,115,124	12,727,062	76.0%
FND 220 Child Support	2,115,040	1,917,631	2,203,039	2,285,039	13.6%
FND 300 District Attorney Grants	1,374,566	1,534,236	1,663,741	1,737,162	10.4%
TOTAL RESOURCES	13,599,272	14,066,473	15,981,904	16,749,263	100.0%
REQUIREMENTS					
FND 100 General Fund	10,109,666	10,614,619	12,115,124	12,727,062	76.0%
FND 220 Child Support	2,115,040	1,917,640	2,203,039	2,285,039	13.6%
FND 300 District Attorney Grants	1,092,598	1,183,116	1,663,741	1,737,162	10.4%
TOTAL REQUIREMENTS	13,317,304	13,715,375	15,981,904	16,749,263	100.0%

	PR	OGRAMS			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Adult Prosecution	8,455,038	8,885,176	10,151,064	10,720,995	5.6%
Medical Examiner	578,531	593,454	693,236	743,224	7.2%
Child Support Enforcement	2,115,102	1,917,631	2,203,039	2,285,039	3.7%
Victim Assistance	1,674,735	1,856,096	2,065,037	2,188,896	6.0%
Juvenile Enforcement	775,866	814,117	869,528	811,109	-6.7%
TOTAL RESOURCES	13,599,272	14,066,473	15,981,904	16,749,263	4.8%
REQUIREMENTS					
Adult Prosecution	8,455,031	8,868,643	10,151,064	10,720,995	5.6%
Medical Examiner	578,531	593,454	693,236	743,224	7.2%
Child Support Enforcement	2,115,102	1,917,640	2,203,039	2,285,039	3.7%
Victim Assistance	1,561,699	1,690,445	2,065,037	2,188,896	6.0%
Juvenile Enforcement	606,942	645,193	869,528	811,109	-6.7%
TOTAL REQUIREMENTS	13,317,304	13,715,375	15,981,904	16,749,263	4.8%

## **Adult Prosecution Program**

- Prosecute crimes and attend all terms of court in Marion County (ORS 8.660).
- Provide crime victims constitutional and statutory rights in every criminal case.

## **Program Summary**

District Attorney's Office				Program: Adul	t Prosecution
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	111,828	0	0	n.a.
Charges for Services	172,600	195,401	209,794	219,622	4.7%
General Fund Transfers	8,263,640	8,575,883	9,924,728	10,486,196	5.7%
Financing Proceeds	0	2,056	0	0	n.a.
Net Working Capital	18,798	7	16,542	15,177	-8.3%
TOTAL RESOURCES	8,455,038	8,885,176	10,151,064	10,720,995	5.6%
REQUIREMENTS					
Personnel Services	7,245,498	7,453,276	8,468,736	8,895,195	5.0%
Materials and Services	382,555	484,766	530,611	549,765	3.6%
Administrative Charges	826,978	920,193	1,147,913	1,272,231	10.8%
Capital Outlay	0	2,056	0	0	n.a.
Debt Service Principal	0	8,210	0	0	n.a.
Debt Service Interest	0	141	0	0	n.a.
Contingency	0	0	3,804	3,804	0.0%
TOTAL REQUIREMENTS	8,455,031	8,868,643	10,151,064	10,720,995	5.6%
FTE	56.50	57.50	59.70	59.70	0.0%

### FTE By Position Title By Program

rogram: Adult Prosecution	
Position Title	FTE
Administrative Services Manager	1.00
Budget Analyst 1	1.00
Chief Deputy District Attorney	1.00
Deputy DA 1	7.00
Deputy DA 2	6.70
Deputy DA 3	8.00
Deputy DA 4	2.00
District Attorney	1.00
District Attorney Investigator	2.00
District Attorney Investigator (Bilingual)	1.00
Legal Assistant Supervisor	2.00
Legal Secretary 1	9.00
Legal Secretary 1 (Bilingual)	1.00
Legal Secretary 2	6.00
Management Analyst 2	1.00
Office Specialist 4	1.00

## DISTRICT ATTORNEY'S OFFICE

Program: Adult Prosecution	
Position Title	FTE
Paralegal	5.00
Trial Team Supervisor	4.00
Program Adult Prosecution FTE Total:	59.70

In addition to the above there are 2.32 FTE temporary positions.

### FTE Changes

There are no FTE changes.

## **Adult Prosecution Program Budget Justification**

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### RESOURCES

The Adult Prosecution Program is primarily funded by the General Fund.

Charges for Services is funded through two Memorandums of Understanding with Health and Human Services and Sheriff's Office for a Deputy District Attorney 2 position and Deputy District Attorney 1 position, respectively.

## REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

## Medical Examiner Program

Investigates all deaths that occur in Marion County where the deceased is not under the care of a physician (ORS Chapter 146).

	Pro	ogram Summa	ry		
District Attorney's Office				Program: Med	ical Examiner
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	9,904	0	0	n.a.
General Fund Transfers	578,531	583,550	693,236	743,224	7.2%
TOTAL RESOURCES	578,531	593,454	693,236	743,224	7.2%
REQUIREMENTS					
Personnel Services	488,976	503,012	583,961	621,311	6.4%
Materials and Services	38,506	33,231	38,416	43,381	12.9%
Administrative Charges	51,049	56,803	70,859	78,532	10.8%
Debt Service Principal	0	401	0	0	n.a.
Debt Service Interest	0	8	0	0	n.a.
TOTAL REQUIREMENTS	578,531	593,454	693,236	743,224	7.2%
FTE	3.50	3.50	4.50	4.50	0.0%

### FTE By Position Title By Program

Program: Medical Examiner	
Position Title	FTE
Chief Medical Legal Death Investigator	1.00
Legal Secretary 1	0.50
Medical Legal Death Investigator	3.00
Program Medical Examiner FTE Total:	4.50

In addition to the above there is .5 FTE for temporary positions.

#### FTE Changes

There are no FTE changes.

## **Medical Examiner Program Budget Justification**

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## RESOURCES

The Medical Examiner program is funded entirely by the General Fund.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

## **Child Support Enforcement Program**

- Establishes paternity, child support judgments, and health care coverage orders.
- Enforces child support judgments through withholding orders, liens, garnishment offsets, contempt of court, license suspensions, and passport restriction.
- Enforces health care coverage through national medical support notices and medical support orders.
- Enforces interstate cases by initiating and responding to interstate reciprocal proceedings.
- Initiates review of child support awards for possible modification when requested by one of the parties, or when health care coverage for the child(ren) changes.

#### **Program Summary**

District Attorney's Office Program: Child Support Enfor					Enforcement
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	1,351,452	1,355,403	1,527,747	1,584,404	3.7%
Intergovernmental State	279,515	177,014	126,048	138,769	10.1%
Charges for Services	33,715	26,758	26,083	25,899	-0.7%
General Fund Transfers	450,419	345,728	523,161	535,967	2.4%
Financing Proceeds	0	12,728	0	0	n.a.
TOTAL RESOURCES	2,115,101	1,917,631	2,203,039	2,285,039	3.7%
REQUIREMENTS					
Personnel Services	1,807,242	1,599,411	1,834,200	1,900,400	3.6%
Materials and Services	105,378	84,704	93,024	95,455	2.6%
Administrative Charges	202,482	219,164	275,815	289,184	4.8%
Capital Outlay	0	12,728	0	0	n.a.
Debt Service Principal	0	1,566	0	0	n.a.
Debt Service Interest	0	67	0	0	n.a.
TOTAL REQUIREMENTS	2,115,102	1,917,640	2,203,039	2,285,039	3.7%
FTE	14.60	14.00	14.00	14.00	0.0%

### **FTE By Position Title By Program**

Program: Child Support Enforcement	
Position Title	FTE
Deputy DA 2	1.00
Deputy DA 3	1.00
District Attorney Investigator	2.00
Legal Assistant Supervisor	1.00
Legal Secretary 1 (Bilingual)	1.00
Legal Secretary 2	3.00
Support Enforcement Agent 1	3.00
Support Enforcement Agent 2	1.00
Trial Team Supervisor	1.00
Program Child Support Enforcement FTE Total:	14.00

• In addition to the above there is a .58 FTE temporary position.

## FTE Changes

There are no FTE changes.

## **Child Support Enforcement Program Budget Justification**

### RESOURCES

General Fund Transfers increased and is part of the match for Child Support services.

Intergovernmental State and Federal increased due to anticipated increases in Child Support funding from the Oregon Department of Justice.

### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

## Victim Assistance Program

- The mission of the Victim Assistance Program (VAP) is to involve crime victims and the community in a healing process that lessens the impact of crime. We accomplish this by: (1) providing direct services to victims of crime; (2) advocating for victim rights; (3) offering volunteer opportunities; (4) providing education and promoting public awareness and (5) promoting professional and agency communication.
- The Criminal Fines Account (CFA) provides funding for the director of VAP who manages the VAP staff in providing services to victims of crime, ensuring victims are notified of their rights, providing extensive volunteer opportunities, and training, and collaborating with community partners. This grant also partially funds the Child Abuse Coordinator.
- The Victims of Crime Act (VOCA) Noncompetitive Grant provides partial funding for the volunteer coordinator/homicide case manager, who provides direct victim services and supervise the provision of services in their specialty area, in addition to participating in the recruiting, training, and supervision of community volunteers. This grant also funds 5 advocate positions with two being bilingual/bicultural with focus on the Latinx community.
- The Victims of Crime Act (VOCA) Competitive Grant provides funding for a restitution victim advocate. This person provides direct victim services to victims of every type of crime with a focus on property crime cases. This position also helps victims identify and provide the documentation necessary to document their losses for purposes of restitution.
- The STOP Violence Against Women Act (VAWA) grant provides funds for two family violence program coordinators whose focus is to provide direct services to victims of domestic violence, participate in the training and supervision of community volunteers who also provide direct services to victims, collaboration with partner agencies, participation in multi-disciplinary work groups and community outreach efforts.

District Attorney's Office				Program: Victi	m Assistance
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	662,439	778,062	779,688	812,766	4.2%
Intergovernmental State	186,639	195,998	193,553	199,030	2.8%
Interest	718	444	0	0	n.a.
Other Revenues	22,000	26,000	20,000	20,000	0.0%
General Fund Transfers	713,868	742,555	906,141	990,966	9.4%
Net Working Capital	89,071	113,036	165,655	166,134	0.3%
TOTAL RESOURCES	1,674,735	1,856,096	2,065,037	2,188,896	6.0%
REQUIREMENTS					
Personnel Services	1,255,602	1,358,635	1,508,454	1,592,252	5.6%
Materials and Services	85,748	81,424	203,112	222,110	9.4%
Administrative Charges	220,350	247,873	304,378	339,400	11.5%
Debt Service Principal	0	2,463	0	0	n.a.
Debt Service Interest	0	50	0	0	n.a.
Contingency	0	0	49,093	35,134	-28.4%
TOTAL REQUIREMENTS	1,561,699	1,690,445	2,065,037	2,188,896	6.0%
FTE	15.00	15.00	15.00	15.00	0.0%

## **Program Summary**

## FTE By Position Title By Program

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Program: Victim Assistance	
Position Title	FTE
Legal Secretary 1	1.00
Legal Secretary 2 (Bilingual)	1.00
Office Manager Sr	1.00
Victim Assistance Advocate	4.00
Victim Assistance Advocate (Bilingual)	3.00
Victim Assistance Pgm Coordinator	3.00
Victim Assistance Pgm Coordinator (Bilingual)	2.00
Program Victim Assistance FTE Total:	15.00

### FTE Changes

There were no FTE changes.

## Victim Assistance Program Budget Justification

### RESOURCES

Intergovernmental Federal and Intergovernmental State increases reflects increases in victim assistance personnel costs and the funds from granting agencies for services provided.

Other Revenues remain consistent for victim emergency services.

#### REQUIREMENTS

Materials and Services increased due to increased donations for victim assistance.

Contingency is budgeted for unanticipated expenditures.

## **Juvenile Enforcement Program**

- Starts or oversees juvenile delinquency petitions in Marion County (ORS 419C).
- May intervene in juvenile dependency casework in Marion County (419B).

## Program Summary

District Attorney's Office				Program: Juvenile	Enforcement
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	7,189	0	0	n.a.
General Fund Transfers	606,942	638,004	700,603	642,184	-8.3%
Net Working Capital	168,924	168,924	168,925	168,925	0.0%
TOTAL RESOURCES	775,866	814,117	869,528	811,109	-6.7%
REQUIREMENTS					
Personnel Services	538,561	559,698	605,810	539,086	-11.0%
Materials and Services	17,331	26,133	120,935	121,567	0.5%
Administrative Charges	51,049	56,803	70,858	78,531	10.8%
Debt Service Principal	0	2,510	0	0	n.a.
Debt Service Interest	0	49	0	0	n.a.
Contingency	0	0	71,925	71,925	0.0%
TOTAL REQUIREMENTS	606,942	645,193	869,528	811,109	-6.7%
FTE	3.50	3.50	3.50	3.50	0.0%

### **FTE By Position Title By Program**

Program: Juvenile Enforcement	
Position Title	FTE
Deputy DA 1	1.00
Deputy DA 3	1.00
Legal Secretary 1	0.50
Legal Secretary 2	1.00
Program Juvenile Enforcement FTE Total:	3.50

In addition to the above there is a .58 FTE temporary position.

### <u>FTE Changes</u>

There are no FTE changes.

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### **Juvenile Enforcement Program Budget Justification**

#### RESOURCES

The Juvenile program is primarily funded by the General Fund.

#### REQUIREMENTS

Personnel Services decreased due to staff turnover, offset by normal step increases, cost of living adjustments, and related fringe benefit increases.

## **KEY DEPARTMENT ACCOMPLISHMENTS**

- 9,388 Criminal Cases were reviewed as submitted by 44 referring law enforcement agencies. Adult Prosecution filed 152 early disposition cases.
- Four specialty courts are handled by Deputy District Attorney's in both Adult and Juvenile Delinquency Courts: Drug Court with 42 participants, Mental Health Court with 21 participants, Veteran's Court with 14 participants and STAR Court (Juvenile) with 20 participants. These programs can be essential for the diversion of participants from prisons and/or jail and the connection to relevant treatment services. Success for participants often indicates a ripple effect for the success of their families, their children and our community.
- Continued expansion of the LEAD (Law Enforcement Assisted Diversion) program has increased services in a harm-reduction model for our hardest to serve residents. Participant results include treatment, housing, job connectivity, reunification with family, medical intervention and accountability for pending court matters. LEAD currently has 149 enrolled clients with 57 actively participating in services or are considered alumni.
- The Behavioral Health Resource Prosecutor (BHRP) continues to respond to cases involving defendants who cannot aid and assist in their own defense and has identified those that require Oregon State Hospital level of services as distinguished from those that can be treated and integrated back into the community. Recent limitations imposed by the Federal Court and endorsed by the Oregon State Hospital (OHA) has disproportionately burdened our local systems and increased the caseload of this prosecutor immensely. Collaboration with the county Health and Human Services Department to promote potential services for especially violent offenders has become vital. 22 cases of individuals who have or are about to be prematurely released from the Oregon State Hospital due to a Federal Order are being monitored. 16 of those 22 are felony cases. An additional 12 defendants have Mosman end of jurisdiction letters filed in their cases. This number continues to grow, and we expect at least another 11 defendants to be discharged early by the end of June. 429 Civil Commitment cases were presented in adult court to address behavioral health needs of individuals who are a danger to themselves or others.
- Victim Assistance provided services to more than 11,000 new victims of crime and provided more than 280,775 services to victims of crime. Victim Assistance sent 75,928 notices to victims of crime in 2022, informing them of their rights, court dates, and case status. 93% of victims who provided feedback stated that as a result of the information provided by the Victim Assistance Program, they better understand their rights as a victim of crime. Community volunteers donated more than 5,000 hours to Victim Assistance. We are working to rebuild our volunteer/intern program after the COVID pandemic forced us to cut back on available volunteer opportunities.
- Support Enforcement collected over \$17.9 million on approximately 4,400 cases, processed over 350 paternity establishments and modifications, attended approximately 1,600 court and administrative hearings and collected nearly \$34 per \$1 of county General Funds expended.
- Medical Examiner program investigated a total of 1,517 cases, including 16 homicides, 38 motor vehicle related deaths, 6 deaths of minors (under 18 years of age), approximately 109 drug/alcohol related deaths, 118 COVID deaths reported to our office, 51 suicides and 76 confirmed overdose cases.
- Juvenile Enforcement continues to increase the quality of service to youths and their families through collaboration with Marion County's Juvenile Department and Oregon Department of Human Services (DHS) and provide appropriate juvenile intervention to divert youth from the criminal justice system.

## **KEY INDICATORS**

## # 1: Adult prosecution criminal cases submitted and reviewed

## **Definition and Purpose**

Indicates total number of cases submitted by all law enforcement agencies and reviewed by prosecutors.

## **Significance**

Indicates baseline caseload of deputy district attorneys. Supports the primary objectives of the county strategic plan Goal #1 Public Safety: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

### <u>Data Units Calendar Year</u>

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
9,103	9,011	9,388	9,500	9,650

## **Explanation of Trends and Changes**

2021 numbers likely decreased due mainly to the Covid-19 Pandemic. As police agencies limited in person contact, self-initiated investigations and traffic-stops for minor violations, less criminal cases were uncovered. Further, lack of in-person school for the year led to a significant decline in child abuse reporting numbers and domestic violence reports were less likely to be initiated by victims during times of isolation and quarantine with their abusers. With COVID restrictions easing and children back in school, we are likely to return to more predictable, yet still increasing, numbers over the coming fiscal years. Further, the implementation of BM110 (decriminalization of possession of street drugs) eliminated those cases altogether. We can expect an increase in crimes attendant to drug use as addiction and behavioral health issues go unmitigated.

## # 2: Specialty Courts and Jail Diversion Programming

## **Definition and Purpose**

Indicates number of participants within our four treatment courts or in LEAD, our jail diversion program. These programs focus best-practices and utilize individualized treatment counseling and wrap-around services in the form of probation in a formal court setting or, in the circumstance of LEAD, using a harmreduction model to avoid use of jail and costly court resources for low-level livability offenses.

### **Significance**

Indicates system efficiency by addressing the underlying genesis of criminal behavior to avoid recidivism. Supports the primary objectives of the county strategic plan Goal #1 Public Safety: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

## **Data Units Calendar Year**

Drug Court

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
49	41	42	45	50

#### Mental Health Court

	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
	45	37	21	30	32
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Veteran's Court

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
16	23	14	17	20

#### STAR COURT-Juvenile

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
24	5	20	22	25

### LEAD-Law Enforcement Assisted Diversion

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
75	96	149	160	170

## **Explanation of Trends and Changes**

The numbers of individuals placed in these courts and diversion options fluctuate based on individual need and suitability for the program, availability of necessary services and capacity of the program due to variable grant funding. It is nevertheless always our hope to be able to increase the number of people who can benefit from these alternative programs each year.

## # 3: Juvenile enforcement delinquency petitions filed

## **Definition and Purpose**

Indicates total number of formal petitions filed against youth (under 18 years of age) who commit crimes.

### **Significance**

Indicates baseline caseload for deputy district attorneys in court system. Supports the primary objectives of the county strategic plan Goal #1 Public Safety: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

### **Data Units Calendar Year**

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
415	341	409	450	490

### **Explanation of Trends and Changes**

The number of juvenile delinquency cases remains low due to the ongoing use of front-end diversionary child welfare and juvenile justice models. Although these models result in fewer petitions being filed, the models still create significant work for attorneys through case reviews, meetings, monitoring, and case staffing with juvenile probation officers and child welfare personnel. The continued use of front-end diversion practices typically means the cases which require juvenile petitions are cases involving higher risk youth, more complicated fact patterns, and more complex family dynamics leading to an increase in the amount of work required to resolve the case. However, the 2019 passage of Senate Bill 1008 (Juvenile Ballot Measure 11 Repeal Bill) continues to increase both the quantity and severity of petitions in juvenile court as the bill now mandates original filing in juvenile court rather than adult court. Serious cases are now more likely to remain in juvenile court for complex litigation because of this law. Juvenile gun violence is of particular concern as we have seen numerous instances of youth released from MacLaren Youth Correctional Facility and subsequently committing acts of assault with firearms in our community.

## # 4: Victim assistance program services provided to victims of crime

## **Definition and Purpose**

Direct services provided to victims of crime. These services include: crisis intervention and support; follow up contact; safety planning; information on the status of an investigation or court case; notification of hearing dates and times; information about Crime Victims' Compensation; assistance in establishing financial losses for restitution purposes; referrals to support groups and counseling; liaison assistance with law enforcement officers, prosecutors, and social service agencies; assistance in preparing victim impact statements for the court at the time of sentencing; assistance with court preparation by explaining the court process, touring empty courtrooms and observing a trial in progress; accompaniment to court hearings, offering a safe and private area while waiting to testify; information and referrals for personal safety and security issues; notification of case disposition and sentence; emergency financial assistance; emergency legal advocacy; personal advocacy; and information about crime victims' rights and assistance in asserting those rights. The significant numbers of cases considered for Governor's clemency and pardon over the last two years has increased the victim notification workload on serious and often very old cases.

## **Significance**

Indicates victim contacts, level of customer service, and workload of volunteers and staff. Supports the primary objectives of the county strategic plan Goal #1 Public Safety: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

### Data Units Fiscal Year

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
164,000	280,675	280,775	290,000	290,050

## **Explanation of Trends and Changes**

The need for services has increased, with the trend expected to increase into FY 2023-2024.

## # 5: Notices sent to victims of crime

## **Definition and Purpose**

Indicates number of notices sent to victims of crime. Notices provide information regarding victims' rights and how victims can assert those rights as well as informing victims of the various steps of the criminal justice process as their case travels through the system. We also include information and forms that provide victims the opportunity to submit information regarding their victim impact statements and information for restitution purposes.

## **Significance**

Notices are required by statute and the Oregon Constitution (regarding victim rights and court process). Supports the primary objectives of the county strategic plan Goal #1 Public Safety: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

### Data Units Calendar Year

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual CY 2023 Estimate		CY 2024 Estimate
63,056	74,323	75,928	76,000	77,000

## Explanation of Trends and Changes

With the increase in need for services our notices to victims must also increase and are expected to do so into FY 2023-2024.

## # 6: Child support enforcement funds collected

### **Definition and Purpose**

Indicates total amount of financial support collected for children and families under Oregon law.

## **Significance**

Indicates financial health of children and families. Addresses the primary objectives of the county strategic plan Goal #1 for Public Safety: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

### Data Units Calendar Year

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
\$20.7 Million	\$20.4 Million	\$17.9 Million	\$19 Million	\$19 Million

### **Explanation of Trends and Changes**

The reason for the decrease in the CY 2022 numbers are a reduction in payments due to COVID and declining caseloads consistent with Nationwide numbers.

## # 7: Medical examiner death investigations

### **Definition and Purpose**

This data indicates the number of investigations that the Medical Examiner's Office investigated during the year. This now includes both Medical Examiner cases (other than natural) and Non-Medical Examiner cases (deemed natural after investigation).

## **Significance**

Necessary to determine nature and cause of death under ORS Chapter 146. Supports the primary objectives of the county strategic plan Goal #1 Public Safety: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

### Data Units Calendar Year

CY 2020 Actual	CY 2021 Actual	I CY 2022 Actual CY 2023 Estimate CY 2024 Est		CY 2024 Estimate
1229	1580	1517	1600	1750

### **Explanation of Trends and Changes**

Aging population and population growth will influence the number of mandated investigations. We are also seeing a marked increase in overdose deaths. These exact numbers are difficult to measure in a timely fashion due to a backlog at the State Crime Lab of 6+ months.

## # 8: Medical examiner homicide investigations

### **Definition and Purpose**

Indicates Medical Examiner cases that are criminal investigations and require prosecutorial review and resources. Now includes homicide and manslaughter cases.

### **Significance**

Requires a priority response for community safety. Addresses the primary objectives of the county strategic plan Goal #1 for Public Safety: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

### Data Units Calendar Year

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
12	14	16	18	20

### **Explanation of Trends and Changes**

Homicide rates are difficult to project. Marion County homicide rates remain significant.

#### Actual 100 - General Fund Actual Budget Proposed FY 20-21 FY 22-23 FY 21-22 FY 23-24 **Intergovernmental Federal** 331404 County American Rescue 0 0 0 138,186 Plan Intergovernmental Federal Total 0 138,186 0 0 **General Fund Transfers** 381100 Transfer from General Fund 10,109,666 10,474,364 12,115,124 12,727,062 General Fund Transfers Total 10,109,666 10,474,364 12,115,124 12,727,062 **Financing Proceeds** 383500 OFS: Lease Financing 2,056 0 0 0 **Financing Proceeds Total** 0 2.056 0 0 General Fund Total 10,109,666 10,614,606 12,115,124 12,727,062 220 - Child Support Actual Actual Budget Proposed FY 20-21 FY 21-22 FY 22-23 FY 23-24 **Intergovernmental Federal** 331220 ODOJ Support Enf Incentives 166.429 216,458 216.886 218,934 331223 Oregon Dept of Justice 1,176,851 1,106,459 1,310,861 1,365,470 331401 Coronavirus Relief Fund 8,172 0 0 0 331404 County American Rescue 0 32,486 0 0 Plan 1,351,452 1,584,404 Intergovernmental Federal Total 1,355,403 1,527,747 **Intergovernmental State** 332031 Oregon Department of 279,515 177,014 126,048 138,769 Justice Intergovernmental State Total 279,515 177,014 126,048 138,769 Charges for Services 341680 Discovery Fees 3,625 1,925 0 0 341999 Other Fees 29,964 24,263 26,083 25,899 344999 Other Reimbursements 126 570 0 0 Charges for Services Total 33,715 26,758 26,083 25,899 **General Fund Transfers** 381100 Transfer from General Fund 450,357 345,728 523,161 535,967 General Fund Transfers Total 523,161 450,357 345,728 535,967 **Financing Proceeds** 383500 OFS: Lease Financing 0 12,728 0 0 **Financing Proceeds Total** 0 12.728 0 0 1,917,631 2,203,039 2,285,039 **Child Support Total** 2,115,039 300 - District Attorney Grants Actual Actual Budget Proposed FY 20-21 FY 21-22 FY 22-23 FY 23-24 **Intergovernmental Federal** 331223 Oregon Dept of Justice 659,441 747,403 779,688 812,766 331401 Coronavirus Relief Fund 2,998 0 0 0 331404 County American Rescue 0 0 21.395 0 Plan 662,439 768,798 779,688 812,766 Intergovernmental Federal Total

## **Resources by Fund Detail**

300 - District Attorney Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental State				
332035 ODOJ Unitary Assessment Grant	186,639	195,998	193,553	199,030
Intergovernmental State Total	186,639	195,998	193,553	199,030
Charges for Services				
347006 DA Services to County Depts	172,600	195,401	209,794	219,622
Charges for Services Total	172,600	195,401	209,794	219,622
Interest				
361000 Investment Earnings	718	444	0	0
Interest Total	718	444	0	0
Other Revenues				
373200 Victims Assistance Donations	22,000	26,000	20,000	20,000
Other Revenues Total	22,000	26,000	20,000	20,000
General Fund Transfers				
381100 Transfer from General Fund	53,376	65,627	109,584	135,508
General Fund Transfers Total	53,376	65,627	109,584	135,508
Net Working Capital				
392000 Net Working Capital Unrestr	276,793	281,968	351,122	350,236
Net Working Capital Total	276,793	281,968	351,122	350,236
District Attorney Grants Total	1,374,566	1,534,236	1,663,741	1,737,162
District Attorney's Office Grand Total	13,599,271	14,066,473	15,981,904	16,749,263

## **Requirements by Fund Detail**

	Requirer	nents by i		••
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	184,285	0
511110 Regular Wages	4,483,092	4,376,928	5,836,311	6,333,308
511115 Pandemic Recognition Pay	0	90,015	0	0
511120 Temporary Wages	172,622	259,742	130,417	142,197
511130 Vacation Pay	269,326	318,157	0	0
511140 Sick Pay	118,716	161,689	0	0
511141 Emergency Sick Pay	11,771	16,973	0	0
511150 Holiday Pay	235,178	265,405	0	0
511160 Comp Time Pay	5,596	8,437	0	0
511180 Differential Pay	1,968	991	0	0
511210 Compensation Credits	90,931	102,810	96,248	70,805
511220 Pager Pay	32,568	39,090	41,463	41,463
511240 Leave Payoff	20,026	64,895	0	0
511280 Cell Phone Pay	1,084	1,083	1,086	1,086
511290 Health Insurance Waiver Pay	10,603	10,163	9,600	12,672
511410 Straight Pay	120	211	0	0
511420 Premium Pay	325	4,803	0	0
511450 Premium Pay Temps	0	225	0	0
Salaries and Wages Total	5,453,924	5,721,618	6,299,410	6,601,531
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	70,351	0
512110 PERS	1,115,978	1,223,583	1,442,234	1,604,209
512120 401K	88,215	96,635	103,362	111,752
512130 PERS Debt Service	378,343	296,174	341,673	295,172
512200 FICA	401,175	415,923	461,292	498,943
512300 Paid Leave Oregon expense	0	0	0	27,085
512310 Medical Insurance	1,019,100	976,406	1,165,816	1,192,932
512320 Dental Insurance	81,863	77,974	99,051	101,392
512330 Group Term Life Insurance	9,299	9,266	13,846	10,973
512340 Long Term Disability Insurance	16,883	16,330	21,707	22,864
512400 Unemployment Insurance	16,399	17,208	17,826	9,633
512520 Workers Comp Insurance	1,416	1,383	2,311	2,347
512600 Wellness Program	2,602	2,448	2,841	2,892
512610 Employee Assistance Program	2,322	2,284	2,699	2,675
512700 County HSA Contributions	9,426	8,126	7,800	164
Fringe Benefits Total	3,143,022	3,143,740	3,752,809	3,883,033
Personnel Services Total	8,596,946	8,865,358	10,052,219	10,484,564

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521010 Office Supplies	33,770	22,055	34,464	30,987
521030 Field Supplies	7,853	3,941	3,848	3,848
521070 Departmental Supplies	829	871	500	1,621
521090 Uniforms and Clothing	697	813	3,000	3,000
521190 Publications	1,903	1,166	4,200	2,937
521210 Gasoline	2,922	5,526	3,633	3,154
Supplies Total	47,975	34,372	49,645	45,547
Materials				
522150 Small Office Equipment	6,784	10,234	3,672	2,858
522160 Small Departmental Equipment	0	0	2,558	2,200
522170 Computers Non Capital	64,210	12,046	5,953	11,830
522180 Software	808	1,974	1,700	900
Materials Total	71,802	24,253	13,883	17,788
Communications				
523010 Telephone Equipment	155	0	0	(
523020 Phone and Communication Svcs	1,008	1,050	0	540
523040 Data Connections	440	480	460	460
523050 Postage	845	492	954	925
523060 Cellular Phones	7,708	7,715	7,420	8,582
523090 Long Distance Charges	4,281	3,164	3,891	2,800
Communications Total	14,437	12,901	12,725	13,307
Utilities				
524010 Electricity	43,677	45,424	50,765	55,848
524020 City Operations and St Lights	57	115	131	142
524040 Natural Gas	630	677	644	1,480
524050 Water	982	907	950	1,05
524070 Sewer	1,957	1,906	1,926	2,119
524090 Garbage Disposal and Recycling	3,358	3,776	3,309	3,608
Utilities Total	50,661	52,806	57,725	64,248
Contracted Services				
525155 Credit Card Fees	300	1,553	1,810	2,400
525235 Laboratory Services	78	225	150	150
525246 Transcription Services	0	2,342	2,638	2,638
525440 Client Assistance	5	0	0	(
525450 Subscription Services	8,403	128,668	132,640	142,305
525510 Legal Services	1,548	1,024	2,000	2,000
525540 Witnesses	20,071	44,305	35,050	35,050
525541 Witness Mileage Reimbursement	4,137	6,715	6,020	7,020
525550 Court Services	2,814	1,444	1,270	1,270

00 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
525710 Printing Services	7,840	6,702	7,293	8,750
525715 Advertising	330	0	0	(
525735 Mail Services	28,287	36,438	33,211	43,750
525740 Document Disposal Services	4,396	4,435	4,553	4,530
525770 Interpreters and Translators	7,886	21,312	15,595	21,000
525870 Hazardous Waste Disposal	47	0	0	(
525999 Other Contracted Services	45,744	55,319	83,475	60,83
Contracted Services Total	131,886	310,482	325,705	331,69
Repairs and Maintenance				
526021 Computer Software Maintenance	175	0	182	(
526030 Building Maintenance	1,509	1,754	2,500	3,03
526040 Remodels and Site Improvements	1,000	0	0	(
Repairs and Maintenance Total	2,684	1,754	2,682	3,03
Rentals				
527110 Fleet Leases	10,985	9,214	13,312	18,15
527120 Motor Pool Mileage	8	8	20	2
527130 Parking	7	304	270	20
527140 County Parking	1,320	1,320	1,320	1,32
527240 Condo Assn Assessments	52,284	54,961	49,624	55,87
527300 Equipment Rental	36,240	32,379	34,247	40,52
527999 GASB 87 Adjustment	0	(13,819)	0	
Rentals Total	100,844	84,367	98,793	116,08
Insurance				
528140 Malpractice Insurance Premiums	14,542	14,487	16,500	17,50
528220 Notary Bonds	200	240	120	12
528415 Auto Claims	0	251	0	
Insurance Total	14,742	14,978	16,620	17,62
Miscellaneous	-			
529110 Mileage Reimbursement	1,919	3,223	2,705	2,65
529130 Meals	0	147	320	45
529140 Lodging	288	4,064	9,300	7,30
529210 Meetings	289	259	518	75
529220 Conferences	8,240	10,785	13,300	9,30
529230 Training	6,340	3,240	600	2,60
529300 Dues and Memberships	36,087	34,931	39,109	37,10
529650 Pre Employment Costs	798	2,360	1,600	1,60
529690 Other Investigations	1,749	120	0	
529740 Fairs and Shows	500	1,287	0	5
529910 Awards and Recognition	514	1,001	500	69

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services Total	491,756	597,330	645,730	671,846
Administrative Charges				
611100 County Admin Allocation	90,377	85,346	117,035	128,808
611210 Facilities Mgt Allocation	126,806	129,470	160,247	156,998
611220 Custodial Allocation	85,663	95,113	119,508	120,727
611230 Courier Allocation	4,138	3,240	4,568	6,013
611250 Risk Management Allocation	13,591	15,612	14,872	15,637
611260 Human Resources Allocation	114,575	116,253	134,544	152,199
611300 Legal Services Allocation	22,344	34,806	69,859	91,645
611400 Information Tech Allocation	219,703	209,499	271,075	259,204
611410 FIMS Allocation	97,210	84,144	106,138	95,520
611420 Telecommunications Allocation	37,853	37,118	47,586	30,987
611430 Info Tech Direct Charges	37,863	130,978	141,014	166,460
611600 Finance Allocation	87,892	103,308	122,284	141,020
611800 MCBEE Allocation	6,035	261	7,686	118,411
612100 IT Equipment Use Charges	29,014	31,595	34,159	16,623
614100 Liability Insurance Allocation	31,300	36,700	40,900	43,200
614200 WC Insurance Allocation	16,600	22,600	25,700	27,200
Administrative Charges Total	1,020,964	1,136,043	1,417,175	1,570,652
Capital Outlay				
538100 Lease expense	0	2,056	0	0
Capital Outlay Total	0	2,056	0	0
Debt Service Principal				
541200 Lease Financing Principal	0	13,584	0	0
Debt Service Principal Total	0	13,584	0	0
Debt Service Interest				
542200 Lease Interest	0	249	0	0
Debt Service Interest Total	0	249	0	0
General Fund Total	10,109,666	10,614,619	12,115,124	12,727,062
220 - Child Support	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	32,320	0
511110 Regular Wages	927,040	784,801	1,078,696	1,156,286
511115 Pandemic Recognition Pay	0	15,000	0	0
511120 Temporary Wages	0	3,276	20,181	21,813
511130 Vacation Pay	63,255	74,719	0	C
511140 Sick Pay	52,860	38,571	0	C
511141 Emergency Sick Pay	1,000	11,945	0	0
511150 Holiday Pay	54,432	49,459	0	0
511160 Comp Time Pay	0	91	0	0

220 - Child Support	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
511180 Differential Pay	651	0	0	0
511210 Compensation Credits	21,302	22,352	14,186	15,379
511240 Leave Payoff	4,278	23,410	0	0
511290 Health Insurance Waiver Pay	2,408	3,943	4,800	4,800
Salaries and Wages Total	1,127,226	1,027,567	1,150,183	1,198,278
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	12,370	0
512110 PERS	263,038	246,958	265,494	294,121
512120 401K	13,766	12,921	12,646	13,817
512130 PERS Debt Service	49,964	41,985	63,118	54,119
512200 FICA	81,883	70,093	84,673	90,501
512300 Paid Leave Oregon expense	0	0	0	4,793
512310 Medical Insurance	235,509	174,282	213,552	216,864
512320 Dental Insurance	19,468	14,116	18,144	18,432
512330 Group Term Life Insurance	2,045	1,706	2,563	2,006
512340 Long Term Disability Insurance	3,706	2,979	4,023	4,176
512400 Unemployment Insurance	3,391	3,085	3,292	1,765
512520 Workers Comp Insurance	277	226	450	450
512600 Wellness Program	591	462	560	560
512610 Employee Assistance Program	527	431	532	518
512700 County HSA Contributions	5,850	2,600	2,600	0
Fringe Benefits Total	680,015	571,844	684,017	702,122
Personnel Services Total	1,807,242	1,599,411	1,834,200	1,900,400
Materials and Services				
Supplies				
521010 Office Supplies	10,221	7,889	6,800	7,230
521190 Publications	192	1,355	200	200
Supplies Total	10,413	9,243	7,000	7,430
Materials				
522150 Small Office Equipment	6,976	13,704	1,000	1,000
522160 Small Departmental Equipment	0	0	1,000	1,000
522170 Computers Non Capital	20,152	1,318	0	1,000
522180 Software	408	0	0	0
Materials Total	27,536	15,022	2,000	3,000
Communications				
523010 Telephone Equipment	0	1,008	0	0
523020 Phone and Communication Svcs	180	90	0	0
523040 Data Connections	786	0	0	0
523060 Cellular Phones	2,091	1,642	1,421	1,421

220 - Child Support	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
523090 Long Distance Charges	753	451	600	400
Communications Total	3,809	3,190	2,021	1,821
Utilities				
524010 Electricity	8,110	8,426	9,524	10,306
524020 City Operations and St Lights	5	20	22	24
524040 Natural Gas	86	86	79	227
524050 Water	153	148	143	167
524070 Sewer	316	335	306	324
524090 Garbage Disposal and Recycling	519	864	544	595
Utilities Total	9,189	9,879	10,618	11,643
Contracted Services				
525235 Laboratory Services	702	281	500	800
525440 Client Assistance	0	0	150	(
525450 Subscription Services	1,918	1,105	1,600	1,400
525540 Witnesses	0	240	0	(
525550 Court Services	17,149	13,537	19,200	19,200
525710 Printing Services	889	485	2,000	1,800
525735 Mail Services	10,875	10,896	11,000	11,000
525740 Document Disposal Services	1,126	1,112	1,260	1,260
525999 Other Contracted Services	0	0	8,283	7,283
Contracted Services Total	32,659	27,655	43,993	42,743
Repairs and Maintenance				
526030 Building Maintenance	181	1,881	839	839
Repairs and Maintenance Total	181	1,881	839	839
Rentals				
527240 Condo Assn Assessments	11,736	12,338	11,173	12,579
527300 Equipment Rental	4,526	3,584	5,000	5,000
527999 GASB 87 Adjustment	0	(1,624)	0	(
Rentals Total	16,262	14,298	16,173	17,579
Insurance				
528220 Notary Bonds	80	80	80	100
Insurance Total	80	80	80	100
Miscellaneous				
529110 Mileage Reimbursement	58	215	500	500
529120 Commercial Travel	0	0	500	500
529130 Meals	0	0	300	300
529140 Lodging	0	0	3,000	3,000
529220 Conferences	1,630	620	2,200	2,200
529230 Training	100	0	0	(
529300 Dues and Memberships	3,363	2,535	3,500	3,500

220 - Child Support	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
529880 Recording Charges	37	86	300	300
Miscellaneous Total	5,188	3,456	10,300	10,300
Materials and Services Total	105,316	84,704	93,024	95,455
Administrative Charges				
611100 County Admin Allocation	19,174	17,946	25,276	23,348
611210 Facilities Mgt Allocation	22,369	23,465	28,044	27,482
611220 Custodial Allocation	15,015	17,545	20,588	20,798
611230 Courier Allocation	881	690	993	1,095
611250 Risk Management Allocation	2,724	2,738	3,081	7,330
611260 Human Resources Allocation	24,398	24,727	29,243	27,722
611400 Information Tech Allocation	46,538	43,181	58,064	46,650
611410 FIMS Allocation	20,524	17,448	22,753	17,208
611420 Telecommunications Allocation	7,976	7,700	10,244	5,596
611430 Info Tech Direct Charges	7,888	27,090	30,317	30,158
611600 Finance Allocation	17,980	19,683	24,419	24,533
611800 MCBEE Allocation	1,274	54	1,648	21,279
612100 IT Equipment Use Charges	6,141	6,497	7,345	2,985
614100 Liability Insurance Allocation	6,200	5,800	8,600	27,800
614200 WC Insurance Allocation	3,400	4,600	5,200	5,200
Administrative Charges Total	202,482	219,164	275,815	289,184
Capital Outlay				
538100 Lease expense	0	12,728	0	0
Capital Outlay Total	0	12,728	0	0
Debt Service Principal				
541200 Lease Financing Principal	0	1,566	0	0
Debt Service Principal Total	0	1,566	0	0
Debt Service Interest				
542200 Lease Interest	0	67	0	0
Debt Service Interest Total	0	67	0	0
Child Support Total	2,115,040	1,917,640	2,203,039	2,285,039
300 - District Attorney Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	27,904	0
511110 Regular Wages	463,600	466,416	636,335	686,538
511115 Pandemic Recognition Pay	0	14,235	0	0
511120 Temporary Wages	12,566	33,265	0	0
511130 Vacation Pay	22,935	25,867	0	0
511140 Sick Pay	8,772	19,719	0	0

300 - District Attorney Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
511141 Emergency Sick Pay	1,679	1,902	0	0
511150 Holiday Pay	24,928	28,447	0	0
511160 Comp Time Pay	337	4,749	0	0
511210 Compensation Credits	1,171	5,451	5,668	6,365
511220 Pager Pay	9,874	7,338	0	100
511240 Leave Payoff	11,059	5,634	0	0
511290 Health Insurance Waiver Pay	2,408	3,143	4,800	1,728
511410 Straight Pay	0	100	0	0
511420 Premium Pay	0	566	0	0
511450 Premium Pay Temps	0	23	0	0
Salaries and Wages Total	559,328	616,854	674,707	694,731
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	11,520	C
512110 PERS	107,739	132,202	153,616	173,659
512120 401K	4,784	4,131	5,667	5,860
512130 PERS Debt Service	45,522	36,598	37,193	31,952
512200 FICA	41,416	46,150	48,739	52,595
512300 Paid Leave Oregon expense	0	0	0	2,408
512310 Medical Insurance	153,046	152,344	159,986	180,540
512320 Dental Insurance	12,500	12,405	13,593	15,344
512330 Group Term Life Insurance	938	971	1,496	1,175
512340 Long Term Disability Insurance	1,934	2,003	2,347	2,452
512400 Unemployment Insurance	1,689	1,869	1,942	1,042
512520 Workers Comp Insurance	200	203	315	315
512600 Wellness Program	398	399	439	428
512610 Employee Assistance Program	355	372	418	397
512700 County HSA Contributions	1,842	2,764	2,764	382
Fringe Benefits Total	372,363	392,409	440,035	468,549
Personnel Services Total	931,692	1,009,263	1,114,742	1,163,280
Materials and Services				
Supplies				
521010 Office Supplies	69	144	0	0
Supplies Total	69	144	0	0
Materials				
522150 Small Office Equipment	0	0	30,000	30,000
522170 Computers Non Capital	4,914	0	0	0
522180 Software	813	0	0	0
Materials Total	5,727	0	30,000	30,000

300 - District Attorney Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Communications				
523020 Phone and Communication Svcs	30	0	0	C
Communications Total	30	0	0	(
Utilities				
524010 Electricity	6,456	6,709	7,692	8,324
524020 City Operations and St Lights	4	16	18	19
524040 Natural Gas	69	69	63	18
524050 Water	122	118	115	13
524070 Sewer	251	267	247	262
524090 Garbage Disposal and Recycling	413	433	439	48
Utilities Total	7,315	7,611	8,574	9,40
Contracted Services				
525560 Victim Emergency Services	6,104	6,553	105,558	116,84
Contracted Services Total	6,104	6,553	105,558	116,84
Repairs and Maintenance				
526030 Building Maintenance	0	0	55,000	55,00
Repairs and Maintenance Total	0	0	55,000	55,00
Rentals				
527240 Condo Assn Assessments	9,342	9,823	9,024	10,16
Rentals Total	9,342	9,823	9,024	10,16
Miscellaneous				
529110 Mileage Reimbursement	0	0	250	1,00
529120 Commercial Travel	1,406	1,469	5,299	8,04
529130 Meals	0	55	2,200	3,09
529140 Lodging	0	1,088	2,200	3,20
529210 Meetings	0	65	0	(
529220 Conferences	988	895	27,500	26,50
529230 Training	1,464	0	0	
529620 Narcotics Investigations	0	0	1,539	1,53
529740 Fairs and Shows	0	284	200	20
529910 Awards and Recognition	0	238	0	
Miscellaneous Total	3,858	4,094	39,188	43,57
Materials and Services Total	32,444	28,224	247,344	264,977
Administrative Charges				
611100 County Admin Allocation	9,941	10,120	13,553	15,14
611210 Facilities Mgt Allocation	17,806	18,682	22,659	22,19
611220 Custodial Allocation	11,952	13,967	16,637	16,80
611230 Courier Allocation	409	360	490	66
611250 Risk Management Allocation	1,845	2,027	2,121	3,354
611260 Human Resources Allocation	11,306	12,919	14,426	16,710

300 - District Attorney Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611400 Information Tech Allocation	27,576	26,538	34,189	32,904
611410 FIMS Allocation	12,097	10,730	13,339	12,162
611420 Telecommunications Allocation	4,707	4,752	6,015	3,967
611430 Info Tech Direct Charges	4,733	16,832	17,800	21,288
611600 Finance Allocation	15,190	16,964	20,802	20,466
611800 MCBEE Allocation	751	33	966	15,169
612100 IT Equipment Use Charges	3,649	4,005	4,336	2,114
614100 Liability Insurance Allocation	4,200	4,300	5,900	6,200
614200 WC Insurance Allocation	2,300	3,400	3,600	8,900
Administrative Charges Total	128,462	145,629	176,833	198,042
Contingency				
571010 Contingency	0	0	124,822	110,863
Contingency Total	0	0	124,822	110,863
District Attorney Grants Total	1,092,598	1,183,116	1,663,741	1,737,162
District Attorney's Office Grand Total	13,317,304	13,715,375	15,981,904	16,749,263

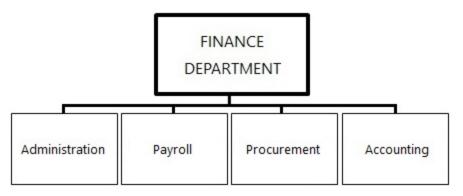
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# MARION COUNTY FY 2023-24 BUDGET

BY DEPARTMENT

FINANCE

# **FINANCE**



## **MISSION STATEMENT**

Safeguarding Marion County's fiscal integrity.

## **GOALS AND OBJECTIVES**

Goa	1 Develop	and implement standardized finance training for departments.				
	Objective 1	Develop and implement a plan to regularly review and update all finance policies and procedures.				
	Objective 2	Identify and develop additional finance policies and procedures where needed.				
Objective 3		Develop finance policy and procedure training materials such as: videos, user guides, quick s guides, templates, etc.				
Objective 4		Develop finance policy and procedure training plans for staff, management and department directors specific to areas of assignment and level of responsibility.				
Goa	I 2 Develop	a plan to manage and report financial information.				
	Objective 1	Develop and provide regular financial reports for management based on customer feedback and best practices.				
	Objective 2	Establish standards for management review and compliance monitoring of financial information.				
	Objective 3	Develop a coordinated plan for completing the audits and issuance of the Annual Comprehensive Financial Report (ACFR) and the Schedule of Expenditures of Federal Awards (SEFA).				
Goa	I 3 Create a	plan for reviewing and improving financial software and reporting tools used by county staff.				
	Objective 1	Develop and implement a plan to document customer and system requirements.				
	Objective 2	Evaluate and identify existing gaps between customer requirements and system capabilities.				
	Objective 3	Develop a coordinated plan between system users, module owners, management and Information Technology staff to address any proposed system improvements.				
Goa	I 4 Ensure th	at appropriate internal financial controls are implemented throughout the county.				
	Objective 1	Document existing financial controls at the department and countywide levels.				
	Objective 2	Implement specific financial control procedures to mitigate any identified areas of risk.				

Objective 3 Develop policy and procedures to support implementation of a Fraud Waste and Abuse hotline.

### Goal 5 Safeguard public funds.

- Objective 1 Invest the county's surplus funds in a manner that will provide a return while ensuring both the preservation of principal and the liquidity necessary to meet the operating requirements of the county in accordance with policy.
- Objective 2 Provide training and support for department cash handlers to ensure appropriate controls are in place.
- Objective 3 Ensure the county remains compliant with all new and ongoing payment card regulations in the most cost effective manner available.

**FINANCE** 

## **DEPARTMENT OVERVIEW**

The Finance Department provides financial services that support departments in delivering their services to customers and clients. The Finance Department is part of the Central Services Fund. The Finance Department budget consists of four programs: Finance Administration, Payroll, Procurement, and Accounting. The Treasurer's Office was consolidated into the Finance Department in FY 2021-22, but the County Treasurer has maintained responsibility for the oversight of investment of funds for Marion County.

AND DEALUDERA

Finance	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	13,836	125,603	0	60,000	n.a.
Charges for Services	27,668	28,505	26,100	26,000	-0.4%
Admin Cost Recovery	2,813,925	3,140,705	4,000,499	4,110,140	2.7%
Other Revenues	10	406	100	0	-100.0%
General Fund Transfers	6,548	0	461,616	554,959	20.2%
Other Fund Transfers	54,781	79,500	84,450	111,625	32.2%
TOTAL RESOURCES	2,916,768	3,374,719	4,572,765	4,862,724	6.3%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	1,536,693	1,781,868	2,192,223	2,369,802	8.1%
Fringe Benefits	861,934	993,627	1,348,814	1,445,081	7.1%
Total Personnel Services	2,398,626	2,775,495	3,541,037	3,814,883	7.7%
Materials and Services					
Supplies	10,657	8,470	10,250	6,850	-33.2%
Materials	11,678	9,625	51,495	10,890	-78.9%
Communications	1,390	1,308	1,555	1,205	-22.5%
Utilities	13,396	13,586	20,773	19,677	-5.3%
Contracted Services	136,995	212,844	360,370	357,696	-0.7%
Repairs and Maintenance	23,958	22,004	43,385	84,642	95.1%
Rentals	22,451	21,131	30,109	28,836	-4.2%
Insurance	0	0	2,500	2,500	0.0%
Miscellaneous	13,077	24,540	39,602	40,427	2.1%
Total Materials and Services	233,603	313,507	560,039	552,723	-1.3%
Administrative Charges	284,539	285,662	471,689	495,118	5.0%
Debt Service Interest	0	26	0	0	n.a.
TOTAL REQUIREMENTS	2,916,768	3,374,690	4,572,765	4,862,724	6.3%
FTE	21.60	23.60	26.60	27.60	3.8%

## FINANCE

FUNDS						
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total	
RESOURCES						
FND 580 Central Services	2,916,768	3,374,719	4,572,765	4,862,724	100.0%	
TOTAL RESOURCES	2,916,768	3,374,719	4,572,765	4,862,724	100.0%	
REQUIREMENTS						
FND 580 Central Services	2,916,768	3,374,690	4,572,765	4,862,724	100.0%	
TOTAL REQUIREMENTS	2,916,768	3,374,690	4,572,765	4,862,724	100.0%	

### PROGRAMS

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
FI Administration	2,916,768	3,374,719	1,591,804	1,528,636	-4.0%
Payroll	0	0	768,866	856,916	11.5%
Procurement	0	0	769,783	822,634	6.9%
Accounting	0	0	1,442,312	1,654,538	14.7%
TOTAL RESOURCES	2,916,768	3,374,719	4,572,765	4,862,724	6.3%
REQUIREMENTS					
FI Administration	2,916,768	3,374,690	1,591,804	1,528,636	-4.0%
Payroll	0	0	768,866	856,916	11.5%
Procurement	0	0	769,783	822,634	6.9%
Accounting	0	0	1,442,312	1,654,538	14.7%
TOTAL REQUIREMENTS	2,916,768	3,374,690	4,572,765	4,862,724	6.3%

### **FI Administration Program**

- Provides direction, oversight, and monitoring for the countywide budget process. Ensures compliance with Oregon Local Budget Law and produces the annual budget book.
- Provides fiscal policy and direction for countywide accounting and financial services.
- Provides financial oversight for the Mid-Willamette Valley Cable Regulatory Commission.
- Provides administrative support to the County Treasurer, the Chief Financial Officer, program managers and employees.
- Reviews all county grant applications for federal, state and local grant opportunities.

Finance				Program: FI A	dministration
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	13,836	125,603	0	60,000	n.a.
Charges for Services	27,668	28,505	26,100	0	-100.0%
Admin Cost Recovery	2,813,925	3,140,705	1,519,704	1,468,636	-3.4%
Other Revenues	10	406	0	0	n.a.
General Fund Transfers	6,548	0	46,000	0	-100.0%
Other Fund Transfers	54,781	79,500	0	0	n.a.
TOTAL RESOURCES	2,916,768	3,374,719	1,591,804	1,528,636	-4.0%
REQUIREMENTS					
Personnel Services	2,398,626	2,775,495	1,142,226	1,167,657	2.2%
Materials and Services	233,603	313,507	324,273	224,643	-30.7%
Administrative Charges	284,539	285,662	125,305	136,336	8.8%
Debt Service Interest	0	26	0	0	n.a.
TOTAL REQUIREMENTS	2,916,768	3,374,690	1,591,804	1,528,636	-4.0%
FTE	21.60	23.60	7.60	7.60	0.0%

### **Program Summary**

#### FTE By Position Title By Program

Program: FI Administration	
Position Title	FTE
Accountant 2	0.60
Budget Analyst 2	1.00
Budget Analyst Sr	1.00
Budget and Grants Manager	1.00
Chief Financial Officer	1.00
Grant/Contracts Compliance Analyst	1.00
Management Analyst 2	1.00
Office Specialist 4	1.00
Program FI Administration FTE Total:	7.60

#### FTE Changes

There are no changes in FTE.

### FI Administration Program Budget Justification

#### RESOURCES

Intergovernmental Federal revenue reflects direct grant administration for the American Rescue Plan Act Award. Charges for Services revenue decreased due to revenues moving to the accounting program where the services are being provided. The General Fund Transfer for FY 22-23 was related to cost increases for software and outside contractual assistance that were incorporated into FY 23-24 budget and will be covered through Administrative Charges - so no General Fund Transfer is necessary in the current year budget request. The Finance Administration program is primarily funded through Administrative Cost Recovery.

#### REQUIREMENTS

As noted in FY 22-23, three additional programs were added to the Finance Department, which resulted in the movement of Personnel and Materials and Services costs across the new programs. Adjustments continue to be made in the allocation of costs in FY 23-24 as each program is further refined.

Personnel costs have increased slightly due to normal COLA, Merit and other related costs. Materials and Services have decreased primarily due to costs being redistributed to other programs such as Procurement and Accounting to better reflect where the actual costs are being incurred.

### Payroll Program

Produces bi-weekly payroll for more than 1,700 regular and part-time employees and meets all federal and state reporting requirements, including Public Employees Retirement System (PERS) mandates.

### **Program Summary**

Finance				Pro	ogram: Payroll
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Admin Cost Recovery	0	0	727,960	856,916	17.7%
Other Revenues	0	0	100	0	-100.0%
General Fund Transfers	0	0	40,806	0	-100.0%
TOTAL RESOURCES	0	0	768,866	856,916	11.5%
REQUIREMENTS					
Personnel Services	0	0	668,662	756,622	13.2%
Materials and Services	0	0	10,700	10,600	-0.9%
Administrative Charges	0	0	89,504	89,694	0.2%
TOTAL REQUIREMENTS	0	0	768,866	856,916	11.5%
FTE	0.00	0.00	5.00	5.00	0.0%

### **FTE By Position Title By Program**

Program: Payroll	
Position Title	FTE
Payroll Analyst	1.00
Payroll Manager	1.00
Payroll Specialist (Confidential)	3.00
Program Payroll FTE Total:	5.00

#### FTE Changes

There are no changes in FTE.

### **Payroll Program Budget Justification**

### RESOURCES

The Payroll Program is funded through Administrative Cost Recovery. The General Fund Transfer in FY 22-23 has been reduced to \$0 for FY 23-24 as the costs related to the transfer were included in the FY 23-24 budget and provided for by Administrative Cost Recovery revenues.

### REQUIREMENTS

Personnel Services has increased due to increased costs for COLA's, health insurance, market reviews and regular employee merit steps, along with some limited training time for a new employee due to the retirement of a payroll analyst.

## Procurement Program

- Develops and interprets Marion County Public Contracting Law and policies and procedures and ensures county compliance.
- Provides oversight of Marion County tax foreclosed and surplus real property.

### **Program Summary**

Finance				Program	Procurement
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Admin Cost Recovery	0	0	685,333	711,009	3.7%
Other Fund Transfers	0	0	84,450	111,625	32.2%
TOTAL RESOURCES	0	0	769,783	822,634	6.9%
REQUIREMENTS					
Personnel Services	0	0	653,257	663,163	1.5%
Materials and Services	0	0	27,022	69,777	158.2%
Administrative Charges	0	0	89,504	89,694	0.2%
TOTAL REQUIREMENTS	0	0	769,783	822,634	6.9%
FTE	0.00	0.00	5.00	5.00	0.0%

### FTE By Position Title By Program

Program: Procurement	
Position Title	FTE
Contracts and Procurement Manager	1.00
Contracts Specialist Sr	1.00
Grant/Contracts Compliance Analyst	2.00
Property Coordinator	1.00
Program Procurement FTE Total:	5.00

#### FTE Changes

There are no changes in FTE.

### **Procurement Program Budget Justification**

#### RESOURCES

The Procurement program is funded through administrative cost recovery. Other Fund Transfers is from the Tax Title Fund for tax foreclosed property related duties performed by the property coordinator within the Finance Department.

### REQUIREMENTS

Materials and Services is increased to provide for outside contracted assistance for Finance procurement and contracts staff.

## FINANCE

### **Accounting Program**

- Manages county financial reporting, coordinates the annual audit, and produces the Comprehensive Annual Financial Report (CAFR).
- Assists departments in management of cash, check and merchant card collections and deposits.
- Manages county debt and related compliance and reporting requirements.
- Provides statutory required cash management, including the efficient and accurate collection, receipting and depositing of county funds.
- Manages the distribution of property taxes to all of Marion County's taxing districts as directed by Oregon Revised Statutes.
- Manages internal controls for county bank accounts and assists county departments with cash controls.
- Produces payments for all county invoices, produces invoices for county receivables, and forwards accounts for collection.
- Manages banking and broker relationships to maximize quality services at competitive prices.
- Manages and forecast liquidity in order to maximize investment returns while meeting ongoing business cash requirements.
- Invests surplus funds as designated by Oregon Revised Statutes and county investment policy.

Finance				Program	m: Accounting
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Charges for Services	0	0	0	26,000	n.a.
Admin Cost Recovery	0	0	1,067,502	1,073,579	0.6%
General Fund Transfers	0	0	374,810	554,959	48.1%
TOTAL RESOURCES	0	0	1,442,312	1,654,538	14.7%
REQUIREMENTS					
Personnel Services	0	0	1,076,892	1,227,441	14.0%
Materials and Services	0	0	198,044	247,703	25.1%
Administrative Charges	0	0	167,376	179,394	7.2%
TOTAL REQUIREMENTS	0	0	1,442,312	1,654,538	14.7%
FTE	0.00	0.00	9.00	10.00	11.1%

### **Program Summary**

### FTE By Position Title By Program

Program: Accounting	
Position Title	FTE
Accountant 2	3.00
Accounting Specialist	2.00
Chief Accountant	1.00
Controller	1.00
Treasurer	0.50
Treasury Specialist	2.50
Program Accounting FTE Total:	10.00

### FTE Changes

The Accounting program reflects an increase of 1 new FTE as part of a Decision Package request for an Accountant 2 to assist with regular ongoing support.

### **Accounting Program Budget Justification**

### RESOURCES

Charges for Services resources reflect financial services provided to the Mid-Willamette Valley Cable Regulatory Commission and the Marion County 4H District. The Accounting program is primarily funded through Administrative Cost Recovery and does have a partial General Fund transfer. The General Fund Transfer of \$554,959 is to cover Personnel Services and Materials and Services costs for the Treasury functions which are used to support the entire county. The increase in the transfer is a result of further refining of costs between Accounting and Treasury functions.

### REQUIREMENTS

Personnel Services costs increase reflect the addition of 1 FTE. In the past, the Finance department had 3 GL accountants. One of those positions was moved over to the Grants group to assist with accounting for federal grants. Initially, that position was going to continue to assist part time with other GL responsibilities, but the grant workload has been more significant than anticipated and is taking all of that position's time. That has left the remaining 2 GL accountants with extra workload to cover for the transferred position.

Materials and Services costs have increased primarily due to the transfer of costs that were included in the Administration Program in FY 22-23, but should be tracked in the Accounting Program such as the Debtbook software costs - which is a program used to track county leases to help meet certain new GASB requirements.

## **KEY DEPARTMENT ACCOMPLISHMENTS**

- Prepared and completed the FY 2021-22 audit for Marion County and related service districts within critical deadlines while also developing the Annual Comprehensive Financial Report, and anticipate the receipt of the Certificate of Award from the Government Finance Officers Association (GFOA) for excellence in financial reporting for the twenty-first consecutive year.
- Submitted the FY 2022-23 Budget Book to the Government Finance Officers Association "Distinguished Budget Presentation Award" program and received the award for the eleventh consecutive year.
- Implemented an online portal connected to the Contracts Management System that allows for online submission of bids and proposals.
- Completed a software upgrade of the Contract Management System (CMS) to automate workflow and incorporate templates for an all-inclusive contract and procurement system.
- In conjunction with other Central Services department heads, developed and issued a Request for Proposal to obtain consulting services to assist the county with developing specific requirements for a new Enterprise Resource Planning (ERP) system. Proposals have been received and reviewed and a selection is anticipated prior to June 30.
- Provided Cash Handler and Merchant Security Training for county employees.
- Payroll staff converted over 4,000 employee payroll master files (with each file containing anywhere from 5 to 400 pages of records) to electronic formats and storage. They also completed scanning of all department timesheets to electronic storage, saving current and future warehouse space.
- Created a new capital purchasing policy for use by the Cable Regulatory Commission.
- Provided grant and contract administration for the \$67 m in American Rescue Plan Act (ARPA) and Coronavirus State and Local Fiscal Recovery (CSLFRF) awarded to the county, including direct oversight of almost 40 projects awarded by the Board of Commissioners, successfully developed disbursement and reporting procedures to meet the quarterly and annual reporting requirements, and provided technical guidance to awardees.
- In collaboration with the Information Technology Department, designed and created a HUB website for ARPA projects, implementing ArcGIS mapping technology and real time expenditures and project status reporting.

## **KEY INDICATORS**

### # 1: P-Card Transactions

### **Definition and Purpose**

Marion County implemented a Procurement Card (P-Card) program in July 2005. By policy, P-Cards were implemented to replace all other credit and revolving charge cards throughout the county. They are primarily to be used for the purchase of small dollar goods. The use of P-Cards is encouraged for several reasons: 1) lower cost per transaction than other purchase options, 2) rebate incentives provided by the vendor for achieving certain levels of volume purchases, 3) greater level of internal control over purchases, and 4) to improve consistency for purchases throughout the county. Reviewing the annual number of transactions and dollar volume of P-Card use is one way to monitor the success of the program goals.

### **Significance**

This key indicator supports the county strategic priority for Operational Efficiency and Quality Service Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability. As Marion County increases the number of transactions and dollar volume of purchases made with P-Cards, several efficiencies are gained. First, because the transaction cost of using a P-Card is lower than other purchase options, the county achieves greater efficiency with each transaction moved from other purchase options to a P-Card. Second, increasing P-Card use throughout the county produces reduced costs through the rebate program. Finally, increased use of the P-Card for purchases ensures that a greater level of controls are involved in county procurements.

### Data Units Fiscal Year

The data provided for this key indicator is: 1) annual number of transactions, and 2) annual dollar volume of transactions.

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
13,816 - \$1,966,212	12,072 - \$2,117,212	14,078 - \$2,859,370	17,876 - \$2,916,533	19,000 - \$2,950,000

### **Explanation of Trends and Changes**

P-Card dollar volume is expected to slightly increase in FY 2023-24 compared to FY 2022-23, but transaction count is anticipated to increase at a greater rate in FY 2023-24. Based on more recent monthly trends in FY 2022-23, it is anticipated the number of purchases to continue to increase in FY 2023-24 and for the average cost per purchase to decline. This explains why the dollar amount will be similar year-over-year even though transaction count is higher. Number of transactions has continued to increase every year as departments find expanded ways to use PCards. For example, in this past year IT has moved away from using Purchase Orders (POs) to using PCards for numerous small dollar transactions. In addition, Health and Human Services is anticipating increased use of PCards due to increasing program revenues from State of Oregon resources.

### # 2: Contracts Processed in Compliance With County Policy and Procedure

### **Definition and Purpose**

Marion County contracts staff review contracts processed by departments to ensure that each contract meets standards, policies and procedures. These standards have been implemented to protect the county from unnecessary risk and to ensure that the processing of contracts is efficient and effective. As contracts are reviewed and non-compliance is identified, Finance Department personnel can identify measures to put into place to reduce the specific areas that need improvement. These measures may include additional training, policy development or improved clarification of current policy.

### **Significance**

This key indicator supports the county strategic priority for Operational Efficiency and Quality Service Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability. Some examples of issues identified that may create risk in the contract process are: current contracts that are not extended while work continues past the expiration date, new contracts that are not signed prior to service delivery, missing insurance requirements, incomplete documentation of the solicitation process, inappropriate solicitation process, etc. As Marion County identifies the non-compliance areas through tracking of this key indicator, improvements can be made to the contracts process to meet the goal of reducing risk and increasing efficiency.

### Data Units Fiscal Year

The data provided for this key indicator is number of contracts identified with issues of non-compliance compared to total contracts processed by the county.

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
192 issues (31%) /	215 issues (27%) /	143 issues (18%) /	238 issues (30%) /	225 issues (27%) /
627 contracts	800 contracts	792 contracts	800 contracts	820 contracts
processed	processed	processed	processed	processed

### **Explanation of Trends and Changes**

In FY 22-23, the number of contract "errors" increased substantially compared to FY 21-22 (238 compared to 143). There are 7 new department contract staff that have been hired during FY 22-23. With training and experience, the error rate generally tends to decrease, which is figured into next year's projected decline in number of errors and the percent of contracts with errors compared to the total. The projections, however, do continue to anticipate a high rate of errors - which is partially due to likely continued staff turnover and also in recognition that even the staff hired in the current year will need some time to become more proficient in their contract work and understanding of county policy and procedures.

### # 3: Dollar volume and number of receipts posted

### **Definition and Purpose**

The number and dollar volume of receipts posted into Oracle is an indicator of the amount of work that the Finance staff perform each year.

### **Significance**

Work performed in the Finance office is related to receipting of revenue and reconciliation. As this workload increases, it requires staffing level changes in the Finance department.

### Data Units Fiscal Year

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
# 11,545 -	# 11,500 -	# 11,827 -	# 12,150 -	#12,000 -
\$1,296,239,868	\$1,399,666,719	\$1,613,873,801	\$2,331,000,000	\$2,200,000

### **Explanation of Trends and Changes**

This workload has remained relatively consistent for the past several years. It is anticipated to slightly decrease in FY 23-24 as compared to FY 22-23 as some of the current year revenues were from one-time funding either through the State of Oregon or the Federal Government related to COVID-19 funding such as the ARPA funding programs. This key indicator ties to Marion County Strategic Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

### # 4: Investment Portfolio

### **Definition and Purpose**

Marion County's average portfolio size during FY 2021-2022 was \$235.5 million. As of March 2023, the balance has decreased to \$310 million and will continue to drop as the one-time federal ARPA funds are distributed. The Marion County Investment Policy states that the performance of the county's portfolio shall be measured, in part, against the performance of the Oregon Local Government Investment Pol (LGIP).

### **Significance**

It is the policy of the Marion County Finance Department to invest public funds in a manner that will provide the highest investment return with the maximum security, while meeting the daily cash flow demands of Marion County. This indicator ties to Marion County Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

### Data Units Fiscal Year

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
LGIP 2.12 / COUNTY	LGIP 0.60 / COUNTY	LGIP 0.60 / COUNTY	LGIP 4.00 / COUNTY	LGIP 5.00 / COUNTY
2.09	1.30	0.94	2.32	3.26

### Explanation of Trends and Changes

During FY 2021-22, the Federal Reserve launched one of the most aggressive monetary policy tightening campaigns in history as a response to continually elevated inflation readings brought on by pandemic induced supply chain snarls, broad swaths of international fiscal stimulus, and geopolitical instability. The Fed funds rate increased three times for a total of 150 basis points to an upper bound of 1.75% in an effort to stabilize price levels. The two-year Treasury note yield advanced by 271 basis points from 0.25% to finish the fiscal year at 2.96%. The path of rates from here will be dependent on the path of inflation and the policy response out of central bankers to stabilize price levels. Markets are currently pricing a terminal Fed funds rate of approximately 5.50% to be reached in Q3 of 2023 with a rate cut anticipated sometime in early 2024. Note that the county's rate of return is lower than the LGIP rate. This is primarily due to longer term investments (and related returns) that were purchased and locked in during previous years in a lower rate environment that are not able to keep up with fast moving rate increases in the current market. The LGIP is able to make those adjustments as the market changes. Over time, as older investments mature and are able to be reinvested at current market rates, the county rate of return will increase and grow closer to the LGIP rate of return. Ultimately, if market rates begin to decline, the county will hold a better position than the LGIP rate of return as the opposite effect will be in place.

	Resources by Fund Detail			
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	13,836	266	0	0
331403 Emergency Rental Assistance	0	333	0	0
331404 County American Rescue Plan	0	125,005	0	60,000
Intergovernmental Federal Total	13,836	125,603	0	60,000
Charges for Services				
342910 Public Records Request Charges	472	797	100	0
347101 Central Svcs to Other Agencies	27,196	27,708	26,000	26,000
Charges for Services Total	27,668	28,505	26,100	26,000
Admin Cost Recovery				
411600 Finance Allocation	2,813,925	3,140,705	4,000,499	4,110,140
Admin Cost Recovery Total	2,813,925	3,140,705	4,000,499	4,110,140
Other Revenues				
371000 Miscellaneous Income	10	406	100	0
Other Revenues Total	10	406	100	0
General Fund Transfers				
381100 Transfer from General Fund	6,548	0	461,616	554,959
General Fund Transfers Total	6,548	0	461,616	554,959
Other Fund Transfers				
381155 Xfr from Tax Title Land Sales	54,781	79,500	84,450	111,625
Other Fund Transfers Total	54,781	79,500	84,450	111,625
Central Services Total	2,916,768	3,374,719	4,572,765	4,862,724
Finance Grand Total	2,916,768	3,374,719	4,572,765	4,862,724

## Resources by Fund Detail

	Requirements by Fund Detail					
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24		
Personnel Services						
Salaries and Wages						
511020 Salaries and Wages Budget Only	0	0	44,951	24,731		
511110 Regular Wages	1,278,260	1,446,913	2,102,068	2,287,439		
511115 Pandemic Recognition Pay	0	33,000	0	C		
511130 Vacation Pay	84,590	86,724	0	C		
511140 Sick Pay	33,299	41,301	0	0		
511141 Emergency Sick Pay	2,907	14,428	0	0		
511150 Holiday Pay	70,832	91,526	0	0		
511160 Comp Time Pay	4,252	2,172	0	0		
511210 Compensation Credits	30,959	29,244	30,554	28,032		
511240 Leave Payoff	14,251	23,511	0	15,000		
511290 Health Insurance Waiver Pay	9,932	9,964	9,600	9,600		
511410 Straight Pay	1,132	89	0	C		
511420 Premium Pay	6,279	2,997	5,050	5,000		
Salaries and Wages Total	1,536,693	1,781,868	2,192,223	2,369,802		
Fringe Benefits						
512010 Fringe Benefits Budget Only	0	0	23,787	16,075		
512110 PERS	347,371	402,113	508,779	581,272		
512120 401K	26,542	31,384	37,313	42,367		
512130 PERS Debt Service	66,014	73,605	123,181	106,953		
512200 FICA	113,097	123,680	161,795	175,769		
512300 Paid Leave Oregon expense	0	0	0	9,221		
512310 Medical Insurance	266,900	312,390	427,104	448,788		
512320 Dental Insurance	21,733	25,478	36,288	38,144		
512330 Group Term Life Insurance	2,675	3,062	4,920	3,974		
512340 Long Term Disability Insurance	5,253	5,937	7,718	8,279		
512400 Unemployment Insurance	4,617	5,353	6,426	3,485		
512520 Workers Comp Insurance	388	428	813	798		
512600 Wellness Program	789	875	1,120	1,120		
512610 Employee Assistance Program	705	816	1,064	1,036		
512700 County HSA Contributions	5,850	8,506	8,506	7,800		
Fringe Benefits Total	861,934	993,627	1,348,814	1,445,081		
Personnel Services Total	2,398,626	2,775,495	3,541,037	3,814,883		
Materials and Services						
Supplies						
521010 Office Supplies	8,900	6,827	8,500	4,100		
521070 Departmental Supplies	1,438	1,562	1,500	2,500		
521110 First Aid Supplies	0	0	25	25		

### **Requirements by Fund Detail**

## FINANCE

80 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
521170 Educational Supplies	80	0	0	(
521190 Publications	239	80	225	22
Supplies Total	10,657	8,470	10,250	6,850
Materials				
522060 Sign Materials	50	0	0	
522110 Batteries	0	44	0	
522150 Small Office Equipment	5,462	6,816	3,495	5,99
522160 Small Departmental Equipment	0	0	2,000	2,00
522170 Computers Non Capital	4,679	1,541	5,500	2,50
522180 Software	1,488	1,224	40,500	39
Materials Total	11,678	9,625	51,495	10,89
Communications				
523040 Data Connections	480	480	500	50
523050 Postage	0	51	250	
523060 Cellular Phones	609	649	630	63
523090 Long Distance Charges	300	128	175	7
Communications Total	1,390	1,308	1,555	1,20
Utilities				
524010 Electricity	11,823	11,750	18,589	17,41
524020 City Operations and St Lights	8	28	43	4
524040 Natural Gas	126	120	159	38
524050 Water	223	206	285	28
524070 Sewer	460	467	617	54
524090 Garbage Disposal and Recycling	757	1,015	1,080	1,00
Utilities Total	13,396	13,586	20,773	19,67
Contracted Services				
525150 Audit Services	112,275	127,145	151,313	120,17
525152 Accounting Services	0	5,388	0	
525153 Fiscal Agent Services	1,740	1,245	2,500	2,50
525156 Bank Services	0	0	5,000	5,00
525157 Investment Services	0	0	95,000	95,00
525158 Armored Car Services	0	0	54,000	54,00
525175 Temporary Staffing	0	20,093	21,000	42,00
525177 Employment Agencies	400	1,495	600	60
525450 Subscription Services	2,049	24,547	7,347	40
525710 Printing Services	3,168	3,368	3,600	7,50
525715 Advertising	7,705	5,378	8,000	6,00
525735 Mail Services	9,489	10,113	10,300	10,30
525740 Document Disposal Services	170	1,497	310	31
525999 Other Contracted Services	0	12,575	1,400	13,91

## FINANCE

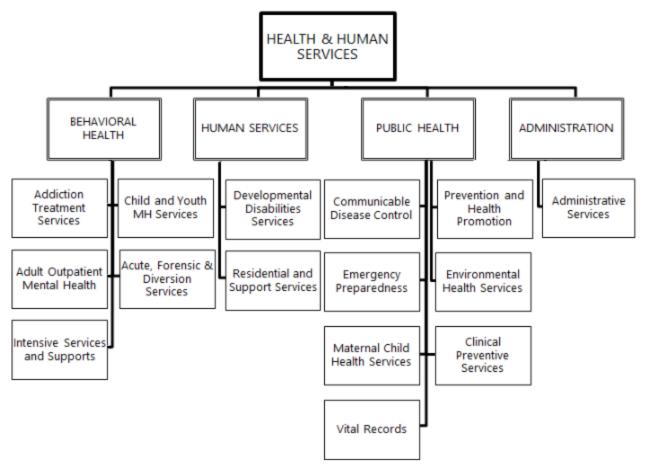
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Repairs and Maintenance				
526010 Office Equipment Maintenance	155	0	200	200
526020 Computer Hardware Maintenance	109	295	200	200
526021 Computer Software Maintenance	18,551	18,551	42,485	83,742
526030 Building Maintenance	1,362	3,158	500	50
526040 Remodels and Site Improvements	3,781	0	0	(
Repairs and Maintenance Total	23,958	22,004	43,385	84,64
Rentals				
527120 Motor Pool Mileage	24	268	500	50
527130 Parking	0	0	75	7
527240 Condo Assn Assessments	17,109	17,205	22,534	21,26
527300 Equipment Rental	5,317	6,543	7,000	7,00
527999 GASB 87 Adjustment	0	(2,886)	0	
Rentals Total	22,451	21,131	30,109	28,83
Insurance				
528210 Public Official Bonds	0	0	2,500	2,50
Insurance Total	0	0	2,500	2,50
Miscellaneous				
529110 Mileage Reimbursement	0	389	750	2,22
529120 Commercial Travel	0	191	1,000	50
529130 Meals	0	403	842	1,29
529140 Lodging	0	2,809	2,900	6,80
529210 Meetings	923	1,364	300	30
529220 Conferences	3,219	3,977	15,674	12,47
529230 Training	723	3,654	6,294	6,13
529300 Dues and Memberships	7,892	8,699	9,517	9,88
529650 Pre Employment Costs	252	458	50	5
529840 Professional Licenses	0	0	0	76
529910 Awards and Recognition	11	0	0	
529996 Amortization Expense	0	2,831	0	
529999 Miscellaneous Expense	56	(234)	2,275	
Miscellaneous Total	13,077	24,540	39,602	40,42
Materials and Services Total	233,603	313,507	560,039	552,72
Administrative Charges				
611100 County Admin Allocation	25,480	24,601	40,654	43,79
611210 Facilities Mgt Allocation	32,611	32,723	47,413	46,77
611220 Custodial Allocation	21,897	25,650	36,480	36,85
611230 Courier Allocation	1,129	937	1,590	2,01
611250 Risk Management Allocation	3,887	3,870	4,934	5,95
611260 Human Resources Allocation	31,255	33,644	46,782	50,98

## FINANCE

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611300 Legal Services Allocation	30,489	35,246	52,316	48,054
611400 Information Tech Allocation	77,143	71,263	152,136	140,775
611410 FIMS Allocation	30,380	25,739	39,315	35,468
611420 Telecommunications Allocation	3,203	6,798	7,336	4,594
611800 MCBEE Allocation	1,884	78	2,846	44,564
612100 IT Equipment Use Charges	11,481	10,413	17,787	8,499
614100 Liability Insurance Allocation	8,900	8,200	13,700	14,500
614200 WC Insurance Allocation	4,800	6,500	8,400	12,300
Administrative Charges Total	284,539	285,662	471,689	495,118
Debt Service Interest				
542200 Lease Interest	0	26	0	0
Debt Service Interest Total	0	26	0	0
Central Services Total	2,916,768	3,374,690	4,572,765	4,862,724
Finance Grand Total	2,916,768	3,374,690	4,572,765	4,862,724

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**HEALTH AND HUMAN SERVICES** 



### **MISSION STATEMENT**

Create a safe and welcoming community where all people can access high quality health and human services and are supported to achieve their highest level of health.

## **GOALS AND OBJECTIVES**

- Goal 1 Deliver an exceptional customer experience.
  - Objective 1 Increase customer satisfaction.
  - Objective 2 Increase awareness of service offerings.

Goal 2 Drive systematic change to support healthy communities.

- Objective 1 Increase community engagement.
- Objective 2 Increase partner engagement.

Goal 3 Improve internal systems and processes.

- Objective 1 Launch a new electronic health record (EHR) system.
- Objective 2 Improve quality improvement capabilities.
- Objective 3 Improve efficiency by speed and use of resources.

Goal 4 Support our people and culture.

Objective 1 Increase employee engagement.

Objective 2 Execute the Health and Human Services Strategic Plan.

### **DEPARTMENT OVERVIEW**

Health and Human Services serves as the community mental health program and the local public health department for Marion County. Health and Human Services and its administrator function under the authority vested in the county commissioners by statute to serve as both the local mental health authority and the local public health authority. In these roles, Health and Human Services is responsible for assuring the availability of mandated and state contracted services in our community. Health and Human Services achieves these roles through planning, program development, providing services, contracting for services, program oversight, evaluation, and quality improvement. The major focus of Health and Human Services is to provide for the safety of community members and ensure access to critical services and supports for those most vulnerable to health inequities.

RESOU			IENT SUM		. / 0/
Health and Human Services	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	15,975,880	10,101,975	9,562,532	7,594,181	-20.6%
Intergovernmental State	24,353,155	28,211,539	49,194,525	39,545,324	-19.6%
Intergovernmental Local	1,599,079	382,955	0	0	n.a.
Charges for Services	26,307,270	24,324,060	28,956,880	28,789,320	-0.6%
Interest	160,723	121,780	130,035	310,065	138.4%
Other Revenues	(15,162)	500,897	4,000	2,000	-50.0%
General Fund Transfers	3,628,932	3,347,854	3,498,274	3,569,733	2.0%
Settlements	0	0	808,435	700,000	-13.4%
Financing Proceeds	0	959,117	0	0	n.a.
Net Working Capital	20,212,534	20,408,016	19,922,192	23,398,631	17.5%
TOTAL RESOURCES	92,222,411	88,358,193	112,076,873	103,909,254	-7.3%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	28,315,058	27,971,975	34,808,408	37,355,055	7.3%
Fringe Benefits	17,013,365	16,999,390	23,297,624	24,532,740	5.3%
Total Personnel Services	45,328,422	44,971,365	58,106,032	61,887,795	6.5%
Materials and Services					
Supplies	777,664	585,272	652,483	543,824	-16.7%
Materials	863,256	548,198	836,168	166,320	-80.1%
Communications	627,298	626,725	536,697	514,856	-4.1%
Utilities	204,678	229,172	212,997	291,328	36.8%
Contracted Services	12,606,955	9,207,548	12,438,316	12,202,045	-1.9%
Repairs and Maintenance	225,261	399,493	325,323	242,535	-25.4%
Rentals	2,279,026	971,981	2,277,742	2,598,803	14.1%
Insurance	71,712	49,201	72,500	71,500	-1.4%
Miscellaneous	308,750	382,673	583,903	845,863	44.9%
Total Materials and Services	17,964,600	13,000,263	17,936,129	17,477,074	-2.6%
Administrative Charges	6,413,722	6,783,477	8,155,376	9,041,370	10.9%
Capital Outlay	0	959,117	3,925,308	0	-100.0%
Debt Service Principal	0	1,278,491	0	0	n.a.
Debt Service Interest	0	162,790	0	0	n.a.
Transfers Out	2,107,651	1,280,499	9,411,906	3,462,464	-63.2%
Contingency	0	0	8,042,122	6,412,501	-20.3%
Ending Fund Balance	0	0	6,500,000	5,628,050	-13.4%
TOTAL REQUIREMENTS	71,814,395	68,436,001	112,076,873	103,909,254	-7.3%
FTE	490.18	523.38	546.70	550.70	0.7%

FUNDS						
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total	
RESOURCES						
FND 190 Health and Human Services	92,222,411	88,358,193	112,076,873	103,909,254	100.0%	
TOTAL RESOURCES	92,222,411	88,358,193	112,076,873	103,909,254	100.0%	
REQUIREMENTS						
FND 190 Health and Human Services	71,814,395	68,436,001	112,076,873	103,909,254	100.0%	
TOTAL REQUIREMENTS	71,814,395	68,436,001	112,076,873	103,909,254	100.0%	

	PR	OGRAMS			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Addiction Treatment Svcs	6,592,802	5,577,296	13,703,128	9,683,258	-29.3%
Child and Youth MH Svcs	5,423,252	4,469,145	5,226,000	6,088,244	16.5%
Adult Outpatient MH Svcs	8,078,675	8,858,621	11,064,090	11,256,596	1.7%
Acute Forensic Diversion Svcs	6,760,622	7,361,848	14,095,750	13,199,805	-6.4%
Intensive Svcs and Supports	6,865,838	6,023,424	7,904,347	7,337,352	-7.2%
Developmental Disabilities	9,239,674	12,212,617	12,831,679	15,384,970	19.9%
Residential and Support Svcs	4,099,329	3,535,675	10,614,693	8,512,080	-19.8%
Communicable Disease Control	7,956,184	7,954,995	9,803,228	7,434,866	-24.2%
Prevention and HIth Promotion	1,006,384	759,125	1,921,071	1,030,631	-46.4%
Emergency Preparedness	536,763	231,742	272,365	217,340	-20.2%
Environmental Health Svcs	1,397,524	1,163,268	1,382,875	1,508,774	9.1%
Maternal Child Health Svcs	2,733,311	2,720,047	3,893,144	4,308,866	10.7%
Clinical Preventive Svcs	1,249,331	1,128,437	1,526,114	1,672,383	9.6%
Vital Records	499,162	508,730	450,000	495,000	10.0%
HE Administrative Services	29,783,562	25,853,223	17,388,389	15,779,089	-9.3%
TOTAL RESOURCES	92,222,411	88,358,193	112,076,873	103,909,254	-7.3%
REQUIREMENTS					
Addiction Treatment Svcs	5,930,329	6,839,925	13,703,128	9,683,258	-29.3%
Child and Youth MH Svcs	5,226,335	5,371,060	5,226,000	6,088,244	16.5%
Adult Outpatient MH Svcs	8,976,237	8,751,291	11,064,090	11,256,596	1.7%
Acute Forensic Diversion Svcs	6,443,757	6,745,497	14,095,750	13,199,805	-6.4%
Intensive Svcs and Supports	7,289,967	6,491,866	7,904,347	7,337,352	-7.2%
Developmental Disabilities	9,361,553	10,629,927	12,831,679	15,384,970	19.9%
Residential and Support Svcs	4,121,546	3,457,239	10,614,693	8,512,080	-19.8%
Communicable Disease Control	7,980,949	8,082,437	9,803,228	7,434,866	-24.2%
Prevention and HIth Promotion	862,134	843,223	1,921,071	1,030,631	-46.4%
Emergency Preparedness	535,517	234,901	272,365	217,340	-20.2%
Environmental Health Svcs	1,200,197	1,153,427	1,382,875	1,508,774	9.1%
Maternal Child Health Svcs	3,119,317	3,427,462	3,893,144	4,308,866	10.7%
Clinical Preventive Svcs	1,253,571	1,188,219	1,526,114	1,672,383	9.6%
Vital Records	369,522	389,912	450,000	495,000	10.0%
HE Administrative Services	9,143,464	4,829,616	17,388,389	15,779,089	-9.3%
TOTAL REQUIREMENTS	71,814,395	68,436,001	112,076,873	103,909,254	-7.3%

### **Addiction Treatment Svcs Program**

- Provides medication-assisted treatment services including Methadone and Suboxone.
- Provides adult alcohol and drug intensive treatment recovery services.
- Provides adolescent alcohol and drug counseling and treatment services.
- Operates a day treatment program for men (His Place) and women (Her Place).
- Provides driving under the influence of intoxicants (DUII) education and preventative services.
- Provides alcohol and drug treatment services in connection with the Student Opportunity for Achieving Results (SOAR) project.
- Service provider within the Marion County Behavioral Health Resource Network (BHRN).
- Provides community outreach and peer delivered services to those experiencing substance use disorders.

	5	,		
		Pro	gram: Addiction Tr	eatment Svcs
FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
863,421	718,736	1,146,157	773,600	-32.5%
1,264,169	1,382,591	7,934,615	4,618,468	-41.8%
4,201,549	2,730,107	4,564,950	4,214,797	-7.7%
18,131	0	0	0	n.a.
(15,859)	500,515	4,000	2,000	-50.0%
204,175	245,346	0	0	n.a.
57,215	0	0	0	n.a.
0	0	53,406	74,393	39.3%
6,592,802	5,577,296	13,703,128	9,683,258	-29.3%
3,479,885	3,632,272	5,846,601	5,519,755	-5.6%
1,162,085	935,524	4,155,195	2,248,994	-45.9%
1,269,789	1,223,957	1,329,767	1,837,737	38.2%
0	0	909,770	0	-100.0%
0	230,992	0	0	n.a.
0	42,619	0	0	n.a.
18,570	774,561	1,091,031	63,026	-94.2%
0	0	370,764	13,746	-96.3%
5,930,329	6,839,925	13,703,128	9,683,258	-29.3%
45.15	45.00	58.00	57.00	-1.7%
	ACTUAL 863,421 1,264,169 4,201,549 18,131 (15,859) 204,175 0 204,175 0 3,479,885 1,162,085 1,269,789 0 0 0 0 18,570 0 18,570 0	ACTUALACTUAL863,421718,7361,264,1691,382,5914,201,5492,730,1074,201,5492,730,10718,1310(15,859)500,515204,175245,34657,2150006,592,8025,577,2963,479,8853,632,2721,162,085935,5241,269,7891,223,957000018,570774,561000000	FY 20-21 ACTUALFY 21-22 ACTUALFY 22-23 BUDGET863,421718,7361,146,1571,264,1691,382,5917,934,6154,201,5492,730,1074,564,9504,201,5492,730,1074,564,95018,13100(15,859)500,5154,000204,175245,346057,215000053,4066,592,8025,577,29613,703,1283,479,8853,632,2725,846,6011,162,085935,5244,155,1951,269,7891,223,9571,329,7670230,9920042,619018,570774,5611,091,03100370,7645,930,3296,839,92513,703,128	ACTUALACTUALBUDGETPROPOSED863,421718,7361,146,157773,6001,264,1691,382,5917,934,6154,618,4684,201,5492,730,1074,564,9504,214,79718,131000(15,859)500,5154,0002,000(15,859)500,5154,0002,000204,175245,3460057,2150000053,40674,3936,592,8025,577,29613,703,1289,683,2583,479,8853,632,2725,846,6015,519,7551,162,085935,5244,155,1952,248,9941,269,7891,223,9571,329,7671,837,73700909,77000230,9920018,570774,5611,091,03163,02600370,76413,7465,930,3296,839,92513,703,1289,683,258

#### **Program Summary**

#### FTE By Position Title By Program

Program: Addiction Treatment Svcs	
Position Title	FTE
Addiction Recovery Mentor	12.00
Addiction Recovery Mentor (Bilingual)	1.00
Addiction Treatment Assoc 1	17.00
Addiction Treatment Assoc 1 (Bilingual)	4.00

Program: Addiction Treatment Svcs	
Position Title	FTE
Addiction Treatment Assoc 2	1.00
Behavioral Health Aide	4.00
Behavioral Health Nurse 1	1.00
Behavioral Health Nurse 2	1.00
Clinical Supervisor 1	2.00
Clinical Supervisor 2	2.00
Health Program Manager	1.00
LPN	1.00
Mental Health Assoc	3.00
Office Specialist 2	3.00
Office Specialist 2 (Bilingual)	1.00
Office Specialist 3	1.00
Office Specialist 3 (Bilingual)	1.00
Program Coordinator 2	1.00
Program Addiction Treatment Svcs FTE Total:	57.00

### FTE Changes

A reduction of a vacant 1.0 FTE Public Health Worker 3, to provide interpretation services, was eliminated. The position was not needed and did not have sustained long term funding.

### Addiction Treatment Svcs Program Budget Justification

### RESOURCES

Intergovernmental Federal funding is decreasing due to onetime ARPA funding allocated in FY 2022-23 to this program to fund start-up costs for Our Place, a transitional housing program which will provide substance use and mental health treatment to families. The decrease in Intergovernmental State funding was due to the receipt of \$6.4 million in BHRN grant funding received in FY 2022-23. BHRN funding is related to Measure 110 which decriminalized low level drug offenses and increased the amount of funding available for treatment and increased access to substance use treatment services. The increase in Net Working Capital is to cover the cost of a fence replacement at Her Place in FY 2023-24.

#### REQUIREMENTS

Materials and Services in the Addiction Treatment Services Program are decreasing due to onetime BHRN related expenditures in FY 2022-23. Capital Outlay included contributions to the new crisis center which will include 24/7 substance use treatment supports. The reduction in Transfers Out is due to the purchase of a residence in FY 2022-23 to support a new service known as His Place which provides housing and treatment supports to parenting fathers requiring substance use treatment. The Contingency in FY 2022-23 was due to an influx of new revenues, expenditures have been identified in FY 2023-24 and no unallocated revenues are anticipated.

## Child and Youth MH Svcs Program

- Provides early childhood mental health assessments and services.
- Provides mental health counseling, outpatient treatment and case management services.
- Provides parenting education services.
- Provides group and family counseling.
- Provides parent and child interactive therapy (PCIT) services.
- Provides psychiatric evaluation and medication management, and coordinates inpatient psychiatric services.
- Provides school based mental health services.

		gram Summa	i y		
Health and Human Services			Pro	ogram: Child and Yo	outh MH Svcs
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	200,297	296,530	0	0	n.a.
Intergovernmental State	519,378	328,192	0	0	n.a.
Charges for Services	4,373,083	3,515,046	5,126,000	5,988,244	16.8%
Admin Cost Recovery	12,295	0	0	0	n.a.
General Fund Transfers	309,889	329,377	0	0	n.a.
Other Fund Transfers	8,310	0	0	0	n.a.
Net Working Capital	0	0	100,000	100,000	0.0%
TOTAL RESOURCES	5,423,252	4,469,145	5,226,000	6,088,244	16.5%
REQUIREMENTS					
Personnel Services	3,684,254	3,320,541	3,420,885	3,735,760	9.2%
Materials and Services	542,431	728,141	518,853	859,436	65.6%
Administrative Charges	999,650	1,146,471	1,186,262	1,118,048	-5.8%
Debt Service Principal	0	163,514	0	0	n.a.
Debt Service Interest	0	12,394	0	0	n.a.
Transfers Out	0	0	0	275,000	n.a.
Contingency	0	0	100,000	100,000	0.0%
TOTAL REQUIREMENTS	5,226,335	5,371,060	5,226,000	6,088,244	16.5%
FTE	37.00	39.15	32.65	34.60	6.0%

### **Program Summary**

### FTE By Position Title By Program

Program: Child and Youth MH Svcs	
Position Title	FTE
Behavioral Health Nurse 2	0.05
Clinical Supervisor 1	1.75
Clinical Supervisor 2	0.65
Health Program Manager	0.55
Health Program Supervisor	0.50
Mental Health Assoc	3.00
Mental Health Assoc (Bilingual)	4.50
Mental Health Assoc (Job Share/Bilingual)	1.00

Program: Child and Youth MH Svcs	
Position Title	FTE
Mental Health Spec 2	8.05
Mental Health Spec 2 (Bilingual)	3.80
Mental Health Specialist, Licensed	2.80
Mental Health Specialist, Licensed (Bilingual)	0.80
Office Specialist 1 (Bilingual)	0.55
Office Specialist 2	2.60
Office Specialist 2 (Bilingual)	2.00
Office Specialist 3	1.40
Peer Support Specialist	0.60
Program Child and Youth MH Svcs FTE Total:	34.60

#### FTE Changes

The increase in FTE in this program is due to additional Mental Health Associate and Peer Support Specialist FTE that was added to help support our Mental Health Specialists. The goal was to increase capacity of lower-level behavioral health staff to take on more case management and other support functions from our therapists. This was a strategy to minimize the impact of a staffing shortage for qualified mental health professionals.

### Child and Youth MH Svcs Program Budget Justification

#### RESOURCES

Charges for Services is increasing due to an estimated increase in the volume of services provided to our Medicaid population as we continue to overcome staffing shortages. Service volume was low in FY 2020-21 and FY 2021-22 due the COVID-19 pandemic and in FY 2022-23 the ramp up in service volume was delayed due to the national hiring crisis for qualified mental health professionals.

### REQUIREMENTS

The increase in Materials and Services is due to the rising costs of contracted prescribers to support this program. The increase in Transfers Out is due to anticipated tenant improvements required to relocate the youth and family services from the current leased facilities on Beverly Ave to our county owned health and human services building located at Center Street. No other significant changes are anticipated.

### **Adult Outpatient MH Svcs Program**

- Provides mental health counseling, including group and family counseling, medication management, and case management services.
- Provides consumer-focused social and vocational supports, supported employment, and skills training services.
- Provides pre-admission screening and resident review evaluations for nursing home clients.
- Manages enhanced care and enhanced care outreach services for clients discharged from the Oregon State Hospital.
- Manages the CHOICE model program to provide wraparound supports to adults. •
- Provides mental health services for Psychiatric Security Review Board clients. •
- Provides coordination of the aging mental health population. ٠
- Provides intensive care coordination services for adults.
- Manages inpatient psychiatric services and discharge planning.
- Coordinates housing for recipients of mental health care services and individuals discharged from the Oregon State Hospital.
- Provides peer delivered mental health services.

Health and Human Services	Services Program: Adult Outpatient N				
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	223,797	417,811	419,449	419,451	0.0%
Intergovernmental State	1,930,039	2,965,523	3,089,624	3,659,080	18.4%
Intergovernmental Local	687	0	0	0	n.a
Charges for Services	5,912,083	5,422,971	5,310,184	6,964,366	31.2%
Admin Cost Recovery	142	0	0	0	n.a
Other Fund Transfers	11,927	0	0	0	n.a
Financing Proceeds	0	52,316	0	0	n.a
Net Working Capital	0	0	2,244,833	213,699	-90.5%
TOTAL RESOURCES	8,078,675	8,858,621	11,064,090	11,256,596	1.79
REQUIREMENTS					
Personnel Services	5,216,358	5,145,924	6,703,004	6,868,825	2.5%
Materials and Services	2,243,364	1,478,434	2,177,879	2,108,375	-3.29
Administrative Charges	1,516,515	1,677,221	1,983,207	2,079,396	4.9%
Capital Outlay	0	52,316	0	0	n.a
Debt Service Principal	0	345,724	0	0	n.a
Debt Service Interest	0	51,672	0	0	n.a
Contingency	0	0	200,000	200,000	0.0%
TOTAL REQUIREMENTS	8,976,237	8,751,291	11,064,090	11,256,596	1.7%
FTE	59.93	59.48	61.88	62.35	0.89

Program: Adult Outpatient MH Svcs	
Position Title	FTE
Behavioral Health Nurse 1	1.50
Behavioral Health Nurse 2	0.95
Clinical Supervisor 1	1.00
Clinical Supervisor 2	2.20
Developmental Disabilities Specialist 1	0.50
Health Program Manager	0.95
Health Program Supervisor	0.95
Health Resources Coordinator	1.00
Mental Health Assoc	23.00
Mental Health Assoc (Bilingual)	0.50
Mental Health Spec 1	1.00
Mental Health Spec 2	8.00
Mental Health Spec 3	2.00
Mental Health Specialist, Licensed	5.00
Office Specialist 2	5.00
Office Specialist 3	2.30
Peer Support Specialist	5.50
Public Health Worker 3 (Bilingual)	1.00
Program Adult Outpatient MH Svcs FTE Total:	62.35

### FTE By Position Title By Program

### FTE Changes

No significant changes are anticipated for FTE in this program.

### Adult Outpatient MH Svcs Program Budget Justification

### RESOURCES

Intergovernmental State is increasing due to additional funding to support the non-Medicaid older adult population anticipated in FY 2023-24. Charges for Services is increasing due to additional funding to support the adult Medicaid population. As staffing stabilizes and the numbers enrolled in the program increase the billable revenue associated with that population will exceed previous years that were reduced in part due to impacts of the pandemic and staffing shortages.

### REQUIREMENTS

No significant changes are anticipated for requirements within this program.

### **Acute Forensic Diversion Svcs Program**

- Provides jail mental health services.
- Provides mental health court services and adult drug court services.
- Provides 24 hour, 7 days a week regional psychiatric crisis services.
- Provides crisis respite services.
- Provides psychiatric evaluation and coordinates hospital admission.
- Provides diversion services.
- Provides mental health transitional services.
- Operates community outreach response and mobile crisis response teams to work closely with law enforcement.
- Coordinates and authorizes acute inpatient services.
- Supports individuals under aid and assist orders receive community restoration services.

Health and Human Services			Program	n: Acute Forensic Diversion Sv	
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	14,911	104,647	0	0	n.a.
Intergovernmental State	3,801,621	4,397,276	7,786,392	7,192,123	-7.6%
Intergovernmental Local	52	0	0	0	n.a.
Charges for Services	2,502,019	2,427,734	2,805,336	3,691,383	31.6%
Admin Cost Recovery	88,303	53,970	83,000	26,000	-68.7%
General Fund Transfers	326,063	257,701	380,620	405,678	6.6%
Other Fund Transfers	27,653	0	0	0	n.a.
Financing Proceeds	0	120,519	0	0	n.a.
Net Working Capital	0	0	3,040,402	1,884,621	-38.0%
TOTAL RESOURCES	6,760,622	7,361,848	14,095,750	13,199,805	-6.4%
REQUIREMENTS					
Personnel Services	4,138,146	4,168,930	7,092,947	7,644,878	7.8%
Materials and Services	1,154,901	1,086,922	2,152,659	1,800,832	-16.3%
Administrative Charges	1,150,710	1,243,813	1,759,606	2,183,706	24.1%
Capital Outlay	0	120,519	3,015,538	0	-100.0%
Debt Service Principal	0	117,424	0	0	n.a.
Debt Service Interest	0	7,888	0	0	n.a.
Transfers Out	0	0	0	1,371,950	n.a.
Contingency	0	0	75,000	198,439	164.6%
TOTAL REQUIREMENTS	6,443,757	6,745,497	14,095,750	13,199,805	-6.4%
FTE	43.85	53.60	65.17	67.65	3.8%

### **Program Summary**

Program: Acute Forensic Diversion Svcs	
Position Title	FTE
Addiction Recovery Mentor	1.00
Addiction Treatment Assoc 2	1.00
Care Coordinator	1.00
Clinical Supervisor 1	1.00
Clinical Supervisor 2	2.75
Health Program Manager	1.00
Health Program Supervisor	1.00
Mental Health Assoc	16.50
Mental Health Assoc (Bilingual)	1.00
Mental Health Spec 2	30.10
Mental Health Spec 2 (Bilingual)	0.60
Mental Health Spec 2 (Bllingual)	0.60
Mental Health Specialist, Licensed	2.00
Office Specialist 2	2.00
Office Specialist 3	2.10
Peer Support Specialist	4.00
Program Acute Forensic Diversion Svcs FTE Total:	67.65

### FTE By Position Title By Program

In addition to the above there are 3.00 FTE temporary paid staff.

• The FY 2023-24 FTE includes 2.60 General Fund positions.

### FTE Changes

The FTE increase in this program includes 1.0 FTE of a new Office Specialist 2 to provide general office support to a program that has seen significant staffing expansion in FY 2022-23. In addition, two Peer Support Specialists which had been part of the Intensive Services and Supports Program were moved to Acute Forensic and Diversion Services. This was due to a change in the way that youth and family crisis services are funded by OHA and how they are aligned programmatically as part of our overall crisis program.

### Acute Forensic Diversion Svcs Program Budget Justification

### RESOURCES

The decrease in Intergovernmental State funding is due to one-time funding received from OHA in FY 2022-23 to increase capacity for mobile crisis services. Funding is expected to increase to support Medicaid members receiving crisis services and supports. The decrease in Net Working Capital is due to FY 2022-23 accounting for one time expenses associated with the purchase and renovation of a new community crisis center.

### REQUIREMENTS

The decrease in Materials and Services as well as Capital Outlay is due to one-time purchases associated with the new community crisis center in FY 2022-23. The increase in Transfers Out reflects anticipated capital improvements needed for the new community crisis center to be completed in FY 2023-24.

### **Intensive Svcs and Supports Program**

- Manages the Early Assessment and Support Alliance (EASA).
- Provides Assertive Community Treatment (ACT) services.
- Provides MV-WRAP high fidelity wraparound services.
- Provides Child and Adolescent Needs and Strengths (CANS) assessments for Oregon Department of Human Services Foster Care and Child Welfare.
- Coordinates access to mental health assessments and system of care support for youth in detention at the Juvenile Department.
- Provides emergency department diversion services.

Health and Human Services		5	Progr	am: Intensive Svcs	and Supports
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	301,391	336,332	253,178	26,400	-89.6%
Intergovernmental State	683,100	648,577	703,239	924,948	31.5%
Intergovernmental Local	0	382,955	0	0	n.a.
Charges for Services	5,683,420	4,552,436	4,307,800	3,380,156	-21.5%
General Fund Transfers	100,197	103,125	106,507	113,451	6.5%
Other Fund Transfers	97,730	0	0	0	n.a.
Net Working Capital	0	0	2,533,623	2,892,397	14.2%
TOTAL RESOURCES	6,865,838	6,023,424	7,904,347	7,337,352	-7.2%
REQUIREMENTS					
Personnel Services	5,137,485	4,363,050	5,402,340	4,936,938	-8.6%
Materials and Services	760,762	526,926	710,679	775,049	9.1%
Administrative Charges	1,391,720	1,403,583	1,691,328	1,525,365	-9.8%
Debt Service Principal	0	184,608	0	0	n.a.
Debt Service Interest	0	13,700	0	0	n.a.
Contingency	0	0	100,000	100,000	0.0%
TOTAL REQUIREMENTS	7,289,967	6,491,866	7,904,347	7,337,352	-7.2%
FTE	56.10	53.25	52.55	46.00	-12.5%

### **Program Summary**

### FTE By Position Title By Program

Program: Intensive Svcs and Supports	
Position Title	FTE
Addiction Treatment Assoc 1	1.00
Behavioral Health Nurse 1	2.50
Care Coordinator	7.00
Care Coordinator (Bilingual)	4.00
Clinical Supervisor 1	0.25
Clinical Supervisor 2	3.15
Health Program Manager	0.50
Health Program Supervisor	0.60
Mental Health Assoc	7.00

Program: Intensive Svcs and Supports	
Position Title	FTE
Mental Health Assoc (Bilingual)	1.00
Mental Health Spec 2	4.50
Mental Health Spec 2 (Bilingual)	1.00
Mental Health Specialist, Licensed (Bilingual)	1.00
Occupational Therapy Specialist	0.60
Office Specialist 1 (Bilingual)	0.45
Office Specialist 2	2.40
Office Specialist 3	2.15
Peer Support Specialist	5.90
Peer Support Specialist (Bilingual)	1.00
Program Intensive Svcs and Supports FTE Total:	46.00

The FY 2023-24 FTE includes a 0.70 General Fund position.

#### FTE Changes

Two Peer Support Specialists have been transferred to the Acute Forensic and Diversion Services Program to align with how those positions are funded. Due to ongoing funding concerns a vacant Clinical Supervisor and a vacant Care Coordinator position in WRAP have been eliminated. In addition, some FTE has been shifted to the Child and Youth MH Services Program in order to increase and support outpatient services.

### **Intensive Svcs and Supports Program Budget Justification**

#### RESOURCES

Intergovernmental Federal funding is decreasing due a change in how youth and family crisis services are funded. The funds will be part of the Acute Forensic and Diversion Services Program going forward with enhanced billable rates for youth crisis services. Intergovernmental State funding is increasing due to additional revenues to support EASA services. Net Working Capital continues to increase due to reimbursement rates for WRAP being below the program cost.

#### REQUIREMENTS

The decrease in Personnel Services is due to positions shifting to Acute Forensic and Diversion Services Program due to OHA funding youth and family crisis services with enhanced billing rates rather than a program element allocation.

### **Developmental Disabilities Program**

- Provides and purchases services for adults and children with developmental disabilities.
- Performs intake and eligibility determination.
- Monitors individual support plan services.
- Provides adult abuse investigation services.
- Provides fiscal and service monitoring of contracted providers.
- Administers family support services for children.

## Program Summary

Health and Human Services			Prog	gram: Development	al Disabilities
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	48,954	194,105	0	125,952	n.a.
Intergovernmental State	9,008,930	11,981,991	12,831,679	13,739,389	7.1%
Charges for Services	0	23	0	0	n.a.
Other Fund Transfers	181,790	0	0	0	n.a.
Financing Proceeds	0	36,498	0	0	n.a.
Net Working Capital	0	0	0	1,519,629	n.a.
TOTAL RESOURCES	9,239,674	12,212,617	12,831,679	15,384,970	19.9%
REQUIREMENTS					
Personnel Services	6,991,888	7,619,705	9,242,428	10,857,996	17.5%
Materials and Services	440,421	625,006	546,626	692,649	26.7%
Administrative Charges	1,929,243	2,326,121	2,993,944	3,392,143	13.3%
Capital Outlay	0	36,498	0	0	n.a.
Debt Service Principal	0	19,746	0	0	n.a.
Debt Service Interest	0	2,852	0	0	n.a.
Transfers Out	0	0	45,980	285,130	520.1%
Contingency	0	0	2,701	157,052	5,714.6%
TOTAL REQUIREMENTS	9,361,553	10,629,927	12,831,679	15,384,970	19.9%
FTE	76.60	92.57	93.70	99.70	6.4%

### FTE By Position Title By Program

Program: Developmental Disabilities	
Position Title	FTE
Accounting Specialist	2.00
Accounting Specialist (Bilingual)	1.00
Adult Abuse Investigator	3.55
Clinical Supervisor 2	6.95
Developmental Disabilities Assoc 2	48.00
Developmental Disabilities Assoc 2 (Bilingual)	10.00
Developmental Disabilities Specialist 1	8.50
Developmental Disabilities Specialist 2	1.00
Health Program Supervisor	1.50

Program: Developmental Disabilities	
Position Title	FTE
Management Analyst 1	4.00
Management Analyst 1 (Bilingual)	1.00
Occupational Therapy Specialist	0.40
Office Manager	1.00
Office Specialist 1 (Bilingual)	1.00
Office Specialist 2	2.95
Office Specialist 2 (Bilingual)	2.00
Office Specialist 3	3.85
Office Specialist 3 (Bilingual)	1.00
Program Developmental Disabilities FTE Total:	99.70

#### FTE Changes

The increase in FTE is due to an addition of 3.0 FTE Developmental Disability Associate 2 due to increase case load sizes. In addition, two Office Specialists, one Developmental Disabilities Specialist and one Clinical Supervisor were added in FY 2022-23 to support the program.

### **Developmental Disabilities Program Budget Justification**

### RESOURCES

The program anticipates that funding will be increasing due to high enrollment assigned to Marion County. The Net Working Capital reflects unspent prior year carryover being reinvested into the Developmental Disabilities Program in FY 2023-24.

### REQUIREMENTS

The increase in Materials and Services is primarily due to the Developmental Disabilities Program taking over a larger percentage of 3180 Center St building resulting in an increase in utilities allocated to the program in FY 2023-24. Transfers Out reflects an allocation, based on occupancy, of the debt service payments for the health services building that was renovated in 2017.

### **Residential and Support Svcs Program**

- Oversees residential placement and licensure.
- Provides adult abuse investigation services.
- Manages and coordinates residential services.
- Manages housing rental assistance program for youth and adults.
- Coordinates supportive housing, structured housing, and foster care services.
- Monitors purchased alcohol and drug outpatient, residential, and detoxification services.

		·	- )		
Health and Human Services			Progra	m: Residential and	Support Svcs
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	544,570	103,910	119,479	124,822	4.5%
Intergovernmental State	2,715,103	3,089,056	9,400,162	2,363,350	-74.9%
Intergovernmental Local	419,642	0	0	0	n.a.
Charges for Services	399,040	342,971	448,710	442,326	-1.4%
Admin Cost Recovery	16,408	0	0	0	n.a.
Other Revenues	0	(261)	0	0	n.a.
Other Fund Transfers	4,565	0	0	0	n.a.
Net Working Capital	0	0	646,342	5,581,582	763.6%
TOTAL RESOURCES	4,099,329	3,535,675	10,614,693	8,512,080	-19.8%
REQUIREMENTS					
Personnel Services	1,729,845	1,548,953	1,980,501	2,180,324	10.1%
Materials and Services	1,909,443	1,409,912	2,804,318	5,213,886	85.9%
Administrative Charges	455,203	498,374	583,090	621,191	6.5%
Transfers Out	27,055	0	0	0	n.a.
Contingency	0	0	5,246,784	496,679	-90.5%
TOTAL REQUIREMENTS	4,121,546	3,457,238	10,614,693	8,512,080	-19.8%
FTE	20.30	17.40	19.15	20.20	5.5%

### Program Summary

### FTE By Position Title By Program

Program: Residential and Support Svcs	
Position Title	FTE
Adult Abuse Investigator	0.45
Care Coordinator	1.00
Clinical Supervisor 1	1.00
Clinical Supervisor 2	0.05
Health Program Supervisor	0.45
Mental Health Assoc	12.00
Mental Health Assoc (LEAD)	1.00
Mental Health Spec 2	1.00
Office Specialist 2	0.05
Office Specialist 3	0.20

Program: Residential and Support Svcs	
Position Title	FTE
Peer Support Specialist	2.00
Program Coordinator 2	1.00
Program Residential and Support Svcs FTE Total:	20.20

In addition to the above there are 0.50 FTE temporary paid staff.

#### FTE Changes

The FTE is increasing due to the addition of a 1.0 Program Coordinator to oversee projects associated with the behavioral health housing investment funds.

### **Residential and Support Svcs Program Budget Justification**

#### RESOURCES

Intergovernmental State funding is decreasing due to one-time behavioral health housing investment funding received in FY 2022-23 to increase access and capacity within Marion County. The increase in Net Working Capital is due to the carryover of unspent behavioral health housing investments funds to be utilized in FY 2023-24.

### REQUIREMENTS

Personnel Services is increasing due to an invrease in overall FTE for this program. Materials and Services is increasing due to the influx of the behavioral health housing investment funds. Current plans are to contract out the majority of the funding to increasing the capacity of the behavioral health housing system to support individuals at all levels of care. The reduction in Contingency is due to initially receiving the housing funds in FY 2022-23 and needing to develop a plan on how to utilize this resource.

## **Communicable Disease Control Program**

- Provides TB screening and case management services.
- Investigation of disease outbreaks and reportable disease cases.
- Conducts disease prevention education.
- Dispenses and distributes mass medication in a public health emergency.
- Conducts Public Health modernization efforts.

	Pro	gram Summa	ry		
Health and Human Services			Program:	Communicable Dis	sease Control
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES		· · ·			
Intergovernmental Federal	7,288,026	5,427,590	5,533,922	3,903,274	-29.5%
Intergovernmental State	1,153,267	1,110,058	2,984,203	2,231,600	-25.2%
Charges for Services	99,976	226,439	170,600	175,839	3.1%
General Fund Transfers	995,642	575,707	1,059,039	1,063,492	0.4%
Other Fund Transfers	(1,580,726)	0	0	0	n.a.
Financing Proceeds	0	615,200	0	0	n.a.
Net Working Capital	0	0	55,464	60,661	9.4%
TOTAL RESOURCES	7,956,184	7,954,995	9,803,228	7,434,866	-24.2%
REQUIREMENTS					
Personnel Services	3,899,830	4,020,381	4,328,453	4,054,715	-6.3%
Materials and Services	3,207,816	2,683,718	1,320,231	804,877	-39.0%
Administrative Charges	395,356	694,008	642,164	1,082,244	68.5%
Capital Outlay	0	615,200	0	0	n.a.
Debt Service Principal	0	52,388	0	0	n.a.
Debt Service Interest	0	3,582	0	0	n.a.
Transfers Out	477,947	13,159	78,000	45,445	-41.7%
Contingency	0	0	434,380	697,585	60.6%
Ending Fund Balance	0	0	3,000,000	750,000	-75.0%
TOTAL REQUIREMENTS	7,980,949	8,082,437	9,803,228	7,434,866	-24.2%
FTE	36.86	33.98	36.27	33.70	-7.1%

#### FTE By Position Title By Program

Program: Communicable Disease Control	
Position Title	FTE
Clinical Supervisor 1	1.00
Data Specialist	0.50
Epidemiologist	4.00
Epidemiologist Senior	1.00
Health Educator 1 (Bilingual)	1.00
Health Educator 2	3.00
Health Educator 2 (Bilingual)	3.00
Health Educator 3	2.15

Program: Communicable Disease Control	
Position Title	FTE
Health Program Supervisor	0.10
LPN	0.10
Management Analyst 1	0.50
Nurse Practitioner	0.30
Office Specialist 2	0.40
Office Specialist 2 (Bilingual)	1.00
Office Specialist 3	1.90
Office Specialist 3 (Bilingual)	1.05
Program Coordinator 2	1.70
Public Health Nurse 2	4.40
Public Health Nurse 3	1.40
Public Health Nurse Pgm Manager	1.00
Public Health Worker 2	0.20
Public Health Worker 2 (Bilingual)	1.00
Public Health Worker 3 (Bilingual)	3.00
Program Communicable Disease Control FTE Total:	33.70
Program Communicable Disease Control FTE Total:	

In addition to the above there are 1.00 FTE temporary paid staff.

The FY 2023-24 FTE includes 5.60 General Fund positions.

#### FTE Changes

The decrease in FTE is due to positions funded through one-time increases in Public Health Modernization during FY 2022-23, those have been assigned back on their existing programs. In addition, COVID-19 pandemic response efforts that led to the assignment of significant amounts of FTE in this program are no longer required.

#### **Communicable Disease Control Program Budget Justification**

#### RESOURCES

The decrease in funding from Intergovernmental Federal is due to the continued reduction of funding from OHA to support the COVID-19 pandemic response. Initial funding awards were allowed to be carried over in previous years, FY 2023-24 will be the last year those funds can be utilized and the overall amount available is reduced significantly. The decrease to Intergovernmental State funding was due to one-time carryover for Public Health Modernization which was only available during FY 2022-23. The funding amount in FY 2023-24 reflects the anticipated base funding for Public Health Modernization.

#### REQUIREMENTS

Personnel Services is decreasing as COVID-19 response activities continue to decline, including the need for temporary staff. Materials and Services is increasing largely due to the budgeted amount in FY 2022-23 being too low. As we transitioned out of the pandemic, many COVID-19 related expenditures and contractual relationships from FY 2020-21 and FY 2021-22 were not going to continue. Based on expenditures year to date in FY 2022-23 we are anticipating the need to increase budgeted amounts in FY 2023-24. Contingency has been reduced based on this program resuming normal operations post-pandemic. The decrease in Ending Fund Balance is due to funding that is eligible to carryover for future fiscal years being less than in previous years. The program has received a CDC grant to support public health through FY2024-25 and is not anticipated to be needed in FY 2023-24.

## **Prevention and HIth Promotion Program**

- Provides alcohol and drug prevention services.
- Provides gambling prevention services.
- Manages the tobacco prevention and education program.
- Assists communities in implementing healthy communities policies that sustain environmental and system changes that address major community high-risk health problems.
- Provides mental health promotion and prevention services.
- Coordinates the Zero Suicide initiative.

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- Conducts the Community Health Improvement Partnership (CHIP) and Community Health Assessment (CHA).
- Prevention services consist of a wide variety of services that take place throughout the Health and Human Services Department; only parts of some programs are directly budgeted within the prevention and rural services program.

**Program Summary** 

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Health and Human Services			Program	: Prevention and HI	th Promotion
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES			1		
Intergovernmental Federal	251,662	165,733	361,267	156,357	-56.7%
Intergovernmental State	526,727	415,521	1,283,150	522,166	-59.3%
Charges for Services	24,008	177,871	98,355	30,932	-68.6%
Other Fund Transfers	203,988	0	0	0	n.a
Net Working Capital	0	0	178,299	321,176	80.1%
TOTAL RESOURCES	1,006,384	759,125	1,921,071	1,030,631	-46.4%
REQUIREMENTS					
Personnel Services	595,012	547,177	687,309	730,715	6.3%
Materials and Services	122,161	124,325	718,495	91,200	-87.3%
Administrative Charges	144,961	134,918	208,375	156,716	-24.8%
Debt Service Principal	0	31,260	0	0	n.a.
Debt Service Interest	0	5,543	0	0	n.a.
Contingency	0	0	306,892	52,000	-83.1%
TOTAL REQUIREMENTS	862,134	843,223	1,921,071	1,030,631	-46.4%
FTE	6.00	5.90	5.45	5.80	6.4%

#### FTE By Position Title By Program

Program: Prevention and HIth Promotion	
Position Title	FTE
Health Educator 2	1.80
Health Educator 3	3.00
Health Program Supervisor	0.90
Office Specialist 2	0.10
Program Prevention and HIth Promotion FTE Total:	5.80

In addition to the above there are 0.50 FTE temporary paid staff.

#### FTE Changes

No significant changes are anticipated for FTE in this program.

#### Prevention and HIth Promotion Program Budget Justification

#### RESOURCES

Resources were increased significantly in FY 2022-23 for the Prevention and Health Promotion Program. Intergovernmental Federal was increased due to one-time federal funds for alcohol and drug use prevention. Intergovernmental State had additional tobacco prevention funds associated with Ballot Measure 108 awarded in FY 2022-23. The anticipated funding levels for FY 2023-24 are expected to be reduced closer to historic funding levels for this program. Charges for Services is declining due to less of the PacificSource per member per month funding being allocated to this program in FY 2023-24.

#### REQUIREMENTS

The decrease in Materials and Services is due to one-time tobacco prevention funding received in FY 2022-23. Those funds were contracted out to partners to assist and incentivize tobacco prevention efforts.

# Emergency Preparedness Program

- Plans and coordinates Public Health related Emergency Preparedness.
- Develop Health and Human Services emergency response and continuity of operations plans.

	Pro	gram Summa	ry			
Health and Human Services		Program: Emerger			ncy Preparedness	
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 FY 23-24 +/- 9 BUDGET PROPOSED			
RESOURCES		·				
Intergovernmental Federal	573,354	213,028	163,521	144,309	-11.7%	
Charges for Services	0	0	93,000	61,729	-33.6%	
General Fund Transfers	61,006	17,469	15,844	11,302	-28.7%	
Other Fund Transfers	(97,597)	0	0	0	n.a.	
Net Working Capital	0	1,246	0	0	n.a.	
TOTAL RESOURCES	536,763	231,742	272,365	217,340	-20.2%	
REQUIREMENTS						
Personnel Services	271,018	186,192	171,394	179,126	4.5%	
Materials and Services	218,305	3,887	13,351	11,158	-16.4%	
Administrative Charges	46,194	44,821	77,497	27,056	-65.1%	
Contingency	0	0	10,123	0	-100.0%	
TOTAL REQUIREMENTS	535,517	234,901	272,365	217,340	-20.2%	
FTE	2.02	2.70	1.65	1.65	0.0%	

#### FTE By Position Title By Program

Program: Emergency Preparedness	
Position Title	FTE
Environmental Health Specialist 2	0.25
Health Educator 3	0.85
Health Program Supervisor	0.05
Management Analyst 1	0.50
Program Emergency Preparedness FTE Total:	1.65

The FY 2023-24 FTE includes 0.05 General Fund positions.

#### FTE Changes

No significant changes are anticipated for FTE in this program.

#### **Emergency Preparedness Program Budget Justification**

#### RESOURCES

The decrease in Charges for Services is due to reduced Medicaid funding needed to support emergency preparedness activities anticipated in FY 2023-24.

#### REQUIREMENTS

No significant changes are anticipated for requirements within this program.

### **Environmental Health Svcs Program**

- Inspects and licenses restaurants, schools and other food vendors.
- Investigates food and waterborne outbreaks to find causes and prevent further health problems.
- Conducts vector control and public education.
- Provides online food handler training and issues food handler cards.
- Administers and enforces drinking water quality standards for public water systems.
- Conducts health inspections of recreational and tourist accommodations.

#### **Program Summary** Health and Human Services Program: Environmental Health Svcs FY 21-22 FY 23-24 +/- % FY 20-21 FY 22-23 ACTUAL BUDGET PROPOSED ACTUAL RESOURCES 0.0% Intergovernmental Federal 143,669 120,342 87,571 87,571 Intergovernmental State 61,010 49,338 58,382 58,382 0.0% Charges for Services 830,307 918,945 988,945 7.6% 914,529 Other Revenues 599 (38) 0 0 n.a. **General Fund Transfers** 32,940 62,070 63,706 68,875 8.1% Other Fund Transfers 328,999 0 0 0 n.a. 0 0 17,027 0 **Financing Proceeds** n.a. Net Working Capital 0 0 254,271 305,001 20.0% **TOTAL RESOURCES** 1,397,524 1,163,268 1,382,875 9.1% 1,508,774 REQUIREMENTS **Personnel Services** 912,239 846,329 1,043,415 1,154,114 10.6% Materials and Services -3.1% 51,840 50,093 55,558 53,823 Administrative Charges 217,570 237,133 263,902 275,046 4.2% 17,027 0 0 Capital Outlay 0 n.a. **Debt Service Principal** 0 2,725 0 0 n.a. 0 0 **Debt Service Interest** 0 120 n.a. Transfers Out 18,548 0 0 5,791 n.a. Contingency 0 20,000 0.0% 0 20,000 TOTAL REQUIREMENTS 1,200,197 1,153,427 1,382,875 1,508,774 9.1% FTE 8.43 7.93 8.43 8.55 1.4%

#### FTE By Position Title By Program

Program: Environmental Health Svcs	
Position Title	FTE
Environmental Health Specialist 2	3.75
Environmental Health Specialist 2 (Bilingual)	1.00
Environmental Health Specialist 3	2.00
Health Program Supervisor	0.95
Office Specialist 2 (Bilingual)	0.75
Office Specialist 3 (Bilingual)	0.10
Program Environmental Health Svcs FTE Total:	8.55

The FY 2023-24 FTE includes 0.35 General Fund positions.

#### FTE Changes

No significant changes are anticipated for FTE in this program.

#### **Environmental Health Svcs Program Budget Justification**

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#### RESOURCES

The increase in Net Working Capital is to cover increasing staffing costs. No other significant changes are anticipated for resources within this program.

#### REQUIREMENTS

Personnel Services costs are rising due to cost of living and fringe benefit increases. Transfers Out reflects an allocation of the debt service payments for the new health services building which will include the full Public Health Division. No other significant changes are anticipated for requirements within this program.

### **Maternal Child Health Svcs Program**

- Provides public health nurse home visits to high risk infants.
- Provides neonatal monitoring and intervention for at risk children.
- Manages an early childhood program including home visiting nursing.
- Administers the food supplement program for women, infants and children (WIC).
- Provides health and nutrition information to the public.
- Provides Family Connects universal home visiting services.

### Program Summary

Health and Human Services			Prog	ram: Maternal Chil	d Health Svcs
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	1,407,414	1,458,808	1,296,774	1,296,774	0.0%
Intergovernmental State	89,097	132,736	116,717	116,717	0.0%
Charges for Services	258,218	357,043	450,000	745,817	65.7%
General Fund Transfers	711,281	771,460	779,102	780,835	0.2%
Other Fund Transfers	267,301	0	0	0	n.a.
Net Working Capital	0	0	1,250,551	1,368,723	9.4%
TOTAL RESOURCES	2,733,311	2,720,047	3,893,144	4,308,866	10.7%
REQUIREMENTS					
Personnel Services	2,309,032	2,480,829	2,680,719	3,059,185	14.1%
Materials and Services	280,852	292,483	275,623	289,713	5.1%
Administrative Charges	529,433	651,512	779,858	843,613	8.2%
Debt Service Principal	0	2,631	0	0	n.a.
Debt Service Interest	0	6	0	0	n.a.
Transfers Out	0	0	86,944	51,355	-40.9%
Contingency	0	0	70,000	65,000	-7.1%
TOTAL REQUIREMENTS	3,119,317	3,427,461	3,893,144	4,308,866	10.7%
FTE	25.81	26.10	25.20	25.90	2.8%

#### FTE By Position Title By Program

Program: Maternal Child Health Svcs	
Position Title	FTE
Clinical Supervisor 1	1.00
Health Educator 2	0.80
Nutrition Specialist	2.00
Nutrition Specialist (Bilingual)	7.00
Nutritionist	2.00
Office Specialist 2 (Bilingual)	1.00
Office Specialist 3	1.20
Office Specialist 3 (Bilingual)	0.50
Program Coordinator 1	1.00
Public Health Nurse 2	3.50

Program: Maternal Child Health Svcs	
Position Title	FTE
Public Health Nurse 2 (Bilingual)	2.00
Public Health Nurse 3	1.00
Public Health Nurse Pgm Manager	1.00
Public Health Worker 3 (Bilingual)	1.90
Program Maternal Child Health Svcs FTE Total:	25.90

- In addition to the above there are 0.40 FTE temporary paid staff.
- The FY 2023-24 FTE includes 3.42 General Fund positions.

#### FTE Changes

The increase in FTE in this program reflects additional Public Health Nurse FTE that had been previously funded by PH Modernization revenues in FY 2022-23.

#### Maternal Child Health Svcs Program Budget Justification

#### RESOURCES

The increase Charges for Services funding is due to expected increases in billable services provided to individuals enrolled in Babies First, CaCoon and Family Connects, the universal home visiting program. We are seeing increasing enrollments and demands for services as the community continues to transition out of the pandemic and the Maternal Child Health Services Program continues to overcome staffing shortages.

#### REQUIREMENTS

The increase in Personnel Services is due to a small increase in FTE and the rising costs of salaries and fringe benefits. The reduction in Transfers Out was due to fleet purchases anticipated to be made in FY 2022-23 but will not occur until FY 2023-24. As the Family Connects service continues to expand, nurses providing home visiting services require access to additional vehicles.

## **Clinical Preventive Svcs Program**

- Detection of, treatment of, and counseling for sexually transmitted infections.
- Provides adult and child immunizations and vaccines.
- Enforcement of School Exclusion laws.
- Conducts immunization promotion and outreach activities.
- Provides HIV counseling, testing, outreach and prevention services.

#### **Program Summary**

Health and Human Services			Ĩ	Program: Clinical Pr	eventive Svcs
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	289,739	194,954	181,214	191,140	5.5%
Intergovernmental State	239,245	298,585	517,155	597,771	15.6%
Charges for Services	107,889	115,114	81,560	147,498	80.8%
Other Revenues	102	0	0	0	n.a.
General Fund Transfers	531,769	519,785	662,226	691,483	4.4%
Other Fund Transfers	80,587	0	0	0	n.a.
Net Working Capital	0	0	83,959	44,491	-47.0%
TOTAL RESOURCES	1,249,331	1,128,437	1,526,114	1,672,383	9.6%
REQUIREMENTS					
Personnel Services	931,900	830,544	983,580	1,203,998	22.4%
Materials and Services	103,234	115,598	253,796	186,930	-26.3%
Administrative Charges	218,437	242,076	248,738	251,394	1.1%
Contingency	0	0	40,000	30,061	-24.8%
TOTAL REQUIREMENTS	1,253,571	1,188,219	1,526,114	1,672,383	9.6%
FTE	10.81	10.45	9.95	11.05	11.1%

#### FTE By Position Title By Program

Program: Clinical Preventive Svcs	
Position Title	FTE
Data Specialist	0.50
Health Educator 2 (Bilingual)	1.00
LPN	0.90
Nurse Practitioner	0.30
Office Specialist 2 (Bilingual)	1.00
Office Specialist 3	0.70
Office Specialist 3 (Bilingual)	1.10
Public Health Nurse 2	0.10
Public Health Nurse 3	0.55
Public Health Nurse Pgm Manager	1.00
Public Health Worker 2	0.80
Public Health Worker 2 (Bilingual)	1.00

Program: Clinical Preventive Svcs	
Position Title	FTE
Public Health Worker 3 (Bilingual)	2.10
Program Clinical Preventive Svcs FTE Total:	11.05

• In addition to the above there are 0.10 FTE temporary paid staff.

• The FY 2023-24 FTE includes 4.25 General Fund positions.

#### FTE Changes

In previous years staff were reassigned from this program to the Communicable Disease Control Program due to responsibilities associated with the COVID-19 pandemic response. Public Health clinic operations have returned to normal service levels and staffing has been reassigned from the Communicable Disease Control Program.

#### **Clinical Preventive Svcs Program Budget Justification**

#### RESOURCES

Intergovernmental Federal and State are increasing due to additional funding being received for HIV prevention and outreach activities.

#### REQUIREMENTS

The increase in Personnel Services is due to increasing FTE as staff have been reassigned from the Communicable Disease Control Program. The decrease in Materials and Services is due to current spending patterns in FY 2022-23 which are less than originally budgeted.

## Vital Records Program

Issues birth and death certificates.

	Pro	gram Summa	ry		
Health and Human Services				Program:	Vital Records
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	23,719	7,723	0	0	n.a.
Charges for Services	431,337	496,579	450,000	495,000	10.0%
Other Revenues	(49)	(14)	0	0	n.a.
Other Fund Transfers	44,155	0	0	0	n.a.
Financing Proceeds	0	4,441	0	0	n.a.
TOTAL RESOURCES	499,162	508,730	450,000	495,000	10.0%
REQUIREMENTS					
Personnel Services	278,794	279,713	275,176	287,652	4.5%
Materials and Services	12,336	10,882	12,129	19,010	56.7%
Administrative Charges	78,392	94,393	96,338	96,138	-0.2%
Capital Outlay	0	4,441	0	0	n.a.
Debt Service Principal	0	455	0	0	n.a.
Debt Service Interest	0	27	0	0	n.a.
Contingency	0	0	66,357	92,200	38.9%
TOTAL REQUIREMENTS	369,522	389,911	450,000	495,000	10.0%
FTE	3.50	3.07	3.00	3.00	0.0%

#### FTE By Position Title By Program

Program: Vital Records	
Position Title	FTE
Office Specialist 2 (Bilingual)	2.25
Office Specialist 3	0.20
Office Specialist 3 (Bilingual)	0.25
Program Coordinator 2	0.30
Program Vital Records FTE Total:	3.00

#### FTE Changes

There are no significant FTE changes in this program.

#### Vital Records Program Budget Justification

#### RESOURCES

Resources for the Vital Records Program are expected to remain relatively unchanged in FY 2023-24.

#### REQUIREMENTS

Requirements for the Vital Records Program are expected to remain relatively unchanged in FY 2023-24. The increase in Materials and Services is due to the planned relocation of this service into a new Health Services Building.

### **HE Administrative Services Program**

- Provides leadership, strategic direction, planning, and policy development for the department.
- Conducts department wide quality assurance, utilization review, and quality and process improvements.
- Monitors the service levels of care, client populations, and demographics as well as system deficiencies.
- Monitors compliance requirements.
- Performs contract management.
- Provides medical billing, accounts receivable, accounts payable, payroll, human resources, and budget support services.
- Coordinates communication and public information efforts for the Department.
- Monitors and enforces HIPAA privacy and security rules and regulations.
- Administers department facilities support activities.
- Responsible for occupational and building safety activities.
- Serves as department liaison with Information Technology Department including maintaining electronic health record (Raintree, DrCloudEHR).
- Manages the department fleet vehicles.
- Manages the department wide data analytics program.
- Provides fiscal administration for five specialty court grants.
- Provides staffing to the Ambulance Services Area (ASA) committee.

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Health and Human Services			Prog	ram: HE Administra	ative Services
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	3,800,955	341,727	0	344,531	n.a
Intergovernmental State	2,361,470	1,412,095	2,489,207	3,521,330	41.5%
Intergovernmental Local	1,178,698	0	0	0	n.a
Charges for Services	1,484,342	3,045,197	4,131,440	1,462,288	-64.6%
Admin Cost Recovery	(135,279)	(53,970)	(83,000)	(26,000)	-68.7%
Interest	160,723	121,780	130,035	310,065	138.4%
Other Revenues	45	695	0	0	n.a.
General Fund Transfers	355,970	465,814	431,230	434,617	0.8%
Other Fund Transfers	364,105	0	0	0	n.a.
Settlements	0	0	808,435	700,000	-13.4%
Financing Proceeds	0	113,114	0	0	n.a
Net Working Capital	20,212,534	20,406,770	9,481,042	9,032,258	-4.7%
TOTAL RESOURCES	29,783,562	25,853,223	17,388,389	15,779,089	-9.3%
REQUIREMENTS					
Personnel Services	5,752,736	5,980,825	8,247,280	9,473,814	14.9%
Materials and Services	5,754,647	2,928,410	2,220,737	2,321,142	4.5%
Administrative Charges	(3,929,451)	(4,834,923)	(5,688,700)	(6,448,423)	13.4%
Capital Outlay	0	113,114	0	0	n.a
Debt Service Principal	0	127,024	0	0	n.a.

#### **Program Summary**

## HEALTH AND HUMAN SERVICES

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
Debt Service Interest	0	22,387	0	0	n.a.
Transfers Out	1,565,532	492,779	8,109,951	1,364,767	-83.2%
Contingency	0	0	999,121	4,189,739	319.3%
Ending Fund Balance	0	0	3,500,000	4,878,050	39.4%
TOTAL REQUIREMENTS	9,143,464	4,829,616	17,388,389	15,779,089	-9.3%
FTE	57.82	72.80	73.65	73.55	-0.1%

### FTE By Position Title By Program

Program: HE Administrative Services	
Position Title	FTE
Accountant 1	2.00
Accounting Specialist	2.00
Administrative Assistant	4.00
Administrative Services Manager Sr	3.00
Budget Analyst 2	1.00
Communications Coordinator	1.00
Contracts Specialist	1.00
Contracts Specialist Sr	2.00
Data Specialist	3.00
Data Specialist Sr	1.00
Departmental Division Director	6.00
Deputy Health and Human Services Director	1.00
Health and Human Services Administrator	1.00
Management Analyst 1	10.00
Medical Billing Specialist	4.00
Office Manager	3.00
Office Manager Sr	4.00
Office Specialist 2	2.50
Office Specialist 2 (Bilingual)	3.00
Office Specialist 2 (Floater)	2.00
Office Specialist 2 (Floater) (Bilingual)	1.00
Office Specialist 3	3.00
Office Specialist 3 (Bilingual)	2.00
Office Specialist 4	1.00
Program Coordinator 1	3.00
Program Coordinator 2	3.00
Public Health Nurse 3	0.05
Public Health Nurse Pgm Manager	1.00
Quality Improvement Facilitator	1.00
Support Specialist (Non-IT)	2.00
rogram HE Administrative Services FTE Total:	73.55

• FY 2023-24 FTE includes 1.55 General Fund positions.

#### FTE Changes

There are no significant FTE changes in this program.

#### HE Administrative Services Program Budget Justification

#### RESOURCES

Intergovernmental Federal has increased due to a budget shift in how our Criminal Justice Commission specialty courts grants are allocated. These are largely federally funded and were incorrectly classified as Intergovernmental State in the FY 2022-23 budget. Intergovernmental State funding is increasing due to House Bill 2949 funds related to behavioral health workforce incentives that were received in FY 2022-23 and can be spent through the end of calendar year 2023. Interest income is increasing due to rising interest rates and an increased amount of carryover funds within the Health and Human Services Fund. The decrease in Settlements reflects national opioid settlement funding that was front loaded in FY 2022-23 to support services to individuals impacted by opioid use disorders.

#### REQUIREMENTS

The increase in Personnel Services is due normal step increases, cost of living adjustments, and related fringe benefit increases. Transfers Out for FY 2022-23 included anticipated capital construction costs for a new health service building which is expected to be completed before FY 2023-24. The Transfers Out in FY 2023-24 is for debt service payments, as well as funding for a Juvenile Department Family Support Specialist to provide services and supports to at risk youth engaged in the juvenile justice system that were affected by opioid use disorder and co-occurring substance use and mental health conditions. Contingency and Ending Fund Balance have been increased due to additional funding available from carryover funding and increases to Net Working Capital anticipated in FY 2022-23.

## **KEY DEPARTMENT ACCOMPLISHMENTS**

- Implemented Behavioral Health Resource Network (BHRN) project plan to use Measure 110 funding to increase access to addiction treatment services throughout Marion County. We worked closely with our BHRN partner agencies including awarding community based grants to partners to assist us in achieving the goals of increasing access and awareness of addiction treatment services.
- Marion County Health and Human Services officially opened the doors for His Place, a service targeting
  parenting fathers. His Place provides a service for parenting fathers in Marion County who need services to
  address their substance use disorder needs and their parent/child reunification needs and eliminates the
  primary barriers of safe and stable housing, childcare and transportation to services in our community. His
  Place will impact the lives of parenting fathers and their children by providing on-site, evidence-based
  treatment and recovery services, support the family reunification process or eliminate the need for foster-care,
  while providing childcare for on-site services in a structured transitional housing program.
- Marion County Behavioral Health focused on increased outreach to build pathways into access for services. Utilizing the Wellness Van to provide mobile outreach services to those impacted in the canyon by the wildfires, as well as engaging with partners such as Santiam Hospital in a more meaningful way.
- Marion County Public Health de-mobilized the COVID 19 emergency response team in 2022. The demobilization of the COVID 19 emergency response team has allowed for a shift away from crisis management and towards a greater focus on sustainable, long-term solutions for the Marion County population. This included an efficient transition towards a monkeypox response in 2022 as well as being able to focus resources on other reportable diseases.
- The successful completion of the ODHS Housing Placement pilot project has enabled 18 children in foster care to be reunited with their families. This success has led to the signing of a new contract for the ODHS Housing Placement program to continue serving children and families in need.
- Marion County Health and Human Services fully implemented a new electronic health record solution, DrCloudEHR, throughout the Public Health Division. As of spring 2023 the Department is approaching the go live date for all of Behavioral Health. Currently the final stages of form development and staff training are being performed with the anticipated implementation of the new EHR solution across Behavioral Health planned for June 2023.

## **KEY INDICATORS**

### # 1: Prevention of Communicable Disease

#### **Definition and Purpose**

Many communicable diseases are vaccine preventable including measles, mumps, and chicken pox. Vaccines are safe, effective and covered by most insurance plans. Vaccines for Children, a federally funded program, make vaccines available free or at low cost to children who are uninsured or under-insured.

#### **Significance**

Achieving optimal childhood immunization levels in Marion County is a community effort and supports Marion County Strategic Plan Goal #3 - Health and Community Services. For various reasons, at any point in time, children may not be current on vaccines recommended for their age. Marion County Health and Human Services works with school districts and child care centers to review child immunization status through the school exclusion process. Marion County Health and Human Services also works alongside many community partners and convenes an immunization coalition to help protect the community against vaccine-preventable illnesses. Research shows that immunizing a large portion of the community or school creates a "herd immunity" that helps to stop widespread transmission that would be hazardous to those who are unable to be vaccinated.

#### Data Units Fiscal Year

School Exclusion Orders Issued: School exclusion rates reflect the immunization levels of children enrolled in licensed child care and K-12 schools.

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
1,585	2,159	1,905	2,401	2,300

#### Data Units Calendar Year

Vaccines Available to the Public: Vaccines are offered at Health and Human Services offices in Salem, Silverton, Stayton, and Woodburn.

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
2,009	1,650	1,660	1,700	1,750

Marion County Immunization Rates

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
74%	72%	75%	75%	76%

#### **Explanation of Trends and Changes**

MCHHS vaccine numbers continue to be affected by the COVID-19 impacts of clinic availability, staff reallocation, limits on outreach activities and general vaccine delay by clients. MCHHS continues to encourage school aged children to receive vaccines from their Primary Care Provider (PCP), so well child exams can be conducted simultaneously. MCHHS maintains the vital role of providing vaccines to un- and under-insured people, which includes children who are new to the community, have insurance lapses and who have not established with a PCP yet. MCHHS works on coordinating immunization education, promotion, and administration with community partners such as school districts, CCO, area clinics and Community Based Organizations.

### # 2: Prevention of Foodborne and Waterborne Illness

#### **Definition and Purpose**

Oregon state rules describe standards that aim to safeguard public health by providing consumers safe food and safe water for drinking and swimming. Regular and systematic inspection of food establishments, pools and spas helps to ensure that the operators of these establishments follow the standards mandated by the law.

#### **Significance**

Illness caused by pathogens can be spread to people by consuming contaminated food or water. Injury can occur when people consume foods with physical contaminants or are exposed to chemicals or equipment that is improperly maintained. An incident of contamination or an accident at a restaurant or pool may impact the health of large numbers of people. Marion County Environmental Health works in partnership with the Oregon Health Authority, food service and pool service industries and the general public to provide education for both consumers and operators, conducts inspections of facilities to make sure they meet minimum standards and assists in investigations of illness with the Marion County communicable disease team. This key indicator supports Marion County Strategic Plan Goal #3 - Health and Community Services.

#### Data Units Calendar Year

Restaurant Inspections: Restaurants are inspected twice annually.

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
1,134	1,209	2,694	2,700	2,750

Failed to Comply / Closed by the Health and Human Services / Closed Voluntarily: A closed restaurant may not reopen until it passes a re-inspection with a score of at least 80, with all critical violations corrected, and the operator presents the environmental health supervisor with a plan for how they will maintain a passing score in the future. Restaurants may choose to close voluntarily with approval of Marion County.

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
0/0/0	0/0/3	0/0/4	1/1/3	1/1/3

Pool and Spa Inspections / Closed by Health and Human Services: Year round facilities are inspected twice yearly; seasonal facilities are inspected annually.

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
108 / 14	223 / 53	296 / 59	315 / 55	320 / 60

#### Explanation of Trends and Changes

In 2022 the number of food facility inspections surpassed 2019 indicating a return of business to precovid levels. There was a 10% increase; additional follow-up inspections were needed to assure compliance as restaurants continued to experience challenges with employee retention and bringing closed buildings back online. Pool inspections neared pre-pandemic numbers with an expectation to surpass in 2023 as new pools constructed in 2022 are opened. Pool closures remained stable with 20% of inspections resulting in closure. The most common reason for closure was failure to maintain proper chemical levels.

### # 3: Mobile Crisis Services

#### **Definition and Purpose**

Health and Human Services receives funding from the Oregon Health Authority to divert persons with mental illness away from unnecessary criminal justice involvement or state hospital placement. A successful model for diversion is the use of mobile crisis teams; a deputy sheriff or police officer paired with a mental health specialist in a patrol car. These teams are dispatched to calls that appear to involve a person with a mental health concern. The mobile crisis teams work closely with the psychiatric crisis center to link individuals to the appropriate mental health and addictions services.

#### **Significance**

Mobile crisis teams are trained in crisis intervention skills to enhance their skills when engaging individuals who are experiencing a mental health crisis and at risk of arrest. The goal is to link those individuals to services and supports Marion County Strategic Plan Goal #3 - Health and Community Services. In the first two years of operating mobile teams, the rates of incarceration have been remarkably low and an even lower percentage involved the use of force. In addition to the better alternatives for those in crisis, linking persons to services, rather than criminal justice or hospital involvement, significantly reduces the costs associated with the jail, courts, and the state hospital.

#### <u>Data Units Calendar Year</u>

Mobile Crisis Contacts

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
786	229	477	1,000	1,500

Mobile Crisis Contacts Resulting in Arrest

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
17 (2.1%)	4 (1.7%)	3 (0.6%)	10 (1.0%)	15 (1.0%)

#### **Explanation of Trends and Changes**

Health and Human Services continues to seek additional capacity to provide mobile crisis services throughout Marion County. Previous years were slowed due to the pandemic as well as staffing challenges on both the law enforcement and mental health professional. Additional funding has been received and the Mobile Crisis efforts will be supplemented by Community Response Teams comprised of a mental health professional and certified recovery mentor. This will enable the mobile response services to reach 24/7 in support of the needs of Marion County.

Resources by Fund Detail					
190 - Health and Human Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Intergovernmental Federal					
331040 FEMA Disaster Assistance	2,249,716	0	0	C	
331221 OHSU CaCoon Contract	78,674	77,698	77,698	77,698	
331226 Oregon Criminal Justice Comm	0	212,044	0	344,531	
331231 Oregon DHS Water Contract	41,045	93,319	87,571	87,571	
331232 DHS Public Health Contract	8,054,535	5,511,948	7,459,000	5,614,156	
331233 DHS Mental Health Contract	3,120,959	1,269,941	1,438,263	1,470,225	
331401 Coronavirus Relief Fund	2,378,150	1,856,695	0	C	
331404 County American Rescue Plan	0	1,046,694	500,000	C	
331990 Other Federal Revenues	52,800	33,636	0	0	
Intergovernmental Federal Total	15,975,880	10,101,975	9,562,532	7,594,181	
Intergovernmental State					
332012 OLCC Alcohol and Drug	298,852	334,900	250,000	300,000	
332036 Oregon Criminal Justice Comm	747,236	194,255	660,060	315,529	
332060 Oregon DHS Health Contract	1,879,798	1,024,645	4,255,228	2,673,488	
332061 Oregon DHS Mental Health	20,990,155	26,383,976	43,534,656	35,697,307	
332068 Oregon Health Authority	228,792	266,538	494,581	555,000	
332990 Other State Revenues	208,323	7,225	0	4,000	
Intergovernmental State Total	24,353,155	28,211,539	49,194,525	39,545,324	
Intergovernmental Local					
335500 MV Behavioral Care Network	1,179,436	382,955	0	0	
335520 MVBCN Contracts	419,642	0	0	0	
Intergovernmental Local Total	1,599,079	382,955	0	0	
Charges for Services					
341170 Witness Fees	1	62	0	0	
341230 Client Fees	295,450	241,683	269,800	264,700	
341232 Insurance Fees	188,492	186,776	198,250	204,175	
341240 Food Service Fees	56,291	59,721	60,000	55,000	
341330 Health Inspection Fees	872,272	946,507	950,000	1,025,000	
341350 Birth and Death Certificates	431,337	496,579	450,000	495,000	
341370 Medicaid Fees	1,493,977	1,404,752	1,769,700	1,574,750	
341430 Copy Machine Fees					
	8	1	25	C	
341750 Medicare Fees	8 620,755	1 402,427	25 483,550		
341750 Medicare Fees 341999 Other Fees				478,950	
	620,755	402,427	483,550	478,950 0	
341999 Other Fees	620,755 402	402,427 0	483,550 0	478,950 0 12,250	
341999 Other Fees 342200 Property Leases 342910 Public Records Request	620,755 402 12,600	402,427 0 12,187	483,550 0 12,000	478,950 0 12,250 0	
341999 Other Fees 342200 Property Leases 342910 Public Records Request Charges	620,755 402 12,600 3,601	402,427 0 12,187 1,134	483,550 0 12,000 2,000	0 478,950 0 12,250 0 0 9,945	

### **Resources by Fund Detail**

190 - Health and Human Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
347401 Health Svcs to County Depts	519,185	486,693	258,075	268,075
347402 Health Svcs to Other Agencies	108,789	104,346	53,000	72,000
347403 Mental Health Services	140,417	77,012	90,500	75,250
347405 Medicaid Admin Services	28,013	32,851	30,000	50,000
347407 Coordinated Care PMPM	14,159,242	14,660,978	16,014,748	19,259,592
347408 Coordinated Care FFS	6,587,087	4,790,385	8,348,687	4,363,000
347409 Coordinated Care QIM	791,878	344,481	0	581,633
Charges for Services Total	26,307,270	24,324,060	28,956,880	28,789,320
Interest				
361000 Investment Earnings	160,723	121,638	130,035	310,065
363000 Lease Interest Income	0	142	0	C
Interest Total	160,723	121,780	130,035	310,065
Other Revenues				
371000 Miscellaneous Income	147	570	0	0
372000 Over and Short	718	(316)	0	0
373100 Special Program Donations	484	500,642	4,000	2,000
373500 Private Foundation Grants	(16,511)	0	0	0
Other Revenues Total	(15,162)	500,897	4,000	2,000
General Fund Transfers				
381100 Transfer from General Fund	3,628,932	3,347,854	3,498,274	3,569,733
General Fund Transfers Total	3,628,932	3,347,854	3,498,274	3,569,733
Settlements				
382200 OPIOID Settlements	0	0	808,435	700,000
Settlements Total	0	0	808,435	700,000
Financing Proceeds				
383500 OFS: Lease Financing	0	959,117	0	C
Financing Proceeds Total	0	959,117	0	0
Net Working Capital				
391000 Net Working Cap Restr	9,107,256	10,398,879	10,190,623	12,314,309
Other				
Other 391100 Net Working Cap Restr Federal	0	0	957,172	1,167,113
391100 Net Working Cap Restr		0 10,009,137	957,172 8,774,397	
391100 Net Working Cap Restr Federal	0			1,167,113 9,917,209 <b>23,398,631</b>

#### **Requirements by Fund Detail** 190 - Health and Human Services Actual Actual Budget Proposed FY 22-23 FY 23-24 FY 20-21 FY 21-22 Personnel Services Salaries and Wages 511020 Salaries and Wages Budget 0 0 1,829,001 0 Only 511110 Regular Wages 21,989,583 21,049,406 32,139,505 36,122,586 607,500 0 511115 Pandemic Recognition Pay 0 0 511120 Temporary Wages 1,848,750 948,767 385,084 328,805 0 0 511130 Vacation Pay 1,203,286 1,487,010 0 0 511140 Sick Pay 876,533 1,151,502 0 511141 Emergency Sick Pay 61,344 0 214,783 0 0 511150 Holiday Pay 1,231,752 1,374,151 0 511160 Comp Time Pay 0 88,885 118,062 511170 Standby Pay 62 0 0 0 511180 Differential Pay 26,397 21,442 0 0 511181 Wage Enhancement 0 0 0 100.000 511210 Compensation Credits 189,176 188,776 184,318 189,114 35,200 48,150 511220 Pager Pay 52,504 60,623 511240 Leave Payoff 146,015 247,643 0 0 0 0 511270 Leadworker Pay 0 138 67,200 60,000 511290 Health Insurance Waiver Pay 65,366 72,916 30,278 15,600 9,400 511410 Straight Pay 30,912 511420 Premium Pay 423,370 383,780 136,000 88,000 81,757 14,565 16,500 511450 Premium Pay Temps 9,000 511500 Moving Expense 0 0 0 25,000 Reimbursement 511510 Relocation Bonus 0 0 0 50,000 0 0 0 511520 Retention Bonus 300,000 511530 Tuition Reimbursement 0 0 25,000 0 Taxable Salaries and Wages Total 28,315,058 27,971,975 34,808,408 37,355,055 **Fringe Benefits** 512010 Fringe Benefits Budget Only 0 0 1,190,354 0 512110 PERS 5,199,314 5,791,101 7,784,340 9,175,222 512120 401K 109,660 125,871 155,461 168,464 512130 PERS Debt Service 2,071,311 1,603,793 1,884,659 1,688,264 512200 FICA 2,092,728 2,036,724 2,498,415 2,796,815 0 0 0 512300 Paid Leave Oregon expense 147,242 512310 Medical Insurance 6.677.826 6.593.954 8.696.907 9.447.148 512320 Dental Insurance 541,634 738,988 802,948 528,936 512330 Group Term Life Insurance 45,387 45,686 75.839 62,341

93,178

84,115

118,819

97,170

129,721

54,584

93,041

85,021

512340 Long Term Disability

512400 Unemployment Insurance

Insurance

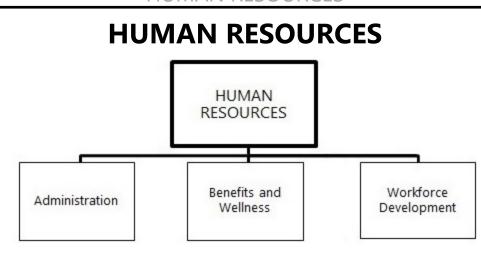
190 - Health and Human Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
512520 Workers Comp Insurance	9,313	8,284	15,909	16,826
512600 Wellness Program	16,726	16,154	20,880	22,400
512610 Employee Assistance Program	14,938	15,072	19,883	20,765
512700 County HSA Contributions	56,466	56,522	0	0
Fringe Benefits Total	17,013,365	16,999,390	23,297,624	24,532,740
Personnel Services Total	45,328,422	44,971,365	58,106,032	61,887,795
Materials and Services				
Supplies				
521010 Office Supplies	128,675	141,898	105,561	138,697
521030 Field Supplies	5,755	1,053	0	150
521050 Janitorial Supplies	21,363	24,138	19,550	25,280
521060 Electrical Supplies	0	0	0	500
521070 Departmental Supplies	97,903	78,068	60,647	82,725
521080 Food Supplies	25,018	28,053	23,300	36,930
521090 Uniforms and Clothing	0	1,446	0	875
521100 Medical Supplies	36,177	58,869	31,500	38,057
521110 First Aid Supplies	113	14	0	270
521120 Drugs	200,481	141,723	368,225	154,730
521140 Vaccines	166,732	15,143	22,800	18,500
521170 Educational Supplies	48,378	64,050	5,650	18,270
521190 Publications	2,887	3,262	1,700	1,300
521210 Gasoline	15,409	27,554	13,550	27,355
521240 Automotive Supplies	84	0	0	0
521300 Safety Clothing	0	0	0	185
521310 Safety Equipment	28,691	0	0	0
Supplies Total	777,664	585,272	652,483	543,824
Materials	0			
522060 Sign Materials	0	230	500	0
522100 Parts	0	134	0	0
522140 Small Tools	306	0	0	0
522150 Small Office Equipment	71,326	175,140	751,168	58,990
522160 Small Departmental Equipment	9,008	158,368	43,700	44,900
522170 Computers Non Capital	580,995	201,541	20,500	40,580
522180 Software	201,621	12,786	20,300	21,850
Materials Total	863,256	548,198	836,168	166,320
Communications	1			
523010 Telephone Equipment	699	5,965	0	4,450
523015 Video Security Equipment	0	15,612	15,901	16,150
523020 Phone and Communication Svcs	41,892	85,509	21,770	46,286
523030 Fax	0	0	0	140

190 - Health and Human Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
523040 Data Connections	202,435	232,856	185,430	225,775
523050 Postage	4,203	7,691	3,025	8,400
523060 Cellular Phones	353,038	274,251	302,766	213,655
523090 Long Distance Charges	25,031	4,841	7,805	0
Communications Total	627,298	626,725	536,697	514,856
Utilities				
524010 Electricity	149,437	170,118	159,186	222,535
524020 City Operations and St Lights	1,622	1,086	1,972	1,619
524040 Natural Gas	11,149	14,076	9,029	12,650
524050 Water	11,850	10,363	12,532	14,860
524070 Sewer	17,245	16,544	17,090	23,779
524090 Garbage Disposal and Recycling	13,375	16,985	13,188	15,885
Utilities Total	204,678	229,172	212,997	291,328
Contracted Services	204,070	223,172	212,551	251,520
525110 Consulting Services	3,520	64,752	0	C
525150 Audit Services	0	0	7,040	C
525152 Accounting Services	173,823	189,339	32,912	12,912
525154 Third Party Administrators	308,802	223,366	285,000	225,000
525155 Credit Card Fees	2,984	5,464	6,500	9,705
525156 Bank Services	2,660	0	0	C
525175 Temporary Staffing	10,961	27,432	0	C
525205 Treatment Court Coordinator	299,459	0	247,624	247,624
525210 Medical Services	1,413,950	1,443,235	1,405,000	1,433,130
525211 Psychiatric Services	0	0	193,500	120,000
525220 Hospital Services	24	0	2,500	,
525225 Ambulance Services	9,863	630	0	C
525235 Laboratory Services	342,226	494,601	170,265	188,630
525236 Drug Testing	104,411	93,339	133,505	133,505
525240 XRay Services	0	158	500	0
525246 Transcription Services	25,628	16,348	25,100	20,100
525250 Foster Care Services	49,628	0	0	
525295 Health Providers	2,024,233	1,779,922	3,893,586	2,384,941
525310 Laundry Services	36,540	7,449	12,925	12,590
525320 Food Services	127	0	0	,
525330 Transportation Services	9,438	13,366	5,350	6,917
525335 Housing Subsidies	(575)	0	0	0,517
525340 Counseling and Mentoring	261	0	0	0
Svcs 525350 Janitorial Services	446,414	254,507	166,050	241,550
525440 Client Assistance	440,414	412,017	299,133	342,086
525450 Subscription Services 525540 Witnesses	169,604	1,153,511 83	1,080,369	606,716

190 - Health and Human Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
525555 Security Services	1,125,846	342,080	250,650	320,600
525710 Printing Services	11,831	27,997	19,650	21,965
525715 Advertising	15,863	5,108	76,000	20,800
525735 Mail Services	36,817	45,134	19,325	19,305
525740 Document Disposal Services	24,008	35,051	25,750	42,905
525770 Interpreters and Translators	97,339	61,966	77,050	59,77
525930 Fair Events and Activities	0	0	0	40
525991 Match Payments	199,795	156,425	200,000	175,00
525999 Other Contracted Services	5,207,325	2,354,266	3,803,032	5,555,88
Contracted Services Total	12,606,955	9,207,548	12,438,316	12,202,04
Repairs and Maintenance				
526010 Office Equipment Maintenance	265	204	500	80
526011 Dept Equipment Maintenance	3,687	4,417	1,650	2,19
526012 Vehicle Maintenance	3,046	7,723	9,400	19,84
526020 Computer Hardware Maintenance	0	1,220	0	2,43
526021 Computer Software Maintenance	94,043	155,017	215,168	98,98
526022 Telephone Maintenance	13,125	45,926	14,105	14,75
526030 Building Maintenance	77,448	97,180	56,125	70,48
526040 Remodels and Site Improvements	22,390	76,041	17,750	7,75
526050 Grounds Maintenance	11,257	11,766	10,625	25,29
Repairs and Maintenance Total	225,261	399,493	325,323	242,53
Rentals				
527100 Vehicle Rental	18,310	116,197	55,800	129,23
527110 Fleet Leases	99,582	119,502	120,798	125,26
527120 Motor Pool Mileage	105,758	21,578	67,925	43,62
527130 Parking	0	89	150	21
527140 County Parking	660	660	0	66
527200 Building Rental County	0	0	0	91
527210 Building Rental Private	1,888,620	2,007,221	1,906,369	2,153,77
527300 Equipment Rental	166,096	135,022	126,700	145,12
527999 GASB 87 Adjustment	0	(1,428,288)	0	
Rentals Total	2,279,026	971,981	2,277,742	2,598,80
Insurance				
528110 Liability Insurance Premiums	500	500	500	1,00
528140 Malpractice Insurance Premiums	66,515	46,848	72,000	70,00
528410 Liability Claims	0	0	0	50
528415 Auto Claims	4,697	1,853	0	
Insurance Total	71,712	49,201	72,500	71,50

190 - Health and Human Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Miscellaneous				
529110 Mileage Reimbursement	33,670	43,265	75,875	72,758
529120 Commercial Travel	0	2,528	1,650	1,900
529130 Meals	243	892	2,600	4,235
529140 Lodging	12,861	2,804	13,650	18,960
529210 Meetings	381	2,910	3,900	7,907
529220 Conferences	3,903	1,734	9,850	9,700
529230 Training	71,858	45,406	116,315	139,36
529250 Tuition Reimbursement	2,500	1,000	0	78,00
529300 Dues and Memberships	52,690	75,687	46,525	87,21
529590 Special Programs Other	0	0	4,500	(
529650 Pre Employment Costs	27,069	25,622	24,300	27,14
529740 Fairs and Shows	0	206	100	12,03
529840 Professional Licenses	400	125	0	6
529910 Awards and Recognition	1,796	3,757	500	20,50
529999 Miscellaneous Expense	101,378	176,739	284,138	366,07
Miscellaneous Total	308,750	382,673	583,903	845,86
Materials and Services Total	17,964,600	13,000,263	17,936,129	17,477,074
Administrative Charges				
611100 County Admin Allocation	587,504	591,535	825,494	915,77
611210 Facilities Mgt Allocation	232,875	246,579	297,861	546,42
611220 Custodial Allocation	147,933	258,181	210,328	396,66
611230 Courier Allocation	26,596	22,836	33,653	42,77
611250 Risk Management Allocation	89,945	107,572	99,681	101,06
611260 Human Resources Allocation	736,241	819,378	990,969	1,082,99
611300 Legal Services Allocation	150,234	171,190	264,269	321,25
611400 Information Tech Allocation	1,712,050	1,631,843	2,094,522	1,959,95
611410 FIMS Allocation	641,201	571,315	710,489	678,37
611420 Telecommunications Allocation	242,742	213,444	220,817	149,63
611430 Info Tech Direct Charges	457,732	577,296	504,540	542,54
611600 Finance Allocation	759,516	885,593	1,120,573	1,122,96
611800 MCBEE Allocation	39,815	1,770	51,444	595,13
612100 IT Equipment Use Charges	272,339	276,345	284,336	130,79
614100 Liability Insurance Allocation	202,600	216,700	252,000	264,30
614200 WC Insurance Allocation	114,399	191,900	194,400	190,70
Administrative Charges Total	6,413,722	6,783,477	8,155,376	9,041,37
Capital Outlay				
534150 Building Acquisitions	0	0	3,807,538	
534600 Site Improvements	0	0	117,770	(
538100 Lease expense	0	959,117	0	(
Capital Outlay Total	0	959,117	3,925,308	(

190 - Health and Human Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Debt Service Principal				
541200 Lease Financing Principal	0	1,278,491	0	0
Debt Service Principal Total	0	1,278,491	0	0
Debt Service Interest				
542200 Lease Interest	0	162,790	0	0
Debt Service Interest Total	0	162,790	0	0
Transfers Out				
561125 Transfer to Juvenile Grants	0	0	0	111,988
561130 Transfer to Public Works	494	0	155,627	0
561410 Transfer to Debt Service	368,262	368,262	1,168,262	1,200,281
561455 Xfer to Facility Renovation	477,947	774,561	6,800,743	1,371,950
561480 Xfer to Capital Impr Projects	1,092,355	137,676	1,046,371	621,500
561595 Transfer to Fleet Management	168,594	0	240,903	156,745
Transfers Out Total	2,107,651	1,280,499	9,411,906	3,462,464
Contingency				
571010 Contingency	0	0	8,042,122	6,412,501
Contingency Total	0	0	8,042,122	6,412,501
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	6,500,000	5,628,050
Ending Fund Balance Total	0	0	6,500,000	5,628,050
Health and Human Services Total	71,814,395	68,436,001	112,076,873	103,909,254
Health and Human Services Grand Total	71,814,395	68,436,001	112,076,873	103,909,254



### **MISSION STATEMENT**

We are a team of dedicated professionals committed to creating a workplace that is characterized by integrity, open communication, personal accountability, trust, and mutual respect, while fostering a healthy and diverse workforce. We will seek to provide innovative solutions that support and optimize the talent of the organization and the principles of Marion County.

## **GOALS AND OBJECTIVES**

- Goal 1 Provide quality, informed, proactive customer engagement, guidance, and counsel to Marion County.
  - Objective 1 Support and promote enhanced outreach activities and increase employee engagement strategies that result in increased employee retention.
- Goal 2 Build a strong organizational culture by providing employees with benefits, wellness opportunities, training and development and engagement resources.
  - Objective 1 Increase professional development activities by promoting wellness programs, benefits consultation, and expanding our training opportunities resulting in a more informed and educated workforce.
- Goal 3 Utilize data analytics to inform, measure and provide insight on county performance and employee engagement that results in improved customer service and proactive HR decision making for all departments.
  - Objective 1 Enhance performance management systems to support managers and supervisors, identifying current best practices while striving for innovative change and delivering positive conflict resolution and labor relations outcomes.

## **DEPARTMENT OVERVIEW**

The Human Resources Department provides comprehensive, timely employment practices and services including recruitment, classification and compensation, employee and labor relations, training and development, workforce planning and development, leave administration, and benefits and wellness as well as opportunities to provide volunteer services. The Human Resources Department provides these services through the following three programs: Administration, Benefits and Wellness, and Workforce Development.

## **RESOURCE AND REQUIREMENT SUMMARY**

Human Resources	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	7,094	39,164	0	0	n.a.
Charges for Services	66,929	68,784	72,743	89,469	23.0%
Admin Cost Recovery	2,425,006	2,564,813	3,013,424	3,302,774	9.6%
TOTAL RESOURCES	2,499,029	2,672,761	3,086,167	3,392,243	9.9%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	1,267,205	1,388,756	1,491,978	1,607,835	7.8%
Fringe Benefits	725,942	773,336	868,491	969,764	11.7%
Total Personnel Services	1,993,146	2,162,092	2,360,469	2,577,599	9.2%
Materials and Services					
Supplies	2,049	2,112	4,625	4,125	-10.8%
Materials	8,644	1,227	8,681	8,681	0.0%
Communications	7,841	6,065	9,930	9,930	0.0%
Utilities	12,664	13,123	14,574	15,982	9.7%
Contracted Services	189,357	223,953	233,893	256,252	9.6%
Repairs and Maintenance	866	572	3,700	3,700	0.0%
Rentals	21,666	17,650	21,886	23,817	8.8%
Miscellaneous	35,242	12,919	103,528	83,665	-19.2%
Total Materials and Services	278,330	277,621	400,817	406,152	1.3%
Administrative Charges	227,553	233,146	324,881	408,492	25.7%
Debt Service Interest	0	67	0	0	n.a.
TOTAL REQUIREMENTS	2,499,029	2,672,926	3,086,167	3,392,243	9.9%
FTE	19.00	19.00	19.00	19.00	0.0%

FUNDS						
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total	
RESOURCES						
FND 580 Central Services	2,499,029	2,672,761	3,086,167	3,392,243	100.0%	
TOTAL RESOURCES	2,499,029	2,672,761	3,086,167	3,392,243	100.0%	
REQUIREMENTS						
FND 580 Central Services	2,499,029	2,672,926	3,086,167	3,392,243	100.0%	
TOTAL REQUIREMENTS	2,499,029	2,672,926	3,086,167	3,392,243	100.0%	

## PROGRAMS

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
HR Administration	574,163	1,450,962	1,584,050	1,727,239	9.0%
Benefits and Wellness	539,407	462,185	546,409	601,544	10.1%
Employee and Labor Relations	511,790	0	0	0	n.a.
Workforce Development	873,669	759,614	955,708	1,063,460	11.3%
TOTAL RESOURCES	2,499,029	2,672,761	3,086,167	3,392,243	9.9%
REQUIREMENTS					
HR Administration	574,163	1,451,127	1,584,050	1,727,239	9.0%
Benefits and Wellness	539,407	462,185	546,409	601,544	10.1%
Employee and Labor Relations	511,790	0	0	0	n.a.
Workforce Development	873,669	759,614	955,708	1,063,460	11.3%
TOTAL REQUIREMENTS	2,499,029	2,672,926	3,086,167	3,392,243	9.9%

## HR Administration Program

- Provides leadership, strategic direction, planning, and policy development for the department.
- Collaborates and partners with Board of Commissioners and department heads to support their respective missions.
- Manages collective bargaining agreements and labor relations.
- Provides departments with support needed to cultivate meaningful volunteer experiences for members of the public.

Program Summary

	FIC	grani Sunnia	тy		
Human Resources				Program: HR A	dministration
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	295	21,535	0	0	n.a.
Charges for Services	11,628	14,535	17,442	23,335	33.8%
Admin Cost Recovery	562,240	1,414,892	1,566,608	1,703,904	8.8%
TOTAL RESOURCES	574,163	1,450,962	1,584,050	1,727,239	9.0%
REQUIREMENTS					
Personnel Services	469,884	1,162,399	1,316,593	1,403,971	6.6%
Materials and Services	51,885	55,514	100,704	106,767	6.0%
Administrative Charges	52,395	233,146	166,753	216,501	29.8%
Debt Service Interest	0	67	0	0	n.a.
TOTAL REQUIREMENTS	574,163	1,451,127	1,584,050	1,727,239	9.0%
FTE	4.00	10.00	10.00	10.00	0.0%

#### FTE By Position Title By Program

Program: HR Administration	
Position Title	FTE
Administrative Assistant (Confidential)	1.00
Chief Human Resources Officer	1.00
Human Resources Analyst	1.00
Human Resources Analyst Sr	2.00
Human Resources Information System Analyst	1.00
Human Resources Specialist (Confidential)	2.00
Labor and Employee Relations Manager	1.00
Volunteer Services Coordinator	1.00
Program HR Administration FTE Total:	10.00

#### FTE Changes

There are no changes in FTE.

#### **HR Administration Program Budget Justification**

#### RESOURCES

The HR Administration program is primarily funded through administrative cost recovery. Charges for Services resources reflects HR services provided to the Marion County Housing Authority.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

The decrease in Administrative Charges reflects the reallocation of charges to all programs in the Human Resources Department beginning in FY 2022-23.

## **Benefits and Wellness Program**

 Oversees and maintains employee benefits by administering the county Benefit Plan Rules and Wellness Program.

#### **Program Summary**

Human Resources				Program: Benefits and Wellnes	
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	300	7,359	0	0	n.a.
Charges for Services	55,301	54,249	0	0	n.a.
Admin Cost Recovery	483,806	400,578	546,409	601,544	10.1%
TOTAL RESOURCES	539,407	462,185	546,409	601,544	10.1%
REQUIREMENTS					
Personnel Services	363,619	321,800	327,389	380,801	16.3%
Materials and Services	128,593	140,385	161,500	159,470	-1.3%
Administrative Charges	47,195	0	57,520	61,273	6.5%
TOTAL REQUIREMENTS	539,407	462,185	546,409	601,544	10.1%
FTE	4.00	3.00	3.00	3.00	0.0%

#### FTE By Position Title By Program

Program: Benefits and Wellness	
Position Title	FTE
Human Resources Analyst	1.00
Human Resources Specialist (Confidential)	1.00
Human Resources Specialist Sr (Confidential)	1.00
Program Benefits and Wellness FTE Total:	3.00

#### FTE Changes

There are no changes in FTE.

#### **Benefits and Wellness Program Budget Justification**

#### RESOURCES

The Benefits and Wellness program is primarily funded through administrative cost recovery. Charges for Services resources is an annual assessment to each department, per FTE, for services provided by the Wellness program.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

Administrative Charges in FY 2022-23 reflect the distribution of costs that were previously budgeted in the HR Administration Program.

## **Employee and Labor Relations Program**

• Employee and Labor Relations combined with the Administration Program as part of a reorganization completed in FY 2021-2022.

	Pro	gram Summa	ry		
Human Resources	Program: Employee and Labor R				
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	4,203	0	0	0	n.a.
Admin Cost Recovery	507,588	0	0	0	n.a.
TOTAL RESOURCES	511,790	0	0	0	n.a.
REQUIREMENTS					
Personnel Services	461,795	0	0	0	n.a.
Materials and Services	4,301	0	0	0	n.a.
Administrative Charges	45,695	0	0	0	n.a.
TOTAL REQUIREMENTS	511,790	0	0	0	n.a.
FTE	4.00	0.00	0.00	0.00	n.a.

### **Workforce Development Program**

- Provides enterprise-wide training and development to county employees.
- Provides enterprise recruitment and screening services.
- Maintains the enterprise's Human Resources Management System (HRIS).

#### **Program Summary**

luman Resources Program: Workforce			Development		
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	2,296	10,271	0	0	n.a.
Charges for Services	0	0	55,301	66,134	19.6%
Admin Cost Recovery	871,372	749,344	900,407	997,326	10.8%
TOTAL RESOURCES	873,669	759,614	955,708	1,063,460	11.3%
REQUIREMENTS					
Personnel Services	697,849	677,893	716,487	792,827	10.7%
Materials and Services	93,551	81,721	138,613	139,915	0.9%
Administrative Charges	82,268	0	100,608	130,718	29.9%
TOTAL REQUIREMENTS	873,669	759,614	955,708	1,063,460	11.3%
FTE	7.00	6.00	6.00	6.00	0.0%

#### FTE By Position Title By Program

Program: Workforce Development	
Position Title	FTE
Human Resources Manager	1.00
Human Resources Specialist (Confidential)	3.00
Training & Development Coordinator	1.00
Workforce Development Coordinator	1.00
Program Workforce Development FTE Total:	6.00

#### FTE Changes

There are no changes in FTE.

#### Workforce Development Program Budget Justification

#### RESOURCES

Workforce Development program is funded through administrative cost recovery.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

Administrative Charges in FY 2022-23 reflect the distribution of costs that were previously budgeted in the HR Administration Program.

## **KEY DEPARTMENT ACCOMPLISHMENTS**

- Recruitment Team processed over 610 recruitments and screened over 7,257 applications.
- HR Processing provided HR Data Analytics to help the county better understand the overall workforce. This data has been useful to target trends and guide business decisions.
- Employee Benefits successfully navigated another Open Enrollment while also onboarding a new FSA, HSA, Cobra, and Retiree vendor. In addition, Krowdfit continued allowing for employees to engage in health and wellness activities and win prizes.
- Labor Relations successfully negotiated 4 union collective bargaining agreement, 1 demands to bargain, and resolved 6 grievances.
- Workforce Development rolled out additional management training courses and conducted a total of 25 classes.
- Volunteer Services oversaw recruitment, training, and management of over 1200 volunteers.
- The Workforce Development Coordinator led the Project Joy holiday giving drive coordinating and distributing over \$9,735 of donations for community members in need.

## **KEY INDICATORS**

### # 1: Employee Retention Rate

#### **Definition and Purpose**

The retention rate reflects the stability of the Marion County workforce. The retention rate is calculated by determining the percentage of regular employees (excluding temporary employees) who were retained throughout the fiscal year. A stable workforce reduces the costs associated with turnover and generally improves customer service.

#### **Significance**

Retention rates measure the stability of the workforce. Low employee retention rates may indicate the need for evaluation and remediation to decrease turnover rates. This indicator supports the Marion County Strategic Plan Goal #6 - Operational Efficiency and Quality Service to provide efficient, effective, and responsive government through stewardship and accountability. High retention rates reflect employee satisfaction and morale as well as ensures continuity of services and expertise.

#### Data Units Fiscal Year

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
85.2%	86.7%	80.6%	84.1%	84.1%

#### **Explanation of Trends and Changes**

Due to the pandemic, the total retention rate dipped in FY 21-22. However, we predict an increase in retention for FY 22-23 as we recover from the pandemic and increase the focus on recruitment, training, and professional development opportunities for employees. Retirements coming up in the next fiscal year along with improvements in the job market will continue to present challenges regarding retention; however, we are predicting the retention rate to remain steady going into FY 23-24. The retention rate applies to regular full-time and part-time regular employees; this excludes seasonal and other temporary employees.

### # 2: Average Years of Service

#### **Definition and Purpose**

The average years of service reflects the longevity of the Marion County workforce (excluding temporary employees). A stable workforce maintains historical institutional knowledge while fostering opportunities for professional development and career growth.

#### **Significance**

Average years of service directly impacts the overall health and stability of the Marion County workforce. Long term employees develop a strong knowledge base allowing for more thorough training for newer employees, resulting in higher productivity and consistent quality of customer service to the employees and citizens of Marion County.

#### **Data Units Fiscal Year**

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
8.71	8.76	8.81	7.78	8.96

#### Explanation of Trends and Changes

Average years of service has maintained fairly consistent levels over the past several fiscal years. We predict that the average years of service will continue to be stable due to both the economy and job markets. In addition, an increased focus on retention strategies should, in time, slowly increase the average years of service.

# MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT HUMAN RESOURCES

	Resources by Fund Detail					
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24		
Intergovernmental Federal						
331401 Coronavirus Relief Fund	7,094	0	0	0		
331404 County American Rescue Plan	0	39,164	0	0		
Intergovernmental Federal Total	7,094	39,164	0	0		
Charges for Services						
347101 Central Svcs to Other Agencies	11,628	14,535	17,442	23,335		
348700 Wellness Program	55,301	54,249	55,301	66,134		
Charges for Services Total	66,929	68,784	72,743	89,469		
Admin Cost Recovery						
411260 Human Resources Allocation	2,425,006	2,564,813	3,013,424	3,302,774		
Admin Cost Recovery Total	2,425,006	2,564,813	3,013,424	3,302,774		
Central Services Total	2,499,029	2,672,761	3,086,167	3,392,243		
Human Resources Grand Total	2,499,029	2,672,761	3,086,167	3,392,243		

# Resources by Fund Detail

## MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT HUMAN RESOURCES

#### 580 - Central Services Actual Actual Budget Proposed FY 20-21 FY 21-22 FY 22-23 FY 23-24 Personnel Services Salaries and Wages 511020 Salaries and Wages Budget 0 0 0 14,378 Only 1,455,748 1,590,010 511110 Regular Wages 1,085,960 1,125,167 511115 Pandemic Recognition Pay 25,500 0 0 0 0 511130 Vacation Pay 52,109 66,900 0 0 0 511140 Sick Pay 29,254 57,141 0 0 511141 Emergency Sick Pay 3,086 4,245 0 511150 Holiday Pay 61,277 70,218 0 0 0 511160 Comp Time Pay 5,435 1,307 511210 Compensation Credits 7,252 7,664 7,852 8,625 511240 Leave Payoff 12,593 19,370 0 0 511290 Health Insurance Waiver Pay 10,032 9,728 12,000 7,200 511420 Premium Pay 208 1,516 2,000 2,000 Salaries and Wages Total 1,267,205 1,388,756 1,491,978 1,607,835 **Fringe Benefits** 512010 Fringe Benefits Budget Only 0 0 6,224 771 512110 PERS 259,645 301,124 350,455 401,462 512120 401K 29,715 24,942 25,723 32,484 512130 PERS Debt Service 73,868 77,236 63,271 84,848 512200 FICA 94,083 99,887 111,576 121,571 512300 Paid Leave Oregon expense 0 0 0 6,423 512310 Medical Insurance 229,097 243,535 249,144 289,152 512320 Dental Insurance 19,095 20,248 21,168 24,576 512330 Group Term Life Insurance 2,245 2,373 3,458 2,762 512340 Long Term Disability 4,457 4,767 5,424 5,753 Insurance 512400 Unemployment Insurance 3,808 4,171 4,427 2,409 570 512520 Workers Comp Insurance 358 353 570 760 512600 Wellness Program 701 716 760 512610 Employee Assistance 722 703 627 668 Program 512700 County HSA Contributions 9,648 6,500 0 6,500 725,942 868,491 969,764 Fringe Benefits Total 773,336 Personnel Services Total 1,993,146 2,162,092 2,360,469 2,577,599 **Materials and Services** Supplies 1,837 1,336 2,300 2,300 521010 Office Supplies 521070 Departmental Supplies 177 617 775 775 0 521110 First Aid Supplies 0 50 50 0 500 521140 Vaccines 35 500

#### **Requirements by Fund Detail**

# HUMAN RESOURCES

1			1	
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
521190 Publications	0	160	1,000	500
Supplies Total	2,049	2,112	4,625	4,125
Materials				
522150 Small Office Equipment	1,903	465	1,060	1,060
522160 Small Departmental Equipment	0	142	3,250	3,250
522170 Computers Non Capital	5,659	591	3,500	3,500
522180 Software	1,083	30	871	87
Materials Total	8,644	1,227	8,681	8,68
Communications				
523040 Data Connections	385	420	500	500
523050 Postage	1,217	1,253	3,350	3,350
523060 Cellular Phones	5,322	4,230	5,940	5,94
523090 Long Distance Charges	918	161	140	14
Communications Total	7,841	6,065	9,930	9,93
Utilities				
524010 Electricity	11,176	11,568	13,073	14,14
524020 City Operations and St Lights	8	27	30	3
524040 Natural Gas	119	118	108	31
524050 Water	210	203	196	22
524070 Sewer	435	460	420	44
524090 Garbage Disposal and Recycling	715	746	747	81
Utilities Total	12,664	13,123	14,574	15,98
Contracted Services				
525110 Consulting Services	2,600	0	3,000	3,00
525160 Wellness Services	1,252	15,320	18,340	18,34
525450 Subscription Services	58,857	76,988	69,828	85,65
525510 Legal Services	0	819	2,485	2,48
525620 Insurance Brokers	97,099	100,012	98,000	107,70
525630 Insurance Admin Services	20,454	21,702	30,000	21,32
525710 Printing Services	1,094	2,454	4,240	4,24
525715 Advertising	659	608	1,000	2,00
525735 Mail Services	1,744	1,297	850	85
525740 Document Disposal Services	188	175	650	65
525930 Fair Events and Activities	0	483	0	
525999 Other Contracted Services	5,411	4,095	5,500	10,00
Contracted Services Total	189,357	223,953	233,893	256,25
Repairs and Maintenance				
526010 Office Equipment Maintenance	53	0	200	200
526011 Dept Equipment Maintenance	444	444	1,000	1,000

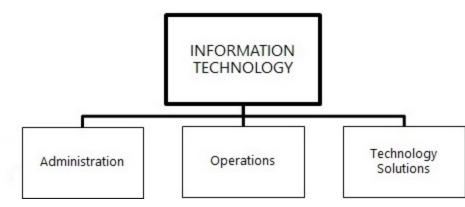
# HUMAN RESOURCES

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
526021 Computer Software Maintenance	117	0	0	0
526030 Building Maintenance	253	128	2,500	2,500
Repairs and Maintenance Total	866	572	3,700	3,700
Rentals				
527120 Motor Pool Mileage	47	39	400	400
527240 Condo Assn Assessments	16,173	16,939	15,336	17,267
527300 Equipment Rental	5,446	2,675	6,150	6,150
527999 GASB 87 Adjustment	0	(2,003)	0	(
Rentals Total	21,666	17,650	21,886	23,81
Miscellaneous				
529110 Mileage Reimbursement	18	0	1,425	1,425
529120 Commercial Travel	0	0	5,800	4,000
529130 Meals	0	110	1,650	1,650
529140 Lodging	0	0	5,200	3,40
529210 Meetings	178	142	650	65
529220 Conferences	190	0	12,000	11,35
529230 Training	27,285	3,105	51,058	41,55
529300 Dues and Memberships	2,985	2,832	4,450	4,00
529450 Wellness Grants	121	592	6,500	6,50
529650 Pre Employment Costs	1,352	1,081	650	650
529690 Other Investigations	0	6	0	(
529740 Fairs and Shows	0	21	1,075	1,07
529860 Permits	0	0	400	40
529910 Awards and Recognition	2,483	2,813	12,670	7,00
529996 Amortization Expense	0	2,101	0	
529999 Miscellaneous Expense	631	115	0	
Miscellaneous Total	35,242	12,919	103,528	83,66
Materials and Services Total	278,330	277,621	400,817	406,152
Administrative Charges				
611100 County Admin Allocation	22,868	22,095	30,126	31,53
611210 Facilities Mgt Allocation	30,827	32,216	38,504	37,72
611220 Custodial Allocation	20,657	24,995	29,331	29,63
611230 Courier Allocation	1,037	865	1,202	1,494
611250 Risk Management Allocation	2,980	3,239	3,573	3,710
611300 Legal Services Allocation	35,330	57,805	88,041	164,70
611400 Information Tech Allocation	42,125	24,263	51,756	43,62
611410 FIMS Allocation	25,700	21,763	27,548	23,80
611420 Telecommunications Allocation	4,943	4,622	5,576	2,34
611430 Info Tech Direct Charges	3,717	4,352	5,399	(
611600 Finance Allocation	18,903	20,113	23,730	30,975
611800 MCBEE Allocation	1,647	68	2,060	21,219

# HUMAN RESOURCES

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
612100 IT Equipment Use Charges	6,319	4,450	2,035	1,036
614100 Liability Insurance Allocation	6,800	7,200	10,200	10,300
614200 WC Insurance Allocation	3,700	5,100	5,800	6,400
Administrative Charges Total	227,553	233,146	324,881	408,492
Debt Service Interest				
542200 Lease Interest	0	67	0	0
Debt Service Interest Total	0	67	0	0
Central Services Total	2,499,029	2,672,926	3,086,167	3,392,243
Human Resources Grand Total	2,499,029	2,672,926	3,086,167	3,392,243

# **INFORMATION TECHNOLOGY**



### **MISSION STATEMENT**

Enhance the business of Marion County by providing core technologies and services that support evolving business requirements and maximize the utilization of county resources.

## **GOALS AND OBJECTIVES**

Goal 1	Moderniz initiatives	ration and Optimization - Drive the Roadmap of system modernization and simplification .
Object	ive 1	Enterprise - Drive towards countywide-shared enterprise technical solutions including Enterprise GIS, Document Management, Case Management, Team Collaboration Software, and Integrated Data-Driven solutions that improve how we interact and do business with our citizens.
Object	ive 2	Business Application Rationalization - Identify redundant departmental-level software, services, infrastructures, and licensing for targeted consolidation. The rationalization is to be based on the principles of economy of scale and supportability, as well as reducing the number of different tools employees are required to perform work.
Object	ive 3	Common Cloud - Where appropriate for resiliency and cost effectiveness, leverage a cloud provisioning strategy to take advantage of dedicated non-public internet connections through the Oregon State network infrastructure.
Object	ive 4	Consumption Based Costing - As technology type and use grows, departments are more sensitive to increased costs. Assessing a Utility Model that is consumption-based cost allocation has a direct correlation to pay for what the department uses.
Goal 2		ication Infrastructure - Champion transparency and communications through compelling and c architecture.
Object	ive 1	Common Architectures - Implement an environment that provides access to a variety of solutions, based on need, that can be accessed anywhere, anytime. The hybrid approach utilizes county infrastructure along with regional government network integration, as well as compliant and secure cloud provisioning.
Object	ive 2	Network Centric Design - As applications are shifting to multi-cloud and off-the-shelf systems, the connectivity recreates design practices from inside-out to outside-in. Meeting this challenge demands building elasticity and resiliency in networks, segmenting traffic where sensitive data exists, and deploying Zero-trust technologies to ensure only authorized people and devices have access to county systems.
Object	ive 3	Identity Management - Provide the ability to manage access and privileges across multiple systems or solutions using single sign on to improve account provisioning and control.

Objective 4	Digital Interoperability- Design and adhere to standards related to consistent digital computing interfaces that define interactions between systems and services both inside and outside of the County ensuring reliable, interoperable, and secure connections.
Goal 3 Data Ma	anagement - Deliver on a unified Records and Data Management strategy.
Objective 1	Capture Data at Source - Pursue a "capture data at the source" strategy where data is input once, reducing the need for duplicate data entry and risk of keying errors.
Objective 2	Employ Data Tools and Infrastructure - Provide data tools for cleansing, governing, securing, and automating on a platform that supports departments at scale.
Objective 3	Document Management - Provide a countywide enterprise solution for departmental consumption and collaboration that is easily accessible.
Objective 4	Public CMS - Develop and implement digital channel strategies that eases the workflow and governs the information available for public consumption tying together social media, web, and citizen portal content.
Objective 5	Geographic Information - Support the growing use of geospatial information across County departments through regional intergovernmental relationships and consumption by citizens.
	Services - Enhance the availability, resiliency, and delivery of information and services to citizens, ees, businesses, and governments.
Objective 1	Business Continuity - Implement IT redundancy and resilient technology to ensure that key systems continue to operate with minimal or no interruption, even when infrastructure fails.
Objective 2	Disaster Recovery - Plan for the recovery of key systems on secondary infrastructure and the ability for emergency personnel and county executives to communicate and coordinate tactical support and services in the event of a major disaster.
Objective 3	Asset Management - Provide a clear plan for standardizing, approving, managing, and supporting hardware used by county staff such as: desktops; laptops, mobile phones, and tablets.
Objective 4	Responsive Support - Provide timely and satisfactory support by establishing and meeting Service Level Agreements with County departments, as well as through continuous health system monitoring of our infrastructure leveraging automated notifications to mitigate issues as soon as they are detected.
	tion Security - Proactively manage IT Risk by deploying a secure, private, and accessible ogy framework.
Objective 1	Security Policies - Develop industry-aligned policies that will increase attention to information security and establish IT security requirements for systems and services.
Objective 2	Security Training - Develop incremental and people-friendly training that will bring attention and education to information security topics throughout the county.
Objective 3	Critical Security Controls - Implement security monitoring and prevention at all levels (network, server, workstation, and mobile) to mitigate known security threats, to alert when an incident occurs, and respond rapidly.
Objective 4	Built-in Security - Define consistent and integrated methodologies for design, development and implementation of business solutions where security is integral to operation.
Goal 6 Staffing	- Improve the talent through investing in education and skill training.
Objective 1	Diversity - Cultivate an inclusive environment where diversity of thought and expression are valued, emphasizing the importance of tolerance in the workplace, promoting acceptance of our differences, and providing an environment where employees can thrive.

Objective 2	Skills Training and Development - Provide access to career growth resources, services, and traning that encourage staff to continuously develop their skills and/or to learn new ones. Create programs for cross training and mentorship that ranges from technical to soft skills.
Objective 3	Employee Retention - Provide career growth opportunities through mentorship, cross training, continued education, and employee recognition.
Objective 4	Framework for IT Management - Organize and structure our organization with service management best practices in mind, aligned with the countywide plan and focusing on customer needs and services.

## **DEPARTMENT OVERVIEW**

Information Technology (IT) provides technical services, manages the county's technical resources, and provides consulting services for technology improvements. IT has developed strategic partnerships with all county departments through three programs: IT Administration, IT Operations, and Technology Solutions.

These programs provide a complete range of technology services which include strategic planning, new service design, business analysis, project management, security risk management, data security, applications delivery and support networks, servers and storage, desktop and mobile management, database administration, and end-user support through the service desk.

IT strives to provide technology solutions and services that meet the needs of the county through management of system lifecycle phases, leveraging existing technologies to meet new requirements, safeguarding information, and providing viable and practical options for long-term delivery of services.

Information Technology	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	7,864	154,638	0	0	n.a.
Charges for Services	72,811	45,538	41,511	39,929	-3.8%
Admin Cost Recovery	10,787,598	10,380,383	12,283,827	11,771,022	-4.2%
TOTAL RESOURCES	10,868,273	10,580,559	12,325,338	11,810,951	-4.2%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	5,362,788	5,061,151	5,385,435	6,264,208	16.3%
Fringe Benefits	3,001,974	2,778,080	3,219,297	3,703,945	15.1%
Total Personnel Services	8,364,761	7,839,231	8,604,732	9,968,153	15.8%
Materials and Services					
Supplies	9,516	11,304	12,750	12,750	0.0%
Materials	105,603	57,849	512,587	510,629	-0.4%
Communications	243,045	235,673	305,231	33,594	-89.0%
Utilities	39,154	34,200	37,708	35,190	-6.7%
Contracted Services	246,640	613,707	1,038,506	260,908	-74.9%
Repairs and Maintenance	1,239,812	1,178,624	1,083,380	156,555	-85.5%
Rentals	54,207	50,810	59,010	62,876	6.6%
Miscellaneous	54,908	62,562	63,926	120,791	89.0%
Total Materials and Services	1,992,885	2,244,730	3,113,098	1,193,293	-61.7%
Administrative Charges	510,626	496,541	607,508	649,505	6.9%
Debt Service Interest	0	103	0	0	n.a
TOTAL REQUIREMENTS	10,868,272	10,580,605	12,325,338	11,810,951	-4.2%
FTE	63.00	63.00	65.00	66.00	1.5%

## DECOURCE AND DECUMPENT CUMMADV

FUNDS							
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total		
RESOURCES							
FND 580 Central Services	10,868,273	10,580,559	12,325,338	11,810,951	100.0%		
TOTAL RESOURCES	10,868,273	10,580,559	12,325,338	11,810,951	100.0%		
REQUIREMENTS							
FND 580 Central Services	10,868,273	10,580,605	12,325,338	11,810,951	100.0%		
TOTAL REQUIREMENTS	10,868,273	10,580,605	12,325,338	11,810,951	100.0%		

## PROGRAMS

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
IT Administration	630,680	497,054	683,798	725,806	6.1%
IT Operations	5,638,206	5,375,329	6,416,973	5,829,305	-9.2%
Technology Solutions	4,599,387	4,708,176	5,224,567	5,255,840	0.6%
TOTAL RESOURCES	10,868,273	10,580,559	12,325,338	11,810,951	-4.2%
REQUIREMENTS					
IT Administration	630,680	497,100	683,798	725,806	6.1%
IT Operations	5,638,206	5,375,329	6,416,973	5,829,305	-9.2%
Technology Solutions	4,599,387	4,708,176	5,224,567	5,255,840	0.6%
TOTAL REQUIREMENTS	10,868,273	10,580,605	12,325,338	11,810,951	-4.2%

## IT Administration Program

- Provide management, integration, and growth of IT programs, lines of service, and resources.
- Establish strategic plans and enable development of tactical goals and operational tasks to ensure efficient and effective delivery of technology services.
- Develop and manage IT's budget, procurement, and executive reporting.
- Develop, implement, and oversee effective utilization of IT policies, processes, and procedures; develop and receive approval for administrative policies and procedures related to delivery of IT services.
- Administer demand management and project portfolio planning and oversight activities.
- Provide employee services including time reporting, staff management, and professional and technical skills development.
- Initiate customer outreach through satisfaction surveys to ensure alignment of service delivery with established service level agreements.
- Represent IT as an active participating member of the Information Technology Governance Committee (ITGC).

Information Technology				Program: IT A	dministration
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES		·			
Intergovernmental Federal	660	7,371	0	0	n.a.
Admin Cost Recovery	630,020	489,683	683,798	725,806	6.1%
TOTAL RESOURCES	630,680	497,054	683,798	725,806	6.1%
REQUIREMENTS					
Personnel Services	437,915	381,546	534,598	511,613	-4.3%
Materials and Services	160,344	84,418	121,161	184,671	52.4%
Administrative Charges	32,421	31,034	28,039	29,522	5.3%
Debt Service Interest	0	103	0	0	n.a.
TOTAL REQUIREMENTS	630,680	497,100	683,798	725,806	6.1%
FTE	4.00	3.00	3.00	3.00	0.0%

#### **Program Summary**

#### FTE By Position Title By Program

Program: IT Administration	
Position Title	FTE
Administrative Services Manager	1.00
IT Director	1.00
Office Specialist 3	1.00
Program IT Administration FTE Total:	3.00

#### **IT Administration Program Budget Justification**

#### RESOURCES

The IT Administration Program is funded entirely by administrative cost recoveries.

#### REQUIREMENTS

Materials and Services increased primarily due to a Decision Package for \$50,030 for InfoTech, a research and training platform for the department, as well as minor increases in utilities.

### **IT Operations Program**

- Manage delivery of IT services within the operational lines of service including performance monitoring, standards and process development, capacity planning and management, virus and malware detection, infrastructure design and administration, incident response, database administration, telecommunications, backup and recovery services, and disaster recovery.
- Partner with Technology Solutions to identify security, usability, maintainability, scalability, availability, and support requirements to meet the business and technology needs of the county.
- Provide a wide range of support activities to departments by way of the service desk including desktop and mobile hardware setup, lifecycle replacement, software installations, video cameras and recording, telephones, voicemail, cell and mobile data devices, support for desktop applications, and relocation services.
- Manage design, installation, security, capacity planning and management, performance monitoring, backup and recovery, patching and upgrades, connectivity, and configuration of county infrastructure resources including servers, storage, computer facilities, and the county's private and wireless networks.
- Provide services including installation, design, tuning, patching and upgrades, performance monitoring, backup and recovery, and general administration and support for county databases.
- Provide system administration and support for enterprise applications, infrastructure tools, and departmentbased systems.

Information Technology				Program: I	IT Operations
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	6,708	71,662	0	0	n.a.
Charges for Services	72,811	45,538	41,511	39,929	-3.8%
Admin Cost Recovery	5,558,687	5,258,129	6,375,462	5,789,376	-9.2%
TOTAL RESOURCES	5,638,206	5,375,329	6,416,973	5,829,305	-9.2%
REQUIREMENTS					
Personnel Services	3,951,557	3,632,225	3,866,770	4,649,115	20.2%
Materials and Services	1,451,599	1,510,350	2,258,132	857,407	-62.0%
Administrative Charges	235,050	232,754	292,071	322,783	10.5%
TOTAL REQUIREMENTS	5,638,206	5,375,329	6,416,973	5,829,305	-9.2%
FTE	29.00	29.00	31.25	32.80	5.0%

### Program Summary

#### FTE By Position Title By Program

Program: IT Operations	
Position Title	FTE
Database Administrator	1.00
Info Technology Manager	1.00
Info Technology Supervisor	2.00
IT Project Manager	0.80
IT Security Analyst	1.00
IT System Architect	1.00
Network Analyst 1	1.00
Network Analyst 2	5.00
Network Analyst 3	6.0

Program: IT Operations	
Position Title	FTE
Support Specialist (IT)	11.00
Support Technician	3.00
Program IT Operations FTE Total:	32.80

#### FTE Changes

FTE increased 1.55 due to the addition of a new 1.00 Security Analyst that was added via a Decision Package, and 0.55 from the Technology Solutions Program due to personnel allocation changes.

#### **IT Operations Program Budget Justification**

#### RESOURCES

The IT Operations Program funding is based on a department allocation which includes network usage, number and usage of phones, and support services factors evaluated by service tickets and devices utilized. Some revenue is realized from the reimbursement of phone and network services provided to Marion County Housing Authority and Salem Keizer Transit.

#### REQUIREMENTS

Personnel Services increased due to the addition of a new Security Analyst position, as well as a a year-toyear change of accumulated vacancy savings from Personnel Services to contracted services in supplemental budget requests. Also contributing to the increase are normal step increases, cost of living adjustments, and related fringe benefit increases.

In FY 2023-24, enterprise software applications (i.e., applications that are used by all departments) have been moved to the MCBEE Program from the Information Technology Department to separate the operational costs for enterprise systems from applications that serve a single department, resulting in a significant decrease in Materials and Services.

### **Technology Solutions Program**

- Provide assessment of new technology products, system enhancements and upgrades of existing services, and technical consultation.
- Manage the delivery of new technology through the effective use of project management principles to ensure successful and timely completion of projects, and meet stated business objectives.
- Configure and support shared services for commonly used applications and systems including financial, human resources, payroll processing, geographic information systems (GIS), web portals, and reporting platforms.
- Implement, extend, and maintain a diverse set of business applications and software services for county departments.
- Partner with IT Operations to identify security, usability, maintainability, scalability, availability, and support requirements to meet the business and technology needs of the county.

Information Technology				Program: Technolo	ogy Solutions
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES			·		
Intergovernmental Federal	497	75,605	0	0	n.a.
Admin Cost Recovery	4,598,891	4,632,571	5,224,567	5,255,840	0.6%
TOTAL RESOURCES	4,599,387	4,708,176	5,224,567	5,255,840	0.6%
REQUIREMENTS					
Personnel Services	3,975,290	3,825,460	4,203,364	4,807,425	14.4%
Materials and Services	380,943	649,962	733,805	151,215	-79.4%
Administrative Charges	243,155	232,754	287,398	297,200	3.4%
TOTAL REQUIREMENTS	4,599,387	4,708,176	5,224,567	5,255,840	0.6%
FTE	30.00	31.00	30.75	30.20	-1.8%

#### **Program Summary**

#### FTE By Position Title By Program

Program: Technology Solutions	
Position Title	FTE
Business Systems Analyst	1.00
Computer Forensics Specialist	1.00
Database Administrator	1.00
Database Administrator-Sr	1.00
GIS Analyst 1	1.00
GIS Analyst 2	2.00
GIS Analyst 3	1.00
Info Technology Manager	1.00
Info Technology Supervisor	2.00
IT Project Manager	2.20
IT Systems Analyst	4.00
Programmer Analyst 1	2.00
Programmer Analyst 2	5.00
Programmer Analyst 3	6.00
Program Technology Solutions FTE Total:	30.20

#### FTE Changes

A decrease of 0.55 FTE due to personnel allocation changes to the IT Operations Program.

#### **Technology Solutions Program Budget Justification**

#### RESOURCES

The Technology Solutions Program is funded through a department allocation that includes the Financial Information Management System allocation, Enterprise Applications, and direct charges to departments.

#### REQUIREMENTS

Personnel Services increased primarily from a year-to-year change of accumulated vacancy savings from Personnel Services to contracted services in supplemental budget requests. Also contributing to the increase are normal step increases, cost of living adjustments, and related fringe benefit increases.

In FY 2023-24, enterprise software applications (i.e., applications used by all departments) have been moved to the MCBEE Program from the Information Technology Department to separate the operational costs for enterprise systems from applications that serve a single department, resulting in a significant decrease in Materials and Services.

## **KEY DEPARTMENT ACCOMPLISHMENTS**

- Implemented the Oracle E-Business Suite version 12.2.11 and Oracle Database version 19.16 upgrades, delivering new application and reporting functionality and expanding the capabilities of prior features.
- Implemented Laserfiche Version 11 update, delivering fixes, new features, and performance improvements.
- Created a client Kiosk System for Sheriff's Office Parole and Probation to streamline their check-in process.
- Upgraded the Geospatial (GIS) website to utilize current technology for local government, providing open and improved access to authoritative spatial data and maps.
- Developed Websites to promote initiatives undertaken by business partners, including the tracking of funds being invested into the communities under the American Rescue Plan Act (ARPA) and the permitting of new homes to replace fire-destroyed properties in the Santiam Canyon.
- Migrated mail to Microsoft 365 Exchange Online platform, completing the first phase of Microsoft 365 transition and stabilizing our mail infrastructure.
- Deployed Microsoft Endpoint Configuration Manager (ECM) to manage software, patching, and configuration management of our workstations and server fleet.
- Migrated to a new Storage Area Network (SAN) using the Pure platform and migrated all County data bringing 99.999% availability, and additional performance to our storage subsystems.
- Replaced the aging Certificate Solution that provides identity and access management for all workstations and users throughout the county.
- Implemented an enhanced backup tool that was able to lower our time to restore and close the gap between backups to be in-line with industry standards.

## **KEY INDICATORS**

### # 1: Application Management and Support

#### **Definition and Purpose**

The indicators for application management and support measure effective delivery of system enhancements and upgrades, development and/or purchase of new products, feature and function integration within enterprise or multi-departmental systems, alignment of application delivery with evolving business needs, and automated integration of systems to facilitate consistent and timely data sharing.

Measurements include alignment of business needs with technical solutions, management of vendor costs, reduction of duplicative systems, data storage, and decreased licensing costs through use of enterprise level licensing models. Over time, management of our portfolio of software assets will allow the county to fully leverage our investment in technology and to make wiser long-term decisions.

#### **Significance**

This key indicator was carried forward to continue to assess the viability of applications in use, identify opportunities to integrate functionality and data within enterprise or multi-departmental applications, develop a core set of application support tools, leverage data analysis software using central data stores, and fully leverage enterprise resources and licensing models. With continually evolving reliance on software and automation to directly support departmental business functions and delivery of county services, these technology investments will continue to have significant budgetary impacts.

This indicator supports the Marion County Strategic Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

#### Data Units Fiscal Year

Total Technology Maintenance Costs

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
\$1,556,803	\$1,279,647	\$1,302,405	\$1,227,829	\$205,433

Number of Applications

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
976	967	1010	1062	1070

#### **Explanation of Trends and Changes**

This indicator shows that technology and the services used to support the county departments and their reliance on automation. The changes in application numbers and in cost reflect change in use, efficiencies, enhancements, and depreciated systems.

### # 2: Customer Service

#### **Definition and Purpose**

Indicators for customer service measure our ability to provide timely, consistent, and business-relevant services that support our customers as they deliver county services.

Measurements include tickets received and completed and customer satisfaction as captured upon completion of an IT service request.

#### **Significance**

This key indicator was chosen to indicate trends in customer satisfaction and supports Marion County Strategic Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

#### Data Units Calendar Year

Total customer tickets

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
17,384	17,549	16,499	17,815	18,426

Average customer response (5 is Maximum)

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
4.87 Very Satisfied	4.86 Very Satisfied	4.90 Very Satisfied	4.83 Very Satisfied	4.90 Very Satisfied

#### **Explanation of Trends and Changes**

These indicators give information on our ability to provide service to the county in alignment with the needs of the business. In addition to the customer survey responses, meetings are held with department leadership and IT business managers to review priorities and work activities. The anticipated increase in customer tickets is derived by additional user support during transitions to new large-scale replacement systems for Health and Human Services, Sheriff's Office, and Enterprise-Wide implementation of Microsoft 365.

### # 3: Technology Health

#### **Definition and Purpose**

Indicators for technology health measure the department's ability to provide services via applications, web services, and access to systems. Measurement is derived through an automated monitoring system that tracks the availability and performance of enterprise class systems for the entire year.

#### **Significance**

These indicators show the availability of enterprise systems and mission critical applications in support of Marion County Strategic Goal #6: Provide efficient, effective, and responsive government through stewardship and accountability.

#### **Data Units Fiscal Year**

Total hours available to use Enterprise Systems / All potential hours per year = % uptime

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
99.86%	98.76%	99.78%	99.85%	99.90%

#### **Explanation of Trends and Changes**

These indicators provide information on the health and usage of our systems in terms of all county employee productivity utilizing production systems, with a goal of sustaining system availability of 99.5% or greater based on industry metrics for governmental entities. The increase for FY 2023-24 can be attributed to the network redesign effort, equipment replacement, and improved stability and redundancy built into the new network architecture.

	Kesour			
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	7,864	0	0	0
331404 County American Rescue Plan	0	154,638	0	0
Intergovernmental Federal Total	7,864	154,638	0	0
Charges for Services				
341620 User Fees	9,877	12,251	9,737	9,737
344250 Telephone Use Reimbursement	32,046	33,287	31,774	30,192
347101 Central Svcs to Other Agencies	30,888	0	0	0
Charges for Services Total	72,811	45,538	41,511	39,929
Admin Cost Recovery				
411400 Information Tech Allocation	8,250,844	8,213,327	10,532,100	10,365,262
411410 FIMS Allocation	2,536,754	2,167,056	1,751,727	1,405,760
Admin Cost Recovery Total	10,787,598	10,380,383	12,283,827	11,771,022
Central Services Total	10,868,273	10,580,559	12,325,338	11,810,951
Information Technology Grand Total	10,868,273	10,580,559	12,325,338	11,810,951

### **Resources by Fund Detail**

## **Requirements by Fund Detail**

		include by i		
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	(392,158)	0
511110 Regular Wages	4,480,399	3,948,270	5,640,871	6,131,411
511115 Pandemic Recognition Pay	0	76,500	0	C
511130 Vacation Pay	294,559	290,940	0	C
511140 Sick Pay	154,321	218,912	0	C
511141 Emergency Sick Pay	3,937	49,470	0	0
511150 Holiday Pay	251,718	260,656	0	C
511160 Comp Time Pay	239	1,095	0	0
511210 Compensation Credits	76,048	78,292	75,672	76,347
511220 Pager Pay	38,600	38,178	39,000	39,000
511240 Leave Payoff	41,199	81,894	0	C
511290 Health Insurance Waiver Pay	3,737	4,014	2,400	4,800
511420 Premium Pay	18,032	12,931	19,650	12,650
Salaries and Wages Total	5,362,788	5,061,151	5,385,435	6,264,208
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	(245,943)	4,870
512110 PERS	1,120,133	1,116,355	1,358,267	1,553,152
512120 401K	41,081	39,258	46,667	48,309
512130 PERS Debt Service	336,412	234,276	328,844	285,778
512200 FICA	397,712	364,082	434,371	472,244
512300 Paid Leave Oregon expense	0	0	0	25,430
512310 Medical Insurance	967,343	895,423	1,130,061	1,152,095
512320 Dental Insurance	77,973	71,761	96,008	97,938
512330 Group Term Life Insurance	9,388	8,557	13,425	10,646
512340 Long Term Disability Insurance	17,907	16,393	21,027	22,186
512400 Unemployment Insurance	16,110	15,203	17,167	9,326
512520 Workers Comp Insurance	1,166	1,018	1,972	1,975
512600 Wellness Program	2,323	2,096	2,600	2,600
512610 Employee Assistance Program	2,075	1,955	2,481	2,428
512700 County HSA Contributions	12,350	11,704	12,350	14,968
Fringe Benefits Total	3,001,974	2,778,080	3,219,297	3,703,945
Personnel Services Total	8,364,761	7,839,231	8,604,732	9,968,153
Materials and Services				
Supplies				
521010 Office Supplies	4,166	5,796	6,000	6,000
521070 Departmental Supplies	4,792	4,613	6,000	6,000

# INFORMATION TECHNOLOGY

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
521210 Gasoline	558	896	750	750
Supplies Total	9,516	11,304	12,750	12,750
Materials				
522110 Batteries	7,381	5,843	7,500	7,500
522150 Small Office Equipment	4,418	7,454	5,000	5,000
522170 Computers Non Capital	82,521	(7,950)	477,087	475,129
522180 Software	11,283	52,503	23,000	23,000
Materials Total	105,603	57,849	512,587	510,629
Communications				
523010 Telephone Equipment	452	2,680	1,500	1,500
523015 Video Security Equipment	42,607	41,898	85,865	(
523020 Phone and Communication Svcs	158,346	157,011	161,639	(
523040 Data Connections	8,668	13,007	28,260	2,80
523050 Postage	23	42	100	10
523060 Cellular Phones	21,847	16,311	20,726	17,22
523090 Long Distance Charges	11,101	4,724	7,141	11,97
Communications Total	243,045	235,673	305,231	33,594
Utilities				
524010 Electricity	28,887	25,303	28,109	30,85
524020 City Operations and St Lights	32	67	74	79
524040 Natural Gas	1,133	312	279	70
524050 Water	591	463	459	534
524070 Sewer	1,275	1,098	1,069	1,14
524090 Garbage Disposal and Recycling	7,236	6,958	7,718	1,87
Utilities Total	39,154	34,200	37,708	35,19
Contracted Services				
525450 Subscription Services	103,237	191,949	204,993	51,878
525710 Printing Services	0	469	50	5
525715 Advertising	1,124	0	1,000	1,00
525999 Other Contracted Services	142,279	421,289	832,463	207,98
Contracted Services Total	246,640	613,707	1,038,506	260,90
Repairs and Maintenance				
526011 Dept Equipment Maintenance	45	87	2,000	2,000
526020 Computer Hardware Maintenance	147,643	138,560	189,503	4,31
526021 Computer Software Maintenance	1,028,768	971,896	833,334	149,242
526022 Telephone Maintenance	58,952	66,722	57,543	(
526030 Building Maintenance	4,405	1,358	1,000	1,000
Repairs and Maintenance Total	1,239,812	1,178,624	1,083,380	156,55

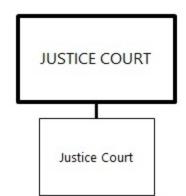
# INFORMATION TECHNOLOGY

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Rentals				
527110 Fleet Leases	6,060	4,908	2,705	2,988
527120 Motor Pool Mileage	219	162	2,400	2,400
527140 County Parking	2,640	2,640	2,640	2,640
527200 Building Rental County	8,395	8,576	10,209	10,067
527240 Condo Assn Assessments	32,766	32,684	29,592	33,31
527300 Equipment Rental	4,127	5,394	11,464	11,464
527999 GASB 87 Adjustment	0	(3,554)	0	
Rentals Total	54,207	50,810	59,010	62,87
Miscellaneous				
529110 Mileage Reimbursement	0	395	703	703
529120 Commercial Travel	0	4,405	3,819	3,81
529130 Meals	0	1,761	1,189	1,18
529140 Lodging	0	7,055	12,427	12,42
529210 Meetings	0	341	500	1,00
529220 Conferences	0	2,550	2,795	2,79
529230 Training	54,222	41,583	41,818	41,81
529300 Dues and Memberships	318	225	175	56,54
529650 Pre Employment Costs	368	750	500	50
529996 Amortization Lease Expense	0	3,497	0	
529999 Miscellaneous Expense	0	1	0	
Miscellaneous Total	54,908	62,562	63,926	120,79
Materials and Services Total	1,992,885	2,244,730	3,113,098	1,193,29
Administrative Charges				
611100 County Admin Allocation	92,580	83,730	115,436	119,63
611210 Facilities Mgt Allocation	94,473	89,184	106,799	104,79
611220 Custodial Allocation	61,621	67,951	76,459	77,23
611230 Courier Allocation	3,572	2,868	3,987	5,11
611250 Risk Management Allocation	13,166	12,400	13,733	13,88
611260 Human Resources Allocation	98,867	102,893	117,418	129,45
611300 Legal Services Allocation	13,679	12,877	12,814	9,03
611600 Finance Allocation	78,435	77,243	90,268	123,64
611800 MCBEE Allocation	7,833	295	9,094	4,21
614100 Liability Insurance Allocation	30,100	26,400	38,400	37,90
614200 WC Insurance Allocation	16,300	20,700	23,100	24,59
Administrative Charges Total	510,626	496,541	607,508	649,50
Debt Service Interest				
542200 Lease Interest	0	103	0	
Debt Service Interest Total	0	103	0	
Central Services Total	10,868,272	10,580,605	12,325,338	11,810,95 <sup>-</sup>

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## MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT JUSTICE COURT

# **JUSTICE COURT**



### **MISSION STATEMENT**

To provide speedy, cost effective, and accessible judicial services to the people of Marion County.

## **GOALS AND OBJECTIVES**

- Goal 1 Increase access to justice for all people in Marion County.
- Goal 2 Provide speedy, impartial resolution for actions resulting from alleged traffic violations and other violation cases.
- Goal 3 Provide an impartial cost-effective accessible forum to decide small claim cases and other civil matters.
- Goal 4 Recognize the equal dignity of civil marriages.

## **DEPARTMENT OVERVIEW**

The Justice Court hears minor traffic offenses, county ordinance violations, boating violations, fish and game violations. The court also hears civil matters, including small claims cases (\$10,000 or less) and eviction cases. The court provides marriage ceremonies to Oregonians of all backgrounds.

The court's staff is bilingual in English and Spanish to better meet the communication needs of Marion County's diverse population.

Justice Court	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	13,189	0	0	n.a.
General Fund Transfers	981,601	893,027	1,061,221	1,179,309	11.1%
TOTAL RESOURCES	981,601	906,216	1,061,221	1,179,309	11.1%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	413,631	371,255	401,666	474,356	18.1%
Fringe Benefits	281,218	225,131	258,128	325,205	26.0%
Total Personnel Services	694,849	596,385	659,794	799,561	21.2%
Materials and Services					
Supplies	6,764	5,949	6,925	8,425	21.7%
Materials	0	698	1,500	2,000	33.3%
Communications	14,076	5,154	3,628	3,588	-1.1%
Utilities	9,025	11,060	10,600	13,534	27.7%
Contracted Services	24,230	36,193	76,428	71,419	-6.6%
Repairs and Maintenance	12,594	10,981	17,621	18,044	2.4%
Rentals	82,219	70,093	87,034	89,495	2.8%
Insurance	200	100	100	100	0.0%
Miscellaneous	1,286	8,786	9,825	9,940	1.2%
Total Materials and Services	150,393	149,014	213,661	216,545	1.3%
Administrative Charges	136,358	151,074	187,766	163,203	-13.1%
Debt Service Principal	0	13,472	0	0	n.a.
Debt Service Interest	0	152	0	0	n.a.
TOTAL REQUIREMENTS	981,601	910,097	1,061,221	1,179,309	11.1%
FTE	7.00	7.00	7.00	8.00	14.3%

# MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT JUSTICE COURT

FUNDS						
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total	
RESOURCES						
FND 100 General Fund	981,601	906,216	1,061,221	1,179,309	100.0%	
TOTAL RESOURCES	981,601	906,216	1,061,221	1,179,309	100.0%	
REQUIREMENTS						
FND 100 General Fund	981,601	910,097	1,061,221	1,179,309	100.0%	
TOTAL REQUIREMENTS	981,601	910,097	1,061,221	1,179,309	100.0%	

## PROGRAMS

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Marion County Justice Court	981,601	906,216	1,061,221	1,179,309	11.1%
TOTAL RESOURCES	981,601	906,216	1,061,221	1,179,309	11.1%
REQUIREMENTS					
Marion County Justice Court	981,601	910,097	1,061,221	1,179,309	11.1%
TOTAL REQUIREMENTS	981,601	910,097	1,061,221	1,179,309	11.1%

### Marion County Justice Court Program

- Adjudicates claims and resolves traffic offenses, Oregon weight record and tax identifier violations, and fish and wildlife violations.
- The court hears civil cases valued at less than \$10,000, including small claims cases and eviction actions.
- The court provides cost effective wedding ceremonies.

#### **Program Summary** Justice Court Program: Marion County Justice Court FY 20-21 FY 21-22 FY 22-23 FY 23-24 +/- % ACTUAL ACTUAL BUDGET PROPOSED RESOURCES 0 13,189 0 0 Intergovernmental Federal n.a. **General Fund Transfers** 981,601 893,027 1,061,221 1,179,309 11.1% TOTAL RESOURCES 981.601 906.216 1.061.221 1,179,309 11.1% REQUIREMENTS Personnel Services 694,849 596,385 659,794 799,561 21.2% Materials and Services 150,393 149,014 213,661 216,545 1.3% 151,074 187,766 163,203 Administrative Charges 136,358 -13.1% **Debt Service Principal** 0 13,472 0 0 n.a. Debt Service Interest 0 152 0 0 n.a. **TOTAL REQUIREMENTS** 981,601 910,097 1,061,221 1,179,309 11.1% FTE 7.00 7.00 8.00 7.00 14.3%

#### **FTE By Position Title By Program**

Program: Marion County Justice Court	
Position Title	FTE
Justice Court Clerk 1	1.00
Justice Court Clerk 1 (Bilingual)	1.00
Justice Court Clerk 2	2.00
Justice of the Peace	1.00
Office Manager	1.00
Office Specialist 2	1.00
Office Specialist 2 (Bilingual)	1.00
Program Marion County Justice Court FTE Total:	8.00

#### FTE Changes

The increase of 1.00 FTE is due to a new position of Office Specialist 2.

#### Marion County Justice Court Program Budget Justification

#### RESOURCES

The Justice Court Program is funded entirely by the general fund.

#### REQUIREMENTS

Personnel services increased due to a new position of Office Specialist 2 and normal step increases, cost of living adjustments, and related fringe benefit increases.

## **KEY DEPARTMENT ACCOMPLISHMENTS**

- Spanish assistance is available to the public through two full-time bilingual clerks.
- The court now provides marriage services, wedding 57 couples in 2022.

## **KEY INDICATORS**

### # 1: Volume of Citations Processed

#### **Definition and Purpose**

The number of citations processed is an indicator of the volume of work that the Justice Court produces during the fiscal year.

#### **Significance**

Traffic enforcement reduces accidents and helps prevent fatalities, keeping our community safe. This indicator supports the Marion County strategic priority for Public Safety, Goal #1. Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

#### Data Units Fiscal Year

Marion County Justice Court

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
17,386	18,824	21,278	24,500	25,800

#### **Explanation of Trends and Changes**

The number of citations processed by the court is increasing.

The volume of citations processed by the court is a direct result of the volume generated by the Marion County Traffic Team with some influence by the Motor Carrier Enforcement Officers from the I-5 weigh station. In addition, this year the Oregon State Police has directed its troopers to cite to Justice Court, rather than Circuit Court. This change directed 3442 cases from Circuit Court to Justice Court in calendar year 2022, resulting in \$185,157 in additional county-share revenue.

### # 2: Amount of Fines Collected

#### **Definition and Purpose**

The amount of traffic fines collected is an indicator of the volume of work that the Justice Court produces during the calendar year.

#### **Significance**

Traffic enforcement reduces accidents and helps prevent fatalities, keeping our community safe. This indicator supports the Marion County strategic priority for Public Safety, Goal #1. Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

#### Data Units Fiscal Year

Marion County Justice Court

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
\$3,764,849	\$4,047,614	\$4,298,315	\$4,400,000	\$4,600.000

#### **Explanation of Trends and Changes**

Amount of fines collected remains similar to last year.

### # 3: Civil Cases Heard

#### **Definition and Purpose**

The number of civil cases heard is an indication of the work the Justice Court does for the community.

#### **Significance**

The Justice Court provides quick and cost effectiveness resolution of civil disputes. These services help citizens, provide certainty and help them to move forward with their lives after conflict. Further, by expanding the Justice Court caseload, the Justice Court helps Circuit Court to focus on larger criminal cases, which improves public safety outcome.

#### Data Units Fiscal Year

Marion County Justice Court

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
17	12	380	691	787

#### **Explanation of Trends and Changes**

The new Justice of the Peace expanded the courts civil practice. If the Commissioners keep the same level of FTE, the court anticipates that the civil case level will increase to approximately 787. If the Commissioners expand the court's FTE, then the court anticipates that it could accept substantially more civil cases. The court anticipates that increased filing fees would substantially cover the court of an additional FTE.

### # 4: Civil Filing Fees

#### **Definition and Purpose**

The amount of filing fees collected is an indication of the work the justice court produces in a calendar year.

#### **Significance**

The amount of civil filing fees demonstrates that the filing fees can substantially support an additional FTE.

#### **Data Units Fiscal Year**

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
\$1,966	\$1,378	\$35,026	\$66,500	\$72,000

#### **Explanation of Trends and Changes**

With an increase of cases, the civil filing fees into the general fund have increased substantially. If the Commissioners keep the current level of FTE, the Court anticipates that the civil filing fees would increase to approximately \$72,000. If the Commissioners authorize an additional FTE, the Court anticipates that it would be able to accept approximately 500 more cases per year.

## MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT JUSTICE COURT

	Resources by Fund Detail			
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	13,189	0	0
Intergovernmental Federal Total	0	13,189	0	0
General Fund Transfers				
381100 Transfer from General Fund	981,601	893,027	1,061,221	1,179,309
General Fund Transfers Total	981,601	893,027	1,061,221	1,179,309
General Fund Total	981,601	906,216	1,061,221	1,179,309
Justice Court Grand Total	981,601	906,216	1,061,221	1,179,309

## Resources by Fund Detail

## MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT JUSTICE COURT

100 - General Fund	Requirements by Fund Detail			
	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	16,238	(
511110 Regular Wages	338,850	302,217	377,628	468,95
511115 Pandemic Recognition Pay	0	9,000	0	(
511130 Vacation Pay	18,436	12,624	0	
511140 Sick Pay	11,223	10,436	0	
511141 Emergency Sick Pay	1,230	2,918	0	
511150 Holiday Pay	18,792	15,978	0	
511160 Comp Time Pay	276	0	0	
511180 Differential Pay	75	9	0	
511210 Compensation Credits	11,462	4,577	0	
511240 Leave Payoff	11,398	9,145	0	
511270 Leadworker Pay	135	99	0	
511280 Cell Phone Pay	28	0	0	
511290 Health Insurance Waiver Pay	129	4,007	4,800	2,40
511420 Premium Pay	1,596	244	3,000	3,00
Salaries and Wages Total	413,631	371,255	401,666	474,35
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	6,330	1,15
512110 PERS	97,979	78,051	90,828	117,83
512120 401K	11,078	9,691	9,380	10,62
512130 PERS Debt Service	19,080	22,950	21,990	21,68
512200 FICA	30,378	27,420	28,865	35,64
512300 Paid Leave Oregon expense	0	0	0	1,84
512310 Medical Insurance	109,962	77,366	88,980	121,98
512320 Dental Insurance	8,876	6,122	7,560	10,36
512330 Group Term Life Insurance	620	612	893	81
512340 Long Term Disability Insurance	1,377	1,214	1,399	1,68
512400 Unemployment Insurance	1,242	1,114	1,147	70
512520 Workers Comp Insurance	134	124	210	24
512600 Wellness Program	261	241	280	32
512610 Employee Assistance Program	232	225	266	29
Fringe Benefits Total	281,218	225,131	258,128	325,20
Personnel Services Total	694,849	596,385	659,794	799,56
Materials and Services				
Supplies				
521010 Office Supplies	6,764	4,806	6,000	7,50
521030 Field Supplies	0	218	0	(

## **Requirements by Fund Detail**

# JUSTICE COURT

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
521190 Publications	0	925	925	925
Supplies Total	6,764	5,949	6,925	8,425
Materials				
522150 Small Office Equipment	0	698	1,500	2,000
Materials Total	0	698	1,500	2,000
Communications				
523020 Phone and Communication Svcs	157	85	200	100
523040 Data Connections	2,200	2,227	2,110	2,110
523050 Postage	10,554	1,677	0	
523060 Cellular Phones	1,128	1,086	1,248	1,24
523090 Long Distance Charges	37	79	70	13
Communications Total	14,076	5,154	3,628	3,58
Utilities				
524010 Electricity	6,100	7,624	7,000	8,19
524040 Natural Gas	2,333	2,690	3,000	4,19
524090 Garbage Disposal and Recycling	592	746	600	1,15
Utilities Total	9,025	11,060	10,600	13,53
Contracted Services				
525350 Janitorial Services	5,420	5,937	7,178	7,17
525540 Witnesses	9	14	100	10
525550 Court Services	0	0	2,500	2,30
525555 Security Services	6,438	6,862	38,100	32,83
525710 Printing Services	522	1,084	1,300	2,00
525735 Mail Services	212	10,211	13,000	13,00
525740 Document Disposal Services	480	805	700	90
525770 Interpreters and Translators	6,679	6,768	7,200	7,50
525999 Other Contracted Services	4,470	4,512	6,350	5,61
Contracted Services Total	24,230	36,193	76,428	71,41
Repairs and Maintenance				
526011 Dept Equipment Maintenance	0	0	2,000	2,00
526021 Computer Software Maintenance	10,312	10,312	10,621	11,04
526030 Building Maintenance	2,282	669	5,000	5,00
Repairs and Maintenance Total	12,594	10,981	17,621	18,04
Rentals				
527120 Motor Pool Mileage	0	0	250	25
527210 Building Rental Private	80,555	82,419	84,784	87,24
527300 Equipment Rental	1,665	1,162	2,000	2,00
527999 GASB 87 Adjustment	0	(13,488)	0	(
Rentals Total	82,219	70,093	87,034	89,495

# JUSTICE COURT

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services	FT 20-21	F1 21-22	F1 22-23	F1 23-24
Insurance				
528210 Public Official Bonds	200	100	100	100
Insurance Total	200	100	100	100
Miscellaneous				
529110 Mileage Reimbursement	94	741	1,070	1,070
529130 Meals	0	162	400	400
529140 Lodging	0	916	3,000	3,000
529210 Meetings	0	0	200	200
529220 Conferences	125	775	2,000	2,000
529230 Training	0	824	1,460	1,200
529300 Dues and Memberships	1,067	1,468	1,375	1,400
529650 Pre Employment Costs	0	111	0	150
529740 Fairs and Shows	0	23	300	500
529860 Permits	0	20	20	20
529999 Miscellaneous Expense	0	3,746	0	(
Miscellaneous Total	1,286	8,786	9,825	9,940
Materials and Services Total	150,393	149,014	213,661	216,545
Administrative Charges				
611100 County Admin Allocation	9,529	8,070	10,967	11,230
611230 Courier Allocation	460	319	443	550
611250 Risk Management Allocation	1,107	1,000	1,117	1,000
611260 Human Resources Allocation	12,757	11,432	13,046	13,94 <sup>-</sup>
611300 Legal Services Allocation	1,484	2,502	3,157	3,222
611400 Information Tech Allocation	23,983	32,984	43,978	39,594
611410 FIMS Allocation	9,515	7,573	9,546	7,799
611420 Telecommunications Allocation	5,688	5,354	12,425	10,065
611430 Info Tech Direct Charges	46,201	53,391	52,567	43,168
611600 Finance Allocation	16,960	18,573	28,546	19,065
611800 MCBEE Allocation	591	24	691	6,043
612100 IT Equipment Use Charges	4,183	6,052	6,283	3,026
614100 Liability Insurance Allocation	2,500	2,100	3,100	2,700
614200 WC Insurance Allocation	1,400	1,700	1,900	1,800
Administrative Charges Total	136,358	151,074	187,766	163,203
Debt Service Principal				
541200 Lease Financing Principal	0	13,472	0	(
Debt Service Principal Total	0	13,472	0	(
Debt Service Interest				
542200 Lease Interest	0	152	0	(
Debt Service Interest Total	0	152	0	(
General Fund Total	981,601	910,097	1,061,221	1,179,309
Justice Court Grand Total	981,601	910,097	1,061,221	1,179,309

# MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT JUSTICE COURT

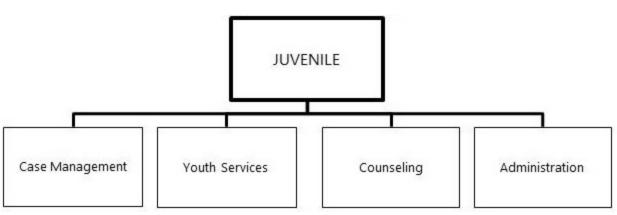
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# MARION COUNTY FY 2023-24 BUDGET

BY DEPARTMENT

JUVENILE

# JUVENILE



### **MISSION STATEMENT**

Improve public safety by working with parents, guardians, youth and the community, to provide youth accountability, and opportunities for positive change.

### **GOALS AND OBJECTIVES**

- Goal 1 Gather, analyze, and provide data to inform and drive policy and practice in order to achieve safe communities and positive youth outcomes.
  - Objective 1 Expand the pursuit of grants through the Research, Data and Evaluation unit in order to better support the overall mission and values of the department and further drive effective planning and programming for all youth.
  - Objective 2 Continue to utilize quarterly operations planning meetings to review data and progress on targeted short and long term goals and objectives and adjust targets based on data and discussion.

Goal 2 Ensure equitable access and fair treatment of all youth and staff.

- Objective 1 Create a workgroup to identify partners in the community to work with the department through an advisory group format that will engage the department on the path to target and be solution oriented regarding systemic issues that create disproportionate minority contacts within the Juvenile Justice system.
- Objective 2 Continue to build on the work over the last year in the provision of cultural and equity focused training for staff to create a greater understanding of the role and impact of the Juvenile Department on systemic racial inequities, gender issues, and LGBTQI+ youth.
- Objective 3 Implement the shared plan and vision that was created by the diversity, equity and inclusion workgroup and establish additional groups to ensure that the department designated plan continues to move forward.
- Goal 3 Create positive changes in the lives of the youth referred to the Juvenile Department and equip them with the skills to engage in pro-social activities, emotionally regulate, problem solve, and make positive decisions. Ensure that programming options and decisions focus on this goal.
  - Objective 1 Identify new and emerging resources to support youth in their transition from Juvenile Department programs back to home that not only helps them prior to transition but provides additional resources to raise their likelihood of success upon returning home. Focus staff resources on this area to help achieve the highest success.

	JOVENNEL			
Objective 2	Continue to engage the entire Juvenile Department in the Outward Mindset training to help create a culture that communicates with the same concept language and focuses on how to support each other, despite the different roles of individual programs.			
Objective 3	Increase access to resources to youth and families through a variety of communication outlets that include direct and indirect communication options. Ensure that access is equitable to families, identify barriers to access, and work with families to remove those barriers.			
Depa	nue to identify, research, and implement operational efficiencies and resources to ensure the rtment is being fiscally responsible, up to date on current research and data trends, and focusing on e infrastructure in its approach to effective programming for youth and provision of resources for			
Objective 1	Focus on modifying and updating both language and content in old policies, in addition to, developing new policies and procedures to ensure that current practices meet program goals and focus on appropriate developmental levels for youth while creating accountability of purchasing, property management, and loss control practices.			
Objective 2	Effectively utilize Title IV-E and expunction reimbursements to focus on programming and department resources that create measurable and effective outcomes.			

### **DEPARTMENT OVERVIEW**

Most juveniles are referred to the Juvenile Department by police officers throughout the county; however, youth nine to thirteen can be referred by nonprofits, schools, and parents to the department's voluntary Juvenile Crime Prevention Family Support Program.

Juveniles are referred for crimes or violations through a police report, or physically brought to Detention by police for more serious crimes. The Juvenile Department implements evidence-based, promising practices, and effective interventions to address youth behaviors, reduce risk factors, provide skill building opportunities, and enhance protective factors. Our goal is to not only hold juveniles accountable for their actions, but to also help redirect them towards positive outcomes by providing skill-based programs and treatments that elicit attitude and behavior changes that promote public safety and youth success. A juvenile might appear before a judge, undergo informal processing at the department, or enter into a community diversion program such as peer courts. Once a judge orders probation, juveniles are supervised in the community by Juvenile Probation Officers. Timely payment of restitution to victims is a critical component of accountability and a strong value of the department.

Juvenile	JRCE AND I FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	379,181	712,418	416,503	310,000	-25.6%
Intergovernmental State	1,264,032	1,288,605	1,498,570	1,379,905	-7.9%
Intergovernmental Local	0	0	1,000	0	-100.0%
Charges for Services	532,255	622,912	648,996	773,207	19.1%
Interest	2,644	2,426	4,500	4,500	0.0%
Other Revenues	12,325	12,733	8,000	5,000	-37.5%
General Fund Transfers	12,239,609	12,383,077	14,397,828	15,412,402	7.0%
Other Fund Transfers	170,000	213,898	192,200	317,776	65.3%
Financing Proceeds	0	36,097	0	0	n.a.
Net Working Capital	967,381	1,107,636	1,338,371	1,302,627	-2.7%
TOTAL RESOURCES	15,567,426	16,379,803	18,505,968	19,505,417	5.4%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	6,874,288	7,411,774	8,425,072	9,343,902	10.9%
Fringe Benefits	4,256,581	4,517,829	5,292,987	5,657,748	6.9%
Total Personnel Services	11,130,869	11,929,603	13,718,059	15,001,650	9.4%
Materials and Services					
Supplies	131,704	151,381	238,103	309,013	29.8%
Materials	272,814	128,764	214,079	194,200	-9.3%
Communications	63,176	48,590	52,019	59,738	14.8%
Utilities	197,469	159,579	169,138	193,553	14.4%
Contracted Services	510,169	517,080	560,910	492,688	-12.2%
Repairs and Maintenance	69,150	97,155	234,612	97,150	-58.6%
Rentals	66,970	60,161	92,919	95,580	2.9%
Insurance	6,006	6,731	8,400	8,800	4.8%
Miscellaneous	114,082	163,669	158,512	140,734	-11.2%
Total Materials and Services	1,431,540	1,333,110	1,728,692	1,591,456	-7.9%
Administrative Charges	1,857,906	1,701,476	2,067,954	2,224,554	7.6%
Capital Outlay	39,475	54,317	10,000	0	-100.0%
Debt Service Principal	0	10,855	0	0	n.a
Debt Service Interest	0	233	0	0	n.a
Transfers Out	0	11,866	4,000	0	-100.0%
Contingency	0	0	410,814	393,166	-4.3%
Reserve for Future Expenditure	0	0	0	294,591	n.a
Ending Fund Balance	0	0	566,449	0	-100.0%
TOTAL REQUIREMENTS	14,459,790	15,041,460	18,505,968	19,505,417	5.4%
FTE	108.34	108.50	109.75	110.75	0.9%
					0.07

## JUVENILE

FUNDS							
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total		
RESOURCES							
FND 100 General Fund	12,239,609	12,640,395	14,397,828	15,412,402	79.0%		
FND 125 Juvenile Grants	3,327,817	3,739,408	4,108,140	4,093,015	21.0%		
TOTAL RESOURCES	15,567,426	16,379,803	18,505,968	19,505,417	100.0%		
REQUIREMENTS							
FND 100 General Fund	12,239,609	12,640,424	14,397,828	15,412,402	79.0%		
FND 125 Juvenile Grants	2,220,181	2,401,036	4,108,140	4,093,015	21.0%		
TOTAL REQUIREMENTS	14,459,790	15,041,460	18,505,968	19,505,417	100.0%		

### **PROGRAMS**

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES				·	
Juvenile Case Management	4,399,079	4,354,411	4,921,678	5,208,939	5.8%
Juvenile Youth Services	7,590,295	8,411,103	9,516,725	10,523,688	10.6%
Juvenile Counseling	1,448,624	1,388,232	1,519,316	1,120,435	-26.3%
JU Administration	2,129,429	2,226,057	2,548,249	2,652,355	4.1%
TOTAL RESOURCES	15,567,426	16,379,803	18,505,968	19,505,417	5.4%
REQUIREMENTS					
Juvenile Case Management	4,371,370	4,336,301	4,921,678	5,208,939	5.8%
Juvenile Youth Services	7,424,966	8,056,712	9,516,725	10,523,688	10.6%
Juvenile Counseling	587,010	504,020	1,519,316	1,120,435	-26.3%
JU Administration	2,076,444	2,144,428	2,548,249	2,652,355	4.1%
TOTAL REQUIREMENTS	14,459,790	15,041,460	18,505,968	19,505,417	5.4%

### **Juvenile Case Management Program**

- Juvenile Crime Prevention Family Support Program provides a voluntary early intervention service for youth
  nine to thirteen within the context of working with the youth and their families. Youth are referred by school
  personnel, law enforcement, social service agencies, or self-referred by families. The program works to
  support the family system and relationships to prevent or minimize involvement in the juvenile justice system.
- Families are supported in family function and relationships, holding youth accountable, providing appropriate structure, limit setting, consequences and rewards, and assistance in accessing treatment resources for family counseling, substance abuse, and mental health issues, as necessary.
- Police referrals alleging law violation or criminal offenses are assessed by Juvenile Probation Officers using a
  validated risk assessment to determine the level of intervention, supervision, and support required to reduce
  risk factors and enhance positive attitudes, values, beliefs, and behaviors. A case plan is developed with the
  youth and family to create a road map of goals and actions within the risk domains of substance abuse, family
  functioning, education, negative peer associations, and attitudes, values, and beliefs.
- Probation Officers hold youth accountable, support victim rights, and enforce payment of restitution. Behavior change is facilitated through the use of evidence-based, promising practices, or effective interventions that develop skills and personal responsibility while considering trauma experiences and adolescent development.
- The basis of probation in Marion County is the use of Effective Practices in Community Supervision (EPICS) which challenges attitudes, values, and beliefs and facilitates problem solving, decision making, and emotional regulation.

		_		
		Progi	ram: Juvenile Case I	Management
FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
716	116,757	47,760	58,268	22.0%
273,181	260,901	277,201	290,982	5.0%
0	0	1,000	0	-100.0%
22,694	8,135	89,035	150,000	68.5%
3,845	3,425	0	0	n.a.
3,983,497	3,869,762	4,388,761	4,516,979	2.9%
83,450	67,722	99,810	192,710	93.1%
31,696	27,709	18,111	0	-100.0%
4,399,079	4,354,411	4,921,678	5,208,939	5.8%
3,613,508	3,701,736	4,133,905	4,431,718	7.2%
185,583	104,892	152,257	157,303	3.3%
572,278	524,860	631,516	619,918	-1.8%
0	4,776	0	0	n.a.
0	38	0	0	n.a.
0	0	4,000	0	-100.0%
4,371,370	4,336,301	4,921,678	5,208,939	5.8%
33.32	33.32	33.32	34.10	2.4%
	ACTUAL 716 273,181 0 22,694 3,845 3,983,497 83,450 31,696 4,399,079 3,613,508 185,583 572,278 0 0 0 0 0 0 0 0	ACTUAL         ACTUAL           716         116,757           273,181         260,901           0         0           22,694         8,135           3,845         3,425           3,983,497         3,869,762           83,450         67,722           31,696         27,709           4,399,079         4,354,411           3,613,508         3,701,736           185,583         104,892           572,278         524,860           0         4,371,370	ACTUALACTUALBUDGET716116,75747,760273,181260,901277,201001,00022,6948,13589,0353,8453,42503,983,4973,869,7624,388,76183,45067,72299,81031,69627,70918,1114,399,0794,354,4114,921,6783,613,5083,701,7364,133,905185,583104,892152,257572,278524,860631,51604,77600380004,0004,371,3704,336,3014,921,678	ACTUALACTUALBUDGETPROPOSED716116,75747,76058,268273,181260,901277,201290,982001,000022,6948,13589,035150,0003,8453,425003,983,4973,869,7624,388,7614,516,97983,45067,72299,810192,71031,69627,70918,11104,399,0794,354,4114,921,6785,208,9393,613,5083,701,7364,133,9054,431,718185,583104,892152,257157,303572,278524,860631,516619,91804,7760003800004,00004,371,3704,336,3014,921,6785,208,939

### Program Summary

thereby improving attendance, behavior, grades, and overall educational success.

Education Advocates engage youth in the Juvenile Department's Education Program by advocating for appropriate education accommodations, providing support, skill building, and services for credit recovery;

#### FTE By Position Title By Program

Program: Juvenile Case Management	
Position Title	FTE
Education Services Advocate	2.00
Education Services Advocate (Bilingual)	2.00
Family Support Specialist	2.00
Family Support Specialist (Bilingual)	1.00
Juvenile Probation Case Aide (Bilingual)	1.00
Juvenile Probation Officer	13.00
Juvenile Probation Officer (Bilingual)	9.00
Juvenile Program Supervisor	2.10
Office Specialist 2	1.00
Office Specialist 2 (Bilingual)	1.00
Program Juvenile Case Management FTE Total:	34.10

#### FTE Changes

There is a net increase of .78 FTE due to a reduction of .22 FTE for an Office Specialist 2 position that was recosted to the Juvenile Administration Program, and the addition of 1.0 FTE for a new grant-funded Family Support Specialist position.

#### Juvenile Case Management Program Budget Justification

#### RESOURCES

There is a slight increase to Intergovernmental Federal Revenue due to an increase of Title IV-E federal grant funding allocated to Juvenile Case Management Program to cover personnel costs.

The increase in Intergovernmental State Revenue is due to reimbursement rate increases for Individualized Services through an Intergovernmental Agreement with Oregon Youth Authority (OYA) for youth on probation, and estimated Juvenile Crime Prevention (JCP) funding for the first year of the new State of Oregon biennium through an Intergovernmental Agreement with Oregon department of Education (ODE) that assists in funding positions in the Family Support Program.

Charges for Services had a net increase of \$60,965 due to full implementation of the Community Crisis Outreach Services for Youth (CCOSY) Program through a Memorandum of Understanding with Marion County Health and Human Services (MCHHS) to provide mental health outreach for individuals who have had contact with the juvenile justice system.

The increase in Other Fund Transfers is due to Opioid Settlement dollars from MCHHS to cover personnel and materials and services costs for a 1.0 FTE Family Support Specialist position.

The decrease in Net Working Capital (NWC) is due to reduction of carryover Contingency Management funds received from the Oregon Social Learning Center, which were used by probation to provide incentives to youth on probation, and the elimination of Probation Fees charged to Juvenile Offenders per SB422 in the prior fiscal year.

#### REQUIREMENTS

Personnel Services increased due to the addition of 1.0 FTE for a new Family Support Specialist Position funded by Opioid Settlement dollars through MCHHS, and normal step increases, cost of living adjustments, and related fringe benefit increases.

There were no significant changes in Materials and Services.

### **Juvenile Youth Services Program**

- The thirty-two-bed detention facility provides secure custody for youth accused of acts which, if committed by adults, would constitute a crime. Youth who can be detained are pre-adjudicated and pose a public safety risk, are at risk to not appear for court appearances, are charged with a Measure 11 offense, or youth post adjudication serving a sanction for violation of a condition of court-ordered probation supervision.
- Detention provides a structured environment that emphasizes personal responsibility through modeling, teaching, and providing opportunities to practice skills for effective communication, problem solving, emotional regulation, and decision making.
- Guaranteed Attendance Program (GAP) is a ninety-day voluntary residential shelter care program that serves as an alternative to Detention, diversion from placement in a youth correctional or residential treatment facility, and temporary out-of-home placement while appropriate placements are considered.
- GAP utilizes and teaches youth the Dialectical Behavioral Therapy (DBT) model of behavior change, and Case Managers teach these same skills to their parents.
- Alternative Programs is an extensive work program providing an opportunity for youth to earn and pay restitution owed to victims, complete community service obligations, and gain employment and trade skill competencies.
- Through partnerships with the community, supervised work crews fulfill contracts with city, state, and county agencies. In addition, on campus, metal and wood goods are manufactured and sold in the Fresh Start Market, a coffee, soup, and sandwich business operated by youth learning customer service, barista skills, food preparation, and cash handling.

Juvenile			F	Program: Juvenile Y	outh Services
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	1,069	301,606	260,248	251,732	-3.3%
Intergovernmental State	977,370	995,751	1,086,341	953,895	-12.2%
Charges for Services	509,561	614,777	559,961	623,207	11.3%
Other Revenues	15	34	0	0	n.a.
General Fund Transfers	5,841,490	6,166,885	7,181,070	8,042,461	12.0%
Other Fund Transfers	86,550	146,176	74,698	115,162	54.2%
Financing Proceeds	0	20,545	0	0	n.a.
Net Working Capital	174,239	165,329	354,407	537,231	51.6%
TOTAL RESOURCES	7,590,295	8,411,103	9,516,725	10,523,688	10.6%
REQUIREMENTS					
Personnel Services	5,719,002	6,422,084	7,284,975	8,187,119	12.4%
Materials and Services	703,321	713,279	919,815	861,864	-6.3%
Administrative Charges	963,167	879,950	1,070,198	1,150,845	7.5%
Capital Outlay	39,475	38,765	10,000	0	-100.0%
Debt Service Principal	0	2,522	0	0	n.a.
Debt Service Interest	0	112	0	0	n.a.
Contingency	0	0	179,192	323,860	80.7%
Ending Fund Balance	0	0	52,545	0	-100.0%
TOTAL REQUIREMENTS	7,424,966	8,056,712	9,516,725	10,523,688	10.6%
FTE	58.21	58.25	59.25	59.25	0.0%

#### **Program Summary**

#### FTE By Position Title By Program

Program: Juvenile Youth Services	
Position Title	FTE
Alternative Program Worker 2	8.00
Alternative Program Worker 2 (Bilingual)	1.00
Alternative Program Worker 3	7.00
Assistant Juvenile Supervisor	2.00
GAP Case Manager	1.00
GAP Case Manager (Bilingual)	1.00
Group Worker 2	22.25
Group Worker 2 (Bilingual)	5.00
Group Worker 2 (MSR)	4.00
Group Worker 2 (MSR) (Bilingual)	1.00
Juvenile Detention Supervisor	1.00
Juvenile Program Supervisor	2.00
Office Specialist 2 (Bilingual)	2.00
Office Specialist 3	2.00
Program Juvenile Youth Services FTE Total:	59.25

In addition to the above there are 9.50 FTE temporary positions.

#### Juvenile Youth Services Program Budget Justification

#### RESOURCES

The decrease in Intergovernmental Federal Revenue is due to reduced estimated new Title IV-E federal revenue.

The decrease in Intergovernmental State funds is due to an anticipated reduction in Juvenile Crime Prevention (JCP) Basic and Diversion funds for the 2023-25 biennium received through an Intergovernmental Agreement with Oregon Youth Authority (OYA).

The increase in Charges for Services is from an estimated increase in Medicaid Fees based on prior year actuals. Behavioral Rehabilitation Services (BRS) revenue funds the Guaranteed Attendance Program (GAP) and has been inconsistent in the prior two fiscal years because of lower number of youth in the GAP program caused by reduction in services due to COVID-19.

There is an increase in the Juvenile Fresh Start Market revenue from anticipated increases in sales from milled wood and services provided by the Juvenile Culinary program.

The increase in Other Fund Transfers is due to increased Criminal Justice Assessment funds allocated to Juvenile Youth Services Program to cover personnel costs.

The increase in Net Working Capital (NWC) is due to an increase in Juvenile Fresh Start Market NWC, and NWC from Title IV-E federal funds received in prior years allocated to Juvenile Youth Services Program to cover increased personnel costs.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases, including the employer contribution to Paid Leave Oregon.

The decrease in Materials and Services is due to a one-time reclassification of requirements from Contingency to the Materials and Services category for painting the Fresh Start Market building in the prior fiscal year, spend down of remaining net working capital from the Chemawa Indian School Grant funds, and the expiration of the Youth Community Investment Grant received from OYA in FY 21-22.

The decrease in Capital Outlay is due to the one-time purchase of a reach-in freezer for the Juvenile department campus in the prior fiscal year.

The increase in Contingency is from estimated NWC from the prior year and an expected increase in revenue earned through the Juvenile Fresh Start Market.

### **Juvenile Counseling Program**

- Counselors provide mental health and suicide/self-harm screening for all youth in Detention.
- Provide counseling and mental health crisis services for youth in Detention and consultation with staff and Probation Officers to create interventions and programming to enhance well-being and safety.
- Provide coordination with community agencies providing mental health support and services to assist Probation Officers to develop placements and supports for youth with significant mental health needs.
- Provide individual, group, and family counseling for probation clients in the community who are unable to access community-based treatment, as workload allows.

		<b>J</b>			
Juvenile				Program: Juvenil	le Counseling
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	366,462	118,228	3,772	0	-100.0%
General Fund Transfers	448,820	408,389	643,160	639,032	-0.6%
Other Fund Transfers	(96,177)	0	(11,829)	0	-100.0%
Net Working Capital	729,519	861,615	884,213	481,403	-45.6%
TOTAL RESOURCES	1,448,624	1,388,232	1,519,316	1,120,435	-26.3%
REQUIREMENTS					
Personnel Services	390,881	314,015	735,308	741,827	0.9%
Materials and Services	95,372	97,153	105,321	102,000	-3.2%
Administrative Charges	100,756	91,206	105,509	121,495	15.2%
Debt Service Principal	0	1,636	0	0	n.a.
Debt Service Interest	0	10	0	0	n.a.
Contingency	0	0	156,181	69,306	-55.6%
Reserve for Future Expenditure	0	0	0	85,807	n.a.
Ending Fund Balance	0	0	416,997	0	-100.0%
TOTAL REQUIREMENTS	587,010	504,020	1,519,316	1,120,435	-26.3%
FTE	6.19	6.19	6.19	5.90	-4.6%

#### **Program Summary**

#### **FTE By Position Title By Program**

Program: Juvenile Counseling	
Position Title	FTE
Family Intervention Therapist	1.00
Family Intervention Therapist (Bilingual)	1.00
Juvenile Program Supervisor	0.90
Mental Health Spec 2	1.00
Mental Health Spec 2 (Bilingual)	2.00
Program Juvenile Counseling FTE Total:	5.90

#### FTE Changes

There is a reduction of .29 FTE due to an Office Specialist 2 position being recosted to Juvenile Administration Program.

#### Juvenile Counseling Program Budget Justification

RESOURCES

The decrease in Intergovernmental Federal Revenue is due to new estimated Title IV-E grant funds being allocated to other programs to cover personnel costs.

Net Working Capital (NWC) decreased by \$381,030 due to Title IV-E NWC being reallocated to other programs to cover personnel costs.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

There was no significant change to Materials and Services.

The decrease in Contingency is due to the reallocation of Title IV-E Net Working Capital to balance increased personnel costs and reduced grant funding within Juvenile Grant 125 Fund.

### **JU Administration Program**

- Establish department vision, goals and objectives, provide leadership, and facilitate training and accountability for effective delivery of services that reduce juvenile risk factors and increase strengths, assets, and skill development for positive youth outcomes.
- Collect and analyze data for evaluation of service delivery, to make policy decisions, and for program and intervention changes to achieve desired outcomes.
- Responsibly manage and account for the department fiscal revenue and expenditures.
- Receive, process, and maintain records in compliance with Oregon Revised Statutes.
- Provide reception and clerical support to customers and all department staff.

Juvenile				Program: JU A	dministration
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES		·			
Intergovernmental Federal	10,935	175,827	104,723	0	-100.0%
Intergovernmental State	13,481	31,953	135,028	135,028	0.0%
Interest	2,644	2,426	4,500	4,500	0.0%
Other Revenues	8,465	9,273	8,000	5,000	-37.5%
General Fund Transfers	1,965,801	1,938,040	2,184,837	2,213,930	1.3%
Other Fund Transfers	96,177	0	29,521	9,904	-66.5%
Financing Proceeds	0	15,552	0	0	n.a.
Net Working Capital	31,926	52,984	81,640	283,993	247.9%
TOTAL RESOURCES	2,129,429	2,226,057	2,548,249	2,652,355	4.1%
REQUIREMENTS					
Personnel Services	1,407,477	1,491,769	1,563,871	1,640,986	4.9%
Materials and Services	447,263	417,785	551,299	470,289	-14.7%
Administrative Charges	221,704	205,461	260,731	332,296	27.4%
Capital Outlay	0	15,552	0	0	n.a.
Debt Service Principal	0	1,921	0	0	n.a.
Debt Service Interest	0	74	0	0	n.a.
Transfers Out	0	11,866	0	0	n.a.
Contingency	0	0	75,441	0	-100.0%
Reserve for Future Expenditure	0	0	0	208,784	n.a.
Ending Fund Balance	0	0	96,907	0	-100.0%
TOTAL REQUIREMENTS	2,076,444	2,144,428	2,548,249	2,652,355	4.1%
FTE	10.63	10.75	11.00	11.50	4.5%

#### **Program Summary**

#### FTE By Position Title By Program

Program: JU Administration	
Position Title	FTE
Accounting Specialist	1.00
Administrative Services Manager	1.00
Asst Director of Juvenile Department	1.00
Contracts Specialist	1.00

Program: JU Administration	
Position Title	FTE
Juvenile Dept Director	1.00
Juvenile Program Supervisor	1.00
Management Analyst 1	1.00
Management Analyst 2	1.00
Office Manager	1.00
Office Specialist 2	0.50
Records Specialist	2.00
Program JU Administration FTE Total:	11.50

#### FTE Changes

There is an increase of .5 FTE due to an Office Specialist 2 position being recosted from Juvenile Case Management and Juvenile Youth Services Programs to Juvenile Administrative Program.

#### JU Administration Program Budget Justification

#### RESOURCES

The decrease in Intergovernmental Federal Revenue is due to new estimated Title IV-E grant reimbursement funds being allocated to other programs to cover personnel costs.

Other Revenues decreased because estimated revenue in the Scholarship Fund is based on prior year actuals.

Other Fund Transfers decreased due to increased allocation of annual Criminal Justice Assessment funds to Juvenile Case Management and Youth Services Programs.

Net Working Capital increased due to estimated remaining funds from the prior year received through an intergovernmental agreement with Oregon Youth Authority (OYA) to process automatic expunction of appropriate youth's juvenile records.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

The decrease in Materials and Services is largely due to a one-time allocation of General Fund dollars in FY22-23 for Building Maintenance.

Anticipated revenue from OYA and net working capital from automatic expunction of juvenile records was reclassified from Contingency and Ending Fund Balance categories to Reserve for Future Expenditure.

### **KEY DEPARTMENT ACCOMPLISHMENTS**

- The Culinary Program was expanded due to an awarded grant and doubled the staffing capacity to support more youth opportunities to learn new skills and gain food service certifications.
- The Probation Team created, engineered, structured and staffed a day reporting center called the ROC (Recognizing Opportunity Center). The program transformed and repurposed office space on the Juvenile Department campus to offer exercise, education support, treatment groups, outdoor activities, building life skills and creative art development to youth. Over the last year it served 43 unique youth and bridged the gap between home and school to provide necessary structure and supervision.
- A probation staff was reallocated from the field services team to the Intake Unit in an effort to effectively
  handle and process more referrals through informal or diversion means, in order to help reduce and avoid
  further penetration into the Juvenile system.
- The Juvenile Department partnered with Health and Human Services to create a team that included a mental health staff and a juvenile probation officer to focus on early intervention contacts with youth facing mental health challenges with police contacts to attempt to connect families with services before these youth have formal contact with the Juvenile Justice system.
- The Research, Data and Evaluation unit created quarterly strategic operations planning meetings with each program to ensure that each individual unit had a specified and identified set of goals and those goals and future decision making were supported by data metrics.
- The records unit responded to and set the standard for the state regarding automatic expunctions for juveniles that the legislature put into place in the previous full legislative session. The result was an efficient process for implementation of the requirements and reimbursements for the work performed.
- Detention managed a challenging milieu to include violent youth with assaultive behavior, a high profile youth awaiting waiver into the adult system, various youth with developmental disabilities and very gang involved youth that had to be kept apart to avoid fighting and other possible issues. The staff handled these tasks with professionalism, keeping the safety and security of youth and staff at the forefront of every decision, often while under staffed. We were able to utilize verbal de-escalation, individual programming, and creative housing to ensure that we did not increase the amount of room locks or restraints during this time.
- A Body Scanner was purchased that will allow detention staff to greatly reduce the number of comprehensive searches on juveniles. This was done to assist with a trauma informed approach so that staff can utilize the least amount of physical touch and observation of youth unclothed using a body scanner.
- The Guaranteed Attendance Program rebounded from the COVID-19 pandemic with a higher number of youth served and ensuring that programmatic activities were meeting youth and family needs.

### **KEY INDICATORS**

### # 1: Juvenile Referral Data

#### **Definition and Purpose**

Law enforcement refer youth to the department by a police report. Each police report may contain allegations that a youth was involved in one or more crimes. A youth may be referred to the department in more than one police report over time. Unduplicated youth count is the number of individual youth referred. Referral count is how many police reports were received. Total allegations are the number of crimes contained in all of the police reports received.

Law enforcement can refer youth for felony and misdemeanor crimes and violations as defined in Oregon Statute, violation of local ordinances, or for status offenses such as runaway and beyond parental control.

#### **Significance**

Referral data provides the context for practice, resources, and policy decisions. It provides information on how many youth are referred and at what frequency.

This indicator supports Marion County Strategic Goal #1: Pursue a safe and secure community by protecting the people, property, and economy of Marion County. Increased capacity in programs and services that help keep youth out of trouble will also be needed as well as a continuum of services for juvenile offenders that offer the chance of rehabilitation and keep these youth out of the corrections system. Communities also need to encourage and promote healthy lifestyles and provide healthy, drug-free alternatives, and affordable activities for residents of all ages through increasing public education and awareness.

#### Data Units Calendar Year

Oregon utilizes the statewide Juvenile Justice Information System (JJIS) as the database for juvenile justice information.

Total Allegations:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
1672	1180	1697	1587	1387

Referral Count:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
1087	693	896	896	779

Unduplicated Youth Count:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
690	511	663	615	528

Youth Supervised by Juvenile Department: Diversion/Informal Sanctions

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
328	155	240	227	204

Youth Supervised by Juvenile Department: Formal Accountability Agreement

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
180	151	166	150	123

#### Youth Supervised by Juvenile Department: Probation

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
447	372	410	399	378

#### **Explanation of Trends and Changes**

The juvenile department's referrals and processes are often determined by partners such as police agencies, schools, and courts. Due to the COVID-19 global pandemic, the department saw drastic declines in allegations, referrals, and youth counts in 2020 and 2021. COVID-19 impacted both this department and also partnering agencies further compounding the impact.

As expected in 2022, there were increases in allegations, referrals, and youth counts, as communities opened and became less restrictive. Also, as projected the juvenile referral data returned to following a similar trend seen prior to the height of the pandemic, where the referrals and allegations continued to decline but not as drastically.

The Juvenile department is continuing the increased use of the Juvenile Crime Prevention Assessment to utilize this data to further refine appropriate services for youth in the juvenile justice system.

#### # 2: Recidivism

#### **Definition and Purpose**

As a measure of public safety, recidivism is defined as a new criminal referral within twelve months. A criminal referral is a law enforcement report to a juvenile department alleging one or more felonies or misdemeanors.

#### **Significance**

The Juvenile Department assesses the public safety risk of referred youth, and then targets programs, services, and interventions to reduce criminogenic risk factors. The desired outcome is a reduction in criminal activity and increase in public safety. This is the most significant outcome measure of the Juvenile Department.

This indicator supports Marion County Strategic Goal #1: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

#### **Data Units Calendar Year**

Oregon utilizes the statewide Juvenile Justice Information System (JJIS) as the database for juvenile justice information. The Oregon Youth Authority publishes reports from the database including Juvenile Recidivism All Juvenile Offenders By County. The following data is Marion County recidivism data by youth.

Number of juveniles:

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
878	506	361	446 Estimate	393

No subsequent referrals:

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
601 - 68.5%	378 - 74.7%	271 - 75%	320 - 71% Estimate	282 - 71%

Subsequent referrals:

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
277 - 31.5%	128 - 25.3%	90 - 25%	130 - 29% Estimate	115 - 29%

#### Number of Juveniles ended probation:

CY 2019	Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
18	35	145	154	156	158

Juveniles ended probation no subsequent referrals:

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
185 - 92%	122 - 84.1%	117 - 76%	135 - 86%	137 - 85%

Juveniles ended probation subsequent referrals:

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
17 - 8.4%	23 - 15.9%	37 - 24%	21 - 14% Estimate	21 - 15%

#### **Explanation of Trends and Changes**

Marion County Juvenile Department is evolving our program and services in line with promising and proven practices for effective intervention to decrease offending patterns. The Juvenile Department starts this practice by diverting violations and low risk youth that could be negatively influenced through the juvenile justice system.

In 2021 recidivism stayed the same overall yet increased for youth who ended probation. Recidivism is measured by, after a referral was received in 2021, counting if a subsequent criminal referral was received in 2022. The impacts that COVID may have caused to the juvenile department, police agencies and courts contributed to a decrease in referred youth for 2020 and 2021. This will impact the youth subgroup that recidivism is measured from. Identifying and screening for appropriate department programs or community services will be key in working to keep reducing this rate.

Recidivism data are tracked through the Juvenile Justice Information System (JJIS). This is a statewide electronic database administered by the state of Oregon through the Oregon Youth Authority. Due to the limitations of tracking recidivism into adulthood, recidivism for ages 17 and over cannot be calculated. Therefore, the number of juveniles in the recidivism section is not comparable to the unduplicated youth count. Due to the nature of measuring recidivism, reports will always be a year behind as a full year of data is needed to capture accurate information. Recidivism is measured by the youth's first qualifying, criminal or misdemeanor, referral for the year; recidivism is not measured by the first qualifying referral as a juvenile.

### # 3: Chronic Offender Recidivism

#### **Definition and Purpose**

Local, state, and national recidivism findings show that a smaller group of juvenile offenders commit a significant portion of crime. This group is referred to as "chronic offenders." The chronic offenders have three or more subsequent referrals.

#### **Significance**

Because chronic offenders have the highest rate of criminal activity, they have the greatest victim and community impact. Reducing the percent of chronic offenders, even by a small amount, significantly reduces crime in the community, victim impacts, and system costs.

This indicator supports Marion County Strategic Goal #1: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

#### **Data Units Calendar Year**

Oregon utilizes the statewide Juvenile Justice Information System (JJIS) as the database for juvenile justice information. The Oregon Youth Authority issues reports from the database including Juvenile Recidivism, All Juvenile Offenders By County, which includes chronic offender data.

Juveniles:

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
878	506	361	446 Estimate	393

Chronic:

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
64 - 14%	34 - 7%	22 - 6%	39 - 9% Estimate	34 - 9%

#### **Explanation of Trends and Changes**

Marion County Juvenile Department is evolving our programs and services to be in line with promising and proven practices to prioritize and target effective intervention towards our highest risk youth and chronic offenders. A chronic offender has 3 or more criminal referrals in the 12 months after their initial referral.

### # 4: Restitution Payments to Crime Victims

#### **Definition and Purpose**

Juveniles are required to compensate crime victims for the harm they have caused through monetary reimbursement of damage and loss. This accountability to victims is part of the court-ordered supervision process, and part of Formal Accountability Agreements for youth who agree to comply with specific conditions without the formal court process.

#### **Significance**

Oregon law requires the Juvenile Department to work with youth to pay court ordered restitution to victims in a timely manner. Payment of restitution holds the youth accountable for the harm they have caused and is of a high value to crime victims. This is a significant measure for victim satisfaction. Victims should expect and receive timely monetary compensation for harm caused to them or their property.

This indicator supports Marion County Strategic Goal #1: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

#### Data Units Calendar Year

Oregon utilizes the statewide Juvenile Justice Information System (JJIS) as the database for juvenile justice information. The Oregon Youth Authority issues reports from the database including restitution conditions fulfilled. In addition, the Juvenile Department utilizes Oregon eCourt Case Information (OECI) the State Court database, and our own internal tracking of restitution paid through the Alternatives Programs. Measuring both the amount of restitution paid through the department Alternatives Programs is important, as well as the amount of restitution ordered and the amount paid.

Number of Youth:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
43	52	38	37	34

Dollars owed:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
\$27,745	\$84,491	\$48,859	\$52,816	\$71,275

#### Dollars paid:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
\$24,391	\$54,463	\$40,956	\$42,815	\$48,362

Percentage:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
88%	65%	84%	81%	68%

Money judgment:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
\$1,772	\$30,028	\$80	\$8,016	\$29,039

Percentage:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
6%	36%	0%	15%	32%

Number of youths closed with outstanding restitution:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
2	22	5	5	4

Percentage of youth who paid full restitution:

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
92%	70%	88%	88%	90%

Amount of restitution earned and paid to victims through the Alternative Programs (includes amounts from previous years, if youth is earning restitution from the previous year):

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
\$17,905	\$16,900	\$7,094	\$13,966	\$11,997

#### **Explanation of Trends and Changes**

Culinary Arts Program, under Alternative Programs started accepting youth in 2022. This program will be expanding and providing more opportunities for youth to earn and pay restitution at a higher rate.

Alternative Programs created a low-risk work crew to facilitate the completion of restitution payments by lower risk youth in the year prior to 2020. An additional crew facilitates youth completing restitution quickly who owe small amounts of restitution.

Please note that all the above fields are based on closed restitution conditions in the calendar year identified except Alternative Programs. The Juvenile Department tracks many restitution payments to victims made by youth participating in paid Alternative Programs activities in the calendar year. Therefore, this number cannot be compared to dollars paid for closed restitution conditions in the same calendar year. In the area of closed restitution conditions, this reported number is only for restitution conditions that are under \$10,000. This is due to the infrequency of closed restitution amounts that are over \$10,000. This year there was a closed condition over 10,000 for \$25,852 with \$9,541 paid.

	<b>Resources by Fund Detail</b>			
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	221,221	0	0
Intergovernmental Federal Total	0	221,221	0	0
General Fund Transfers				
381100 Transfer from General Fund	12,239,609	12,383,077	14,397,828	15,412,402
General Fund Transfers Total	12,239,609	12,383,077	14,397,828	15,412,402
Financing Proceeds				
383500 OFS: Lease Financing	0	36,097	0	0
Financing Proceeds Total	0	36,097	0	0
General Fund Total	12,239,609	12,640,395	14,397,828	15,412,402
125 - Juvenile Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331210 Oregon Dept of Education	10,935	49,541	0	0
331234 DHS Title IV E Reimbursement	366,290	398,826	416,503	310,000
331401 Coronavirus Relief Fund	1,957	0	0	0
331404 County American Rescue Plan	0	42,830	0	0
Intergovernmental Federal Total	379,181	491,197	416,503	310,000
Intergovernmental State				
332068 Oregon Health Authority	13,481	0	0	0
332084 Oregon Youth Authority	1,002,191	1,054,940	1,168,818	1,130,342
332089 Oregon Department of Education	248,360	233,665	329,752	249,563
Intergovernmental State Total	1,264,032	1,288,605	1,498,570	1,379,905
Intergovernmental Local				
335950 Local Government Grants	0	0	1,000	0
Intergovernmental Local Total	0	0	1,000	0
Charges for Services				
341240 Food Service Fees	2,343	15,182	20,000	20,000
341370 Medicaid Fees	339,961	388,629	339,961	369,207
341700 Victim Assistance Fees	2,669	694	0	0
341701 Children Assistance Fees	7,371	2,506	0	0
341710 Juvenile Probation Fees	10,697	3,896	0	0
341711 Juvenile Probation Fees FAA	1,957	1,038	0	0
341950 Retail Sales	167,092	210,966	200,000	234,000
341953 Online Retail Sales	164	0	0	0
347009 Other Services to County Depts	0	0	89,035	150,000

## Resources by Fund Detail

125 - Juvenile Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Interest				
361000 Investment Earnings	2,644	2,426	4,500	4,500
Interest Total	2,644	2,426	4,500	4,500
Other Revenues				
371000 Miscellaneous Income	3,850	3,425	0	0
372000 Over and Short	10	34	0	0
373100 Special Program Donations	8,465	9,273	8,000	5,000
Other Revenues Total	12,325	12,733	8,000	5,000
Other Fund Transfers				
381185 Transfer from Criminal Justice	170,000	213,898	192,200	205,788
381190 Transfer from Health	0	0	0	111,988
Other Fund Transfers Total	170,000	213,898	192,200	317,776
Net Working Capital				
392000 Net Working Capital Unrestr	967,381	1,107,636	1,338,371	1,302,627
Net Working Capital Total	967,381	1,107,636	1,338,371	1,302,627
Juvenile Grants Total	3,327,817	3,739,408	4,108,140	4,093,015
Juvenile Grand Total	15,567,426	16,379,803	18,505,968	19,505,417

	Requiren	nents by F	<sup>-</sup> und Deta	il
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	195,380	C
511110 Regular Wages	4,471,321	4,583,515	6,142,538	6,898,092
511115 Pandemic Recognition Pay	0	123,105	0	C
511120 Temporary Wages	246,082	286,109	396,103	474,105
511130 Vacation Pay	332,015	384,404	0	C
511140 Sick Pay	193,531	235,009	0	C
511141 Emergency Sick Pay	22,978	52,641	0	0
511150 Holiday Pay	291,978	349,446	0	C
511160 Comp Time Pay	45,868	68,394	69,150	92,475
511180 Differential Pay	8,350	7,842	10,127	15,823
511210 Compensation Credits	99,197	87,252	88,105	93,568
511240 Leave Payoff	42,183	12,356	0	C
511280 Cell Phone Pay	3,070	3,069	3,315	2,275
511290 Health Insurance Waiver Pay	11,990	13,872	14,400	19,200
511420 Premium Pay	42,625	47,799	69,150	101,702
511450 Premium Pay Temps	1,004	1,257	0	C
Salaries and Wages Total	5,812,192	6,256,071	6,988,268	7,697,240
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	127,420	74,758
512110 PERS	1,238,564	1,414,432	1,577,273	1,871,247
512120 401K	38,129	40,751	41,980	45,495
512130 PERS Debt Service	356,950	302,268	381,865	344,304
512200 FICA	433,052	456,433	506,589	570,774
512300 Paid Leave Oregon expense	0	0	0	30,787
512310 Medical Insurance	1,312,376	1,351,397	1,469,654	1,473,109
512320 Dental Insurance	107,691	109,595	124,536	124,945
512330 Group Term Life Insurance	9,646	10,112	14,343	11,799
512340 Long Term Disability Insurance	19,465	20,283	22,483	24,582
512400 Unemployment Insurance	17,460	18,827	18,737	10,511
512520 Workers Comp Insurance	1,703	1,717	2,958	2,987
512600 Wellness Program	3,243	3,273	3,523	3,563
512610 Employee Assistance Program	2,897	3,054	3,347	3,297
512700 County HSA Contributions	21,344	18,200	18,200	14,300
Fringe Benefits Total	3,562,521	3,750,342	4,312,908	4,606,458
Personnel Services Total	9,374,713	10,006,413	11,301,176	12,303,698

### **Requirements by Fund Detail**

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521010 Office Supplies	11,025	7,969	10,550	11,100
521030 Field Supplies	20,636	28,598	26,940	23,000
521040 Institutional Supplies	14,269	16,035	22,850	22,950
521050 Janitorial Supplies	9,953	6,545	7,800	8,650
521070 Departmental Supplies	11,096	7,895	10,700	10,550
521080 Food Supplies	23,717	33,805	92,363	161,444
521090 Uniforms and Clothing	6,321	4,802	8,700	9,500
521100 Medical Supplies	2,808	1,210	4,340	5,900
521110 First Aid Supplies	156	432	935	575
521170 Educational Supplies	4,800	599	1,000	1,000
521190 Publications	631	1,809	885	885
521210 Gasoline	9,466	21,623	14,400	19,000
521220 Diesel	7,300	9,649	8,500	8,500
521230 Propane	218	198	300	200
521240 Automotive Supplies	1,538	1,994	1,500	1,500
521300 Safety Clothing	760	608	1,000	2,000
521310 Safety Equipment	3,101	1,469	1,200	1,000
Supplies Total	127,796	145,240	213,963	287,754
Materials				
522020 Crushed Rock	6,214	0	3,000	1,500
522080 Building Materials	7,099	457	1,000	2,000
522100 Parts	19,251	26,326	12,000	15,000
522120 Tires and Accessories	620	300	1,500	1,000
522140 Small Tools	9,042	2,654	4,500	4,500
522150 Small Office Equipment	14,834	3,622	3,900	6,000
522160 Small Departmental	139,267	15,593	30,000	22,000
Equipment		000	2 000	2 200
522170 Computers Non Capital	577	808	2,000	2,200
522180 Software	324	24	2,000	2,000
Materials Total	197,229	49,783	59,900	56,200
Communications	1 000	100	250	100
523010 Telephone Equipment	1,092	168	250	100
523015 Video Security Equipment	4,011	3,724	0	1,660
523020 Phone and Communication Svcs	845	1,082	650	1,600
523040 Data Connections	14,425	14,539	14,400	14,560
523050 Postage	84	83	35	100
523060 Cellular Phones	37,517	25,161	25,154	33,178
523090 Long Distance Charges	499	220	830	440
523100 Radios and Accessories	306	252	5,000	400
Communications Total	58,779	45,229	46,319	52,038

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Utilities				
524010 Electricity	125,936	105,245	109,199	129,436
524020 City Operations and St Lights	3,303	2,889	2,553	2,639
524040 Natural Gas	19,271	11,376	12,511	13,256
524050 Water	3,090	2,695	2,709	3,132
524070 Sewer	12,469	11,242	11,433	12,620
524090 Garbage Disposal and Recycling	21,140	12,483	14,733	16,470
Utilities Total	185,210	145,931	153,138	177,553
Contracted Services				
525110 Consulting Services	19,600	24,331	25,000	25,000
525210 Medical Services	237,177	243,670	252,800	252,800
525211 Psychiatric Services	901	2,287	0	2,500
525235 Laboratory Services	1,734	1,871	1,500	1,100
525320 Food Services	120,656	112,276	70,000	0
525330 Transportation Services	300	872	850	1,000
525340 Counseling and Mentoring Svcs	1,779	3,580	0	3,500
525345 Youth Stipends	44,049	42,846	75,000	71,000
525350 Janitorial Services	0	821	1,000	1,400
525440 Client Assistance	973	2,155	800	2,760
525450 Subscription Services	8,081	6,083	4,841	9,830
525515 Polygraph Services	1,810	1,685	0	2,000
525555 Security Services	2,877	1,240	1,740	1,700
525710 Printing Services	488	1,826	1,090	880
525735 Mail Services	2,992	3,264	3,000	3,000
525740 Document Disposal Services	2,424	1,519	1,440	1,640
525770 Interpreters and Translators	252	470	750	350
525870 Hazardous Waste Disposal	101	122	150	200
525999 Other Contracted Services	19,182	14,716	16,800	18,680
Contracted Services Total	465,376	465,633	456,761	399,340
Repairs and Maintenance				
526011 Dept Equipment Maintenance	2,518	3,695	4,800	5,300
526012 Vehicle Maintenance	6,551	25,333	15,000	20,000
526014 Radio Maintenance	0	243	300	1,850
526021 Computer Software Maintenance	11,095	1,026	11,449	0
526030 Building Maintenance	40,275	33,077	141,585	42,000
526040 Remodels and Site Improvements	4,336	13,967	5,000	5,000
526050 Grounds Maintenance	3,686	15,159	2,000	0
Repairs and Maintenance Total	68,462	92,499	180,134	74,150

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Rentals				
527100 Vehicle Rental	(92)	978	500	500
527110 Fleet Leases	51,125	52,835	48,848	52,050
527120 Motor Pool Mileage	123	1,197	3,400	2,615
527130 Parking	9	0	50	(
527140 County Parking	692	660	660	660
527300 Equipment Rental	12,091	11,638	19,500	18,800
527999 GASB 87 Adjustment	0	(11,059)	0	(
Rentals Total	63,948	56,249	72,958	74,62
Insurance				
528110 Liability Insurance Premiums	225	900	3,200	3,00
528140 Malpractice Insurance Premiums	5,168	5,159	4,700	5,20
528220 Notary Bonds	613	672	500	60
Insurance Total	6,006	6,731	8,400	8,80
Miscellaneous				
529120 Commercial Travel	945	0	0	
529130 Meals	126	70	1,750	2,05
529140 Lodging	0	1,602	3,500	2,50
529210 Meetings	859	2,515	2,300	3,00
529220 Conferences	0	0	1,000	1,00
529230 Training	17,937	33,170	30,000	25,00
529300 Dues and Memberships	12,324	8,916	8,200	12,50
529640 Victim Restitution	14,329	13,566	10,000	10,00
529650 Pre Employment Costs	6,797	5,216	15,000	10,00
529740 Fairs and Shows	0	230	0	
529840 Professional Licenses	50	0	150	
529850 Device Licenses	380	485	400	40
529860 Permits	138	1,269	400	40
529999 Miscellaneous Expense	318	4,410	0	
Miscellaneous Total	54,202	71,448	72,700	66,85
Materials and Services Total	1,227,008	1,078,742	1,264,273	1,197,31
Administrative Charges				
611100 County Admin Allocation	120,256	111,099	149,988	157,15
611210 Facilities Mgt Allocation	331,924	287,491	364,043	408,95
611220 Custodial Allocation	106,784	83,513	120,922	131,38
611230 Courier Allocation	5,524	4,359	6,147	7,55
611250 Risk Management Allocation	34,900	41,939	40,596	34,60
611260 Human Resources Allocation	152,926	156,398	181,028	191,21
611300 Legal Services Allocation	14,036	12,852	13,792	15,10
611400 Information Tech Allocation	296,046	248,961	282,968	260,08
611410 FIMS Allocation	128,840	105,121	128,202	112,19

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611420 Telecommunications Allocation	33,146	28,455	40,383	24,389
611430 Info Tech Direct Charges	108,854	75,746	69,812	87,222
611600 Finance Allocation	130,309	141,050	192,000	186,479
611800 MCBEE Allocation	8,000	326	9,282	120,873
612100 IT Equipment Use Charges	43,343	42,364	41,416	18,408
614100 Liability Insurance Allocation	45,800	43,200	62,300	54,837
614200 WC Insurance Allocation	77,200	116,100	119,500	100,936
Administrative Charges Total	1,637,888	1,498,974	1,822,379	1,911,394
Capital Outlay				
531300 Departmental Equipment Capital	0	9,110	10,000	0
538100 Lease expense	0	36,097	0	0
Capital Outlay Total	0	45,207	10,000	0
Debt Service Principal				
541200 Lease Financing Principal	0	10,855	0	C
Debt Service Principal Total	0	10,855	0	C
Debt Service Interest				
542200 Lease Interest	0	233	0	C
Debt Service Interest Total	0	233	0	0
General Fund Total	12,239,609	12,640,424	14,397,828	15,412,402
125 - Juvenile Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget				
Only	0	0	32,720	C
Only 511110 Regular Wages	0 839,876	0 868,548	32,720 1,349,137	
			· ·	1,540,871
511110 Regular Wages	839,876	868,548	1,349,137	1,540,871 C
511110 Regular Wages 511115 Pandemic Recognition Pay	839,876 0	868,548 27,270	1,349,137 0	1,540,871 C
511110 Regular Wages 511115 Pandemic Recognition Pay 511130 Vacation Pay	839,876 0 67,487	868,548 27,270 78,081	1,349,137 0 0	1,540,871 C C C
511110 Regular Wages 511115 Pandemic Recognition Pay 511130 Vacation Pay 511140 Sick Pay	839,876 0 67,487 30,362	868,548 27,270 78,081 43,289	1,349,137 0 0	1,540,871 C C C C C
511110 Regular Wages 511115 Pandemic Recognition Pay 511130 Vacation Pay 511140 Sick Pay 511141 Emergency Sick Pay	839,876 0 67,487 30,362 1,310	868,548 27,270 78,081 43,289 5,486	1,349,137 0 0 0 0	1,540,871 0 0 0 0 0 0 0
511110 Regular Wages 511115 Pandemic Recognition Pay 511130 Vacation Pay 511140 Sick Pay 511141 Emergency Sick Pay 511150 Holiday Pay	839,876 0 67,487 30,362 1,310 52,139	868,548 27,270 78,081 43,289 5,486 64,168	1,349,137 0 0 0 0 0	1,540,871 0 0 0 0 0 0 26,635
511110 Regular Wages 511115 Pandemic Recognition Pay 511130 Vacation Pay 511140 Sick Pay 511141 Emergency Sick Pay 511150 Holiday Pay 511160 Comp Time Pay	839,876 0 67,487 30,362 1,310 52,139 13,700	868,548 27,270 78,081 43,289 5,486 64,168 16,815	1,349,137 0 0 0 0 0 13,229	1,540,871 C C C C C C C C C C C C C C C C C C C
511110 Regular Wages511115 Pandemic Recognition Pay511130 Vacation Pay511140 Sick Pay511141 Emergency Sick Pay511150 Holiday Pay511160 Comp Time Pay511180 Differential Pay	839,876 0 67,487 30,362 1,310 52,139 13,700 5,033	868,548 27,270 78,081 43,289 5,486 64,168 16,815 5,575	1,349,137 0 0 0 0 0 13,229 4,834	1,540,871 C C C C C C C C C C C C C C C C C C C
511110 Regular Wages511115 Pandemic Recognition Pay511130 Vacation Pay511140 Sick Pay511141 Emergency Sick Pay511150 Holiday Pay511160 Comp Time Pay511180 Differential Pay511210 Compensation Credits	839,876 0 67,487 30,362 1,310 52,139 13,700 5,033 23,611	868,548 27,270 78,081 43,289 5,486 64,168 16,815 5,575 20,592	1,349,137 0 0 0 0 1 3,229 4,834 21,901	1,540,871 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
511110 Regular Wages511115 Pandemic Recognition Pay511130 Vacation Pay511140 Sick Pay511141 Emergency Sick Pay511150 Holiday Pay511160 Comp Time Pay511180 Differential Pay511210 Compensation Credits511240 Leave Payoff	839,876 0 67,487 30,362 1,310 52,139 13,700 5,033 23,611 5,139	868,548 27,270 78,081 43,289 5,486 64,168 16,815 5,575 20,592 0	1,349,137 0 0 0 0 1 3,229 4,834 21,901 0	1,540,871 0 0 0 0 0 0 0 0 0 0 0 0 0 0 26,635 7,262 27,355 0 0 2,400
511110 Regular Wages511115 Pandemic Recognition Pay511130 Vacation Pay511130 Vacation Pay511140 Sick Pay511141 Emergency Sick Pay511150 Holiday Pay511160 Comp Time Pay511180 Differential Pay511210 Compensation Credits511240 Leave Payoff511290 Health Insurance Waiver Pay	839,876 0 67,487 30,362 1,310 52,139 13,700 5,033 23,611 5,139 0	868,548 27,270 78,081 43,289 5,486 64,168 16,815 5,575 20,592 0 0	1,349,137 0 0 0 0 1 3,229 4,834 21,901 0 0	1,540,871 0 0 0 0 26,635 7,262 27,355 0 2,400
511110 Regular Wages511115 Pandemic Recognition Pay511115 Pandemic Recognition Pay511130 Vacation Pay511140 Sick Pay511141 Emergency Sick Pay511150 Holiday Pay511160 Comp Time Pay511180 Differential Pay511210 Compensation Credits511240 Leave Payoff511290 Health Insurance Waiver Pay511410 Straight Pay	839,876 0 67,487 30,362 1,310 52,139 13,700 5,033 23,611 5,139 0 0	868,548 27,270 78,081 43,289 5,486 64,168 16,815 5,575 20,592 00 0 0	1,349,137 0 0 0 0 0 13,229 4,834 21,901 0 0 0 1,754	0 1,540,871 0 0 0 0 26,635 7,262 27,355 0 2,400 0 2,400 0 42,139 1,646,662

125 - Juvenile Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	24,352	26,477
512110 PERS	242,454	272,574	325,624	392,659
512130 PERS Debt Service	53,454	48,629	78,830	72,248
512200 FICA	78,692	85,918	104,553	119,741
512300 Paid Leave Oregon expense	0	0	0	6,334
512310 Medical Insurance	280,933	315,526	391,441	383,458
512320 Dental Insurance	23,161	25,856	33,054	32,424
512330 Group Term Life Insurance	1,776	1,966	3,105	2,605
512340 Long Term Disability Insurance	3,663	4,058	4,868	5,431
512400 Unemployment Insurance	3,189	3,469	4,114	2,358
512520 Workers Comp Insurance	316	326	629	667
512600 Wellness Program	647	707	876	876
512610 Employee Assistance Program	576	659	833	812
512700 County HSA Contributions	5,200	7,800	7,800	5,200
Fringe Benefits Total	694,060	767,487	980,079	1,051,290
Personnel Services Total	1,756,156	1,923,190	2,416,883	2,697,952
Materials and Services				
Supplies				
521010 Office Supplies	229	138	300	400
521030 Field Supplies	135	0	0	0
521040 Institutional Supplies	379	1,086	7,435	2,000
521050 Janitorial Supplies	631	894	2,000	2,000
521070 Departmental Supplies	2,127	3,350	8,207	4,200
521080 Food Supplies	0	107	0	0
521090 Uniforms and Clothing	358	0	2,000	1,000
521100 Medical Supplies				
521110 First Aid Supplies	0	0	10	50
JETTIOTIISE AIU SUPPILES	0 0	0	10 40	
				C
521170 Educational Supplies 521210 Gasoline	0	0	40	0 10,809
521170 Educational Supplies	0	0 50	40 4,148	0 10,809 800
521170 Educational Supplies 521210 Gasoline	0 0 49	0 50 517	40 4,148 0	0 10,809 800
521170 Educational Supplies 521210 Gasoline Supplies Total Materials	0 0 49 3,909	0 50 517	40 4,148 0	0 10,809 800 21,259
521170 Educational Supplies 521210 Gasoline Supplies Total	0 0 49	0 50 517 6,142	40 4,148 0 24,140	0 10,809 800 21,259 0
521170 Educational Supplies 521210 Gasoline Supplies Total Materials 522080 Building Materials 522140 Small Tools	0 0 49 3,909 1,824	0 50 517 6,142 0	40 4,148 0 24,140 0 0	0 10,809 800 21,259 0 0
521170 Educational Supplies 521210 Gasoline Supplies Total Materials 522080 Building Materials 522140 Small Tools 522150 Small Office Equipment 522160 Small Departmental	0 0 49 3,909 1,824 0	0 50 517 6,142 0 469	40 4,148 0 24,140	0 10,809 800 21,259 0 0 0 500
521170 Educational Supplies 521210 Gasoline Supplies Total Materials 522080 Building Materials 522140 Small Tools 522150 Small Office Equipment 522160 Small Departmental Equipment	0 0 49 3,909 1,824 0 0	0 50 517 6,142 0 469 0	40 4,148 0 24,140 0 0 250	0 10,809 800 21,259 0 0 0 500 15,000
521170 Educational Supplies 521210 Gasoline Supplies Total Materials 522080 Building Materials 522140 Small Tools 522150 Small Office Equipment 522160 Small Departmental	0 0 49 3,909 1,824 0 0 6,789	0 50 517 6,142 0 469 0 11,700	40 4,148 0 24,140 0 0 250 33,929	0 10,809 800 21,259 0 0 0 500 15,000 2,000
521170 Educational Supplies 521210 Gasoline Supplies Total Materials 522080 Building Materials 522140 Small Tools 522150 Small Office Equipment 522160 Small Departmental Equipment 522170 Computers Non Capital	0 0 49 3,909 1,824 0 0 6,789 0	0 50 517 6,142 0 469 0 11,700	40 4,148 0 24,140 0 0 0 250 33,929 0	50 0 10,809 800 21,259 0 0 0 0 500 15,000 2,000 500 120,000

125 - Juvenile Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Communications				
523040 Data Connections	2,684	2,453	4,000	4,000
523060 Cellular Phones	1,713	908	1,700	3,700
Communications Total	4,397	3,361	5,700	7,700
Utilities				
524010 Electricity	9,956	11,290	12,000	12,000
524040 Natural Gas	694	760	2,400	2,400
524050 Water	1,608	1,598	1,600	1,600
Utilities Total	12,258	13,648	16,000	16,000
Contracted Services				
525155 Credit Card Fees	5,069	4,633	9,500	9,500
525211 Psychiatric Services	6,925	10,984	6,800	6,800
525235 Laboratory Services	2,331	4,349	11,064	27,086
525330 Transportation Services	110	1,605	5,000	5,00
525340 Counseling and Mentoring Svcs	0	0	12,771	3,000
525440 Client Assistance	10,382	10,859	46,733	30,86
525450 Subscription Services	1,601	0	101	10
525515 Polygraph Services	7,440	5,920	10,000	10,000
525555 Security Services	0	18	180	(
525715 Advertising	0	0	2,000	1,000
525999 Other Contracted Services	10,935	13,079	0	(
Contracted Services Total	44,793	51,447	104,149	93,348
Repairs and Maintenance				
526011 Dept Equipment Maintenance	314	1,099	1,200	4,000
526012 Vehicle Maintenance	0	0	0	15,000
526021 Computer Software Maintenance	360	3,123	3,278	3,50
526030 Building Maintenance	14	435	50,000	50
Repairs and Maintenance Total	688	4,656	54,478	23,000
Rentals				
527100 Vehicle Rental	94	0	0	
527110 Fleet Leases	2,928	3,912	3,761	3,50
527120 Motor Pool Mileage	0	0	16,000	17,45
527300 Equipment Rental	0	0	200	
Rentals Total	3,022	3,912	19,961	20,95
Miscellaneous				
529230 Training	90	29,311	18,492	10,204
529590 Special Programs Other	59,376	62,592	66,640	63,000
529840 Professional Licenses	244	0	480	480
529860 Permits	0	0	200	200

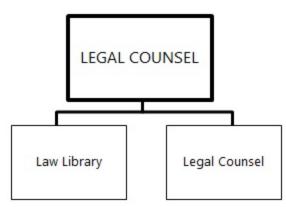
		FY 22-23	FY 23-24
170	319	0	(
59,880	92,221	85,812	73,884
204,532	254,368	464,419	394,14
23,719	22,240	29,593	34,25
1,069	857	1,175	1,58
3,093	3,685	3,394	8,71
29,580	30,770	34,591	40,01
60,099	50,754	58,181	59,84
26,040	21,511	26,320	25,76
6,669	5,835	8,262	5,59
22,086	15,517	14,463	20,10
26,335	28,633	43,994	46,12
1,617	67	1,906	27,70
8,811	8,633	8,496	4,22
3,900	3,400	4,500	11,66
7,000	10,600	10,700	27,56
220,018	202,502	245,575	313,16
39,475	9,110	0	
39,475	9,110	0	
0	11,866	4,000	
0	11,866	4,000	
0	0	410,814	393,16
0	0	410,814	393,16
0	0	0	294,59
0	0	0	294,59
0	0	566,449	
0	0	566,449	
2,220,181	2,401,036	4,108,140	4,093,01
	204,532 23,719 1,069 3,093 29,580 60,099 26,040 6,669 22,086 22,086 22,086 3,900 7,000 7,000 39,475 39,475 39,475 0 0 0 0 0 0 0 0 0 0 0 0 0	204,532         254,368           23,719         22,240           1,069         857           3,093         3,685           29,580         30,770           60,099         50,754           26,040         21,511           6,669         5,835           22,086         15,517           26,335         28,633           1,617         67           8,811         8,633           3,900         3,400           7,000         10,600           7,000         10,600           3,900         3,400           7,000         10,600           3,900         3,400           3,900         3,400           7,000         10,600           39,475         9,110           39,475         9,110           39,475         9,110           11,866         0           0         0           0         0           0         0           0         0           0         0           0         0           0         0           0         0	204,532         254,368         464,419           23,719         22,240         29,593           1,069         857         1,175           3,093         3,685         3,394           29,580         30,770         34,591           60,099         50,754         58,181           26,040         21,511         26,320           6,669         5,835         8,262           22,086         15,517         14,463           26,335         28,633         43,994           1,617         67         1,906           8,811         8,633         8,496           3,900         3,400         4,500           7,000         10,600         10,700           7,000         10,600         10,700           39,475         9,110         0           39,475         9,110         0           39,475         9,110         0           11,866         4,000         1           0         11,866         4,000           0         0         410,814           0         0         0           0         0         0           0         0<

## MARION COUNTY FY 2023-24 BUDGET

BY DEPARTMENT

LEGAL

# LEGAL



### **MISSION STATEMENT**

Provide the best possible legal counsel and representation to county officials and agencies in support of their mission to protect and enhance the community; provide a forum for administrative hearings and issue fair and well-reasoned decisions (Legal Counsel's office).

Provide the local legal community and the public with the best available legal resources and research services within the law library's fiscal and physical ability to do so (Law Library).

## **GOALS AND OBJECTIVES**

- Goal 1 Zealously represent the county in contested matters in court or before administrative tribunals, and recommend settlements as appropriate.
  - Objective 1 Reduce potential liabilities through proactive legal advice and trainings.
  - Objective 2 Train and retain excellent in-house counsel for quality representation.
- Goal 2 Assist the Board of Commissioners and departments in the development, review, revision, and implementation of ordinances, policies, procedures, contracts, and other operative documents.
  - Objective 1 County interests are provided for and protected in legal documents.
  - Objective 2 Legal options are explored and presented to decision makers.
- Goal 3 Provide support to county Hearings Officers to conduct administrative hearings in a professional manner and issue well-reasoned decisions.
  - Objective 1 Decisions are issued in a timely manner that can withstand appellate review.
- Goal 4 Work to enhance the sharing of resources and explore cooperative arrangements for county Law Library services.
  - Objective 1 Maintain maximum public accessibility to legal resources within legislative and budgetary constraints.

BY DEPARTMEN

LEGAL

### **DEPARTMENT OVERVIEW**

The department is comprised of two programs: the Legal Counsel's Office and the Law Library. The Legal Counsel Program has two sections: Legal Counsel services and Hearings Office services. Legal Counsel attorneys serve as the exclusive civil lawyers and counselors for Marion County, the Board of Commissioners, other county elected officials, officers, employees, and volunteer boards and commissions. Legal services are provided to county service districts and the Marion County Housing Authority through intergovernmental agreements. The Law Library is a service authorized by state statute and funded by library fees paid by litigants and collected by the court clerk.

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Legal	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	3,486	25,541	10,000	0	-100.0%
Charges for Services	432,778	518,344	540,242	525,235	-2.8%
Admin Cost Recovery	1,400,457	1,475,282	1,829,233	1,953,752	6.8%
Interest	7,302	4,131	3,500	4,445	27.0%
Other Revenues	2	2	0	0	n.a.
Net Working Capital	758,579	730,558	775,921	782,281	0.8%
TOTAL RESOURCES	2,602,604	2,753,857	3,158,896	3,265,713	3.4%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	975,184	978,213	1,187,827	1,276,508	7.5%
Fringe Benefits	561,464	528,269	721,686	745,832	3.3%
Total Personnel Services	1,536,648	1,506,482	1,909,513	2,022,340	5.9%
Materials and Services					
Supplies	21,006	37,615	37,363	30,175	-19.2%
Materials	2,713	2,594	13,500	8,500	-37.0%
Communications	6,396	4,152	6,100	6,100	0.0%
Utilities	12,208	12,272	13,407	15,009	11.9%
Contracted Services	78,871	207,137	135,135	133,896	-0.9%
Repairs and Maintenance	2,203	724	5,604	5,993	6.9%
Rentals	14,181	11,380	16,123	16,646	3.2%
Miscellaneous	9,427	10,775	23,500	23,900	1.7%
Total Materials and Services	147,007	286,649	250,732	240,219	-4.2%
Administrative Charges	187,475	184,282	224,927	226,506	0.7%
Capital Outlay	916	0	0	0	n.a.
Debt Service Principal	0	454	0	0	n.a.
Debt Service Interest	0	107	0	0	n.a.
Contingency	0	0	50,601	50,601	0.0%
Ending Fund Balance	0	0	723,123	726,047	0.4%
TOTAL REQUIREMENTS	1,872,046	1,977,975	3,158,896	3,265,713	3.4%
FTE	11.80	11.80	11.80	11.80	0.0%

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## LEGAL

FUNDS							
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total		
RESOURCES							
FND 260 Law Library	995,626	1,061,799	1,107,193	1,104,198	33.8%		
FND 580 Central Services	1,606,978	1,692,059	2,051,703	2,161,515	66.2%		
TOTAL RESOURCES	2,602,604	2,753,857	3,158,896	3,265,713	100.0%		
REQUIREMENTS							
FND 260 Law Library	265,069	285,879	1,107,193	1,104,198	33.8%		
FND 580 Central Services	1,606,978	1,692,096	2,051,703	2,161,515	66.2%		
TOTAL REQUIREMENTS	1,872,046	1,977,975	3,158,896	3,265,713	100.0%		

### **PROGRAMS**

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Legal Counsel	1,606,978	1,692,059	2,051,703	2,161,515	5.4%
Law Library	995,626	1,061,799	1,107,193	1,104,198	-0.3%
TOTAL RESOURCES	2,602,604	2,753,857	3,158,896	3,265,713	3.4%
REQUIREMENTS					
Legal Counsel	1,606,978	1,692,109	2,051,703	2,161,515	5.4%
Law Library	265,069	285,866	1,107,193	1,104,198	-0.3%
TOTAL REQUIREMENTS	1,872,046	1,977,975	3,158,896	3,265,713	3.4%

### LEGAL

### Legal Counsel Program

- Represent and defend county decisions and actions in all courts and administrative forums.
- Provide legal advice and training on specific matters, policy issues, and emerging legal issues.
- Represent the county in negotiations, meetings, and third-party matters.
- Retain and manage all outside legal counsel assignments.
- Support and maintain the county's Hearings Office section.

#### **Program Summary**

Legal				Program: L	egal Counsel
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	3,486	16,433	0	0	n.a.
Charges for Services	203,034	200,344	222,470	207,763	-6.6%
Admin Cost Recovery	1,400,457	1,475,282	1,829,233	1,953,752	6.8%
TOTAL RESOURCES	1,606,977	1,692,059	2,051,703	2,161,515	5.4%
REQUIREMENTS					
Personnel Services	1,346,114	1,305,558	1,690,355	1,792,671	6.1%
Materials and Services	118,413	248,061	189,187	191,041	1.0%
Administrative Charges	142,451	138,402	172,161	177,803	3.3%
Debt Service Interest	0	87	0	0	n.a.
TOTAL REQUIREMENTS	1,606,978	1,692,109	2,051,703	2,161,515	5.4%
FTE	10.00	10.00	10.00	10.00	0.0%

#### FTE By Position Title By Program

Program: Legal Counsel	
Position Title	FTE
Administrative Services Manager	1.00
County Counsel	1.00
Legal Counsel-Asst	3.00
Legal Counsel-Asst Sr	3.00
Legal Department Specialist (Confidential)	2.00
Program Legal Counsel FTE Total:	10.00

#### Legal Counsel Program Budget Justification

#### RESOURCES

The Legal Counsel Program is funded from Charges for Services and Administrative Cost Recovery.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases.

LEGAL

### Law Library Program

The Law Library serves the legal community, the courts, and the public.

#### **Program Summary**

Legal				Progran	n: Law Library
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	9,108	10,000	0	-100.0%
Charges for Services	229,744	318,000	317,772	317,472	-0.1%
Interest	7,302	4,131	3,500	4,445	27.0%
Other Revenues	2	2	0	0	n.a.
Net Working Capital	758,579	730,558	775,921	782,281	0.8%
TOTAL RESOURCES	995,626	1,061,799	1,107,193	1,104,198	-0.3%
REQUIREMENTS					
Personnel Services	190,535	200,924	219,158	229,669	4.8%
Materials and Services	28,595	38,588	61,545	49,178	-20.1%
Administrative Charges	45,024	45,880	52,766	48,703	-7.7%
Capital Outlay	916	0	0	0	n.a.
Debt Service Principal	0	454	0	0	n.a.
Debt Service Interest	0	20	0	0	n.a.
Contingency	0	0	50,601	50,601	0.0%
Ending Fund Balance	0	0	723,123	726,047	0.4%
TOTAL REQUIREMENTS	265,069	285,866	1,107,193	1,104,198	-0.3%
FTE	1.80	1.80	1.80	1.80	0.0%

#### FTE By Position Title By Program

Program: Law Library	
Position Title	FTE
Law Librarian	1.00
Library Assistant	0.80
Program Law Library FTE Total:	1.80

FTE does not include 0.10 temporary positions.

#### Law Library Program Budget Justification

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#### RESOURCES

Charges for Services is funding for law libraries, and is based on a general appropriation to the state's Judicial Department to be distributed to counties.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments, and related fringe benefit increases. No significant changes in Materials and Services. Contingency amount set at five percent of Resources.

# MARION COUNTY FY 2023-24 BUDGET

BY DEPARTMENT

### LEGAL

### **KEY DEPARTMENT ACCOMPLISHMENTS**

- Represented the county with successful outcomes in multiple forums in litigation matters, including tort claims, employment matters, and land use and tax cases before the Marion County Circuit Court, the Oregon Tax Court, the Oregon Court of Appeals, the United States District Court for the District of Oregon, the Employment Relations Board, the Bureau of Labor and Industries and the state Land Use Board of Appeals.
- Drafted, reviewed, and revised numerous orders, resolutions and policies for county departments and agencies.
- Advised and represented county departments on numerous complex personnel and employment matters, and successfully bargained new collective bargaining agreements with four labor unions.
- Provided advice and representation to the Board of Commissioners on numerous issues.
- Advised county departments on various topics including CBDG program elements, tax foreclosures, wild fire recovery, the sale and acquisition of new park property, ongoing matters related to the development of a sewer system in the Santiam Canyon, plat approval issues, the development of a park naming policy, and the preparation of multiple development agreements.
- Represented and received favorable verdicts for county departments in numerous motions to quash subpoenas, gun restoration rights and commitment hearings.
- Reviewed, drafted, revised, and negotiated numerous high-value contracts and intergovernmental agreements for county departments.
- Issued decisions on numerous land use, dog, building inspection, and towed vehicle cases heard by the Hearings Officer.
- Advised and assisted county departments with public records request responses.

LEGAL

### **KEY INDICATORS**

### # 1: Tort Claim Notices

#### **Definition and Purpose**

Torts are claims for money damages for injuries or wrongs alleged to have been caused by the county, its officers, employees, or agents. A claimant must give notice of the intent to file a civil lawsuit on the tort claim within 180 days of the date of the perceived injury. County Legal Counsel is the legal representative for the county in these matters.

#### **Significance**

Responding to tort claim notices is representative of the civil litigation defense services provided to all departments. In addition to defending the county in court, this service supports overall operational efficiency and quality of government services in that investigation of and response to tort claims may help identify needed changes in programs, policies, or procedures. This supports Marion County Strategic Goal #6 Operational Efficiency and Quality Service and County Legal Counsel Goal #1: Zealously represent the county in contested matters in court or before administrative tribunals, and recommend settlements as appropriate, and its Objective #1: Reduce potential liabilities through proactive legal advice and trainings.

#### Data Units Fiscal Year

Number of tort claim notices received per fiscal year. Does not include number of claims received by Risk Management and settled or denied without litigation.

FY 19-20 Actual	FY 20-21 Actual	( 20-21 Actual FY 21-22 Actual FY 22-23 Es		FY 23-24 Estimate
23	13	33	27	28

#### **Explanation of Trends and Changes**

The number of tort claim notices has continued to increase. While many claims lack merit and are successfully defended, all take time and resources to evaluate and respond appropriately. As in previous years, the majority of claims come from law enforcement activities or persons held in the jail. The jail claims include allegations regarding medical care and conditions of confinement. There has also been an increase in tort claim notices for personal injuries and employment claims.

### # 2: Hearings Officer Cases

#### **Definition and Purpose**

The Hearings Officers hold public hearings on a variety of applications and complaints, taking testimony and evidence from applicants, owners, complainants, law enforcement, staff, witnesses, or other affected parties. The decisions or recommendations issued are impartial and supported by written findings, thoughtfully applying the law or criteria to the facts of the case for rulings that are supportable on review or appeal.

#### **Significance**

Use of the Hearings Officers for land use hearings creates efficiencies in processing applications under Oregon's complex land use regulations, while balancing appropriate uses necessary for economic growth and development with protections of farm, forest, and natural resources. The number of land use cases submitted to the county is indicative of economic activity in the county and supports Marion County Strategic Goal #6 Operational Efficiency and Quality Service and County Legal Counsel Goal #3: Provide support to county Hearings Officers to conduct administrative hearings in a professional manner and issue well-reasoned decisions. The number of dog hearings and towed vehicle hearings held by the Hearings Officers are also tracked as a part of this indicator. Dog hearings include complaints of dangerous dogs, dog bites, no license, dogs running at large or in livestock, excessive barking, etc. Administrative dog hearings are an efficient way to handle complaints that are not directly witnessed by a dog control officer. Vehicles towed by law enforcement can result from driving under the influence, no license or insurance, hazard or abandoned vehicles, etc.

#### Data Units Fiscal Year

Cases submitted to county Hearings Officers per fiscal year. Figures are reported by type of case. Other includes miscellaneous cases under a variety of laws and ordinances; e.g. vested rights, nuisance abatement, acceleration of tax redemption period, and housing authority exclusions.

Land Use

FY 19-20 Actual	FY 20-21 Actual	1 Actual FY 21-22 Actual FY 22-23 Estimate		FY 23-24 Estimate	
8	14	18	20	22	

Dog

FY 19-20 Actual	19-20 Actual FY 20-21 Actual FY 21-2		FY 22-23 Estimate	FY 23-24 Estimate	
47	71	88	80	82	

Vehicle Tows

FY 19-20 Actual	FY 20-21 Actual	1 Actual FY 21-22 Actual FY 22-23 Estimate		FY 23-24 Estimate
2	2	2	2	2

Other

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual FY 22-23 Estimate		FY 23-24 Estimate	
0	0	0	0	0	

#### **Explanation of Trends and Changes**

The overall number of cases heard is trending upward. Dog and land use case numbers have increased significantly, and case counts for vehicle tow and other types of matters have remained the same.

### # 3: Contracts Reviewed

#### **Definition and Purpose**

Legal Counsel attorneys review all contracts and contract amendments over \$25,000 (approximately 85% of all contracts received by Finance). Contract review and approval as to form by Legal Counsel attorneys increases operational efficiency and quality of service through uniform application of public contracting rules, determining compliance with state or federal laws, and ensuring that county interests are addressed in contract provisions.

#### **Significance**

Contract review is representative of a general legal service provided to all departments, with the focus on reducing the likelihood of or potential for protests or disputes in the award of contracts and to make sure contract provisions protect county programs and assets when entering, implementing, or terminating contracts. This furthers Marion County Strategic Goal #6 Operational Efficiency and Quality Service and County Legal Counsel Goal #2: Assist the Board of Commissioners and departments in the development, review, revision, and implementation of ordinances, policies, procedures, contracts, and other operative documents, and its Objective #1: County interests are provided for and protected in legal documents.

#### **Data Units Fiscal Year**

Number of contracts reviewed by Legal Counsel per fiscal year.

FY 19-20 Actual	FY 20-21 Actual FY 21-22 Actual FY 22-23 Estin		FY 22-23 Estimate	FY 23-24 Estimate	
489	589	651	700	700	

#### **Explanation of Trends and Changes**

We are seeing an increase in contracts reviewed due to ARPA (American Rescue Plan) grant funding and CBDG (Community Development Block Grant) program. Additionally, changes in state or federal funding, either up or down, may increase the number of contract amendments during the fiscal year.

# LEGAL

	Resour	ces by Fu	nd Detail	
260 - Law Library	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	4,108	10,000	C
331990 Other Federal Revenues	0	5,000	0	0
Intergovernmental Federal Total	0	9,108	10,000	0
Charges for Services				
341060 Law Library Fees	229,082	317,272	317,272	317,272
341430 Copy Machine Fees	662	728	500	200
Charges for Services Total	229,744	318,000	317,772	317,472
Interest				
361000 Investment Earnings	7,302	4,131	3,500	4,445
Interest Total	7,302	4,131	3,500	4,445
Other Revenues				
372000 Over and Short	2	2	0	C
Other Revenues Total	2	2	0	0
Net Working Capital				
392000 Net Working Capital Unrestr	758,579	730,558	775,921	782,281
Net Working Capital Total	758,579	730,558	775,921	782,281
Law Library Total	995,626	1,061,799	1,107,193	1,104,198
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	3,486	0	0	C
331404 County American Rescue Plan	0	16,433	0	C
Intergovernmental Federal Total	3,486	16,433	0	0
Charges for Services				
341430 Copy Machine Fees	0	2	0	C
341690 Attorney Fees	191,323	199,359	222,470	207,763
342910 Public Records Request Charges	11,711	984	0	C
Charges for Services Total	203,034	200,344	222,470	207,763
Admin Cost Recovery				
411300 Legal Services Allocation	1,400,457	1,475,282	1,829,233	1,953,752
Admin Cost Recovery Total	1,400,457	1,475,282	1,829,233	1,953,752
Central Services Total	1,606,977	1,692,059	2,051,703	2,161,515
Legal Grand Total	2,602,603	2,753,857	3,158,896	3,265,713

# Resources by Fund Detail

# LEGAL

Requirements by Fund Detail				
260 - Law Library	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	3,690	C
511110 Regular Wages	100,017	98,827	120,056	135,869
511115 Pandemic Recognition Pay	0	3,000	0	C
511120 Temporary Wages	0	0	5,410	C
511130 Vacation Pay	6,650	9,516	0	C
511140 Sick Pay	823	2,063	0	C
511150 Holiday Pay	5,246	5,921	0	C
Salaries and Wages Total	112,736	119,327	129,156	135,869
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	1,380	C
512110 PERS	28,483	30,233	29,798	33,968
512120 401K	2,045	2,121	2,119	2,396
512130 PERS Debt Service	1,269	1,468	7,215	6,250
512200 FICA	8,259	8,791	9,547	10,288
512300 Paid Leave Oregon expense	0	0	0	543
512310 Medical Insurance	33,914	35,048	35,592	36,144
512320 Dental Insurance	2,690	2,756	3,024	3,072
512330 Group Term Life Insurance	187	193	285	235
512340 Long Term Disability Insurance	426	441	448	492
512400 Unemployment Insurance	339	359	360	204
512520 Workers Comp Insurance	37	34	78	54
512600 Wellness Program	79	79	80	80
512610 Employee Assistance Program	71	74	76	74
Fringe Benefits Total	77,799	81,597	90,002	93,800
Personnel Services Total	190,535	200,924	219,158	229,669
Materials and Services				
Supplies				
521010 Office Supplies	284	3,915	12,458	5,000
521190 Publications	15,271	23,185	14,730	14,000
Supplies Total	15,555	27,100	27,188	19,000
Materials				
522150 Small Office Equipment	0	0	10,000	5,000
522180 Software	0	183	1,000	1,000
Materials Total	0	183	11,000	6,000
Communications				
523020 Phone and Communication Svcs	1,601	0	1,000	1,000

### **Requirements by Fund Detail**

260 - Law Library	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services			-	-
523090 Long Distance Charges	10	10	100	100
Communications Total	1,612	10	1,100	1,100
Utilities	, -		,	,
524010 Electricity	4,044	4,104	4,414	5,057
524020 City Operations and St Lights	15	16	. 17	17
524040 Natural Gas	134	146	145	232
524050 Water	193	167	184	160
524070 Sewer	163	211	192	27
524090 Garbage Disposal and Recycling	350	335	355	391
Utilities Total	4,899	4,979	5,307	6,128
Contracted Services				
525450 Subscription Services	5,171	6,257	10,000	10,000
525715 Advertising	0	0	250	300
Contracted Services Total	5,171	6,257	10,250	10,300
Repairs and Maintenance				
526021 Computer Software Maintenance	115	0	200	200
526030 Building Maintenance	976	23	1,000	1,000
Repairs and Maintenance Total	1,091	23	1,200	1,20
Rentals				
527300 Equipment Rental	266	523	1,000	950
527999 GASB 87 Adjustment	0	(472)	0	(
Rentals Total	266	50	1,000	950
Miscellaneous				
529110 Mileage Reimbursement	0	0	500	50
529120 Commercial Travel	0	0	1,000	1,000
529130 Meals	0	0	500	50
529140 Lodging	0	0	1,000	1,000
529210 Meetings	0	0	500	500
529220 Conferences	0	0	500	500
529300 Dues and Memberships	0	0	500	500
Miscellaneous Total	0	0	4,500	4,500
Materials and Services Total	28,595	38,601	61,545	49,178
Administrative Charges				
611100 County Admin Allocation	2,490	2,165	2,954	3,253
611210 Facilities Mgt Allocation	12,874	13,673	16,397	16,064
611220 Custodial Allocation	8,859	10,846	12,793	12,922
611230 Courier Allocation	106	84	117	147
611250 Risk Management Allocation	312	290	312	333
611260 Human Resources Allocation	2,950	3,021	3,448	3,724
611300 Legal Services Allocation	9,994	9,279	7,926	3,992

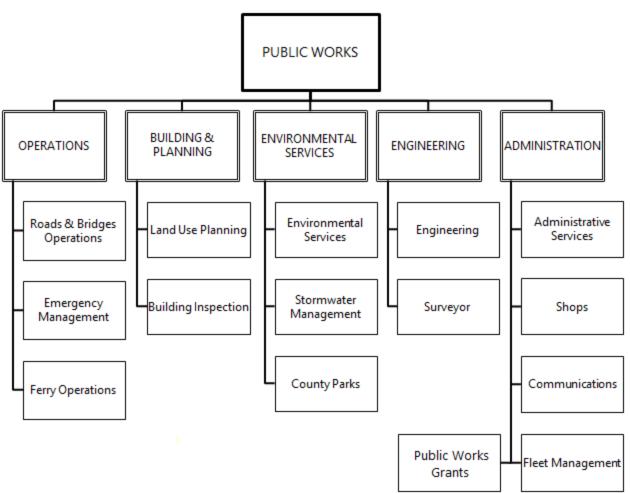
260 - Law Library	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611410 FIMS Allocation	2,903	2,071	2,630	2,507
611600 Finance Allocation	3,256	3,345	4,599	4,160
611800 MCBEE Allocation	180	6	190	101
614100 Liability Insurance Allocation	700	600	900	900
614200 WC Insurance Allocation	400	500	500	600
Administrative Charges Total	45,024	45,880	52,766	48,703
Capital Outlay				
534100 Building Construction	916	0	0	0
Capital Outlay Total	916	0	0	0
Debt Service Principal				
541200 Lease Financing Principal	0	454	0	0
Debt Service Principal Total	0	454	0	0
Debt Service Interest				
542200 Lease Interest	0	20	0	0
Debt Service Interest Total	0	20	0	0
Contingency				
571010 Contingency	0	0	50,601	50,601
Contingency Total	0	0	50,601	50,601
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	723,123	726,047
Ending Fund Balance Total	0	0	723,123	726,047
Law Library Total	265,069	285,879	1,107,193	1,104,198
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	10,203	0
511110 Regular Wages	749,921	725,267	1,048,468	1,138,239
511115 Pandemic Recognition Pay	0	12,000	0	0
511120 Temporary Wages	2,197	6,663	0	0
511130 Vacation Pay	34,135	30,459	0	0
511140 Sick Pay	19,450	20,614	0	0
511141 Emergency Sick Pay	1,600	0	0	0
511150 Holiday Pay	42,367	38,758	0	0
511160 Comp Time Pay	1,258	461	0	0
511210 Compensation Credits	5,990	2,262	0	0
511240 Leave Payoff	3,151	22,403	0	0
511290 Health Insurance Waiver Pay	2,379	0	0	2,400
Salaries and Wages Total	862,449	858,886	1,058,671	1,140,639

	LLOAL				
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Personnel Services					
Fringe Benefits					
512010 Fringe Benefits Budget Only	0	0	3,891	(	
512110 PERS	179,794	170,570	249,011	285,16	
512120 401K	27,042	28,640	33,079	35,828	
512130 PERS Debt Service	57,586	37,930	60,288	52,468	
512200 FICA	63,211	63,441	79,764	86,712	
512300 Paid Leave Oregon expense	0	0	0	4,56	
512310 Medical Insurance	135,684	127,521	177,960	162,64	
512320 Dental Insurance	10,816	10,156	15,120	13,82	
512330 Group Term Life Insurance	1,513	1,455	2,491	1,97	
512340 Long Term Disability Insurance	2,626	2,345	3,905	4,12	
512400 Unemployment Insurance	2,591	2,600	3,145	1,71	
512520 Workers Comp Insurance	184	158	300	30	
512600 Wellness Program	353	289	400	40	
512610 Employee Assistance Program	315	269	380	37	
512700 County HSA Contributions	1,950	1,300	1,950	1,95	
Fringe Benefits Total	483,665	446,672	631,684	652,03	
Personnel Services Total	1,346,114	1,305,558	1,690,355	1,792,67	
Materials and Services	.,	.,,	.,,	.,,	
Supplies					
521010 Office Supplies	4,379	5,337	5,100	5,10	
521070 Departmental Supplies	55	347	75	7	
521190 Publications	1,017	4,831	5,000	6,00	
Supplies Total	5,451	10,515	10,175	11,17	
Materials	5,451	10,515	10,175	11,17	
522150 Small Office Equipment	730	0	1,000	1,00	
522170 Computers Non Capital	352	2,385	500	50	
522180 Software	1,632	2,305	1,000	1,00	
Materials Total					
Communications	2,713	2,411	2,500	2,50	
523020 Phone and Communication Svcs	0	0	50	5	
523040 Data Connections	961	857	1,000	1,00	
523050 Postage	185	97	200	20	
523060 Cellular Phones	3,449	3,129	3,600	3,60	
523090 Long Distance Charges	191	59	150	15	
Communications Total	4,785	4,142	5,000	5,00	
Utilities					
524010 Electricity	6,397	6,429	7,265	7,86	
524020 City Operations and St Lights	4	15	17	18	
524040 Natural Gas	68	66	60	17	

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
524050 Water	120	113	109	127
524070 Sewer	249	256	234	247
524090 Garbage Disposal and Recycling	471	415	415	454
Utilities Total	7,309	7,293	8,100	8,88
Contracted Services				
525175 Temporary Staffing	0	35,418	0	(
525450 Subscription Services	9,621	9,579	13,011	11,62
525510 Legal Services	61,541	153,428	108,899	108,89
525540 Witnesses	0	60	50	50
525541 Witness Mileage Reimbursement	0	0	50	50
525710 Printing Services	51	52	150	150
525715 Advertising	649	499	425	42
525735 Mail Services	1,753	1,650	2,200	2,20
525740 Document Disposal Services	85	194	100	20
Contracted Services Total	73,700	200,881	124,885	123,59
Repairs and Maintenance				
526021 Computer Software Maintenance	0	0	3,804	4,19
526030 Building Maintenance	1,113	702	600	60
Repairs and Maintenance Total	1,113	702	4,404	4,79
Rentals				
527100 Vehicle Rental	0	0	200	20
527120 Motor Pool Mileage	36	15	200	20
527130 Parking	112	0	200	20
527240 Condo Assn Assessments	9,257	9,414	8,523	9,59
527300 Equipment Rental	4,510	4,784	6,000	5,50
527999 GASB 87 Adjustment	0	(2,883)	0	
Rentals Total	13,915	11,330	15,123	15,69
Miscellaneous				
529110 Mileage Reimbursement	525	510	1,400	1,40
529120 Commercial Travel	336	0	500	50
529130 Meals	121	210	400	40
529140 Lodging	2,290	532	4,500	4,50
529210 Meetings	248	321	500	50
529220 Conferences	885	1,906	6,000	6,00
529300 Dues and Memberships	4,919	4,193	5,600	6,00
529650 Pre Employment Costs	101	272	100	10
529996 Amortization Expense	0	2,833	0	
529999 Miscellaneous Expense	1	(1)	0	
Miscellaneous Total	9,427	10,775	19,000	19,40
Materials and Services Total	118,413	248,048	189,187	191,04 <sup>-</sup>

#### LEGAL 580 - Central Services Actual Actual Budget Proposed FY 20-21 FY 21-22 FY 22-23 FY 23-24 **Administrative Charges** 611100 County Admin Allocation 14,402 13,165 18,233 18,802 16,123 16,333 19,489 19,056 611210 Facilities Mgt Allocation 611220 Custodial Allocation 10,897 12,728 14,913 15,033 715 611230 Courier Allocation 532 420 586 611250 Risk Management Allocation 2,125 2,141 2,343 2,487 611260 Human Resources Allocation 15,069 15,614 17,677 18,609 611400 Information Tech Allocation 33,434 32,442 44,559 34,904 611410 FIMS Allocation 18,216 14,627 18,870 16,202 611420 Telecommunications 5,450 3,973 2,746 5,149 Allocation 611600 Finance Allocation 12,118 12,121 14,271 19,620 611800 MCBEE Allocation 1,168 45 1,411 15,173 612100 IT Equipment Use Charges 4,717 4,717 4,336 2,156 5,300 7,400 7,700 614100 Liability Insurance Allocation 5,300 614200 WC Insurance Allocation 2,900 3,600 4,100 4,600 Administrative Charges Total 142,451 138,402 172,161 177,803 **Debt Service Interest** 0 542200 Lease Interest 0 87 0 Debt Service Interest Total 0 87 0 0 1,606,978 2,051,703 2,161,515 **Central Services Total** 1,692,096 Legal Grand Total 1,872,046 1,977,975 3,158,896 3,265,713

# **PUBLIC WORKS**



### **MISSION STATEMENT**

Utilize available resources as efficiently as possible and provide superior customer service that is attentive and engaging and shows the customer they are the reason we are here.

### **GOALS AND OBJECTIVES**

- Goal 1 Provide consistent and timely service to all customers, internal and external.
  - Objective 1 Update customer service surveys and survey methods; submit to customer advisory team annually; analyze results and prepare reports.
  - Objective 2 Provide training to staff during safety meetings on the department's mission, vision and strategic values.
  - Objective 3 Provide immediate zoning review of building permits.
  - Objective 4 Continue to streamline the multi-divisional review process for citizens for building permits, roadway improvements, survey plats, septic issues, etc.
  - Objective 5 Maintain a turnaround time of ten days or less for the review of plans that are not complex.
  - Objective 6 Increase the number of structural permits that are reviewed at the counter.

Obje	ctive 7	Have sanitarian services available at all times at the permit counter subject to current funding levels.
Goal 2		e departmental communication and information flow; improve public information and external inication.
Obje	ctive 1	Continue to communicate during monthly safety meetings and Unit 2 meetings, maintain department Intranet and Internet websites, and publish the department newsletter on a quarterly basis.
Obje	ctive 2	Utilize the web and social media to inform customers of department activities.
Obje	ctive 3	Review management priorities regularly through staff meetings, revise as necessary, and communicate these priorities and encourage feedback from all parties concerned.
Goal 3	Review	operational needs and resources over a rolling ten-year period.
Obje	ctive 1	Annual review of optimal organizational size and needed skill levels.
Obje	ctive 2	Train and/or recruit as necessary, balancing staffing needs with the need to retain qualified employees and budget constraints.
Obje	ctive 3	Coordinate with Business Services any remodeling or new construction of facilities for operational efficiency, equipment use and better security.
Goal 4		e and pursue additional funding sources and continue to educate employees and citizens ng departmental funding sources.
Obje	ctive 1	Support the proposed federal legislation to make the electrical power produced by the Energy- from-Waste Facility considered as renewable.
Obje	ctive 2	Prepare an annual review with the board of commissioners covering department projects and status of the road fund.
Goal 5	Improv	e overall condition of road surfaces.
Obje	ctive 1	Increase the number of road miles receiving surface treatments through development and management of a surface management plan that provides the best balance of treatments between chip seals, patching, milling and resurfacing.
Goal 6	Create	a self-sustaining ferry operations program.
Obje	ctive 1	Review the ferry program in total including the operational needs of both ferries, the ridership of each, and the fees necessary to be self-sustaining.
Obje	ctive 2	Review operating schedules and hours to best serve the communities.
Goal 7	Maintai	in a high level of recycling in the county for a cleaner environment.
Obje	ctive 1	Continue the focus of reducing the amount of mercury disposed in the waste stream in order to further reduce toxic metals at the Energy-from-Waste Facility.
Obje	ctive 2	Increase the annual countywide waste recovery rate.
Obje	ctive 3	Reduce the amount of yard waste disposed of in the waste stream.
Obje	ctive 4	Continually review emissions from the Energy-from-Waste Facility and reduce whenever feasible.
Obje	ctive 5	Develop a plan to manage Oregon Department of Environmental Quality requirements while increasing the recycling rate.
Goal 8	Continu	ue toward a more paperless environment with increased access to records and information.
Obje	ctive 1	Archive files to county LaserFiche program, convert all paper documents to LaserFiche and begin scanning current files for electronic access.

#### Goal 9 Complete state-mandated tasks.

Objective 1 Continue coordination with individual smaller cities on new 2030 forecasts to update comprehensive plans, justify proposals for Urban Growth Boundary amendments and meet future 20-year planning horizons.

- Objective 2 Prepare a master plan for Emergency Management that sets short and long term operational goals.
- Goal 10 Continue to streamline the review process for citizens with other agencies/departments on building permits, roadway improvements, survey plats, septic issues, survey reviews, etc.
  - Objective 1 Issue land use decisions within 30 days or less in at least 90% of cases.
  - Objective 2 Review survey fees for adequacy and review funding mechanism for all personnel.

### **DEPARTMENT OVERVIEW**

The Public Works Department is comprised of fifteen programs that provide a variety of services from road maintenance and solid waste management to issuing building permits and providing the safest and best maintained transportation system possible with the resources available.

The department provides for the designing of new facilities (roads, bridges, etc.); maintaining county paved and gravel roads, bridges and drainage systems and operation of two ferries; responding to emergency conditions; providing parks services; contracting service district operations; managing solid waste and recycling services and education; stormwater management; issuing building permits and providing inspections; and performing countywide planning functions. These activities are managed by the Engineering, Operations, Environmental Services, and Building and Planning divisions of Public Works.

The Administration Division provides the necessary support to implement contracts and to provide financial services; county pool car services, county fleet operations, county radio communications, facility support, the public works grants program, management of five service districts and provision of the administrative work of the department.

Public Works	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Taxes	481,252	519,621	425,000	525,000	23.5%
Licenses and Permits	3,959,605	3,857,326	3,936,750	3,921,650	-0.4%
Intergovernmental Federal	7,365,519	9,034,476	23,743,237	32,834,206	38.3%
Intergovernmental State	27,371,358	32,938,573	34,595,259	36,818,808	6.4%
Intergovernmental Local	0	2,800	0	0	n.a.
Charges for Services	39,767,079	33,518,749	34,641,218	31,750,288	-8.3%
Admin Cost Recovery	0	1,615	0	0	n.a.
Fines and Forfeitures	507	80	5,000	1,000	-80.0%
Interest	558,570	362,961	296,150	910,600	207.5%
Other Revenues	34,843	451,005	7,500	5,000	-33.3%
General Fund Transfers	823,958	835,234	1,461,297	1,555,858	6.5%
Other Fund Transfers	593,099	1,478,880	943,889	480,745	-49.1%
Settlements	146,150	26,921	0	0	n.a.
Financing Proceeds	0	8,647	0	0	n.a.
Net Working Capital	64,388,692	74,877,502	86,837,296	82,374,466	-5.1%
TOTAL RESOURCES	145,490,633	157,914,391	186,892,596	191,177,621	2.3%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	13,190,108	14,087,469	17,404,140	18,402,563	5.7%
Fringe Benefits	7,940,878	8,431,285	10,949,885	11,456,243	4.6%
Total Personnel Services	21,130,986	22,518,754	28,354,025	29,858,806	5.3%
Materials and Services					
Supplies	671,852	901,931	897,083	970,346	8.2%
Materials	3,046,759	2,536,475	4,289,304	5,070,391	18.2%
Communications	259,902	147,597	229,188	231,491	1.0%
Utilities	375,541	521,952	414,418	385,873	-6.9%
Contracted Services	23,985,131	21,502,653	24,967,031	22,773,547	-8.8%

### **RESOURCE AND REQUIREMENT SUMMARY**

FODEIC WORKS							
Public Works	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %		
Repairs and Maintenance	1,096,248	1,257,896	1,327,452	1,666,842	25.6%		
Rentals	636,038	606,044	651,427	703,941	8.1%		
Insurance	51,741	55,844	36,740	44,534	21.2%		
Miscellaneous	505,026	608,460	903,715	1,087,133	20.3%		
Total Materials and Services	30,628,239	28,138,853	33,716,358	32,934,098	-2.3%		
Administrative Charges	5,049,607	5,211,643	6,371,079	6,324,072	-0.7%		
Capital Outlay	13,679,384	15,129,081	61,012,931	69,584,904	14.0%		
Debt Service Principal	0	20,234	0	0	n.a		
Debt Service Interest	0	509	0	0	n.a		
Transfers Out	124,914	57,679	141,150	0	-100.0%		
Contingency	0	0	12,092,093	11,673,000	-3.5%		
Ending Fund Balance	0	0	45,204,960	40,802,741	-9.7%		
TOTAL REQUIREMENTS	70,613,130	71,076,753	186,892,596	191,177,621	2.3%		
FTE	227.30	231.40	236.60	236.60	0.0%		

	ļ	FUNDS			
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total
RESOURCES					
FND 130 Public Works	70,631,995	82,061,692	93,734,810	96,430,460	50.4%
FND 135 Public Works Grants	0	0	10,304,377	14,218,881	7.4%
FND 305 Land Use Planning	986,661	976,141	1,126,188	1,113,196	0.6%
FND 310 Parks	1,299,357	2,172,053	2,806,953	4,285,670	2.2%
FND 320 Surveyor	3,552,836	4,063,959	4,513,214	4,239,456	2.2%
FND 330 Building Inspection	9,191,923	10,133,822	10,252,131	10,409,499	5.4%
FND 510 Environmental Services	53,235,613	52,309,475	56,387,404	52,902,521	27.7%
FND 515 Stormwater Management	2,154,883	2,341,669	2,359,888	2,113,864	1.1%
FND 595 Fleet Management	4,437,364	3,855,580	5,407,631	5,464,074	2.9%
TOTAL RESOURCES	145,490,633	157,914,391	186,892,596	191,177,621	100.0%
REQUIREMENTS					
FND 130 Public Works	34,785,944	40,152,935	93,734,810	96,430,460	50.4%
FND 135 Public Works Grants	0	0	10,304,377	14,218,881	7.4%
FND 305 Land Use Planning	986,661	976,141	1,126,188	1,113,196	0.6%
FND 310 Parks	488,256	895,389	2,806,953	4,285,670	2.2%
FND 320 Surveyor	518,139	854,348	4,513,214	4,239,456	2.2%
FND 330 Building Inspection	3,421,555	3,709,192	10,252,131	10,409,499	5.4%
FND 510 Environmental Services	26,799,231	22,368,898	56,387,404	52,902,521	27.7%
FND 515 Stormwater Management	857,599	1,045,808	2,359,888	2,113,864	1.1%
FND 595 Fleet Management	2,755,746	1,074,043	5,407,631	5,464,074	2.9%
TOTAL REQUIREMENTS	70,613,130	71,076,753	186,892,596	191,177,621	100.0%

FY 20-21 ACTUALFY 21-22 ACTUALFY 22-23 BUDGETFY 23-24 PROPOSEDRESOURCESRoads and Bridges Operations11,622,43914,174,35716,762,32018,490,640Emergency Management845,768660,707936,572944,845Ferry Operations1,187,2402,452,0971,892,2802,346,081PW Administrative Services38,872,26044,968,73132,255,32327,267,021Shops1,950,6242,115,6494,351,0384,681,243Communications893,307596,9811,794,2651,042,392Fleet Management4,437,3643,855,5805,407,6315,464,074Environmental Services53,235,61352,309,47556,387,40452,902,521Stormwater Management2,154,8832,341,6692,359,8882,113,864County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	+/- % 10.3% 0.9% 24.0% -15.5%
Roads and Bridges Operations11,622,43914,174,35716,762,32018,490,640Emergency Management845,768660,707936,572944,845Ferry Operations1,187,2402,452,0971,892,2802,346,081PW Administrative Services38,872,26044,968,73132,255,32327,267,021Shops1,950,6242,115,6494,351,0384,681,243Communications893,307596,9811,794,2651,042,392Fleet Management4,437,3643,855,5805,407,6315,464,074Environmental Services53,235,61352,309,47556,387,40452,902,521Stormwater Management2,154,8832,341,6692,359,8882,113,864County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	0.9% 24.0%
Emergency Management845,768660,707936,572944,845Ferry Operations1,187,2402,452,0971,892,2802,346,081PW Administrative Services38,872,26044,968,73132,255,32327,267,021Shops1,950,6242,115,6494,351,0384,681,243Communications893,307596,9811,794,2651,042,392Fleet Management4,437,3643,855,5805,407,6315,464,074Environmental Services53,235,61352,309,47556,387,40452,902,521Stormwater Management2,154,8832,341,6692,359,8882,113,864County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	0.9% 24.0%
Ferry Operations1,187,2402,452,0971,892,2802,346,081PW Administrative Services38,872,26044,968,73132,255,32327,267,021Shops1,950,6242,115,6494,351,0384,681,243Communications893,307596,9811,794,2651,042,392Fleet Management4,437,3643,855,5805,407,6315,464,074Environmental Services53,235,61352,309,47556,387,40452,902,521Stormwater Management2,154,8832,341,6692,359,8882,113,864County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	24.0%
PW Administrative Services38,872,26044,968,73132,255,32327,267,021Shops1,950,6242,115,6494,351,0384,681,243Communications893,307596,9811,794,2651,042,392Fleet Management4,437,3643,855,5805,407,6315,464,074Environmental Services53,235,61352,309,47556,387,40452,902,521Stormwater Management2,154,8832,341,6692,359,8882,113,864County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	
Shops1,950,6242,115,6494,351,0384,681,243Communications893,307596,9811,794,2651,042,392Fleet Management4,437,3643,855,5805,407,6315,464,074Environmental Services53,235,61352,309,47556,387,40452,902,521Stormwater Management2,154,8832,341,6692,359,8882,113,864County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	-15.5%
Communications893,307596,9811,794,2651,042,392Fleet Management4,437,3643,855,5805,407,6315,464,074Environmental Services53,235,61352,309,47556,387,40452,902,521Stormwater Management2,154,8832,341,6692,359,8882,113,864County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	
Fleet Management4,437,3643,855,5805,407,6315,464,074Environmental Services53,235,61352,309,47556,387,40452,902,521Stormwater Management2,154,8832,341,6692,359,8882,113,864County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	7.6%
Fleet Management4,437,3643,855,5805,407,6315,464,074Environmental Services53,235,61352,309,47556,387,40452,902,521Stormwater Management2,154,8832,341,6692,359,8882,113,864County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	-41.9%
Environmental Services53,235,61352,309,47556,387,40452,902,521Stormwater Management2,154,8832,341,6692,359,8882,113,864County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	1.0%
County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	-6.2%
County Parks1,299,3572,172,0532,806,9534,285,670Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	-10.4%
Engineering15,260,31417,093,17035,743,01241,658,238Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	52.7%
Surveyor3,552,8364,063,9594,513,2144,239,456Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	16.5%
Land Use Planning986,661976,1411,126,1881,113,196Building Inspection9,191,96710,133,82210,252,13110,409,499Public Works Grants0010,304,37714,218,881TOTAL RESOURCES145,490,633157,914,391186,892,596191,177,621	-6.1%
Public Works Grants         0         0         10,304,377         14,218,881           TOTAL RESOURCES         145,490,633         157,914,391         186,892,596         191,177,621	-1.2%
Public Works Grants         0         0         10,304,377         14,218,881           TOTAL RESOURCES         145,490,633         157,914,391         186,892,596         191,177,621	1.5%
TOTAL RESOURCES         145,490,633         157,914,391         186,892,596         191,177,621	38.0%
	2.3%
REQUIREMENTS	
Roads and Bridges Operations 11,622,439 14,174,357 16,762,320 18,490,640	10.3%
Emergency Management 845,768 660,707 936,572 944,845	0.9%
Ferry Operations 1,187,240 2,452,097 1,892,280 2,346,081	24.0%
PW Administrative Services 3,026,208 3,059,953 32,255,323 27,267,021	-15.5%
Shops 1,950,624 2,115,649 4,351,038 4,681,243	7.6%
Communications 893,307 597,002 1,794,265 1,042,392	-41.9%
Fleet Management 2,755,746 1,074,043 5,407,631 5,464,074	1.0%
Environmental Services 26,798,614 22,368,898 56,387,404 52,902,521	-6.2%
Stormwater Management 858,217 1,045,808 2,359,888 2,113,864	-10.4%
County Parks 488,256 895,389 2,806,953 4,285,670	52.7%
Engineering 15,260,314 17,093,170 35,743,012 41,658,238	16.5%
Surveyor 518,139 854,348 4,513,214 4,239,456	-6.1%
Land Use Planning 986,661 976,141 1,126,188 1,113,196	-1.2%
Building Inspection 3,421,598 3,709,192 10,252,131 10,409,499	1.5%
Public Works Grants 0 0 10,304,377 14,218,881	38.0%
TOTAL REQUIREMENTS 70,613,130 71,076,753 186,892,596 191,177,621	

### **Roads and Bridges Operations Program**

- Performs general maintenance on county paved and gravel roads.
- Performs traffic signing and pavement markings.
- Performs bridge and drainage maintenance through bridge rehabilitation and culvert replacement.
- Controls roadside vegetation in accordance with best vegetation management practices.
- Performs annual chip seal and crack sealing programs.
- Provides emergency road operations covering mild flooding, snow, and ice control.

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Public Works			Program	: Roads and Bridge	s Operations
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	1,404,386	977,824	1,085,585	963,046	-11.3%
Intergovernmental State	9,402,142	12,721,753	0	356,340	n.a.
Charges for Services	677,177	452,122	415,000	404,000	-2.7%
Admin Cost Recovery	13,006	4,704	1,500	3,000	100.0%
Fines and Forfeitures	507	80	5,000	1,000	-80.0%
Interest	0	101	0	0	n.a.
Other Revenues	1,923	3,692	7,500	5,000	-33.3%
Other Fund Transfers	0	0	(188,884)	0	-100.0%
Settlements	123,297	14,080	0	0	n.a.
Net Working Capital	0	0	15,436,619	16,758,254	8.6%
TOTAL RESOURCES	11,622,439	14,174,357	16,762,320	18,490,640	10.3%
REQUIREMENTS					
Personnel Services	6,054,078	6,396,476	7,819,411	8,062,542	3.1%
Materials and Services	4,011,043	6,154,619	5,907,073	6,672,940	13.0%
Administrative Charges	1,466,882	1,551,876	1,832,680	2,077,503	13.4%
Capital Outlay	37,048	71,387	92,040	77,655	-15.6%
Transfers Out	53,387	0	0	0	n.a.
Contingency	0	0	1,111,116	1,600,000	44.0%
TOTAL REQUIREMENTS	11,622,439	14,174,357	16,762,320	18,490,640	10.3%
FTE	65.90	65.90	65.90	65.90	0.0%

#### Program Summary

#### FTE By Position Title By Program

Program: Roads and Bridges Operations	
Position Title	FTE
Crew Leader	6.00
Environmental Specialist	1.00
Ferry Operator Relief	5.00
Maintenance Worker	10.90
Medium Equipment Operator	35.00
PW Operations Division Mgr	1.00
Road Operations Supervisor	6.00

Program: Roads and Bridges Operations	
Position Title	FTE
Weighmaster	1.00
Program Roads and Bridges Operations FTE Total:	65.90

The count does not include 16.00 FTE temporary positions (seasonal).

#### FTE Changes

FTE remains unchanged.

#### **Roads and Bridges Operations Program Budget Justification**

#### RESOURCES

Resources for the Roads and Bridges Operations Program consist of charges for striping services and general road maintenance services.

Intergovernmental Federal revenue decrease is primarily attributed to lower projected contributions from the Secure Rural Schools Title 1 program.

Intergovernmental State revenue increase is related to a post-fire recovery grant award from Oregon Watershed Enhancement Board (OWEB) to mitigate erosion issues in the county right-of-way.

Fines and Forfeitures decrease is based on FY 2022-23 trends, which is related to a shift in the weighmaster program focusing on driver education.

Other Revenues decrease can be attributed to less signs being requested by citizens and private organizations.

#### REQUIREMENTS

Personnel Services increases are attributed to normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services increases can be attributed to the following primary reasons:

(1) Liquid asphalt, crushed rock, and asphalt concrete - increased purchasing costs.

(2) Paint and sign materials - based on FY 2022-23 usage trends and increased market prices.

Capital Outlay for FY 2023-24 is for the treatment of concrete bridge decks with a polymer overlay for \$77,655. This is the fifth year of a seven-year program.

### **Emergency Management Program**

- Prepares emergency operation plans for the county.
- Prepares and runs disaster exercises.
- Coordinates with other county and state agencies on emergency preparedness.
- Educates the public about emergency preparedness through fairs and other events.
- Sets up the Emergency Operations Center and responds to actual emergencies.

#### **Program Summary** Public Works Program: Emergency Management FY 23-24 +/- % FY 20-21 FY 21-22 FY 22-23 ACTUAL ACTUAL BUDGET PROPOSED RESOURCES Intergovernmental Federal 270,686 258,701 165,000 147,253 -10.8% 361,993 245,531 289,214 289,214 0.0% Intergovernmental State Intergovernmental Local 0 2,800 0 0 n.a. 2,153 1,941 0 **Charges for Services** 0 n.a. 0 0 0 Other Revenues 147 n.a. General Fund Transfers 210,936 151,734 482,358 508,378 5.4% **Other Fund Transfers** 0 (147)0 0 n.a. TOTAL RESOURCES 845,768 660,707 936,572 944,845 0.9% REQUIREMENTS **Personnel Services** 476,817 461,657 688,503 712,264 3.5% Materials and Services 282,818 123,007 121,877 106,539 -12.6% 76,043 109,692 -10.6% Administrative Charges 71,660 98,042 Capital Outlay 14,473 0 0 0 n.a. 0 Contingency 0 69.7% 16,500 28,000 **TOTAL REQUIREMENTS** 845,768 660.707 936,572 944,845 0.9% FTE 4.00 5.00 0.0% 4.00 5.00

#### **FTE By Position Title By Program**

Program: Emergency Management	
Position Title	FTE
County Emergency Manager	1.00
Emergency Management Director	1.00
Emergency Preparedness Coordinator	1.00
Program Coordinator 1	1.00
Program Coordinator 2	1.00
Program Emergency Management FTE Total:	5.00

• FTE remains unchanged.

FTE Changes

FTE remains unchanged.

#### **Emergency Management Program Budget Justification**

RESOURCES

Resources for the Emergency Management Program consists of funding from the General Fund, gas tax, and grant revenue from the Oregon Emergency Management Program Grant.

Total Intergovernmental Federal revenues are decreasing in FY 2023-24 due to a decrease in the Oregon Emergency Management Program Grant.

General Fund Transfers of \$508,378 is to support the operation of the Emergency Management Program including Personnel Services and Materials and Services not covered by the Emergency Management Grant Program.

#### REQUIREMENTS

Personnel Services increases are attributed to normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services decreases are primarily related to the no longer utilizing the Americorp Vista internship program for \$17,250.

No Capital Outlay is planned for FY 2023-24.

### **Ferry Operations Program**

- Maintains and operates ferry boats at two locations on the Willamette River.
- Safely transports over 300,000 vehicles per year across the Willamette River.

#### **Program Summary**

Public Works				Program: Feri	y Operations
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	83,876	1,109,899	375,700	535,000	42.4%
Intergovernmental State	383,413	870,952	762,580	1,057,081	38.6%
Charges for Services	718,757	669,016	754,000	754,000	0.0%
Other Revenues	1,194	1,418	0	0	n.a.
Other Fund Transfers	0	(199,188)	0	0	n.a.
TOTAL RESOURCES	1,187,240	2,452,097	1,892,280	2,346,081	24.0%
REQUIREMENTS					
Personnel Services	750,059	835,020	950,653	985,667	3.7%
Materials and Services	144,264	181,415	200,204	220,623	10.2%
Administrative Charges	124,911	153,053	155,923	175,541	12.6%
Capital Outlay	168,006	1,282,609	445,500	764,250	71.5%
Contingency	0	0	140,000	200,000	42.9%
TOTAL REQUIREMENTS	1,187,240	2,452,097	1,892,280	2,346,081	24.0%
FTE	9.10	9.10	9.10	9.10	0.0%

#### FTE By Position Title By Program

Program: Ferry Operations				
Position Title	FTE			
Crew Leader	1.00			
Ferry Operator	5.00			
Ferry Operator Relief	1.00			
Maintenance Worker	2.10			
Program Ferry Operations FTE Total:	9.10			

No temporary workers requested for FY 2023-24.

### FTE Changes

FTE remains unchanged.

#### Ferry Operations Program Budget Justification

#### RESOURCES

Resources for the Ferry Program consist of gas tax, federal ferry boat grants, toll fees recorded in Charges for Services, and partial reimbursement of net expenses by the Oregon Department of Transportation for the Buena Vista Ferry and from Yamhill County for the Wheatland Ferry.

Intergovernmental Federal revenue increase is inclusive of a multi-year federal ferry boat grant for new cat walks and improvements on the Buena Vista ferry. The increase in federal revenue is based on planned expenditures for FY 2023-24.

Intergovernmental State revenue increase is due to a higher allocation of gas tax revenue which is primarily attributed to the county's cost match for the federal ferry boat projects.

#### REQUIREMENTS

Personnel Services increases are attributed to increased premium pay to accommodate ferry operations schedule, normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services increases are primarily attributed to higher property insurance premiums and increased ferry maintenance repair expenses.

Capital Outlay increases are related to the purchase of a new ferry system software program, construction of the Wheatland Ferry Improvements: Phase 3A project, and a new federal ferry boat project for operational improvements at the Buena Vista ferry.

Capital Outlay for FY 2023-24 consists of the following:

(1) Wheatland Ferry Improvement: Phase 3A - \$480,250

(2) Buena Vista Operational Improvement - \$64,000

(3) Ferry System Software Replacement - \$220,000

### **PW Administrative Services Program**

- Performs all accounting functions and contract processing.
- Provides all clerical support to the department.
- Supports operation of four service districts and one lighting district.
- Provides facility services for all Public Works campuses.
- Coordinates information technology projects for the department.
- Provides countywide non-emergency dispatching.
- Provides recruitment and human resources support for the department.

#### **Program Summary**

Public Works			Prog	ram: PW Administra	ative Services
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	24,076	60,027	14,348	14,348	0.0%
Intergovernmental State	6,617,658	7,480,688	4,165,607	4,775,200	14.6%
Charges for Services	1,582,896	1,793,556	1,890,537	1,616,118	-14.5%
Admin Cost Recovery	(598,199)	(642,261)	(625,050)	(969,523)	55.1%
Interest	249,483	170,178	150,000	400,000	166.7%
Other Revenues	17,304	17,201	0	0	n.a.
Other Fund Transfers	48,024	234,644	188,884	0	-100.0%
Financing Proceeds	0	8,647	0	0	n.a.
Net Working Capital	30,931,018	35,846,052	26,470,997	21,430,878	-19.0%
TOTAL RESOURCES	38,872,260	44,968,731	32,255,323	27,267,021	-15.5%
REQUIREMENTS					
Personnel Services	2,055,330	2,208,189	3,097,433	3,234,939	4.4%
Materials and Services	420,748	572,080	599,624	496,014	-17.3%
Administrative Charges	210,489	222,560	404,413	89,648	-77.8%
Capital Outlay	339,641	43,934	4,198,782	2,523,355	-39.9%
Debt Service Principal	0	12,785	0	0	n.a.
Debt Service Interest	0	405	0	0	n.a.
Contingency	0	0	0	480,000	n.a.
Ending Fund Balance	0	0	23,955,071	20,443,065	-14.7%
TOTAL REQUIREMENTS	3,026,208	3,059,953	32,255,323	27,267,021	-15.5%
FTE	24.90	25.00	26.00	26.00	0.0%

#### FTE By Position Title By Program

Program: PW Administrative Services	
Position Title	FTE
Accounting Specialist	4.00
Administration Division Manager	1.00
Administrative Assistant (Confidential) (Biling)	1.00
Administrative Assistant (WC)	1.00
Administrative Services Manager Sr	1.00

Program: PW Administrative Services	
Position Title	FTE
Communications Coordinator	1.00
Contracts Specialist	1.00
Contracts Specialist Sr	1.00
Data Specialist	1.00
Deputy Public Works Director	1.00
Dispatch Center Coordinator	2.00
Grant/Contracts Compliance Analyst	1.00
Management Analyst 1	1.00
Office Manager Sr	1.00
Office Specialist 2	2.00
Office Specialist 3	2.00
Office Specialist 3 (Bilingual)	1.00
Office Specialist 4	1.00
Public Works Director	1.00
Safety Specialist	1.00
Program PW Administrative Services FTE Total:	26.00

#### FTE Changes

There are no changes in FTE.

#### **PW Administrative Services Program Budget Justification**

#### RESOURCES

Resources for the Administrative Program consists of System Development Charges, Interest for the Public Works Fund, administrative services to various funds within the department and service districts, and property leases for storage of containers at the Aumsville property and the cell tower at the main Public Works campus.

Intergovernmental State increase is for a facility related project that will be in design phase and require gas tax to support these projects.

Charges for Services are decreasing due to current trends of expenses related to services rendered to other funds within the Public Works department.

The Net Working Capital decrease is based on FY 2022-23 projections and several engineering capital projects in the construction phase.

#### REQUIREMENTS

Personnel Services increase is due to normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services decrease is primarily for two contracted services reducing or ending services in FY 2023-24, which includes the culture initiative consultant and safety program consultant.

Capital Outlay for FY 2023-24 consists of the following:

- (1) Carry-forward Aumsville Site Building 1 Roof Replacement \$26,400
- (2) New Aumsville Site HVAC Replacement \$31,625
- (3) Carry-forward Silverton Rd Site Building 4 Water Maze Replacement \$57,750
- (4) Carry-forward Silverton Rd Site Building 1 expansion \$650,000
- (5) Carry-forward Silverton Rd Site Land Purchase adjacent to campus \$1,500,400
- (6) New Silverton Rd Site Gate # 2 Operations System Replacement \$16,830
- (7) New Silverton Rd Site Cascade Hwy Electrical Panel Upgrade \$20,350
- (8) New Asset Management System \$220,000

### **Shops Program**

- Purchases and maintains all heavy equipment for the department.
- Maintains pool car, light duty fleet and generators for all of Marion County.

#### **Program Summary**

Public Works				Pr	ogram: Shops
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	3,277	32,307	0	0	n.a.
Intergovernmental State	990,802	889,759	3,350,488	3,086,525	-7.9%
Charges for Services	477,253	650,611	477,000	728,845	52.8%
Admin Cost Recovery	479,293	542,973	523,550	865,873	65.4%
TOTAL RESOURCES	1,950,624	2,115,649	4,351,038	4,681,243	7.6%
REQUIREMENTS					
Personnel Services	1,208,365	1,169,685	1,377,260	1,439,222	4.5%
Materials and Services	103,287	156,873	217,180	219,135	0.9%
Administrative Charges	223,157	211,059	252,632	239,789	-5.1%
Capital Outlay	415,816	578,032	2,223,966	2,383,097	7.2%
Contingency	0	0	280,000	400,000	42.9%
TOTAL REQUIREMENTS	1,950,624	2,115,649	4,351,038	4,681,243	7.6%
FTE	13.50	13.50	13.50	13.50	0.0%

#### FTE By Position Title By Program

Program: Shops	
Position Title	FTE
Fleet Shop Supervisor	0.50
Fleet Specialist	1.00
Mechanic	8.00
Mechanic-Sr	1.00
Parts Specialist	2.00
Public Works Aide	1.00
Program Shops FTE Total:	13.50

#### FTE Changes

FTE remains unchanged.

#### **Shops Program Budget Justification**

#### RESOURCES

Resources for the Shops Program consist of gas tax and Charges for Services provided to other county departments for maintenance services of vehicles and equipment and internal billings to other programs within the Public Works Fund.

Intergovernmental State decrease is due to a shop rate increase to pay for the increased costs to operate the shop.

Charges for Services and Admin Cost Recovery are increasing because of the shop rate increase from \$85/hr. to \$145/hr. effective FY 2023-24.

#### REQUIREMENTS

Personnel Services is increasing due to normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services is remaining flat year-over-year, primarily driven by a decrease in material needs, offset by an increase in supply needs for fuel.

Capital Outlay in FY 2023-24 consists of the following:

- (1) Replacement Class 8 Dump Truck, Plow, and Sander \$332,000
- (2) Replacement Tile Flusher \$651,000
- (3) Replacement Trailer \$130,000
- (4) Replacement Class 3 Flatbed Truck \$65,000
- (5) Replacement Skid Steer w/attachments \$166,000
- (6) Replacement Brush Cutter \$230,000
- (7) New Hydroseeder \$67,000
- (8) Carry-forward CE # 21-101 Auto Grade Controls \$16,800
- (9) Carry-forward CE # 22-412 Street Sweeper Truck \$367,925
- (10) Carry-forward CE # 23-307 Class 8 Dump Truck w-Plow and Sander \$321,918
- (11) Carry-forward CE # 23-313 Salem Fuel Tank Monitor \$19,377
- (12) Carry-forward CE # 23-314 Silverton Fuel Tank Monitor \$16,077

### **Communications Program**

- Supports all radio communication and microwave systems in the county.
- Maintains radio communication tower equipment.
- Installs required radio equipment in county fleet vehicles.

#### **Program Summary**

Public Works				Program: Con	nmunications
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	3,081	0	0	n.a.
Intergovernmental State	460,071	273,447	1,557,965	825,392	-47.0%
Charges for Services	325,495	224,254	136,300	116,350	-14.6%
Admin Cost Recovery	105,900	96,200	100,000	100,650	0.7%
General Fund Transfers	1,842	0	0	0	n.a.
TOTAL RESOURCES	893,307	596,981	1,794,265	1,042,392	-41.9%
REQUIREMENTS					
Personnel Services	273,742	247,164	406,216	440,251	8.4%
Materials and Services	448,204	143,775	241,632	225,261	-6.8%
Administrative Charges	141,362	177,664	126,167	103,180	-18.2%
Capital Outlay	0	2,124	774,100	203,700	-73.7%
Debt Service Principal	0	7,449	0	0	n.a.
Debt Service Interest	0	104	0	0	n.a.
Transfers Out	30,000	18,724	106,150	0	-100.0%
Contingency	0	0	140,000	70,000	-50.0%
TOTAL REQUIREMENTS	893,307	597,002	1,794,265	1,042,392	-41.9%
FTE	3.50	3.50	3.50	3.50	0.0%

#### FTE By Position Title By Program

Program: Communications	
Position Title	FTE
Electronics Technician 1 - Communications	1.00
Electronics Technician 2	2.00
Fleet Shop Supervisor	0.50
Program Communications FTE Total:	3.50

#### FTE Changes

FTE remains unchanged.

#### **Communications Program Budget Justification**

#### RESOURCES

Resources for the Communications Program consist of gas tax and Charges for Services rendered to county departments.

Charges for Services are slightly decreasing based on improved power upgrade at House Mountain, resulting in reduced billable services to the Sheriff's Office for radio maintenance services.

Admin Cost Recovery is related to services rendered for internal Public Works communication services.

#### REQUIREMENTS

Personnel Services is increasing due to normal step increases, cost of living adjustments, and related fringe benefit increases, offset by a vacancy in the program, which is budgeted at a lesser step.

Materials and Services is decreasing slightly, based on a reduction in contracted services for tower climbing and on-call services. Additionally, maintenance costs are anticipated to decrease after the House Mountain radio site power upgrade is completed in the summer of 2023.

Capital Outlay for FY 2023-24 consists of the following:

(1) Carry-forward - CE # 23-315 Sno Cat Replacement - \$203,700

### **Fleet Management Program**

- Manages the county pool vehicle fleet of 23 vehicles.
- Manages the 286 vehicle consolidated light duty fleet for the county.
- Purchases all on-road licensed vehicles for the county.

#### **Program Summary**

Public Works				Program: Fleet	Management
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Charges for Services	2,107,143	2,114,406	2,204,496	2,475,761	12.3%
General Fund Transfers	29,821	8,729	62,337	62,337	0.0%
Other Fund Transfers	266,999	50,821	359,262	156,745	-56.4%
Settlements	22,853	6	0	0	n.a.
Net Working Capital	2,010,548	1,681,618	2,781,536	2,769,231	-0.4%
TOTAL RESOURCES	4,437,364	3,855,580	5,407,631	5,464,074	1.0%
REQUIREMENTS					
Materials and Services	734,113	543,216	585,140	722,890	23.5%
Administrative Charges	55,937	55,237	58,785	41,702	-29.1%
Capital Outlay	1,965,695	475,590	2,751,077	2,381,019	-13.5%
Contingency	0	0	330,000	540,000	63.6%
Ending Fund Balance	0	0	1,682,629	1,778,463	5.7%
TOTAL REQUIREMENTS	2,755,746	1,074,043	5,407,631	5,464,074	1.0%

#### Fleet Management Program Budget Justification

#### RESOURCES

Resources for the Consolidated Fleet Program come from vehicle lease revenues charged to the departments that utilize light duty vehicles, revenues for the use of pool vehicles and surplus revenues for the sale of used vehicles. Pool vehicles usage is charged on a per mile basis, currently \$0.50 per mile, and includes fuel expenses. The lease rate for consolidated fleet vehicles is a maintained rate, but all programs purchase their own fuel.

Charges for Services increase is for an increase in fleet lease revenue as calculated for FY 2023-24, which is related to an increase to the shop rate for maintenance of vehicles.

General Fund Transfers is for 1 additional vehicle for the Sheriff's Office Law Enforcement Assisted Diversion (LEAD) program.

Other Fund Transfers is for 3 additional vehicles for the Health Department and 1 replacement and upgrade of a vehicle for the Health Department.

#### REQUIREMENTS

Materials and Services increase is related to an increase in the shop rate for maintenance of vehicles.

Ending Fund Balance is increasing due to a lower than average year in vehicle replacements.

Capital Outlay in FY 2023-24 consists of the following:

- (1) Carry-forward CE # 22-437 FY21-22 Annual Light Duty Fleet Replacement \$281,886
- (2) Carry-forward CE # 23-336 FY22-23 Annual Light Duty Fleet Replacement \$892,581
- (3) Carry-forward CE # 23-337 Health and Human Services add 2 Chevrolet Malibu's \$46,900
- (4) Carry-forward CE # 23-338 Sheriff's Office add patrol Vehicle for LEAD program \$62,337
- (5) Carry-forward CE # 23-339 Health & Human Services add Cargo Van \$63,319
- (6) Carry-forward CE # 23-340 Health & Human Services add van for His Place program \$46,526
- (7) New FY23-24 Annual Light Duty Fleet Replacement 16 vehicles \$987,470

### **Environmental Services Program**

- Manages waste flow and disposal for Marion County.
- Operates one transfer station and operates the scale house for a 2nd transfer station.
- Conducts Marion Resourcers classes and business focused EarthWISE program.
- Educates the public about recycling using social media, radio, and print advertising.
- Operates the Brown's Island construction demolition debris landfill site.

#### **Program Summary**

Public Works			I	Program: Environme	ental Services
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Taxes	481,252	519,621	425,000	525,000	23.5%
Intergovernmental Federal	2,302	68,255	0	0	n.a.
Intergovernmental State	0	6,130	51,070	0	-100.0%
Charges for Services	31,005,925	25,130,508	25,869,957	22,652,379	-12.4%
Interest	214,581	137,513	100,000	350,000	250.0%
Other Revenues	14,438	(1,768)	0	0	n.a.
Other Fund Transfers	0	0	0	0	n.a.
Settlements	0	12,835	0	0	n.a.
Net Working Capital	21,517,114	26,436,382	29,941,377	29,375,142	-1.9%
TOTAL RESOURCES	53,235,613	52,309,475	56,387,404	52,902,521	-6.2%
REQUIREMENTS					
Personnel Services	2,417,927	2,690,235	3,351,520	3,513,070	4.8%
Materials and Services	22,707,495	17,840,202	21,763,714	20,096,866	-7.7%
Administrative Charges	1,390,855	1,441,002	1,730,202	1,746,249	0.9%
Capital Outlay	282,337	381,560	13,713,961	14,771,662	7.7%
Transfers Out	0	15,900	0	0	n.a.
Contingency	0	0	5,150,000	2,750,000	-46.6%
Ending Fund Balance	0	0	10,678,007	10,024,674	-6.1%
TOTAL REQUIREMENTS	26,798,614	22,368,898	56,387,404	52,902,521	-6.2%
FTE	28.50	30.50	31.70	31.70	0.0%

#### FTE By Position Title By Program

Program: Environmental Services	
Position Title	FTE
Crew Leader	1.00
Engineering Tech 1	1.00
Environmental Services Division Manager	1.00
Environmental Services Operations Supervisor	1.00
Heavy Equipment Operator	3.00
Maintenance Worker	4.00
Medium Equipment Operator	3.00
Program Supervisor	1.70

Program: Environmental Services	
Position Title	FTE
Scale Attendant	7.00
Scale Attendant (Bilingual)	3.00
Waste Reduction Coordinator	1.00
Waste Reduction Coordinator (Bilingual)	2.00
Wastewater Operator 1	2.00
Wastewater Operator 2	1.00
Program Environmental Services FTE Total:	31.70

The count does not include a 3.00 FTE for budgeted temporary staff. 2.00 FTE is for four on call/relief scale attendants and 1.00 FTE is for two maintenance workers during the summer months to help with transfer station support and vegetation management.

#### FTE Changes

FTE remains unchanged.

#### **Environmental Services Program Budget Justification**

#### RESOURCES

Resources for the Environmental Services Program consist primarily of tipping fees at each of the two transfer stations, Covanta's energy from waste facility, and the Brown's Island landfill. Additional resources including franchise fees from the eight franchised haulers for Marion County, reimbursement for the transportation and disposal of ash from Covanta, and services to service districts for waste water and water operations.

Charges for Services decrease is for a decrease in volume related to construction companies utilizing the Marion Resource Recovery Facility in order to receive a discount for demolition waste disposal and Covanta volume trends decreasing.

#### REQUIREMENTS

Personnel Services is increasing due to normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services decrease is related to contracted services decrease for the volume reduction at Covanta, Salem Keizer Recycling and Transfer Station, and North Marion Transfer Station.

Miscellaneous expenses are increasing due to budgeting for property clean ups in special programs.

Capital Outlay for FY 2023-24 consists of the following:

- (1) Solid waste billing system replacement \$122,100
- (2) Land purchase for future transfer station \$10,000,000
- (3) Electric gate at Browns Island \$75,000
- (4) Leachate lift station improvement \$176,000
- (5) 950 Loader Replacement for North Marion Operations \$480,000
- (6) Water truck for Browns Island composting facility \$243,662
- (7) D7 Replacement for Browns Island Operations \$960,000
- (8) Gas flare replacement at North Marion Transfer Station \$467,500
- (9) New transfer station design \$1,500,000
- (10) New Material Handler for North Marion Transfer Station Operations \$600,000
- (11) North Marion Generator Back-up \$110,000
- (12) Browns Island Generator Back-up \$37,400

### **Stormwater Management Program**

- Maintains the stormwater system in the unincorporated urban area east of Salem.
- Improves water quality and reduces stormwater runoff by providing sweeping services and cleaning catch basins several times per year, and improving detention basins and bioswale infrastructure.
- Provides community education through media outlets, classroom exercises, employee training, brochures, and storm drain stencils.
- Meets minimum stormwater regulatory requirements by the Environmental Protection Agency and the Department of Environmental Quality.

Public Works			Pro	gram: Stormwater	Management
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	1,068	12,779	0	0	n.a.
Charges for Services	982,181	1,025,361	1,059,027	1,069,638	1.0%
Interest	10,381	6,245	5,000	14,400	188.0%
Net Working Capital	1,161,254	1,297,284	1,295,861	1,029,826	-20.5%
TOTAL RESOURCES	2,154,883	2,341,669	2,359,888	2,113,864	-10.4%
REQUIREMENTS					
Personnel Services	402,240	433,980	572,106	652,243	14.0%
Materials and Services	364,640	416,972	629,369	488,432	-22.4%
Administrative Charges	79,623	94,137	121,057	105,101	-13.2%
Capital Outlay	11,714	100,719	514,984	287,059	-44.3%
Contingency	0	0	220,000	210,000	-4.5%
Ending Fund Balance	0	0	302,372	371,029	22.7%
TOTAL REQUIREMENTS	858,217	1,045,808	2,359,888	2,113,864	-10.4%
FTE	5.50	5.50	5.50	5.50	0.0%

#### **Program Summary**

#### **FTE By Position Title By Program**

Program: Stormwater Management	
Position Title	FTE
Crew Leader	1.00
Environmental Specialist	1.00
Maintenance Worker	1.00
Medium Equipment Operator	2.00
Program Supervisor	0.50
Program Stormwater Management FTE Total:	5.50

#### FTE Changes

FTE remains unchanged.

#### Stormwater Management Program Budget Justification

RESOURCES

Resources for the Stormwater Management Program consist of four main components: East Salem Service District (ESSD) stormwater service fees, charges for services to ESSD, the Public Works Fund, and the Environmental Services Fund. These services include community outreach, crew lead support, ditch and catch basin maintenance and street sweeping services.

Charges for Services are increasing based on current trend of services to the Public Works Fund and Environmental Services Fund.

#### REQUIREMENTS

Personnel Services increase is due to normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services is decreasing due to a one-time consultant for detention basin planning in FY 2022-23 for \$150,000 not repeating in FY 2023-24.

Capital Outlay consists of the following:

- (1) Carry-forward CE # 20-038 Silverton Road Sandringham bank stabilization \$105,933
- (2) Carry-forward CE # 20-046 Selby Bramble bank stabilization \$126,126
- (3) New Parkdale Detention and Wetland \$55,000

### **County Parks Program**

- Maintains 18 parks.
- Updates and replaces playground equipment.
- Provides the public with clean and safe recreation areas.
- Provides camping at Bear Creek Park and North Santiam Park.

#### Program Summary

Public Works				Program:	County Parks
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	938	69,967	631,977	1,472,928	133.1%
Intergovernmental State	317,710	328,267	310,000	1,141,718	268.3%
Charges for Services	91,410	79,268	319,750	35,000	-89.1%
Interest	6,769	4,096	3,500	15,000	328.6%
Other Revenues	18	430,639	0	0	n.a.
General Fund Transfers	140,743	246,403	265,062	406,805	53.5%
Other Fund Transfers	0	202,312	0	0	n.a.
Net Working Capital	741,768	811,102	1,276,664	1,214,219	-4.9%
TOTAL RESOURCES	1,299,357	2,172,053	2,806,953	4,285,670	52.7%
REQUIREMENTS					
Personnel Services	250,246	387,619	407,861	471,394	15.6%
Materials and Services	183,362	404,611	387,249	1,174,951	203.4%
Administrative Charges	54,647	49,740	90,418	72,620	-19.7%
Capital Outlay	0	41,919	1,025,599	1,587,916	54.8%
Transfers Out	0	11,500	15,000	0	-100.0%
Contingency	0	0	269,714	400,000	48.3%
Ending Fund Balance	0	0	611,112	578,789	-5.3%
TOTAL REQUIREMENTS	488,256	895,389	2,806,953	4,285,670	52.7%
FTE	3.00	3.00	3.80	3.80	0.0%

#### FTE By Position Title By Program

Program: County Parks	
Position Title	FTE
Civil Engineering Assoc 1	1.00
Medium Equipment Operator	1.00
Program Coordinator 1	1.00
Program Supervisor	0.80
Program County Parks FTE Total:	3.80

• The count does not include 2.00 FTE in summer temporary Maintenance Workers.

#### FTE Changes

FTE remains unchanged.

#### **County Parks Program Budget Justification**

#### RESOURCES

Resources for the county Parks Program consist primarily of the state recreational vehicle revenue, camping fees for Bear Creek and North Santiam campgrounds, and parking permit fees for accessing the North Fork area parks. Due to the Beachie Creek fire of 2020, parking permit fees and camping fees at Bear Creek won't be realized and are not in the FY 2023-24 budget. Camping fees for North Santiam campground is budgeted for FY 2023-24.

Intergovernmental Federal is increasing due to recovery assistance from FEMA for park restoration in the Santiam Canyon and funds from the American Rescue Plan which will help fund the improvement of Parkdale Park. The improvements include pathways that are compliant with the Americans with Disabilities Act, a dog park, utilities, lighting, and a picnic shelter.

Intergovernmental State is increasing due to a grant from the Oregon Watershed Enhancement Board (OWEB) for replanting trees in the Santiam Canyon area parks. RV parks apportionment resources are anticipated to remain stable based on current forecasts.

Charges for Services is decreasing due to the one-time sale of timber in FY 2022-23 from the Santiam Canyon parks impacted by the wildfire of 2020.

General Fund Transfers of \$406,805 include the following:

- (1) Medium Equipment Operator 1.0 FTE \$118,903
- (2) Parks Supervisor 0.80 FTE \$108,538
- (3) 6 summer temporary Maintenance Workers @ 0.25 FTE each total 1.50 FTE \$82,422
- (4) Wide Area Mower \$96,942

#### REQUIREMENTS

Personnel Services increases are attributed to normal step increases, cost of living adjustments, and related fringe benefit increases.

The Materials and Services increase is due to grants provided by the Oregon Watershed Enhancement Board (OWEB) for tree replanting in the North Fork corridor and Salmon Falls wetland.

Capital Outlay for FY 2023-24 consists of the following:

- (1) Carry-forward Bear Creek Park Restoration \$487,740
- (2) Carry-forward Salmon Falls Park Restoration \$422,620
- (3) Carry-forward Parkdale Park Improvement \$284,356
- (4) New Spongs Landing Development \$66,000
- (5) New Minto Park Restoration \$160,050
- (6) New Niagara Park Restoration \$70,208
- (7) New Wide area mower \$96,942

The decrease in Ending Fund Balance is based on utilizing reserves to restore the parks in the North Fork corridor.

### **Engineering Program**

- Provides design services for major projects.
- Performs construction management and project inspection.
- Performs traffic engineering services.
- Carries out long-term transportation planning.
- Performs drainage modeling and analysis services.
- Operates a road surface management program.

#### **Program Summary**

Public Works				Program	: Engineering
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Licenses and Permits	237,464	266,567	236,750	221,650	-6.4%
Intergovernmental Federal	5,574,846	6,355,060	11,166,250	15,482,750	38.7%
Intergovernmental State	8,837,569	10,099,506	24,108,335	25,287,338	4.9%
Charges for Services	656,099	181,089	76,050	666,500	776.4%
Interest	(170)	0	0	0	n.a.
Other Revenues	374	0	0	0	n.a.
Other Fund Transfers	(45,868)	190,948	155,627	0	-100.0%
TOTAL RESOURCES	15,260,314	17,093,170	35,743,012	41,658,238	16.5%
REQUIREMENTS					
Personnel Services	3,649,925	3,578,502	4,702,057	5,130,862	9.1%
Materials and Services	586,403	829,375	1,958,718	1,548,672	-20.9%
Administrative Charges	579,333	534,084	698,124	668,704	-4.2%
Capital Outlay	10,444,654	12,151,208	25,199,350	30,715,000	21.9%
Transfers Out	0	0	20,000	0	-100.0%
Contingency	0	0	3,164,763	3,595,000	13.6%
TOTAL REQUIREMENTS	15,260,314	17,093,170	35,743,012	41,658,238	16.5%
FTE	35.56	30.60	33.60	33.60	0.0%

### FTE By Position Title By Program

Program: Engineering	
Position Title	FTE
Civil Engineer Supervisor	4.00
Civil Engineering Assoc 1	4.00
Civil Engineering Assoc 2	5.60
Civil Engineering Assoc 3	7.00
Engineering Division Manager	1.00
Engineering Tech 1	3.00
Engineering Tech 2	7.00
Engineering Tech Sr	1.00
Office Specialist 3	1.00
Program Engineering FTE Total:	33.60

The count does not include 3.74 temporary FTE and consists of the following:
 (1) Ten Engineering Technician 1 - 3.40 FTE
 (2) One Engineering Tech, Sr - 0.34 FTE

#### FTE Changes

FTE remains unchanged.

#### **Engineering Program Budget Justification**

#### RESOURCES

Resources for the Engineering Program consists of gas tax, licenses and permit fees, and grants for federally-funded projects.

Licenses and Permits revenues are decreasing based on current trends.

Intergovernmental Federal Revenues is received for several capital projects and reimburses a portion of the preliminary engineering, right of way and construction phases of each project. Budgeted revenues is based on the phase and anticipated costs for each project. Because the construction phase has the most costs, the revenue can fluctuate significantly year-to-year based on how many projects are in their construction phase.

Intergovernmental Federal revenue increase is primarily attributed to additional funding provided by Oregon Department of Transportation for escalated construction costs.

Intergovernmental State revenues is expected to increase in FY 2023-24 based on thirteen projects with funding from the Oregon Department of Transportation.

Increased state gas tax revenue is allocated to the Engineering Program to offset increased number of projects in the construction phase.

Charges for Services increase is a one-time proportional share contribution to offset project costs for the Culver Drive Resurfacing project.

No Other Fund Transfers are budgeted in FY 2023-24 since the Traffic Signal Interconnect and Fiber project is anticipated to be completed in FY 2022-23.

#### REQUIREMENTS

Personnel Services increase is due to normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services decrease attributed primarily to the following:

(1) Engineering services - less assistance being provided by 3-party agencies for the Cordon Corridor plan, reinspections of bridge loading signs, and engineering standards update.

(2) Other contracted services - roadway mitigation projects being managed by Road Operations program instead the Engineering program and canceled work scheduled with a asset management consultant.(3) Public works services - based on current trends for services provided by the Surveyor Fund.

Capital Outlay for FY 2023-24 consists of the following: (1) Carry-forward - Hayesville Dr: Portland - Fuhrer Urban Upgrades - \$4,281,250 (2) Carry-forward - Traffic Signal Interconnect and Fiber - \$160,250 (3) Carry-forward - North Fork Road Slide 2 Repair - \$197,000 (4) Carry-forward - ARTS Curve Signing - \$183,250 (5) Carry-forward - Lancaster Dr Reconstruction and ADA - Center St to Monroe Av - \$1,770,250 (6) Carry-forward - Hollywood Dr: Silverton Rd to Greenfield Traffic Signal and Urban Upgrade - \$2,057,750 (7) Carry-forward - Center St - N Side Urban Upgrade - \$257,000 (8) Carry-forward - River Rd S Bridge #5789A (Independence Bridge) Scour Repair - 2,413,000 (9) Carry-forward - Cordon Rd at Hayesville Dr Left Turn Refuge - \$722,500 (10) Carry-forward - Cordon Rd at Kale St Left Turn Refuge - \$722,500 (11) Carry-forward - Meridian Road Bridge #2504A (Abiqua Ck) Scour Repair and Trans Rail - \$1,560,000 (12) Carry-forward - Large Culvert Replacement - \$35,750 (13) Carry-forward - Connecticut Ave W Side Urban Upgrade - \$210,250 (14) Carry-forward - 3rd Street Bridge #6207A (Butte Creek - Scotts Mills) Replacement - \$1,102,250 (15) Carry-forward - Delaney Rd Bridge Replacement and Realignment - \$73,750 (16) Carry-forward - Hazelgreen Bridge 05387 Replacement - \$1,290,500 (17) Carry-forward - Rambler Bridge 05419A Rehabilitation - \$3,604,500 (18) Carry-forward - Mill Creek Bridge 1505 Replacement - \$563,750 (19) Carry-forward - French Prairie Road: Champoeg Crk Bridge - \$129,750 (20) Carry-forward - Silverton Rd Left Turn Refuge at Desart - \$452,000 (21) Carry-forward - SRTS-Auburn Elementary - \$7,000 (22) Carry-forward - SRTS-Four Corners Elementary - \$442,000 (23) Carry-forward - SRTS-Stayton Middle School - \$182,500 (24) Carry-forward - Central St (Gates) Urban Improvements - \$477,500 (25) Carry-forward - State St - 4106 to 46th Av Urban Upgrade - \$176,250 (26) Carry-forward - McKay Rd ARPA Safety Improvements - \$199,000 (27) Carry-forward - North Fork Road Replacement Signing - \$75,000 (28) Carry-forward - Sinker Creek Bridge Replacement - \$111,250 (29) Carry-forward - North Fork Guardrail - \$125,000 (30) Carry-forward - Sorbin Av Bridge Repair/Rehab - \$406,000 (31) New - Abigua MP 0.31 Slide Repair - \$600,000 (32) New - North Fork Guardrail - FLAP - \$70,250 (33) New - Lebrun Rd Realignment (Port of Willamette) ARPA - \$980,000 (34) New - ARTS Cascade Hy Safety Improvements - \$11,250 (35) New - ARTS Centerline Rumble Strips - \$6,250 (36) New - ARTS Howell Prairie Safety Improvements - \$7,500 (37) New - ARTS McKay Corridor Improvements - \$8,500 (38) New - ARTS Ehlen & Butteville Roundabout - \$32,500 (39) New - Pavement Preservation Program - \$4,000,000 (40) New - Guardrail - \$150,000 (41) New - Sidewalk/ADA Program - \$300,000 (42) New - Traffic Signal Upgrades - \$100,000 (43) New - School Flasher Installations & Upgrades - \$75,000 (44) New - Driver Feedback Signs - \$15,000 (45) New - Street Lighting Improvement Program - \$20,000 (46) New - Advisory Curve Signing Updates - \$250,000

(47) New - Pedestrian Enhancements Program - \$100,000

# Surveyor Program

- Re-establishes Government Corners.
- Approves and records surveys throughout the county.
- Approves and records partition plats and subdivisions.
- Maintains electronic data files of surveys.
- Performs records management of all prior surveys.

	Pro	gram Summa	ry		
Public Works				Progr	am: Surveyor
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	65	18,910	0	0	n.a.
Charges for Services	814,276	854,125	1,150,061	881,697	-23.3%
Interest	26,417	15,886	13,200	30,000	127.3%
General Fund Transfers	101,659	140,342	140,342	140,342	0.0%
Other Fund Transfers	(100)	0	0	0	n.a.
Net Working Capital	2,610,518	3,034,697	3,209,611	3,187,417	-0.7%
TOTAL RESOURCES	3,552,836	4,063,959	4,513,214	4,239,456	-6.1%
REQUIREMENTS					
Personnel Services	336,186	662,093	861,930	853,397	-1.0%
Materials and Services	83,108	127,980	156,679	142,222	-9.2%
Administrative Charges	57,318	64,275	125,229	114,683	-8.4%
Capital Outlay	0	0	0	10,000	n.a.
Transfers Out	41,527	0	0	0	n.a.
Contingency	0	0	470,000	400,000	-14.9%
Ending Fund Balance	0	0	2,899,376	2,719,154	-6.2%
TOTAL REQUIREMENTS	518,139	854,348	4,513,214	4,239,456	-6.1%
FTE	4.04	9.00	8.00	8.00	0.0%

#### FTE By Position Title By Program

Program: Surveyor	
Position Title	FTE
County Surveyor	1.00
Office Specialist 3	1.00
Survey Technician 1	3.00
Survey Technician 2	2.00
Survey Technician 3	1.00
Program Surveyor FTE Total:	8.00

The count does not include 0.25 temporary FTE and consists of the following: (1) Survey Tech 3 - 0.25 FTE

#### <u>FTE Changes</u>

FTE remains unchanged.

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#### **Surveyor Program Budget Justification**

#### RESOURCES

Revenues for the Surveyor Program consist primarily of corner restoration record fees, surveyor fees, services to county departments, and General Fund Transfers.

Beginning FY 2021-22, all Surveyor personnel costs are allocated to the Surveyor Program and subsequently billed to county programs when survey services are requested, including labor hours worked in corner restorations and the Public Works Engineering Program. An additional administrative overhead fee will be charged for services provided to county programs outside of the Surveyor Program. The administrative overhead fee is calculated based on the net expenses for Surveyor Program's budgeted Materials and Services, Personnel Services, Administrative Charges, and off-setting Charges for Services revenue for billable activities.

Decreases in Charges for Services can be attributed to decreased corner restoration fees, surveyor fees, and services provided to county departments based on FY 2022-23 trends.

Interest revenue increase is based on FY 2022-23 trends.

The General Fund Transfer is provided to support customer service and records management.

#### REQUIREMENTS

Materials and Services decreases are primarily attributed for the following reasons:

(1) Decrease in public works services is related to a reduced allocation percentage for the department's internal allocation for administrative, accounting, and safety services provided to other programs within the department.

(2) Decrease in computer non capital purchases for one-time equipment purchases completed in FY 2022-23.

Capital Outlay for FY 2023-24 consists of the following:

(1) New - Plat Tracker Software Replacement

### Land Use Planning Program

- Develops and administers a Comprehensive Land Use Plan per ORS chapters 92,197 and 215.
- Implements land use regulations for the unincorporated area of Marion County.
- Coordinates with cities on urban growth boundaries, residential and employment land, transportation actions, and other land use activity per ORS 195.025.
- Administers county's participation in National Floodplain Insurance Program and FEMA Community Rating System.

Program Summary

	FIC	yrann Sunnna	iy			
Public Works				Program: Land	Use Planning	
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %	
RESOURCES						
Intergovernmental Federal	0	11,992	0	0	n.a.	
Charges for Services	322,459	336,630	285,540	350,000	22.6%	
Interest	1,245	647	450	1,200	166.7%	
General Fund Transfers	338,958	288,027	511,198	437,996	-14.3%	
Other Fund Transfers	324,000	338,847	329,000	324,000	-1.5%	
TOTAL RESOURCES	986,661	976,141	1,126,188	1,113,196	-1.2%	
REQUIREMENTS						
Personnel Services	580,926	560,561	655,041	682,515	4.2%	
Materials and Services	107,986	128,324	171,896	173,978	1.2%	
Administrative Charges	297,750	287,256	299,251	256,703	-14.2%	
TOTAL REQUIREMENTS	986,661	976,141	1,126,188	1,113,196	-1.2%	
FTE	5.50	5.50	5.50	5.50	0.0%	

#### FTE By Position Title By Program

Program: Land Use Planning	
Position Title	FTE
Assistant Planner	1.00
Associate Planner	3.00
Building and Planning Division Manager	0.50
Principal Planner	1.00
Program Land Use Planning FTE Total:	5.50

#### FTE Changes

FTE remains unchanged.

#### Land Use Planning Program Budget Justification

#### RESOURCES

Resources for Land Use Planning consists primarily of planning fees, which are projected to increase in FY 2023-24 based on FY 2022-23 trends. Additional resources from the General Fund Transfers and Other Fund Transfers through lottery distribution assist in supplementing planned expenditures.

Interest increase is based on interest earnings trends in FY 2022-23.

#### REQUIREMENTS

Personnel Services is increasing based on normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services is increasing for the following primary reasons:

(1) Increase in code enforcement services based on current hours spent by the code enforcement team on planning related tasks.

(2) Increase in consulting services based on current trends and projected workload.

(3) Decrease in public works services due to a decrease in department's internal allocation for administrative, accounting, and safety services provided to other programs within the department.

No Capital Outlay is planned for FY 2023-24.

### **Building Inspection Program**

- Issues over 8,000 permits annually, depending on economic conditions.
- Provides services to 18 of 20 cities within Marion County.
- Performs 25,000 inspections annually.

#### **Program Summary**

Public Works				Program: Buildir	ng Inspection
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Licenses and Permits	3,722,140	3,590,759	3,700,000	3,700,000	0.0%
Intergovernmental Federal	0	55,673	0	0	n.a.
Intergovernmental State	0	22,540	0	0	n.a.
Charges for Services	3,854	5,864	3,500	0	-100.0%
Interest	49,864	28,296	24,000	100,000	316.7%
Other Revenues	(407)	(324)	0	0	n.a.
Other Fund Transfers	44	660,644	100,000	0	-100.0%
Net Working Capital	5,416,472	5,770,369	6,424,631	6,609,499	2.9%
TOTAL RESOURCES	9,191,967	10,133,822	10,252,131	10,409,499	1.5%
REQUIREMENTS					
Personnel Services	2,675,145	2,887,573	3,323,329	3,491,750	5.1%
Materials and Services	450,769	516,405	685,903	645,575	-5.9%
Administrative Charges	295,684	293,658	366,506	384,607	4.9%
Transfers Out	0	11,555	0	0	n.a.
Contingency	0	0	800,000	1,000,000	25.0%
Ending Fund Balance	0	0	5,076,393	4,887,567	-3.7%
TOTAL REQUIREMENTS	3,421,598	3,709,192	10,252,131	10,409,499	1.5%
FTE	24.30	24.30	24.50	24.50	0.0%

#### FTE By Position Title By Program

Program: Building Inspection	
Position Title	FTE
Building and Planning Division Manager	0.50
Building Inspector 2	4.00
Building Plans Examiner 1	1.00
Building Plans Examiner 2	4.00
Building Plans Examiner Sr	1.00
County Building Official	1.00
Electrical Inspector	2.00
Office Specialist 2	1.00
Onsite Wastewater Specialist 2	3.00
Permit Specialist	6.00
Plumbing Inspector	1.00
Program Building Inspection FTE Total:	24.50

The count does not include 2.00 temporary FTE and consists of the following:

Building Plans Examiner - 1.00 FTE
 Building Inspector - 1.00 FTE

#### FTE Changes

FTE remains unchanged.

#### **Building Inspection Program Budget Justification**

#### RESOURCES

Resources for the Building Inspection Program consist primarily of licenses and permit fees.

Requests for permits is expected to remain stable. FY 2023-24 revenue is budgeted based on FY 2022-23 trends.

Increase in investment earnings is based on FY 2022-23 revenue trends.

Other Fund Transfers is decreasing due to ending of the wildfire recovery grant.

#### REQUIREMENTS

Personnel Services increases are attributed to the FTE increase previously mentioned, normal step increases, cost of living adjustments, and related fringe benefit increases.

Materials and Services is increasing based primary on public works services decreasing for department administration service allocation reduction, offset by an increase in credit card fees based on current trends. No Capital Outlay is planned for FY 2023-24.

### **Public Works Grants Program**

 The Public Works Grants Program is for grant related projects that don't fit within the normal scope of the Public Works Department or related programs but have specific grant funds for projects the Public Works Department will be responsible for delivering.

	Pro	ogram Summa	ry		
Public Works				Program: Public	Works Grants
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	0	10,304,377	14,218,881	38.0%
TOTAL RESOURCES	0	0	10,304,377	14,218,881	38.0%
REQUIREMENTS					
Personnel Services	0	0	140,705	188,690	34.1%
Materials and Services	0	0	90,100	0	-100.0%
Administrative Charges	0	0	0	150,000	n.a.
Capital Outlay	0	0	10,073,572	13,880,191	37.8%
TOTAL REQUIREMENTS	0	0	10,304,377	14,218,881	38.0%
FTE	0.00	2.00	1.00	1.00	0.0%

#### FTE By Position Title By Program

Program: Public Works Grants	
Position Title	FTE
Senior Project Manager	1.00
Program Public Works Grants FTE Total:	1.00

#### FTE Changes

FTE remains unchanged.

#### **Public Works Grants Program Budget Justification**

#### RESOURCES

Resources for this program consist of the federally funded American Rescue Plan Act grant.

#### REQUIREMENTS

Personnel Services increase is due to normal step increases, cost of living adjustments, and related fringe benefit increases.

Capital Outlay for FY 2023-24 consists of the following:

(1) Carry-forward - CE # 22-308 - Public Safety Radio Project - \$4,418,524 - year 2 of 4 - total project: \$15,495,000

(2) Carry-forward - CE # 23-326 - Mill City and Gates Sewer System Project - \$6,250,000 - year 2 of 4 - total project: \$45,157,000

(3) Carry-forward - CE # 23-325 - Detroit and Idanha Sewer System Project - \$3,211,667 - year 2 of 4 - total project: \$10,000,000

### **KEY DEPARTMENT ACCOMPLISHMENTS**

- Administration Division developed and implemented a department-wide communications plan and dramatically increased public engagement regarding PW services, emergency preparedness, emergency response, waste reduction, road repair and maintenance activities, construction projects, wildfire recovery and dozens of other topics, engaging with more than 350,000 citizens throughout the year. The accounting section successfully executed and administered 150 construction contracts and contracts for services, a 65% increase in contracting volume over last year. Staff continued the development of workplace safety training modules specifically tailored to the work performed by PW staff, adding 10 additional modules to the department training catalog, for a total of 35 completed modules.
- Building and Planning Division, Building Inspection section, continued to support property owners rebuilding after the 2020 Beachie Creek and Lionshead wildfires, and built and maintained full staffing necessary to satisfy public need and provide an exceptional level of customer service. The program issued approximately 500 building permits for new one and two-family dwellings, and issued building permits for 156 apartment units, totaling more than \$200 million in constructed value. Staff issued nearly \$400 thousand in Oregon Building Codes Division (BCD) fire hardening grant dollars to wildfire survivors and issued building and septic permit fee waivers for 700 wildfire home rebuilds and major repairs. Planning Section staff issued 186 land use permits, facilitated the review and adoption of Turner and Sublimity urban growth boundary (UGB) amendments, and updated urban and rural zone codes to accommodate more types of uses within Marion County Comprehensive Land Use Plan.
- Environmental Services Division continued to process historic volumes of municipal solid waste (MSW) through county transfer stations and franchise hauler operations, handling 142 thousand tons of MSW through the North Marion and Salem-Keizer Transfer Stations and Brown's Island Construction & Demolition Waste landfill. Crews received more than 100 thousand yards of compostable wildfire and ice storm debris and processed and sold more than 64 thousand yards of compost. Public Works successfully executed a new franchise agreement with Republic Services to continue operation of the largest transfer station in Marion County, reducing customer wait times and improving recovery rates by directing the flow of recoverable construction and demolition materials from the transfer stations to Marion Resource Recovery Facility (MRRF). The Waste Reduction Program launched a new educational initiative called "Marion Resourcers" to replace the outdated "Master Recycler" program and hosted two waste reduction events that engaged approximately 1,000 citizens in its inaugural year.
- Environmental Services Division Stormwater Program developed and implemented new countywide stormwater standards to maintain compliance with state and federal regulations, deployed new vegetation control measures for 11 miles of county-maintained stormwater ditches and canals, and prevented residential flooding through the removal of channel debris and sediment from 6 critical flow-restricted locations in the East Salem Service District (ESSD) drainage system.
- Environmental Services Division, Parks Section successfully completed hazard tree removal and salvage operations from all six (6) county parks damaged by the 2020 Beachie Creek / Lionshead wildfires, and completed the auctioning of marketable timber, which generated \$805 thousand in revenue for the 310 Parks Fund. Staff completed the development and adoption of the Santiam Canyon Parks Recovery Plan, acquired operating rights for the North Santiam State Recreation Area (NSSRA) from the Oregon Parks and Recreation Department (OPRD), and logged 217 overnight stays at the NSSRA campground.
- Engineering Division, Capital Projects Section, obligated and bid five (5) federally funded construction
  projects, including (1) North Fork Road Pavement Overlay Project, (2) Hayesville Road Urban Improvement
  Project, (3) Hollywood Drive Urban Improvement Project, (4) Lancaster Drive Sidewalk Replacement Project,
  and (5) Phase 3A of Ferry Terminal Improvements at the Wheatland and Buena Vista Ferries. Staff are now
  administering 48 active projects totaling \$125 million in project value with 12 projects currently in
  construction and completed 25 miles of structural asphalt concrete overlay resurfacing on county roads.

Engineering Division achieved every federal funding obligation scheduled for the year, a first-time achievement since Marion County received federal-aid certification from the Oregon Department of Transportation in 2012, which resulted in Marion County receiving an additional allocation of \$3.5 million from the Salem-Keizer Metropolitan Planning Organization (MPO) to offset construction cost increases resulting from recent inflation.

- Engineering Division, Traffic Engineering Section, pursued and secured \$11.8 million in grant funding for six

   (6) traffic safety projects, including the Ehlen Road / Butteville Road Roundabout and McKay Road Safety Median Projects. Staff procured additional grants for updates to the county's Rural Transportation System Plan (RTSP) and a new Transportation Safety Action Plan (TSAP), which will make Marion County eligible for grant funding under the Infrastructure Investment and Jobs Act (IIJA), and initiated work on both projects. Staff completed traffic data collection and speed analysis recommendations for 75% of curves in county roads having an Average Daily Traffic (ADT) volume of 1,000 vehicles per day and higher and replaced school zone flashers at 12 locations.
- Engineering Division, Land Development and Engineering Permits (LDEP) Section, standardized and published new county permit specifications for work in the public right of way to streamline permitting processes, implemented new secondary access standards to provide flexibility in the placement of driveways, and provided engineering support in the development of new countywide stormwater standards, and obtained board adoption of the standards. Staff issued 300 access permits, 104 annual utility permits, 848 one-time utility permits, 5 erosion prevention and sediment control permits, 12 on-site stormwater drainage permits, 14 major construction permits, 22 work in the right of way permits, 5 road closure permits, and 19,800 motor carrier permits.
- Road Operations Division completed a 30-mile pavement preservation program and completed \$3.7 million in ice storm debris removal. Crews repaired 5 load-limited bridges, enabling load restrictions to be removed, and successfully completed haul out, inspection, retrofit and US Coast Guard recertification of the Wheatland Ferry.
- Emergency Management completed updates to county's Hazard Mitigation Plan (HMP) and obtained FEMA approval, acquired \$260 thousand in grant funding from the Oregon Department of Emergency Management (ODEM) to pay for program costs, monitored and supported 17 emergency events, and developed and launched a new public web portal to improve the dissemination of public information during emergency events. Staff hosted and conducted 4 exercised for the county Emergency Operations Center (EOC), logged 750 volunteer hours, and supported 10 community events through the EM volunteer program.

### **KEY INDICATORS**

### # 1: Cost per mile for surface treatments on county roads

#### **Definition and Purpose**

The cost per mile of surface treatment.

To review annually the cost of surface treatments by treatment type to set up the annual program covering contract and in-house work. For this specific indicator, cost for resurfacing is being used.

#### <u>Significance</u>

Road fund revenues for general maintenance have not been increasing at the same rate as costs for materials, labor, and fuel. As buying power decreases, we cannot afford to do the maintenance and construction work our aging transportation infrastructure needs to counteract accelerating deterioration and to avoid drastically higher reconstruction costs in the future. Although additional revenues have been applied to the resurfacing program over the past year, we continue to fall behind the deterioration curve for our roads and bridges. We are working on a plan to help address this deterioration issue over the near term and hopefully extend positive results well into the future.

This key indicator supports Marion County Strategic Goal #2: Provide a safe, efficient and reliable transportation system and maintain vital infrastructure in the best condition available resources allow.

#### **Data Units Fiscal Year**

For a two inch overlay, the industry standard is \$175,000 per mile for 10-15 year life.

FY 19-20 Actual	FY 20-21 Actual	20-21 Actual FY 21-22 Actual FY 22-23 Estimate		FY 23-24 Estimate
\$154,435	\$144,088	\$156,211	\$219,642	\$214,641

#### **Explanation of Trends and Changes**

The cost for road oil has been on the decline over the past couple years, which has allowed for additional surface treatments, particularly chip seals. The other component involves the timing of the request for bids. Usually a bid earlier in the calendar year will generate lower prices. For this reason, the resurfacing package is to be put out as early in the calendar year as possible, preferably in February, in order to entice the best bids possible.

### # 2: Miles of road resurfaced by treatment type

#### **Definition and Purpose**

The number of miles of road receiving some type of treatment each year.

To review the miles of road receiving treatments versus the miles that should receive treatment in order to satisfactorily preserve the entire system, thereby determining the true deficit in treatments. For this indicator specifically, we are tracking the number of miles resurfaced each year. This would compare with an average need of 47 miles each year.

#### **Significance**

Public Works maintains 932 miles of roads. Assuming a 20-year life for asphalt overlays, Public Works should overlay 47 miles per year on average. This has been achieved only a few times in the last 25 years. Chip seals and slurry seals performed at appropriate times can significantly extend the life of an overlay at a much lower cost per mile.

This key indicator supports Marion County Strategic Goal #2: Provide a safe, efficient and reliable transportation system and maintain vital infrastructure in the best condition available resources allow.

#### Data Units Calendar Year

Asphalt overlay miles per year.

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
25.11	14.54	21.71	31.49	17.50

#### **Explanation of Trends and Changes**

The surface management program strives to put down the best possible treatment on any given road and to get the best value out of each treatment performed. This is balanced between resurfacing and various sealing techniques every year as the pavement condition index is monitored, but funds are still limited so getting the best overall value is very important. The State of Oregon transportation bill passed in 2017 has increased the gas tax revenue available for road resurfacing. The trend in miles being treated, including resurfacing miles, is currently increasing, but will be monitored annually.

### # 3: Pavement Condition Index (PCI)

#### **Definition and Purpose**

A measure of the condition of the overall road system infrastructure.

To track the ongoing condition of the infrastructure and use it to target the annual surface treatment program by treatment type.

#### **Significance**

An optimum road system's pavement condition should be in the low 80's. As this number drops, the cost of maintenance increases and the types of maintenance available becomes narrower. This index is one of the most important indicators for where our limited resources should be focused.

This key indicator supports Marion County Strategic Goal #2: Provide a safe, efficient and reliable transportation system and maintain vital infrastructure in the best condition available resources allow.

#### **Data Units Calendar Year**

PCI per year.

CY 2020 Actual	CY 2021 Actual	1 Actual CY 2022 Actual CY 2023 Estimate		CY 2024 Estimate	
70	71	72	73	73	

#### **Explanation of Trends and Changes**

We have been applying a variety of road treatments with the goal of getting the best value for each treatment applied due in part to the use of our pavement management system. Through these efforts we have been able to effectively stabilize the PCI making the trend for the past several years flat. Through continued close management of the treatments performed, our objective is to return to a PCI in the 70's.

### # 4: Bridge Sufficiency Rating

#### **Definition and Purpose**

A measure of the condition of an individual bridge and of the overall bridge system infrastructure.

To track bridge conditions by bridge for determining rehabilitation and replacement time frames and view at a glance the condition of the overall bridge system infrastructure.

#### **Significance**

The county's 140 bridges are vital links in the county road system. The Oregon Department of Transportation consultants inspect the bridges every two years and each bridge receives a sufficiency rating between 0-100 based on a number of inspection criteria. Public Works' bridge crew performs general maintenance on our bridges, but few if any bridge replacements or major rehabilitations can be done without federal funds. Under the federal highway bridge program, bridges with sufficiency ratings less than 50 are eligible for replacement; those between 50 and 80 are eligible for rehabilitation. Sufficiency ratings are therefore an indicator of the health of each bridge and the system as a whole, as well as serving as critical benchmarks in determining which projects can compete for the limited available federal funds.

This key indicator supports Marion County Strategic Goal #2: Provide a safe, efficient and reliable transportation system and maintain vital infrastructure in the best condition available resources allow.

#### Data Units Fiscal Year

Systemwide Sufficiency Index

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate
74	72	67	67	67

#### **Explanation of Trends and Changes**

The state will continue to systematically inspect the bridges. As additional federal funding becomes available, Public Works will actively pursue a larger piece of the available funds and replace bridges on a strategic basis. Without replacing a bridge or performing significant maintenance, the trend in the index will naturally trend down. We are replacing two bridges over the next several years including the Little Pudding River Bridge on Silverton Road and the River Road South bridge which should have a positive impact on our bridge sufficiency rating.

### # 5: Number of permits issued by type

#### **Definition and Purpose**

The number of permits of all types issued by the department. Specifically for this indicator we are focusing on building and motor carrier permits.

To track workload, economic trends, and general activity in the county right-of-way.

#### **Significance**

The volumes of various permits we issue reflect economic trends such as housing starts, commercial buildings, other development activity and freight movement.

This key indicator supports Marion County Strategic Goal #5: Demonstrate a supportive attitude toward employers, business, and property owners that promotes economic development and high standards of livability in Marion County.

#### Data Units Calendar Year

Number of permits issued.

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
Building = 8,048	Building = 10,140	Building = 9,264	Building = 9,500	Building = 9,700
Motor carrier =	Motor carrier =	Motor carrier =	Motor Carrier =	Motor Carrier =
16,588	19,999	19,790	19,500	19,500

#### **Explanation of Trends and Changes**

There is a slight upward trend for building permits due to an increase in residential permits.

Motor carrier permits are required for oversized and weight vehicles. Year-to-year motor carrier permits have trended up reflecting the economic growth of Oregon and the County. CY 2020 numbers are down due to the slowing of construction and large scale projects during the shutdown of many industries due to the Covid-19 pandemic. While the transfer of goods actually increased due to online shopping and home delivery, the trucks used for this activity do not require special permitting. We expect to return to previous numbers and see slight increases in future years post pandemic.

#### # 6: Recycling rate

#### **Definition and Purpose**

The percentage of solid waste captured in the waste stream and recycled.

To track how much waste is being recycled and use the information to build better programs to increase the rate of capture.

#### **Significance**

The Solid Waste Management Plan update, approved by the board of commissioners on January 20, 2010, makes continued progress at waste reduction as a high priority. Recycling plays an important role in reducing the tonnage of municipal solid waste incinerated at the energy-from-waste facility in Brooks. Reducing the amount of waste being discarded in the first place is also a key component of the updated plan.

This key indicator supports Marion County Strategic Goal #2: Provide a safe, efficient and reliable transportation system and maintain vital infrastructure in the best condition available resources allow.

#### Data Units Calendar Year

Marion County's recycling rate.

CY 2020 Actual	CY 2021 Actual	1 Actual CY 2022 Actual CY 2023 Estimate		CY 2024 Estimate
46.4%	44.9%	48.5%	47.5%	47.0%

#### **Explanation of Trends and Changes**

Marion County has been a leader in Oregon's recycling rate for many years, which is due to our large focus on program management. The recovery rate has been relatively flat for the last couple of years. Continued improvement in economic growth within Marion County has increased waste generation. Recycling volumes continue to increase, but on par with total waste generation. Recycle markets continue to be impacted by the changes in China, but are anticipating a slight increase in recovery rate over the next couple of years.

### **# 7: Volunteer Hours Served**

#### **Definition and Purpose**

To improve the county's emergency preparedness, we actively work with stakeholders, outside organizations, and volunteers from our community. This indicator will track the annual number of Marion County Emergency Management volunteer hours worked preparing for and assisting during emergencies.

#### **Significance**

Volunteer hours reflect the increasing community outreach being done and the subsequent increase in community support. This also reflects the increase in overall preparedness in case of emergencies.

This key indicator supports Marion County Strategic Goal #4: Proactively plan, review, and maintain a comprehensive Emergency Management Program.

#### **Data Units Calendar Year**

Volunteer Hours Served

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	Y 2022 Actual CY 2023 Estimate		
Community	Community	Community	Community	Community	
Emergency	Emergency	Emergency	Emergency	Emergency	
Response Team -	Response Team -	Response Team -	Response Team -	Response Team -	
4,999 hours	2,525 hours	181 hours	250 hours	250 hours	
Medical Reserve	Medical Reserve	Medical Reserve	Medical Reserve	Medical Reserve	
Corps - 723 hours	Corps - 257 hours	Corps - 232 hours	Corps - 250 hours	Corps - 250 hours	
Amateur Radio	Amateur Radio	Amateur Radio	Amateur Radio	Amateur Radio	
Emergency Services	<b>Emergency Services</b>	Emergency Services	Emergency Services	<b>Emergency Services</b>	
- 472 hours	- 504 hours			- 200 hours	

#### **Explanation of Trends and Changes**

In CY 2019, the new emergency manager evaluated the process used to track Community Emergency Response Team (CERT) volunteer hours. The decrease in volunteer hours can be attributed to a new methodology of tracking data. In the upcoming fiscal year, the Emergency Management Program will focus on increasing volunteer hours and updating volunteer tracking data bases.

#### # 8: Transfer Station Trends

#### **Definition and Purpose**

This indicator will be used to track the level of waste material Marion County handles annually.

#### **Significance**

The reviewing of the number of tons, cubic yards and customers is a way to measure overall waste generation handling by our facilities. A high visitation number will assist in defining future waste management goals.

This key indicator supports Marion County Strategic Goal #2: Provide a safe, efficient and reliable transportation system and maintain vital infrastructure in the best condition available resources allow.

#### Data Units Calendar Year

Transfer stations number of customers

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
207,830 customers	233,723 customers	236,425 customers	212,783 customers	217,038 customers

Transfer stations tonnage

CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate	CY 2024 Estimate
84,936 tons	97,050 tons	97,185 tons	87,467 tons	89,216 tons

Brown's Island cubic yards

CY 2020 Actual	CY 2021 Actual CY 2022 Actual CY 2023 Estimate		CY 2024 Estimate	
42,912 cubic yards	53,667 cubic yards	60,582 cubic yards	61,794 cubic yards	61,500 cubic yards

#### **Explanation of Trends and Changes**

Population growth in Marion County has resulted in increasing waste generation. The forecast is continued growth. Oregon continues to fine-tune recycling policies that impact residents and businesses quantity and quality of recycled materials delivered to our transfer stations and collected curbside. The increased volumes received at Brown's Island construction & demolition landfill is the result of increased home construction within Marion County The decrease in volume noted for 2023 is a result of looking for alternative disposal locations that will have more recovery options.

#### # 9: Stormwater community outreach, streets swept and catch basins cleaned

#### **Definition and Purpose**

The purpose of this indicator is to track and improve the number of community members in education outreach, the number of street miles swept and the number of catch basins cleaned. This aids in improving water quality and meeting the minimum requirements for the Oregon Department of Environmental Quality.

#### **Significance**

Stormwater management will allow for community growth and improved quality of life by reducing stormwater quantity and stormwater pollutants. This will also create a longer lasting public stormwater infrastructure.

This key indicator supports Marion County Strategic Goal #2: Provide a safe, efficient and reliable transportation system and maintain vital infrastructure in the best condition available resources allow.

#### **Data Units Fiscal Year**

FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate	FY 23-24 Estimate	
Community	Community	Community	Community	Community	
webpage visits:	webpage visits:	webpage visits:	webpage visits:	webpage visits:	
9,525	7,540	3,300	3,000	3,000	
Miles swept: 849	Miles swept: 900	Miles swept: 2,064	Miles swept: 2,064	Miles swept: 2,064	
Catch basins	Catch basins	Catch basins	Catch basins	Catch basins	
cleaned: 1,322	cleaned: 1,428	cleaned: 970	cleaned: 1,000	cleaned: 1,000	

#### **Explanation of Trends and Changes**

The Stormwater Management Program started in FY 2015-16. All areas of activity for community outreach, street sweeping and catch basin cleaning are expected to increase as the organization becomes familiar with the needs of the community.

130 - Public Works	Actual	Actual	Budget	Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Licenses and Permits				
323020 Construction Plan Reviews	29,247	81,182	50,000	50,000
324010 Driveway Permits	17,885	17,150	20,000	15,000
324020 Right Of Way Permits	31,391	27,688	28,500	26,500
324060 Removal Agreements	980	980	750	1,000
324070 Road Closure Permits	0	0	500	500
324080 Event and Film Permits	1,650	3,450	1,500	2,000
324100 Transportation Permits	1,200	688	500	650
324110 Single Trip Permits	33,256	22,848	30,000	25,000
324120 COVP Transp Permits County	40,546	40,426	50,000	50,000
324130 COVP Transp Permits Other	80,740	67,631	50,000	50,000
324140 Non COVP State Permits	570	4,525	5,000	1,000
Licenses and Permits Total	237,464	266,567	236,750	221,650
Intergovernmental Federal				
331001 Payment in Lieu of Taxes	11,691	11,593	14,348	14,348
331010 Secure Rural Schools Title I	654,909	830,233	878,842	772,86
331015 USDA Forest Service	0	0	199,993	190,18
331030 US Dept of Transportation	1,131,241	281,036	1,803,500	1,807,500
331040 FEMA Disaster Assistance	0	0	6,750	(
331211 Oregon State Police	20,175	16,250	0	(
331227 Emergency Management Grant	161,363	225,532	165,000	147,253
331228 Oregon Military Department	6,920	10,756	0	(
331229 Oregon Dept of	5,260,970	7,097,640	9,738,450	14,210,250
Transportation				
331401 Coronavirus Relief Fund	113,877	0	0	
331404 County American Rescue Plan	0	323,859	0	(
Intergovernmental Federal Total	7,361,146	8,796,900	12,806,883	17,142,39
Intergovernmental State				
332013 Gas Tax	26,466,944	29,263,651	27,343,000	29,000,000
332080 Oregon Dept of Admin Services	0	464	0	(
332091 Oregon Dept of Transportation	586,705	1,190,677	6,891,189	6,320,75
332990 Other State Revenues	0	2,126,844	0	356,340
Intergovernmental State Total	27,053,648	32,581,636	34,234,189	35,677,090
Intergovernmental Local				
335950 Local Government Grants	0	2,800	0	(
Intergovernmental Local Total	0	2,800	0	
Charges for Services				
341120 Road Vacation Fees	2,500	2,500	2,500	2,500
341130 Proportional Site Impr Share	393,470	137,550	0	600,000
341290 Site Plan Review Fees	1,980	1,170	1,000	3,000

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130 - Public Works	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
341430 Copy Machine Fees	48	13	100	C
341460 Fax Fees	0	0	10	C
341520 System Development Charges	517,085	564,419	380,000	425,000
341670 Surveyor Fees	2,600	0	0	C
341999 Other Fees	0	2,235	0	C
342100 Building Rentals	154,875	166,080	150,871	139,973
342200 Property Leases	30,301	31,268	31,756	31,809
342310 Parking Permits	13,863	0	0	(
342510 Wheatland Ferry Tolls	585,965	567,495	625,000	625,000
342520 Buena Vista Ferry Tolls	80,145	47,473	75,000	75,000
342910 Public Records Request Charges	371	396	500	(
344999 Other Reimbursements	(73,573)	6,677	4,500	2,500
345100 Sale of Capital Assets	17,314	173,039	25,000	(
345300 Surplus Property Sales	3,306	6,729	0	25,000
347001 PW Services to Counties	163,685	157,279	165,500	165,500
347002 PW Services to Cities	685,218	294,981	306,750	303,500
347003 PW Services to Svc Districts	46,016	39,700	34,300	32,500
347004 PW Services to Other Agencies	0	2,301	0	(
347005 PW Services to County Depts	1,814,761	1,771,284	1,946,100	1,854,53
Charges for Services Total	4,439,930	3,972,589	3,748,887	4,285,813
Admin Cost Recovery				
440110 PW Capital Labor Charges	0	935	0	(
440120 PW Capital Equipment Charges	0	680	0	(
Admin Cost Recovery Total	0	1,615	0	(
Fines and Forfeitures				
351500 Weighmaster Fines	507	80	5,000	1,000
Fines and Forfeitures Total	507	80	5,000	1,000
Interest				
361000 Investment Earnings	248,199	168,418	150,000	400,000
363000 Lease Interest Income	0	1,561	0	(
364100 Interfund Loan Interest	1,114	300	0	(
Interest Total	249,313	170,278	150,000	400,000
Other Revenues				
371000 Miscellaneous Income	2,108	3,729	7,500	5,000
372000 Over and Short	1,532	1,436	0	(
373100 Special Program Donations	11	150	0	(
374300 Interfund Loan Principal	17,143	17,143	0	(
Other Revenues Total	20,794	22,457	7,500	5,000

130 - Public Works	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
General Fund Transfers				
381100 Transfer from General Fund	212,778	151,734	482,358	508,378
General Fund Transfers Total	212,778	151,734	482,358	508,378
Other Fund Transfers				
381190 Transfer from Health	494	0	155,627	(
381480 Xfr from Capital Impr Projects	1,606	226,256	0	C
Other Fund Transfers Total	2,100	226,256	155,627	C
Settlements				
382100 Settlements	123,297	14,080	0	(
Settlements Total	123,297	14,080	0	(
Financing Proceeds				
383500 OFS: Lease Financing	0	8,647	0	(
Financing Proceeds Total	0	8,647	0	(
Net Working Capital				
392000 Net Working Capital Unrestr	30,931,018	35,846,052	41,907,616	38,189,132
Net Working Capital Total	30,931,018	35,846,052	41,907,616	38,189,132
Public Works Total	70,631,995	82,061,692	93,734,810	96,430,460
135 - Public Works Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	0	10,304,377	14,218,881
Intergovernmental Federal Total	0	0	10,304,377	14,218,881
Public Works Grants Total	0	0	10,304,377	14,218,881
305 - Land Use Planning	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	11,992	0	(
Intergovernmental Federal Total	0	11,992	0	(
Charges for Services				
341140 Planning Fees	322,459	335,739	285,540	350,000
344999 Other Reimbursements	0	891	0	(
Charges for Services Total	322,459	336,630	285,540	350,000
Interest				
361000 Investment Earnings	1,245	647	450	1,200
Interest Total	1,245	647	450	1,200
General Fund Transfers				
381100 Transfer from General Fund	338,958	288,027	511,198	437,996

305 - Land Use Planning	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Other Fund Transfers				
381165 Xfr from Lottery and Econ Dev	324,000	324,000	324,000	324,000
381170 Transfer from Comm Development	0	14,847	5,000	C
Other Fund Transfers Total	324,000	338,847	329,000	324,000
Land Use Planning Total	986,661	976,141	1,126,188	1,113,196
310 - Parks	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331040 FEMA Disaster Assistance	0	0	449,550	1,188,572
331401 Coronavirus Relief Fund	938	0	0	C
331404 County American Rescue Plan	0	6,162	182,427	284,356
331990 Other Federal Revenues	0	63,805	0	C
Intergovernmental Federal Total	938	69,967	631,977	1,472,928
Intergovernmental State				
332018 RV Parks Apportionment	317,710	328,267	310,000	310,000
332990 Other State Revenues	0	0	0	831,718
Intergovernmental State Total	317,710	328,267	310,000	1,141,718
Charges for Services				
341520 System Development Charges	37,915	49,177	30,000	30,000
341580 Camping Fees	11,768	275	0	5,000
342310 Parking Permits	33,104	0	0	C
344999 Other Reimbursements	0	0	265,000	C
347003 PW Services to Svc Districts	294	370	0	C
347005 PW Services to County Depts	8,330	29,446	24,750	C
Charges for Services Total	91,410	79,268	319,750	35,000
Interest				
361000 Investment Earnings	6,769	4,096	3,500	15,000
Interest Total	6,769	4,096	3,500	15,000
Other Revenues				
371000 Miscellaneous Income	0	430,648	0	C
372000 Over and Short	18	(9)	0	0
Other Revenues Total	18	430,639	0	C
General Fund Transfers				
381100 Transfer from General Fund	140,743	246,403	265,062	406,805
General Fund Transfers Total	140,743	246,403	265,062	406,805
Other Fund Transfers				
381170 Transfer from Comm Development	0	202,312	0	C
Other Fund Transfers Total	0	202,312	0	0

310 - Parks	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Net Working Capital				
392000 Net Working Capital Unrestr	741,768	811,102	1,276,664	1,214,219
Net Working Capital Total	741,768	811,102	1,276,664	1,214,219
Parks Total	1,299,357	2,172,053	2,806,953	4,285,670
320 - Surveyor	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	65	0	0	0
331404 County American Rescue Plan	0	18,910	0	0
Intergovernmental Federal Total	65	18,910	0	0
Charges for Services				
341110 Corner Restoration Record Fees	664,753	527,611	580,000	300,000
341430 Copy Machine Fees	80	2,256	150	50
341670 Surveyor Fees	136,171	139,720	173,050	175,000
347005 PW Services to County Depts	13,173	184,538	396,861	406,647
Charges for Services Total	814,176	854,125	1,150,061	881,697
Interest				
361000 Investment Earnings	26,417	15,886	13,200	30,000
Interest Total	26,417	15,886	13,200	30,000
General Fund Transfers				
381100 Transfer from General Fund	101,659	140,342	140,342	140,342
General Fund Transfers Total	101,659	140,342	140,342	140,342
Net Working Capital				
392000 Net Working Capital Unrestr	2,610,518	3,034,697	3,209,611	3,187,417
Net Working Capital Total	2,610,518	3,034,697	3,209,611	3,187,417
Surveyor Total	3,552,836	4,063,959	4,513,214	4,239,456
330 - Building Inspection	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Licenses and Permits				
323010 Structural Permits	3,722,140	3,590,759	3,700,000	3,700,000
Licenses and Permits Total	3,722,140	3,590,759	3,700,000	3,700,000
Intergovernmental Federal				
331404 County American Rescue Plan	0	55,673	0	0
Intergovernmental Federal Total	0	55,673	0	0
Intergovernmental State				
332095 OR Dept of Consumer Bus Svcs	0	22,540	0	0
Intergovernmental State Total	0	22,540	0	0

330 - Building Inspection	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
347005 PW Services to County Depts	3,854	5,864	3,500	0
Charges for Services Total	3,854	5,864	3,500	0
Interest				
361000 Investment Earnings	49,864	28,296	24,000	100,000
Interest Total	49,864	28,296	24,000	100,000
Other Revenues				
372000 Over and Short	(407)	(324)	0	0
Other Revenues Total	(407)	(324)	0	0
Other Fund Transfers				
381170 Transfer from Comm Development	0	660,644	100,000	0
Other Fund Transfers Total	0	660,644	100,000	0
Net Working Capital				
392000 Net Working Capital Unrestr	5,416,472	5,770,369	6,424,631	6,609,499
Net Working Capital Total	5,416,472	5,770,369	6,424,631	6,609,499
Building Inspection Total	9,191,923	10,133,822	10,252,131	10,409,499
510 - Environmental Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Taxes				
312110 Franchise Fees Trash Collect	481,252	519,621	425,000	525,000
Taxes Total	481,252	519,621	425,000	525,000
Intergovernmental Federal				
331401 Coronavirus Relief Fund	2,302	0	0	0
331404 County American Rescue Plan	0	68,255	0	0
Intergovernmental Federal Total	2,302	68,255	0	0
Intergovernmental State				
332087 OR Dept Environmental Quality	0	6,130	51,070	0
Intergovernmental State Total	0	6,130	51,070	0
Charges for Services				
341490 Ferrous Metal Fees	464,832	153,464	120,000	68,386
341500 Electricity Generation Fees	1,839,011	10,566	0	0
342200 Property Leases	36,174	35,029	36,000	36,000
342610 Browns Island Tipping Fees	627,969	737,797	691,931	993,604
342620 Waste to Energy Tipping Fees	12,565,360	10,839,813	11,392,248	10,428,050
342640 N Marion Tipping Fees	3,102,118	3,528,678	3,578,254	3,084,303
342645 Appliance Metal Recovery Fees	62,383	45,398	0	0
342650 SKRTS Tipping Fees	7,719,224	7,818,784	8,156,893	5,985,361
342660 Browns Island Composting Fees	124,403	243,063	177,670	201,352

510 - Environmental Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
342672 Medical Waste Blue Bin Fees	1,560,284	26,722	0	0
342673 Medical Waste Gray Bin Fees	1,806,440	49,221	0	0
342674 WTEF Supplemental Waste Fees	599,344	39,733	102,900	115,815
342676 Brooks Willamette Outfall Line	0	99,816	102,000	78,000
342677 Ash Trans and Disposal	0	1,071,025	1,167,061	1,301,508
342690 Other Tipping Fees	1,550	2,336	0	0
344300 Restitution	334	597	0	0
344999 Other Reimbursements	171,296	131,173	120,000	120,000
345100 Sale of Capital Assets	89,337	59,755	0	C
345300 Surplus Property Sales	912	515	0	0
347003 PW Services to Svc Districts	212,528	221,342	220,000	240,000
347005 PW Services to County Depts	22,426	15,680	5,000	0
Charges for Services Total	31,005,925	25,130,508	25,869,957	22,652,379
Interest				
361000 Investment Earnings	214,581	137,238	100,000	350,000
363000 Lease Interest Income	0	275	0	0
Interest Total	214,581	137,513	100,000	350,000
Other Revenues				
371100 Recoveries from Collections	4,806	66	0	0
372000 Over and Short	(2,011)	(1,834)	0	0
374300 Interfund Loan Principal	11,643	0	0	C
Other Revenues Total	14,438	(1,768)	0	0
Other Fund Transfers				
381510 Transfer from Env Services	0	0	0	0
Other Fund Transfers Total	0	0	0	0
Settlements				
382100 Settlements	0	12,835	0	0
Settlements Total	0	12,835	0	0
Net Working Capital				
392000 Net Working Capital Unrestr	21,517,114	26,436,382	29,941,377	29,375,142
Net Working Capital Total	21,517,114	26,436,382	29,941,377	29,375,142
Environmental Services Total	53,235,613	52,309,475	56,387,404	52,902,521
515 - Stormwater Management	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	1,068	0	0	0
331404 County American Rescue Plan	0	12,779	0	0
Intergovernmental Federal Total	1,068	12,779	0	0

515 - Stormwater Management	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
342552 Stormwater Fees	633,758	624,917	634,577	634,577
345100 Sale of Capital Assets	0	13,395	0	0
347003 PW Services to Svc Districts	89,514	143,657	153,881	157,728
347005 PW Services to County Depts	258,909	243,392	270,569	277,333
Charges for Services Total	982,181	1,025,361	1,059,027	1,069,638
Interest				
361000 Investment Earnings	10,381	6,245	5,000	14,400
Interest Total	10,381	6,245	5,000	14,400
Net Working Capital				
392000 Net Working Capital Unrestr	1,161,254	1,297,284	1,295,861	1,029,826
Net Working Capital Total	1,161,254	1,297,284	1,295,861	1,029,826
Stormwater Management Total	2,154,883	2,341,669	2,359,888	2,113,864
595 - Fleet Management	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
342400 Fleet Rentals	1,683,680	1,729,052	1,898,746	2,144,761
342410 Motor Pool Mileage Charges	19,290	35,028	30,000	55,000
345100 Sale of Capital Assets	398,825	343,756	275,000	275,000
345300 Surplus Property Sales	780	4,407	0	(
347004 PW Services to Other Agencies	4,567	2,163	750	1,000
Charges for Services Total	2,107,143	2,114,406	2,204,496	2,475,761
General Fund Transfers				
381100 Transfer from General Fund	29,821	8,729	62,337	62,337
General Fund Transfers Total	29,821	8,729	62,337	62,337
Other Fund Transfers				
381125 Transfer from Juvenile Grants	0	11,866	4,000	C
381130 Transfer from Public Works	53,387	0	20,000	(
381190 Transfer from Health	168,594	0	240,903	156,745
381245 Xfr from Public Safety ESSD	3,491	0	11,368	(
381250 Transfer from Sheriff Grants	0	0	67,991	(
381310 Transfer from Parks	0	11,500	15,000	(
381320 Transfer from Surveyor	41,527	0	0	C
381330 Transfer from Building Insp	0	11,555	0	C
381510 Transfer from Env Services	0	15,900	0	C
Other Fund Transfers Total	266,999	50,821	359,262	156,745
Settlements				
382100 Settlements	22,853	6	0	C
Settlements Total	22,853	6	0	0

595 - Fleet Management	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Net Working Capital				
392000 Net Working Capital Unrestr	2,010,548	1,681,618	2,781,536	2,769,231
Net Working Capital Total	2,010,548	1,681,618	2,781,536	2,769,231
Fleet Management Total	4,437,364	3,855,580	5,407,631	5,464,074
Public Works Grand Total	145,490,633	157,914,391	186,892,596	191,177,621

	Requirements by Fund Detail			
130 - Public Works	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	320,070	(
511110 Regular Wages	6,892,603	6,985,914	10,254,573	11,109,491
511115 Pandemic Recognition Pay	0	198,000	0	(
511120 Temporary Wages	424,381	305,701	758,290	836,300
511130 Vacation Pay	457,026	494,855	0	(
511140 Sick Pay	261,845	340,071	0	(
511141 Emergency Sick Pay	16,400	52,718	0	(
511150 Holiday Pay	424,141	494,391	0	(
511160 Comp Time Pay	114,768	90,682	0	
511180 Differential Pay	2,921	2,333	0	(
511210 Compensation Credits	118,889	110,300	111,642	97,25
511220 Pager Pay	38,548	37,678	39,000	65,000
511240 Leave Payoff	77,456	57,568	0	(
511270 Leadworker Pay	215	0	0	
511290 Health Insurance Waiver Pay	20,272	18,120	16,800	26,40
511420 Premium Pay	135,303	76,308	175,724	191,48
511450 Premium Pay Temps	10,609	6,045	14,500	12,96
Salaries and Wages Total	8,995,376	9,270,685	11,690,599	12,338,89
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	182,443	78,71
512110 PERS	1,835,173	1,976,100	2,646,070	3,017,39
512120 401K	57,206	63,300	76,718	87,68
512130 PERS Debt Service	546,930	440,867	606,644	555,19
512200 FICA	670,596	676,609	850,811	921,35
512300 Paid Leave Oregon expense	0	0	0	49,83
512310 Medical Insurance	2,098,234	2,184,130	2,651,609	2,638,51
512320 Dental Insurance	167,807	174,283	225,288	224,26
512330 Group Term Life Insurance	14,638	15,323	24,366	19,28
512340 Long Term Disability Insurance	29,616	30,868	38,180	40,17
512400 Unemployment Insurance	27,120	27,941	31,159	16,84
512520 Workers Comp Insurance	2,870	2,711	5,478	5,508
512600 Wellness Program	5,234	5,244	6,240	6,280
512610 Employee Assistance Program	4,672	4,893	5,928	5,81
512700 County HSA Contributions	12,844	23,742	0	(
Fringe Benefits Total	5,472,940	5,626,008	7,350,934	7,666,854
Personnel Services Total	14,468,316	14,896,693	19,041,533	20,005,747

### Requirements by Fund Detail

130 - Public Works	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521010 Office Supplies	14,140	12,600	13,289	13,301
521030 Field Supplies	47,843	42,383	31,975	30,250
521050 Janitorial Supplies	602	523	825	725
521060 Electrical Supplies	8,758	12,232	17,450	13,450
521070 Departmental Supplies	16,676	21,714	19,325	24,500
521080 Food Supplies	0	30	100	900
521090 Uniforms and Clothing	9,666	10,130	14,600	17,600
521110 First Aid Supplies	1,718	213	500	2,500
521170 Educational Supplies	0	123	0	C
521190 Publications	1,439	360	1,990	4,250
521210 Gasoline	109,902	143,903	145,700	153,000
521220 Diesel	169,185	257,265	276,000	282,000
521230 Propane	15,458	43,321	13,750	19,780
521240 Automotive Supplies	1,793	7,467	8,450	7,900
521241 Oil and Lubricants	17,438	17,222	13,700	13,700
521300 Safety Clothing	46,403	46,754	44,442	54,752
521310 Safety Equipment	34,259	30,862	47,350	48,250
Supplies Total	495,281	647,104	649,446	686,858
Materials				
522010 Liquid Asphalt	915,806	112,617	1,107,976	1,295,476
522020 Crushed Rock	266,604	409,782	545,400	730,200
522030 Pipe	33,264	12,829	40,100	31,225
522050 Bridge Materials	14,371	52,396	44,880	49,280
522060 Sign Materials	126,791	154,575	99,600	138,850
522070 Paint	1,017,440	684,727	1,080,200	1,342,450
522080 Building Materials	1,183	3,031	6,700	6,500
522090 Chemical Sprays	50,362	53,251	75,000	75,000
522100 Parts	214,940	272,655	191,500	242,600
522110 Batteries	10,986	12,931	13,200	13,515
522120 Tires and Accessories	31,013	21,920	65,000	31,500
522140 Small Tools	17,874	44,174	31,000	48,950
522150 Small Office Equipment	5,736	2,811	49,688	46,325
522160 Small Departmental Equipment	34,386	33,039	100,010	85,210
522170 Computers Non Capital	41,198	17,729	37,850	20,300
522180 Software	5,338	2,758	10,900	10,800
522190 Asphalt Concrete	199,871	578,697	626,400	674,000
522240 Deicer	10,591	11,540	16,750	31,320
Materials Total	2,997,754	2,481,464	4,142,154	4,873,501
Communications				
523010 Telephone Equipment	0	378	801	1,000

130 - Public Works	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
523020 Phone and Communication Svcs	27,547	28,440	42,900	74,450
523040 Data Connections	31,228	30,045	30,650	31,200
523050 Postage	0	0	70	70
523060 Cellular Phones	31,472	35,306	41,076	39,816
523090 Long Distance Charges	1,231	858	925	1,500
523100 Radios and Accessories	18,371	10,041	31,500	31,500
Communications Total	109,849	105,068	147,922	179,536
Utilities				
524010 Electricity	195,482	183,698	209,000	201,500
524020 City Operations and St Lights	13,451	11,308	19,601	13,850
524030 Traffic Signal Electricity	25,633	25,825	32,000	1,000
524040 Natural Gas	27,400	37,128	30,000	35,000
524050 Water	810	865	1,200	800
524070 Sewer	678	648	1,200	800
524090 Garbage Disposal and Recycling	23,652	171,971	30,800	29,895
Utilities Total	287,106	431,443	323,801	282,845
Contracted Services				
525110 Consulting Services	45,750	0	0	C
525155 Credit Card Fees	8,302	9,925	8,450	9,400
525158 Armored Car Services	11,597	9,847	12,600	12,600
525175 Temporary Staffing	679	57,767	0	(
525235 Laboratory Services	8,550	8,339	20,300	19,000
525320 Food Services	656	734	900	(
525340 Counseling and Mentoring Svcs	13,095	0	0	C
525355 Engineering Services	425,203	216,295	828,500	810,000
525360 Public Works Services	46,993	168,534	224,000	164,000
525365 Striping Services	54,531	8,434	60,000	75,000
525370 Stormwater Services	153,841	150,714	162,798	136,000
525405 Code Enforcement Services	53,512	48,345	50,117	62,856
525410 Dispatch Services	40,341	41,551	41,575	42,823
525450 Subscription Services	38,619	72,061	52,701	53,316
525555 Security Services	900	0	0	C
525710 Printing Services	3,272	5,785	10,700	14,350
525715 Advertising	1,368	528	1,600	3,000
525735 Mail Services	11,166	10,755	11,650	10,725
525740 Document Disposal Services	439	560	700	700
525862 Tire Hauling Services	456	368	800	800
525870 Hazardous Waste Disposal	40,297	38,669	77,000	77,000
525999 Other Contracted Services	368,867	2,848,466	1,386,670	856,760
Contracted Services Total	1,328,435	3,697,675	2,951,061	2,348,330

130 - Public Works	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Repairs and Maintenance				
526010 Office Equipment Maintenance	0	60	0	0
526011 Dept Equipment Maintenance	33,327	38,319	24,700	69,550
526012 Vehicle Maintenance	70,275	102,962	88,000	113,000
526013 Ferry Maintenance	4,028	8,060	32,500	32,500
526014 Radio Maintenance	55,951	19,392	10,200	17,200
526020 Computer Hardware Maintenance	0	0	3,000	1,500
526021 Computer Software Maintenance	39,100	39,666	62,151	66,206
526030 Building Maintenance	45,098	60,015	59,000	60,000
526032 Roof Maintenance	0	0	5,000	0
526040 Remodels and Site Improvements	0	3,371	0	0
526050 Grounds Maintenance	1,890	0	10,000	2,500
526060 Traffic Signal Maintenance	33,434	34,826	62,500	30,000
526062 Sewer Maintenance	0	0	5,000	2,500
526070 Road Maintenance	4,127	0	0	C
Repairs and Maintenance Total	287,230	306,671	362,051	394,956
Rentals				
527100 Vehicle Rental	0	0	600	1,500
527110 Fleet Leases	234,887	248,607	277,025	305,117
527120 Motor Pool Mileage	4,218	5,936	8,700	7,650
527130 Parking	0	0	400	400
527140 County Parking	715	660	715	715
527200 Building Rental County	18,095	18,906	17,259	19,015
527300 Equipment Rental	99,726	32,619	61,429	60,772
527999 GASB 87 Adjustment	0	(20,712)	0	C
Rentals Total	357,641	286,015	366,128	395,169
Insurance				
528110 Liability Insurance Premiums	35,438	38,103	36,240	44,034
528415 Auto Claims	15,051	11,724	500	500
Insurance Total	50,489	49,827	36,740	44,534
Miscellaneous				
529110 Mileage Reimbursement	125	439	2,675	3,555
529120 Commercial Travel	0	0	6,850	10,500
529130 Meals	767	2,587	7,350	10,250
529140 Lodging	0	4,200	14,150	21,800
529210 Meetings	14,041	1,665	3,300	4,650
529220 Conferences	730	5,637	27,800	31,450
529230 Training	29,371	97,117	131,350	130,500
529250 Tuition Reimbursement	1,008	0	0	0

130 - Public Works	Actual	Actual	Budget	Proposed
Materials and Services	FY 20-21	FY 21-22	FY 22-23	FY 23-24
529300 Dues and Memberships	13,412	15,846	21,150	23,050
529650 Pre Employment Costs	15,412	11,092	7,250	7,250
529740 Fairs and Shows	0	0	5,000	1,000
529820 Vehicle Registration	267	115	250	300
529840 Professional Licenses	2,015	2,560	9,900	10,420
529850 Device Licenses	52	2,300	9,900	10,420
529860 Permits	3,554	3,533	9,900	9,650
	1,601	5,860	3,530	2,030
529880 Recording Charges				
529910 Awards and Recognition	12	3,078	16,550 0	17,050
529999 Miscellaneous Expense		2,147	-	202.451
Miscellaneous Total Materials and Services Total	83,023	155,875	267,005	283,45
	5,996,809	8,161,143	9,246,308	9,489,184
Administrative Charges	225 576	212.005	202.140	200.40
611100 County Admin Allocation	225,576	212,685	292,149	308,49
611210 Facilities Mgt Allocation	303,502	307,941	369,416	363,862
611220 Custodial Allocation	155,764	182,011	213,793	215,97
611230 Courier Allocation	9,363	7,233	10,148	13,202
611250 Risk Management Allocation	71,047	68,477	87,957	79,23
611260 Human Resources Allocation	259,192	259,503	298,856	334,24
611300 Legal Services Allocation	40,898	57,326	54,815	63,12
611400 Information Tech Allocation	459,307	425,438	512,463	434,92
611410 FIMS Allocation	271,626	235,984	298,630	252,57
611420 Telecommunications Allocation	37,788	36,517	38,003	19,503
611430 Info Tech Direct Charges	310,111	414,763	440,844	431,08
611600 Finance Allocation	321,354	370,841	461,990	419,12
611800 MCBEE Allocation	16,865	732	21,623	123,30
612100 IT Equipment Use Charges	84,995	85,173	85,044	37,063
614100 Liability Insurance Allocation	151,401	140,900	215,200	243,10
614200 WC Insurance Allocation	99,004	119,200	178,700	113,59
640110 PW Capital Labor Charges	0	935	0	(
640120 PW Capital Equipment Charges	0	680	0	(
Administrative Charges Total	2,817,793	2,926,339	3,579,631	3,452,40
Capital Outlay				
531300 Departmental Equipment Capital	54,026	122,750	889,366	255,954
531600 Computer Hardware Capital	0	0	24,250	(
531700 Computer Software Capital	0	0	81,350	440,000
532100 Automobiles	176,774	0	0	(
532200 Pickups and Trucks	1,492	0	0	(
532500 Road Maintenance Vehicles	198,425	455,931	2,108,700	2,330,843
532600 Ferries	168,006	1,282,279	445,500	544,250

130 - Public Works	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Capital Outlay				
533110 Road Resurfacing	3,602,138	2,931,392	5,676,750	4,980,000
533170 Road Construction	4,502,828	1,800,731	8,344,250	10,227,750
533180 Safety Improvements	114,262	1,795,944	3,096,000	3,809,000
533200 Traffic Signals	225,450	1,070,161	1,742,500	443,500
533500 Bridge Construction	1,958,345	4,317,436	5,826,290	11,221,155
534100 Building Construction	0	0	981,864	84,150
534101 Building Design	0	11,621	1,437,500	650,000
534300 Special Construction	285	0	0	0
534600 Site Improvements	339,641	23,666	129,018	68,805
535110 Right of Way	77,966	306,861	0	0
535200 Purchased Land	0	0	1,500,400	1,500,400
538100 Lease expense	0	8,647	0	0
539300 Uncapitalized Comms Proj Costs	0	1,875	0	0
539400 Uncapitalized PW Project Costs	0	0	650,000	111,250
Capital Outlay Total	11,419,638	14,129,294	32,933,738	36,667,057
Debt Service Principal				
541200 Lease Financing Principal	0	20,234	0	0
Debt Service Principal Total	0	20,234	0	0
Debt Service Interest				
542200 Lease Interest	0	509	0	0
Debt Service Interest Total	0	509	0	0
Transfers Out				
561480 Xfer to Capital Impr Projects	30,000	18,724	106,150	0
561595 Transfer to Fleet Management	53,387	0	20,000	0
Transfers Out Total	83,387	18,724	126,150	0
Contingency				
571010 Contingency	0	0	4,852,379	6,373,000
Contingency Total	0	0	4,852,379	6,373,000
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	23,955,071	20,443,065
Ending Fund Balance Total	0	0	23,955,071	20,443,065
Public Works Total	34,785,944	40,152,935	93,734,810	96,430,460
135 - Public Works Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	4,380	0

135 - Public Works Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
511110 Regular Wages	0	0	83,442	120,322
Salaries and Wages Total	0	0	87,822	120,322
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	1,710	C
512110 PERS	0	0	19,817	30,081
512120 401K	0	0	0	3,008
512130 PERS Debt Service	0	0	4,798	5,53
512200 FICA	0	0	6,383	9,205
512310 Medical Insurance	0	0	17,796	18,072
512320 Dental Insurance	0	0	1,512	1,530
512330 Group Term Life Insurance	0	0	198	209
512340 Long Term Disability Insurance	0	0	311	43
512400 Unemployment Insurance	0	0	250	18
512520 Workers Comp Insurance	0	0	30	30
512600 Wellness Program	0	0	40	40
512610 Employee Assistance Program	0	0	38	3
Fringe Benefits Total	0	0	52,883	68,36
Personnel Services Total	0	0	140,705	188,690
Materials and Services				
Materials				
522150 Small Office Equipment	0	0	11,300	(
522170 Computers Non Capital	0	0	2,000	
Materials Total	0	0	13,300	
Communications				
523060 Cellular Phones	0	0	1,800	
Communications Total	0	0	1,800	
Contracted Services				
525360 Public Works Services	0	0	75,000	(
Contracted Services Total	0	0	75,000	(
Materials and Services Total	0	0	90,100	
Administrative Charges				
611100 County Admin Allocation	0	0	0	17,565
611230 Courier Allocation	0	0	0	70
611250 Risk Management Allocation	0	0	0	1,64
611260 Human Resources Allocation	0	0	0	17,884
611400 Information Tech Allocation	0	0	0	26,32
611410 FIMS Allocation	0	0	0	15,294
611420 Telecommunications Allocation	0	0	0	1,247
611430 Info Tech Direct Charges	0	0	0	26,329

135 - Public Works Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611600 Finance Allocation	0	0	0	26,172
611800 MCBEE Allocation	0	0	0	7,257
612100 IT Equipment Use Charges	0	0	0	2,152
614100 Liability Insurance Allocation	0	0	0	4,452
614200 WC Insurance Allocation	0	0	0	2,968
Administrative Charges Total	0	0	0	150,000
Capital Outlay				
531800 Communicaton Systems	0	0	4,557,872	4,418,524
534500 Sewer Systems	0	0	5,515,700	9,461,66
Capital Outlay Total	0	0	10,073,572	13,880,19
Public Works Grants Total	0	0	10,304,377	14,218,88
305 - Land Use Planning	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	11,180	(
511110 Regular Wages	322,052	277,210	380,144	420,29
511115 Pandemic Recognition Pay	0	8,250	0	
511130 Vacation Pay	17,964	18,400	0	
511140 Sick Pay	5,894	8,956	0	
511141 Emergency Sick Pay	0	694	0	(
511150 Holiday Pay	17,523	16,654	0	(
511160 Comp Time Pay	28	2,118	0	(
511210 Compensation Credits	11,254	8,708	3,324	3,774
511240 Leave Payoff	3,653	16,754	0	(
511290 Health Insurance Waiver Pay	3,408	671	0	2,400
511420 Premium Pay	286	167	0	
Salaries and Wages Total	382,062	358,583	394,648	426,473
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	4,360	(
512110 PERS	76,049	69,358	91,074	106,61
512120 401K	3,812	3,677	3,314	3,760
512130 PERS Debt Service	16,521	15,622	22,050	19,61
512200 FICA	28,754	26,981	29,335	32,62
512300 Paid Leave Oregon expense	0	0	0	1,706
512310 Medical Insurance	63,177	73,745	97,878	81,324
512320 Dental Insurance	5,326	6,272	8,316	6,91
512330 Group Term Life Insurance	608	556	904	730
512340 Long Term Disability Insurance	1,240	1,111	1,417	1,52
512400 Unemployment Insurance	1,148	1,076	1,151	640

305 - Land Use Planning	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
512520 Workers Comp Insurance	107	94	165	165
512600 Wellness Program	204	178	220	220
512610 Employee Assistance Program	183	166	209	204
512700 County HSA Contributions	1,734	3,142	0	0
Fringe Benefits Total	198,863	201,978	260,393	256,042
Personnel Services Total	580,926	560,561	655,041	682,515
Materials and Services				
Supplies				
521010 Office Supplies	1,061	1,790	3,136	2,636
521090 Uniforms and Clothing	0	335	0	0
521190 Publications	55	0	75	75
521300 Safety Clothing	0	119	0	0
Supplies Total	1,116	2,243	3,211	2,711
Materials				
522150 Small Office Equipment	0	0	1,000	1,000
522170 Computers Non Capital	2,647	992	1,500	1,500
522180 Software	2,828	0	1,000	1,000
Materials Total	5,475	992	3,500	3,500
Communications				
523060 Cellular Phones	3,640	2,060	2,500	1,500
523090 Long Distance Charges	428	269	250	250
Communications Total	4,068	2,329	2,750	1,750
Contracted Services				
525110 Consulting Services	8,080	5,628	15,000	25,000
525155 Credit Card Fees	855	1,233	5,000	5,000
525360 Public Works Services	38,631	41,058	55,132	40,462
525405 Code Enforcement Services	24,918	45,593	47,262	56,296
525450 Subscription Services	0	100	0	C
525710 Printing Services	211	454	500	250
525715 Advertising	421	238	2,500	2,000
525735 Mail Services	3,484	4,458	5,000	5,000
525740 Document Disposal Services	76	3	20	20
Contracted Services Total	76,676	98,764	130,414	134,028
Repairs and Maintenance				
526010 Office Equipment Maintenance	0	150	0	0
526021 Computer Software Maintenance	464	2,052	3,500	3,800
526030 Building Maintenance	0	23	0	0
Repairs and Maintenance Total	464	2,225	3,500	3,800
Rentals				
527120 Motor Pool Mileage	790	548	750	500

305 - Land Use Planning	Actual	Actual	Budget	Proposed
	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Materials and Services	12.220	12.202	11.050	11 71 5
527200 Building Rental County	12,226	13,362	11,856	11,715
527300 Equipment Rental	5,044	4,232	5,515	5,274
Rentals Total Miscellaneous	18,060	18,142	18,121	17,489
	0	0	500	0.00
529110 Mileage Reimbursement	0	0	500	800
529130 Meals 529210 Meetings	0	80 176	0	(
529220 Conferences	0	650	0	(
	-		-	
529230 Training	1 0 20	1,278	5,500	5,500
529300 Dues and Memberships	1,838	1,187	3,500	3,500
529650 Pre Employment Costs	0	37	0	(
529840 Professional Licenses	0	40	700	700
529880 Recording Charges	288	182	200	200
Miscellaneous Total	2,126	3,630	10,400	10,700
Materials and Services Total	107,986	128,324	171,896	173,978
Administrative Charges	0.107	7 000	0.740	0.10
611100 County Admin Allocation	8,187	7,089	8,748	9,100
611230 Courier Allocation	340	269	316	393
611250 Risk Management Allocation	2,355	1,975	982	1,533
611260 Human Resources Allocation	9,408	9,636	9,318	9,958
611300 Legal Services Allocation	219,134	216,846	225,565	180,183
611400 Information Tech Allocation	16,733	12,896	14,784	12,566
611410 FIMS Allocation	9,857	7,009	8,605	7,384
611420 Telecommunications Allocation	1,373	1,083	1,123	584
611430 Info Tech Direct Charges	11,268	12,362	12,794	12,714
611600 Finance Allocation	7,068	7,988	9,515	10,785
611800 MCBEE Allocation	612	22	623	3,519
612100 IT Equipment Use Charges	3,115	2,581	2,478	1,078
614100 Liability Insurance Allocation	6,700	5,900	2,700	5,100
614200 WC Insurance Allocation	1,600	1,600	1,700	1,800
Administrative Charges Total	297,750	287,256	299,251	256,703
Land Use Planning Total	986,661	976,141	1,126,188	1,113,196
310 - Parks	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	8,000	(
511110 Regular Wages	101,702	164,706	189,169	209,30
511115 Pandemic Recognition Pay	0	4,500	0	(
511120 Temporary Wages	39,561	51,495	62,617	79,896
511130 Vacation Pay	7,694	13,548	0	(

310 - Parks	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
511140 Sick Pay	1,885	2,272	0	C
511150 Holiday Pay	5,257	10,432	0	(
511160 Comp Time Pay	0	70	0	(
511210 Compensation Credits	4,355	4,937	5,035	5,510
511290 Health Insurance Waiver Pay	0	1,800	1,920	(
511420 Premium Pay	100	0	2,939	1,54
511450 Premium Pay Temps	1,831	1,420	0	3,512
Salaries and Wages Total	162,384	255,180	269,680	299,76
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	3,437	1,94
512110 PERS	31,050	53,407	61,386	73,68
512120 401K	0	1,745	1,504	1,65
512130 PERS Debt Service	6,653	11,652	11,277	13,55
512200 FICA	12,181	19,258	19,794	22,54
512300 Paid Leave Oregon expense	0	0	0	1,36
512310 Medical Insurance	33,898	40,931	35,592	50,60
512320 Dental Insurance	2,706	3,257	3,024	4,30
512330 Group Term Life Insurance	219	360	451	36
512340 Long Term Disability Insurance	451	743	705	75
512400 Unemployment Insurance	487	767	589	32
512520 Workers Comp Insurance	67	91	204	32
512600 Wellness Program	79	119	112	11
512610 Employee Assistance Program	71	111	106	10
Fringe Benefits Total	87,863	132,439	138,181	171,62
Personnel Services Total	250,246	387,619	407,861	471,39
Materials and Services				
Supplies				
521010 Office Supplies	246	33	107	2
521030 Field Supplies	2,080	3,283	3,395	3,39
521050 Janitorial Supplies	953	676	2,450	2,45
521070 Departmental Supplies	0	71	0	
521090 Uniforms and Clothing	457	1,417	2,700	2,20
521210 Gasoline	8,298	10,829	12,000	17,00
521220 Diesel	0	0	0	10
521240 Automotive Supplies	97	316	500	50
521241 Oil and Lubricants	67	0	200	20
521300 Safety Clothing	551	570	700	70
521310 Safety Equipment	494	0	1,640	1,64
Supplies Total	13,242	17,195	23,692	28,20
Materials				

310 - Parks	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
522060 Sign Materials	1,253	604	2,000	2,000
522070 Paint	0	0	2,000	2,000
522090 Chemical Sprays	0	0	300	300
522100 Parts	0	106	0	500
522120 Tires and Accessories	0	0	1,400	1,400
522140 Small Tools	0	95	500	500
522150 Small Office Equipment	0	1,210	0	(
522160 Small Departmental Equipment	538	3,727	4,500	4,500
Materials Total	1,791	11,240	10,700	11,200
Communications				
523020 Phone and Communication Svcs	463	1,864	700	1,200
523060 Cellular Phones	943	830	2,000	2,000
Communications Total	1,406	2,695	2,700	3,20
Utilities				
524010 Electricity	1,001	772	2,000	80
524020 City Operations and St Lights	2,077	2,379	2,000	3,20
524090 Garbage Disposal and Recycling	9,725	6,331	7,500	8,00
Utilities Total	12,803	9,483	11,500	12,000
Contracted Services				
525110 Consulting Services	26,087	71,579	90,750	70,00
525235 Laboratory Services	105	0	500	50
525360 Public Works Services	38,532	68,865	86,160	69,02
525450 Subscription Services	30	134	0	
525555 Security Services	21,808	24,000	24,000	33,60
525710 Printing Services	2,655	1,141	2,500	3,50
525715 Advertising	0	2,004	1,000	2,00
525735 Mail Services	106	28	100	10
525999 Other Contracted Services	6,306	144,462	60,850	864,11
Contracted Services Total	95,628	312,214	265,860	1,042,84
Repairs and Maintenance				
526011 Dept Equipment Maintenance	3,877	5,583	1,650	1,65
526012 Vehicle Maintenance	1,596	2,423	500	50
526021 Computer Software Maintenance	0	513	0	
526030 Building Maintenance	1,519	182	4,000	5,000
526055 Park Maintenance	31,741	22,862	41,000	42,50
Repairs and Maintenance Total	38,733	31,563	47,150	49,650
Rentals				
527110 Fleet Leases	14,566	13,005	13,978	11,096
527120 Motor Pool Mileage	0	598	100	100

310 - Parks	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
527200 Building Rental County	2,437	2,663	2,363	1,749
527300 Equipment Rental	384	1,000	1,456	7,160
Rentals Total	17,387	17,266	17,897	20,105
Insurance				
528415 Auto Claims	164	0	0	C
Insurance Total	164	0	0	0
Miscellaneous				
529110 Mileage Reimbursement	0	0	300	300
529130 Meals	0	0	400	400
529140 Lodging	0	0	1,400	1,400
529210 Meetings	175	501	840	840
529220 Conferences	50	490	1,000	1,000
529230 Training	735	831	1,000	1,000
529300 Dues and Memberships	800	850	900	900
529650 Pre Employment Costs	0	74	750	750
529820 Vehicle Registration	0	0	110	11(
529840 Professional Licenses	50	50	50	5(
529860 Permits	150	150	1,000	1,000
529999 Miscellaneous Expense	248	11	0	(
Miscellaneous Total	2,208	2,956	7,750	7,750
Materials and Services Total	183,362	404,611	387,249	1,174,951
Administrative Charges				
611100 County Admin Allocation	5,555	4,206	8,510	7,858
611230 Courier Allocation	231	127	284	303
611250 Risk Management Allocation	1,107	1,079	1,473	955
611260 Human Resources Allocation	6,411	4,557	8,386	7,66
611300 Legal Services Allocation	1,447	2,206	2,948	2,792
611400 Information Tech Allocation	11,143	9,378	15,403	12,230
611410 FIMS Allocation	6,658	5,170	8,988	7,099
611420 Telecommunications Allocation	915	782	1,123	543
611430 Info Tech Direct Charges	7,663	8,943	13,350	12,123
611600 Finance Allocation	7,157	7,307	19,252	12,206
611800 MCBEE Allocation	413	16	650	3,508
612100 IT Equipment Use Charges		1,869	3,451	1,036
orzitooni equipment ose charges	2,047			2.20
614100 Liability Insurance Allocation	2,047 1,800	1,300	4,000	2,300
		1,300 2,800	4,000 2,600	
614100 Liability Insurance Allocation	1,800			2,000
614100 Liability Insurance Allocation 614200 WC Insurance Allocation	1,800 2,100	2,800	2,600	2,000
614100 Liability Insurance Allocation 614200 WC Insurance Allocation Administrative Charges Total	1,800 2,100	2,800	2,600	2,300 2,000 <b>72,620</b> 96,942

310 - Parks	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Capital Outlay				
535200 Purchased Land	0	0	360,000	0
Capital Outlay Total	0	41,919	1,025,599	1,587,916
Transfers Out				
561595 Transfer to Fleet Management	0	11,500	15,000	C
Transfers Out Total	0	11,500	15,000	C
Contingency				
571010 Contingency	0	0	269,714	400,000
Contingency Total	0	0	269,714	400,000
Ending Fund Balance			200,111	100,000
573010 Unapprop Ending Fund Balance	0	0	611,112	578,789
Ending Fund Balance Total	0	0	611,112	578,789
Parks Total	488,256	895,389	2,806,953	4,285,670
320 - Surveyor	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget				
Only	0	0	16,580	C
511110 Regular Wages	177,724	301,969	480,534	508,108
511115 Pandemic Recognition Pay	0	9,000	0	C
511120 Temporary Wages	1,185	34,856	32,809	15,032
511130 Vacation Pay	10,718	20,289	0	(
511140 Sick Pay	9,766	20,612	0	(
511141 Emergency Sick Pay	48	6,585	0	(
511150 Holiday Pay	9,610	23,654	0	(
511160 Comp Time Pay	659	28	0	(
511210 Compensation Credits	3,573	5,290	2,765	(
511240 Leave Payoff	0	7,948	0	(
511290 Health Insurance Waiver Pay	2,408	4,814	4,800	4,800
511420 Premium Pay	227	216	632	1,182
511450 Premium Pay Temps	0	295	0	(
Salaries and Wages Total	215,918	435,556	538,120	529,122
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	6,330	455
512110 PERS	41,144	83,108	123,716	131,986
512120 401K	1,704	2,785	2,794	3,020
512130 PERS Debt Service	19,690	25,700	29,952	24,286
512200 FICA	16,206	32,736	39,849	40,386
512300 Paid Leave Oregon expense	0	0	0	2,116
512310 Medical Insurance	36,535	71,341	106,776	108,432

320 - Surveyor	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Personnel Services					
512320 Dental Insurance	2,895	5,642	9,072	9,216	
512330 Group Term Life Insurance	385	683	1,141	883	
512340 Long Term Disability Insurance	763	1,338	1,789	1,840	
512400 Unemployment Insurance	648	1,310	1,464	769	
512520 Workers Comp Insurance	62	130	302	270	
512600 Wellness Program	125	241	320	320	
512610 Employee Assistance Program	112	225	305	296	
512700 County HSA Contributions	0	1,300	0	(	
Fringe Benefits Total	120,268	226,537	323,810	324,275	
Personnel Services Total	336,186	662,093	861,930	853,397	
Materials and Services					
Supplies					
521010 Office Supplies	96	236	500	507	
521030 Field Supplies	3,152	1,335	3,475	3,475	
521070 Departmental Supplies	0	0	500	500	
521210 Gasoline	2,739	3,478	5,000	5,000	
521240 Automotive Supplies	0	29	0	(	
521300 Safety Clothing	246	864	1,500	750	
Supplies Total	6,232	5,942	10,975	10,232	
Materials					
522140 Small Tools	107	0	0	(	
522150 Small Office Equipment	0	0	4,000	1,250	
522160 Small Departmental Equipment	7,445	0	500	500	
522170 Computers Non Capital	0	0	10,000	5,000	
522180 Software	0	204	0	(	
Materials Total	7,552	204	14,500	6,750	
Communications					
523040 Data Connections	777	712	1,751	1,300	
523060 Cellular Phones	977	820	2,400	1,200	
523090 Long Distance Charges	109	70	75	75	
Communications Total	1,862	1,602	4,226	2,575	
Contracted Services					
525360 Public Works Services	29,046	70,751	62,859	51,031	
525450 Subscription Services	8,239	8,239	8,800	9,305	
525710 Printing Services	152	77	50	50	
525999 Other Contracted Services	0	0	1,500	1,500	
Contracted Services Total	37,437	79,067	73,209	61,886	
Repairs and Maintenance					
526011 Dept Equipment Maintenance	0	0	0	3,300	

320 - Surveyor	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
526021 Computer Software Maintenance	3,504	5,802	11,251	10,580
Repairs and Maintenance Total	3,504	5,802	11,251	13,880
Rentals				
527110 Fleet Leases	7,944	14,208	15,100	15,714
527120 Motor Pool Mileage	23	31	200	200
527200 Building Rental County	17,643	19,193	17,079	20,526
527300 Equipment Rental	391	1,227	439	659
Rentals Total	26,001	34,659	32,818	37,099
Miscellaneous				
529110 Mileage Reimbursement	0	624	1,200	1,200
529130 Meals	0	0	200	200
529140 Lodging	0	0	600	600
529220 Conferences	440	0	1,300	1,300
529230 Training	0	0	5,000	5,000
529300 Dues and Memberships	80	80	1,100	1,100
529840 Professional Licenses	0	0	300	300
529880 Recording Charges	0	0	0	100
Miscellaneous Total	520	704	9,700	9,800
Materials and Services Total	83,108	127,980	156,679	142,222
Administrative Charges				
611100 County Admin Allocation	6,674	7,479	14,129	12,418
611230 Courier Allocation	345	364	570	58
611250 Risk Management Allocation	766	684	1,541	1,422
611260 Human Resources Allocation	9,568	13,066	16,792	14,81
611300 Legal Services Allocation	5,870	7,127	13,633	18,622
611400 Information Tech Allocation	10,074	8,877	21,194	15,540
611410 FIMS Allocation	5,979	4,867	12,313	9,09
611420 Telecommunications Allocation	850	782	1,586	709
611430 Info Tech Direct Charges	6,761	8,680	18,078	15,670
611600 Finance Allocation	5,491	7,954	14,061	13,594
611800 MCBEE Allocation	371	15	892	4,484
612100 IT Equipment Use Charges	1,869	1,780	3,540	1,32
614100 Liability Insurance Allocation	1,800	1,500	4,400	4,10
614200 WC Insurance Allocation	900	1,100	2,500	2,30
Administrative Charges Total	57,318	64,275	125,229	114,683
Capital Outlay				
531700 Computer Software Capital	0	0	0	10,000
Capital Outlay Total	0	0	0	10,000

320 - Surveyor	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Transfers Out				
561595 Transfer to Fleet Management	41,527	0	0	C
Transfers Out Total	41,527	0	0	C
Contingency				
571010 Contingency	0	0	470,000	400,000
Contingency Total	0	0	470,000	400,000
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	2,899,376	2,719,154
Ending Fund Balance Total	0	0	2,899,376	2,719,154
Surveyor Total	518,139	854,348	4,513,214	4,239,45
330 - Building Inspection	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	58,280	
511110 Regular Wages	1,368,766	1,397,501	1,881,435	2,034,39
511115 Pandemic Recognition Pay	0	32,250	0	
511120 Temporary Wages	22,104	59,556	100,266	103,21
511130 Vacation Pay	96,072	116,925	0	
511140 Sick Pay	56,408	74,508	0	
511141 Emergency Sick Pay	2,498	11,510	0	
511150 Holiday Pay	85,285	90,996	0	
511160 Comp Time Pay	19,927	25,566	0	
511210 Compensation Credits	18,704	20,197	21,144	21,24
511240 Leave Payoff	11,785	2,919	0	
511290 Health Insurance Waiver Pay	3,737	4,814	4,800	4,80
511420 Premium Pay	8,132	6,989	23,162	36,93
511450 Premium Pay Temps	117	320	0	
Salaries and Wages Total	1,693,535	1,844,051	2,089,087	2,200,59
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	30,362	14,22
512110 PERS	341,037	394,599	476,814	540,91
512120 401K	3,503	3,806	4,145	4,70
512130 PERS Debt Service	110,630	93,013	115,441	99,52
512200 FICA	126,580	138,510	153,471	165,40
512300 Paid Leave Oregon expense	0	0	0	8,80
512310 Medical Insurance	352,367	364,479	400,410	406,62
512320 Dental Insurance	27,717	28,737	34,020	34,56
512330 Group Term Life Insurance	2,799	3,014	4,345	3,44
512340 Long Term Disability Insurance	5,848	6,238	6,816	7,17

330 - Building Inspection	Actual	Actual	Budget	Proposed
<u> </u>	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Personnel Services				
512400 Unemployment Insurance	5,114	5,566	5,718	3,091
512520 Workers Comp Insurance	439	452	789	795
512600 Wellness Program	885	904	980	980
512610 Employee Assistance Program	790	844	931	907
512700 County HSA Contributions	3,900	3,360	0	(
Fringe Benefits Total	981,610	1,043,523	1,234,242	1,291,158
Personnel Services Total	2,675,145	2,887,573	3,323,329	3,491,750
Materials and Services				
Supplies				
521010 Office Supplies	2,840	2,584	7,530	7,676
521030 Field Supplies	1,273	232	2,000	2,000
521090 Uniforms and Clothing	0	1,190	5,000	5,000
521190 Publications	3,799	5,840	12,000	12,000
521210 Gasoline	16,948	23,261	25,000	30,00
521240 Automotive Supplies	31	57	0	(
521300 Safety Clothing	1,846	550	6,700	6,70
521310 Safety Equipment	0	743	0	
Supplies Total	26,738	34,456	58,230	63,376
Materials				
522100 Parts	0	105	0	(
522140 Small Tools	117	22	0	(
522150 Small Office Equipment	130	0	2,000	2,00
522170 Computers Non Capital	478	0	5,000	5,000
522180 Software	0	408	5,000	1,000
Materials Total	725	535	12,000	8,000
Communications				
523010 Telephone Equipment	0	104	0	(
523040 Data Connections	4,486	3,143	5,000	5,00
523060 Cellular Phones	14,477	10,586	20,000	20,000
523090 Long Distance Charges	743	641	800	80
Communications Total	19,706	14,473	25,800	25,80
Contracted Services				
525155 Credit Card Fees	84,808	83,009	100,000	125,00
525360 Public Works Services	174,019	189,173	265,220	197,20
525405 Code Enforcement Services	11,828	11,066	11,472	7,67
525450 Subscription Services	0	3,186	2,500	1,000
525710 Printing Services	637	1,709	1,500	1,50
525715 Advertising	80	429	1,000	1,00
525735 Mail Services	6,957	9,098	10,000	10,000
525999 Other Contracted Services	8,453	31,324	50,000	50,000
Contracted Services Total	286,782	328,994	441,692	393,385

330 - Building Inspection	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Repairs and Maintenance				
526010 Office Equipment Maintenance	0	90	0	C
526012 Vehicle Maintenance	490	307	1,000	1,500
526021 Computer Software Maintenance	1,857	2,052	2,500	4,500
526030 Building Maintenance	498	193	0	(
Repairs and Maintenance Total	2,845	2,643	3,500	6,000
Rentals				
527110 Fleet Leases	50,313	56,424	60,312	74,55
527120 Motor Pool Mileage	6,667	7,046	8,000	4,00
527200 Building Rental County	42,440	46,382	41,153	35,00
527300 Equipment Rental	6,605	7,992	7,416	8,45
Rentals Total	106,025	117,844	116,881	122,01
Miscellaneous				
529110 Mileage Reimbursement	0	469	1,200	2,50
529120 Commercial Travel	0	0	1,000	1,00
529130 Meals	0	73	500	50
529140 Lodging	0	1,668	3,200	3,50
529210 Meetings	40	49	400	50
529220 Conferences	1,750	2,095	1,000	2,50
529230 Training	3,450	9,038	10,000	10,00
529300 Dues and Memberships	1,150	3,090	4,000	4,00
529840 Professional Licenses	1,515	977	6,500	2,50
Miscellaneous Total	7,905	17,460	27,800	27,00
Materials and Services Total	450,726	516,405	685,903	645,57
Administrative Charges				
611100 County Admin Allocation	31,959	29,756	41,545	45,93
611230 Courier Allocation	1,393	1,096	1,569	2,05
611250 Risk Management Allocation	4,823	4,423	5,448	5,97
611260 Human Resources Allocation	38,574	39,328	46,221	52,08
611300 Legal Services Allocation	10,320	11,109	14,920	12,27
611400 Information Tech Allocation	61,510	54,766	66,785	61,82
611410 FIMS Allocation	36,476	30,384	39,077	35,79
611420 Telecommunications Allocation	5,100	4,693	4,956	2,75
611430 Info Tech Direct Charges	41,693	53,391	57,574	61,20
611600 Finance Allocation	33,180	36,870	50,031	55,16
611800 MCBEE Allocation	2,264	95	2,830	17,37
612100 IT Equipment Use Charges	11,392	10,947	11,150	5,26
614100 Liability Insurance Allocation	11,300	9,800	16,500	17,80
614200 WC Insurance Allocation	5,700	7,000	7,900	9,10
Administrative Charges Total	295,684	293,658	366,506	384,60

330 - Building Inspection	Actual	Actual	Budget	Proposed
Soo Bullang inspection	FY 20-21	FY 21-22	FY 22-23	FY 23-24
Transfers Out				
561595 Transfer to Fleet Management	0	11,555	0	(
Transfers Out Total	0	11,555	0	
Contingency				
571010 Contingency	0	0	800,000	1,000,00
Contingency Total	0	0	800,000	1,000,00
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	5,076,393	4,887,56
Ending Fund Balance Total	0	0	5,076,393	4,887,56
Building Inspection Total	3,421,555	3,709,192	10,252,131	10,409,49
510 - Environmental Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	53,880	
511110 Regular Wages	1,121,369	1,203,877	1,744,086	1,906,29
511115 Pandemic Recognition Pay	0	39,750	0	
511120 Temporary Wages	55,938	63,935	97,048	108,74
511130 Vacation Pay	69,491	69,756	0	
511140 Sick Pay	35,301	56,443	0	
511141 Emergency Sick Pay	1,823	13,822	0	
511150 Holiday Pay	71,568	84,444	0	
511160 Comp Time Pay	28,076	24,390	0	
511210 Compensation Credits	12,906	11,977	12,230	12,70
511220 Pager Pay	1,198	1,000	0	
511240 Leave Payoff	15,435	6,743	0	
511290 Health Insurance Waiver Pay	2,708	1,143	480	2,40
511420 Premium Pay	63,119	64,967	75,765	64,82
511450 Premium Pay Temps	1,822	1,663	0	
Salaries and Wages Total	1,480,754	1,643,911	1,983,489	2,094,96
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	48,201	24,95
512110 PERS	284,232	330,594	439,509	507,54
512120 401K	7,199	7,963	9,891	10,00
512130 PERS Debt Service	101,666	87,476	101,017	93,38
512200 FICA	111,060	117,704	141,746	155,24
512300 Paid Leave Oregon expense	0	0	0	8,38
512310 Medical Insurance	382,419	443,291	560,574	554,81
512320 Dental Insurance	31,218	36,109	47,628	47,15
512330 Group Term Life Insurance	2,343	2,617	4,124	3,29

510 - Environmental Services	Actual	Actual	Pudgot	Drepered
510 - Environmental Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
512340 Long Term Disability Insurance	4,724	5,252	6,467	6,870
512400 Unemployment Insurance	4,493	4,959	5,270	2,880
512520 Workers Comp Insurance	538	572	1,131	1,133
512600 Wellness Program	937	1,026	1,268	1,268
512610 Employee Assistance Program	837	958	1,205	1,173
512700 County HSA Contributions	6,124	7,802	0	(
Fringe Benefits Total	937,790	1,046,324	1,368,031	1,418,10
Personnel Services Total	2,418,544	2,690,235	3,351,520	3,513,07
Materials and Services				
Supplies				
521010 Office Supplies	8,085	9,821	5,898	6,31
521030 Field Supplies	32,873	39,438	32,350	32,40
521050 Janitorial Supplies	922	548	3,000	3,00
521060 Electrical Supplies	0	8	0	
521070 Departmental Supplies	1,652	2,591	2,500	2,00
521080 Food Supplies	70	272	0	
521090 Uniforms and Clothing	4,239	3,607	0	
521190 Publications	0	762	0	
521210 Gasoline	5,107	7,550	6,750	7,34
521220 Diesel	48,647	81,956	56,300	80,27
521230 Propane	2,395	2,855	1,980	3,82
521240 Automotive Supplies	57	445	50	5
521241 Oil and Lubricants	116	6,962	6,050	6,05
521300 Safety Clothing	7,368	4,236	6,750	6,60
521310 Safety Equipment	177	3,294	4,000	4,00
Supplies Total	111,709	164,345	125,628	151,85
Materials				
522020 Crushed Rock	12,855	15,476	25,000	25,00
522030 Pipe	460	0	0	60
522060 Sign Materials	1,461	278	4,500	8,00
522070 Paint	0	0	200	
522080 Building Materials	0	367	0	
522100 Parts	2,255	8,908	4,000	14,00
522110 Batteries	9	952	50	6
522120 Tires and Accessories	0	0	9,500	70,50
522140 Small Tools	1,177	512	1,500	1,50
522150 Small Office Equipment	1,086	1,510	5,700	4,35
522160 Small Departmental Equipment	3,277	5,032	6,000	2,20
522170 Computers Non Capital	330	750	1,800	6,330

510 - Environmental Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
522180 Software	935	391	6,350	1,350
Materials Total	23,844	34,177	64,600	133,890
Communications				
523010 Telephone Equipment	0	39	0	(
523020 Phone and Communication Svcs	11,240	10,401	10,500	10,500
523040 Data Connections	480	480	480	480
523050 Postage	0	0	0	50
523060 Cellular Phones	5,412	5,288	5,220	4,24
523090 Long Distance Charges	177	68	150	15
523100 Radios and Accessories	122	321	0	
Communications Total	17,431	16,597	16,350	15,87
Utilities				
524010 Electricity	31,684	35,256	27,500	39,00
524090 Garbage Disposal and Recycling	18,732	22,153	22,100	21,70
Utilities Total	50,416	57,409	49,600	60,70
Contracted Services				
525110 Consulting Services	129,557	85,760	116,456	130,00
525155 Credit Card Fees	150,061	146,346	175,070	175,00
525156 Bank Services	2,500	0	0	
525158 Armored Car Services	13,940	17,181	17,000	19,10
525185 Community Education Services	52,366	110,040	137,000	150,70
525235 Laboratory Services	3,588	3,668	8,000	8,10
525360 Public Works Services	531,917	629,283	843,677	656,21
525370 Stormwater Services	106,774	87,919	141,000	141,00
525405 Code Enforcement Services	76,537	72,820	75,487	67,73
525450 Subscription Services	3,311	1,862	10,700	8,94
525510 Legal Services	11,658	0	30,000	30,00
525555 Security Services	3,357	1,440	3,205	
525710 Printing Services	1,590	5,965	4,475	13,82
525715 Advertising	251,687	63,861	115,500	54,75
525735 Mail Services	2,224	1,886	1,700	2,00
525810 Waste to Energy Contract	10,309,724	5,043,611	5,380,875	4,828,90
525830 Transfer Station Contracts	7,741,025	8,321,409	9,863,353	8,553,91
525839 Grinding and Screening Service	0	231,528	0	190,00
525841 Leachate Disposal	547,388	258,724	967,200	1,145,54
525850 Litter Patrol Services	4,023	3,298	7,500	7,60
525861 Ash Hauling Services	1,109,223	912,049	920,926	1,019,82
525862 Tire Hauling Services	63,759	72,396	80,614	80,61
525870 Hazardous Waste Disposal	383,936	355,113	572,500	572,50

510 - Environmental Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
525871 Battery Recycling	85,064	112,123	107,300	107,300
525999 Other Contracted Services	243,629	79,736	846,200	387,400
Contracted Services Total	21,828,837	16,618,018	20,425,738	18,350,956
Repairs and Maintenance				
526011 Dept Equipment Maintenance	9,709	10,602	56,500	110,000
526012 Vehicle Maintenance	156,136	248,266	148,000	203,000
526014 Radio Maintenance	3,973	3,208	500	600
526021 Computer Software Maintenance	523	513	0	450
526030 Building Maintenance	11,132	13,997	27,500	30,00
526040 Remodels and Site Improvements	1,270	1,287	6,500	
526050 Grounds Maintenance	4,185	147,931	199,000	224,00
Repairs and Maintenance Total	186,927	425,805	438,000	568,05
Rentals				
527110 Fleet Leases	28,356	24,091	24,977	31,38
527120 Motor Pool Mileage	404	396	1,000	1,00
527130 Parking	0	0	25	2
527200 Building Rental County	39,380	41,936	42,523	32,55
527300 Equipment Rental	21,933	31,314	8,073	23,49
Rentals Total	90,073	97,737	76,598	88,46
Insurance				
528415 Auto Claims	929	5,804	0	
Insurance Total	929	5,804	0	
Miscellaneous				
529110 Mileage Reimbursement	28	298	600	1,10
529120 Commercial Travel	0	0	2,750	3,45
529130 Meals	0	501	1,420	2,10
529140 Lodging	0	3,337	3,450	5,40
529210 Meetings	1,712	4,608	23,200	32,31
529220 Conferences	495	1,555	3,750	6,35
529230 Training	450	5,175	26,100	26,80
529300 Dues and Memberships	1,522	804	2,847	3,90
529590 Special Programs Other	0	0	2,500	153,00
529650 Pre Employment Costs	0	0	575	
529740 Fairs and Shows	3,095	36,306	41,950	75,00
529840 Professional Licenses	0	0	0	25
529850 Device Licenses	1,513	1,513	1,513	1,51
529860 Permits	2,515	3,814	42,646	24,70
529870 DEQ Tonnage Assessment	383,573	358,458	397,899	380,20
529910 Awards and Recognition	2,071	3,884	16,000	11,00
529990 Taxes and Penalties	356	0	0	

510 - Environmental Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
529999 Miscellaneous Expense	0	55	0	(
Miscellaneous Total	397,329	420,309	567,200	727,078
Materials and Services Total	22,707,495	17,840,202	21,763,714	20,096,866
Administrative Charges				
611100 County Admin Allocation	135,123	126,810	145,025	165,834
611230 Courier Allocation	1,884	1,498	2,160	2,698
611250 Risk Management Allocation	6,639	6,266	9,401	8,618
611260 Human Resources Allocation	52,145	53,750	63,592	68,33 <sup>-</sup>
611300 Legal Services Allocation	25,730	30,604	46,268	43,468
611400 Information Tech Allocation	261,128	245,040	281,665	301,68
611410 FIMS Allocation	274,346	228,632	225,368	223,355
611420 Telecommunications Allocation	21,509	20,995	20,885	13,53
611430 Info Tech Direct Charges	176,466	238,548	242,534	299,51
611600 Finance Allocation	347,124	415,311	588,071	467,32
611800 MCBEE Allocation	17,034	709	16,319	87,39
612100 IT Equipment Use Charges	48,327	49,039	46,814	25,70
614100 Liability Insurance Allocation	17,000	12,600	19,400	25,30
614200 WC Insurance Allocation	6,400	11,200	22,700	13,50
Administrative Charges Total	1,390,855	1,441,002	1,730,202	1,746,249
Capital Outlay				
531300 Departmental Equipment Capital	185,330	0	1,415,706	2,431,06
531700 Computer Software Capital	0	0	122,100	122,10
532400 Off Road Vehicles	0	323,876	0	
534101 Building Design	0	0	1,500,000	1,500,00
534600 Site Improvements	97,007	57,684	676,155	718,50
535200 Purchased Land	0	0	10,000,000	10,000,00
Capital Outlay Total	282,337	381,560	13,713,961	14,771,662
Transfers Out				
561595 Transfer to Fleet Management	0	15,900	0	
Transfers Out Total	0	15,900	0	
Contingency				
571010 Contingency	0	0	5,150,000	2,750,000
Contingency Total	0	0	5,150,000	2,750,000
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	10,678,007	10,024,67
Ending Fund Balance Total	0	0	10,678,007	10,024,674
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515 - Stormwater Management	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	9,840	0
511110 Regular Wages	211,152	207,891	320,286	360,432
511115 Pandemic Recognition Pay	0	6,750	0	0
511120 Temporary Wages	0	0	8,320	20,977
511130 Vacation Pay	13,462	18,403	0	0
511140 Sick Pay	8,813	12,400	0	0
511141 Emergency Sick Pay	784	3,536	0	0
511150 Holiday Pay	12,647	15,924	0	0
511160 Comp Time Pay	2,235	1,358	0	0
511210 Compensation Credits	4,958	5,164	5,401	5,839
511240 Leave Payoff	0	2,505	0	0
511290 Health Insurance Waiver Pay	4,816	3,478	2,400	0
511420 Premium Pay	1,213	2,094	4,448	5,182
Salaries and Wages Total	260,079	279,503	350,695	392,430
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	5,360	1,995
512110 PERS	54,366	63,799	79,829	96,812
512120 401K	1,184	1,215	1,208	1,306
512130 PERS Debt Service	18,038	15,058	18,865	17,813
512200 FICA	19,601	16,471	25,700	29,372
512300 Paid Leave Oregon expense	0	0	0	1,570
512310 Medical Insurance	42,348	51,191	80,082	99,396
512320 Dental Insurance	3,407	4,044	6,804	8,448
512330 Group Term Life Insurance	455	473	762	628
512340 Long Term Disability Insurance	938	974	1,193	1,304
512400 Unemployment Insurance	782	840	984	550
512520 Workers Comp Insurance	87	80	195	195
512600 Wellness Program	178	172	220	220
512610 Employee Assistance Program	159	160	209	204
Fringe Benefits Total	141,544	154,477	221,411	259,813
Personnel Services Total	401,622	433,980	572,106	652,243
Materials and Services				
Supplies				
521010 Office Supplies	123	15	51	61
521030 Field Supplies	5,560	9,420	4,800	4,800
521060 Electrical Supplies	0	6	0	0
521090 Uniforms and Clothing	0	585	0	600
521210 Gasoline	3,400	4,739	4,000	4,500
521220 Diesel	1,214	1,429	2,400	0

515 - Stormwater Management	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services	1120-21	1121-22	11 22-25	11 25-24
521240 Automotive Supplies	28	120	100	100
521241 Oil and Lubricants	95	97	50	50
521300 Safety Clothing	1,548	893	2,000	2,000
521310 Safety Equipment	330	2,055	0	0
Supplies Total	12,299	19,358	13,401	12,111
Materials				
522020 Crushed Rock	0	0	5,000	5,000
522030 Pipe	976	45	8,000	5,000
522060 Sign Materials	0	0	1,000	3,000
522080 Building Materials	2,020	5,603	4,500	4,500
522090 Chemical Sprays	0	0	0	400
522100 Parts	1,878	1,649	1,000	1,000
522110 Batteries	16	0	50	50
522140 Small Tools	955	415	300	300
522150 Small Office Equipment	957	0	300	300
522160 Small Departmental Equipment	1,244	0	1,000	0
522170 Computers Non Capital	77	0	0	0
522180 Software	408	0	7,400	14,000
Materials Total	8,531	7,711	28,550	33,550
Communications				
523040 Data Connections	469	466	480	600
523060 Cellular Phones	2,493	2,309	2,160	2,160
Communications Total	2,961	2,774	2,640	2,760
Utilities				
524090 Garbage Disposal and Recycling	25,217	23,617	29,517	30,328
Utilities Total	25,217	23,617	29,517	30,328
Contracted Services				
525110 Consulting Services	0	0	150,000	0
525185 Community Education Services	3,981	650	6,200	6,700
525235 Laboratory Services	0	0	544	544
525360 Public Works Services	100,334	98,549	142,528	128,903
525710 Printing Services	136	42	0	0
525715 Advertising	14,518	0	30,000	0
525735 Mail Services	5	0	0	0
525999 Other Contracted Services	165,178	219,108	194,785	225,974
Contracted Services Total	284,151	318,349	524,057	362,121
Repairs and Maintenance				
526011 Dept Equipment Maintenance	0	417	1,500	3,000
526012 Vehicle Maintenance	5,025	4,237	500	1,000

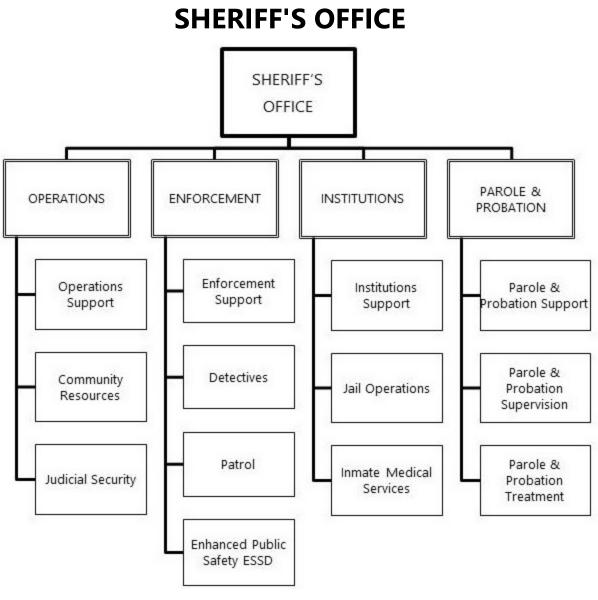
515 - Stormwater Management	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
526021 Computer Software Maintenance	2,322	3,466	0	3,500
526061 Storm Drain Maintenance	900	0	0	3,000
Repairs and Maintenance Total	8,247	8,120	2,000	10,500
Rentals				
527110 Fleet Leases	8,688	9,696	10,426	10,83
527120 Motor Pool Mileage	134	82	0	20
527200 Building Rental County	8,913	9,095	8,429	7,40
527300 Equipment Rental	475	12,868	1,489	2,52
Rentals Total	18,210	31,741	20,344	20,96
Insurance				
528415 Auto Claims	0	213	0	
Insurance Total	0	213	0	
Miscellaneous				
529110 Mileage Reimbursement	0	0	250	25
529130 Meals	0	8	100	15
529140 Lodging	0	0	1,000	1,80
529210 Meetings	108	125	200	40
529220 Conferences	571	75	1,510	1,60
529230 Training	985	831	1,750	6,00
529300 Dues and Memberships	660	791	700	1,10
529840 Professional Licenses	50	425	350	80
529860 Permits	2,652	2,732	3,000	4,00
529880 Recording Charges	0	101	0	
Miscellaneous Total	5,026	5,088	8,860	16,10
Materials and Services Total	364,640	416,972	629,369	488,43
Administrative Charges				
611100 County Admin Allocation	7,250	7,371	10,228	10,27
611230 Courier Allocation	246	182	254	32
611250 Risk Management Allocation	1,050	790	893	1,00
611260 Human Resources Allocation	6,809	6,532	7,456	8,18
611300 Legal Services Allocation	0	0	23	38
611400 Information Tech Allocation	17,803	18,598	22,797	18,51
611410 FIMS Allocation	10,377	10,321	13,192	10,72
611420 Telecommunications Allocation	1,438	1,564	1,652	83
611430 Info Tech Direct Charges	11,944	18,147	19,469	18,33
611600 Finance Allocation	15,068	23,862	36,420	25,18
611800 MCBEE Allocation	645	32	956	5,26
612100 IT Equipment Use Charges	3,293	3,738	3,717	1,57
614100 Liability Insurance Allocation	2,500	1,800	2,700	2,90
614200 WC Insurance Allocation	1,200	1,200	1,300	1,60
Administrative Charges Total	79,623	94,137	121,057	105,10

515 - Stormwater Management	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Capital Outlay				
531300 Departmental Equipment Capital	0	63,258	0	(
532100 Automobiles	0	0	190,300	(
534600 Site Improvements	11,714	37,461	324,684	287,059
Capital Outlay Total	11,714	100,719	514,984	287,05
Contingency				
571010 Contingency	0	0	220,000	210,000
Contingency Total	0	0	220,000	210,00
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	302,372	371,02
Ending Fund Balance Total	0	0	302,372	371,029
Stormwater Management Total	857,599	1,045,808	2,359,888	2,113,864
595 - Fleet Management	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521030 Field Supplies	0	70	0	
521060 Electrical Supplies	42	0	0	
521210 Gasoline	5,115	10,761	12,500	15,00
521240 Automotive Supplies	14	8	0	
521241 Oil and Lubricants	30	0	0	
521300 Safety Clothing	0	117	0	
521310 Safety Equipment	34	331	0	
Supplies Total	5,235	11,288	12,500	15,00
Materials				
522100 Parts	1,087	98	0	
522110 Batteries	0	12	0	
522140 Small Tools	0	43	0	
Materials Total	1,087	153	0	
Communications				
523100 Radios and Accessories	102,620	2,058	25,000	
Communications Total	102,620	2,058	25,000	
Contracted Services				
525360 Public Works Services	47,185	49,572	80,000	80,00
Contracted Services Total	47,185	49,572	80,000	80,00
Repairs and Maintenance				
526011 Dept Equipment Maintenance	1,093	43	0	(
526012 Vehicle Maintenance	380,584	361,440	410,000	545,00
526014 Radio Maintenance	186,620	113,586	50,000	75,00
Repairs and Maintenance Total	568,298	475,068	460,000	620,000

595 - Fleet Management	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Rentals				
527140 County Parking	2,640	2,640	2,640	2,640
Rentals Total	2,640	2,640	2,640	2,640
Insurance				
528415 Auto Claims	160	0	0	(
Insurance Total	160	0	0	(
Miscellaneous				
529820 Vehicle Registration	6,889	2,438	5,000	5,25
Miscellaneous Total	6,889	2,438	5,000	5,25
Materials and Services Total	734,113	543,216	585,140	722,89
Administrative Charges				
611100 County Admin Allocation	3,616	3,238	3,761	3,12
611250 Risk Management Allocation	511	605	737	20
611400 Information Tech Allocation	14,926	12,896	12,563	8,92
611410 FIMS Allocation	8,853	7,032	7,344	5,22
611420 Telecommunications Allocation	1,242	1,083	925	41
611430 Info Tech Direct Charges	10,142	12,362	10,847	8,87
611600 Finance Allocation	11,538	13,118	16,653	10,76
611800 MCBEE Allocation	550	22	531	2,53
612100 IT Equipment Use Charges	2,759	2,581	2,124	74
614100 Liability Insurance Allocation	1,800	2,300	3,300	90
Administrative Charges Total	55,937	55,237	58,785	41,70
Capital Outlay				
532100 Automobiles	1,965,695	475,590	2,751,077	2,381,01
Capital Outlay Total	1,965,695	475,590	2,751,077	2,381,01
Contingency				
571010 Contingency	0	0	330,000	540,00
Contingency Total	0	0	330,000	540,00
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	1,682,629	1,778,46
Ending Fund Balance Total	0	0	1,682,629	1,778,46
Fleet Management Total	2,755,746	1,074,043	5,407,631	5,464,07

### MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT PUBLIC WORKS

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#### **MISSION STATEMENT**

The Marion County Sheriff's Office will provide the highest level of public safety services in partnership with our communities. The Sheriff's Office provides this through the foundational character traits of Integrity, Courage, Discipline, Loyalty, Diligence, Humility, Optimism, and Conviction.

#### **GOALS AND OBJECTIVES**

Goal 1 To have goals and objectives that align with the county strategic priorities and the services provided under County Goal #3 of Public Safety. While the goals and objectives stay consistent for the Sheriff's Office, the approach to how they are accomplished changes over time with the introduction of new technology, new case law, results of applicable studies and surveys, and other related factors.

- Goal 2 To keep our community safe through maintaining a safe and secure jail and transition center, patrolling and conducting criminal investigations, providing civil process, supervising offenders through Parole and Probation, providing search and rescue response, and keeping our courts safe and accessible to the public through judicial security.
  - Objective 1 To develop strategies aligned with the county's short and long term priorities on public safety with an emphasis on reducing recidivism, reducing prison admissions, and diverting mentally ill persons from the criminal justice system while enhancing public safety in the community.
- Goal 3 To continue to work collaboratively with our community and public safety partners with an emphasis on the prevention of crime, problem solving, and being responsive to the community's needs for public safety.
  - Objective 1 The Sheriff's Office has an overall philosophy of problem solving with community members, leaders, businesses, and other public safety organizations to develop strategies that address livability concerns. This is accomplished through engagement, education, analysis, implementation, and follow through.
- Goal 4 To continue to seek and retain professional and competent staff as well as continue the professional development of all employees.
  - Objective 1 To recruit, train and retain competent, professional employees who are prepared for the modern day public safety challenges put before them.
- Goal 5 To be fiscally responsible and maximize the public's resources we are entrusted with. This goal is accomplished by continued efforts to utilize the dollars allocated and make the best choices with those dollars.
  - Objective 1 To strive to be an organization that is fiscally responsible, showing a good return on the tax payers' financial investment through sound public safety strategies, priorities, and best practices.

#### **DEPARTMENT OVERVIEW**

The Marion County Sheriff's Office is a public safety organization that provides services to all residents within the county. These services are delivered through four divisions; Operations, Enforcement, Institutions, and Parole and Probation.

Operations provides judicial security (court security), civil process/service, criminal records entry, concealed handgun permits, code enforcement, crime prevention, and public information/social media management. Operations staff also carry out administrative functions including but not limited to: payroll, human resources, recruitment, training, accounting, program analysis, certification, budget management, purchasing, contracts, grant management, property control, and professional standards.

Enforcement serves residents who live in rural areas, unincorporated cities (census designated places such as Brooks, Labish Village, etc.), contract cities, and those without local police protection. The services provided include patrol, traffic safety, criminal investigations, drug investigations, search and rescue, marine patrol, and law enforcement contracts.

Institutions operates the jail and transition center. The division fingerprints, photographs, and processes all offenders who are arrested and brought to the jail by law enforcement agencies operating within Marion County.

The jail facility houses pretrial, sanctioned, and sentenced adults in custody; and has two major functions: intake (booking/release) and housing. Intake provides the services of property inventory, identification (photographs and fingerprints), and records. Housing utilizes both the jail and transition center to house offenders that range in level from unclassified to maximum security. The jail provides services to adults in custody with special needs such as medical, mental health, Americans with Disabilities Act (ADA), and disciplinary issues.

The transition center provides housing for minimum custody adults who are serving sanctions imposed by their probation/parole deputy, or offenders sentenced by the judicial system. Most adults in custody at the transition center facility participate in community work crews or projects. The transition center plays a significant role in holding offenders accountable while preparing them to transition back into the community through services and programs including pre-release reach-ins, transition planning, motivational and cognitive programming, education services, employment services; and referrals for treatment, housing, and transportation in the community post-release. Staff also help guide adults in custody to additional services provided on site by the De Muniz Resource Center. The Marion County Pretrial Release Program is also located in the transition center. The goal of the pretrial program is to promote future court appearances, enhance public safety, and provide the Court with practical, risk-based monitoring and support options for defendants that require oversight while on pretrial release.

Parole and Probation supervises and works to reintegrate clients located within county boundaries. Parole and Probation provides supervision, sanctions, contracted drug and alcohol treatment, contracted sex offender treatment, cognitive classes, employment coordination, and victim services. The primary goals of Parole and Probation are to reduce recidivism, reduce prison population, enhance public safety, and provide client accountability.

Sheriff's Office	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Licenses and Permits	43,100	41,895	42,600	39,720	-6.8%
Intergovernmental Federal	842,917	1,985,254	993,704	226,920	-77.2%
Intergovernmental State	16,217,029	18,176,666	18,421,514	17,696,229	-3.9%
Charges for Services	5,856,615	4,469,595	4,593,188	4,653,422	1.3%
Fines and Forfeitures	1,995,860	2,158,752	2,417,073	2,250,523	-6.9%
Interest	87,881	48,821	44,203	147,454	233.6%
Other Revenues	42,992	54,391	38,628	31,128	-19.4%
General Fund Transfers	39,604,885	38,148,964	46,919,012	50,373,914	7.4%
Other Fund Transfers	4,820,552	5,192,493	5,284,190	5,248,207	-0.7%
Settlements	81,585	0	0	0	n.a
Financing Proceeds	0	31,376	0	0	n.a
Net Working Capital	6,192,177	7,033,597	7,848,147	7,325,666	-6.7%
TOTAL RESOURCES	75,785,594	77,341,803	86,602,259	87,993,183	1.6%
REQUIREMENTS					
Personnel Services					
Salaries and Wages	29,093,630	29,285,290	33,188,272	34,695,945	4.5%
Fringe Benefits	17,289,078	17,386,873	20,944,357	21,673,149	3.5%
Total Personnel Services	46,382,708	46,672,163	54,132,629	56,369,094	4.1%
Materials and Services					
Supplies	1,178,917	1,411,846	1,581,111	1,604,874	1.5%
Materials	359,862	279,735	384,121	224,874	-41.5%
Communications	368,169	305,044	385,474	337,691	-12.4%
Utilities	725,738	717,575	823,075	872,601	6.0%
Contracted Services	5,546,771	5,647,856	7,130,681	6,990,297	-2.0%
Repairs and Maintenance	418,485	410,396	565,015	565,789	0.1%
Rentals	1,198,796	1,126,735	1,370,272	1,545,463	12.8%
Insurance	33,374	30,435	25,055	22,481	-10.3%
Miscellaneous	259,998	317,610	515,655	470,672	-8.7%
Total Materials and Services	10,090,107	10,247,232	12,780,459	12,634,742	-1.1%
Administrative Charges	7,757,568	7,390,750	8,970,525	9,627,151	7.3%
Capital Outlay	42,812	129,553	238,974	151,735	-36.5%
Debt Service Principal	0	70,361	0	0	n.a
Debt Service Interest	0	3,900	0	0	n.a
Transfers Out	4,478,802	4,979,973	5,072,785	4,905,651	-3.3%
Contingency	0	0	2,870,464	2,493,555	-13.1%
Ending Fund Balance	0	0	2,536,423	1,811,255	-28.6%
TOTAL REQUIREMENTS	68,751,997	69,493,932	86,602,259	87,993,183	1.6%

	I	FUNDS			
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total
RESOURCES					
FND 100 General Fund	45,157,750	44,875,353	53,183,042	56,306,696	64.0%
FND 180 Community Corrections	18,409,238	19,776,126	20,812,780	21,054,985	23.9%
FND 245 Enhanced Public Safety ESSD	3,179,750	3,177,042	3,002,407	2,735,317	3.1%
FND 250 Sheriff Grants	5,257,396	5,754,606	6,069,492	4,506,967	5.1%
FND 255 Traffic Safety Team	2,756,462	2,575,882	2,524,927	2,329,444	2.6%
FND 290 Inmate Welfare	1,024,999	1,182,794	1,009,611	1,059,774	1.2%
TOTAL RESOURCES	75,785,594	77,341,803	86,602,259	87,993,183	100.0%
REQUIREMENTS					
FND 100 General Fund	45,157,750	44,875,457	53,183,042	56,306,696	64.0%
FND 180 Community Corrections	15,812,473	16,151,384	20,812,780	21,054,985	23.9%
FND 245 Enhanced Public Safety ESSD	1,650,385	1,785,528	3,002,407	2,735,317	3.1%
FND 250 Sheriff Grants	3,854,938	3,973,532	6,069,492	4,506,967	5.1%
FND 255 Traffic Safety Team	2,188,666	2,307,917	2,524,927	2,329,444	2.6%
FND 290 Inmate Welfare	87,785	400,115	1,009,611	1,059,774	1.2%
TOTAL REQUIREMENTS	68,751,997	69,493,932	86,602,259	87,993,183	100.0%

#### PROGRAMS

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
SO Operations Support	7,163,400	7,433,466	8,529,970	8,877,712	4.1%
Community Resource Unit	1,347,729	1,314,986	1,481,085	1,538,402	3.9%
Judicial Security	3,512,450	3,784,709	3,976,812	3,229,079	-18.8%
Enforcement Support	1,102,335	1,095,441	1,206,610	1,255,100	4.0%
Detectives	2,446,271	2,453,837	2,954,983	3,137,355	6.2%
Patrol	12,840,899	12,316,129	14,523,330	14,422,053	-0.7%
Enhanced Public Safety ESSD	3,179,750	3,177,042	3,002,407	2,735,317	-8.9%
Institutions Support	3,876,690	3,919,365	4,350,309	4,401,117	1.2%
Jail Operations	19,109,292	19,920,863	23,739,828	25,076,385	5.6%
Inmate Medical Services	3,193,982	2,719,290	3,103,045	3,405,813	9.8%
Parole and Probation Support	8,775,226	10,595,478	9,249,736	9,147,732	-1.1%
Parole and Probation Supervsn	8,645,214	8,199,669	9,834,079	10,045,497	2.1%
Parole and Probation Treatment	592,357	411,529	650,065	721,621	11.0%
TOTAL RESOURCES	75,785,594	77,341,803	86,602,259	87,993,183	1.6%
REQUIREMENTS					
SO Operations Support	6,625,448	6,788,206	8,529,970	8,877,712	4.1%
Community Resource Unit	1,210,329	1,241,431	1,481,085	1,538,402	3.9%
Judicial Security	3,112,594	3,186,832	3,976,812	3,229,079	-18.8%
Enforcement Support	1,102,335	1,095,441	1,206,610	1,255,100	4.0%
Detectives	2,397,769	2,411,762	2,954,983	3,137,355	6.2%
Patrol	12,139,202	11,786,736	14,523,330	14,422,053	-0.7%
Enhanced Public Safety ESSD	1,650,385	1,785,528	3,002,407	2,735,317	-8.9%
Institutions Support	3,876,690	3,919,373	4,350,309	4,401,117	1.2%
Jail Operations	18,027,232	19,010,719	23,739,828	25,076,385	5.6%
Inmate Medical Services	3,193,982	2,719,290	3,103,045	3,405,813	9.8%
Parole and Probation Support	6,405,129	7,280,756	9,249,736	9,147,732	-1.1%
Parole and Probation Supervsn	8,425,287	7,862,301	9,834,079	10,045,497	2.1%
Parole and Probation Treatment	585,616	405,559	650,065	721,621	11.0%
TOTAL REQUIREMENTS	68,751,997	69,493,932	86,602,259	87,993,183	1.6%

#### **SO Operations Support Program**

- Responsible for all administrative functions to include payroll, human resources, recruitment, training, accounting, program analysis, certification, budget management, purchasing, contracts, grant management, and property control.
- Processes and records all data generated by calls for service and investigations conducted by enforcement deputies including public information disclosure for records requests.
- Processes and serves all civil action/papers, completes court ordered property foreclosure sales, issues concealed handgun permits, and manages vehicle impound.
- Responsible for training and certification maintenance, policy/procedure management, and accreditation management.
- Provides public information through social media platforms including current events and information impacting the community.

	FIU	gram Summa	i y		
Sheriff's Office			P	Program: SO Operat	tions Support
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	21,899	102,443	7,000	3,500	-50.0%
Intergovernmental State	979,279	1,001,567	1,083,553	1,109,831	2.4%
Charges for Services	535,506	525,667	516,300	636,045	23.2%
Other Revenues	31	1,881	0	0	n.a.
General Fund Transfers	5,440,030	5,291,530	6,196,547	6,343,630	2.4%
Other Fund Transfers	(214,520)	(29,972)	0	0	n.a.
Financing Proceeds	0	2,399	0	0	n.a.
Net Working Capital	401,176	537,952	726,570	784,706	8.0%
TOTAL RESOURCES	7,163,400	7,433,466	8,529,970	8,877,712	4.1%
REQUIREMENTS					
Personnel Services	3,588,651	3,723,731	4,216,616	4,447,784	5.5%
Materials and Services	2,162,362	2,185,658	2,583,772	2,562,518	-0.8%
Administrative Charges	874,435	871,339	1,027,176	1,049,396	2.2%
Capital Outlay	0	2,399	0	0	n.a.
Debt Service Principal	0	4,990	0	0	n.a.
Debt Service Interest	0	89	0	0	n.a.
Contingency	0	0	134,202	93,650	-30.2%
Ending Fund Balance	0	0	568,204	724,364	27.5%
TOTAL REQUIREMENTS	6,625,448	6,788,206	8,529,970	8,877,712	4.1%
FTE	30.60	30.60	31.60	31.60	0.0%

#### **Program Summary**

#### FTE By Position Title By Program

Program: SO Operations Support	
Position Title	FTE
Accounting Specialist	1.00
Administrative Assistant	3.00
Administrative Services Manager Sr	1.00
Budget Analyst 1	1.00

Program: SO Operations Support	
Position Title	FTE
Budget Analyst 2	1.00
Chief Civil Supervisor	1.00
Contracts Specialist	1.00
Deputy Sheriff - Enforcement	3.00
Deputy Sheriff - Enforcement (Bilingual)	1.00
Division Commander	1.00
Lieutenant	1.00
Management Analyst 1	1.00
Management Analyst 1 (Confidential)	1.00
Management Analyst 2	1.00
Sheriff	1.00
Sheriffs Office Property Specialist	1.00
SO Office Specialist 2	1.60
Support Services Technician	8.00
Support Services Technician (Bilingual)	1.00
Undersheriff	1.00
Program SO Operations Support FTE Total:	31.60

There are 0.5 FTE in temporary deputies in this program.

#### FTE Changes

There are no FTE changes for this program.

#### **SO Operations Support Program Budget Justification**

#### RESOURCES

Intergovernmental Federal decreased for child support service fees moving to another account.

Intergovernmental State is Community Corrections funding which increased due to increases in Requirements.

Charges for Service increased due to anticipated increases for Concealed Handgun License renewals and for civil process fees caused by the lift of eviction moratoriums.

General Fund Transfers increased due to increases in Requirements.

Net Working Capital is primarily in Concealed Handgun Licensing due to increased revenue for licenses in FY2022-23.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon and retiree medical trust employer contributions.

Materials and Services decreased for training and small departmental equipment (for one-time firearms related costs in FY2022-23) offset by increased dispatch, field supplies (cost increases in ammunition and additional qualification/training rounds for new hires), fleet leases, and pre-employment screening costs.

Contingency is budgeted for unanticipated program expenditures.

#### **Community Resource Unit Program**

- Participates in Neighborhood Watch programs and provides resources for citizens who want to organize efforts to prevent crime in their neighborhoods.
- Provides crisis outreach resources and mobile response to residents experiencing mental health issues.
- Manages alarm permits including education to residents, business owners, and security vendors regarding Marion County's Alarm Ordinance.
- Provides Code Enforcement by responding to complaints and concerns, and by initiating cases for violations regarding county ordinances; i.e., graffiti, tall grass and weeds, building code violations, abandoned vehicles, illegal dumping, etc.

Sheriff's Office			Prog	gram: Community F	Resource Unit
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Licenses and Permits	43,100	41,895	42,600	39,720	-6.8%
Intergovernmental Federal	(35,775)	17,892	0	0	n.a.
Charges for Services	342,022	343,998	339,338	348,565	2.7%
Other Revenues	210	217	0	0	n.a.
General Fund Transfers	709,981	818,885	979,995	1,024,854	4.6%
Other Fund Transfers	30,954	(45,902)	45,596	64,394	41.2%
Settlements	81,585	0	0	0	n.a.
Financing Proceeds	0	601	0	0	n.a.
Net Working Capital	175,652	137,400	73,556	60,869	-17.2%
TOTAL RESOURCES	1,347,729	1,314,986	1,481,085	1,538,402	3.9%
REQUIREMENTS					
Personnel Services	876,874	956,767	1,091,401	1,150,336	5.4%
Materials and Services	94,202	106,872	142,251	151,745	6.7%
Administrative Charges	239,253	173,644	182,294	191,855	5.2%
Capital Outlay	0	601	0	0	n.a.
Debt Service Principal	0	3,520	0	0	n.a.
Debt Service Interest	0	28	0	0	n.a.
Contingency	0	0	11,348	44,466	291.8%
Ending Fund Balance	0	0	53,791	0	-100.0%
TOTAL REQUIREMENTS	1,210,329	1,241,431	1,481,085	1,538,402	3.9%
FTE	8.40	8.40	8.40	8.40	0.0%

#### **Program Summary**

#### FTE By Position Title By Program

Program: Community Resource Unit	
Position Title	FTE
Code Enforcement Officer	3.00
Deputy Sheriff - Enforcement	2.00
Deputy Sheriff - P & P - Advanced	1.00
Sergeant	1.00
SO Office Specialist 2	0.40

#### SHERIFF'S OFFICE

Program: Community Resource Unit	
Position Title	FTE
SO Office Specialist 3	1.00
Program Community Resource Unit FTE Total:	8.40

• There are 0.5 FTE temporary employees in this program.

#### FTE Changes

There are no FTE changes for this program.

#### **Community Resource Unit Program Budget Justification**

#### RESOURCES

Licenses and Permits includes revenue for alarm permits with reduced revenue due to fewer anticipated renewals.

Charges for Services includes alarm fees, code enforcement services, and the Mobile Crisis Team. Code enforcement services increased due to increases in requirements. False alarm fees decreased due to lower anticipated alarm usage.

General Fund Transfers increased due to increases in Requirements.

Other Fund Transfers increases are for the Mobile Crisis Team and are increased to reflect increasing costs.

Net Working Capital is in Alarms and estimated based on current projections.

#### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon and retiree medical trust employer contributions.

Materials and Services increased primarily due to fleet leases.

Contingency is budgeted for unanticipated program expenditures.

#### Judicial Security Program

- Provides courtroom and judicial security for courtrooms within the county for criminal, civil, and domestic relations hearings. Services are provided at Circuit Court facilities located in the Marion County Courthouse, the Jail Annex, and the Marion County Juvenile facility.
- Provides transports between multiple correctional facilities including the Oregon Department of Corrections, Oregon State Hospital (OSH), and Oregon Youth Authority.
- Provides security for pretrial and sentenced individuals involved in medical emergencies during court proceedings.
- Provides adult and juvenile threat assessment services for partner agencies throughout the county. Also provides security audits and safety plans for county buildings.

Sheriff's Office				Program: Juc	dicial Security
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	95	56,981	0	0	n.a.
Intergovernmental State	854,268	874,521	741,352	0	-100.0%
Charges for Services	7,307	476	0	0	n.a.
General Fund Transfers	2,398,085	2,452,129	2,637,582	2,920,765	10.7%
Financing Proceeds	0	745	0	0	n.a.
Net Working Capital	252,695	399,856	597,878	308,314	-48.4%
TOTAL RESOURCES	3,512,450	3,784,709	3,976,812	3,229,079	-18.8%
REQUIREMENTS					
Personnel Services	2,676,796	2,767,609	2,602,557	2,598,698	-0.1%
Materials and Services	103,482	100,908	113,549	81,052	-28.6%
Administrative Charges	332,316	315,119	418,130	398,913	-4.6%
Capital Outlay	0	745	0	0	n.a.
Debt Service Principal	0	2,424	0	0	n.a.
Debt Service Interest	0	26	0	0	n.a.
Contingency	0	0	147,326	150,416	2.1%
Ending Fund Balance	0	0	695,250	0	-100.0%
TOTAL REQUIREMENTS	3,112,594	3,186,832	3,976,812	3,229,079	-18.8%
FTE	16.00	16.00	15.00	15.00	0.0%

#### **Program Summary**

#### FTE By Position Title By Program

Program: Judicial Security	
Position Title	FTE
Deputy Sheriff - Enforcement	3.00
Deputy Sheriff - Enforcement (Bilingual)	1.00
Deputy Sheriff - Institutions	10.00
Sergeant	1.00
Program Judicial Security FTE Total:	15.00

There are 2.32 FTE in temporary deputies in this program.

#### FTE Changes

There are no FTE changes for this program.

#### Judicial Security Program Budget Justification

#### RESOURCES

Intergovernmental State decreased due to the end of the intergovernmental agreement with the Oregon State Hospital for transport services.

General Fund Transfers increased due to increases in Requirements.

Net Working Capital decreased as the Sheriff's Office is utilizing carry-over funding from the Oregon State Hospital contract for transport services.

#### REQUIREMENTS

Personnel Services decreased related to the end of the intergovernmental agreement with Oregon State Hospital. This is offset by increases due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon and retiree medical trust employer contributions.

Materials and Services decreased due to the end of the intergovernmental agreement with Oregon State Hospital.

Contingency is budgeted for unanticipated program expenditures.

Ending Fund Balance decreased as the Sheriff's Office is utilizing carry-over funding from the Oregon State Hospital contract for transport services.

## **Enforcement Support Program**

- Provides oversight of Enforcement Division functions.
- Ensures compliance with Oregon Accreditation Alliance in regard to enforcement policy and procedures.
- Conducts professional standards investigations and inquiries as necessary.

#### **Program Summary** Sheriff's Office Program: Enforcement Support FY 20-21 FY 21-22 FY 22-23 FY 23-24 +/- % PROPOSED ACTUAL ACTUAL BUDGET RESOURCES Intergovernmental Federal 0 10,168 0 0 n.a. 3,627 2,718 0 0 Charges for Services n.a. General Fund Transfers 1,098,708 1,082,555 1,206,610 1,255,100 4.0% TOTAL RESOURCES 1,255,100 1,102,335 1,095,441 1,206,610 4.0% REQUIREMENTS Personnel Services 808,731 821,361 864,441 906,860 4.9% Materials and Services 176,715 162,922 178,680 3.6% 185,096 Administrative Charges 116,889 111,158 163,489 163,144 -0.2% **TOTAL REQUIREMENTS** 1,102,335 1,095,441 1,206,610 1,255,100 4.0% FTE 3.90 3.90 3.90 3.90 0.0%

## FTE By Position Title By Program

Program: Enforcement Support	
Position Title	FTE
Division Commander	1.00
Lieutenant	1.90
Sergeant	1.00
Program Enforcement Support FTE Total:	3.90

### FTE Changes

There are no FTE changes for this program.

## **Enforcement Support Program Budget Justification**

### RESOURCES

General Fund Transfers increased due to increases in Requirements.

### REQUIREMENTS

Personnel Services increased increases due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon employer contributions.

Materials and Services increased due to utilities and department supplies, offset by transcription services for investigations moving to the Detectives program.

## **Detectives Program**

- Provides investigative services in the areas of computer forensics, homicides, serious assaults, missing persons, sex offenses, organized crime, and robberies.
- Investigates incidents that result in injury or death to an officer. As mandated by Senate Bill 111, investigates incidents where officers/deputies are involved in the use of deadly force.
- Provides specially trained investigators in domestic violence and crimes against children.
- Provides technical assistance and serves as a resource to agencies and investigative units within Marion County.
- Focuses on community livability concerns, education, outreach, and community engagement.

Sheriff's Office				Progra	m: Detectives
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	393	39,146	0	0	n.a.
Intergovernmental State	26,522	27,291	28,665	30,304	5.7%
Charges for Services	1,998	1,944	0	0	n.a.
General Fund Transfers	2,362,701	2,325,958	2,884,241	3,074,128	6.6%
Other Fund Transfers	1,067	(999)	0	0	n.a.
Financing Proceeds	0	11,995	0	0	n.a.
Net Working Capital	53,591	48,502	42,077	32,923	-21.8%
TOTAL RESOURCES	2,446,271	2,453,837	2,954,983	3,137,355	6.2%
REQUIREMENTS					
Personnel Services	1,979,679	1,960,842	2,363,174	2,494,349	5.6%
Materials and Services	123,735	153,306	178,719	218,509	22.3%
Administrative Charges	294,355	279,205	390,541	399,783	2.4%
Capital Outlay	0	11,995	5,958	17,000	185.3%
Debt Service Principal	0	6,384	0	0	n.a.
Debt Service Interest	0	29	0	0	n.a.
Contingency	0	0	16,591	7,714	-53.5%
TOTAL REQUIREMENTS	2,397,769	2,411,762	2,954,983	3,137,355	6.2%
FTE	14.00	15.00	15.00	15.00	0.0%

## **Program Summary**

## FTE By Position Title By Program

Program: Detectives	
Position Title	FTE
Administrative Services Manager (Evidence)	1.00
Administrative Specialist Detective Section	1.00
Deputy Sheriff - Enforcement	8.00
Deputy Sheriff - Enforcement (Bilingual)	2.00
Evidence Officer	2.00
Sergeant	1.00
Program Detectives FTE Total:	15.00

## FTE Changes

There are no FTE changes for this program.

## **Detectives Program Budget Justification**

### RESOURCES

Intergovernmental State is Community Corrections funding for a portion of an evidence officer which increased due to increases in Requirements.

General Fund Transfers increased due to increases in Requirements.

Net Working Capital decreased due to reduced carry-over from federal and civil forfeiture funds.

### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon and retiree medical trust employer contributions.

Materials and Services increased due to fleet leases, one-time small departmental equipment needs, software maintenance rates, and for transcription services moved from the Enforcement Support program more appropriately to the Detectives program.

Capital Outlay increased for the purchase of an unmanned aerial system for use during investigations which is split between the Detectives and Patrol programs.

Contingency is budgeted for unanticipated program expenditures.

## **Patrol Program**

- Provides criminal and traffic law enforcement services 24 hours a day, seven days a week for residents in rural areas, unincorporated communities, and cities without dedicated police coverage or less than 24-hour law enforcement response services.
- Supports and assists various police agencies within Marion County on calls for service or investigations when requested.
- Provides Search and Rescue, Canine Teams, Reserve Program, Marine Patrol, and Special Weapons and Tactics Team (SWAT).
- Reduces motor vehicle crashes, injuries and fatalities through enforcement, education, and engineering efforts by the self-funded Traffic Safety Team, in collaboration with agency partners.
- Utilizes specialized investigators to reconstruct and investigate serious person crimes and/or fatal motor vehicle crashes.
- Provides contracted law enforcement services for cities, and other public entities for special events.

Sheriff's Office				Pro	ogram: Patrol
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	437,835	668,856	575,480	213,820	-62.8%
Intergovernmental State	203,749	186,261	331,980	215,809	-35.0%
Charges for Services	816,447	903,060	1,300,979	1,230,231	-5.4%
Fines and Forfeitures	1,995,860	2,158,752	2,417,073	2,250,523	-6.9%
Interest	18,182	9,351	7,778	6,280	-19.3%
Other Revenues	42,600	51,294	38,628	31,128	-19.4%
General Fund Transfers	7,825,803	7,398,990	9,166,796	9,833,798	7.3%
Other Fund Transfers	370,531	235,807	236,442	261,058	10.4%
Financing Proceeds	0	2,062	0	0	n.a.
Net Working Capital	1,129,892	701,697	448,174	379,406	-15.3%
TOTAL RESOURCES	12,840,899	12,316,129	14,523,330	14,422,053	-0.7%
REQUIREMENTS					
Personnel Services	8,720,291	8,493,497	10,275,813	10,171,554	-1.0%
Materials and Services	1,751,127	1,718,709	1,992,333	2,075,309	4.2%
Administrative Charges	1,314,800	1,244,862	1,577,282	1,733,618	9.9%
Capital Outlay	41,097	4,883	196,574	123,955	-36.9%
Debt Service Principal	0	14,055	0	0	n.a.
Debt Service Interest	0	1,181	0	0	n.a.
Transfers Out	311,887	309,549	313,587	264,394	-15.7%
Contingency	0	0	167,741	53,223	-68.3%
TOTAL REQUIREMENTS	12,139,201	11,786,736	14,523,330	14,422,053	-0.7%
FTE	60.10	60.10	67.10	67.10	0.0%

## **Program Summary**

### FTE By Position Title By Program

Program: Patrol	
Position Title	FTE
Addiction Recovery Mentor	5.00

Program: Patrol	
Position Title	FTE
Deputy Sheriff - Enforcement	52.00
Lieutenant	0.10
Program Coordinator 2	1.00
Sergeant	8.00
Support Services Technician (Bilingual)	1.00
Program Patrol FTE Total:	67.10

There are 0.17 FTE in temporary employees in this program for Marine Patrol.

### FTE Changes

There are no FTE changes for this program.

## **Patrol Program Budget Justification**

### RESOURCES

Intergovernmental Federal decreased due to the anticipated completion of two federal Bureau of Justice Assistance (BJA) grants, which fund enhancements to Law Enforcement Assisted Diversion (LEAD); for a reduced contract for law enforcement services with the Bureau of Land Management; and for Oregon Department of Transportation traffic safety grants which expire in September of 2023 (new fiscal year grants are anticipated and added at the time of award).

Intergovernmental State decreased due to one-time revenue specific to the Marine Board agreement.

Charges for Services decreased from one-time Wildfire Recovery Enhanced Patrol funds in FY2022-23 with offsetting increases in contracts for law enforcement services due to increases in Requirements.

Fines and Forfeitures for traffic fines decreased based on projections and due to anticipated vacancies.

General Fund Transfers increased due to increases in Requirements.

Other Fund Transfers is Title III funding and increased due to increases in Requirements.

Net Working Capital decreased due to reduced carry-over in the Traffic Safety Team Fund.

### REQUIREMENTS

Personnel Services decreased primarily in the Traffic Safety Team due to anticipated vacancies with offsetting increases due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon and retiree medical trust employer contributions. There are also increases for the continuation of existing positions previously funded by the two BJA grants for LEAD.

Materials and Services increased for a client assistance for LEAD participants which continues services previously funded by the BJA grants and includes immediate housing, short-term housing, immediate basic-needs items, bus passes, and items to establish a household. There are also increases for fleet leases, subscription service rate increases, and vehicle maintenance for shop rate increases.

Capital Outlay decreased for a one-time purchase of a boat under a State Marine Board agreement, and for a replacement K9. Offsetting increases are for a 3D scanner for crash investigations and for the purchase of an unmanned aerial system for use during investigations which is split between the Detectives and Patrol programs.

Transfers Out includes a transfer to the Justice Courts which remains consistent with prior year, and is decreased due to a one-time transfer to fleet management in FY2022-23. An offsetting increase is for personnel in the Mobile Crisis Team because of increases in Requirements and is funded by the Traffic Safety Team.

## Enhanced Public Safety ESSD Program

- Provides criminal and traffic law enforcement services 24 hours a day, seven days a week for the Enhanced Public Safety East Salem Service District (ESSD).
- Provides traffic enforcement and conducts community awareness/education presentations to reduce motor vehicle crashes, injuries, and fatalities.
- Provides enhanced community engagement opportunities through community policing concepts.
- Participates in proactive policing through researched and planned enforcement operations.

	Pro	ogram Summa	ry		
Sheriff's Office			Progra	m: Enhanced Public	: Safety ESSD
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	5,380	29,930	0	0	n.a.
Charges for Services	1,640,404	1,609,988	1,601,767	1,601,767	0.0%
Interest	14,096	7,759	9,126	27,378	200.0%
Net Working Capital	1,519,870	1,529,365	1,391,514	1,106,172	-20.5%
TOTAL RESOURCES	3,179,750	3,177,042	3,002,407	2,735,317	-8.9%
REQUIREMENTS					
Personnel Services	1,217,634	1,357,174	1,417,256	1,500,235	5.9%
Materials and Services	291,492	301,459	352,555	325,159	-7.8%
Administrative Charges	137,768	126,838	165,761	170,833	3.1%
Debt Service Principal	0	58	0	0	n.a.
Transfers Out	3,491	0	11,368	0	-100.0%
Contingency	0	0	367,952	273,532	-25.7%
Ending Fund Balance	0	0	687,515	465,558	-32.3%
TOTAL REQUIREMENTS	1,650,385	1,785,528	3,002,407	2,735,317	-8.9%
FTE	10.00	10.00	10.00	10.00	0.0%

### **FTE By Position Title By Program**

Program: Enhanced Public Safety ESSD	
Position Title	FTE
Deputy Sheriff - Enforcement	10.00
Program Enhanced Public Safety ESSD FTE Total:	10.00

### FTE Changes

There are no FTE changes for this program.

## Enhanced Public Safety ESSD Program Budget Justification

### RESOURCES

Charges for Services are fee assessments to dwellings and properties for public safety services specific to the communities of Hayesville and Four Corners and are estimated to remain consistent.

Interest increased due to a higher anticipated investment rate.

Net Working Capital decreased due to reduced carry-over from the prior year.

## REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon and retiree medical trust employer contributions.

Materials and Services decreased due to one-time small departmental equipment (bicycle patrol and firearms) costs in FY2022-23 with offsetting increases for a dispatch services rate increase, fleet leases and one-time training costs.

Contingency is budgeted for unanticipated program expenditures.

## **Institutions Support Program**

- Provides overall support to the jail facility including records and warrants services, court desk services, and administrative support.
- Manages and performs all records functions associated with lodging and releasing adults in custody. Services include data entry when people are booked into the jail and transition center, and tracking sentenced adults in custody.
- Enters and maintains warrants, no contact orders, and all restraining orders.
- Determines release dates and arranges for transports to and from correctional facilities throughout the Northwest region.

Sheriff's Office				Program: Institut	tions Support
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	63,409	0	0	n.a.
Charges for Services	224	344	0	0	n.a.
General Fund Transfers	3,783,644	3,755,652	4,257,487	4,308,295	1.2%
Other Fund Transfers	92,822	92,822	92,822	92,822	0.0%
Financing Proceeds	0	7,138	0	0	n.a.
TOTAL RESOURCES	3,876,690	3,919,365	4,350,309	4,401,117	1.2%
REQUIREMENTS					
Personnel Services	2,638,970	2,671,541	2,960,396	2,981,943	0.7%
Materials and Services	770,167	730,366	809,307	847,287	4.7%
Administrative Charges	467,553	500,206	580,606	571,887	-1.5%
Capital Outlay	0	7,138	0	0	n.a.
Debt Service Principal	0	9,933	0	0	n.a.
Debt Service Interest	0	188	0	0	n.a.
TOTAL REQUIREMENTS	3,876,690	3,919,373	4,350,309	4,401,117	1.2%
FTE	23.00	23.00	23.00	23.00	0.0%

## **Program Summary**

## FTE By Position Title By Program

Program: Institutions Support	
Position Title	FTE
Division Commander - Institution	1.00
Lieutenant	4.00
Office Manager Sr	1.00
Sheriff's Office Records Specialist	3.00
SO Office Specialist 2	2.00
Support Services Technician	10.00
Support Services Technician (Bilingual)	2.00
Program Institutions Support FTE Total:	23.00

### FTE Changes

There are no FTE changes for this program.

## Institutions Support Program Budget Justification

### RESOURCES

General Fund Transfers increased due to increases in Requirements.

Other Fund Transfers from Community Corrections remain consistent with the prior year.

## REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon and retiree medical trust employer contributions.

Materials and Services increased due to an increased costs for a full year of increased jail beds in G-Pod primarily for utilities; and for fleet leases.

## **Jail Operations Program**

- Processes and lodges arrestees who are brought to the Marion County Jail by law enforcement agencies throughout the county.
- Provides 24-hour supervision and monitors all adults in custody (AIC) in all classification levels in custody at the jail facility.
- Provides drug detection canine, classification, training, AIC worker supervision, purchasing services, search and rescue assistance, SWAT participants, a Security Threat Group, and a Cell Extraction Team.
- Provides support to the law library and educational programs.
- Operates and manages the transport hub for the entire state.
- · Operates the transition center including deputy-supervised work crews.
- Monitors pretrial defendants selected using risk assessments and judicial referrals, allowing for higher risk individuals to remain in custody; and ensuring those released are monitored according to their risk and return to report for court hearings.
- Provides AIC labor to public entities through contracts and intergovernmental agreements throughout Marion County.
- Transition center operations support county departments including Business Services Facilities Management, and Public Works - Road Crews by providing work crews to perform general labor.
- Transition center operations facilitate reentry into the community by providing a structured environment and work crew participation as well as opportunities to learn new job skills.
- Operates the Transition from Jail to Community Program which utilizes the National Institute of Corrections
  model to reduce the number of individuals returning to jail by providing targeted transition planning and prerelease services including cognitive skills classes.
- Hosts the De Muniz Resource Center providing transitional assistance and services to individuals currently serving a sanction or sentence at the transition center, for those who have recently been released from incarceration, or community corrections offenders currently boarding at the transition center.

Sheriff's Office				Program: Ja	ail Operations
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	51,259	398,413	411,224	9,600	-97.7%
Intergovernmental State	497,895	531,161	532,984	586,225	10.0%
Charges for Services	741,500	864,600	724,191	804,835	11.1%
Interest	7,102	4,079	5,271	19,671	273.2%
Other Revenues	191	1,000	0	0	n.a.
General Fund Transfers	12,824,728	12,376,741	16,516,288	18,237,110	10.4%
Other Fund Transfers	4,110,524	4,661,422	4,639,724	4,624,145	-0.3%
Financing Proceeds	0	1,387	0	0	n.a.
Net Working Capital	876,093	1,082,060	910,146	794,799	-12.7%
TOTAL RESOURCES	19,109,292	19,920,863	23,739,828	25,076,385	5.6%
REQUIREMENTS					
Personnel Services	14,219,959	14,822,306	17,499,707	18,574,535	6.1%
Materials and Services	1,419,843	1,799,219	2,648,826	2,640,522	-0.3%
Administrative Charges	2,387,430	2,290,405	2,844,823	3,123,238	9.8%
Capital Outlay	0	96,742	36,442	10,780	-70.4%

## **Program Summary**

## SHERIFF'S OFFICE

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
Debt Service Principal	0	2,009	0	0	n.a.
Debt Service Interest	0	38	0	0	n.a.
Transfers Out	0	0	77,406	0	-100.0%
Contingency	0	0	100,961	105,977	5.0%
Ending Fund Balance	0	0	531,663	621,333	16.9%
TOTAL REQUIREMENTS	18,027,232	19,010,719	23,739,828	25,076,385	5.6%
FTE	108.00	108.00	122.00	122.00	0.0%

## FTE By Position Title By Program

Program: Jail Operations	
Position Title	FTE
Case Aide	2.00
Case Aide (Bilingual)	1.00
Deputy Sheriff - Institutions	63.00
Deputy Sheriff - Institutions (Bilingual)	5.00
Deputy Sheriff - Institutions (MSR)	25.00
Facility Security Aide 2	12.00
Facility Security Aide 2 (Bilingual)	1.00
Sergeant	12.00
Support Services Technician	1.00
Program Jail Operations FTE Total:	122.00

### FTE Changes

There are no FTE changes for this program.

## **Jail Operations Program Budget Justification**

### RESOURCES

Intergovernmental Federal decreased due to State Criminal Alien Assistance Program grant funding in FY 2022-23.

Intergovernmental State is for the Justice Reinvestment Initiative and increased due to increases in Requirements.

Charges for Services increased including adult in custody (AIC) vending machine fees based on prior year and work crew fees due to an increase in the daily rate.

General Fund Transfers increased due to increases in Requirements.

Other Fund Transfers are the Community Corrections Transfer which decreased due to a decrease in resources with an offsetting increase for anticipated Criminal Justice Assessment revenue.

### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon and retiree medical trust employer contributions.

Materials and Services decreased for one-time costs for a jail survey in FY2022-23 and door control maintenance savings with a new system with offsetting increases for institutional supplies.

Capital Outlay is for a replacement work crew trailer and decreased due to a one-time jail kitchen equipment purchase in FY2022-23.

Contingency is budgeted for unanticipated program expenditures.

## **Inmate Medical Services Program**

- Provides medical services to all adults who are incarcerated in the Marion County Jail.
- Provides health screening and services ranging from basic first aid to more serious management of medical conditions and needs; including medication, prenatal care, dental care, and mental health care.
- Facilitates and arranges transports for emergencies and medical appointments outside of the facility.

	110	gram Summa	' y		
Sheriff's Office			Pi	rogram: Inmate Me	dical Services
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES			·		
Intergovernmental Federal	0	33,302	0	0	n.a.
Charges for Services	32,775	39,464	29,579	29,579	0.0%
General Fund Transfers	3,161,207	2,646,523	3,073,466	3,376,234	9.9%
TOTAL RESOURCES	3,193,982	2,719,290	3,103,045	3,405,813	9.8%
REQUIREMENTS					
Personnel Services	1,778,520	1,637,315	1,971,777	2,101,260	6.6%
Materials and Services	1,006,352	748,504	732,232	863,497	17.9%
Administrative Charges	409,109	333,472	399,036	441,056	10.5%
TOTAL REQUIREMENTS	3,193,982	2,719,290	3,103,045	3,405,813	9.8%
FTE	13.50	13.50	14.50	14.50	0.0%

### **Program Summary**

## FTE By Position Title By Program

Program: Inmate Medical Services	
Position Title	FTE
Corrections Health Prgm Supervisor	1.00
Corrections Nurse	3.00
Corrections Nurse (LPN)	8.00
Deputy Sheriff - Institutions	1.00
SO Office Specialist 2	0.50
SO Office Specialist 2 (Bilingual)	1.00
Program Inmate Medical Services FTE Total:	14.50

### FTE Changes

There are no FTE changes for this program.

## **Inmate Medical Services Program Budget Justification**

### RESOURCES

Charges for Services are for the sale of hygiene kits for adults in custody and remain consistent.

General Fund Transfers increased due to increases in Requirements.

### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon and retiree medical trust employer contributions.

Materials and Services increased due to increased costs for a full year of increased jail beds in G-Pod for medical services provided to adults in custody and based on increased cost for medical-related services for adults in custody. There are offsetting decreases for radios and accessories for one-time costs in FY2022-23.

## Parole and Probation Support Program

- A division commander and two lieutenants provide overall administrative support to the division including supervisory oversight, resource allocation, and contract monitoring.
- Administrative staff complete data entry; including judgments, amendments, and sanctions. Additionally, staff process reports and greet the public and clients.

	Pro	ogram Summa	ry		
Sheriff's Office			Program	n: Parole and Proba	ation Support
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	4,418	30,377	0	0	n.a.
Intergovernmental State	5,807,606	6,854,751	5,954,276	5,250,591	-11.8%
Charges for Services	0	419	0	0	n.a.
Interest	0	0	22,028	94,125	327.3%
Other Fund Transfers	1,372,586	1,334,785	2,998	0	-100.0%
Financing Proceeds	0	5,049	0	0	n.a.
Net Working Capital	1,590,615	2,370,097	3,270,434	3,803,016	16.3%
TOTAL RESOURCES	8,775,226	10,595,478	9,249,736	9,147,732	-1.1%
REQUIREMENTS					
Personnel Services	1,244,087	1,441,486	1,657,014	1,754,752	5.9%
Materials and Services	552,177	574,418	740,334	704,754	-4.8%
Administrative Charges	445,440	560,069	257,621	283,142	9.9%
Capital Outlay	0	5,049	0	0	n.a.
Debt Service Principal	0	26,988	0	0	n.a.
Debt Service Interest	0	2,321	0	0	n.a.
Transfers Out	4,163,424	4,670,424	4,670,424	4,641,257	-0.6%
Contingency	0	0	1,924,343	1,763,827	-8.3%
TOTAL REQUIREMENTS	6,405,129	7,280,756	9,249,736	9,147,732	-1.1%
FTE	14.00	14.00	13.00	13.00	0.0%

## **Program Summary**

## FTE By Position Title By Program

Program: Parole and Probation Support	
Position Title	FTE
Division Commander	1.00
Lieutenant	2.00
Office Manager Sr	1.00
Office Specialist 2	2.00
Office Specialist 3	4.00
Office Specialist 3 (Bilingual)	3.00
Program Parole and Probation Support FTE Total:	13.00

## FTE Changes

There are no FTE changes for this program.

## Parole and Probation Support Program Budget Justification

RESOURCES

Intergovernmental State is Community Corrections funding with an anticipated decrease due to lower statewide funding in the upcoming biennium.

Net Working Capital is carry-over Community Corrections funding and is estimated based on current projections.

### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon employer contributions.

Materials and Services decreased for Justice Reinvestment Initiative social services for required victim services due to lower resources available and one-time small departmental equipment costs for Tasers in FY2022-23; with offsetting increases for gasoline usage, uniforms and clothing for anticipated new hires, lodging for meetings and training, postage for restitution mailing, and utilities.

Transfers Out to the Jail Operations program from Community Corrections revenue decreased due to reduced available resources.

Contingency is budgeted for unanticipated expenditures.

## **Parole and Probation Supervsn Program**

- Manages parole and probation offenders located within county boundaries.
- Provides offender supervision, sanctions, alcohol and drug treatment programs, sex offender programs, cognitive classes, employment coordination, victim restitution, and community service work.
- Uses evidence-based practices and Effective Practices in Community Supervision (EPICS) as guiding
  philosophies that cover the delivery of supervision services to the offender population. Key evidence-based
  practices are the use of assessments, case plans, skill building, and the utilization of sanctions and services
  that reduce risk and promote offender change.
- Manages field supervision caseloads which are divided and organized by offense type, risk level and geographic regions within the county, facilitating community partnerships, and familiarity with the community. There are also specialized caseloads for transitional release offenders, sex offenders, high-risk offenders, mental health offenders, prison diversion cases, gender specific cases, and domestic violence cases.

		9	- )		
Sheriff's Office			Program	: Parole and Probat	ion Supervsn
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	356,760	527,468	0	0	n.a.
Intergovernmental State	7,258,674	8,043,884	9,104,609	9,781,848	7.4%
Charges for Services	1,730,535	176,916	81,034	2,400	-97.0%
Interest	48,501	27,632	0	0	n.a.
Other Revenues	(40)	0	0	0	n.a.
Other Fund Transfers	(937,560)	(796,158)	266,608	205,788	-22.8%
Net Working Capital	188,343	219,927	381,828	55,461	-85.5%
TOTAL RESOURCES	8,645,214	8,199,669	9,834,079	10,045,497	2.1%
REQUIREMENTS					
Personnel Services	6,104,313	5,688,405	6,675,235	7,084,040	6.1%
Materials and Services	1,618,112	1,638,166	2,256,481	1,934,044	-14.3%
Administrative Charges	701,147	535,730	902,363	1,026,663	13.8%
Capital Outlay	1,715	0	0	0	n.a.
Contingency	0	0	0	750	n.a.
TOTAL REQUIREMENTS	8,425,287	7,862,301	9,834,079	10,045,497	2.1%
FTE	50.50	50.50	49.50	49.50	0.0%

## **Program Summary**

## FTE By Position Title By Program

Program: Parole and Probation Supervsn	
Position Title	FTE
Case Aide	2.00
Case Aide (Bilingual)	1.00
Deputy Sheriff - P & P - Advanced	38.00
Deputy Sheriff - P & P - Advanced (Bilingual)	2.00
Deputy Sheriff - P & P - Advanced (MSR)	1.00
Program Coordinator 2	0.50
Sergeant	4.00

Program: Parole and Probation Supervsn	
Position Title	FTE
Victim Assistance Program Coordinator	1.00
Program Parole and Probation Supervsn FTE Total:	49.50

### FTE Changes

There are no FTE changes for this program.

## Parole and Probation Supervsn Program Budget Justification

## RESOURCES

Intergovernmental State includes Community Corrections funding as well and Justice Reinvestment Initiative funding with an anticipated increase due to increases in Requirements.

Charges for Services increased for an agreement with Marion County Health and Human Services (MCHHS) for a Community Restoration Mentor.

Other Fund Transfers decreased due to a one-time transfer from the Special Grants fund for Justice Reinvestment Initiative carry-over funding in FY2022-23; and with an offsetting increase for anticipated Criminal Justice Assessment revenue.

### REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon employer contributions.

Materials and Services decreased in housing subsidies and social services due to lower resources, decreased data connections from prior grant funding which ended in FY2022-23; offset by increased contracted services for an intergovernmental agreement with Marion County Health and Human Services for treatment services and training for a one-time 'train-the-trainer' for program delivery.

## **Parole and Probation Treatment Program**

- Dedicates efforts to focus treatment resources towards the highest risk offenders, promoting positive change through a cognitive-based curriculum, enhanced motivation, offender accountability, and collaborative case management strategies.
- Manages efforts at stemming drug use, domestic violence, and sex offenses.
- Utilizes supplemental state funding to partner with the community and create innovative transitional wraparound programming such as SOAR (Student Opportunity for Achieving Results), prison diversion programs, the De Muniz Resource Center, and motivation/cognitive programming.
- Collaborates with private and public entities to focus on reducing victimization of citizens and recidivism among offenders.
- Works continuously on quality improvement standards as established by the state. Continues to identify
  additional culturally responsive practices to incorporate into treatment and maintains collaboration with
  community partners to enhance services with historically underserved communities.
- Uses innovative means of partnering with the community and reducing barriers to successful reintegration through the Marion County Reentry Initiative, the Marion County Justice Reinvestment Council, and continued collaborative efforts with contracted private not-for-profit service agencies.
- Collaborate continuously with criminal justice partners involved in the Mental Health Court, Veteran's Court and Drug Court.

Sheriff's Office			Program:	Parole and Probati	on Treatment
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	652	6,868	0	0	n.a.
Intergovernmental State	589,036	657,230	644,095	721,621	12.0%
Charges for Services	4,270	0	0	0	n.a.
Other Fund Transfers	(5,851)	(259,310)	0	0	n.a.
Net Working Capital	4,250	6,741	5,970	0	-100.0%
TOTAL RESOURCES	592,357	411,529	650,065	721,621	11.0%
REQUIREMENTS					
Personnel Services	528,204	330,130	537,242	602,748	12.2%
Materials and Services	20,340	26,726	51,420	45,250	-12.0%
Administrative Charges	37,073	48,703	61,403	73,623	19.9%
TOTAL REQUIREMENTS	585,616	405,559	650,065	721,621	11.0%
FTE	4.50	4.50	4.50	4.50	0.0%

## **Program Summary**

## FTE By Position Title By Program

Program: Parole and Probation Treatment	
Position Title	FTE
Deputy Sheriff - P & P - Advanced	1.00
Deputy Sheriff - P & P - Advanced (Bilingual)	1.00
Mental Health and Evaluation Specialist	1.00
Program Coordinator 1	1.00
Program Coordinator 2	0.50
Program Parole and Probation Treatment FTE Total:	4.50

## FTE Changes

There are no FTE changes for this program.

## Parole and Probation Treatment Program Budget Justification

## RESOURCES

Intergovernmental State is Community Corrections funding with an anticipated increase due to increases in Requirements.

## REQUIREMENTS

Personnel Services increased due to normal step increases, cost of living adjustments and related fringe benefit increases; and for Paid Leave Oregon employer contributions.

Materials and Services decreased due to one-time small office equipment costs in FY2022-23.

## **KEY DEPARTMENT ACCOMPLISHMENTS**

- Parole and Probation secured funding from the Criminal Justice Commission to address the unique needs and challenges faced by female clients on supervision by adding a deputy assigned to supervise a gender specific caseload. This approach recognizes female clients have different treatment and support needs related to issues such as trauma, substance abuse, mental health, and parenting. Additionally, Parole and Probation collaborated with Marion County Health and Human Services to add a designated deputy to deliver monitoring and support services to defendants in our community who are not able to participate in their criminal trial due to the severity of their mental illness.
- Deputy Tyler Morrow and Officer Jesse Ponce received the Valor award for their actions during the April 25th, 2022 tactical incident which occurred at the Flying J Truck Stop. Additionally, Deputies Joel Crandall, Marc Rettig, Tyler Morrow, Casey Burnham, and Cliff Self received Life Saving Awards due to the exceptional actions they took during the same incident to save the life of Officer Ponce after he was shot in the leg. Due to the heroic actions of all these law enforcement professionals, Officer Ponce is alive today.
- Between November of 2021 until the end of 2022, adults in custody (AICs) worked on a project for the City of Salem to improve city parks. Under the supervision of a Transition Center deputy, AICs built, sanded, and painted wood benches using furnished lumber. The AICs also assembled numerous metal benches, some of which were ADA compliant, for the parks in the city.
- The Marion County Jail has utilized the body scanner successfully to detect and deter contraband from entering the secure perimeter of the jail.
- Since early 2021, the Sheriff's Office has been developing an updated strategic plan, including a new Vision, Mission, and Values statement for the office. Objectives and goals in the Sheriff's Office strategic plan will be closely aligned with the renewed vision, "A safer Marion County through partnership, service, and trust."
   Strategic planning committee members are continuing progress in anticipation of the plan being completed by June 30, 2023.
- The peer support team continues to offer monthly mental health check-ups with psychologists experienced in working with law enforcement to identify and discuss potential issues and to provide tools and resources to assist employees in maintaining mental health.
- The Marion County Jail partnered with Ideal Options to implement a Medicated Assisted Treatment Program (MAT Program). This program offers medication and services to adults in custody who have been identified to have opioid addiction.
- The Sheriff's Office continues to work collaboratively with other county departments, area schools, as well as exploring new avenues to improve the effectiveness of recruitment strategies. During 2022 the Sheriff's Office recruitment team renovated recruitment displays, leveraged digital billboard advertising, and managed a 35 percent increase in the total number of pre-employment background investigations.
- The Community Crisis Outreach Services team (CCOS) collaboration with Marion County Health and Human Services and the Sheriff's Office uses a co-responder model, composed of a parole and probation deputy and a qualified mental health professional. There were 217 follow-up contacts made in 2022 with individuals needing additional mental health services. The CCOS team also coordinates the Marion County Crisis Intervention Training (CIT) program, hosting multiple trainings throughout 2022 covering Mental-Health First Aid and CIT for local law enforcement officers to improve interactions with individuals experiencing mental health crisis.
- Deputies Andrion and Church, and Sergeant Dunbar received Distinguished Service awards for their efforts during a critical incident at the jail on October 21st, 2021 with a suicidal adult in custody. Sergeants Dunbar and Jochums, and Deputy Friesen received Distinguished Service awards for their efforts during a critical incident at the jail on December 1st, 2021 with a suicidal adult in custody.

## **KEY INDICATORS**

## # 1: Community Resource Unit Outreach (Crime Prevention)

## **Definition and Purpose**

The Community Resource Unit (CRU) coordinates an office-wide approach to intelligence-led policing. CRU uses a global approach to creating positive change in our community through crime prevention and environmental design.

CRU utilizes several progressive models to promote crime prevention while trying to reduce the overall occurrence. One of these models is Problem-Oriented Policing (POP). POP focuses on a strategy that involves the identification and analysis of specific crime and disorder problems in order to develop effective response strategies.

The Community Resource Unit tracks the number of community events (National Night Out, neighborhood watch, job fairs, and community events) and the number of public service announcements as part of our community education outreach.

Community Crisis Outreach Services (CCOS) tracks the number of outreach contacts during each fiscal year. CCOS is a partnership between the Marion County Sheriff's Office, Marion County Health and Human Services, and neighboring law enforcement agencies including City of Salem Police Department, Woodburn Police Department and Polk County Sheriff's Office. CCOS responds to requests for post crisis follow up, consultation or assistance requests from mental health probation officers, mental health court or those providing services to individuals with a mental health need who are involved in the criminal justice system, and a field response to incidents where an individual(s) may be experiencing a mental health crisis.

## **Significance**

The main focus of the Community Resource Unit is to increase community awareness through personal and electronic outreach. Through education and collaboration with our community, this unit strives to reduce criminal activity and/or safety concerns within the county. In addition, the Community Resource Unit encourages and promotes collaboration with our residents and stakeholders to address public safety concerns as a community. This key indicator aligns with Marion County Strategic Plan Goal #1: Public Safety - Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

The Community Resource Unit continues to perfect its community outreach through social media sites, face to face interactions, community meetings and civic groups. The primary focus is to enhance citizen involvement within neighborhoods and in the business community to reduce crime and enhance livability.

The Communications Team focuses on electronic dissemination of information including public announcements, videos, and educational messages to better inform and promote collaborative working relationships with the citizens of Marion County.

## <u>Data Units Calendar Year</u>

Nextdoor.com (Residents/Neighborhoods)

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
51,777/273	59,030/275	66,000/290	76,985/269	87,880/275

Community Events

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
206	62	79	133	163

## Community Crisis Outreach Services Team Field Contacts

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
679	0	303	417	528

## **Explanation of Trends and Changes**

As anticipated, the number of community events continues to increase from a historic low in 2020 during the height of the pandemic. The Community Resource Unit continues to prioritize community engagement through outreach activities and working with community members to find positive ways to connect with the various communities within the county.

The Sheriff's Office focuses on the type of events rather than the number of events in order to leverage the most positive impact for the community. National crime data and intelligence led law enforcement activities continue to show a dramatic reduction of crime in areas where a cooperative effort is taken up by law enforcement and the community.

The Sheriff's Office CCOS deputy position was vacant though all of FY 2020-21. The position was filled in April 2021. Since that time, Marion County Health and Human Services has worked to fill vacancies and train the incoming CCOS team members. To enhance our ability to provide effective services for those experiencing mental health crisis, the CCOS team has invested time and effort into providing CIT and Mental Health First Aid training for area law enforcement. The CCOS team will continue to strive for an increased number of field contacts while also starting to track the number of law enforcement officers receiving training through the CIT and Mental Health First Aid programs.

## # 2: Intelligence Led Public Safety Services

## **Definition and Purpose**

Intelligence-led policing is a business model and managerial philosophy. Data analysis and crime intelligence are critical to a decision-making framework that facilitates a focus on crime reduction, disruption, and prevention through both strategic management and public safety strategies that target serious problems and issues within a community (Ratcliffe 2008: 89).

The Enforcement Division uses LexisNexis Citizen View to reduce crime, crashes and traffic violations in Marion County. LexisNexis Citizen View integrates location-based crime and traffic crash data to determine the most effective methods for deploying personnel and resources.

## **Significance**

Using evidence-based practices, this indicator supports Goal #1: Public Safety - Pursue a safe and secure community by protecting the people, property, and economy of Marion County. The use of a central data collection point enhances our ability to deploy personnel and resources most effectively. In addition to using a data-driven model for patrol activities, a data-driven approach allows the Enforcement Division to work collaboratively with the CCOS (Community Crisis Outreach Services) Team and MCRT (Mobile Crisis Response Team) (Key Indicator #3), the Community Resources Unit (Key Indicator #1) and the Traffic Safety Team (TST) (Key Indicator #4).

The Enforcement Division has been using crime, crash, and criminal activity data to conduct focused enforcement operations.

## **Data Units Calendar Year**

Top 10 Calls for Service

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	Data Value 1
2,409	2,121	2,219	1,388	Asst Agency
1,693	1,529	1,438	1,185	Theft
2,104	2,027	1,592	853	Susp Activity
1,601	1,689	1,415	658	Citizen Contact
1,366	1,523	1,391	903	Dom Disturb
1,625	1,580	1,455	785	Check Welfare
1,119	1,094	1,135	750	Crash
949	1,218	1,081	***	Driv Comp
***	***	***	***	Audible Alarm
1,116	1,356	1,213	***	Susp Vehicle
1,017	1,300	1,412	595	Emot Dist Pers
			692	Illegal Park
			677	Trespass

## **Explanation of Trends and Changes**

The Enforcement division responded to approximately 66,998 calls for service drawing 16,794 case numbers during the 2022 calendar year. There was a significant decrease in the amount of case numbers drawn due to changes in the way the Sheriff's Office documents certain types of cases. On average, patrol deputies responded to 203 calls for service, drawing 47 case numbers per day.

In FY 2018-19, the Marion County Board of Commissioners established a public safety fee within the East Salem Service District. The ESSD fee dedicates public safety resources to the Hayesville and Four Corners areas, with the addition of ten Patrol Deputies assigned to those areas. All 10 ESSD deputies are assigned and actively working within the Hayesville and Four Corners areas. We have seen a decrease in overall calls for service within the ESSD and is likely due to the additional deputies working within the district and being highly visible. The ESSD deputies continue to participate in several community meetings to engage with our community to help address their concerns.

## # 3: Mental Illness and Incarceration

## **Definition and Purpose**

The mitigation of mentally ill persons entering the correctional facility is directly related to Marion County's public safety strategic plan. Many mentally ill persons are arrested and either initially booked and/or lodged at the jail facility. Most of these individuals are arrested for low level crimes which were committed due to their self-medication (i.e., drug use) or the lack of medication at all. The individuals would be better served in community medical or mental health facilities which are more capable of providing appropriate services.

## **Significance**

This key indicator ties to one of the county's strategic goals, County Goal #1: Public Safety - Pursue a safe and secure community by protecting the people, property, and economy of Marion County. This includes a myriad of issues. One significant issue that crosses all boundaries of the public safety system is mental illness. The Sheriff's Office has participated in six jail studies in 2005, 2007, 2011, 2015, 2018 and 2022.

In terms of significance, these individuals and their mental health conditions present a notable financial impact on the budget both in Personnel Services and in Materials and Services.

## **Data Units Fiscal Year**

Number of Adults in Custody Receiving Psychotropic Medication

FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Estimate
1,272	1,463	1,563	1,234	583

Dollar Amount Spent on Psychotropic Medications

FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Estimate	FY 22-23 Estimate
\$141,616	\$112,724	\$148,616	\$82,188	\$95,273

### **Explanation of Trends and Changes**

Psychotropic medications for FY 2022-23 decreased compared to the prior fiscal year. The number of patients has been about 1,223each year over the past five years. The unique number of patients receiving psychotropic medications has decreased by 651 patients from the prior fiscal year.

The costs for FY 2023-24 are expected to increase due to the population increasing to the budgeted capacity 470.

## # 4: Traffic Safety Team Education and Enforcement

## **Definition and Purpose**

Marion County's Traffic Safety Team is designed with three primary objectives: education, engineering (analysis) and enforcement. Through community outreach via public safety announcements, safety fairs, neighborhood watch, National Night Out, and presentations in local schools, the Traffic Safety Team has continued to deliver a proactive message focusing on safety for all motorists that share Marion County streets and roadways. Through education, engineering and enforcement efforts, the team's mission is to reduce serious injury and/or fatal crashes.

In partnership with the vision of 2016 Oregon Transportation Safety Action Plan (TSAP), the Sheriff's Office is committed to achieving no death or life-changing injuries on our roadways by 2035.

## **Significance**

This key indicator ties to County Goal #1: Public Safety - Pursue a safe and secure community by protecting the people, property, and economy of Marion County. The National Safety Council estimates the economic impact due to motor vehicle crashes in Oregon between 2009 and 2013 was close to \$6 billion or roughly \$300 per Oregon resident per year. The Council calculated the cost per person of a disabling injury motor vehicle collision to be approximately \$75,000.

The reduction of traffic crashes and fatalities are of utmost importance to the Sheriff's Office and the community. The calculation of life and lost value of a person to this community and the state cannot be overstated. Traffic crashes, serious injuries and fatalities cross economic and personal boundaries, influence both personal and property insurance factors and result in potential educational or business related losses to the community. Each serious injury or fatal crash results in severe emotional damage (which cannot be measured) to the community.

### **Data Units Calendar Year**

Fatal Traffic Crashes

CY 2018 Actual	CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual
13	23	10	14	10

### **Community Education Events**

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
40	5	5	18	20

## **Explanation of Trends and Changes**

There was an overall decrease in traffic related fatalities. This decrease is due to multiple factors including the establishment of the Ehlen Rd Safety Corridor designation and the increased presence in Enforcement Programs such as the French Prairie deputy. The Marion County Traffic Safety Team (TST) contributed to the increased presence and traffic education in the area through multiple overtime shifts and targeted patrol operations.

Education / Engineering: The Traffic Safety Team participated in 18 community events. The events attended focused on educating drivers surrounding safety seat belt awareness, distracted driving, driving under the influence of intoxicants (DUII) and other driving behaviors that often result in serious physical injury or death on our roadways. Many of these education campaigns are in collaboration with our community partners at the Oregon Department of Transportation (ODOT), Chemeketa Community College, area schools, and local media.

A key component to education is communication; that is why members of TST regularly attend community meetings including the French Prairie Forum, North County Community Traffic, Marion County Traffic Engineers and the Positive Aurora Airport Management meetings. These meetings serve as an opportunity for TST to discuss traffic safety concerns with residents and community leaders.

## # 5: Recidivism

## **Definition and Purpose**

As a measure of public safety, recidivism is defined as a new felony conviction within three years of beginning supervision (probation or post-prison supervision).

## <u>Significance</u>

This key indicator supports County Goal #1: Pursue a safe and secure community by protecting the people, property, and economy of Marion County. The Parole and Probation division of the Sheriff's Office assesses the risk of recidivism (which also determines the level of supervision) and targets programs, services, and interventions to reduce key criminogenic risk factors. The best available research (driven by evidence-based practices) indicates by lowering criminogenic risk factors, recidivism rates should also decrease.

## Data Units Fiscal Year

Recidivism Rates for Department of Corrections (Marion = M, Clackamas = C, Jackson = J, Lane = L)

FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate
21.5% M	21.3% M	12.2% M	14.1% M	9.5% M
23.1% C	20.4% C	20.8% C	19.6% C	18.5% C
38.2% J	32.9% J	28.2% J	27.2% J	22.2% J
24.7% L	35.1% L	21.1% L	23.4% L	21.6% L

Recidivism Rates for Local Control (Marion = M, Clackamas = C, Jackson = J, Lane = L)

FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate
38.7% M 47.8% C	38.7% M 37.4% C	32.1% M 31.1% C	34.3% M 31.9% C	31.0% M 23.6% C
72.9% J	60.2% J	51.1% J	50.9% J	40.0% J
42.3% L	40.0% L	36.4% L	21.0% L	18.1% L

Recidivism Rates for Department of Corrections/Local Control Combined (Marion = M, Clackamas = C, Jackson = J, Lane = L)

FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate
28.1% M	28.0% M	20.4% M	20.4% M	16.6% M
37.2% C	29.9% C	26.0% C	24.9% C	19.3% C
54.3% J	47.7% J	40.9% J	35.9% J	29.2% J
30.2% L	37.0% L	26.9% L	22.5% L	20.9% L

Recidivism Rates for Probation (Marion = M, Clackamas = C, Jackson = J, Lane = L)

FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Estimate
23.6% M	22.6% M	20.7% M	21.2% M	19.8% M
26.1% C	26.3% C	20.7% C	20.0% C	17.3% C
34.7% J	32.1% J	34.5% J	27.8% J	27.7% J
36.3% L	27.0% L	19.1% L	18.6% L	10.0% L

### **Explanation of Trends and Changes**

Demographic data and outcome measures are tracked through a web-based repository created by the Oregon State Department of Corrections called Corrections Management Information System (CMIS). This database helps track information related to offenders for both state institutions and community corrections.

As part of a focused effort on evidence-based principles, the data tracked by the state is related to Employment, Positive Case closures, Restitution, Treatment and Recidivism. The database provides outcome data for recidivism rates at 12, 24 and 36 month intervals. In FY 2021-22, the recidivism rates were reflected at 20.4% for Department of Corrections/Local Control combined and 21.2% for probation. Marion County recidivism rates as a whole have been consistent over the last few years, but have trended down significantly over the last ten years. This is a result of changes in our supervision practices and treatment modalities.

The Parole and Probation division continues to utilize supervision and treatment methods consistent with evidence-based practices, specifically the use of EPICS (Effective Practices in Community Supervision), and continues collaborative efforts through the Marion County Reentry Initiative (MCRI), the Marion County Justice Reinvestment Council, and with our contracted private not-for-profit service agencies. The continued support of these resources is proving to have an overall positive impact in reducing recidivism in Marion County.

## # 6: Code Enforcement Response

## **Definition and Purpose**

The Code Enforcement Unit responds to complaints of possible violation of various ordinances throughout areas of the county. In addition to a reactive response, the Code Enforcement team is proactively enforcing codes within the urban growth boundary as well as unincorporated areas of the county. This is a dedicated effort, working cooperatively with other county departments, community stakeholders, and residents to decrease crime and improve livability. The Code Enforcement Unit tracks contacts and responses. This allows the Sheriff's Office to analyze data and inform the community on the compliance of ordinances related to community livability issues.

## **Significance**

Educating our community members and encouraging compliance with ordinance and code requirements is one of the more visible services code enforcement performs and aligns with Goal #1: Public Safety - Pursue a safe and secure community by protecting the people, property, and economy of Marion County. Code enforcement has been successfully collaborating with other agencies and residents on complex cases involving drug related crimes, neighbor disputes, noxious odors and other issues that detract from the overall livability of our communities. The number of cases processed is a good indicator of code enforcement's workload. The number of cases closed gives us feedback on the effectiveness of our efforts and helps us to know where to focus resources on the community's behalf.

## Data Units Calendar Year

Number of cases processed.

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
1,087	1,134	1,013	1,188	1,231

Number of cases closed.

CY 2019 Actual	CY 2020 Actual	CY 2021 Actual	CY 2022 Actual	CY 2023 Estimate
1,077	1,200	943	1,113	1,143

## **Explanation of Trends and Changes**

The Code Enforcement team is focused on actively addressing livability issues in the community before they become significant complaints. Reductions in the number of cases processed and closed during 2021 is related to staffing turnover and training time associated with training new members of the Code Enforcement team. In 2022, while balancing emerging issues, the Code Enforcement team worked to bring resolution to over 20 multi-year enforcement cases, some of which required extensive coordination and collaboration with multiple county departments and community stakeholders. Prolific offender enforcement cases, while very resource intensive, have significant community impact through improved livability in the affected neighborhoods and contribute to a reduction in law enforcement calls for service.

	Resour	Resources by Fund Detail			
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Licenses and Permits					
325010 Alarm Permits	(20)	0	0	0	
Licenses and Permits Total	(20)	0	0	0	
Intergovernmental Federal					
331013 State Criminal Alien Asst Pgm	0	0	401,624	0	
331223 Oregon Dept of Justice	5,969	6,995	7,000	3,500	
331404 County American Rescue Plan	0	680,950	0	0	
331990 Other Federal Revenues	8,034	7,600	9,600	9,600	
Intergovernmental Federal Total	14,002	695,545	418,224	13,100	
Charges for Services					
341150 Sheriff Service Fees	92,725	129,686	120,000	175,000	
341170 Witness Fees	314	346	0	0	
341180 Crime Report Fees	23,232	21,837	22,500	22,500	
341280 Detention Fees	2,444	6,444	0	0	
341430 Copy Machine Fees	0	4	0	0	
341630 Service Charges	760	1,380	0	C	
341840 Work Crew Fees	301,575	318,075	351,000	408,000	
341999 Other Fees	33,357	40,799	29,579	29,579	
342910 Public Records Request Charges	0	364	0	0	
344250 Telephone Use Reimbursement	0	1,783	0	C	
344300 Restitution	1,757	1,279	0	C	
344701 Felony DUII Reimbursemt SB395	145,223	298,874	151,531	151,531	
344999 Other Reimbursements	18,003	12,090	0	0	
347202 Code Enforcement Services	166,795	177,824	184,338	194,565	
Charges for Services Total	786,185	1,010,785	858,948	981,175	
Fines and Forfeitures					
351200 Traffic Fines	285,162	239,574	254,312	221,540	
Fines and Forfeitures Total	285,162	239,574	254,312	221,540	
Other Revenues					
372000 Over and Short	0	(86)	0	0	
Other Revenues Total	0	(86)	0	0	
General Fund Transfers					
381100 Transfer from General Fund	39,562,844	38,148,964	46,919,012	50,373,914	
General Fund Transfers Total	39,562,844	38,148,964	46,919,012	50,373,914	
Other Fund Transfers					
381170 Transfer from Comm Development	224,645	0	0	0	

## Resources by Fund Detail

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Other Fund Transfers				
381180 Transfer from Comm Corrections	4,033,346	4,540,346	4,540,346	4,511,179
381185 Transfer from Criminal Justice	170,000	213,898	192,200	205,788
Other Fund Transfers Total	4,427,991	4,754,244	4,732,546	4,716,967
Settlements				
382100 Settlements	81,585	0	0	0
Settlements Total	81,585	0	0	0
Financing Proceeds				
383500 OFS: Lease Financing	0	26,326	0	0
Financing Proceeds Total	0	26,326	0	0
General Fund Total	45,157,749	44,875,353	53,183,042	56,306,696
180 - Community Corrections	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	11,424	0	0	0
331404 County American Rescue	0	170 722	0	0
Plan	0	170,723	0	0
Intergovernmental Federal Total	11,424	170,723	0	0
Intergovernmental State				
332070 Community Corrections SB 1145	12,215,023	13,750,292	13,750,292	13,661,960
332072 OR CJC Justice Reinvestment	1,677,822	1,958,154	2,180,007	2,231,713
332074 Oregon Dept of Corrections	768,272	872,275	883,899	999,772
332990 Other State Revenues	0	4,003	1,000	750
Intergovernmental State Total	14,661,117	16,584,723	16,815,198	16,894,195
Charges for Services				
341220 Supervision Fees	878,976	175,655	0	0
341230 Client Fees	1,998	530	0	0
341380 Workshop Fees	20	0	0	0
341999 Other Fees	2,132	640	2,400	2,400
342910 Public Records Request Charges	96	91	0	0
344250 Telephone Use Reimbursement	0	419	0	0
344999 Other Reimbursements	4,250	0	0	0
347201 SO Enforcement Services	847,334	0	78,634	0
Charges for Services Total	1,734,805	177,335	81,034	2,400
Interest				
361000 Investment Earnings	48,501	27,632	22,028	94,125
Interest Total	48,501	27,632	22,028	94,125

180 - Community Corrections	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Other Revenues				
372000 Over and Short	(40)	0	0	0
Other Revenues Total	(40)	0	0	0
Other Fund Transfers				
381185 Transfer from Criminal Justice	170,000	213,898	192,200	205,788
381250 Transfer from Sheriff Grants	0	0	77,406	0
Other Fund Transfers Total	170,000	213,898	269,606	205,788
Financing Proceeds				
383500 OFS: Lease Financing	0	5,049	0	0
Financing Proceeds Total	0	5,049	0	0
Net Working Capital				
392000 Net Working Capital Unrestr	1,783,430	2,596,766	3,624,914	3,858,477
Net Working Capital Total	1,783,430	2,596,766	3,624,914	3,858,477
Community Corrections Total	18,409,238	19,776,126	20,812,780	21,054,985
245 - Enhanced Public Safety ESSD	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	5,380	0	0	0
331404 County American Rescue Plan	0	29,930	0	0
Intergovernmental Federal Total	5,380	29,930	0	0
Charges for Services				
347201 SO Enforcement Services	1,640,404	1,609,988	1,601,767	1,601,767
Charges for Services Total	1,640,404	1,609,988	1,601,767	1,601,767
Interest				
361000 Investment Earnings	14,096	7,759	9,126	27,378
Interest Total	14,096	7,759	9,126	27,378
Net Working Capital				
392000 Net Working Capital Unrestr	1,519,870	1,529,365	1,391,514	1,106,172
Net Working Capital Total	1,519,870	1,529,365	1,391,514	1,106,172
Enhanced Public Safety ESSD Total	3,179,750	3,177,042	3,002,407	2,735,317
250 - Sheriff Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Licenses and Permits				
325010 Alarm Permits	43,120	41,895	42,600	39,720
Licenses and Permits Total	43,120	41,895	42,600	39,720
Intergovernmental Federal				
331026 US Dept of Justice	407,337	399,450	393,585	81,974
331301 BIA Chemawa School Contract	(35,775)	0	0	0
331401 Coronavirus Relief Fund	4,336	0	0	0
331402 Coronavirus Emerg Supp Funding	409,955	516,157	0	0

250 - Sheriff Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	35,427	0	0
331990 Other Federal Revenues	14,631	56,932	89,447	84,635
Intergovernmental Federal Total	800,485	1,007,965	483,032	166,609
Intergovernmental State				
332040 Marine Board	143,591	147,606	264,701	148,530
332041 Oregon Dept of Forestry	17,252	14,740	0	C
332068 Oregon Health Authority	854,268	874,521	741,352	C
332072 OR CJC Justice Reinvestment	497,895	531,161	532,984	586,225
332088 OR Parks and Recreation Dept	42,906	20,619	37,279	37,279
332990 Other State Revenues	0	0	30,000	30,000
Intergovernmental State Total	1,555,912	1,588,648	1,606,316	802,034
Charges for Services				
341160 Gun Permit Fees	415,252	370,645	373,800	438,545
341200 Towing Fees	30,360	27,499	30,278	30,257
341210 False Alarm Fees	14,270	7,150	5,000	4,000
344999 Other Reimbursements	0	6,373	0	(
345300 Surplus Property Sales	0	25,000	0	C
347201 SO Enforcement Services	926,366	992,652	1,420,701	1,349,974
Charges for Services Total	1,386,248	1,429,319	1,829,779	1,822,776
Interest				
361000 Investment Earnings	9,592	6,494	6,025	1,740
Interest Total	9,592	6,494	6,025	1,740
Other Revenues				
372000 Over and Short	31	(5)	0	C
373100 Special Program Donations	12,810	51,510	38,628	31,128
373500 Private Foundation Grants	30,000	1,971	0	C
Other Revenues Total	42,841	53,476	38,628	31,128
General Fund Transfers				
381100 Transfer from General Fund	42,041	0	0	C
General Fund Transfers Total	42,041	0	0	C
Other Fund Transfers				
381115 Transfer from Non Dept Grants	185,675	189,802	236,442	261,058
381255 Xfr from Traffic Safety Team	36,887	34,549	45,596	64,394
Other Fund Transfers Total	222,561	224,351	282,038	325,452
Net Working Capital				
392000 Net Working Capital Unrestr	1,154,595	1,402,457	1,781,074	1,317,508
Net Working Capital Total	1,154,595	1,402,457	1,781,074	1,317,508
Sheriff Grants Total	5,257,396	5,754,606	6,069,492	4,506,967

255 - Traffic Safety Team	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331229 Oregon Dept of Transportation	8,246	55,634	92,448	47,211
331401 Coronavirus Relief Fund	3,380	0	0	0
331404 County American Rescue Plan	0	25,456	0	0
Intergovernmental Federal Total	11,625	81,089	92,448	47,211
Intergovernmental State				
332091 Oregon Dept of Transportation	0	3,295	0	0
Intergovernmental State Total	0	3,295	0	0
Charges for Services				
344999 Other Reimbursements	654	245	0	0
345100 Sale of Capital Assets	16,061	0	0	0
347201 SO Enforcement Services	0	1,421	0	0
Charges for Services Total	16,715	1,666	0	0
Fines and Forfeitures				
351200 Traffic Fines	1,710,698	1,919,178	2,162,761	2,028,983
Fines and Forfeitures Total	1,710,698	1,919,178	2,162,761	2,028,983
Interest				
361000 Investment Earnings	8,590	2,857	1,753	4,540
Interest Total	8,590	2,857	1,753	4,540
Net Working Capital				
392000 Net Working Capital Unrestr	1,008,834	567,796	267,965	248,710
Net Working Capital Total	1,008,834	567,796	267,965	248,710
Traffic Safety Team Total	2,756,462	2,575,882	2,524,927	2,329,444
290 - Inmate Welfare	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
341440 Vending Machine Fees	176,122	169,053	153,167	176,811
341450 Pay Telephone Fees	113,146	69,067	68,493	68,493
341999 Other Fees	2,990	2,383	0	0
Charges for Services Total	292,258	240,502	221,660	245,304
Interest				
361000 Investment Earnings	7,102	4,079	5,271	19,671
Interest Total	7,102	4,079	5,271	19,671
Other Revenues				
371000 Miscellaneous Income	191	1,000	0	0
Other Revenues Total	191	1,000	0	0
Net Working Capital				
392000 Net Working Capital Unrestr	725,448	937,214	782,680	794,799
Net Working Capital Total	725,448	937,214	782,680	794,799
Inmate Welfare Total	1,024,999	1,182,794	1,009,611	1,059,774
Sheriff's Office Grand Total	75,785,594	77,341,803	86,602,259	87,993,183

#### 100 - General Fund Actual Actual Budget Proposed FY 20-21 FY 21-22 FY 22-23 FY 23-24 Personnel Services Salaries and Wages 511020 Salaries and Wages Budget 0 0 634,228 0 Only 511110 Regular Wages 15,061,727 14,664,838 21,052,322 23,107,048 0 511115 Pandemic Recognition Pay 0 336,720 0 511120 Temporary Wages 183,411 267,726 205,841 216,134 0 0 511130 Vacation Pay 1,065,709 1,060,632 0 0 511140 Sick Pay 598,303 641,119 0 511141 Emergency Sick Pay 60,620 221,370 0 0 0 511150 Holiday Pay 1,029,593 1,091,706 0 0 511160 Comp Time Pay 218,875 241,412 511180 Differential Pay 19,765 16,285 0 16,465 511210 Compensation Credits 500,512 490,363 487,446 481,485 511220 Pager Pay 20,142 22.778 19,764 26,710 511240 Leave Payoff 81,764 161,217 0 0 0 0 46,373 33,427 511250 Training Pay 103 533 300 150 511270 Leadworker Pay 1,223 1,767 2,558 2,558 511280 Cell Phone Pay 511290 Health Insurance Waiver Pay 8,216 6,750 4,800 9,600 511410 Straight Pay 105,480 70,610 64,023 67,225 1,445,038 511420 Premium Pay 1,785,806 1,067,978 1,121,376 68,540 71,968 511430 Court Time 46,687 60,345 511450 Premium Pay Temps 99 0 882 0 511470 Extra Duty Contract Pay 457 (3, 437)0 0 511930 Clothing Allowance 7,700 9,750 8,200 9,202 Salaries and Wages Total 20,791,897 20,812,698 23,662,373 25,163,348 **Fringe Benefits** 512010 Fringe Benefits Budget Only 0 0 740,531 520,949 512110 PERS 4,958,150 5,289,935 5,165,726 5,953,595 512120 401K 116,027 119,696 126,777 140,262 1,095,454 512130 PERS Debt Service 769,810 533,002 1,250,653 512200 FICA 1.543.841 1,499,123 1,658,706 1,814,504 512300 Paid Leave Oregon expense 0 0 0 93,725 4,359,139 4,362,354 5,359,413 5,322,797 512310 Medical Insurance 512320 Dental Insurance 380,372 377,585 440,341 447,669 31,059 512330 Group Term Life Insurance 30,909 48,430 38,840 512340 Long Term Disability 62,102 61,868 75,919 80,883 Insurance 512400 Unemployment Insurance 62,603 62,607 64,637 35,393 5,145 4,795 8,185 8,269 512520 Workers Comp Insurance 512600 Wellness Program 9,352 9,064 10,688 10,801

## **Requirements by Fund Detail**

#### SHERIFF'S OFFICE 100 - General Fund Actual Actual Budget Proposed FY 20-21 FY 21-22 FY 22-23 FY 23-24 **Personnel Services** 512610 Employee Assistance 8,352 8,456 10,155 9,997 Program 15,275 14,681 14,551 13,494 512700 County HSA Contributions 512710 Temp Insurance 0 0 0 131,106 Contributions Fringe Benefits Total 12,321,077 12,374,224 14,974,712 15,717,738 40,881,086 Personnel Services Total 33,112,974 33,186,922 38,637,085 **Materials and Services** Supplies 521010 Office Supplies 31,351 22,248 32,104 36,537 7,455 77,562 57,788 90,158 521030 Field Supplies 164,195 215,587 521040 Institutional Supplies 162,076 225,546 36,947 36,997 521050 Janitorial Supplies 30,118 36,239 521070 Departmental Supplies 65,230 62,371 91,494 85,068 3,029 813 6,644 4,948 521080 Food Supplies 521090 Uniforms and Clothing 118,411 96,640 194,291 182,983 521100 Medical Supplies 36,475 42,517 50,046 52,200 521110 First Aid Supplies 5,096 984 4,097 8,536 180,677 521120 Drugs 202,852 220,483 181,168 521170 Educational Supplies 5,159 1,952 4,600 7,950 759 521190 Publications 878 1,175 167 521210 Gasoline 205,337 272,203 323,356 321,056 521220 Diesel 1,219 1,486 1,545 583 0 0 0 3 521240 Automotive Supplies 521241 Oil and Lubricants 0 148 0 0 521300 Safety Clothing 18,946 11,088 32,957 36,444 521310 Safety Equipment 24,269 0 111 111 Supplies Total 919,905 1,009,690 1,236,906 1,266,965 Materials 522060 Sign Materials 0 510 2,450 1,950 522100 Parts 0 16 0 0 522150 Small Office Equipment 28,070 28,915 35,623 31,328 522160 Small Departmental 120,306 62,760 92,488 59,647 Equipment 522170 Computers Non Capital 35,471 13,912 33,451 35,963 522180 Software 9,046 2,492 7,647 8,906 Materials Total 192,892 108,605 171,659 137,794 Communications 523010 Telephone Equipment 1,575 58 6,191 1,500 523020 Phone and Communication 43,454 37,518 50,523 36,675 Svcs 523040 Data Connections 61,252 69,715 73,808 74,168 7,400 523050 Postage 6,504 5,005 8,126

61,441

66,895

63,255

76,683

523060 Cellular Phones

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
523090 Long Distance Charges	2,298	1,901	1,810	1,802
523100 Radios and Accessories	10,287	19,669	58,014	38,664
Communications Total	202,053	195,307	265,367	223,464
Utilities				
524010 Electricity	332,355	333,648	382,573	382,658
524020 City Operations and St Lights	722	731	792	752
524040 Natural Gas	75,518	82,708	92,388	143,524
524050 Water	81,316	87,325	96,775	104,523
524070 Sewer	190,900	163,992	199,696	182,556
524090 Garbage Disposal and Recycling	20,462	20,958	21,990	22,37
Utilities Total	701,272	689,363	794,214	836,390
Contracted Services				
525110 Consulting Services	168,385	71,740	0	(
525210 Medical Services	239,795	173,962	205,261	223,30
525211 Psychiatric Services	17,150	22,377	23,682	28,99
525215 Dental Services	57,060	75,447	84,950	99,00
525220 Hospital Services	376,967	136,049	106,482	199,30
525225 Ambulance Services	13,340	5,956	5,561	5,00
525235 Laboratory Services	20,871	26,674	32,893	29,02
525240 XRay Services	28,307	29,053	29,445	34,47
525310 Laundry Services	24,720	24,524	25,107	21,44
525320 Food Services	850,220	1,000,736	1,683,996	1,707,93
525330 Transportation Services	0	91	723	1,70
525350 Janitorial Services	673	673	673	67
525360 Public Works Services	8,611	2,763	0	1,95
525400 Public Safety Program Services	8,698	7,803	10,702	9,49
525410 Dispatch Services	1,043,231	1,060,093	1,125,111	1,186,04
525420 Regional Area Info Network	10,450	11,387	11,120	11,12
525440 Client Assistance	0	0	6,000	115,45
525450 Subscription Services	33,835	36,555	33,451	35,27
525510 Legal Services	2,400	2,400	2,400	2,40
525555 Security Services	1,249	1,411	1,380	1,524
525710 Printing Services	7,493	15,924	15,375	21,00
525715 Advertising	147	175	1,000	3,00
525735 Mail Services	1,297	840	1,076	1,14
525740 Document Disposal Services	9,083	10,106	10,336	12,03
525770 Interpreters and Translators	320	1,461	1,113	1,00
525870 Hazardous Waste Disposal	5,134	4,668	5,611	5,55
525999 Other Contracted Services	14,136	33,934	34,152	35,022
Contracted Services Total	2,943,569	2,756,802	3,457,600	3,792,880

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Repairs and Maintenance				
526010 Office Equipment Maintenance	73,141	71,581	72,224	67,052
526011 Dept Equipment Maintenance	4,744	7,984	3,631	3,668
526012 Vehicle Maintenance	30,886	19,449	24,994	39,803
526014 Radio Maintenance	120,479	156,783	154,400	156,674
526020 Computer Hardware Maintenance	1,816	6,438	12,054	1,907
526021 Computer Software Maintenance	22,034	13,788	140,417	151,352
526022 Telephone Maintenance	192	235	1,200	1,200
526030 Building Maintenance	50,561	53,209	50,813	51,244
526040 Remodels and Site Improvements	2,714	2,591	4,393	4,500
Repairs and Maintenance Total	306,567	332,057	464,126	477,400
Rentals				
527100 Vehicle Rental	1,621	2,701	8,710	5,340
527110 Fleet Leases	739,103	736,366	867,838	1,048,479
527120 Motor Pool Mileage	428	522	4,000	1,830
527130 Parking	183	758	220	220
527140 County Parking	15,180	15,180	15,180	15,180
527210 Building Rental Private	19,564	19,330	29,563	20,892
527300 Equipment Rental	6,668	4,277	6,129	5,561
527999 GASB 87 Adjustment	0	(41,908)	0	0
Rentals Total	782,747	737,227	931,640	1,097,502
Insurance				
528140 Malpractice Insurance Premiums	20,673	20,637	24,140	21,706
528220 Notary Bonds	520	240	735	595
528415 Auto Claims	7,682	7,858	0	0
Insurance Total	28,874	28,735	24,875	22,301
Miscellaneous				
529120 Commercial Travel	1,990	15,479	13,487	14,819
529130 Meals	12,266	14,966	29,990	29,664
529140 Lodging	10,747	33,426	38,225	38,505
529210 Meetings	950	2,520	4,650	2,150
529220 Conferences	325	530	0	0
529230 Training	42,891	73,032	172,830	124,686
529250 Tuition Reimbursement	1,000	1,000	1,000	1,000
529300 Dues and Memberships	7,005	7,007	9,623	9,954
529610 Homicide Investigations	1,810	665	1,500	1,500
529650 Pre Employment Costs	26,896	30,010	25,000	36,037
529690 Other Investigations	6,467	17,770	2,600	2,600

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
529740 Fairs and Shows	157	385	2,000	1,800
529830 Dog Licenses	134	0	128	160
529840 Professional Licenses	380	200	405	2,151
529850 Device Licenses	0	210	1,115	1,078
529860 Permits	88	88	0	C
529880 Recording Charges	91	0	0	C
529910 Awards and Recognition	9,238	5,430	5,690	7,690
529999 Miscellaneous Expense	0	1,638	0	(
Miscellaneous Total	122,434	204,355	308,243	273,794
Materials and Services Total	6,200,314	6,062,140	7,654,630	8,128,490
Administrative Charges				
611100 County Admin Allocation	348,773	328,293	446,068	501,226
611210 Facilities Mgt Allocation	1,070,776	1,082,386	1,292,138	1,265,927
611220 Custodial Allocation	203,821	235,149	275,530	279,226
611230 Courier Allocation	14,211	11,403	16,028	21,322
611250 Risk Management Allocation	214,929	189,842	231,095	255,466
611260 Human Resources Allocation	393,412	409,124	472,019	539,81
611300 Legal Services Allocation	351,585	324,568	378,005	323,882
611400 Information Tech Allocation	927,330	847,848	1,029,091	952,834
611410 FIMS Allocation	427,914	356,799	441,668	412,927
611420 Telecommunications Allocation	118,659	103,533	112,622	64,022
611430 Info Tech Direct Charges	424,826	371,104	437,785	528,653
611600 Finance Allocation	400,308	410,706	506,471	604,160
611800 MCBEE Allocation	26,569	1,107	31,980	320,404
612100 IT Equipment Use Charges	163,849	165,095	160,265	77,15
614100 Liability Insurance Allocation	570,700	484,300	785,800	743,234
614200 WC Insurance Allocation	186,800	236,800	249,100	406,869
Administrative Charges Total	5,844,462	5,558,057	6,865,665	7,297,120
Capital Outlay				
531300 Departmental Equipment Capital	0	0	25,662	(
538100 Lease expense	0	26,326	0	(
Capital Outlay Total	0	26,326	25,662	(
Debt Service Principal				
541200 Lease Financing Principal	0	40,441	0	(
Debt Service Principal Total	0	40,441	0	(
Debt Service Interest				
542200 Lease Interest	0	1,570	0	(
Debt Service Interest Total	0	1,570	0	C
General Fund Total	45,157,750	44,875,457	53,183,042	56,306,696

180 - Community Corrections	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	68,815	(
511110 Regular Wages	3,874,710	3,830,178	5,605,970	6,101,242
511115 Pandemic Recognition Pay	0	92,805	0	(
511130 Vacation Pay	309,406	356,275	0	
511140 Sick Pay	134,472	202,778	0	
511141 Emergency Sick Pay	7,825	44,129	0	
511150 Holiday Pay	262,741	286,365	0	
511160 Comp Time Pay	6,734	14,685	0	
511210 Compensation Credits	103,711	118,519	121,349	131,90
511220 Pager Pay	20,972	23,057	23,400	23,40
511240 Leave Payoff	2,272	32,763	0	
511250 Training Pay	0	0	10,937	25,07
511280 Cell Phone Pay	1,908	1,362	2,122	2,12
511290 Health Insurance Waiver Pay	0	1,172	0	2,40
511410 Straight Pay	1,812	0	0	
511420 Premium Pay	420,283	31,354	72,416	34,90
511470 Extra Duty Contract Pay	32,219	0	0	
511930 Clothing Allowance	0	0	0	19
Salaries and Wages Total	5,179,065	5,035,443	5,905,009	6,321,24
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	68,123	32,96
512110 PERS	1,289,124	1,289,942	1,360,238	1,558,90
512120 401K	29,484	32,488	33,711	37,19
512130 PERS Debt Service	177,096	117,447	329,317	286,83
512200 FICA	388,751	377,291	436,519	474,82
512300 Paid Leave Oregon expense	0	0	0	24,68
512310 Medical Insurance	1,082,429	1,088,980	1,391,735	1,401,91
512320 Dental Insurance	86,515	86,971	117,787	118,97
512330 Group Term Life Insurance	8,252	8,397	13,003	10,39
512340 Long Term Disability Insurance	16,614	16,725	20,382	21,65
512400 Unemployment Insurance	15,549	15,121	17,184	9,35
512520 Workers Comp Insurance	1,226	1,123	2,193	2,19
512600 Wellness Program	2,374	2,353	2,926	2,92
512610 Employee Assistance Program	2,117	2,197	2,780	2,70
512700 County HSA Contributions	9,750	9,862	9,862	11,20
512710 Temp Insurance Contributions	0	0	0	49
Fringe Benefits Total	3,109,280	3,048,898	3,805,760	3,997,23
Personnel Services Total	8,288,345	8,084,340	9,710,769	10,318,48

180 - Community Corrections	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521010 Office Supplies	6,061	7,880	9,500	9,500
521030 Field Supplies	904	17,053	10,688	16,743
521070 Departmental Supplies	1,243	445	1,000	1,000
521080 Food Supplies	188	208	1,000	3,000
521090 Uniforms and Clothing	8,826	32,461	18,351	25,930
521100 Medical Supplies	134	348	800	500
521110 First Aid Supplies	595	113	500	500
521120 Drugs	0	0	250	250
521170 Educational Supplies	0	911	1,500	1,197
521210 Gasoline	14,600	15,062	12,515	23,488
Supplies Total	32,552	74,480	56,104	82,108
Materials				
522150 Small Office Equipment	251	1,865	8,470	1,200
522160 Small Departmental Equipment	18,166	4,156	31,459	5,954
522170 Computers Non Capital	2,081	11,407	5,212	3,470
522180 Software	0	0	0	343
Materials Total	20,498	17,428	45,141	10,967
Communications				
523010 Telephone Equipment	154	25	300	300
523020 Phone and Communication Svcs	4,322	2,172	0	1,385
523040 Data Connections	21,634	25,578	29,384	30,706
523050 Postage	20,138	14,501	3,020	7,371
523060 Cellular Phones	37,646	25,296	25,130	25,902
523090 Long Distance Charges	543	606	385	225
523100 Radios and Accessories	35,829	0	4,658	4,658
Communications Total	120,266	68,177	62,877	70,547
Utilities	,		,	
524010 Electricity	18,016	20,481	20,945	24,497
524020 City Operations and St Lights	0	0	2	2
524040 Natural Gas	5,935	7,277	6,640	10,381
524050 Water	0	0	284	339
524070 Sewer	0	0	590	592
Utilities Total	23,951	27,757	28,461	35,811
Contracted Services				
525110 Consulting Services	0	0	35,000	0
525155 Credit Card Fees	1,680	902	72	72
525156 Bank Services	665	0	0	0
525210 Medical Services	0	0	9,000	5,100
525235 Laboratory Services	16,048	8,367	12,000	7,500
525261 Social Services	1,077,754	1,221,417	1,609,333	1,544,921

180 - Community Corrections	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
525310 Laundry Services	2,644	2,734	3,000	3,000
525330 Transportation Services	0	6,520	9,495	12,875
525335 Housing Subsidies	83,109	77,631	420,529	176,718
525350 Janitorial Services	3,466	3,885	4,594	4,594
525400 Public Safety Program Services	128,154	109,586	158,181	153,589
525410 Dispatch Services	119,480	111,917	114,939	89,125
525420 Regional Area Info Network	3,300	3,452	3,512	3,512
525440 Client Assistance	0	10,000	10,500	10,500
525450 Subscription Services	1,180	2,227	1,210	1,379
525510 Legal Services	1,200	1,200	1,200	1,200
525710 Printing Services	1,263	1,188	3,000	2,000
525735 Mail Services	3,891	2,519	443	1,257
525740 Document Disposal Services	1,452	1,592	2,200	2,200
525770 Interpreters and Translators	750	309	2,000	1,000
525870 Hazardous Waste Disposal	0	171	100	100
525999 Other Contracted Services	274,614	198,623	338,334	345,317
Contracted Services Total	1,720,647	1,764,239	2,738,642	2,365,959
Repairs and Maintenance				
526010 Office Equipment Maintenance	14,873	14,493	15,300	16,056
526012 Vehicle Maintenance	0	0	0	240
526014 Radio Maintenance	0	0	1,000	1,000
526030 Building Maintenance	0	28	0	1,000
526040 Remodels and Site Improvements	0	0	650	2,000
Repairs and Maintenance Total	14,873	14,521	16,950	20,296
Rentals				
527100 Vehicle Rental	0	208	220	0
527110 Fleet Leases	110,560	140,901	129,851	125,724
527130 Parking	0	72	0	0
527210 Building Rental Private	22,779	23,112	24,792	26,281
527999 GASB 87 Adjustment	0	(29,137)	0	0
Rentals Total	133,339	135,156	154,863	152,005
Insurance				
528220 Notary Bonds	0	200	180	180
528415 Auto Claims	0	1,500	0	0
Insurance Total	0	1,700	180	180
Miscellaneous				
529120 Commercial Travel	0	543	0	400
529130 Meals	23	2,524	8,910	13,335
529140 Lodging	126	6,166	12,350	18,350
529210 Meetings	70	84	2,150	2,000

180 - Community Corrections	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services			-	-
529230 Training	23,613	11,030	29,377	33,735
529300 Dues and Memberships	7,170	7,785	8,493	8,493
529590 Special Programs Other	0	1,000	1,000	1,000
529650 Pre Employment Costs	2,178	8,313	2,000	4,679
529910 Awards and Recognition	3,591	3,802	15,800	14,000
Miscellaneous Total	36,771	41,247	80,080	95,992
Materials and Services Total	2,102,897	2,144,706	3,183,298	2,833,865
Administrative Charges			-1	_,,
611100 County Admin Allocation	99,284	96,941	119,628	131,412
611210 Facilities Mgt Allocation	90,577	84,857	101,420	99,362
611220 Custodial Allocation	59,228	63,861	75,242	76,009
611230 Courier Allocation	3,911	3,280	4,188	5,301
611250 Risk Management Allocation	24,969	28,433	24,183	36,331
611260 Human Resources Allocation	108,275	117,690	123,326	134,212
611300 Legal Services Allocation	25,052	27,570	14,227	26,493
611400 Information Tech Allocation	272,502	256,474	282,869	263,142
611410 FIMS Allocation	125,838	108,074	121,413	114,018
611420 Telecommunications Allocation	34,912	31,343	30,998	17,665
611430 Info Tech Direct Charges	124,856	112,304	120,432	146,060
611600 Finance Allocation	122,466	128,464	144,858	173,567
611800 MCBEE Allocation	7,813	335	8,791	88,367
612100 IT Equipment Use Charges	48,149	49,929	44,071	21,309
614100 Liability Insurance Allocation	48,500	64,400	84,700	127,571
614200 WC Insurance Allocation	39,500	43,600	23,600	35,987
619900 Distributed Admin Charges	21,974	0	0	(
Administrative Charges Total	1,257,806	1,217,555	1,323,946	1,496,806
Capital Outlay				
538100 Lease expense	0	5,049	0	(
Capital Outlay Total	0	5,049	0	(
Debt Service Principal				
541200 Lease Financing Principal	0	26,988	0	(
Debt Service Principal Total	0	26,988	0	C
Debt Service Interest				
542200 Lease Interest	0	2,321	0	C
Debt Service Interest Total	0	2,321	0	C
Transfers Out				
561100 Transfer to General Fund	4,033,346	4,540,346	4,540,346	4,511,179
561160 Xfer to Community Svcs Grants	1,000	1,000	1,000	1,000
561410 Transfer to Debt Service	129,078	129,078	129,078	129,078
Transfers Out Total	4,163,424	4,670,424	4,670,424	4,641,257

180 - Community Corrections	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Contingency				
571010 Contingency	0	0	1,924,343	1,764,577
Contingency Total	0	0	1,924,343	1,764,577
Community Corrections Total	15,812,473	16,151,384	20,812,780	21,054,985
245 - Enhanced Public Safety ESSD	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	22,035	(
511110 Regular Wages	565,625	608,010	749,183	823,32
511115 Pandemic Recognition Pay	0	15,000	0	(
511130 Vacation Pay	37,295	32,567	0	(
511140 Sick Pay	16,652	26,830	0	(
511141 Emergency Sick Pay	4,611	9,389	0	(
511150 Holiday Pay	36,564	45,661	0	(
511160 Comp Time Pay	4,115	13,475	0	
511210 Compensation Credits	6,095	6,381	0	
511220 Pager Pay	365	0	0	
511240 Leave Payoff	3,139	3,884	0	
511410 Straight Pay	478	0	0	
511420 Premium Pay	55,127	59,088	75,396	79,16
511430 Court Time	9,575	24,474	15,980	16,779
Salaries and Wages Total	739,642	844,759	862,594	919,272
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	43,445	36,92
512110 PERS	178,609	217,448	177,929	205,832
512120 401K	12	0	0	
512130 PERS Debt Service	30,302	20,774	43,078	37,87
512200 FICA	54,841	60,672	57,267	62,72
512300 Paid Leave Oregon expense	0	0	0	3,29
512310 Medical Insurance	191,164	189,035	207,720	204,48
512320 Dental Insurance	16,235	17,249	17,400	17,16
512330 Group Term Life Insurance	1,195	1,215	1,750	1,41
512340 Long Term Disability Insurance	2,466	2,516	2,745	2,94
512400 Unemployment Insurance	2,221	2,539	2,248	1,234
512520 Workers Comp Insurance	210	220	300	30
512600 Wellness Program	389	386	400	40
512610 Employee Assistance Program	347	360	380	37
512710 Temp Insurance Contributions	0	0	0	6,00
Fringe Benefits Total	477,992	512,414	554,662	580,963

245 - Enhanced Public Safety ESSD	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services Total	1,217,634	1,357,174	1,417,256	1,500,235
Materials and Services				
Supplies				
521010 Office Supplies	0	0	940	940
521030 Field Supplies	207	3,866	2,375	3,720
521070 Departmental Supplies	500	0	1,540	1,540
521090 Uniforms and Clothing	4,377	674	7,620	5,620
521210 Gasoline	28,219	34,455	38,366	34,650
Supplies Total	33,303	38,995	50,841	46,470
Materials				
522160 Small Departmental Equipment	6,138	14,023	24,186	(
522170 Computers Non Capital	641	344	0	(
Materials Total	6,779	14,367	24,186	(
Communications				
523040 Data Connections	1,098	960	4,800	4,80
523050 Postage	0	0	1,330	1,330
523060 Cellular Phones	8,688	7,098	8,950	5,354
Communications Total	9,786	8,058	15,080	11,48
Contracted Services				
525310 Laundry Services	441	167	1,340	1,340
525400 Public Safety Program Services	2,110	1,003	2,110	2,110
525410 Dispatch Services	159,613	174,871	179,593	182,82
525710 Printing Services	0	0	470	470
Contracted Services Total	162,164	176,040	183,513	186,74
Repairs and Maintenance				
526010 Office Equipment Maintenance	1,340	1,669	1,800	1,210
526012 Vehicle Maintenance	250	0	0	90
Repairs and Maintenance Total	1,590	1,669	1,800	1,300
Rentals				
527110 Fleet Leases	72,120	62,386	69,635	71,554
527999 GASB 87 Adjustment	0	(58)	0	(
Rentals Total	72,120	62,328	69,635	71,554
Insurance				
528415 Auto Claims	4,500	0	0	(
Insurance Total	4,500	0	0	(
Miscellaneous				
529120 Commercial Travel	0	0	0	1,800
529130 Meals	0	0	0	900
529140 Lodging	0	0	0	3,330
529230 Training	1,250	0	7,500	1,575
Miscellaneous Total	1,250	0	7,500	7,605

245 - Enhanced Public Safety ESSD	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services Total	291,492	301,459	352,555	325,159
Administrative Charges				
611100 County Admin Allocation	13,927	12,555	17,655	18,739
611230 Courier Allocation	571	423	616	779
611250 Risk Management Allocation	2,100	1,975	3,148	3,287
611260 Human Resources Allocation	15,819	15,189	18,134	19,717
611400 Information Tech Allocation	36,731	33,434	41,997	36,297
611410 FIMS Allocation	16,967	14,046	17,979	15,803
611420 Telecommunications Allocation	4,707	4,090	4,560	2,464
611430 Info Tech Direct Charges	16,902	14,728	17,800	20,105
611600 Finance Allocation	15,094	16,358	21,921	23,627
611800 MCBEE Allocation	1,053	43	1,302	12,272
612100 IT Equipment Use Charges	6,497	6,497	6,549	2,943
614100 Liability Insurance Allocation	4,900	4,400	9,200	8,400
614200 WC Insurance Allocation	2,500	3,100	4,900	6,400
Administrative Charges Total	137,768	126,838	165,761	170,833
Debt Service Principal				
541200 Lease Financing Principal	0	58	0	C
Debt Service Principal Total	0	58	0	C
Transfers Out				
561595 Transfer to Fleet Management	3,491	0	11,368	C
Transfers Out Total	3,491	0	11,368	0
Contingency				
571010 Contingency	0	0	367,952	273,532
Contingency Total	0	0	367,952	273,532
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	687,515	465,558
Ending Fund Balance Total	0	0	687,515	465,558
Enhanced Public Safety ESSD Total	1,650,385	1,785,528	3,002,407	2,735,317
250 - Sheriff Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	28,240	C
511110 Regular Wages	994,101	1,009,640	1,154,809	1,242,373
511115 Pandemic Recognition Pay	0	21,600	0	C
511120 Temporary Wages	27,878	18,694	0	C
511130 Vacation Pay	76,788	70,752	0	C
511140 Sick Pay	38,837	43,634	0	C
511141 Emergency Sick Pay	3,047	5,848	0	C
511150 Holiday Pay	76,132	76,721	0	0

250 - Sheriff Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
511160 Comp Time Pay	13,876	8,347	0	C
511180 Differential Pay	6	0	0	(
511210 Compensation Credits	26,043	20,169	21,221	21,008
511220 Pager Pay	36,867	48,594	72,804	1,088
511240 Leave Payoff	0	2,840	0	(
511290 Health Insurance Waiver Pay	2,408	1,071	0	(
511410 Straight Pay	0	1,233	0	(
511420 Premium Pay	293,620	297,155	533,137	186,054
511430 Court Time	3,669	5,455	0	(
511450 Premium Pay Temps	567	239	0	(
511470 Extra Duty Contract Pay	26,544	38,743	0	(
Salaries and Wages Total	1,620,384	1,670,734	1,810,211	1,450,523
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	224,145	72,02
512110 PERS	384,160	419,105	279,309	315,84
512120 401K	670	907	0	
512130 PERS Debt Service	67,235	42,663	67,620	58,11
512200 FICA	119,798	123,534	89,367	96,29
512300 Paid Leave Oregon expense	0	0	0	6,58
512310 Medical Insurance	326,445	325,219	334,709	297,52
512320 Dental Insurance	25,733	25,505	28,080	24,97
512330 Group Term Life Insurance	2,159	2,092	2,650	2,07
512340 Long Term Disability Insurance	4,464	4,329	4,149	4,31
512400 Unemployment Insurance	4,845	4,989	3,531	1,89
512520 Workers Comp Insurance	353	344	492	43
512600 Wellness Program	669	634	656	58
512610 Employee Assistance Program	600	591	623	53
512710 Temp Insurance Contributions	0	0	0	8,64
Fringe Benefits Total	937,130	949,913	1,035,331	889,84
Personnel Services Total	2,557,514	2,620,647	2,845,542	2,340,36
Materials and Services				
Supplies				
521010 Office Supplies	3,678	2,951	3,607	5,59
521030 Field Supplies	2,347	4,113	2,180	2,01
521040 Institutional Supplies	20,656	20,309	20,656	20,65
521050 Janitorial Supplies	7,637	7,932	7,637	7,63
521070 Departmental Supplies	19,638	96,963	13,361	7,86
521080 Food Supplies	536	2,552	900	90
521090 Uniforms and Clothing	5,200	8,683	10,885	9,602
521100 Medical Supplies	10,555	7,285	0	(

250 - Sheriff Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
521120 Drugs	2,569	5,247	0	0
521170 Educational Supplies	609	0	7,008	5,400
521210 Gasoline	39,511	43,899	62,674	48,692
521220 Diesel	0	0	595	595
521300 Safety Clothing	155	807	2,650	2,650
521310 Safety Equipment	2,356	0	0	0
Supplies Total	115,447	200,742	132,153	111,605
Materials				
522100 Parts	2,540	1,851	3,000	2,867
522150 Small Office Equipment	4,228	42,072	34,518	0
522160 Small Departmental Equipment	38,755	46,560	33,401	16,383
522170 Computers Non Capital	33,719	6,410	1,500	0
522180 Software	4,260	5,904	1,662	1,173
Materials Total	83,502	102,797	74,081	20,423
Communications				
523010 Telephone Equipment	139	0	0	0
523040 Data Connections	6,035	7,571	3,690	2,952
523050 Postage	7,523	5,375	17,015	13,249
523060 Cellular Phones	6,143	5,629	6,273	4,589
523090 Long Distance Charges	9	8	25	15
Communications Total	19,849	18,583	27,003	20,805
Contracted Services				
525210 Medical Services	13,265	13,265	13,265	13,265
525310 Laundry Services	1,659	627	924	852
525320 Food Services	16,602	16,602	16,602	16,602
525330 Transportation Services	3,375	0	0	0
525335 Housing Subsidies	112,778	80,277	0	0
525400 Public Safety Program Services	1,360	1,076	1,794	1,614
525410 Dispatch Services	100,293	117,130	137,565	117,153
525440 Client Assistance	30	0	118,256	52,465
525450 Subscription Services	0	0	2,211	0
525710 Printing Services	1,480	1,465	3,586	3,277
525715 Advertising	0	1,200	0	0
525735 Mail Services	1,297	840	2,369	2,121
525999 Other Contracted Services	275,724	300,433	2,669	4,059
Contracted Services Total	527,863	532,914	299,241	211,408
Repairs and Maintenance				
526010 Office Equipment Maintenance	2,910	2,762	3,406	3,156
526011 Dept Equipment Maintenance	923	923	951	923
526012 Vehicle Maintenance	4,766	2,734	6,445	4,250

250 - Sheriff Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
526014 Radio Maintenance	41	0	0	C
526021 Computer Software Maintenance	9,825	10,170	10,013	9,825
526030 Building Maintenance	136	0	0	C
Repairs and Maintenance Total	18,601	16,589	20,815	18,154
Rentals				
527100 Vehicle Rental	1,737	0	0	(
527110 Fleet Leases	93,704	95,922	88,615	99,395
527120 Motor Pool Mileage	0	123	0	(
527999 GASB 87 Adjustment	0	(2,189)	0	(
Rentals Total	95,441	93,856	88,615	99,395
Miscellaneous				
529120 Commercial Travel	0	1,034	0	(
529130 Meals	1,974	3,978	2,685	3,035
529140 Lodging	436	2,246	5,146	6,375
529230 Training	6,879	14,474	23,460	18,840
529300 Dues and Memberships	0	0	2,000	1,500
529690 Other Investigations	73,234	46,054	37,170	31,93
529910 Awards and Recognition	438	94	350	350
Miscellaneous Total	82,961	67,880	70,811	62,03
Materials and Services Total	943,665	1,033,362	712,719	543,825
Administrative Charges				
611100 County Admin Allocation	30,000	28,240	38,888	38,445
611230 Courier Allocation	1,131	879	1,299	1,597
611250 Risk Management Allocation	7,944	6,845	8,753	17,190
611260 Human Resources Allocation	31,318	31,538	38,244	40,429
611400 Information Tech Allocation	85,638	80,422	95,979	74,89
611410 FIMS Allocation	39,537	33,875	41,148	32,439
611420 Telecommunications Allocation	10,983	9,806	10,509	5,012
611430 Info Tech Direct Charges	39,214	35,243	40,886	41,689
611600 Finance Allocation	41,572	45,895	53,495	47,739
611800 MCBEE Allocation	2,455	105	2,980	25,114
612100 IT Equipment Use Charges	15,130	15,664	14,956	6,053
614100 Liability Insurance Allocation	20,900	17,200	29,400	47,476
614200 WC Insurance Allocation	7,100	8,800	9,800	29,910
619900 Distributed Admin Charges	(21,974)	0	0	(
Administrative Charges Total	310,948	314,512	386,337	407,988
Capital Outlay				
531100 Office Equipment Capital	1,715	0	0	(
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531300 Departmental Equipment Capital	0	0	54,084	117,711

250 - Sheriff Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Capital Outlay				
531700 Computer Software Capital	0	0	5,958	0
532400 Off Road Vehicles	28,975	2.822	116,630	23,244
Capital Outlay Total	42,812	2,822	202,532	140,955
Debt Service Principal				
541200 Lease Financing Principal	0	2,182	0	0
Debt Service Principal Total	0	2,182	0	0
Debt Service Interest				
542200 Lease Interest	0	6	0	0
Debt Service Interest Total	0	6	0	0
Transfers Out				
561180 Transfer to Comm Corrections	0	0	77,406	0
561595 Transfer to Fleet Management	0	0	67,991	0
Transfers Out Total	0	0	145,397	0
Contingency				
571010 Contingency	0	0	459,720	349,469
Contingency Total	0	0	459,720	349,469
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	1,317,245	724,364
Ending Fund Balance Total	0	0	1,317,245	724,364
Sheriff Grants Total	3,854,938	3,973,532	6,069,492	4,506,967
255 - Traffic Safety Team	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	22,216	0
511110 Regular Wages	502,920	557,676	755,389	719,843
511115 Pandemic Recognition Pay	0	13,875	0	0
511130 Vacation Pay	34,762	43,879	0	0
511140 Sick Pay	7,231	26,975	0	0
511141 Emergency Sick Pay	0	6,455	0	0
511150 Holiday Pay	34,362	49,953	0	0
511160 Comp Time Pay	40,292	64,788	0	0
511210 Compensation Credits	17,913	20,562	21,610	28,508
511240 Leave Payoff	1,449	6,985	0	0
511290 Health Insurance Waiver Pay	0	936	2,400	2,400
511410 Straight Pay	31,618	22,745	0	0
511420 Premium Pay	81,258	93,967	136,270	80,604
	01,200	55,501	150,210	00,004

Fringe Benefits         Statute	( 41,555 34,949 87,690 3,138 34,535 57,230
Salaries and Wages Total762,642921,655948,0858Fringe Benefits512010 Fringe Benefits Budget Only064,6411512110 PERS191,883224,959185,107151210 01K3,7183,6732,7721512130 PERS Debt Service18,97616,45144,8141512200 FICA56,09066,21059,4541512300 Paid Leave Oregon expense0001512310 Medical Insurance153,646168,457192,1411512320 Dental Insurance1,0241,1661,7311512330 Group Term Life Insurance1,0241,1661,7311512340 Long Term Disability Insurance2,0832,3742,716151250 Workers Comp Insurance2,2952,7602,338151260 Wellness Program303344410151270 County HSA Contributions97597533512710 Temp Insurance1,206,2421,423,0801,521,9771,32Materials and Services1,206,2441,423,0801,521,9771,32Supplies2456581,00011,325121010 Office Supplies2456581,0001,32	41,555 34,949 87,690 3,138 34,535
Fringe Benefits         Subject of the second s	34,949 87,690 3,138 34,539
512010 Fringe Benefits Budget Only       0       64,641         512110 PERS       191,883       224,959       185,107       1         512120 401K       3,718       3,673       2,772       1         512130 PERS Debt Service       18,976       16,451       44,814       1         512200 FICA       56,090       66,210       59,454       1         512300 Paid Leave Oregon expense       0       0       0       1         512310 Medical Insurance       153,646       168,457       192,141       1         512320 Dental Insurance       12,166       13,548       16,095       1         512330 Group Term Life Insurance       1,024       1,166       1,731       1         512340 Long Term Disability Insurance       2,083       2,374       2,716       1         51250 Workers Comp Insurance       1,024       1,86       308       1       1         512610 Employee Assistance Program       270       3231       390       1       1       1         512710 Temp Insurance       975       975       975       1       1       1       1         512710 Temp Insurance Contributions       975       97142       573,892       4       4	87,690 3,138 34,535
512110 PERS       191,883       224,959       185,107       1         512120 401K       3,718       3,673       2,772       1         512130 PERS Debt Service       18,976       16,451       44,814       1         512200 FICA       56,090       66,210       59,454       1         512300 Paid Leave Oregon expense       0       0       0       1         512300 Paid Leave Oregon expense       0       0       0       1         512310 Medical Insurance       1153,646       168,457       192,141       1         512320 Dental Insurance       12,166       13,548       16,095       1         512330 Group Term Life Insurance       1,024       1,166       1,731       1         512340 Long Term Disability Insurance       2,083       2,374       2,716       1         512400 Unemployment Insurance       2,295       2,760       2,338       1       1         512600 Wellness Program       303       344       410       1       1         512610 Employee Assistance Program       270       321       390       1       1         512710 Temp Insurance       1206,242       1,423,080       1,521,977       1,32         512710 Tem	87,690 3,138 34,535
512120 401K       3,718       3,673       2,772         512130 PERS Debt Service       18,976       16,451       44,814         512200 FICA       56,090       66,210       59,454         512300 Paid Leave Oregon expense       0       0       0         512310 Medical Insurance       153,646       168,457       192,141       1         512320 Dental Insurance       12,166       13,548       16,095       1         512330 Group Term Life Insurance       1,024       1,166       1,731       1         512340 Long Term Disability Insurance       2,083       2,374       2,716       1         512520 Workers Comp Insurance       2,295       2,760       2,338       1       1         512600 Wellness Program       303       344       4410       1       1         512610 Employee Assistance Program       270       321       390       1       1         512710 Temp Insurance       270       321       390       1       1       1         512710 Temp Insurance Contributions       975       975       976       4       1       1       1         512710 Temp Insurance Contributions       1,206,242       1,423,080       1,521,977       1,32	3,138 34,535
512130 PERS Debt Service       18,976       16,451       44,814         512200 FICA       56,090       66,210       59,454         512300 Paid Leave Oregon expense       0       0       0         512310 Medical Insurance       153,646       168,457       192,141       1         512320 Dental Insurance       12,166       13,548       16,095       1         512330 Group Term Life Insurance       1,024       1,166       1,731       1         512340 Long Term Disability Insurance       2,083       2,374       2,716       1         512400 Unemployment Insurance       2,295       2,760       2,338       1       1         512600 Wellness Program       303       344       410       1       1       1         512610 Employee Assistance Program       270       321       390       1       1       1         512710 County HSA Contributions       975       975       975       975       1       3       4         Fringe Benefits Total       143,599       501,424       573,892       4       4         Fringe Benefits Total       1,206,242       1,423,080       1,521,977       1,32         Supplies       245       658 <t< td=""><td>34,535</td></t<>	34,535
512200 FICA       56,090       66,210       59,454         512300 Paid Leave Oregon expense       0       0       0         512310 Medical Insurance       153,646       168,457       192,141       1         512320 Dental Insurance       112,166       13,548       16,095       1         512330 Group Term Life Insurance       1,024       1,166       1,731       1         512340 Long Term Disability Insurance       2,083       2,374       2,716       1         512400 Unemployment Insurance       2,295       2,760       2,338       1       1         512500 Workers Comp Insurance       170       186       308       1       1         512610 Employee Assistance Program       270       321       390       1       1         512710 Temp Insurance       270       321       390       1       1         512710 Temp Insurance Contributions       975       975       975       4       1       1         512710 Temp Insurance Contributions       11,206,242       1,423,080       1,521,977       1,32         Materials and Services       11,206,242       1,423,080       1,521,977       1,32         Supplies       21010 Office Supplies       245 <td< td=""><td></td></td<>	
512300 Paid Leave Oregon expense       0       0       0         512310 Medical Insurance       153,646       168,457       192,141       1         512320 Dental Insurance       12,166       13,548       16,095       1         512330 Group Term Life Insurance       1,024       1,166       1,731       1         512340 Long Term Disability Insurance       2,083       2,374       2,716       1         512400 Unemployment Insurance       2,295       2,760       2,338       1       1         512520 Workers Comp Insurance       170       186       308       1       1         512610 Employee Assistance Program       270       321       390       1       1       1         512710 County HSA Contributions       975       975       975       975       1       1       1         512710 Temp Insurance Contributions       11,206,242       1,423,080       1,521,977       1,322       4         Personnel Services Total       1,206,242       1,423,080       1,521,977       1,322         Materials and Services       1       1,206,242       1,423,080       1,521,977       1,322         Supplies       21010 Office Supplies       245       658       1,000       <	57 230
512310 Medical Insurance       153,646       168,457       192,141       1         512320 Dental Insurance       12,166       13,548       16,095       1         512330 Group Term Life Insurance       1,024       1,166       1,731       1         512340 Long Term Disability Insurance       2,083       2,374       2,716       2         512400 Unemployment Insurance       2,295       2,760       2,338       2         512500 Workers Comp Insurance       170       186       308       1         512610 Employee Assistance Program       270       321       390       1         512710 County HSA Contributions       975       975       975       1       1         512710 Temp Insurance Contributions       11,206,242       1,423,080       1,521,977       1,32         Materials and Services       12,206,242       1,423,080       1,521,977       1,32         Supplies       245       658       1,000       1       1	51,250
512320 Dental Insurance12,16613,54816,095512330 Group Term Life Insurance1,0241,1661,731512340 Long Term Disability Insurance2,0832,3742,716512400 Unemployment Insurance2,2952,7602,338512520 Workers Comp Insurance170186308512600 Wellness Program303344410512610 Employee Assistance Program270321390512700 County HSA Contributions975975975512710 Temp Insurance Contributions443,599501,424573,8924Fringe Benefits Total443,599501,424573,8924Materials and ServicesC1,206,2421,423,0801,521,9771,322521010 Office Supplies2456581,00011	3,245
512330 Group Term Life Insurance1,0241,1661,731512340 Long Term Disability Insurance2,0832,3742,716512400 Unemployment Insurance2,2952,7602,338512520 Workers Comp Insurance170186308512600 Wellness Program303344410512610 Employee Assistance Program270321390512700 County HSA Contributions975975975512710 Temp Insurance Contributions443,599501,424573,8924Fringe Benefits Total443,599501,424573,8924Materials and ServicesC1,206,2421,423,0801,521,9771,32Supplies2456581,000111	43,136
512340 Long Term Disability Insurance2,0832,3742,716512400 Unemployment Insurance2,2952,7602,338512520 Workers Comp Insurance170186308512600 Wellness Program303344410512610 Employee Assistance Program270321390512700 County HSA Contributions975975975512710 Temp Insurance Contributions443,599501,424573,8924Fringe Benefits Total1,206,2421,423,0801,521,9771,32Materials and Services12456581,0001	12,012
Insurance       2,083       2,374       2,716         512400 Unemployment Insurance       2,295       2,760       2,338         512520 Workers Comp Insurance       170       186       308         512600 Wellness Program       303       344       410         512610 Employee Assistance       270       321       390         Program       270       321       390         512700 County HSA Contributions       975       975         512710 Temp Insurance       0       0       0         Contributions       975       501,424       573,892       4         Personnel Services Total       1,206,242       1,423,080       1,521,977       1,324         Materials and Services       245       658       1,000       1	1,187
512520 Workers Comp Insurance       170       186       308         512600 Wellness Program       303       344       410         512610 Employee Assistance       270       321       390         Program       975       975       975         512700 County HSA Contributions       975       975       975         512710 Temp Insurance       0       0       0         Contributions       975       501,424       573,892       4         Personnel Services Total       1,206,242       1,423,080       1,521,977       1,32         Materials and Services           1,32         521010 Office Supplies       245       658       1,000	2,478
512600 Wellness Program303344410512610 Employee Assistance Program270321390512700 County HSA Contributions975975975512710 Temp Insurance Contributions0000Fringe Benefits Total443,599501,424573,8924Personnel Services Total1,206,2421,423,0801,521,9771,32Supplies521010 Office Supplies2456581,0001	1,125
512610 Employee Assistance Program270321390512700 County HSA Contributions975975975512710 Temp Insurance Contributions000Fringe Benefits Total443,599501,424573,8924Personnel Services Total1,206,2421,423,0801,521,9771,32Materials and Services </td <td>308</td>	308
Program270321390512700 County HSA Contributions975975975512710 Temp Insurance Contributions0000Fringe Benefits Total443,599501,424573,8924Personnel Services Total1,206,2421,423,0801,521,9771,32Materials and Services1Supplies2456581,000	41(
512710 Temp Insurance ContributionsImage ConstraintsImage	379
ContributionsImage:	(
Personnel Services Total         1,206,242         1,423,080         1,521,977         1,32           Materials and Services         Image: Constraint of the service o	5,550
Materials and ServicesImage: Complex stateSupplies521010 Office Supplies2456581,000	87,372
Supplies         521010 Office Supplies         245         658         1,000	28,927
521010 Office Supplies 245 658 1,000	
	1,000
521030 Field Supplies 156 2,847 1,781	2,794
521050 Janitorial Supplies 0 151 250	300
521060 Electrical Supplies 9,689 0 0	(
521070 Departmental Supplies         2,484         2,632         7,000	7,000
521090 Uniforms and Clothing         2,993         2,131         8,979	8,979
521110 First Aid Supplies         0         837         4,100	3,500
521170 Educational Supplies 3,511 7,024 1,000	(
521210 Gasoline 26,451 40,405 42,466	28,902
Supplies Total         45,528         56,685         66,576	52,475
Materials	
522150 Small Office Equipment         939         244         4,000	(
522160 Small Departmental         21,531         13,610         22,660           Equipment         21,531         13,610         22,660	23,100
522170 Computers Non Capital         8,223         122         6,000	
	6,000
522180 Software 659 0 0	6,000

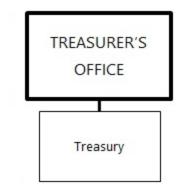
255 - Traffic Safety Team	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Communications				
523020 Phone and Communication Svcs	1,525	1,452	1,465	1,457
523040 Data Connections	3,492	7,392	3,361	3,361
523050 Postage	615	524	700	700
523060 Cellular Phones	4,788	3,958	4,121	2,872
523100 Radios and Accessories	4,817	0	3,500	1,000
Communications Total	15,235	13,326	13,147	9,390
Utilities				
524090 Garbage Disposal and Recycling	515	455	400	400
Utilities Total	515	455	400	400
Contracted Services				
525155 Credit Card Fees	5,186	6,097	6,500	6,500
525156 Bank Services	1,995	0	0	0
525310 Laundry Services	0	14	100	100
525350 Janitorial Services	3,387	2,956	2,800	2,800
525360 Public Works Services	212	0	0	0
525410 Dispatch Services	158,017	173,122	183,265	183,796
525450 Subscription Services	5,517	2,782	7,268	19,389
525555 Security Services	455	455	2,000	2,000
525710 Printing Services	206	0	500	500
525715 Advertising	0	0	2,500	1,000
525740 Document Disposal Services	0	255	560	560
Contracted Services Total	174,975	185,681	205,493	216,645
Repairs and Maintenance				
526010 Office Equipment Maintenance	1,485	1,389	1,560	1,560
526011 Dept Equipment Maintenance	210	1,887	2,750	2,750
526012 Vehicle Maintenance	12,924	300	0	150
526014 Radio Maintenance	50	0	0	0
526020 Computer Hardware Maintenance	0	0	3,400	0
526021 Computer Software Maintenance	55,517	34,853	48,091	39,656
526030 Building Maintenance	67	125	0	0
526040 Remodels and Site Improvements	2,885	0	1,000	0
Repairs and Maintenance Total	73,137	38,554	56,801	44,116
Rentals				
527100 Vehicle Rental	0	0	150	150
527110 Fleet Leases	107,690	91,247	117,592	116,915
527210 Building Rental Private	7,458	7,616	7,777	7,942

255 - Traffic Safety Team	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
527999 GASB 87 Adjustment	0	(694)	0	C
Rentals Total	115,148	98,169	125,519	125,007
Miscellaneous				
529120 Commercial Travel	0	0	7,750	4,350
529130 Meals	2,050	1,227	7,230	4,230
529140 Lodging	6,971	385	12,325	6,775
529210 Meetings	0	94	500	1,000
529230 Training	4,485	345	18,240	11,565
529590 Special Programs Other	1,000	0	0	(
529840 Professional Licenses	0	0	800	1,000
529910 Awards and Recognition	0	0	100	250
Miscellaneous Total	14,506	2,051	46,945	29,170
Materials and Services Total	470,395	408,897	547,541	506,303
Administrative Charges				
611100 County Admin Allocation	18,944	15,831	20,397	21,034
611230 Courier Allocation	713	508	671	837
611250 Risk Management Allocation	2,781	2,448	2,211	9,674
611260 Human Resources Allocation	19,742	18,210	19,756	21,191
611400 Information Tech Allocation	54,295	43,967	51,139	42,483
611410 FIMS Allocation	25,002	18,528	21,859	18,478
611420 Telecommunications Allocation	6,930	5,354	5,552	2,881
611430 Info Tech Direct Charges	24,791	19,199	21,695	23,654
611600 Finance Allocation	25,979	23,750	29,597	28,245
611800 MCBEE Allocation	1,553	58	1,583	14,349
612100 IT Equipment Use Charges	9,612	8,544	7,965	3,44
614100 Liability Insurance Allocation	6,700	5,600	6,200	24,919
614200 WC Insurance Allocation	3,100	3,700	3,700	18,634
Administrative Charges Total	200,142	165,697	192,325	229,820
Debt Service Principal				
541200 Lease Financing Principal	0	691	0	(
Debt Service Principal Total	0	691	0	C
Debt Service Interest				
542200 Lease Interest	0	2	0	(
Debt Service Interest Total	0	2	0	(
Transfers Out				
561100 Transfer to General Fund	275,000	275,000	200,000	200,000
561250 Transfer to Sheriff Grants	36,887	34,549	45,596	64,394
Transfers Out Total	311,887	309,549	245,596	264,394
Contingency				
571010 Contingency	0	0	17,488	(
Contingency Total	0	0	17,488	(

Traffic Safety Team Total	2,188,666	2,307,916	2,524,927	2,329,444
290 - Inmate Welfare	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521010 Office Supplies	243	0	700	700
521040 Institutional Supplies	6,104	5,324	5,650	12,150
521070 Departmental Supplies	1,402	1,995	2,780	3,000
521100 Medical Supplies	131	411	400	400
521110 First Aid Supplies	175	244	300	300
521170 Educational Supplies	640	1,233	2,200	2,200
521190 Publications	11,999	10,736	15,401	15,401
521210 Gasoline	0	0	600	600
521300 Safety Clothing	10,982	9,944	10,000	10,000
521310 Safety Equipment	505	1,367	500	500
Supplies Total	32,181	31,254	38,531	45,251
Materials				
522060 Sign Materials	213	496	1,000	1,000
522150 Small Office Equipment	10,511	0	0	0
522160 Small Departmental Equipment	14,114	22,067	35,394	25,590
Materials Total	24,838	22,563	36,394	26,590
Communications				
523050 Postage	942	1,592	2,000	2,000
523060 Cellular Phones	37	0	0	0
Communications Total	979	1,592	2,000	2,000
Contracted Services				
525261 Social Services	0	221,421	227,576	198,020
525320 Food Services	902	1,111	1,000	1,000
525330 Transportation Services	16,544	9,405	17,340	17,340
525450 Subscription Services	106	242	276	300
Contracted Services Total	17,552	232,179	246,192	216,660
Repairs and Maintenance				
526011 Dept Equipment Maintenance	506	2,015	4,000	4,000
526012 Vehicle Maintenance	1,286	905	0	0
526040 Remodels and Site Improvements	1,924	4,086	523	523
Repairs and Maintenance Total	3,716	7,006	4,523	4,523
Miscellaneous				
529850 Device Licenses	2,076	2,076	2,076	2,076
Miscellaneous Total	2,076	2,076	2,076	2,076
Materials and Services Total	81,343	296,669	329,716	297,100
Administrative Charges				
611100 County Admin Allocation	335	463	2,353	1,763

290 - Inmate Welfare	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611400 Information Tech Allocation	1,973	2,337	10,746	6,760
611410 FIMS Allocation	819	1,007	4,596	2,946
611420 Telecommunications Allocation	261	301	1,190	459
611430 Info Tech Direct Charges	902	1,052	4,450	3,844
611600 Finance Allocation	1,745	2,482	11,142	6,006
611800 MCBEE Allocation	51	3	333	2,267
612100 IT Equipment Use Charges	356	445	1,681	539
Administrative Charges Total	6,442	8,090	36,491	24,584
Capital Outlay				
531300 Departmental Equipment Capital	0	95,356	10,780	10,780
Capital Outlay Total	0	95,356	10,780	10,780
Contingency				
571010 Contingency	0	0	100,961	105,977
Contingency Total	0	0	100,961	105,977
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	531,663	621,333
Ending Fund Balance Total	0	0	531,663	621,333
Inmate Welfare Total	87,785	400,115	1,009,611	1,059,774
Sheriff's Office Grand Total	68,751,996	69,493,932	86,602,259	87,993,183

# **TREASURER'S OFFICE**



### **DEPARTMENT OVERVIEW**

The Treasurer's Office has been consolidated organizationally and budgetarily with the Finance Department as of July 1, 2022. See the Finance Department budget section for details, starting on page 203.

Please note that Oregon Local Budget Law requires that two years of actual resources and expenditures be maintained. The historical data is presented in accordance with Oregon Local Budget Law.

<b>RESOURCE AND REQUIREMENT SUMMARY</b>					
Treasurer's Office	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	4,775	0	0	n.a
General Fund Transfers	450,248	486,889	0	0	n.a
TOTAL RESOURCES	450,248	491,664	0	0	n.a
REQUIREMENTS					
Personnel Services					
Salaries and Wages	181,145	190,695	0	0	n.a
Fringe Benefits	129,100	123,831	0	0	n.a
Total Personnel Services	310,245	314,526	0	0	n.a
Materials and Services					
Supplies	432	1,093	0	0	n.a
Materials	355	3,793	0	0	n.a
Communications	7	154	0	0	n.a
Utilities	2,841	2,825	0	0	n.a
Contracted Services	41,141	76,413	0	0	n.a
Repairs and Maintenance	20,800	22,397	0	0	n.a
Rentals	3,906	3,591	0	0	n.a
Insurance	2,500	2,712	0	0	n.a
Miscellaneous	808	897	0	0	n.a
Total Materials and Services	72,791	113,876	0	0	n.a
Administrative Charges	67,213	62,751	0	0	n.a
Debt Service Principal	0	506	0	0	n.a
Debt Service Interest	0	5	0	0	n.a
TOTAL REQUIREMENTS	450,248	491,664	0	0	n.a
FTE	2.25	2.00	0.00	0.00	n.a

FUNDS					
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total
RESOURCES					
FND 100 General Fund	450,248	491,664	0	0	n.a
TOTAL RESOURCES	450,248	491,664	0	0	100.0%
REQUIREMENTS					
FND 100 General Fund	450,248	491,664	0	0	n.a
TOTAL REQUIREMENTS	450,248	491,664	0	0	100.0%

PROGRAMS					
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Treasury	450,248	491,664	0	0	n.a.
TOTAL RESOURCES	450,248	491,664	0	0	n.a.
REQUIREMENTS					
Treasury	450,248	491,664	0	0	n.a.
TOTAL REQUIREMENTS	450,248	491,664	0	0	n.a.

### **Treasury Program**

#### **Program Summary**

Treasurer's Office				Progr	ram: Treasury
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	4,775	0	0	n.a.
General Fund Transfers	450,248	486,889	0	0	n.a.
TOTAL RESOURCES	450,248	491,664	0	0	n.a.
REQUIREMENTS					
Personnel Services	310,245	314,526	0	0	n.a.
Materials and Services	72,791	113,876	0	0	n.a.
Administrative Charges	67,213	62,751	0	0	n.a.
Debt Service Principal	0	506	0	0	n.a.
Debt Service Interest	0	5	0	0	n.a.
TOTAL REQUIREMENTS	450,248	491,664	0	0	n.a.
FTE	2.25	2.00	0.00	0.00	n.a.

#### **Treasury Program Budget Justification**

#### RESOURCES

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The Treasury Program, all treasury functions, and staff were consolidated with the Finance Department beginning July 1, 2022.

Resources by Fund Detail					
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Intergovernmental Federal					
331404 County American Rescue Plan	0	4,775	0	0	
Intergovernmental Federal Total	0	4,775	0	0	
General Fund Transfers					
381100 Transfer from General Fund	450,248	486,889	0	0	
General Fund Transfers Total	450,248	486,889	0	0	
General Fund Total	450,248	491,664	0	0	
Treasurer's Office Grand Total	450,248	491,664	0	0	

### **Resources by Fund Detail**

#### 100 - General Fund Actual Actual Budget Proposed FY 22-23 FY 23-24 FY 20-21 FY 21-22 Personnel Services Salaries and Wages 511110 Regular Wages 163.263 152,719 0 0 0 511115 Pandemic Recognition Pay 0 3,750 0 511130 Vacation Pay 5,707 1,706 0 0 0 511140 Sick Pay 2,562 4,480 0 0 0 511141 Emergency Sick Pay 0 667 511150 Holiday Pay 7,269 7,437 0 0 0 0 42 511160 Comp Time Pay 0 511210 Compensation Credits 1,704 0 0 1,738 0 511240 Leave Payoff 0 16,977 0 0 0 511280 Cell Phone Pay 602 418 0 511420 Premium Pay 38 762 0 Salaries and Wages Total 181,145 190,695 0 0 **Fringe Benefits** 0 0 512110 PERS 46,960 42,294 0 512120 401K 8,028 7,653 0 512130 PERS Debt Service 0 0 4,304 4,751 512200 FICA 13,138 13,989 0 0 0 0 50,928 512310 Medical Insurance 49,646 0 0 512320 Dental Insurance 3,978 3,868 0 0 512330 Group Term Life Insurance 329 267 512340 Long Term Disability 619 525 0 0 Insurance 512400 Unemployment Insurance 544 573 0 0 48 0 0 512520 Workers Comp Insurance 46 0 512600 Wellness Program 119 112 0 512610 Employee Assistance 106 105 0 0 Program 129,100 123,831 0 0 Fringe Benefits Total Personnel Services Total 0 0 310,245 314,526 **Materials and Services** Supplies 521010 Office Supplies 197 902 0 0 521070 Departmental Supplies 235 191 0 0 Supplies Total 432 1,093 0 0 Materials 18 1,575 0 0 522150 Small Office Equipment 522170 Computers Non Capital 187 1,673 0 0 0 150 0 522180 Software 545 0 Materials Total 355 3,793 0

#### **Requirements by Fund Detail**

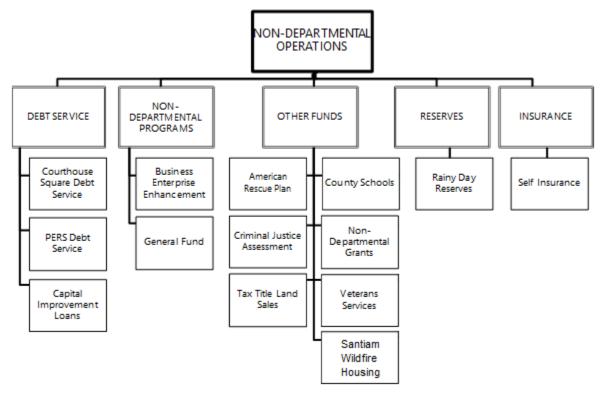
### TREASURER'S OFFICE

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Communications				
523040 Data Connections	0	137	0	0
523050 Postage	4	0	0	0
523090 Long Distance Charges	3	18	0	C
Communications Total	7	154	0	0
Utilities				
524010 Electricity	2,507	2,490	0	C
524020 City Operations and St Lights	2	6	0	C
524040 Natural Gas	27	25	0	C
524050 Water	47	44	0	C
524070 Sewer	98	99	0	C
524090 Garbage Disposal and Recycling	160	161	0	(
Utilities Total	2,841	2,825	0	(
Contracted Services				
525156 Bank Services	2,748	3,026	0	(
525157 Investment Services	0	25,173	0	(
525158 Armored Car Services	32,488	41,872	0	(
525450 Subscription Services	5,700	6,180	0	(
525740 Document Disposal Services	205	163	0	(
Contracted Services Total	41,141	76,413	0	(
Repairs and Maintenance				
526021 Computer Software Maintenance	20,800	21,424	0	(
526030 Building Maintenance	0	973	0	(
Repairs and Maintenance Total	20,800	22,397	0	(
Rentals				
527240 Condo Assn Assessments	3,629	3,650	0	(
527300 Equipment Rental	278	452	0	(
527999 GASB 87 Adjustment	0	(510)	0	(
Rentals Total	3,906	3,591	0	(
Insurance				
528210 Public Official Bonds	2,500	2,712	0	(
Insurance Total	2,500	2,712	0	(
Miscellaneous				
529140 Lodging	0	863	0	(
529210 Meetings	0	34	0	C
529220 Conferences	280	0	0	(
529230 Training	89	0	0	C
529300 Dues and Memberships	439	0	0	C
Miscellaneous Total	808	897	0	C
Materials and Services Total	72,791	113,876	0	0

## TREASURER'S OFFICE

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Administrative Charges				
611100 County Admin Allocation	3,632	3,215	0	0
611210 Facilities Mgt Allocation	6,918	6,942	0	0
611220 Custodial Allocation	4,644	5,439	0	0
611230 Courier Allocation	144	102	0	0
611250 Risk Management Allocation	511	474	0	0
611260 Human Resources Allocation	3,987	3,674	0	0
611300 Legal Services Allocation	2,325	1,457	0	0
611400 Information Tech Allocation	26,404	24,959	0	0
611410 FIMS Allocation	4,576	3,785	0	0
611420 Telecommunications Allocation	2,026	542	0	0
611600 Finance Allocation	4,355	4,833	0	0
611800 MCBEE Allocation	284	11	0	0
612100 IT Equipment Use Charges	5,607	5,518	0	0
614100 Liability Insurance Allocation	1,200	1,000	0	0
614200 WC Insurance Allocation	600	800	0	0
Administrative Charges Total	67,213	62,751	0	0
Debt Service Principal				
541200 Lease Financing Principal	0	506	0	0
Debt Service Principal Total	0	506	0	0
Debt Service Interest				
542200 Lease Interest	0	5	0	0
Debt Service Interest Total	0	5	0	0
General Fund Total	450,248	491,664	0	0
Treasurer's Office Grand Total	450,248	491,664	0	0

# NON DEPARTMENTAL OPERATIONS



Non-Departmental Operations are programs and activities that are not part of any department's specific budget, yet encompass various activities for the entire county. Non-Departmental Operations is made up of 14 currently budgeted programs and 10 funds, which are separated into the following five groups:

1) Debt Service accounts for repayment of debt for various capital improvement and renovation projects, as well as the payments on bonds issued to reduce Marion County's portion of the PERS unfunded actuarial liability.

2) Non-Departmental Programs includes the county's General Fund, accounting for the county's property taxes and other general revenues and transfers to supplement budgets in other funds. Non-Departmental Programs also encompasses the MCBEE program, which is the county's business enterprise enhancement program, to assist in standardizing business processes across the county as well as covering enterprise application costs beginning in FY 2023-24.

3) Other Funds accounts for various intergovernmental revenues and grants that are transferred to specific programs and projects, such as the Non-Departmental Grants, Veterans Services, and Santiam Wildfire Housing programs. Other Funds also includes revenue and expenditures for the American Rescue Plan Fund, which accounts for the county's federal allocation and subsequent awarded projects; the Tax Title Land Sales Fund, which accounts for the distribution of money obtained from the sale of tax foreclosed property; Criminal Justice Assessment, including Court Security; and County Schools which distributes payments to school districts.

4) Reserves accounts for the Rainy Day Fund which was established by the Board of Commissioners to be used in a financial emergency.

5) Insurance includes the county's Self Insurance Fund which is financed through assessments to the various departments to cover the costs of insurance premiums, claims, and reserves for future losses.

### MARION COUNTY FY 2023-24 BUDGET BY NON-DEPARTMENTAL NON DEPARTMENTAL OPERATIONS

	I	FUNDS			
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total
RESOURCES					
FND 100 General Fund	43,638,293	48,309,514	38,777,401	34,691,478	23.8%
FND 110 American Rescue Plan	0	1,782,396	59,362,082	26,622,287	18.3%
FND 115 Non Departmental Grants	1,270,789	7,675,813	6,891,428	14,611,671	10.0%
FND 155 Tax Title Land Sales	1,063,313	1,301,940	1,264,130	641,258	0.4%
FND 185 Criminal Justice Assessment	1,440,183	1,572,370	1,449,879	1,458,952	1.0%
FND 210 County Schools	2,198,464	2,751,024	1,864,795	1,067,934	0.7%
FND 381 Rainy Day	2,357,675	2,368,794	2,378,594	2,419,266	1.7%
FND 410 Debt Service	13,416,344	13,135,945	15,442,018	13,702,731	9.4%
FND 580 Central Services	165,458	7,002	201,531	2,289,915	1.6%
FND 585 Self Insurance	42,676,209	42,452,833	47,447,966	48,154,988	33.1%
TOTAL RESOURCES	108,226,729	121,357,630	175,079,824	145,660,480	100.0%
REQUIREMENTS					
FND 100 General Fund	19,280,406	19,960,042	38,777,401	34,691,478	23.8%
FND 110 American Rescue Plan	0	1,782,396	59,362,082	26,622,287	18.3%
FND 115 Non Departmental Grants	626,158	7,117,490	6,891,428	14,611,671	10.0%
FND 155 Tax Title Land Sales	728,790	639,665	1,264,130	641,258	0.4%
FND 185 Criminal Justice Assessment	801,240	980,662	1,449,879	1,458,952	1.0%
FND 210 County Schools	469,278	2,249,447	1,864,795	1,067,934	0.7%
FND 381 Rainy Day	0	0	2,378,594	2,419,266	1.7%
FND 410 Debt Service	8,832,803	9,088,741	15,442,018	13,702,731	9.4%
FND 580 Central Services	165,458	7,002	201,531	2,289,915	1.6%
FND 585 Self Insurance	30,548,395	30,017,403	47,447,966	48,154,988	33.1%
TOTAL REQUIREMENTS	61,452,528	71,842,847	175,079,824	145,660,480	100.0%

### MARION COUNTY FY 2023-24 BUDGET BY NON-DEPARTMENTAL NON DEPARTMENTAL OPERATIONS

	PROGRAMS					
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	+/- %	
	ACTUAL	ACTUAL	BUDGET	PROPOSED		
RESOURCES						
Courthouse Square Debt Svc	1,544,625	1,547,302	1,550,850	0	-100.0%	
PERS Debt Service	9,590,465	9,267,415	10,009,913	8,907,439	-11.0%	
Capital Improvement Loans	2,281,254	2,321,228	3,881,255	4,795,292	23.6%	
MCBEE	165,458	7,002	201,531	2,289,915	1,036.3%	
General Fund	43,638,293	48,309,514	38,777,401	34,691,478	-10.5%	
American Rescue Plan	0	1,782,396	59,362,082	26,622,287	-55.2%	
County Schools	2,198,464	2,751,024	1,864,795	1,067,934	-42.7%	
Criminal Justice Assessments	1,440,183	1,572,370	1,449,879	1,458,952	0.6%	
Non Departmental Grants	989,093	7,359,073	6,573,267	527,639	-92.0%	
Tax Title Land Sales	1,063,313	1,301,940	1,264,130	641,258	-49.3%	
Veterans Services	281,696	316,739	318,161	318,161	0.0%	
Santiam Wildfire Housing	0	0	0	13,765,871	n.a	
Rainy Day Reserve	2,357,675	2,368,794	2,378,594	2,419,266	1.7%	
Self Insurance	42,676,209	42,452,833	47,447,966	48,154,988	1.5%	
TOTAL RESOURCES	108,226,729	121,357,630	175,079,824	145,660,480	-16.8%	
REQUIREMENTS						
Courthouse Square Debt Svc	1,544,625	1,547,300	1,550,850	0	-100.0%	
PERS Debt Service	5,006,924	5,220,213	10,009,913	8,907,439	-11.0%	
Capital Improvement Loans	2,281,254	2,321,228	3,881,255	4,795,292	23.6%	
MCBEE	165,458	7,002	201,531	2,289,915	1,036.3%	
General Fund	19,280,406	19,960,042	38,777,401	34,691,478	-10.5%	
American Rescue Plan	0	1,782,396	59,362,082	26,622,287	-55.2%	
County Schools	469,278	2,249,447	1,864,795	1,067,934	-42.7%	
Criminal Justice Assessments	801,240	980,662	1,449,879	1,458,952	0.6%	
Non Departmental Grants	380,750	6,816,311	6,573,267	527,639	-92.0%	
Tax Title Land Sales	728,790	639,665	1,264,130	641,258	-49.3%	
Veterans Services	245,408	301,179	318,161	318,161	0.0%	
Santiam Wildfire Housing	0	0	0	13,765,871	n.a	
Rainy Day Reserve	0	0	2,378,594	2,419,266	1.7%	
Self Insurance	30,548,395	30,017,403	47,447,966	48,154,988	1.5%	
TOTAL REQUIREMENTS	61,452,528	71,842,847	175,079,824	145,660,480	-16.8%	

#### **Courthouse Square Debt Svc Program**

- In December 1998, Marion County sold Certificates of Participation to fund a portion of the county's share of development, design and construction costs for Courthouse Square. In May 2005, the county issued Full Faith and Credit Refunding Obligations to advance refund the outstanding certificates of participation.
- The principal amount of the original certificates was \$22 million. The final payment was made in FY 2022-23.

		gram Summa	' y			
Non Departmental Operations			Program: Courthouse Square Debt St			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %	
RESOURCES						
Interest	2	2	0	0	n.a.	
General Fund Transfers	1,544,623	1,547,300	1,550,850	0	-100.0%	
TOTAL RESOURCES	1,544,625	1,547,302	1,550,850	0	-100.0%	
REQUIREMENTS						
Debt Service Principal	1,315,000	1,390,000	1,470,000	0	-100.0%	
Debt Service Interest	229,625	157,300	80,850	0	-100.0%	
TOTAL REQUIREMENTS	1,544,625	1,547,300	1,550,850	0	-100.0%	
	· ·	· ·				

#### **Program Summary**

#### **Courthouse Square Debt Svc Program Budget Justification**

#### RESOURCES

Final payment was made in FY 2022-23 for annual debt service requirements for the Courthouse Square refunding obligations.

### **PERS Debt Service Program**

- Marion County issued Limited Tax Pension Obligations in 2002 and 2004 and transferred the net proceeds to the State of Oregon Public Employees Retirement System (PERS) to provide for the county's unfunded actuarial liability.
- Outstanding principal on the bonds was \$27 million as of June 30, 2022.
- Principal payments are due annually through June 1, 2028; interest is payable in December and June of each year.
- Marion County participates in the State and Local Government Rate Pool (SLGRP) for its Oregon Public Employees Retirement Plan (PERS). When the county joined the LGRP, the combination of the assets and liabilities of the previous plan were consolidated into the LGRP and resulted in a net "transition surplus" to Marion County. That surplus created a "rate offset" each year that effectively reduces the required employer rate applied against employee subject salary. That reduction has varied each year between 4.07% and 4.67%. In addition, the bonds that were issued to reduce the unfunded liability in 2002 and 2004 resulted in a deposit to a side account with PERS. The earnings from the deposit provide for an additional credit (rate relief) against the employer rate that has varied between 1.94% and 2.58%. Both of these credits will end as of December 31, 2027, which will effectively result in an employer rate increase of 6-7% to Marion County. The impact of the rate increase will be somewhat offset by the payoff of the PERS bonds in June 2028.

Non Departmental Operations				Program: PERS	Debt Service
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Admin Cost Recovery	5,964,638	4,664,461	5,945,210	4,895,246	-17.7%
Interest	32,376	19,414	17,500	25,000	42.9%
Net Working Capital	3,593,451	4,583,540	4,047,203	3,987,193	-1.5%
TOTAL RESOURCES	9,590,465	9,267,415	10,009,913	8,907,439	-11.0%
REQUIREMENTS					
Debt Service Principal	2,840,000	3,240,000	3,685,000	4,165,000	13.0%
Debt Service Interest	2,166,924	1,980,213	1,767,096	1,524,601	-13.7%
Ending Fund Balance	0	0	4,557,817	3,217,838	-29.4%
TOTAL REQUIREMENTS	5,006,924	5,220,213	10,009,913	8,907,439	-11.0%

#### **Program Summary**

#### PERS Debt Service Program Budget Justification

#### RESOURCES

Resources are primarily comprised of Administrative Cost Recovery from internal assessments to departments calculated as a percentage of salaries and wages with the intent of generating sufficient resources to provide for the current year debt service.

#### REQUIREMENTS

The increase in the PERS debt service principal budget is a result of increasing principal payments, consistent with the scheduled amortization payments. Even though there is a decrease in Ending Fund Balance, the balance will continue to provide for additional resources to offset future PERS rate increases.

#### **Capital Improvement Loans Program**

- In October 2013, Marion County obtained a \$9,950,000 loan to finance major capital projects. Payments of principal and interest at the rate of 3.12% are due quarterly through October 2028; annual payments total \$882,277.
- In July 2016, the county obtained a second bank loan of \$9,950,000 to finance additional major capital projects. Payments of principal and interest at the rate of 1.99% are due quarterly through June 2030; annual payments total \$816,687.
- In June 2018, the county obtained another loan of \$5,000,000 to finance additional capital projects. Payments of principal and interest at the rate of 3.15% are due semiannually through June 2028; annual payments total \$582,290.
- In FY 2021-22, the county obtained a loan of \$20,000,000 for construction of an administrative building for the Health and Human Services Department, construction of a new Sheriff's Office Evidence Building and a Jail and Juvenile Door/Lock Replacement project. Payments of principal and interest at the rate of 2.86% are due semiannually through 2037 with annual payments of \$1,664,037.
- In FY 2023-24 the county will be obtaining a loan of \$7.5 million to finance new projects in FY 2023-24 including the Courthouse Parking refurbish project, Jail Waterline Project, as well as to-be-determined capital needs. Principal and interest payments are expected to be due semiannually through 2034 with an estimated annual payment of \$850,000.

Non Departmental Operations			Program: Capital Improvement Loans		
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES		·			
General Fund Transfers	1,783,914	1,823,888	2,583,915	3,465,933	34.1%
Other Fund Transfers	497,340	497,340	1,297,340	1,329,359	2.5%
TOTAL RESOURCES	2,281,254	2,321,228	3,881,255	4,795,292	23.6%
REQUIREMENTS					
Debt Service Principal	1,824,267	1,873,455	3,154,022	3,666,179	16.2%
Debt Service Interest	456,987	447,773	727,233	1,129,113	55.3%
TOTAL REQUIREMENTS	2,281,254	2,321,228	3,881,255	4,795,292	23.6%

#### **Program Summary**

#### **Capital Improvement Loans Program Budget Justification**

#### RESOURCES

Total resources represent the amount required to meet the annual debt service payments for the capital improvement loans managed through this program. Resources consist of the following: 1) General Fund Transfers, 2) \$368,262 transfer from Health and Human Services Fund for its portion of the 2013 loan for the remodeling of the Health and Human Services building, 3) \$832,019 transfer from Health and Human Services Fund for its portion of the 2022 loan for construction of the new Public Health Building, and 4) \$129,078 transfer from the Community Corrections Fund for its portion of the 2016 loan for the construction of the Public Safety Building.

#### REQUIREMENTS

Debt service principal and interest amounts consist of scheduled and anticipated payments for FY 2023-24.

### MARION COUNTY FY 2023-24 BUDGET BY NON-DEPARTMENTAL NON DEPARTMENTAL OPERATIONS

#### **MCBEE Program**

- The Marion County Business Enterprise Enhancement program, also known as MCBEE, is an initiative to reengineer and integrate county business processes and software infrastructure in order to provide meaningful information for management to make informed decisions and ensure accountability.
- Ensures that Marion County takes full advantage of its Oracle Enterprise Resource Planning software and the business practices it supports.
- In FY 2023-24, enterprise software applications (i.e., applications used by all departments) were moved to the MCBEE Program from the Information Technology Department budget to separate the cost of running the enterprise system from applications that serve a single department.

Non Departmental Operations				Pro	gram: MCBEE
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	0	0	400,000	n.a.
Admin Cost Recovery	165,458	7,002	201,531	1,889,915	837.8%
TOTAL RESOURCES	165,458	7,002	201,531	2,289,915	1,036.3%
REQUIREMENTS					
Materials and Services	163,011	1,138	200,000	2,285,438	1,042.7%
Administrative Charges	2,447	5,864	1,531	4,477	192.4%
TOTAL REQUIREMENTS	165,458	7,002	201,531	2,289,915	1,036.3%

#### **Program Summary**

#### **MCBEE Program Budget Justification**

#### RESOURCES

Resources for the MCBEE Program are Administrative Cost Recovery in the amount of \$1,889,915 and \$400,000 in intergovernmental federal funds (American Rescue Plan Act (ARPA). This is a significant increase over the prior year. The federal ARPA funds will be used for a consultant to assist in the replacement of the existing Oracle Enterprise Resource Planning (ERP) system. The increase in administrative cost recovery is to cover the cost of the transition of enterprise systems from the Information Technology department.

#### REQUIREMENTS

Materials and Services of \$2,285,438 includes \$500,000 in consulting services to replace the ERP and \$1,785,438 in enterprise software that moved from the Information Technology Department in FY 2023-24. Moving forward, enterprise software application costs will be reflected in the MCBEE Program (as opposed to folded within IT's budget) to better track the cost of running the enterprise system.

#### **General Fund Program**

- A non-departmental program that is part of the General Fund; expenditures that are not assigned to specific departments are categorized as non-departmental.
- Includes funding to the United States Department of Agriculture for the predatory animal program, contribution to the Water Master program, and consulting services for studies and plans of a broad nature benefiting multiple departments.
- Provides General Fund Transfers Out to other funds budgeted for special purposes.
- Provides funding for General Fund Contingency, Reserve for Future Expenditure, and Ending Fund Balance.

Non Departmental Operations				Program: (	General Fund
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Taxes	79,714,128	82,872,963	86,406,684	92,095,609	6.6%
Licenses and Permits	55,800	54,950	55,000	55,000	0.0%
Intergovernmental Federal	8,263,216	467,924	1,407,247	1,420,545	0.9%
Intergovernmental State	6,935,713	8,536,118	4,716,549	4,294,472	-8.9%
Charges for Services	4,325,409	3,807,076	3,720,700	2,766,788	-25.6%
Interest	925,830	1,201,042	1,200,000	1,900,000	58.3%
Other Revenues	26,576	27,415	30,500	49,326	61.7%
General Fund Transfers	(73,973,347)	(73,290,861)	(87,303,554)	(93,298,441)	6.9%
Other Fund Transfers	275,000	275,000	200,000	200,000	0.0%
Net Working Capital	17,089,968	24,357,887	28,344,275	25,208,179	-11.1%
TOTAL RESOURCES	43,638,293	48,309,514	38,777,401	34,691,478	-10.5%
REQUIREMENTS					
Materials and Services	2,923,700	1,568,534	5,222,503	5,326,986	2.0%
Administrative Charges	752,717	804,097	961,599	954,422	-0.7%
Capital Outlay	611,712	24,864	0	0	n.a.
Special Payments	3,470,600	1,141,680	0	0	n.a.
Transfers Out	11,521,677	16,420,867	16,831,579	12,839,198	-23.7%
Contingency	0	0	3,145,000	3,261,436	3.7%
Reserve for Future Expenditure	0	0	821,811	0	-100.0%
Ending Fund Balance	0	0	11,794,909	12,309,436	4.4%
TOTAL REQUIREMENTS	19,280,406	19,960,042	38,777,401	34,691,478	-10.5%

#### **Program Summary**

#### **General Fund Program Budget Justification**

#### RESOURCES

Property taxes are the largest source of General Fund revenues. Projected FY 2023-24 property tax revenue of \$89,711,414 (which is the majority of the total "Taxes" resource category) increased 4.75% over the FY 2022-23 estimate. An influx of new commercial properties and multifamily units coming onto the tax rolls, as well as higher assessed valuations on existing properties contributed to the year-over-year growth.

Intergovernmental Federal remained consistent with the prior year.

### MARION COUNTY FY 2023-24 BUDGET BY NON-DEPARTMENTAL NON DEPARTMENTAL OPERATIONS

Intergovernmental State decreased due to a projected reduction of County Assessment Function Funding Assistance (CAFFA) from lower real estate transaction activity, as well as a reduction of \$164,000 in Chapter 530 Forest revenues, which is based on estimates provided by the state.

Charges for Services decreased over the prior year mainly due to the estimated decreased revenue in Clerk's Office recording fees from lower real estate transaction activity and reimbursements from elections.

Interest revenue is anticipated to increase by \$700,000 due to higher interest rates on invested securities than in the prior year, which is due to the Federal Reserve's monetary rate-hike tightening policies to combat rising inflation.

Other Fund Transfers from the Traffic Safety Fund remained unchanged from the prior fiscal year.

Net Working Capital decreased \$3,136,097 due mostly from \$1,852,111 in onetime State HB 5006 Wildfire Recovery resources transferring to the Non Departmental Grants Fund in FY 2022-23, as well as from General Fund department operating cost increases.

#### REQUIREMENTS

Materials and Services increased slightly due mainly to increases in utilities and dues and memberships. Planned activities in FY 2023-24 consist of the following: contracted legal services, departmental audits, business process improvements, continuation of lobbying services, and strategic planning. In addition, continued support for the Water Master and USDA Wildlife Services (county trapper) programs are included, as well as countywide dues and memberships, utilities for state courts and other non-departmental areas, and employee awards and recognition.

Transfers Out decreased \$3,992,381 primarily for the following: a reduction of \$73,202 to the Land Use Planning Fund due to offsetting increases in planning fees; a reduction of \$3,236,299 to the Capital Improvement Projects Fund from onetime transfers in FY 2022-23 of \$4.1 million for current and future capital project funding; a reduction of \$500,000 to the Facility Renovation Fund for the completion of the Jail and Juvenile Door/Lock Replacement Project; a net reduction of \$668,832 to the Debt Service Fund for paying down the final annual payment of \$1,550,850 for the Courthouse Square Rehabilitation project in the prior fiscal year, offset by an \$850,000 increase for debt service payments for a new \$7.5 million bank loan for the Courthouse Parking Structure refurbishment project and other capital improvement needs. Offsetting increases include: \$70,886 to the Dog Services Fund for a new Shelter Tech position; \$93,343 to the Central Services Fund for certain costs of the Treasury function that are funded through the assessment of investment fees to departments that are recognized as resources in the General Fund; and, \$141,743 to the Parks Fund for the purchase of a wide-area mower (\$98,231) and staffing needs.

Contingency is budgeted at 3.0% of adjusted Resources, and Ending Fund Balance is budgeted at 11.3% of adjusted Resources, both of which meet or exceed county policy.

#### **American Rescue Plan Program**

- American Rescue Plan Act of 2021 (ARPA) established the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) to provide governments with the resources needed to respond to the pandemic and its economic effects and to build a stronger, more equitable economy during the recovery. The county was awarded \$67,559,569 and has until December 31, 2024 to obligate the funds and December 31, 2026 to expend the funds.
- In 2023, additional ARPA funding was made available for eligible revenue sharing counties, via the Local Assistance and Tribal Consistency Fund. These funds are to help augment and stabilize local government's revenues. The county's allocation is \$1,097,755, which will be received in two tranches over 2023 and 2024.

Non Departmental Operations				Program: America	n Rescue Plan
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	1,782,396	59,362,082	26,622,287	-55.2%
TOTAL RESOURCES	0	1,782,396	59,362,082	26,622,287	-55.2%
REQUIREMENTS					
Materials and Services	0	1,782,396	16,885,398	16,531,187	-2.1%
Administrative Charges	0	0	0	350,000	n.a.
Contingency	0	0	10,003,935	1,888,753	-81.1%
Reserve for Future Expenditure	0	0	32,472,749	7,852,347	-75.8%
TOTAL REQUIREMENTS	0	1,782,396	59,362,082	26,622,287	-55.2%

#### **Program Summary**

#### American Rescue Plan Program Budget Justification

#### RESOURCES

Intergovernmental Federal Resources consist of the remaining American Rescue Plan Act (ARPA), Coronavirus State and Local Fiscal Recovery Funds for \$25,524,532 and a new federal award for the Local Assistance and Tribal Consistency Funds (LATCF) for \$1,097,755, awarded by U.S. Department of Treasury. The decrease is due to funds being disbursed in previous years and for projects that are budgeted in other department's budgets.

#### REQUIREMENTS

Materials and Services consist of \$818,565 in software maintenance to address cybersecurity risks and \$15,712,622 in other contracted services for projects awarded in the following categories: \$7,808,867 Water, Sewer, and Broadband Infrastructure \$2,500,000 Public Health/Negative Economic Impacts \$4,100,000 Government Services \$1,097,755 LATCF (Which includes \$548,878 for a Decision Package for Parks Recovery) \$206,000 Administration In addition, \$31,413,306 in ARPA projects were budgeted in other department's budgets, specifically: Public Works for \$25,622,858 Health and Human Services for \$500,000 Community Services for \$2,987,811 Capital Improvement Projects for \$1,902,637

Non-Departmental MCBEE for \$400,000

Remaining funds have been allocated to Contingency for any unanticipated project expenditures and Reserve for Future Expenditure for expenditures beyond FY 2023-24.

#### **County Schools Program**

 Distributes special revenue in accordance with Oregon law, which specifies that a portion of state Chapter 530 Forest Rehabilitation revenue and certain federal and state shared revenues are distributed to school districts in proportion to their resident average daily membership for the preceding fiscal year.

#### **Program Summary**

Non Departmental Operations				Program: Co	unty Schools
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	218,303	276,744	212,088	262,907	24.0%
Intergovernmental State	1,604,959	739,297	1,143,732	449,454	-60.7%
Interest	3,198	5,797	7,399	5,986	-19.1%
Net Working Capital	372,005	1,729,186	501,576	349,587	-30.3%
TOTAL RESOURCES	2,198,464	2,751,024	1,864,795	1,067,934	-42.7%
REQUIREMENTS					
Special Payments	469,278	2,249,447	1,864,795	1,067,934	-42.7%
TOTAL REQUIREMENTS	469,278	2,249,447	1,864,795	1,067,934	-42.7%

#### **County Schools Program Budget Justification**

#### RESOURCES

Intergovernmental Federal revenues for Secure Rural Schools has been reauthorized for FY 2023-24 for \$262,907.

Intergovernmental State revenues are comprised of State Electric Coop Tax of \$109,046, Private Rail Car Tax of \$2,549, and the schools' share of Chapter 530 Forest Rehabilitation for \$337,859.

#### REQUIREMENTS

All Resources are expected to be distributed to school districts in accordance with Oregon Revised Statutes.

### **Criminal Justice Assessments Program**

- This program is funded by a portion of court fines and an allocation from the State of Oregon in accordance with ORS 153.660.
- 60% may be used for drug and alcohol programs and for the costs of planning, operating and maintaining county juvenile and adult corrections programs and facilities, and the remaining 40% is to be used for court security services and improvements in buildings containing court facilities.

	Pro	ogram Summa	ry				
Non Departmental Operations			Progra	Program: Criminal Justice Assessments			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %		
RESOURCES							
Intergovernmental Federal	3,852	0	0	0	n.a.		
Fines and Forfeitures	751,216	927,259	857,793	905,700	5.6%		
Interest	5,896	3,029	3,517	13,362	279.9%		
Other Revenues	0	3,139	0	0	n.a.		
Net Working Capital	679,219	638,943	588,569	539,890	-8.3%		
TOTAL RESOURCES	1,440,183	1,572,370	1,449,879	1,458,952	0.6%		
REQUIREMENTS							
Materials and Services	286,096	334,799	362,701	363,034	0.1%		
Administrative Charges	5,144	4,169	5,280	6,311	19.5%		
Transfers Out	510,000	641,694	576,600	617,364	7.1%		
Contingency	0	0	112,918	84,159	-25.5%		
Ending Fund Balance	0	0	392,380	388,084	-1.1%		
TOTAL REQUIREMENTS	801,240	980,662	1,449,879	1,458,952	0.6%		

### **Criminal Justice Assessments Program Budget Justification**

#### RESOURCES

Resources include a direct allocation from the State of Oregon, and a portion of court fines from state, county and local jurisdictions. Net Working Capital continues to decline as funds are used to cover court security costs that exceed current revenues.

### REQUIREMENTS

Activities in this program include: (1) Transfers to the General Fund for Jail Operations, the Juvenile Grants Fund for Alternative Programs and the Community Corrections Fund; and (2) Court Security. Materials and Services are primarily for security services and equipment maintenance at the Juvenile Department, the county jail facility, and the Marion County Courthouse.

Contingency is budgeted for unforeseen court security expenditures. Ending Fund Balance for court security has reduced, as reserves are being used to maintain services and equipment.

### Non Departmental Grants Program

- This program includes one special revenue fund that accounts for federal, state, and local grants that are not granted to specific county departments.
- These grants are generally distributed to county departments and/or outside agencies and organizations that have submitted proposals for projects using the grant funds.

	110	grani Sunna	·y		
Non Departmental Operations			Pro	gram: Non Departn	nental Grants
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES		·			
Intergovernmental Federal	97,790	6,748,003	6,024,505	115,419	-98.1%
Intergovernmental State	0	0	0	0	n.a.
Interest	5,784	2,727	6,000	5,000	-16.7%
Other Revenues	195,075	0	0	0	n.a.
Net Working Capital	690,444	608,344	542,762	407,220	-25.0%
TOTAL RESOURCES	989,093	7,359,073	6,573,267	527,639	-92.0%
REQUIREMENTS					
Materials and Services	21,046	4,465,109	5,931,605	0	-100.0%
Capital Outlay	174,029	0	0	0	n.a.
Special Payments	0	2,161,400	0	0	n.a.
Transfers Out	185,675	189,802	236,442	261,058	10.4%
Contingency	0	0	59,050	60,000	1.6%
Ending Fund Balance	0	0	346,170	206,581	-40.3%
TOTAL REQUIREMENTS	380,750	6,816,311	6,573,267	527,639	-92.0%

### **Program Summary**

### Non Departmental Grants Program Budget Justification

#### RESOURCES

Intergovernmental Federal revenue is a combination of the anticipated funding for Secure Rural Schools Title III and the decrease in Intergovernmental Federal revenue is due to one-time COVID-19 Stimulus Grant and Emergency Rental Assistance grant awarded to eligible recipients in the prior year. Net Working Capital represents the balance of reauthorized Secure Rural School Title III funds that are utilized for forest patrol and search and rescue efforts through the Sheriff's Office.

### REQUIREMENTS

Materials and Services decreased due to the completion of the one-time Emergency Rental Assistance initiative in the prior year. Transfers Out of \$261,058 are for forest patrol and search and rescue programs in the Sheriff's Office. Recent legislation expanded the use of reauthorized Secure Rural School Title III funds, allowing use of the funds previously dedicated to search and rescue for forest patrol and other emergency services. Contingency of \$60,000 is for unanticipated search and rescue activities that may arise during the fiscal year. Ending Fund Balance of \$206,581 is restricted to forest patrol and search and rescue programs.

### **Tax Title Land Sales Program**

- The program includes the Tax Title Land Sales Fund, a special revenue fund under the administration of the Finance Department.
- Coordinates management of real property held by the county as a result of tax foreclosure.
- Collects revenue through the sale of tax foreclosed properties and loan repayments from existing property loans granted on the sale of foreclosed property.
- Foreclosed property sales proceeds are distributed to the county's taxing districts annually.

### **Program Summary**

Non Departmental Operations				Program: Tax Tit	tle Land Sales	
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %	
RESOURCES						
Charges for Services	40,906	733,053	400,000	140,000	-65.0%	
Interest	102,304	85,426	79,256	102,410	29.2%	
Other Revenues	190,842	148,938	122,598	151,992	24.0%	
Net Working Capital	729,261	334,523	662,276	246,856	-62.7%	
TOTAL RESOURCES	1,063,313	1,301,940	1,264,130	641,258	-49.3%	
REQUIREMENTS						
Materials and Services	104,093	14,766	112,505	130,785	16.2%	
Administrative Charges	19,916	25,346	28,772	29,446	2.3%	
Debt Service Principal	0	53	0	0	n.a.	
Special Payments	550,000	520,000	791,448	175,000	-77.9%	
Transfers Out	54,781	79,500	84,450	111,625	32.2%	
Contingency	0	0	50,000	50,000	0.0%	
Ending Fund Balance	0	0	196,955	144,402	-26.7%	
TOTAL REQUIREMENTS	728,790	639,664	1,264,130	641,258	-49.3%	

### **Tax Title Land Sales Program Budget Justification**

### RESOURCES

Charges for Services is the anticipated revenue from foreclosed property sales for FY 2023-24. There were limited foreclosures in FY 2022-23 due to the efforts of staff to work with citizens to access state funding to pay for delinquent taxes. Although similar state funding may not be available, the County anticipates continued proactive efforts to help landowners find ways to pay their property taxes to continue into next fiscal year. Other Revenues and interest increased based on projections of loan principal and Interest payments for existing property sales contracts entered into in past fiscal years. Net Working Capital (NWC) represents the estimated amount of unexpended resources carried over from the previous year and has decreased substantially from FY 22-23. This is due to FY 22-23 NWC carrying over a large balance of undistributed funds for taxing districts due to the late timing of a previous year auction.

#### REQUIREMENTS

Materials and Services has increased primarily due to increased budget for outside surveyor fees. Staff is increasing efforts to sell properties that have been held for multiple years due to a number of challenging issues, primarily which has been insufficient legal descriptions. Special Payments for distributions to taxing districts has decreased substantially due to FY 22-23 carrying over a large amount of undistributed funds due to the late receipt of those funds in the previous fiscal year. There is a corresponding decrease in Net Working Capital in this year compared to the prior year. Transfers Out reflects a transfer of resources to the Finance Department to cover the personnel costs associated with the Property Coordinator for FY 2023-24. Ending Fund Balance represents the approximate amount of resources needed to manage the expenditures of the fund without any new resources for one year. The budget amount has decreased primarily due to decreased resources and increased expenditures. The final calculated distribution to taxing districts will consider the amount of available funding to carry forward to the FY 24-25.

### **Veterans Services Program**

• The program establishes a Marion County Veterans Services office, administered through the Mid-Valley Community Action Agency. Services are provided to qualified veterans, spouses, and dependents residing in Marion County.

### **Program Summary**

Program: Veterans Services

Non De	partmental	Operations
11011 0 0	ourtification	operations

FY 20-21 FY 21-22 FY 22-23 ACTUAL ACTUAL BUDGET	riogram. vett	and betweed	
	FY 23-24 PROPOSED	+/- %	
RESOURCES			
Intergovernmental State         204,134         229,437         229,437	229,437	0.0%	
Interest 836 2,105 2,000	2,000	0.0%	
General Fund Transfers         51,014         48,909         71,164	71,164	0.0%	
Net Working Capital         25,712         36,288         15,560	15,560	0.0%	
TOTAL RESOURCES         281,696         316,739         318,161	318,161	0.0%	
REQUIREMENTS			
Materials and Services         245,408         301,179         318,161	318,161	0.0%	
TOTAL REQUIREMENTS         245,408         301,179         318,161	318,161	0.0%	

### **Veterans Services Program Budget Justification**

### RESOURCES

Resources received for this program are a combination of state funding through an intergovernmental agreement with the Oregon Department of Veterans' Affairs, a transfer from the General Fund and Net Working Capital.

#### REQUIREMENTS

Materials and Services for this program represent contracted services with Mid-Willamette Valley Community Action Agency to administer the program.

### Santiam Wildfire Housing Program

- This new program established in FY 2023-24 administers special funding secured from state HB 5006 (2021) for rebuilding residential and commercial properties that were destroyed during the 2020 Labor Day wildfires in the North Santiam Canyon.
- In partnership with the Santiam Canyon Long-term Recovery Group, provides grant opportunities to wildfire homeowners to begin rebuilding their homes and their lives on their way to recovery.

	Pro	ogram Summa	ary			
Non Departmental Operations			I	Program: Santiam Wildfire Housing		
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %	
RESOURCES						
Intergovernmental State	0	0	C	11,913,759	n.a.	
Net Working Capital	0	0	C	1,852,112	n.a.	
TOTAL RESOURCES	0	0	0	13,765,871	n.a.	
REQUIREMENTS						
Materials and Services	0	0	C	6,344,877	n.a.	
Administrative Charges	0	0	C	7,235	n.a.	
Contingency	0	0	C	3,500,000	n.a.	
Reserve for Future Expenditure	0	0	C	3,913,759	n.a.	
TOTAL REQUIREMENTS	0	0	0	13,765,871	n.a.	

### Santiam Wildfire Housing Program Budget Justification

### RESOURCES

Intergovernmental State is funding secured from Oregon Housing and Community Services (OHCS) as Marion County's share of \$150,000,000 provided by Oregon HB 5006 (2021) for wildfire housing recovery.

Net Working Capital of \$1,852,112 is carry over funding from a FY 2021-22 distribution of state wildfire relief from the Oregon Department of Revenue (DOR) that was originally recorded in the General Fund Program, and transferred to the Santiam Wildfire Housing Program in the FY 2022-23 3rd Supplemental Budget.

### REQUIREMENTS

Materials and Services of \$6,344,877 consist of Wildfire Relief expenditures in the following initiatives:

\$4,492,765 in OHCS HB 5006 Wildfire Relief \$1,852,112 for DOR Wildfire Property Tax Relief

Remaining funds have been allocated to Contingency for unanticipated program expenditures and Reserve for Future Expenditures for use in following years.

### **Rainy Day Reserve Program**

- This program is located in the Rainy Day Fund established by the Board of Commissioners.
- Provides non-routine funding to meet the needs of the county in the event of natural or manmade disaster, labor disputes, or financial emergencies, and to stabilize increases in PERS contribution rates or otherwise reduce the county's PERS obligations.

### **Program Summary**

Program: Rainy Day Reserve

Non Departmental Operations

Non Departmental Operations				riogram. Ramy	Buy Reserve
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Interest	20,679	11,118	9,800	25,236	157.5%
Net Working Capital	2,336,996	2,357,675	2,368,794	2,394,030	1.1%
TOTAL RESOURCES	2,357,675	2,368,794	2,378,594	2,419,266	1.7%
REQUIREMENTS					
Reserve for Future Expenditure	0	0	2,378,594	2,419,266	1.7%
TOTAL REQUIREMENTS	0	0	2,378,594	2,419,266	1.7%

### **Rainy Day Reserve Program Budget Justification**

#### RESOURCES

Net Working Capital continues to build slightly as a small amount of interest income is added each year.

#### REQUIREMENTS

All resources are reserved for future use.

### Self Insurance Program

- The Self Insurance Program is an internal service fund that derives its revenues through assessments to departments. The program is maintained to pay the costs of county insurance premiums and self-insured claims, including general liability, auto liability, workers' compensation, medical, dental, life, long-term disability, and unemployment. Reserves are held in the fund to cover future liabilities, contingency, and catastrophic losses.
- The Self Insurance Program is managed using actuarially sound principles. An updated actuarial study was completed in September 2021. The study is used for the county's annual comprehensive financial report and as part of the mandatory filing with the Oregon State Insurance Division for the county's certificate of self-insurance.

Non Departmental Operations				Program: S	Self Insurance
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	892	0	0	0	n.a.
Charges for Services	29,964,383	30,010,302	34,967,426	35,637,916	1.9%
Interest	84,466	43,799	35,110	83,910	139.0%
Other Revenues	0	262,896	0	0	n.a.
Settlements	35,812	8,021	10,000	10,000	0.0%
Net Working Capital	12,590,656	12,127,814	12,435,430	12,423,162	-0.1%
TOTAL RESOURCES	42,676,209	42,452,833	47,447,966	48,154,988	1.5%
REQUIREMENTS					
Materials and Services	30,369,876	29,823,050	35,206,211	36,045,093	2.4%
Administrative Charges	178,519	194,354	206,000	206,000	0.0%
Transfers Out	0	0	111,138	0	-100.0%
Contingency	0	0	2,948,050	3,415,094	15.8%
Ending Fund Balance	0	0	8,976,567	8,488,801	-5.4%
TOTAL REQUIREMENTS	30,548,395	30,017,403	47,447,966	48,154,988	1.5%

### **Program Summary**

### Self Insurance Program Budget Justification

#### RESOURCES

Charges for Services are charges to departments for insurance benefits. Net Working Capital is associated primarily with liability, workers' compensation, and general reserves. Unexpended funds are carried over from year-to-year, to provide sufficient resources in the event of large claims outside of normal estimated claims.

### REQUIREMENTS

Materials and Service increased \$838,882, primarily due to medical and dental premium increases for county employees, as well as and liability insurance premium increases. Transfers Out decreased for one-time capital projects transferred to the Capital Improvement Projects Fund in the prior fiscal year. Contingency is held for unanticipated expenditures and Ending Fund Balance are held to cover future loses.

	Resour	ces by Fu	nd Detail	
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Taxes				
311100 Property Taxes Current Year	76,954,551	80,111,121	83,902,893	89,711,414
311200 Property Taxes Prior Years	1,849,126	1,953,594	1,774,731	1,760,385
311300 Prop Tx Interest and Penalties	303,618	206,202	125,000	102,032
312200 Franchise Fees Cable TV	485,150	481,114	483,300	432,344
312201 Franchise Fees Cable PEG	113,353	114,108	113,760	84,032
312300 Severance Taxes	8,330	6,824	7,000	5,402
Taxes Total	79,714,128	82,872,963	86,406,684	92,095,609
Licenses and Permits				
321000 Marriage Licenses	55,800	54,950	55,000	55,000
Licenses and Permits Total	55,800	54,950	55,000	55,000
Intergovernmental Federal				
331001 Payment in Lieu of Taxes	92,630	94,891	85,000	85,000
331010 Secure Rural Schools Title I	314,356	368,298	320,000	349,883
331040 FEMA Disaster Assistance	0	0	999,247	981,162
331222 Oregon Housing Community Svcs	2,685	4,735	3,000	4,500
331401 Coronavirus Relief Fund	7,762,507	0	0	0
331990 Other Federal Revenues	91,038	0	0	0
Intergovernmental Federal Total	8,263,216	467,924	1,407,247	1,420,545
Intergovernmental State				
332010 Chapter 530 Forest Rehab	2,446,319	1,190,205	500,000	335,953
332011 OLCC General	2,345,492	2,290,059	2,593,155	2,572,581
332014 Cigarette Tax	230,965	200,597	206,956	199,510
332015 Electric Coop Tax	175,695	180,388	185,000	198,564
332016 Amusement Devise Tax	56,535	83,790	70,000	55,773
332017 Private Rail Car Tax	6,022	3,042	3,000	3,875
332019 County Assmt Funding CAFFA	1,199,112	1,072,560	1,092,438	862,216
332063 Oregon Dept of Human Services	388,387	0	0	0
332092 Oregon Dept of Revenue	0	3,448,572	0	0
332990 Other State Revenues	87,186	66,905	66,000	66,000
Intergovernmental State Total	6,935,713	8,536,118	4,716,549	4,294,472
Charges for Services				
341042 Marion Cty Justice Court Fees	580,614	603,439	600,000	833,505
341070 Filing Fees	44,679	43,437	40,000	34,293
341080 Recording Fees	2,581,323	1,995,716	2,000,000	1,000,000
341090 Passport Application Fees	0	0	70,000	0
341100 Assessment and Taxation Fees	38,909	31,921	35,000	20,697

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
341170 Witness Fees	0	0	500	1,486
341400 Tax Collector Fees	56,771	54,069	50,000	49,344
341420 Assessor Fees	29,511	39,863	30,000	16,422
341430 Copy Machine Fees	30	26	0	11
341630 Service Charges	0	0	1,000	1,359
341635 Returned Check Fees	550	425	500	266
341680 Discovery Fees	235,467	564,310	155,000	383,000
341720 Appeal Fees	1,900	950	2,000	442
341840 Work Crew Fees	59,460	61,891	65,000	35,000
341940 Declaration Domestic Partners	175	50	200	231
341952 Styrofoam Recycling	23,068	25,072	20,000	25,000
341955 Wood and Compost Sales	60,545	34,350	50,000	43,121
341999 Other Fees	16	0	0	C
342200 Property Leases	0	0	3,000	3,000
342310 Parking Permits	247,056	255,599	250,000	250,533
342311 Vehicle Charging Fees	0	230	0	439
342910 Public Records Request Charges	957	1,001	500	1,469
344100 Election Reimbursements	311,609	50,141	300,000	10,000
344300 Restitution	30	149	1,000	2,479
344999 Other Reimbursements	13,151	3,313	10,000	13,566
347501 Comm Svcs to Other Agencies	39,589	41,125	37,000	41,125
Charges for Services Total	4,325,409	3,807,076	3,720,700	2,766,788
Interest				
361000 Investment Earnings	397,737	468,573	500,000	1,200,000
365000 Investment Fee	528,093	732,469	700,000	700,000
Interest Total	925,830	1,201,042	1,200,000	1,900,000
Other Revenues				
371000 Miscellaneous Income	27,052	30,629	30,000	48,826
372000 Over and Short	(1,376)	(3,214)	500	500
373100 Special Program Donations	900	0	0	(
Other Revenues Total	26,576	27,415	30,500	49,326
General Fund Transfers				
381100 Transfer from General Fund	(73,973,347)	(73,290,861)	(87,303,554)	(93,298,441)
General Fund Transfers Total	(73,973,347)	(73,290,861)	(87,303,554)	(93,298,441)
Other Fund Transfers				
381255 Xfr from Traffic Safety Team	275,000	275,000	200,000	200,000
Other Fund Transfers Total	275,000	275,000	200,000	200,000

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Net Working Capital				
392000 Net Working Capital Unrestr	17,089,968	24,357,887	28,344,275	25,208,179
Net Working Capital Total	17,089,968	24,357,887	28,344,275	25,208,179
General Fund Total	43,638,293	48,309,514	38,777,401	34,691,478
110 - American Rescue Plan	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331031 US Dept of Treasury	0	0	548,878	1,097,755
331404 County American Rescue Plan	0	1,782,396	58,813,204	25,524,532
Intergovernmental Federal Total	0	1,782,396	59,362,082	26,622,287
American Rescue Plan Total	0	1,782,396	59,362,082	26,622,287
115 - Non Departmental Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331012 Secure Rural Schools Title III	97,790	121,493	92,900	115,419
331401 Coronavirus Relief Fund	0	2,275,091	0	0
331403 Emergency Rental Assistance	0	4,351,418	5,931,605	0
Intergovernmental Federal Total	97,790	6,748,003	6,024,505	115,419
Intergovernmental State				
332085 Oregon Dept Veterans Affairs	204,134	229,437	229,437	229,437
332094 Oregon Housing Community Svcs	0	0	0	11,913,759
Intergovernmental State Total	204,134	229,437	229,437	12,143,196
Interest				
361000 Investment Earnings	6,621	4,832	8,000	7,000
Interest Total	6,621	4,832	8,000	7,000
Other Revenues				
373500 Private Foundation Grants	195,075	0	0	0
Other Revenues Total	195,075	0	0	0
General Fund Transfers				
381100 Transfer from General Fund	51,014	48,909	71,164	71,164
General Fund Transfers Total	51,014	48,909	71,164	71,164
Net Working Capital				
391000 Net Working Cap Restr Other	716,156	644,631	558,322	422,780
392000 Net Working Capital Unrestr	0	0	0	1,852,112
Net Working Capital Total	716,156	644,631	558,322	2,274,892
Non Departmental Grants Total	1,270,789	7,675,813	6,891,428	14,611,671

155 - Tax Title Land Sales	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Charges for Services				
341430 Copy Machine Fees	0	45	0	0
342910 Public Records Request Charges	0	25	0	0
345200 Foreclosed Property Sales	40,906	732,983	400,000	140,000
Charges for Services Total	40,906	733,053	400,000	140,000
Interest				
361000 Investment Earnings	6,602	3,133	6,500	7,000
364900 Loan Repayment Interest	95,702	82,293	72,756	95,410
Interest Total	102,304	85,426	79,256	102,410
Other Revenues				
374900 Loan Repayment Principal	190,842	148,938	122,598	151,992
Other Revenues Total	190,842	148,938	122,598	151,992
Net Working Capital				
392000 Net Working Capital Unrestr	729,261	334,523	662,276	246,856
Net Working Capital Total	729,261	334,523	662,276	246,856
Tax Title Land Sales Total	1,063,313	1,301,940	1,264,130	641,258
185 - Criminal Justice Assessment	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	3,852	0	0	0
Intergovernmental Federal Total	3,852	0	0	0
Fines and Forfeitures				
353100 County Assessments	505,960	618,806	576,600	617,364
353200 Court Security	245,256	308,453	281,193	288,336
Fines and Forfeitures Total	751,216	927,259	857,793	905,700
Interest				
361000 Investment Earnings	5,896	3,029	3,517	13,362
Interest Total	5,896	3,029	3,517	13,362
Other Revenues				
371000 Miscellaneous Income	0	3,139	0	0
Other Revenues Total	0	3,139	0	0
Net Working Capital				
392000 Net Working Capital Unrestr	679,219	638,943	588,569	539,890
Net Working Capital Total	679,219	638,943	588,569	539,890
Criminal Justice Assessment Total	1,440,183	1,572,370	1,449,879	1,458,952
210 - County Schools	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331010 Secure Rural Schools Title I	218,303	276,744	212,088	262,907
Intergovernmental Federal Total	218,303	276,744	212,088	262,907

210 - County Schools	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental State				
332010 Chapter 530 Forest Rehab	1,513,644	647,412	1,046,724	337,859
332015 Electric Coop Tax	87,716	90,059	95,000	109,046
332017 Private Rail Car Tax	3,599	1,826	2,008	2,549
Intergovernmental State Total	1,604,959	739,297	1,143,732	449,454
Interest				
361000 Investment Earnings	3,198	5,797	7,399	5,986
Interest Total	3,198	5,797	7,399	5,986
Net Working Capital				
392000 Net Working Capital Unrestr	372,005	1,729,186	501,576	349,587
Net Working Capital Total	372,005	1,729,186	501,576	349,587
County Schools Total	2,198,464	2,751,024	1,864,795	1,067,934
381 - Rainy Day	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Interest				
361000 Investment Earnings	20,679	11,118	9,800	25,236
Interest Total	20,679	11,118	9,800	25,236
Net Working Capital				
392000 Net Working Capital Unrestr	2,336,996	2,357,675	2,368,794	2,394,030
Net Working Capital Total	2,336,996	2,357,675	2,368,794	2,394,030
Rainy Day Total	2,357,675	2,368,794	2,378,594	2,419,266
410 - Debt Service	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Admin Cost Recovery				
412100 PERS Debt Service Assessments	5,964,638	4,664,461	5,945,210	4,895,246
Admin Cost Recovery Total	5,964,638	4,664,461	5,945,210	4,895,246
Interest				
361000 Investment Earnings	32,378	19,416	17,500	25,000
Interest Total	32,378	19,416	17,500	25,000
General Fund Transfers				
381100 Transfer from General Fund	3,328,538	3,371,188	4,134,765	3,465,933
General Fund Transfers Total	3,328,538	3,371,188	4,134,765	3,465,933
Other Fund Transfers				
381180 Transfer from Comm Corrections	129,078	129,078	129,078	129,078
381190 Transfer from Health	368,262	368,262	1,168,262	1,200,281
Other Fund Transfers Total	497,340	497,340	1,297,340	1,329,359
Net Working Capital				
392000 Net Working Capital Unrestr	3,593,451	4,583,540	4,047,203	3,987,193
Net Working Capital Total	3,593,451	4,583,540	4,047,203	3,987,193
Debt Service Total	13,416,344	13,135,945	15,442,018	13,702,731

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	0	0	400,000
Intergovernmental Federal Total	0	0	0	400,000
Admin Cost Recovery				
411800 MCBEE Allocation	165,458	7,002	201,531	1,889,915
Admin Cost Recovery Total	165,458	7,002	201,531	1,889,915
Central Services Total	165,458	7,002	201,531	2,289,915
585 - Self Insurance	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331401 Coronavirus Relief Fund	892	0	0	C
Intergovernmental Federal Total	892	0	0	0
Charges for Services				
344800 EAIP Reimbursement	109,016	20,718	75,000	90,000
344999 Other Reimbursements	423	0	0	C
348100 Liability Insurance	1,272,799	1,172,401	1,708,500	1,816,100
348200 Workers Comp Insurance	715,942	931,209	984,500	1,105,100
348300 Medical Insurance	24,770,295	24,783,162	28,572,261	29,161,825
348310 Dental Insurance	2,029,929	2,017,631	2,408,359	2,472,521
348320 Health Savings Accounts	203,290	210,126	127,008	79,864
348400 Group Term Life Insurance	166,826	169,288	266,390	214,204
348500 Long Term Disability Insurance	334,370	337,093	417,511	446,084
348600 Unemployment Insurance	312,111	318,058	345,431	189,782
348800 Employee Assistance Program	49,381	50,618	62,466	62,436
Charges for Services Total	29,964,383	30,010,302	34,967,426	35,637,916
Interest				
361000 Investment Earnings	84,466	43,799	35,110	83,910
Interest Total	84,466	43,799	35,110	83,910
Other Revenues				
371000 Miscellaneous Income	0	262,896	0	C
Other Revenues Total	0	262,896	0	0
Settlements				
382100 Settlements	35,812	8,021	10,000	10,000
Settlements Total	35,812	8,021	10,000	10,000
Net Working Capital				
391000 Net Working Cap Restr Other	1,424,632	1,550,000	1,247,000	1,562,406

585 - Self Insurance	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Net Working Capital				
392000 Net Working Capital Unrestr	11,166,023	10,577,814	11,188,430	10,860,756
Net Working Capital Total	12,590,656	12,127,814	12,435,430	12,423,162
Self Insurance Total	42,676,209	42,452,833	47,447,966	48,154,988
Non Departmental Operations Grand Total	108,226,729	121,357,630	175,079,824	145,660,480

Requirements by Fund Detail					
100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Materials and Services					
Supplies					
521010 Office Supplies	146	0	0	(	
521030 Field Supplies	10,205	0	0	(	
521050 Janitorial Supplies	18	1,575	0	(	
521070 Departmental Supplies	38,435	1,796	0	(	
521210 Gasoline	4,911	0	0		
521300 Safety Clothing	53,010	0	0	(	
521310 Safety Equipment	4,112	0	0		
Supplies Total	110,836	3,371	0		
Materials					
522150 Small Office Equipment	0	9,471	0		
522160 Small Departmental Equipment	0	1,820	0		
522170 Computers Non Capital	168,767	0	0		
522180 Software	35,764	0	0		
Materials Total	204,531	11,291	0		
Communications					
523090 Long Distance Charges	1,683	84	0		
Communications Total	1,683	84	0		
Utilities					
524010 Electricity	152,202	153,615	156,943	177,96	
524020 City Operations and St Lights	587	623	612	63	
524040 Natural Gas	8,466	8,224	8,618	13,41	
524050 Water	9,654	9,254	9,117	9,13	
524070 Sewer	15,212	15,735	14,599	17,07	
524090 Garbage Disposal and Recycling	11,847	12,102	12,221	13,40	
Utilities Total	197,968	199,555	202,110	231,63	
Contracted Services					
525153 Fiscal Agent Services	53,835	0	0		
525330 Transportation Services	1,711	0	0		
525415 Cable Access Services	252,372	278,377	265,440	265,44	
525450 Subscription Services	55,891	27,972	13,300	16,00	
525510 Legal Services	10,585	124,003	200,000	200,00	
525555 Security Services	194,700	0	0	,	
525630 Insurance Admin Services	7,920	7,656	10,000	10,00	
525710 Printing Services	4,793	0	0	,	
525715 Advertising	12,423	0	0		
525999 Other Contracted Services	1,023,087	632,185	4,215,867	4,287,14	
Contracted Services Total	1,617,317	1,070,194	4,704,607	4,778,593	

# Requirements by Fund Detail

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Repairs and Maintenance				
526011 Dept Equipment Maintenance	533	0	0	C
526030 Building Maintenance	334,900	8,890	0	(
Repairs and Maintenance Total	335,433	8,890	0	(
Rentals				
527210 Building Rental Private	32,915	8,146	0	(
527230 Fairgrounds Rental	75,590	0	0	(
527240 Condo Assn Assessments	13,895	14,128	12,793	14,403
527300 Equipment Rental	17,641	513	0	(
Rentals Total	140,042	22,786	12,793	14,40
Miscellaneous				
529130 Meals	525	0	0	(
529210 Meetings	443	0	0	(
529230 Training	12,900	0	10,000	(
529300 Dues and Memberships	177,424	176,403	164,647	174,012
529540 Predatory Animals	71,806	70,559	81,146	81,14
529550 Water Master	8,700	0	8,700	8,70
529740 Fairs and Shows	18,750	0	0	(
529910 Awards and Recognition	14,021	1,547	6,500	6,500
529998 Retroactive PERS Adjustments	9,885	3,550	30,000	30,00
529999 Miscellaneous Expense	1,434	304	2,000	2,000
Miscellaneous Total	315,888	252,364	302,993	302,35
Materials and Services Total	2,923,700	1,568,534	5,222,503	5,326,98
Administrative Charges				
611210 Facilities Mgt Allocation	457,633	464,525	555,815	544,542
611220 Custodial Allocation	295,084	339,572	405,784	409,880
Administrative Charges Total	752,717	804,097	961,599	954,422
Capital Outlay				
531100 Office Equipment Capital	0	11,684	0	(
531300 Departmental Equipment Capital	462,206	13,180	0	
531600 Computer Hardware Capital	30,888	0	0	(
531700 Computer Software Capital	30,449	0	0	(
534150 Building Acquisitions	88,170	0	0	(
Capital Outlay Total	611,712	24,864	0	
Special Payments				
551300 Distributions to Tax Districts	0	1,141,680	0	(
551400 Community Support	3,470,600	0	0	(
Special Payments Total	3,470,600	1,141,680	0	(

100 - General Fund	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Transfers Out				
561115 Transfer to Non Dept Grants	51,014	48,909	71,164	71,164
561130 Transfer to Public Works	212,778	151,734	482,358	508,378
561160 Xfer to Community Svcs Grants	2,000	2,000	2,000	2,000
561170 Transfer to Comm Development	330,000	0	0	C
561190 Transfer to Health	3,628,932	3,347,854	3,498,274	3,569,733
561220 Transfer to Child Support	450,357	345,728	523,161	535,967
561230 Transfer to Dog Services	1,009,258	1,130,735	1,376,213	1,447,099
561250 Transfer to Sheriff Grants	42,041	0	0	C
561270 Transfer to County Fair	70,000	70,000	70,000	70,000
561300 Transfer to DA Grants	53,376	65,627	109,584	135,508
561305 Transfer to Land Use Planning	338,958	288,027	511,198	437,996
561310 Transfer to Parks	140,743	246,403	265,062	406,805
561320 Transfer to Surveyor	101,659	140,342	140,342	140,342
561410 Transfer to Debt Service	3,328,538	3,371,188	4,134,765	3,465,933
561455 Xfer to Facility Renovation	0	100,000	500,000	(
561480 Xfer to Capital Impr Projects	1,203,417	6,584,777	4,076,689	840,390
561580 Transfer to Central Services	528,785	518,814	1,008,432	1,145,546
561595 Transfer to Fleet Management	29,821	8,729	62,337	62,337
Transfers Out Total	11,521,677	16,420,867	16,831,579	12,839,198
Contingency				
571010 Contingency	0	0	3,145,000	3,261,436
Contingency Total	0	0	3,145,000	3,261,436
Reserve for Future Expenditure				
572010 Reserve for Future Expenditure	0	0	821,811	(
Reserve for Future Expenditure Total	0	0	821,811	(
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	11,794,909	12,309,436
Ending Fund Balance Total	0	0	11,794,909	12,309,436
General Fund Total	19,280,406	19,960,042	38,777,401	34,691,478
110 - American Rescue Plan	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521010 Office Supplies	0	173	1,000	1,000
Supplies Total	0	173	1,000	1,000

110 - American Rescue Plan	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Materials				
522180 Software	0	22,500	0	0
Materials Total	0	22,500	0	0
Contracted Services				
525952 Distributions to Subrecipients	0	750,000	11,650,000	10,308,867
525999 Other Contracted Services	0	294,728	4,410,833	5,397,755
Contracted Services Total	0	1,044,728	16,060,833	15,706,622
Repairs and Maintenance				
526021 Computer Software Maintenance	0	714,746	818,565	818,565
Repairs and Maintenance Total	0	714,746	818,565	818,565
Miscellaneous				
529230 Training	0	249	5,000	5,000
Miscellaneous Total	0	249	5,000	5,000
Materials and Services Total	0	1,782,396	16,885,398	16,531,187
Administrative Charges				
611100 County Admin Allocation	0	0	0	35,000
611300 Legal Services Allocation	0	0	0	70,000
611400 Information Tech Allocation	0	0	0	122,500
611600 Finance Allocation	0	0	0	122,500
Administrative Charges Total	0	0	0	350,000
Contingency				
571010 Contingency	0	0	10,003,935	1,888,753
Contingency Total	0	0	10,003,935	1,888,753
Reserve for Future Expenditure				
572010 Reserve for Future Expenditure	0	0	32,472,749	7,852,347
Reserve for Future Expenditure Total	0	0	32,472,749	7,852,347
American Rescue Plan Total	0	1,782,396	59,362,082	26,622,287
115 - Non Departmental Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Materials				
522150 Small Office Equipment	21,046	0	0	0
Materials Total	21,046	0	0	0
Contracted Services				
525153 Fiscal Agent Services	0	113,691	0	0
525255 Veterans Services	245,408	301,179	318,161	318,161
525450 Subscription Services	0	1,535	420	0
525715 Advertising	0	4,665	1,000	0

115 - Non Departmental Grants	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
525999 Other Contracted Services	0	4,345,219	5,930,185	6,344,877
Contracted Services Total	245,408	4,766,288	6,249,766	6,663,038
Materials and Services Total	266,454	4,766,288	6,249,766	6,663,038
Administrative Charges				
611100 County Admin Allocation	0	0	0	1,700
611410 FIMS Allocation	0	0	0	2,84
611600 Finance Allocation	0	0	0	2,580
611800 MCBEE Allocation	0	0	0	114
Administrative Charges Total	0	0	0	7,23
Capital Outlay				
531300 Departmental Equipment Capital	22,144	0	0	(
531600 Computer Hardware Capital	89,385	0	0	
531700 Computer Software Capital	62,500	0	0	(
Capital Outlay Total	174,029	0	0	
Special Payments				
551400 Community Support	0	2,161,400	0	(
Special Payments Total	0	2,161,400	0	
Transfers Out				
561250 Transfer to Sheriff Grants	185,675	189,802	236,442	261,058
Transfers Out Total	185,675	189,802	236,442	261,05
Contingency				
571010 Contingency	0	0	59,050	3,560,000
Contingency Total	0	0	59,050	3,560,00
Reserve for Future Expenditure				
572010 Reserve for Future Expenditure	0	0	0	3,913,759
Reserve for Future Expenditure Total	0	0	0	3,913,75
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	346,170	206,58
Ending Fund Balance Total	0	0	346,170	206,58
Non Departmental Grants Total	626,158	7,117,490	6,891,428	14,611,67
155 - Tax Title Land Sales	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521010 Office Supplies	361	392	250	25
521030 Field Supplies	487	597	500	500
521070 Departmental Supplies	0	118	0	(
Supplies Total	849	1,106	750	750

# MARION COUNTY FY 2023-24 BUDGET BY NON-DEPARTMENTAL

155 - Tax Title Land Sales	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Materials				
522060 Sign Materials	0	0	500	500
522150 Small Office Equipment	103	0	250	250
522160 Small Departmental Equipment	0	0	200	200
Materials Total	103	0	950	950
523050 Postage	0	0	100	100
523060 Cellular Phones	648	607	720	500
523090 Long Distance Charges	48	11	50	50
Communications Total	4	618	870	
Utilities	052	010	870	650
524010 Electricity	0	0	150	150
524050 Water	0	0	500	500
524090 Garbage Disposal and Recycling	0	0	1,250	1,250
Utilities Total	0	0	1,900	1,900
Contracted Services				
525360 Public Works Services	6,597	2,687	6,500	20,000
525710 Printing Services	26	0	135	135
525715 Advertising	988	3,896	10,000	5,000
525735 Mail Services	213	689	1,000	1,000
525880 Property Cleanup Services	0	0	20,000	10,000
525999 Other Contracted Services	200	0	20,000	50,000
Contracted Services Total	8,023	7,271	57,635	86,13
Repairs and Maintenance				
526030 Building Maintenance	725	680	3,000	3,000
526050 Grounds Maintenance	0	760	1,500	1,500
Repairs and Maintenance Total	725	1,440	4,500	4,500
Rentals				
527120 Motor Pool Mileage	192	551	1,500	1,500
527300 Equipment Rental	0	0	500	500
527999 GASB 87 Adjustment	0	(53)	0	(
Rentals Total	192	498	2,000	2,000
Miscellaneous				
529110 Mileage Reimbursement	0	97	150	150
529130 Meals	0	0	150	150
529140 Lodging	0	409	500	500
529220 Conferences	0	75	500	500
529300 Dues and Memberships	0	150	100	100
529880 Recording Charges	278	389	500	500
529920 Auctions	0	459	2,000	2,000

155 - Tax Title Land Sales	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
529990 Taxes and Penalties	93,065	2,195	20,000	20,000
529999 Miscellaneous Expense	206	58	20,000	10,000
Miscellaneous Total	93,549	3,832	43,900	33,900
Materials and Services Total	104,093	14,766	112,505	130,785
Administrative Charges				
611100 County Admin Allocation	1,270	1,581	1,638	1,539
611230 Courier Allocation	58	46	64	78
611255 Benefits Allocation	0	0	0	C
611260 Human Resources Allocation	1,595	1,633	1,864	1,992
611300 Legal Services Allocation	10,275	11,673	15,355	17,566
611400 Information Tech Allocation	3,542	5,590	5,979	4,166
611410 FIMS Allocation	1,385	2,011	1,505	1,005
611420 Telecommunications Allocation	131	542	264	125
611600 Finance Allocation	1,040	1,463	1,286	1,433
611800 MCBEE Allocation	86	6	109	1,293
612100 IT Equipment Use Charges	534	801	708	249
Administrative Charges Total	19,916	25,346	28,772	29,446
Debt Service Principal				
541200 Lease Financing Principal	0	53	0	C
Debt Service Principal Total	0	53	0	0
Special Payments				
551300 Distributions to Tax Districts	550,000	520,000	791,448	175,000
Special Payments Total	550,000	520,000	791,448	175,000
Transfers Out				
561580 Transfer to Central Services	54,781	79,500	84,450	111,625
Transfers Out Total	54,781	79,500	84,450	111,625
Contingency				
571010 Contingency	0	0	50,000	50,000
Contingency Total	0	0	50,000	50,000
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	196,955	144,402
Ending Fund Balance Total	0	0	196,955	144,402
Tax Title Land Sales Total	728,790	639,664	1,264,130	641,258
185 - Criminal Justice Assessment	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521310 Safety Equipment	3,401	0	0	C
Supplies Total	3,401	0	0	0

185 - Criminal Justice Assessment	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Communications				
523090 Long Distance Charges	7	9	20	20
Communications Total	7	9	20	20
Contracted Services				
525555 Security Services	280,037	331,449	355,681	354,514
Contracted Services Total	280,037	331,449	355,681	354,514
Repairs and Maintenance				
526011 Dept Equipment Maintenance	2,651	3,340	6,000	7,500
526030 Building Maintenance	0	0	1,000	1,000
Repairs and Maintenance Total	2,651	3,340	7,000	8,500
Materials and Services Total	286,096	334,799	362,701	363,034
Administrative Charges				
611410 FIMS Allocation	3,537	2,848	3,635	3,239
611600 Finance Allocation	1,388	1,312	1,382	2,942
611800 MCBEE Allocation	219	9	263	130
Administrative Charges Total	5,144	4,169	5,280	6,311
Transfers Out				
561100 Transfer to General Fund	170,000	213,898	192,200	205,788
561125 Transfer to Juvenile Grants	170,000	213,898	192,200	205,788
561180 Transfer to Comm Corrections	170,000	213,898	192,200	205,788
Transfers Out Total	510,000	641,694	576,600	617,364
Contingency				
571010 Contingency	0	0	112,918	84,159
Contingency Total	0	0	112,918	84,159
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	392,380	388,084
Ending Fund Balance Total	0	0	392,380	388,084
Criminal Justice Assessment Total	801,240	980,662	1,449,879	1,458,952
210 - County Schools	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Special Payments				
551200 Distributions to Schools	469,278	2,249,447	1,864,795	1,067,934
Special Payments Total	469,278	2,249,447	1,864,795	1,067,934
County Schools Total	469,278	2,249,447	1,864,795	1,067,934

381 - Rainy Day	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Reserve for Future Expenditure				
572010 Reserve for Future Expenditure	0	0	2,378,594	2,419,266
Reserve for Future Expenditure Total	0	0	2,378,594	2,419,266
Rainy Day Total	0	0	2,378,594	2,419,266
410 - Debt Service	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Debt Service Principal				
541100 Principal Payments	5,979,267	6,503,455	8,309,022	7,831,179
Debt Service Principal Total	5,979,267	6,503,455	8,309,022	7,831,179
Debt Service Interest				
542100 Interest Payments	2,853,536	2,545,312	2,575,179	2,653,714
542900 Issuance Costs	0	39,974	0	0
Debt Service Interest Total	2,853,536	2,585,285	2,575,179	2,653,714
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	4,557,817	3,217,838
Ending Fund Balance Total	0	0	4,557,817	3,217,838
Debt Service Total	8,832,803	9,088,741	15,442,018	13,702,731
580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Communications				
523020 Phone and Communication Svcs	0	0	0	151,579
523040 Data Connections	0	0	0	68,004
Communications Total	0	0	0	219,583
Utilities				
524090 Garbage Disposal and Recycling	0	0	0	6,000
Utilities Total	0	0	0	6,000
Contracted Services				
525110 Consulting Services	161,910	0	198,000	500,000
525450 Subscription Services	0	0	0	671,831
Contracted Services Total	161,910	0	198,000	1,171,831
Repairs and Maintenance				
526020 Computer Hardware Maintenance	0	0	0	180,784
526021 Computer Software Maintenance	0	0	0	640,518
Wallitenance				
526022 Telephone Maintenance	0	0	0	66,722

580 - Central Services	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Miscellaneous				
529230 Training	1,101	1,138	2,000	0
Miscellaneous Total	1,101	1,138	2,000	0
Materials and Services Total	163,011	1,138	200,000	2,285,438
Administrative Charges				
611100 County Admin Allocation	555	1,406	415	1,069
611410 FIMS Allocation	1,359	3,052	809	1,786
611600 Finance Allocation	533	1,406	307	1,622
Administrative Charges Total	2,447	5,864	1,531	4,477
Central Services Total	165,458	7,002	201,531	2,289,915
585 - Self Insurance	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
Supplies				
521010 Office Supplies	0	0	200	C
521070 Departmental Supplies	892	91	0	(
521110 First Aid Supplies	27,435	15,805	7,500	10,000
521310 Safety Equipment	234	0	10,000	15,000
Supplies Total	28,560	15,897	17,700	25,000
Materials				
522150 Small Office Equipment	1,063	783	5,000	C
522160 Small Departmental Equipment	0	584	0	C
522180 Software	208	0	0	C
Materials Total	1,271	1,366	5,000	C
Contracted Services				
525152 Accounting Services	1,211	857	1,300	2,000
525154 Third Party Administrators	0	720	0	(
525160 Wellness Services	0	668	34,333	19,498
525450 Subscription Services	15,600	15,600	62,600	133,225
525610 Insurance Adjustors	0	0	500	500
525620 Insurance Brokers	37,454	38,577	40,000	40,518
525630 Insurance Admin Services	91,698	97,025	105,776	105,618
525999 Other Contracted Services	0	10,000	0	10,000
Contracted Services Total	145,962	163,447	244,509	311,359
Repairs and Maintenance				
526030 Building Maintenance	0	8,649	5,000	C
Repairs and Maintenance Total	0	8,649	5,000	C
Insurance				
528120 WC Insurance Premiums	89,719	132,681	105,000	141,657

585 - Self Insurance	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Materials and Services				
528130 Property Insurance Premiums	290,035	425,737	500,000	574,104
528150 Health Insurance Premiums	24,622,515	24,795,996	28,572,261	29,161,825
528160 Dental Insurance Premiums	2,029,317	2,019,055	2,408,359	2,472,521
528170 Life Insurance Premiums	166,032	169,113	266,565	214,204
528180 Disability Insurance Premiums	332,972	336,817	417,788	446,084
528190 County HSA Contributions	200,030	212,736	127,008	79,864
528310 Excess Workers Comp Insurance	88,021	121,668	121,000	133,037
528320 Excess Liability Insurance	266,334	306,401	290,000	508,417
528410 Liability Claims	757,209	281,028	974,400	903,000
528415 Auto Claims	93,307	44,283	65,000	133,000
528430 Unemployment Claims	382,056	155,243	338,931	183,282
528510 Workers Comp Claims	871,977	622,290	720,390	727,739
Insurance Total	30,189,522	29,623,048	34,906,702	35,678,734
Miscellaneous				
529220 Conferences	0	0	2,300	0
529230 Training	0	8,580	10,000	15,000
529430 Safety Incentives EAIP	4,560	2,062	15,000	15,000
Miscellaneous Total	4,560	10,642	27,300	30,000
Materials and Services Total	30,369,876	29,823,050	35,206,211	36,045,093
Administrative Charges				
611300 Legal Services Allocation	178,519	194,354	206,000	206,000
Administrative Charges Total	178,519	194,354	206,000	206,000
Transfers Out				
561480 Xfer to Capital Impr Projects	0	0	111,138	0
Transfers Out Total	0	0	111,138	0
Contingency				
571010 Contingency	0	0	2,948,050	3,415,094
Contingency Total	0	0	2,948,050	3,415,094
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	3,823,567	3,882,473
573050 Self Insurance Reserves	0	0	5,153,000	4,606,328
Ending Fund Balance Total	0	0	8,976,567	8,488,801
Self Insurance Total	30,548,395	30,017,403	47,447,966	48,154,988
Non Departmental Operations Grand Total	61,452,528	71,842,847	175,079,824	145,660,480

# MARION COUNTY FY 2023-24 BUDGET BY DEPARTMENT NON-DEPARTMENTAL

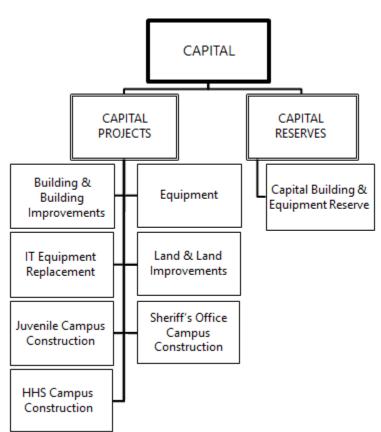
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### MARION COUNTY FY 2023-24 BUDGET

BY NON-DEPARTMENTAL

CAPITAL

# CAPITAL



Capital outlay or capital expenditures are typically purchases \$5,000 or greater, have a useful life of one or more years, and are tangible in nature. Capital budget items range from equipment purchases to repairs, remodeling and renovation, to new construction. After purchase or construction, costs of operation, maintenance, insurance, debt service and other expenditures are budgeted in operating budgets. Marion County uses a Life Cycle Costing Analysis (LCCA) methodology that links our capital expenditures with criteria that measure and score factors such as: age, condition, return on investment (ROI), and Fire/Life/Safety (FLS) needs. This methodology helps decision makers prioritize and determine the most cost effective option to repair, maintain, dispose or purchase goods or products.

Due to capital budgets being large, one-time (nonrecurring) activities, program budgets and actual expenditures vary widely from year-to-year, as do the number of funds that record capital improvement projects.

The Capital Budget is comprised of three funds and seven active programs. The funds are: (1) Capital Building and Equipment Reserve; (2) Capital Improvement Projects; and (3) Facility Renovation Fund. The programs are: (1) Building and Building Improvements; (2) Equipment; (3) IT Equipment Replacement; (4) Land and Land Improvements; (5) Capital Building and Equipment Reserve; (6) HHS Campus Construction; and (7) Sheriff's Office Campus Construction. Programs showing only prior year activity in the budget document have either been completed or discontinued.

The Fleet Management and Roads and Bridges Construction programs are recorded within the Public Works Department budget.

## MARION COUNTY FY 2023-24 BUDGET

BY NON-DEPARTMENTAL

### CAPITAL

FUNDS						
Fund Name	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	% of Total	
RESOURCES						
FND 383 Capital Building and Equipment	140,156	140,817	141,729	146,339	0.4%	
FND 455 Facility Renovation	7,579,766	26,203,494	30,356,095	21,670,799	57.8%	
FND 480 Capital Improvement Projects	13,946,829	17,072,189	18,812,099	15,670,045	41.8%	
TOTAL RESOURCES	21,666,751	43,416,500	49,309,923	37,487,183	100.0%	
REQUIREMENTS						
FND 383 Capital Building and Equipment	0	0	141,729	146,339	0.4%	
FND 455 Facility Renovation	2,285,533	3,218,141	30,356,095	21,670,799	57.8%	
FND 480 Capital Improvement Projects	4,542,278	5,179,435	18,812,099	15,670,045	41.8%	
TOTAL REQUIREMENTS	6,827,811	8,397,576	49,309,923	37,487,183	100.0%	

PROGRAMS					
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Bldgs and Bldg Improvements	9,584,197	21,234,848	11,123,969	14,037,408	26.2%
Equipment	10,009,909	10,111,424	11,719,538	10,711,459	-8.6%
IT Equipment Replacement	1,421,370	1,810,972	2,112,338	907,780	-57.0%
Land and Land Improvements	9,416	8,535	21,450	0	-100.0%
HHS Campus Construction	483,447	10,009,905	14,405,286	2,077,813	-85.6%
Sheriffs Office Campus Const	0	100,000	9,785,613	9,606,384	-1.8%
Juvenile Campus Construction	18,258	0	0	0	n.a.
Capital Bldg and Eq Reserve	140,156	140,817	141,729	146,339	3.3%
TOTAL RESOURCES	21,666,751	43,416,500	49,309,923	37,487,183	-24.0%
REQUIREMENTS					
Bldgs and Bldg Improvements	2,106,761	2,374,985	11,123,969	14,037,408	26.2%
Equipment	3,718,949	3,064,223	11,719,538	10,711,459	-8.6%
IT Equipment Replacement	500,396	544,473	2,112,338	907,780	-57.0%
Land and Land Improvements	0	8,535	21,450	0	-100.0%
HHS Campus Construction	483,447	2,405,361	14,405,286	2,077,813	-85.6%
Sheriffs Office Campus Const	0	0	9,785,613	9,606,384	-1.8%
Juvenile Campus Construction	18,258	0	0	0	n.a.
Capital Bldg and Eq Reserve	0	0	141,729	146,339	3.3%
TOTAL REQUIREMENTS	6,827,811	8,397,576	49,309,923	37,487,183	-24.0%

### **Bldgs and Bldg Improvements Program**

• Accounts for capital building projects including acquisition, construction, renovation, and repairs.

	Pro	gram Summa	ry		
Capital			Program	n: Bldgs and Bldg Ir	nprovements
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Charges for Services	0	0	267,345	0	-100.0%
Interest	129,285	61,257	133,177	292,137	119.4%
General Fund Transfers	1,130,000	3,020,713	1,793,720	352,550	-80.3%
Other Fund Transfers	(905,832)	675,442	(9,930,135)	1,993,450	-120.1%
Financing Proceeds	0	10,000,000	0	7,500,000	n.a.
Net Working Capital	9,230,744	7,477,435	18,859,862	3,899,271	-79.3%
TOTAL RESOURCES	9,584,197	21,234,848	11,123,969	14,037,408	26.2%
REQUIREMENTS					
Capital Outlay	1,152,478	2,374,985	10,090,919	9,886,355	-2.0%
Transfers Out	954,283	0	0	0	n.a.
Contingency	0	0	500,827	100,000	-80.0%
Reserve for Future Expenditure	0	0	532,223	4,051,053	661.2%
TOTAL REQUIREMENTS	2,106,761	2,374,985	11,123,969	14,037,408	26.2%

### **Bldgs and Bldg Improvements Program Budget Justification**

### RESOURCES

Resources are comprised of Interest Earnings, General Fund Transfers for new and continuing projects, Other Fund Transfers from the Health and Human Services Department, and \$7.5 million in new Financing Proceeds for the Courthouse Parking Renovation Project and Jail Waterline Project, and future capital needs. Net Working Capital is from unspent funds being carried forward from the previous fiscal year.

### REQUIREMENTS

Capital Outlay of \$9,886,355 accounts for 10 continuing projects and 15 new projects as detailed below:

Continuing Projects - Total \$ 4,031,687:

- 1. \$1,371,950 HHS Crisis Building Remodel
- 2. \$ 945,184 Jail FPod HVAC
- 3. \$ 742,561 Jail and Detention Door/Lock
- 4. \$ 449,493 Transition Ctr. Showers
- 5. \$ 294,000 Server Room HVAC Replacement

New Projects - Total \$5,854,668

- 1. \$ 3,580,500 Courthouse Parking Refurbish
- 2. \$ 783,035 Jail Waterline Improvement
- 3. \$ 330,000 HHS Woodburn Remodel
- 4. \$ 275,000 Juv Detention Shower Floors
- 5. \$ 172,040 Jail Shop Roof
- 6. \$ 151,223 Jail Intake HVAC
- 7. \$ 115,500 HHS His Place Upgrades
- 8. \$ 112,200 Courthouse Sidewalk Replacement

- 6. \$ 104,500 Assessor's Office Remodel
- 7. \$ 41,113 Juvenile Kitchen Air Conditioner
- 8. \$ 31,516 BOC Lobby Security
- 9. \$ 26,400 Juv Counseling House Waterproofing
- 10. \$ 24,970 Dog Shelter Walking Path
- 9. \$ 79,200 Dog Shelter Water Heater
- 10. \$ 78,320 Juv Counseling House Exterior
- 11. \$ 66,000 Detention Building Overhead Door
- 12. \$ 40,700 Scissor Lift at Public Works Campus
- 13. \$ 38,500 Public Safety Building Fascia
- 14. \$ 16,500 Her Place Building Fence
- 15. \$ 15,950 Detention Walk-In Cooler

Contingency is allocated for unforeseen expenses and Reserve for Future Expenditure is held for other future projects.

### **Equipment Program**

 Accounts for capital acquisition of equipment, furnishings, computer hardware, software, and telecommunications.

	Pro	ogram Summa	ry		
Capital				Program	n: Equipment
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental Federal	0	0	402,637	1,902,637	372.5%
Intergovernmental State	326,214	0	0	0	n.a.
General Fund Transfers	73,417	3,664,064	2,761,519	487,840	-82.3%
Other Fund Transfers	3,283,746	156,400	1,508,181	0	-100.0%
Net Working Capital	6,326,532	6,290,960	7,047,201	8,320,982	18.1%
TOTAL RESOURCES	10,009,909	10,111,424	11,719,538	10,711,459	-8.6%
REQUIREMENTS					
Capital Outlay	3,717,343	2,837,967	6,592,927	4,930,063	-25.2%
Transfers Out	1,606	226,256	0	0	n.a.
Contingency	0	0	0	550,000	n.a.
Reserve for Future Expenditure	0	0	5,126,611	5,231,396	2.0%
TOTAL REQUIREMENTS	3,718,949	3,064,223	11,719,538	10,711,459	-8.6%

### **Equipment Program Budget Justification**

#### RESOURCES

Intergovernmental Federal resources of \$1,902,637 is American Rescue Plan Act (ARPA) funding for the Justice Court Case Management System and the ERP Financials Modernization project. General Fund Transfers is for new projects. Net Working Capital is unspent funds carrying over from the previous fiscal year.

#### REQUIREMENTS

Capital Outlay of \$4,930,063 accounts for 10 continuing projects and 10 new projects as detailed below:

Continuing Projects - Total \$3,928,801:

- 1. \$ 2,200,000 ERP Financials Modernization
- 2. \$ 670,990 Courthouse Security Camera Matrix
- 3. \$ 402,637 Justice Court Case Mgmt System
- 4. \$ 182,666 House Mtn Power Upgrade
- 5. \$ 179,025 Juvenile Detention Body Scanner
- 6. \$ 87,520 Clerk Land Record Mgmt System

New Projects - Total \$1,001,262:

- 1. \$ 450,000 Armored Tactical Vehicle
- 2. \$ 245,951 Clerk's Office Election Tally Software
- 3. \$ 150,000 DA Case Mgmt System Replacement
- 4. \$ 55,000 Clerk's Office Records Mgmt System
- 5. \$ 37,840 Digital Evidence Storage System

- 7. \$ 81,779 Assessor Mobile Assessment App
- 8. \$ 42,830 Juvenile Pharmacy Mgmt System
- 9. \$ 37,924 Juvenile GAP Generator
- 10. \$ 43,430 Fresh Start Market Improvements
  - 6. \$ 19,800 Chest Compression Equipment
  - 7. \$ 17,820 Jail Clothes Washer
  - 8. \$ 10,340 Jail Clothes Dryer
- 9. \$ 9,143 Autoclave Sterilizer Equipment
- 10. \$ 5,368 Sheriff's Office Wi-Fi Equipment

Contingency is allocated for unforeseen expenses and Reserve for Future Expenditure is held for other future projects.

### **IT Equipment Replacement Program**

• Accounts for various capital expenditures for information technology network equipment such as telecom switches and air bridges, computer system upgrades, and computer hardware that is past its life expectancy.

### **Program Summary**

Capital			Prog	ram: IT Equipment	Replacement
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Admin Cost Recovery	889,999	889,999	845,838	416,430	-50.8%
Other Fund Transfers	0	0	0	0	n.a.
Net Working Capital	531,371	920,973	1,266,500	491,350	-61.2%
TOTAL RESOURCES	1,421,370	1,810,972	2,112,338	907,780	-57.0%
REQUIREMENTS					
Capital Outlay	500,396	544,473	1,465,467	669,465	-54.3%
Contingency	0	0	588,365	39,000	-93.4%
Reserve for Future Expenditure	0	0	58,506	199,315	240.7%
TOTAL REQUIREMENTS	500,396	544,473	2,112,338	907,780	-57.0%

### **IT Equipment Replacement Program Budget Justification**

RESOURCES

Resources of \$907,780 include \$416,430 in Administrative Cost Recoveries and \$491,350 in Net Working Capital.

### REQUIREMENTS

Capital Outlay of \$669,465 accounts for two continuing projects and one new project:

Continuing Projects - Total \$491,350: 1. \$ 306,550 ERP Financial Replacement Consulting 2. \$ 184,800 Enterprise Server Hardware

New Project - Total \$178,115: 1. \$ 178,115 Out-of-Region Storage Backup

Contingency is allocated for unforeseen expenses and Reserve for Future Expenditure is held for other future projects.

### Land and Land Improvements Program

• Accounts for capital acquisition of land, other land improvements, and related repairs.

	Pro	ogram Summai	ry		
Capital	Program: Land and Land Improv				
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
General Fund Transfers	0	0	21,450	0	-100.0%
Other Fund Transfers	0	(881)	0	0	n.a.
Net Working Capital	9,416	9,416	0	0	n.a.
TOTAL RESOURCES	9,416	8,535	21,450	0	-100.0%
REQUIREMENTS					
Capital Outlay	0	8,535	21,450	0	-100.0%
TOTAL REQUIREMENTS	0	8,535	21,450	0	-100.0%

### Land and Land Improvements Program Budget Justification

RESOURCES

There are no projects budgeted in this program in FY 2023-24.

### **HHS Campus Construction Program**

• The HHS Campus Construction Program was established in FY 2020-21 for the design and construction of the new Health & Human Services Public Health building located on the Center Street campus in Salem, Oregon.

	Pro	ogram Summa	ry		
Capital			Program: HHS Campus		
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Intergovernmental State	5,500	9,905	0	0	n.a.
Other Fund Transfers	477,947	0	6,800,743	0	-100.0%
Financing Proceeds	0	10,000,000	0	0	n.a.
Net Working Capital	0	0	7,604,543	2,077,813	-72.7%
TOTAL RESOURCES	483,447	10,009,905	14,405,286	2,077,813	-85.6%
REQUIREMENTS					
Capital Outlay	483,447	2,405,361	13,746,277	2,077,813	-84.9%
Contingency	0	0	659,009	0	-100.0%
TOTAL REQUIREMENTS	483,447	2,405,361	14,405,286	2,077,813	-85.6%

### **HHS Campus Construction Program Budget Justification**

#### RESOURCES

Resources consist of \$2,077,813 in Net Working Capital from Health and Human Services transfers in the prior fiscal year.

#### REQUIREMENTS

Requirements consist of \$2,077,813 in Capital Outlay for building construction for the Health and Human Services Building on Center Street. The project is expected to be completed in FY 2023-24.

## Sheriffs Office Campus Const Program

• The Sheriff's Office Campus Construction Program was established in FY 2014-15 for major construction projects at the Aumsville Highway campus location.

	Pr	ogram Summa	ary		
Capital			Progra	am: Sheriffs Office (	Campus Const
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Other Fund Transfers	0	100,000	9,685,613	0	-100.0%
Net Working Capital	0	0	100,000	9,606,384	9,506.4%
TOTAL RESOURCES	0	100,000	9,785,613	9,606,384	-1.8%
REQUIREMENTS					
Capital Outlay	0	0	5,100,000	9,606,384	88.4%
Reserve for Future Expenditure	0	0	4,685,613	0	-100.0%
TOTAL REQUIREMENTS	0	0	9,785,613	9,606,384	-1.8%

### Sheriffs Office Campus Const Program Budget Justification

### RESOURCES

Resources consist of \$9,606,384 in Net Working Capital of bank loan proceeds originally obtained in FY 2021 -22 for the construction of the Sheriff's Office Evidence Building.

### REQUIREMENTS

Capital Outlay of \$9,606,384 is for the construction of the Sheriff's Office Evidence Building at the Aumsville Highway campus location.

### **Juvenile Campus Construction Program**

• The Juvenile Campus Construction Program was established in FY 2014-15 for the design of a Juvenile Administration Building, and a new Courtroom on the Juvenile Campus.

### **Program Summary**

Capital			Progran	n: Juvenile Campus	Construction
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	+/- %
RESOURCES					
Interest	2,826	0	0	0	n.a.
Other Fund Transfers	(301,276)	0	0	0	n.a.
Net Working Capital	316,708	0	0	0	n.a.
TOTAL RESOURCES	18,258	0	0	0	n.a.
REQUIREMENTS					
Capital Outlay	18,258	0	0	0	n.a.
TOTAL REQUIREMENTS	18,258	0	0	0	n.a.

### Juvenile Campus Construction Program Budget Justification

RESOURCES

This project was completed in FY 2020-21.

#### CAPITAL

### **Capital Bldg and Eq Reserve Program**

• This is a reserve fund established for long-term capital and equipment needs.

Program Summary						
Capital			Progr	am: Capital Bldg ar	nd Eq Reserve	
	FY 20-21 FY 21-22 FY 22-23 FY 23-24 +/- % ACTUAL ACTUAL BUDGET PROPOSED					
RESOURCES						
Interest	1,229	661	985	3,499	255.2%	
Net Working Capital	138,926	140,156	140,744	142,840	1.5%	
TOTAL RESOURCES	140,156	140,817	141,729	146,339	3.3%	
REQUIREMENTS						
Reserve for Future Expenditure	0	0	141,729	146,339	3.3%	
TOTAL REQUIREMENTS	0	0	141,729	146,339	3.3%	

#### Capital Bldg and Eq Reserve Program Budget Justification

#### RESOURCES

Resources of \$146,339 consist of estimated interest earnings of \$3,499 and Net Working Capital of \$142,840.

#### REQUIREMENTS

Reserve for Future Expenditure of \$146,339 is held for future capital needs.

### MARION COUNTY FY 2023-24 BUDGET BY NON-DEPARTMENTAL

	Resour	ces by Fu	nd Detail	
383 - Capital Building and Equipment	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Interest				
361000 Investment Earnings	1,229	661	985	3,499
Interest Total	1,229	661	985	3,499
Net Working Capital				
392000 Net Working Capital Unrestr	138,926	140,156	140,744	142,840
Net Working Capital Total	138,926	140,156	140,744	142,840
Capital Building and Equipment Total	140,156	140,817	141,729	146,339
455 - Facility Renovation	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental State				
332990 Other State Revenues	5,500	9,905	0	0
Intergovernmental State Total	5,500	9,905	0	0
Interest				
361000 Investment Earnings	60,405	24,795	70,000	200,000
Interest Total	60,405	24,795	70,000	200,000
General Fund Transfers				
381100 Transfer from General Fund	0	100,000	500,000	0
General Fund Transfers Total	0	100,000	500,000	0
Other Fund Transfers				
381190 Transfer from Health	477,947	774,561	6,800,743	1,371,950
Other Fund Transfers Total	477,947	774,561	6,800,743	1,371,950
Financing Proceeds				
383100 Loan Proceeds	0	20,000,000	0	7,500,000
Financing Proceeds Total	0	20,000,000	0	7,500,000
Net Working Capital				
392000 Net Working Capital Unrestr	7,035,914	5,294,233	22,985,352	12,598,849
Net Working Capital Total	7,035,914	5,294,233	22,985,352	12,598,849
Facility Renovation Total	7,579,766	26,203,494	30,356,095	21,670,799
480 - Capital Improvement Projects	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Intergovernmental Federal				
331404 County American Rescue Plan	0	0	402,637	1,902,637
Intergovernmental Federal Total	0	0	402,637	1,902,637
Intergovernmental State				
332041 Oregon Dept of Forestry	326,214	0	0	0
Intergovernmental State Total	326,214	0	0	0
Charges for Services				
342810 CH2 Condo Fees Transit	0	0	267,345	0
Charges for Services Total	0	0	267,345	0

### MARION COUNTY FY 2023-24 BUDGET BY NON-DEPARTMENTAL

480 - Capital Improvement Projects	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Admin Cost Recovery				
413100 IT Equipment Use Allocation	889,999	889,999	845,838	416,430
Admin Cost Recovery Total	889,999	889,999	845,838	416,430
Interest				
361000 Investment Earnings	71,705	36,462	63,177	92,137
Interest Total	71,705	36,462	63,177	92,137
General Fund Transfers				
381100 Transfer from General Fund	1,203,417	6,584,777	4,076,689	840,390
General Fund Transfers Total	1,203,417	6,584,777	4,076,689	840,390
Other Fund Transfers				
381130 Transfer from Public Works	30,000	18,724	106,150	0
381190 Transfer from Health	1,092,355	137,676	1,046,371	621,500
381455 Xfr from Facility Renovation	954,283	0	0	0
381480 Xfr from Capital Impr Projects	0	0	0	0
381585 Transfer from Self Insurance	0	0	111,138	0
Other Fund Transfers Total	2,076,638	156,400	1,263,659	621,500
Net Working Capital				
392000 Net Working Capital Unrestr	9,378,856	9,404,552	11,892,754	11,796,951
Net Working Capital Total	9,378,856	9,404,552	11,892,754	11,796,951
Capital Improvement Projects Total	13,946,829	17,072,189	18,812,099	15,670,045
Capital Grand Total	21,666,751	43,416,500	49,309,923	37,487,183

### MARION COUNTY FY 2023-24 BUDGET BY NON-DEPARTMENTAL

	Requirements by Fund Detail				
383 - Capital Building and Equipment	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Reserve for Future Expenditure					
572010 Reserve for Future Expenditure	0	0	141,729	146,339	
Reserve for Future Expenditure Total	0	0	141,729	146,339	
Capital Building and Equipment Total	0	0	141,729	146,339	
455 - Facility Renovation	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Capital Outlay					
531300 Departmental Equipment Capital	0	4,032	500,000	1,196,753	
534100 Building Construction	982,107	2,411,153	24,365,105	16,104,011	
534101 Building Design	0	0	114,277	781,479	
534104 Building FM Work Orders	0	0	0	80,000	
534150 Building Acquisitions	0	774,561	0	0	
534600 Site Improvements	349,143	28,395	0	0	
Capital Outlay Total	1,331,250	3,218,141	24,979,382	18,162,243	
Transfers Out					
561480 Xfer to Capital Impr Projects	954,283	0	0	0	
Transfers Out Total	954,283	0	0	0	
Contingency					
571010 Contingency	0	0	659,009	0	
Contingency Total	0	0	659,009	0	
Reserve for Future Expenditure					
572010 Reserve for Future Expenditure	0	0	4,717,704	3,508,556	
Reserve for Future Expenditure Total	0	0	4,717,704	3,508,556	
Facility Renovation Total	2,285,533	3,218,141	30,356,095	21,670,799	
480 - Capital Improvement Projects	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24	
Capital Outlay					
531300 Departmental Equipment Capital	722,890	747,793	2,283,628	2,259,656	
531600 Computer Hardware Capital	1,275,389	1,229,933	2,091,327	184,800	
531700 Computer Software Capital	2,197,225	1,053,202	4,313,420	3,756,722	
531800 Communicaton Systems	0	88,951	0	0	
532400 Off Road Vehicles	13,296	0	0	0	
533180 Safety Improvements	0	0	100,700	432,493	
534100 Building Construction	293,769	1,422,980	2,770,537	1,029,213	
534104 Building FM Work Orders	0	1,085	89,500	35,500	
534300 Special Construction	29,539	89,811	297,896	0	
534600 Site Improvements	0	56,865	59,150	1,277,953	
539100 Uncapitalized FM Project Costs	8,565	0	0	0	

BY NON-DEPARTMENTAL

480 - Capital Improvement Projects	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Proposed FY 23-24
Capital Outlay				
539200 Uncapitalized IT Project Costs	0	56,044	31,500	31,500
539300 Uncapitalized Comms Proj Costs	0	206,516	0	0
Capital Outlay Total	4,540,672	4,953,179	12,037,658	9,007,837
Transfers Out				
561130 Transfer to Public Works	1,606	226,256	0	0
Transfers Out Total	1,606	226,256	0	0
Contingency				
571010 Contingency	0	0	1,089,192	689,000
Contingency Total	0	0	1,089,192	689,000
Reserve for Future Expenditure				
572010 Reserve for Future Expenditure	0	0	5,685,249	5,973,208
Reserve for Future Expenditure Total	0	0	5,685,249	5,973,208
Capital Improvement Projects Total	4,542,278	5,179,435	18,812,099	15,670,045
Capital Grand Total	6,827,811	8,397,576	49,309,923	37,487,183

### MARION COUNTY FY 2023-24 BUDGET BY NON-DEPARTMENTAL CAPITAL

In addition to county capital budget funds, the Department of Public Works manages capital projects within operating funds. The capital expenditures are recorded by project using cost accounting. Public Works Fund projects are primarily related to roads, bridges, and ferries. Environmental Services Fund capital expenditures are for solid waste management projects, notably site improvements. Fleet Management Fund capital outlays are for vehicle purchases. One-time grant projects are in the Public Works Grants Fund.

Also, from time-to-time departments have unique capital outlay projects in operating funds that relate to specific activities only associated with the budgeted fund's operations. Below is a summary of all countywide capital outlay.

Summary of Countywide Capital Budget FY 2023-24						
FY 2020-21 Actual	FY 2021-22 Actual	Funds	FY 2022-23 Budget	FY 2023-24 Proposed	Increase or (Decrease)	+ / - % Prior Year Budget
611,712	33,974	General Fund	35,662	-	(35,662)	-100.0%
174,029	-	Non Departmental Grants	-	-	-	N/A
785,742	33,974	General & Non Departmental	35,662	-	(35,662)	-100.0%
4,540,672.02	4,953,179.09	Capital Improvement Projects	12,037,658.00	9,007,837	(3,029,821)	-25.2%
1,331,250	3,218,141	Facility Renovation	24,979,382	18,162,243	(6,817,139)	-27.3%
5,871,922	8,171,320	Capital	37,017,040	27,170,080	(9,846,960)	-26.6%
282,337	381,560	Environmental Services	13,713,961	14,771,662	1,057,701	7.7%
1,965,695	475,590	Fleet Management	2,751,077	2,381,019	(370,058)	-13.5%
-	41,919	Parks	1,025,599	1,587,916	562,317	54.8%
11,419,638	14,120,646	Public Works	32,933,738	36,667,057	3,733,319	11.3%
-	-	Public Works Grant Fund	10,073,572	13,880,191	3,806,619	37.8%
11,714	100,719	Stormwater Management	514,984	287,059	(227,925)	-44.3%
-	-	Surveyor	-	10,000	10,000	N/A
13,679,384	15,120,434	Public Works	61,012,931	69,584,904	8,571,973	14.0%
-	1,709,524	Community Development	-	-	-	N/A
-	-	Health and Human Services	3,925,308	-	(3,925,308)	-100.0%
-	95,356	Inmate Welfare	10,780	10,780	-	0.0%
39,475	9,110	Juvenile Grants	-	-	-	N/A
916	-	Law Library	-	-	-	N/A
42,812	2,822	Sheriff Grants	-	-	-	N/A
-	-	Traffic Safety Team	202,532	140,955	(61,577)	-30.4%
83,202	1,816,811	Other Funds Total	4,138,620	151,735	(3,986,885)	-96.3%
20,420,250	25,142,539	County Capital Total	102,204,253	96,906,719	(5,297,534)	-5.2%

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#### **OVERVIEW**

At the end of each department budget there are line item detail reports for all of the funds managed by that department. However, there are two funds (General Fund and Central Services Fund) that are shared by multiple departments so that the detail shown for each of these departments is only a portion of the total fund.

#### **Countywide**

All funds combined expenditure details in their entirety. Therefore the total fund information is identified in this section.

Countywide Resources detail begins on page 583. Countywide Requirements detail begins on page 591.

#### General Fund

The General Fund is comprised of: (1) Assessor's Office; (2) Clerk's Office; (3) Community Services Department; (4) District Attorney's Office; (5) Justice Court; (6) Juvenile Department; (7) Sheriff's Office; (8) and (9) General Fund Non-Departmental Operations.

General Fund Resources detail begins on page 601. General Fund Requirements detail begins on page 604.

#### Central Services Fund

The Central Services Fund is comprised of: (1) Board of Commissioners Office; (2) Business Services Department; (3) Finance Department; (4) Human Resources Department; (5) Information Technology Department; (6) Legal Department; and (7) Central Services Non-Departmental Operations.

Central Services Fund Resources detail begins on page 611. Central Services Fund Requirements detail begins on page 613.

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	COUNTYWIDE			
	Resources			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
Taxes				
311100 Property Taxes Current Year	76,954,551	80,111,121	83,902,893	89,711,414
311200 Property Taxes Prior Years	1,849,126	1,953,594	1,774,731	1,760,385
311300 Prop Tx Interest and Penalties	303,618	206,202	125,000	102,032
312110 Franchise Fees Trash Collect	481,252	519,621	425,000	525,000
312200 Franchise Fees Cable TV	485,150	481,114	483,300	432,344
312201 Franchise Fees Cable PEG	113,353	114,108	113,760	84,032
312300 Severance Taxes	8,330	6,824	7,000	5,402
Total Taxes	80,195,381	83,392,584	86,831,684	92,620,609
Licenses and Permits				
321000 Marriage Licenses	55,800	54,950	55,000	55,000
322000 Dog Licenses	264,544	247,563	255,000	240,000
323010 Structural Permits	3,722,140	3,590,759	3,700,000	3,700,000
323020 Construction Plan Reviews	29,247	81,182	50,000	50,000
324010 Driveway Permits	17,885	17,150	20,000	15,000
324020 Right Of Way Permits	31,391	27,688	28,500	26,500
324060 Removal Agreements	980	980	750	1,000
324070 Road Closure Permits	0	0	500	500
324080 Event and Film Permits	1,650	3,450	1,500	2,000
324100 Transportation Permits	1,200	688	500	650
324110 Single Trip Permits	33,256	22,848	30,000	25,000
324120 COVP Transp Permits County	40,546	40,426	50,000	50,000
324130 COVP Transp Permits Other	80,740	67,631	50,000	50,000
324140 Non COVP State Permits	570	4,525	5,000	1,000
325010 Alarm Permits	43,100	41,895	42,600	39,720
Total Licenses and Permits	4,323,049	4,201,734	4,289,350	4,256,370
Intergovernmental Federal				
331001 Payment in Lieu of Taxes	104,321	106,484	99,348	99,348
331010 Secure Rural Schools Title I	1,187,568	1,475,276	1,410,930	1,385,650
331012 Secure Rural Schools Title III	97,790	121,493	92,900	115,419
331013 State Criminal Alien Asst Pgm	0	0	401,624	0
331015 USDA Forest Service	0	0	199,993	190,186
331017 US Dept of HUD	41,042	274,819	6,438,416	7,969,004
331026 US Dept of Justice	407,337	399,450	393,585	81,974
331030 US Dept of Transportation	1,131,241	281,036	1,803,500	1,807,500
331031 US Dept of Treasury	0	0	548,878	1,097,755
331040 FEMA Disaster Assistance	2,249,716	3,335	1,455,547	2,169,734
331210 Oregon Dept of Education	10,935	49,541	0	0
331211 Oregon State Police	20,175	16,250	0	0
331220 ODOJ Support Enf Incentives	166,429	216,458	216,886	218,934
331221 OHSU CaCoon Contract	78,674	77,698	77,698	77,698

COUNTYWIDE Resources						
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED		
331222 Oregon Housing Community Svcs	2,685	4,735	3,000	4,500		
331223 Oregon Dept of Justice	1,842,261	1,860,857	2,097,549	2,181,736		
331226 Oregon Criminal Justice Comm	0	212,044	0	344,531		
331227 Emergency Management Grant	161,363	225,532	165,000	147,253		
331228 Oregon Military Department	6,920	10,756	0	0		
331229 Oregon Dept of Transportation	5,269,216	7,153,274	9,830,898	14,257,461		
331231 Oregon DHS Water Contract	41,045	93,319	87,571	87,571		
331232 DHS Public Health Contract	8,054,535	5,511,948	7,459,000	5,614,156		
331233 DHS Mental Health Contract	3,120,959	1,269,941	1,438,263	1,470,225		
331234 DHS Title IV E Reimbursement	366,290	398,826	416,503	310,000		
331235 Oregon Business Devel Dept	49,986	360,014	0	0		
331236 Oregon Dept of Admin Services	0	0	300,000	254,815		
331301 BIA Chemawa School Contract	(35,775)	0	0	0		
331401 Coronavirus Relief Fund	10,415,377	4,132,492	0	0		
331402 Coronavirus Emerg Supp Funding	409,955	516,157	0	0		
331403 Emergency Rental Assistance	0	4,377,499	5,931,605	0		
331404 County American Rescue Plan	0	5,441,469	70,220,645	42,390,406		
331990 Other Federal Revenues	166,503	166,972	7,099,047	19,844,235		
Total Intergovernmental Federal	35,366,548	34,757,675	118,188,386	102,120,091		
Intergovernmental State						
332010 Chapter 530 Forest Rehab	3,959,963	1,837,617	1,546,724	673,812		
332011 OLCC General	2,345,492	2,290,059	2,593,155	2,572,581		
332012 OLCC Alcohol and Drug	298,852	334,900	250,000	300,000		
332013 Gas Tax	26,466,944	29,263,651	27,343,000	29,000,000		
332014 Cigarette Tax	230,965	200,597	206,956	199,510		
332015 Electric Coop Tax	263,411	270,447	280,000	307,610		
332016 Amusement Devise Tax	56,535	83,790	70,000	55,773		
332017 Private Rail Car Tax	9,621	4,868	5,008	6,424		
332018 RV Parks Apportionment	317,710	328,267	310,000	310,000		
332019 County Assmt Funding CAFFA	1,199,112	1,072,560	1,092,438	862,216		
332021 Video Lottery	2,524,555	2,419,073	2,443,872	2,225,526		
332031 Oregon Department of Justice	279,515	177,014	126,048	138,769		
332035 ODOJ Unitary Assessment Grant	186,639	195,998	193,553	199,030		
332036 Oregon Criminal Justice Comm	747,236	194,255	660,060	315,529		
332040 Marine Board	143,591	147,606	264,701	148,530		
332041 Oregon Dept of Forestry	343,467	14,740	0	0		
332060 Oregon DHS Health Contract	1,879,798	1,024,645	4,255,228	2,673,488		
332061 Oregon DHS Mental Health	20,990,155	26,383,976	43,534,656	35,697,307		
332063 Oregon Dept of Human Services	388,387	0	0	0		

COL	JNTYWIDE			
R	lesources			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
332068 Oregon Health Authority	1,096,540	1,141,059	1,235,933	555,000
332070 Community Corrections SB 1145	12,215,023	13,750,292	13,750,292	13,661,960
332072 OR CJC Justice Reinvestment	2,175,717	2,489,314	2,712,991	2,817,938
332074 Oregon Dept of Corrections	768,272	872,275	883,899	999,772
332080 Oregon Dept of Admin Services	426,957	464	0	0
332084 Oregon Youth Authority	1,002,191	1,054,940	1,168,818	1,130,342
332085 Oregon Dept Veterans Affairs	204,134	229,437	229,437	229,437
332087 OR Dept Environmental Quality	0	6,130	51,070	0
332088 OR Parks and Recreation Dept	42,906	20,619	37,279	37,279
332089 Oregon Department of Education	248,360	233,665	329,752	249,563
332091 Oregon Dept of Transportation	586,705	1,193,972	6,891,189	6,320,750
332092 Oregon Dept of Revenue	0	3,448,572	0	0
332093 Oregon Business Devel Dept	86,260	863,572	843,804	0
332094 Oregon Housing Community Svcs	0	1,709,524	0	12,000,000
332095 OR Dept of Consumer Bus Svcs	0	22,540	0	0
332200 County Fair Subsidies	53,167	53,167	52,270	57,290
332990 Other State Revenues	301,009	2,214,880	97,000	1,288,808
Total Intergovernmental State	81,839,187	95,548,487	113,459,133	115,034,244
Intergovernmental Local				
335500 MV Behavioral Care Network	1,179,436	382,955	0	0
335520 MVBCN Contracts	419,642	0	0	0
335950 Local Government Grants	0	2,800	1,000	0
Total Intergovernmental Local	1,599,079	385,755	1,000	0
Charges for Services				
341042 Marion Cty Justice Court Fees	580,614	603,439	600,000	833,505
341060 Law Library Fees	229,082	317,272	317,272	317,272
341070 Filing Fees	44,679	43,437	40,000	34,293
341080 Recording Fees	2,581,323	1,995,716	2,000,000	1,000,000
341090 Passport Application Fees	0	0	70,000	0
341100 Assessment and Taxation Fees	38,909	31,921	35,000	20,697
341110 Corner Restoration Record Fees	664,753	527,611	580,000	300,000
341120 Road Vacation Fees	2,500	2,500	2,500	2,500
341130 Proportional Site Impr Share	393,470	137,550	0	600,000
341140 Planning Fees	322,459	335,739	285,540	350,000
341150 Sheriff Service Fees	92,725	129,686	120,000	175,000
341160 Gun Permit Fees	415,252	370,645	373,800	438,545
341170 Witness Fees	315	408	500	1,486
341180 Crime Report Fees	23,232	21,837	22,500	22,500
341200 Towing Fees	30,360	27,499	30,278	30,257
341210 False Alarm Fees	14,270	7,150	5,000	4,000

COUNTYWIDE Resources					
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED	
341220 Supervision Fees	878,976	175,655	0	0	
341230 Client Fees	297,448	242,213	269,800	264,700	
341232 Insurance Fees	188,492	186,776	198,250	204,175	
341240 Food Service Fees	58,634	74,903	80,000	75,000	
341280 Detention Fees	2,444	6,444	0	0	
341290 Site Plan Review Fees	1,980	1,170	1,000	3,000	
341330 Health Inspection Fees	872,272	946,507	950,000	1,025,000	
341350 Birth and Death Certificates	431,337	496,579	450,000	495,000	
341370 Medicaid Fees	1,833,938	1,793,381	2,109,661	1,943,957	
341380 Workshop Fees	20	0	0	0	
341400 Tax Collector Fees	56,771	54,069	50,000	49,344	
341420 Assessor Fees	29,511	39,863	30,000	16,422	
341430 Copy Machine Fees	829	3,074	775	261	
341440 Vending Machine Fees	176,122	169,053	153,167	176,811	
341450 Pay Telephone Fees	113,146	69,067	68,493	68,493	
341460 Fax Fees	0	0	10	0	
341490 Ferrous Metal Fees	464,832	153,464	120,000	68,386	
341500 Electricity Generation Fees	1,839,011	10,566	0	0	
341520 System Development Charges	555,000	619,849	410,000	455,000	
341530 Gate Receipts	22,530	168,139	81,500	90,000	
341540 Food Booth Fees	2,950	60,346	45,000	50,000	
341550 Commercial Space Rental Fees	8,704	22,099	26,441	27,000	
341555 Sponsor Fees	31,000	127,100	69,397	70,000	
341560 Carnival Fees	0	72,557	21,532	23,000	
341565 Stall Fees	0	0	2,777	2,000	
341580 Camping Fees	11,768	1,115	8,718	14,000	
341590 Impound Fees	23,595	27,595	25,000	25,000	
341600 Board Fees	22,335	27,869	27,915	25,000	
341605 Dog Adoption Fees	59,810	65,572	60,000	40,000	
341620 User Fees	442,668	206,655	190,487	190,237	
341630 Service Charges	760	1,380	1,000	1,359	
341635 Returned Check Fees	550	425	500	266	
341670 Surveyor Fees	138,771	139,720	173,050	175,000	
341680 Discovery Fees	239,092	566,235	155,000	383,000	
341690 Attorney Fees	191,323	199,359	222,470	207,763	
341700 Victim Assistance Fees	2,669	694	0	0	
341701 Children Assistance Fees	7,371	2,506	0	0	
341710 Juvenile Probation Fees	10,697	3,896	0	0	
341711 Juvenile Probation Fees FAA	1,957	1,038	0	0	
341720 Appeal Fees	1,900	950	2,000	442	
341720 Appear Fees					
	620,755	402,427	483,550	478,950	

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
341820 County Clerk Records Fees	212,393	170,858	204,554	98,000
341840 Work Crew Fees	361,035	379,966	416,000	443,000
341860 Grand Safety Station Fees	0	65	200	(
341940 Declaration Domestic Partners	175	50	200	232
341950 Retail Sales	167,213	211,576	200,300	234,300
341952 Styrofoam Recycling	23,068	25,072	20,000	25,000
341953 Online Retail Sales	164	0	0	(
341955 Wood and Compost Sales	60,545	34,350	50,000	43,12
341998 Dog Shelter Donation Credits	(1,094)	(2,258)	0	
341999 Other Fees	84,359	78,984	63,962	63,778
342100 Building Rentals	154,875	166,080	150,871	139,973
342200 Property Leases	79,076	78,484	82,756	83,05
342310 Parking Permits	294,023	255,599	250,000	250,53
342311 Vehicle Charging Fees	0	260	0	67
342400 Fleet Rentals	1,683,680	1,729,052	1,898,746	2,144,76
342410 Motor Pool Mileage Charges	19,290	35,028	30,000	55,00
342510 Wheatland Ferry Tolls	585,965	567,495	625,000	625,00
342520 Buena Vista Ferry Tolls	80,145	47,473	75,000	75,00
342552 Stormwater Fees	633,758	624,917	634,577	634,57
342610 Browns Island Tipping Fees	627,969	737,797	691,931	993,60
342620 Waste to Energy Tipping Fees	12,565,360	10,839,813	11,392,248	10,428,05
342640 N Marion Tipping Fees	3,102,118	3,528,678	3,578,254	3,084,30
342645 Appliance Metal Recovery Fees	62,383	45,398	0	
342650 SKRTS Tipping Fees	7,719,224	7,818,784	8,156,893	5,985,36
342660 Browns Island Composting Fees	124,403	243,063	177,670	201,35
342672 Medical Waste Blue Bin Fees	1,560,284	26,722	0	
342673 Medical Waste Gray Bin Fees	1,806,440	49,221	0	
342674 WTEF Supplemental Waste Fees		39,733	102,900	115,81
342676 Brooks Willamette Outfall Line	0	99,816	102,000	78,00
342677 Ash Trans and Disposal	0	1,071,025	1,167,061	1,301,50
342690 Other Tipping Fees	1,550	2,336	0	
342810 CH2 Condo Fees Transit	0	0	267,345	
342910 Public Records Request Charges	5 17,444	5,210	3,150	1,51
344100 Election Reimbursements	311,609	50,141	300,000	10,00
344250 Telephone Use Reimbursement	32,046	35,489	31,774	30,19
344300 Restitution	2,477	2,062	1,000	2,47
344701 Felony DUII Reimbursemt SB395		298,874	151,531	151,53
344800 EAIP Reimbursement	111,536	20,718	75,000	90,00
344999 Other Reimbursements	134,521	238,496	368,345	148,11
345100 Sale of Capital Assets	521,537	589,945	300,000	275,00
345200 Foreclosed Property Sales	40,906	732,983	400,000	140,00

	COUNTYWIDE Resources			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
345300 Surplus Property Sales	5,142	37,334	0	25,000
345400 Document Fees	180	179	100	0
347001 PW Services to Counties	163,685	157,279	165,500	165,500
347002 PW Services to Cities	685,218	294,981	306,750	303,500
347003 PW Services to Svc Districts	348,352	405,068	408,181	430,228
347004 PW Services to Other Agencies	4,567	4,463	750	1,000
347005 PW Services to County Depts	2,121,453	2,250,204	2,646,780	2,538,511
347006 DA Services to County Depts	172,600	195,401	209,794	219,622
347009 Other Services to County Depts	0	0	89,035	150,000
347101 Central Svcs to Other Agencies	170,175	145,704	125,097	131,230
347201 SO Enforcement Services	3,414,103	2,604,061	3,101,102	2,951,741
347202 Code Enforcement Services	166,795	177,824	184,338	194,565
347401 Health Svcs to County Depts	519,185	486,693	258,075	268,075
347402 Health Svcs to Other Agencies	108,789	104,346	53,000	72,000
347403 Mental Health Services	140,417	77,012	90,500	75,250
347405 Medicaid Admin Services	28,013	32,851	30,000	50,000
347407 Coordinated Care PMPM	14,159,242	14,660,978	16,014,748	19,259,592
347408 Coordinated Care FFS	6,587,087	4,790,385	8,348,687	4,363,000
347409 Coordinated Care QIM	791,878	344,481	0	581,633
347501 Comm Svcs to Other Agencies	39,589	41,125	37,000	41,125
348100 Liability Insurance	1,272,799	1,172,401	1,708,500	1,816,100
348200 Workers Comp Insurance	715,942	931,209	984,500	1,105,100
348300 Medical Insurance	24,770,295	24,783,162	28,572,261	29,161,825
348310 Dental Insurance	2,029,929	2,017,631	2,408,359	2,472,521
348320 Health Savings Accounts	203,290	210,126	127,008	79,864
348400 Group Term Life Insurance	166,826	169,288	266,390	214,204
348500 Long Term Disability Insurance	334,370	337,093	417,511	446,084
348600 Unemployment Insurance	312,111	318,058	345,431	189,782
348700 Wellness Program	55,301	54,249	55,301	66,134
348800 Employee Assistance Program	49,381	50,618	62,466	62,436
Total Charges for Services	108,537,670	99,426,277	109,956,315	106,167,080
Admin Cost Recovery				
411100 County Admin Allocation	2,147,221	2,057,999	2,807,452	3,151,386
411200 Business Services Allocation	0	0	913,334	888,973
411210 Facilities Mgt Allocation	3,121,729	3,111,294	3,348,248	3,631,029
411220 Custodial Allocation	1,354,167	1,605,205	1,442,943	1,635,116
411230 Courier Allocation	85,974	70,218	79,899	103,633
411250 Risk Management Allocation	535,380	530,890	503,581	552,322
411260 Human Resources Allocation	2,425,006	2,564,813	3,013,424	3,302,774
411300 Legal Services Allocation	1,400,457	1,475,282	1,829,233	1,953,752
411400 Information Tech Allocation	8,250,844	8,213,327	10,532,100	10,365,262

COUNTYWIDE Resources						
r	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED		
411410 FIMS Allocation	2,536,754	2,167,056	1,751,727	1,405,760		
411600 Finance Allocation	2,813,925	3,140,705	4,000,499	4,110,140		
411800 MCBEE Allocation	165,458	7,002	201,531	1,889,915		
412100 PERS Debt Service Assessments	5,964,638	4,664,461	5,945,210	4,895,246		
413100 IT Equipment Use Allocation	889,999	889,999	845,838	416,430		
440110 PW Capital Labor Charges	0	935	0	0		
440120 PW Capital Equipment Charges	0	680	0	0		
Total Admin Cost Recovery	31,691,551	30,499,866	37,215,019	38,301,738		
Fines and Forfeitures						
351100 Dog Fines	10,966	11,011	9,000	10,000		
351200 Traffic Fines	1,995,860	2,158,752	2,417,073	2,250,523		
351500 Weighmaster Fines	507	80	5,000	1,000		
353100 County Assessments	505,960	618,806	576,600	617,364		
353200 Court Security	245,256	308,453	281,193	288,336		
Total Fines and Forfeitures	2,758,549	3,097,102	3,288,866	3,167,223		
Interest						
361000 Investment Earnings	1,533,574	1,179,711	1,212,276	3,064,894		
363000 Lease Interest Income	0	1,978	0	0		
364100 Interfund Loan Interest	1,114	300	0	0		
364900 Loan Repayment Interest	95,702	82,293	72,756	95,410		
365000 Investment Fee	528,093	732,469	700,000	700,000		
Total Interest	2,158,483	1,996,751	1,985,032	3,860,304		
Other Revenues						
371000 Miscellaneous Income	50,802	737,651	40,250	56,326		
371100 Recoveries from Collections	6,272	815	250	300		
372000 Over and Short	(1,582)	(4,365)	500	500		
373100 Special Program Donations	40,918	637,522	119,928	97,597		
373200 Victims Assistance Donations	22,000	26,000	20,000	20,000		
373500 Private Foundation Grants	208,564	1,971	0	0		
374300 Interfund Loan Principal	28,786	17,143	0	0		
374900 Loan Repayment Principal	190,842	148,938	122,598	151,992		
Total Other Revenues	546,603	1,565,675	303,526	326,715		
General Fund Transfers						
381100 Transfer from General Fund	11,521,677	16,420,867	16,831,579	12,839,198		
Total General Fund Transfers	11,521,677	16,420,867	16,831,579	12,839,198		
Other Fund Transfers						
381115 Transfer from Non Dept Grants	185,675	189,802	236,442	261,058		
381125 Transfer from Juvenile Grants	0	11,866	4,000	0		
381130 Transfer from Public Works	83,387	18,724	126,150	0		
381155 Xfr from Tax Title Land Sales	54,781	79,500	84,450	111,625		
381165 Xfr from Lottery and Econ Dev	824,000	324,000	324,000	324,000		
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COU	NTYWIDE			
Re	esources			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
381170 Transfer from Comm Development	224,645	877,803	105,000	0
381180 Transfer from Comm Corrections	4,163,424	4,670,424	4,670,424	4,641,257
381185 Transfer from Criminal Justice	510,000	641,694	576,600	617,364
381190 Transfer from Health	2,107,651	1,280,499	9,411,906	3,462,464
381245 Xfr from Public Safety ESSD	3,491	0	11,368	0
381250 Transfer from Sheriff Grants	0	0	145,397	0
381255 Xfr from Traffic Safety Team	311,887	309,549	245,596	264,394
381310 Transfer from Parks	0	11,500	15,000	0
381320 Transfer from Surveyor	41,527	0	0	0
381330 Transfer from Building Insp	0	11,555	0	0
381455 Xfr from Facility Renovation	954,283	0	0	0
381480 Xfr from Capital Impr Projects	1,606	226,256	0	0
381510 Transfer from Env Services	0	15,900	0	0
381585 Transfer from Self Insurance	0	0	111,138	0
Total Other Fund Transfers	9,466,357	8,669,072	16,067,471	9,682,162
Settlements				
382100 Settlements	263,547	34,943	10,000	10,000
382200 OPIOID Settlements	0	0	808,435	700,000
Total Settlements	263,547	34,943	818,435	710,000
Financing Proceeds				
383100 Loan Proceeds	0	20,000,000	0	7,500,000
383500 OFS: Lease Financing	0	1,232,974	0	0
Total Financing Proceeds	0	21,232,974	0	7,500,000
Net Working Capital				
391000 Net Working Cap Restr Other	11,293,864	12,645,615	12,058,517	14,351,228
391100 Net Working Cap Restr Federal	0	0	957,172	1,167,113
392000 Net Working Capital Unrestr	139,404,893	157,688,898	193,441,688	176,769,390
Total Net Working Capital	150,698,757	170,334,513	206,457,377	192,287,731
GRAND TOTAL	520,966,438	571,564,276	715,693,173	688,873,465

**COUNTYWIDE** Requirements FY 20-21 FY 21-22 FY 22-23 FY 23-24 ACTUAL ACTUAL BUDGET PROPOSED Personnel Services Salaries and Wages 511020 Salaries and Wages Budget Only 0 3,554,800 24,731 511110 Regular Wages 80,210,714 78,828,567 112,699,433 124,807,094 511115 Pandemic Recognition Pay 0 2,037,375 0 0 511120 Temporary Wages 3,252,714 2,598,125 2,384,565 2,553,502 0 511130 Vacation Pay 5,124,854 5,678,912 0 511140 Sick Pay 2.950.006 3,770,620 0 0 0 511141 Emergency Sick Pay 232,661 790,447 0 0 511150 Holiday Pay 4,841,270 5,387,669 0 511160 Comp Time Pay 735,804 82,379 119,110 634,151 511170 Standby Pay 0 62 0 0 511180 Differential Pay 80.116 72,421 14,961 63,632 511181 Wage Enhancement 0 0 0 100,000 511210 Compensation Credits 1,528,047 1,502,382 1,455,210 1,434,701 511220 Pager Pay 264.677 258.661 291,121 283.631 589,954 925,148 511240 Leave Payoff 59,700 58,756 511250 Training Pay 2,105 752 57,310 58,497 511260 Election Workers 21,488 60,000 60,000 68,243 511270 Leadworker Pay 3,317 3,300 3,150 1,673 511280 Cell Phone Pay 9,826 9,203 9,081 8,041 511290 Health Insurance Waiver Pay 192,387 198,754 194,400 213,600 511410 Straight Pay 170,920 125,899 81,377 76,625 511420 Premium Pay 3,407,634 2,590,182 2,467,101 2,115,295 511430 Court Time 70,213 100,466 94,720 98,947 511450 Premium Pay Temps 103,275 31,429 31,000 29,472 511470 Extra Duty Contract Pay 59,776 37,973 0 0 511500 Moving Expense Reimbursement 0 0 0 25,000 511510 Relocation Bonus 0 0 0 50,000 511520 Retention Bonus 0 0 0 300,000 511530 Tuition Reimbursement Taxable 0 0 0 25,000 511930 Clothing Allowance 7,700 9,750 8,200 9,400 Total Salaries and Wages 103,804,621 105,746,160 123,541,168 132,493,214 Fringe Benefits 2,790,276 512010 Fringe Benefits Budget Only 0 0 975,660 512110 PERS 21,861,740 23,751,112 27,723,379 32,211,485 512120 401K 748,989 800,827 984,882 885,917 512130 PERS Debt Service 5,964,617 4,664,347 6,659,126 5,926,201 512200 FICA 7,686,023 7,680,175 8,890,618 9,823,337 512300 Paid Leave Oregon expense 0 0 0 520,765 22,869,832 512310 Medical Insurance 23,023,685 28,307,533 29,224,604

COUNTYWIDE
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	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
512320 Dental Insurance	1,876,870	1,877,120	2,388,321	2,477,897
512330 Group Term Life Insurance	166,826	169,288	264,498	214,233
512340 Long Term Disability Insurance	334,370	337,093	414,556	446,144
512400 Unemployment Insurance	312,101	318,038	343,067	189,705
512520 Workers Comp Insurance	29,867	28,074	51,332	52,832
512600 Wellness Program	55,301	54,249	65,239	67,319
512610 Employee Assistance Program	49,381	50,618	62,043	62,360
512700 County HSA Contributions	203,290	210,126	115,308	88,314
512710 Temp Insurance Contributions	0	0	0	151,794
Total Fringe Benefits	62,159,208	62,964,752	78,961,213	83,417,532
Total Personnel Services	165,963,829	168,710,912	202,502,381	215,910,746
Materials and Services				
Supplies				
521010 Office Supplies	308,783	309,466	341,152	357,763
521030 Field Supplies	151,717	237,125	186,745	221,394
521040 Institutional Supplies	205,603	204,829	272,178	283,302
521050 Janitorial Supplies	151,786	168,878	196,548	211,660
521052 Janitorial Floor Care	2,096	1,486	2,500	2,778
521060 Electrical Supplies	47,861	48,945	42,450	38,950
521070 Departmental Supplies	324,282	348,927	311,179	329,223
521080 Food Supplies	52,803	65,906	125,307	209,872
521090 Uniforms and Clothing	166,805	171,118	284,576	280,381
521100 Medical Supplies	94,696	123,233	104,096	116,707
521110 First Aid Supplies	35,289	18,659	18,547	26,781
521120 Drugs	406,460	367,686	552,652	339,648
521140 Vaccines	172,657	23,302	37,603	29,000
521170 Educational Supplies	63,177	76,866	27,606	47,076
521190 Publications	47,546	59,982	68,206	66,335
521210 Gasoline	511,397	684,784	737,462	754,925
521220 Diesel	229,626	352,438	346,340	373,048
521230 Propane	18,145	46,460	16,180	23,950
521240 Automotive Supplies	3,641	10,440	10,600	10,050
521241 Oil and Lubricants	17,746	24,430	20,000	20,000
521300 Safety Clothing	142,958	78,391	113,886	121,150
521310 Safety Equipment	122,837	44,524	69,801	80,501
Total Supplies	3,277,910	3,467,877	3,885,614	3,944,494
Materials				
522010 Liquid Asphalt	915,806	112,617	1,107,976	1,295,476
522020 Crushed Rock	285,673	430,758	578,400	761,700
522030 Pipe	34,700	12,874	48,100	36,825
522050 Bridge Materials	14,371	52,396	44,880	49,280

#### COUNTYWIDE

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
522060 Sign Materials	130,442	162,439	112,300	156,550
522070 Paint	1,017,514	685,377	1,082,900	1,349,450
522080 Building Materials	12,126	9,459	12,200	13,000
522090 Chemical Sprays	50,362	53,251	75,300	75,700
522100 Parts	241,984	311,847	211,500	275,967
522110 Batteries	21,743	26,713	23,633	23,675
522120 Tires and Accessories	31,633	22,220	77,400	104,400
522140 Small Tools	33,904	54,996	43,250	61,150
522150 Small Office Equipment	230,923	335,578	998,919	237,178
522160 Small Departmental Equipment	432,727	400,797	477,485	321,195
522170 Computers Non Capital	1,086,774	284,400	645,563	656,466
522180 Software	288,067	109,548	140,133	104,843
522190 Asphalt Concrete	199,871	578,697	626,400	674,000
522240 Deicer	10,591	11,540	16,750	31,320
522500 Materials for Resale	66,973	66,812	120,000	120,000
Total Materials	5,106,184	3,722,319	6,443,089	6,348,175
Communications				
523010 Telephone Equipment	4,705	11,365	10,492	10,365
523015 Video Security Equipment	46,618	61,234	101,766	17,810
523020 Phone and Communication Svcs	292,879	326,917	292,047	327,522
523030 Fax	0	0	0	140
523040 Data Connections	379,254	432,423	407,046	502,585
523050 Postage	132,301	187,004	153,065	160,845
523060 Cellular Phones	670,880	540,217	613,960	511,869
523070 Pagers	1,125	960	0	0
523090 Long Distance Charges	51,988	19,796	27,237	22,961
523100 Radios and Accessories	172,350	32,342	127,672	76,222
Total Communications	1,752,100	1,612,257	1,733,285	1,630,319
Utilities				
524010 Electricity	1,257,128	1,274,453	1,382,466	1,511,572
524020 City Operations and St Lights	21,965	20,005	28,581	23,797
524030 Traffic Signal Electricity	25,633	25,825	32,000	1,000
524040 Natural Gas	162,675	178,197	195,423	256,434
524050 Water	113,726	117,733	130,382	142,160
524070 Sewer	245,232	217,428	255,784	248,669
524090 Garbage Disposal and Recycling	169,514	324,424	192,456	195,468
Total Utilities	1,995,875	2,158,064	2,217,092	2,379,100
Contracted Services				
525110 Consulting Services	613,057	353,846	705,058	811,652
525150 Audit Services	112,275	127,145	158,353	120,170
525152 Accounting Services	175,034	195,584	34,212	14,912

#### COUNTYWIDE

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
525153 Fiscal Agent Services	55,575	114,936	2,500	2,500
525154 Third Party Administrators	308,802	224,086	285,000	225,000
525155 Credit Card Fees	266,152	267,543	324,402	354,077
525156 Bank Services	48,588	47,050	43,000	55,000
525157 Investment Services	0	25,173	95,000	95,000
525158 Armored Car Services	58,025	69,915	84,700	90,700
525160 Wellness Services	1,252	15,988	52,673	37,838
525175 Temporary Staffing	60,106	256,715	51,000	72,000
525177 Employment Agencies	400	1,495	600	600
525185 Community Education Services	56,346	110,690	143,200	157,400
525205 Treatment Court Coordinator	299,459	0	247,624	247,624
525210 Medical Services	1,904,188	1,874,132	1,885,326	1,927,604
525211 Psychiatric Services	24,976	35,648	223,982	158,296
525215 Dental Services	57,060	75,447	84,950	99,000
525220 Hospital Services	376,990	136,049	108,982	199,303
525225 Ambulance Services	23,202	6,586	10,061	10,000
525235 Laboratory Services	396,233	548,374	257,716	282,438
525236 Drug Testing	104,411	93,339	133,505	133,505
525240 XRay Services	28,307	29,211	29,945	34,476
525246 Transcription Services	25,628	18,689	27,738	22,738
525250 Foster Care Services	49,628	0	0	0
525255 Veterans Services	245,408	301,179	318,161	318,161
525261 Social Services	1,077,754	1,442,838	1,836,909	1,742,941
525295 Health Providers	2,024,233	1,779,922	3,893,586	2,384,941
525305 Veterinary Services	21,163	29,954	74,436	77,850
525310 Laundry Services	66,003	35,514	43,396	39,324
525320 Food Services	989,163	1,131,460	1,772,498	1,725,538
525330 Transportation Services	31,478	31,897	40,258	44,832
525335 Housing Subsidies	195,312	157,908	420,529	176,718
525340 Counseling and Mentoring Svcs	15,135	3,580	12,771	6,500
525345 Youth Stipends	44,049	42,846	75,000	71,000
525350 Janitorial Services	459,360	287,909	197,795	273,695
525355 Engineering Services	425,203	314,271	831,000	812,500
525360 Public Works Services	1,072,797	1,380,982	1,907,076	1,475,786
525365 Striping Services	54,531	8,434	60,000	75,000
525370 Stormwater Services	260,616	238,633	303,798	277,000
525400 Public Safety Program Services	140,322	119,468	172,787	166,803
525400 Public Safety Program Services 525405 Code Enforcement Services		119,468 177,824	172,787 184,338	166,803 194,564
	140,322			194,564
525405 Code Enforcement Services	140,322 166,795	177,824	184,338	

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
525430 Programming and Data Services	282,689	186,887	690,994	369,465
525440 Client Assistance	467,448	435,855	531,356	638,130
525450 Subscription Services	610,303	1,854,313	1,802,146	2,008,305
525510 Legal Services	91,900	286,614	350,484	350,784
525515 Polygraph Services	9,250	7,605	10,000	12,000
525540 Witnesses	20,080	44,702	35,200	35,200
525541 Witness Mileage Reimbursement	4,137	6,715	6,070	7,070
525550 Court Services	19,963	14,981	22,970	22,770
525555 Security Services	1,655,677	734,511	712,100	785,969
525560 Victim Emergency Services	6,104	6,553	105,558	116,841
525610 Insurance Adjustors	0	0	500	500
525620 Insurance Brokers	134,552	138,589	138,000	148,220
525630 Insurance Admin Services	120,072	126,383	145,776	136,946
525710 Printing Services	324,430	273,930	382,597	396,595
525715 Advertising	335,987	163,395	370,807	209,907
525735 Mail Services	251,937	297,217	262,331	279,063
525740 Document Disposal Services	46,527	57,037	52,029	71,411
525770 Interpreters and Translators	113,429	92,364	104,858	96,025
525810 Waste to Energy Contract	10,309,724	5,043,611	5,380,875	4,828,905
525830 Transfer Station Contracts	7,741,025	8,321,409	9,863,353	8,553,912
525839 Grinding and Screening Service	0	231,528	0	190,000
525841 Leachate Disposal	547,388	258,724	967,200	1,145,540
525850 Litter Patrol Services	4,023	3,298	7,500	7,600
525861 Ash Hauling Services	1,109,223	912,049	920,926	1,019,822
525862 Tire Hauling Services	64,215	72,764	81,414	81,414
525870 Hazardous Waste Disposal	429,515	398,744	655,361	655,350
525871 Battery Recycling	85,064	112,123	107,300	107,300
525880 Property Cleanup Services	0	0	20,000	10,000
525910 Fair 4H Contract	5,316	11,000	30,560	31,000
525915 Fair FFA Contract	658	2,300	6,300	6,500
525920 Fair Open Class	244	239	2,200	2,200
525925 Fair Entertainers	0	11,600	81,772	131,000
525930 Fair Events and Activities	25,220	26,492	39,350	40,400
525945 Fair Set-up/Take-down	0	9,811	5,000	6,000
525950 Distributed to Cities	0	300,000	400,000	360,000
525951 Community Based Distributions	0	290,716	1,225,000	1,235,000
525952 Distributions to Subrecipients	0	812,901	11,650,000	10,935,293
525991 Match Payments	199,795	156,425	200,000	175,000
525999 Other Contracted Services	9,045,264	12,743,082	36,879,047	27,311,030
Total Contracted Services	48,283,269	48,530,624	93,442,919	79,615,295

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	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
526010 Office Equipment Maintenance	94,343	93,886	95,641	95,285
526011 Dept Equipment Maintenance	84,098	127,818	138,852	253,207
526012 Vehicle Maintenance	675,797	778,369	705,839	965,381
526013 Ferry Maintenance	4,028	8,060	32,500	32,500
526014 Radio Maintenance	367,201	293,307	216,600	252,324
526020 Computer Hardware Maintenance	149,568	146,513	208,157	191,134
526021 Computer Software Maintenance	1,754,377	2,549,638	2,606,100	2,541,274
526022 Telephone Maintenance	72,269	112,883	72,848	82,674
526030 Building Maintenance	758,972	523,565	826,820	685,959
526031 Elevator Maintenance	21,775	21,150	30,000	30,000
526032 Roof Maintenance	0	0	10,000	5,000
526040 Remodels and Site Improvements	40,301	101,343	35,816	19,773
526050 Grounds Maintenance	148,785	219,302	285,125	287,073
526055 Park Maintenance	31,741	22,862	41,000	42,500
526060 Traffic Signal Maintenance	33,434	34,826	62,500	30,000
526061 Storm Drain Maintenance	900	0	0	3,000
526062 Sewer Maintenance	0	0	5,000	2,500
526070 Road Maintenance	4,127	0	0	0
Total Repairs and Maintenance	4,241,715	5,033,522	5,372,798	5,519,584
Rentals				
527100 Vehicle Rental	22,876	120,325	70,140	141,885
527110 Fleet Leases	1,683,680	1,729,052	1,916,990	2,167,016
527120 Motor Pool Mileage	123,094	46,319	122,795	97,306
527130 Parking	9,181	7,524	2,940	4,030
527140 County Parking	41,787	40,920	37,675	40,985
527200 Building Rental County	149,529	160,113	150,871	138,937
527210 Building Rental Private	2,283,054	2,404,786	2,292,745	2,546,716
527230 Fairgrounds Rental	77,635	4,662	0	24,700
527240 Condo Assn Assessments	288,824	292,169	268,182	297,830
527300 Equipment Rental	450,851	357,292	373,258	423,534
527310 Fair Equipment Rentals	807	36,300	93,435	95,000
527400 Land Lease Private	0	50,000	0	0
527999 GASB 87 Adjustment	0	(1,917,450)	0	0
Total Rentals	5,131,318	3,332,011	5,329,031	5,977,939
Insurance				
528110 Liability Insurance Premiums	36,163	42,023	44,440	52,534
528120 WC Insurance Premiums	89,719	132,681	105,000	141,657
	290,035	425,737	500,000	574,104
528130 Property Insurance Premiums	290,035			
528130 Property Insurance Premiums 528140 Malpractice Insurance Premiums	106,898	87,131	117,340	114,406
· ·		87,131 24,795,996	117,340 28,572,261	114,406 29,161,825

COUNTYWIDE
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	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
528170 Life Insurance Premiums	166,032	169,113	266,565	214,204
528180 Disability Insurance Premiums	332,972	336,817	417,788	446,084
528190 County HSA Contributions	200,030	212,736	127,008	79,864
528210 Public Official Bonds	5,600	5,712	5,550	5,650
528220 Notary Bonds	1,453	1,624	1,885	1,865
528310 Excess Workers Comp Insurance	88,021	121,668	121,000	133,037
528320 Excess Liability Insurance	266,334	306,401	290,000	508,417
528410 Liability Claims	757,209	281,028	974,400	903,500
528415 Auto Claims	126,686	74,192	65,500	133,500
528430 Unemployment Claims	382,056	155,243	338,931	183,282
528510 Workers Comp Claims	871,977	622,290	720,390	727,739
Total Insurance	30,373,015	29,789,448	35,076,417	35,854,189
Miscellaneous				
529110 Mileage Reimbursement	55,217	70,056	133,202	131,738
529120 Commercial Travel	6,191	27,501	72,915	79,128
529130 Meals	18,900	36,600	84,712	99,455
529140 Lodging	35,010	90,942	186,988	218,797
529210 Meetings	29,407	26,777	59,958	75,883
529220 Conferences	31,175	56,017	182,551	188,677
529230 Training	321,719	397,754	775,363	718,812
529250 Tuition Reimbursement	4,508	2,000	1,000	79,000
529300 Dues and Memberships	351,861	400,354	390,997	514,027
529430 Safety Incentives EAIP	4,560	2,062	15,000	15,000
529440 Safety Grants	0	66	6,500	6,500
529450 Wellness Grants	121	592	6,500	6,500
529540 Predatory Animals	71,806	70,559	81,146	81,146
529550 Water Master	8,700	0	8,700	8,700
529590 Special Programs Other	60,376	73,341	74,640	222,700
529610 Homicide Investigations	1,810	665	1,500	1,500
529620 Narcotics Investigations	0	0	1,539	1,539
529640 Victim Restitution	14,329	13,566	10,000	10,000
529650 Pre Employment Costs	84,131	88,563	79,665	96,425
529690 Other Investigations	81,451	63,988	40,020	34,785
529740 Fairs and Shows	26,282	38,901	59,425	100,655
529820 Vehicle Registration	7,156	2,553	5,360	5,660
529830 Dog Licenses	1,174	224	1,628	1,160
529840 Professional Licenses	5,254	4,527	20,910	20,756
529850 Device Licenses	5,670	6,748	10,104	10,067
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529000 Permits	11.628	23.643	58.886	41.674
529860 Permits 529870 DEQ Tonnage Assessment	11,628 383,573	23,643 358,458	58,886 397,899	41,674 380,200

#### COUNTYWIDE

	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
529910 Awards and Recognition	34,913	27,831	78,697	89,863
529920 Auctions	0	459	2,000	2,000
529990 Taxes and Penalties	93,421	2,195	20,000	20,000
529996 Amortization Lease Expense	0	18,590	0	0
529998 Retroactive PERS Adjustments	9,885	3,550	30,000	30,000
529999 Miscellaneous Expense	105,081	189,917	314,238	379,598
Total Miscellaneous	1,891,309	2,129,394	3,244,823	3,701,575
Total Materials and Services	102,052,694	99,775,516	156,745,068	144,970,670
Administrative Charges				
611100 County Admin Allocation	2,147,221	2,057,999	2,807,453	3,144,912
611210 Facilities Mgt Allocation	3,121,729	3,111,294	3,747,683	3,980,965
611220 Custodial Allocation	1,354,167	1,605,205	1,847,326	2,060,398
611230 Courier Allocation	85,974	70,218	100,493	129,025
611250 Risk Management Allocation	535,380	530,890	592,500	641,453
611255 Benefits Allocation	0	0	0	0
611260 Human Resources Allocation	2,425,006	2,564,813	3,013,424	3,322,853
611300 Legal Services Allocation	1,578,976	1,669,636	2,035,235	2,159,749
611400 Information Tech Allocation	5,344,428	4,982,630	6,187,682	5,881,584
611410 FIMS Allocation	2,536,754	2,167,056	2,655,118	2,508,593
611420 Telecommunications Allocation	653,084	601,017	660,191	417,062
611430 Info Tech Direct Charges	2,253,332	2,629,680	2,780,834	2,972,803
611600 Finance Allocation	2,813,925	3,140,705	4,000,501	4,239,561
611800 MCBEE Allocation	165,458	7,002	201,533	1,898,227
612100 IT Equipment Use Charges	889,999	889,999	884,953	416,432
614100 Liability Insurance Allocation	1,272,799	1,172,401	1,709,099	1,819,955
614200 WC Insurance Allocation	656,204	874,699	984,600	1,107,663
619900 Distributed Admin Charges	0	0	0	0
640110 PW Capital Labor Charges	0	935	0	0
640120 PW Capital Equipment Charges	0	680	0	0
650100 Program Chargebacks	0	0	0	0
650110 Billing Services Chargebacks	0	0	0	0
650120 Data Services Chargebacks	0	0	0	0
650130 Management Support Chargebacks	0	0	0	0
650140 Management Group Chargebacks	0	0	0	0
650150 Financial Services Chargebacks	0	0	0	0
650160 Clerical Supervision Chgbacks	0	0	0	0
650170 Contract Admin Chgbacks	0	0	0	0
Total Administrative Charges	27,834,436	28,076,859	34,208,625	36,701,235
Capital Outlay				
531100 Office Equipment Capital	1,715	11,684	0	0
531300 Departmental Equipment Capital	1,486,071	1,106,508	5,197,570	6,368,858

#### COUNTYWIDE

	nequirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
531350 Canines	12,122	0	25,860	0
531600 Computer Hardware Capital	1,395,661	1,229,933	2,115,577	184,800
531700 Computer Software Capital	2,290,174	1,053,202	4,522,828	4,328,822
531800 Communicaton Systems	0	88,951	4,557,872	4,418,524
532100 Automobiles	2,142,469	475,590	2,941,377	2,381,019
532200 Pickups and Trucks	1,492	0	0	0
532400 Off Road Vehicles	42,271	326,698	116,630	23,244
532500 Road Maintenance Vehicles	198,425	455,931	2,108,700	2,330,843
532600 Ferries	168,006	1,282,279	445,500	544,250
533110 Road Resurfacing	3,602,138	2,931,392	5,676,750	4,980,000
533170 Road Construction	4,502,828	1,800,731	8,344,250	10,227,750
533180 Safety Improvements	114,262	1,795,944	3,196,700	4,241,493
533200 Traffic Signals	225,450	1,070,161	1,742,500	443,500
533500 Bridge Construction	1,958,345	4,317,436	5,826,290	11,221,155
534100 Building Construction	1,276,792	3,834,133	28,117,506	17,217,374
534101 Building Design	0	11,621	3,051,777	2,931,479
534104 Building FM Work Orders	0	1,085	89,500	115,500
534150 Building Acquisitions	88,170	774,561	3,807,538	0
534300 Special Construction	29,824	89,811	297,896	0
534500 Sewer Systems	0	0	5,515,700	9,461,667
534600 Site Improvements	797,505	204,070	1,964,032	3,843,291
535110 Right of Way	77,966	306,861	0	0
535200 Purchased Land	0	1,709,524	11,860,400	11,500,400
538100 Lease expense	0	1,232,974	0	0
539100 Uncapitalized FM Project Costs	8,565	0	0	0
539200 Uncapitalized IT Project Costs	0	56,044	31,500	31,500
539300 Uncapitalized Comms Proj Costs	0	208,391	0	0
539400 Uncapitalized PW Project Costs	0	0	650,000	111,250
Total Capital Outlay	20,420,250	26,375,514	102,204,253	96,906,719
Debt Service Principal				
541100 Principal Payments	5,979,267	6,503,455	8,309,022	7,831,179
541200 Lease Financing Principal	0	1,725,962	0	0
Total Debt Service Principal	5,979,267	8,229,417	8,309,022	7,831,179
Debt Service Interest				
542100 Interest Payments	2,853,536	2,545,312	2,575,179	2,653,714
542200 Lease Interest	0	188,139	0	0
542900 Issuance Costs	0	39,974	0	0
Total Debt Service Interest	2,853,536	2,773,425	2,575,179	2,653,714
Special Payments				
551200 Distributions to Schools	469,278	2,249,447	1,864,795	1,067,934
551300 Distributions to Tax Districts	550,000	1,661,680	791,448	175,000
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	COUNTYWIDE Requirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
551400 Community Support	3,520,600	2,161,400	0	0
Total Special Payments	4,539,878	6,072,527	2,656,243	1,242,934
Transfers Out				
561100 Transfer to General Fund	4,702,991	5,029,244	4,932,546	4,916,967
561115 Transfer to Non Dept Grants	51,014	48,909	71,164	71,164
561125 Transfer to Juvenile Grants	170,000	213,898	192,200	317,776
561130 Transfer to Public Works	214,877	377,990	637,985	508,378
561160 Xfer to Community Svcs Grants	3,000	3,000	3,000	3,000
561170 Transfer to Comm Development	830,000	0	0	0
561180 Transfer to Comm Corrections	170,000	213,898	269,606	205,788
561190 Transfer to Health	3,628,932	3,347,854	3,498,274	3,569,733
561220 Transfer to Child Support	450,357	345,728	523,161	535,967
561230 Transfer to Dog Services	1,009,258	1,130,735	1,376,213	1,447,099
561250 Transfer to Sheriff Grants	264,603	224,351	282,038	325,452
561270 Transfer to County Fair	70,000	70,000	70,000	70,000
561300 Transfer to DA Grants	53,376	65,627	109,584	135,508
561305 Transfer to Land Use Planning	662,958	626,873	840,198	761,996
561310 Transfer to Parks	140,743	448,715	265,062	406,805
561320 Transfer to Surveyor	101,659	140,342	140,342	140,342
561330 Transfer to Building Insp	0	660,644	100,000	0
561410 Transfer to Debt Service	3,825,878	3,868,528	5,432,105	4,795,292
561455 Xfer to Facility Renovation	477,947	874,561	7,300,743	1,371,950
561480 Xfer to Capital Impr Projects	3,280,055	6,741,177	5,340,348	1,461,890
561580 Transfer to Central Services	583,566	598,314	1,092,882	1,257,171
561595 Transfer to Fleet Management	296,820	59,550	421,599	219,082
Total Transfers Out	20,988,034	25,089,939	32,899,050	22,521,360
Contingency				
571010 Contingency	0	0	42,167,861	36,942,822
Total Contingency	0	0	42,167,861	36,942,822
Reserve for Future Expenditure				
572010 Reserve for Future Expenditure	0	0	48,705,778	49,132,710
Total Reserve for Future Expenditure	0	0	48,705,778	49,132,710
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	77,566,713	69,453,048
573050 Self Insurance Reserves	0	0	5,153,000	4,606,328
Total Ending Fund Balance	0	0	82,719,713	74,059,376
GRAND TOTAL	350,631,925	365,104,108	715,693,173	688,873,465

LINE ITEM DETAIL

	Resources			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
Taxes				
311100 Property Taxes Current Year	76,954,551	80,111,121	83,902,893	89,711,414
311200 Property Taxes Prior Years	1,849,126	1,953,594	1,774,731	1,760,385
311300 Prop Tx Interest and Penalties	303,618	206,202	125,000	102,032
312200 Franchise Fees Cable TV	485,150	481,114	483,300	432,344
312201 Franchise Fees Cable PEG	113,353	114,108	113,760	84,032
312300 Severance Taxes	8,330	6,824	7,000	5,402
Total Taxes	79,714,128	82,872,963	86,406,684	92,095,609
Licenses and Permits				
321000 Marriage Licenses	55,800	54,950	55,000	55,000
325010 Alarm Permits	(20)	0	0	0
Total Licenses and Permits	55,780	54,950	55,000	55,000
Intergovernmental Federal				
331001 Payment in Lieu of Taxes	92,630	94,891	85,000	85,000
331010 Secure Rural Schools Title I	314,356	368,298	320,000	349,883
331013 State Criminal Alien Asst Pgm	0	0	401,624	0
331040 FEMA Disaster Assistance	0	0	999,247	981,162
331222 Oregon Housing Community Svcs	2,685	4,735	3,000	4,500
331223 Oregon Dept of Justice	5,969	6,995	7,000	3,500
331401 Coronavirus Relief Fund	7,762,507	440	0	0
331404 County American Rescue Plan	0	1,222,032	0	0
331990 Other Federal Revenues	99,072	7,600	9,600	9,600
Total Intergovernmental Federal	8,277,218	1,704,992	1,825,471	1,433,645
Intergovernmental State				
332010 Chapter 530 Forest Rehab	2,446,319	1,190,205	500,000	335,953
332011 OLCC General	2,345,492	2,290,059	2,593,155	2,572,581
332014 Cigarette Tax	230,965	200,597	206,956	199,510
332015 Electric Coop Tax	175,695	180,388	185,000	198,564
332016 Amusement Devise Tax	56,535	83,790	70,000	55,773
332017 Private Rail Car Tax	6,022	3,042	3,000	3,875
332019 County Assmt Funding CAFFA	1,199,112	1,072,560	1,092,438	862,216
332063 Oregon Dept of Human Services	388,387	0	0	0
332092 Oregon Dept of Revenue	0	3,448,572	0	0
332990 Other State Revenues	87,186	66,905	66,000	66,000
Total Intergovernmental State	6,935,713	8,536,118	4,716,549	4,294,472
Charges for Services				
341042 Marion Cty Justice Court Fees	580,614	603,439	600,000	833,505
341070 Filing Fees	44,679	43,437	40,000	34,293
341080 Recording Fees	2,581,323	1,995,716	2,000,000	1,000,000
341090 Passport Application Fees	0	0	70,000	0

LINE ITEM DETAIL

GEN				
F	Resources			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
341100 Assessment and Taxation Fees	38,909	31,921	35,000	20,697
341150 Sheriff Service Fees	92,725	129,686	120,000	175,000
341170 Witness Fees	314	346	500	1,486
341180 Crime Report Fees	23,232	21,837	22,500	22,500
341280 Detention Fees	2,444	6,444	0	0
341400 Tax Collector Fees	56,771	54,069	50,000	49,344
341420 Assessor Fees	29,511	39,863	30,000	16,422
341430 Copy Machine Fees	31	30	0	11
341630 Service Charges	760	1,380	1,000	1,359
341635 Returned Check Fees	550	425	500	266
341680 Discovery Fees	235,467	564,310	155,000	383,000
341720 Appeal Fees	1,900	950	2,000	442
341840 Work Crew Fees	361,035	379,966	416,000	443,000
341940 Declaration Domestic Partners	175	50	200	231
341952 Styrofoam Recycling	23,068	25,072	20,000	25,000
341955 Wood and Compost Sales	60,545	34,350	50,000	43,121
341999 Other Fees	33,373	40,799	29,579	29,579
342200 Property Leases	0	0	3,000	3,000
342310 Parking Permits	247,056	255,599	250,000	250,533
342311 Vehicle Charging Fees	0	230	0	439
342910 Public Records Request Charges	957	1,365	500	1,469
344100 Election Reimbursements	311,609	50,141	300,000	10,000
344250 Telephone Use Reimbursement	0	1,783	0	0
344300 Restitution	1,787	1,427	1,000	2,479
344701 Felony DUII Reimbursemt SB395	145,223	298,874	151,531	151,531
344999 Other Reimbursements	31,153	15,403	10,000	13,566
347202 Code Enforcement Services	166,795	177,824	184,338	194,565
347501 Comm Svcs to Other Agencies	39,589	41,125	37,000	41,125
Total Charges for Services	5,111,595	4,817,862	4,579,648	3,747,963
Fines and Forfeitures				
351200 Traffic Fines	285,162	239,574	254,312	221,540
Total Fines and Forfeitures	285,162	239,574	254,312	221,540
Interest				
361000 Investment Earnings	397,737	468,573	500,000	1,200,000
365000 Investment Fee	528,093	732,469	700,000	700,000
Total Interest	925,830	1,201,042	1,200,000	1,900,000
Other Revenues				
371000 Miscellaneous Income	27,052	30,629	30,000	48,826
372000 Over and Short	(1,376)	(3,300)	500	500
373100 Special Program Donations	900	0	0	0
Total Other Revenues	26,576	27,329	30,500	49,326

LINE ITEM DETAIL

	Resources			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
General Fund Transfers				
381100 Transfer from General Fund	0	0	0	0
Total General Fund Transfers	0	0	0	0
Other Fund Transfers				
381170 Transfer from Comm Development	224,645	0	0	0
381180 Transfer from Comm Corrections	4,033,346	4,540,346	4,540,346	4,511,179
381185 Transfer from Criminal Justice	170,000	213,898	192,200	205,788
381255 Xfr from Traffic Safety Team	275,000	275,000	200,000	200,000
Total Other Fund Transfers	4,702,991	5,029,244	4,932,546	4,916,967
Settlements				
382100 Settlements	81,585	0	0	0
Total Settlements	81,585	0	0	0
Financing Proceeds				
383500 OFS: Lease Financing	0	64,479	0	0
Total Financing Proceeds	0	64,479	0	0
Net Working Capital				
392000 Net Working Capital Unrestr	17,089,968	24,357,887	28,344,275	25,208,179
Total Net Working Capital	17,089,968	24,357,887	28,344,275	25,208,179
Total FND 100 General Fund	123,206,546	128,906,439	132,344,985	133,922,701
GRAND TOTAL	123,206,546	128,906,439	132,344,985	133,922,701

LINE ITEM DETAIL

RequirementsProcess Salaries and Wages Budget Only001.196.3410511020 Salaries and Wages Budget Only001.196.3410511102 Salaries and Wages Budget Only0666.090000511115 Pandemic Recognition Pay0666.0900005111120 Temporary Wages669.822928.100848.730977.855511130 Vacation Pay1.030.9422.212.150000511140 Link page1.778.8971.951.376000511140 Differential Pay278.476326.374609.15000511130 Ducation Pay278.476326.374609.150000511160 Comp Time Pay278.476326.374609.150709.885122.2288511210 Compensation Credits777.977758.020739.889709.885511220 Pager Pay52.71061.86861.22768.173511260 Taining Pay0046.37333.427511260 Link Universe68.24321.48860.00065.472511420 Leave Payoff105.60170.8236.54965.472511420 Leave Payoff105.60170.8266.9200511250 Training Pay001.51.54865.472511420 Detection Workers68.24371.1965.47251.416511260 Leave Payoff105.60170.8266.42260.420511260 Leave Payoff1	GENERAL FUND				
FY 20-21 ACTUAL         FY 21-22 FX CTUAL         FY 22-23 FU 22-23 FU 22-24 FU 22-25         FY 23-24 FU 22-26           Personnel Services         Salaries and Wages         0         0         1,196,341         0           511020 Salaries and Wages         28,115,824         27,613,803         38,143,007         42,236,358           511110 Regular Wages         28,115,824         27,613,803         38,143,007         42,236,358           5111130 Vacation Pay         0         669,882         928,100         848,730         977,385           511130 Vacation Pay         1,030,942         1,212,150         0         0         0           511140 Sick Pay         1,031,942         1,951,376         0         0         0           511160 Comp Time Pay         278,476         326,374         69,150         92,475           511180 Differential Pay         30,157         25,128         10,127         32,288           511220 Compensation Creditis         777,970         758,202         739,889         709,898           511240 Leave Pay         126,766         310,828         0         20,156           511250 Training Pay         0         0         46,373         33,427           511260 Election Workers         68,243	5				
Salaries and Wages         0         1,196,341         0           511020 Salaries and Wages Budget Only         0         2,8,115,824         27,613,803         3,81,43,907         42,236,858           511115 Pandemic Recognition Pay         0         666,090         0         0           5111120 Temporary Wages         669,882         292,100         848,730         977,385           511130 Vacation Pay         1,899,412         2,045,401         0         0           511141 Emergency Sick Pay         99,946         317,153         0         0           5111160 Comp Time Pay         2764,76         326,374         69,150         92,475           511180 Differential Pay         30,157         25,128         10,127         32,288           511210 Compensation Credits         777,970         758,202         739,889         708,888           511220 Pager Pay         52,128         10,127         32,288         511220 Pager Pay         68,243         21,488         60,000         20,156           511220 Pager Pay         0         0         46,373         33,427         51,251         11,402         68,473         31,427         51,546         51,919           511220 Pager Pay         66,834         71,198		FY 20-21			
511020 Salaries and Wages Budget Only         0         1,196,341         0           511110 Regular Wages         28,115,824         27,613,803         38,143,907         42,236,558           511115 Pandemic Recognition Pay         0         666,090         0         0           5111130 Vacation Pay         1,899,412         2,045,401         0         0           511140 Sick Pay         1,030,942         1,212,150         0         0           511140 Okck Pay         1,778,897         1,951,376         0         0           511160 Comp Time Pay         276,476         326,374         69,150         92,475           511180 Differential Pay         30,157         25,128         10,127         32,288           511220 Pager Pay         52,710         61,868         61,227         68,173           511260 Election Workers         68,243         21,488         60,000         60,000           511260 Training Pay         0         0         46,373         33,427           511260 Election Workers         68,34         71,19         6,959         5191           511260 Election Workers         68,34         71,18         6,950         5191           511260 Deleton Workers         68,243         1,46	Personnel Services				
511110 Regular Wages         28,115,824         27,613,803         38,143,907         42,236,358           511115 Pandemic Recognition Pay         0         666,090         0         0           511110 Vacation Pay         1,899,412         2,045,401         0         0           511140 Sick Pay         1,030,942         1,212,150         0         0         0           511140 Sick Pay         1,030,942         1,212,150         0         0         0           511140 Gick Pay         1,078,897         1,951,376         0         0         0           511160 Comp Time Pay         278,476         326,374         69,150         92,475           511180 Differential Pay         30,157         25,128         10,127         32,288           511220 Pager Pay         52,710         61,868         61,227         68,173           511240 Leave Payoff         176,966         310,828         0         20,156           511250 Training Pay         0         0         46,373         33,427           511260 Election Workers         68,243         21,488         60,000         60,000           511250 Training Pay         0         0         46,373         33,427           511260 Election Wo	Salaries and Wages				
511115 Pandemic Recognition Pay         0         666,090         0         0           511120 Temporary Wages         669,882         928,100         848,730         977,385           511130 Vacation Pay         1,899,412         2,045,401         0         0           511140 Sick Pay         1,030,942         1,212,150         0         0           511150 Holiday Pay         1,778,897         1,951,376         0         0           511180 Differential Pay         30,157         25,128         10,127         32,288           511210 Compensation Credits         777,970         758,202         739,889         709,898           511220 Pager Pay         52,710         61,868         61,227         68,173           511260 Training Pay         0         0         46,373         33,427           511260 Training Pay         0         0         46,373         33,427           511280 Cell Phone Pay         6,834         7,119         6,959         5,919           511280 Cell Phone Pay         6,834         7,119         6,959         5,919           511280 Cell Phone Pay         6,834         7,119         6,959         5,919           511280 Cell Phone Pay         1,858,897         1,512,	511020 Salaries and Wages Budget Only	0	0	1,196,341	0
511120 Temporary Wages         669,882         928,100         848,730         977,385           511130 Vacation Pay         1,899,412         2,045,401         0         0           511140 Sick Pay         1,030,942         1,212,150         0         0           511140 Sick Pay         1,951,376         0         0         0           511160 Comp Time Pay         278,476         326,374         69,150         92,475           511180 Differential Pay         30,157         25,128         10,127         32,288           511210 Compensation Credits         777,970         758,202         739,889         709,898           511220 Pager Pay         52,710         61,868         61,227         68,173           511260 Training Pay         0         0         46,373         33,427           511280 Cell Phone Pay         6,834         7,119         6,959         5,919           511280 Cell Phone Pay         6,834         7,119         6,959         5,919           511280 Cell Phone Pay         1,858,897         1,512,514         1,159,792         1,257,069           511430 Court Time         46,687         60,345         68,540         71,968           511430 Court Time         46,687	511110 Regular Wages	28,115,824	27,613,803	38,143,907	42,236,358
511130 Vacation Pay         1,899,412         2,045,401         0         0           511140 Sick Pay         1,030,942         1,212,150         0         0           511141 Emergency Sick Pay         99,946         317,153         0         0           511150 Holiday Pay         1,778,897         1,951,376         0         0           511160 Comp Time Pay         278,476         326,374         69,150         92,475           511180 Differential Pay         30,157         25,128         10,127         32,288           511210 Compensation Credits         777,970         758,202         739,889         709,898           511220 Pager Pay         52,710         61,868         61,227         68,173           511240 Leave Payoff         176,966         310,828         0         20,156           511250 Training Pay         0         0         46,373         33,427           511260 Election Workers         68,243         21,488         60,000         610,000           511270 Leadworker Pay         238         632         300         150           511280 Cell Phone Pay         6,634         7,119         6,959         5,919           511420 Premium Pay         1,858,897         1,512,51	511115 Pandemic Recognition Pay	0	666,090	0	0
511140 Sick Pay1,030,9421,212,15000511141 Emergency Sick Pay99,946317,15300511150 Holiday Pay1,778,8971,951,37600511160 Comp Time Pay278,476326,37469,15092,475511180 Differential Pay30,15725,12810,12732,288511210 Compensation Credits777,970758,202739,889709,898511220 Pager Pay52,71061,86861,22768,173511240 Leave Payoff176,966310,828020,156511250 Training Pay0046,37333,427511260 Election Workers68,24321,48860,00060,000511270 Leadworker Pay238632300150511420 Olell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511430 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits901,015,377618,092512010 Fringe Benefits Budget Only001,015,377618,092512100 PERS8,389,5919,068,8669,450,169 </td <td>511120 Temporary Wages</td> <td>669,882</td> <td>928,100</td> <td>848,730</td> <td>977,385</td>	511120 Temporary Wages	669,882	928,100	848,730	977,385
511141 Emergency Sick Pay99,946317,15300511150 Holiday Pay1,778,8971,951,37600511160 Comp Time Pay278,476326,37469,15092,475511180 Differential Pay30,15725,12810,12732,288511210 Compensation Credits777,970758,202739,889709,898511220 Pager Pay52,71061,86861,22768,173511240 Leave Payoff176,966310,828020,156511250 Training Pay0046,37333,427511260 Election Workers68,24321,48860,00060,000511270 Leadworker Pay238632300150511280 Cell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511430 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only01,015,377618,092 <tr<tr>512100 PERSBabel Service</tr<tr>	511130 Vacation Pay	1,899,412	2,045,401	0	0
511150 Holiday Pay1,778,8971,951,37600511160 Comp Time Pay278,476326,37469,15092,475511180 Differential Pay30,15725,12810,12732,288511210 Compensation Credits777,970758,202739,889709,898511220 Pager Pay52,71061,86861,22768,173511240 Leave Payoff176,966310,828020,156511250 Training Pay0046,37333,427511260 Election Workers68,24321,48860,00060,000511270 Leadworker Pay238632300150511280 Cell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511300 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,51337,955,68442,541,15845,711,165Fringe Benefits512101 Fringe Benefits512101 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264<	511140 Sick Pay	1,030,942	1,212,150	0	0
511160 Comp Time Pay       278,476       326,374       69,150       92,475         511180 Differential Pay       30,157       25,128       10,127       32,288         511210 Compensation Credits       777,970       758,202       739,889       709,898         511220 Pager Pay       52,710       61,868       61,227       68,173         511240 Leave Payoff       176,966       310,828       0       20,156         511250 Training Pay       0       0       46,373       33,427         511260 Election Workers       68,243       21,488       60,000       60,000         511280 Cell Phone Pay       68,344       7,119       6,959       5,919         511290 Health Insurance Waiver Pay       49,673       53,549       57,600       65,472         511420 Premium Pay       1,05,601       70,821       64,023       67,225         511420 Premium Pay       1,858,897       1,512,514       1,159,792       1,257,069         511430 Court Time       46,687       60,345       68,540       71,968         511430 Court Time       46,687       60,345       68,540       71,968         511450 Premium Pay Temps       6,020       6,429       0       4,000         5	511141 Emergency Sick Pay	99,946	317,153	0	0
511180 Differential Pay30,15725,12810,12732,288511210 Compensation Credits777,970758,202739,889709,898511220 Pager Pay52,71061,86861,22768,173511240 Leave Payoff176,966310,828020,156511250 Training Pay0046,37333,427511260 Election Workers68,24321,48860,00060,000511280 Cell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511410 Straight Pay105,60170,82164,02367,225511430 Court Time46,68760,34568,54071,968511430 Court Time46,68760,34568,54071,968511430 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512100 Fringe Benefits Budget Only001,015,377618,092512100 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511150 Holiday Pay	1,778,897	1,951,376	0	0
511210 Compensation Credits777,970758,202739,889709,898511220 Pager Pay52,71061,86861,22768,173511240 Leave Payoff176,966310,828020,156511250 Training Pay0046,37333,427511260 Election Workers68,24321,48860,00060,000511270 Leadworker Pay238632300150511280 Cell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only01,015,377618,092512100 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511160 Comp Time Pay	278,476	326,374	69,150	92,475
511220 Pager Pay52,71061,86861,22768,173511240 Leave Payoff176,966310,828020,156511250 Training Pay0046,37333,427511260 Election Workers68,24321,48860,00060,000511270 Leadworker Pay238632300150511280 Cell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511410 Straight Pay105,60170,82164,02367,225511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)0051190 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511180 Differential Pay	30,157	25,128	10,127	32,288
511240 Leave Payoff176,966310,828020,156511250 Training Pay0046,37333,427511260 Election Workers68,24321,48860,00060,000511270 Leadworker Pay238632300150511280 Cell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511410 Straight Pay105,60170,82164,02367,225511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511210 Compensation Credits	777,970	758,202	739,889	709,898
511250 Training Pay0046,37333,427511260 Election Workers68,24321,48860,00060,000511270 Leadworker Pay238632300150511280 Cell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511410 Straight Pay105,60170,82164,02367,225511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only01,015,377618,092512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511220 Pager Pay	52,710	61,868	61,227	68,173
511260 Election Workers68,24321,48860,00060,000511270 Leadworker Pay238632300150511280 Cell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511410 Straight Pay105,60170,82164,02367,225511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511240 Leave Payoff	176,966	310,828	0	20,156
511270 Leadworker Pay238632300150511280 Cell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511410 Straight Pay105,60170,82164,02367,225511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511250 Training Pay	0	0	46,373	33,427
511280 Cell Phone Pay6,8347,1196,9595,919511290 Health Insurance Waiver Pay49,67353,54957,60065,472511410 Straight Pay105,60170,82164,02367,225511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512100 Fringe Benefits Budget Only001,015,377618,092512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511260 Election Workers	68,243	21,488	60,000	60,000
511290 Health Insurance Waiver Pay49,67353,54957,60065,472511410 Straight Pay105,60170,82164,02367,225511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511270 Leadworker Pay	238	632	300	150
511410 Straight Pay105,60170,82164,02367,225511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511280 Cell Phone Pay	6,834	7,119	6,959	5,919
511410 Straight Pay105,60170,82164,02367,225511420 Premium Pay1,858,8971,512,5141,159,7921,257,069511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511290 Health Insurance Waiver Pay	49,673	53,549	57,600	65,472
511430 Court Time46,68760,34568,54071,968511450 Premium Pay Temps6,0206,42904,000511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451		105,601	70,821		67,225
511450 Premium Pay Temps       6,020       6,429       0       4,000         511470 Extra Duty Contract Pay       457       (3,437)       0       0         511930 Clothing Allowance       7,700       9,750       8,200       9,202         Total Salaries and Wages       37,061,531       37,955,684       42,541,158       45,711,165         Fringe Benefits       31,015,377       618,092       512010 Fringe Benefits Budget Only       0       1,015,377       618,092         512110 PERS       8,389,591       9,068,986       9,450,169       10,961,787         512120 401K       304,621       317,781       326,026       360,718         512130 PERS Debt Service       1,788,169       1,384,156       2,279,641       2,016,264         512200 FICA       2,742,407       2,748,802       3,029,316       3,347,451	511420 Premium Pay	1,858,897	1,512,514	1,159,792	1,257,069
511470 Extra Duty Contract Pay457(3,437)00511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511430 Court Time	46,687	60,345	68,540	71,968
511930 Clothing Allowance7,7009,7508,2009,202Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511450 Premium Pay Temps	6,020	6,429	0	4,000
Total Salaries and Wages37,061,53137,955,68442,541,15845,711,165Fringe Benefits512010 Fringe Benefits Budget Only001,015,377618,092512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	511470 Extra Duty Contract Pay	457	(3,437)	0	0
Fringe Benefits         512010 Fringe Benefits Budget Only       0       1,015,377       618,092         512110 PERS       8,389,591       9,068,986       9,450,169       10,961,787         512120 401K       304,621       317,781       326,026       360,718         512130 PERS Debt Service       1,788,169       1,384,156       2,279,641       2,016,264         512200 FICA       2,742,407       2,748,802       3,029,316       3,347,451	511930 Clothing Allowance	7,700	9,750	8,200	9,202
512010 Fringe Benefits Budget Only001,015,377618,092512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	Total Salaries and Wages	37,061,531	37,955,684	42,541,158	45,711,165
512110 PERS8,389,5919,068,9869,450,16910,961,787512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	Fringe Benefits				
512120 401K304,621317,781326,026360,718512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	512010 Fringe Benefits Budget Only	0	0	1,015,377	618,092
512130 PERS Debt Service1,788,1691,384,1562,279,6412,016,264512200 FICA2,742,4072,748,8023,029,3163,347,451	512110 PERS	8,389,591	9,068,986	9,450,169	10,961,787
512200 FICA 2,742,407 2,748,802 3,029,316 3,347,451	512120 401K	304,621	317,781	326,026	360,718
	512130 PERS Debt Service	1,788,169	1,384,156	2,279,641	2,016,264
512200 Beid Leove Oregon evenence	512200 FICA	2,742,407	2,748,802	3,029,316	3,347,451
512300 Faid Leave Oregon expense U U U 176,486	512300 Paid Leave Oregon expense	0	0	0	176,486
512310 Medical Insurance 7,887,006 7,887,197 9,271,746 9,366,828	512310 Medical Insurance	7,887,006	7,887,197	9,271,746	9,366,828
	512320 Dental Insurance			772,414	791,126
					71,845
					149,630
					64,515
					16,382
	·				20,736

LINE ITEM DETAIL

	Requirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
512610 Employee Assistance Program	16,353	16,707	19,356	19,188
512700 County HSA Contributions	58,453	53,197	64,601	37,058
512710 Temp Insurance Contributions	0	0	0	131,106
Total Fringe Benefits	22,166,223	22,454,047	26,609,807	28,149,212
Total Personnel Services	59,227,754	60,409,732	69,150,965	73,860,377
Materials and Services				
Supplies				
521010 Office Supplies	100,390	83,610	113,498	115,504
521030 Field Supplies	48,944	111,290	90,476	118,406
521040 Institutional Supplies	178,464	178,111	238,437	248,496
521050 Janitorial Supplies	40,089	44,359	44,847	45,747
521070 Departmental Supplies	130,101	93,247	114,794	109,459
521080 Food Supplies	26,746	34,618	99,007	166,392
521090 Uniforms and Clothing	125,430	102,255	205,991	195,483
521100 Medical Supplies	39,283	43,726	54,386	58,100
521110 First Aid Supplies	5,253	1,434	5,132	9,211
521120 Drugs	202,852	220,483	180,677	181,168
521170 Educational Supplies	9,960	3,475	5,600	8,950
521190 Publications	5,895	6,857	10,523	8,052
521210 Gasoline	223,133	299,912	341,989	343,810
521220 Diesel	8,550	11,172	10,045	9,083
521230 Propane	218	198	300	200
521240 Automotive Supplies	1,538	1,997	1,500	1,500
521241 Oil and Lubricants	0	148	0	0
521300 Safety Clothing	72,919	11,795	37,444	35,257
521310 Safety Equipment	31,482	1,469	1,311	1,111
Total Supplies	1,251,245	1,250,158	1,555,957	1,655,929
Materials				
522020 Crushed Rock	6,214	0	3,000	1,500
522060 Sign Materials	209	510	2,450	1,950
522080 Building Materials	7,099	457	1,000	2,000
522100 Parts	19,251	26,342	12,000	15,000
522120 Tires and Accessories	620	300	1,500	1,000
522140 Small Tools	9,042	2,654	4,500	4,500
522150 Small Office Equipment	80,984	74,577	60,220	60,036
522160 Small Departmental Equipment	266,786	80,493	128,646	85,647
522170 Computers Non Capital	284,220	38,346	59,214	72,623
522180 Software	52,377	8,161	15,497	15,766
Total Materials	726,803	231,838	288,027	260,022
Communications				
523010 Telephone Equipment	3,005	793	7,791	2,935

### MARION COUNTY FY 2023-24 BUDGET LINE ITEM DETAIL

GENERAL	FUND
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	Requirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
523015 Video Security Equipment	4,011	3,724	0	1,660
523020 Phone and Communication Svcs	45,733	39,978	52,023	39,615
523040 Data Connections	85,456	98,396	98,038	108,378
523050 Postage	95,833	154,274	119,760	121,230
523060 Cellular Phones	138,002	109,377	117,047	121,038
523090 Long Distance Charges	9,419	6,004	7,181	5,972
523100 Radios and Accessories	10,593	19,922	63,014	39,064
Total Communications	392,052	432,468	464,854	439,892
Utilities				
524010 Electricity	723,530	708,118	773,852	827,131
524020 City Operations and St Lights	4,718	4,509	4,245	4,336
524040 Natural Gas	106,939	106,370	117,763	177,528
524050 Water	96,295	101,329	110,613	119,056
524070 Sewer	223,004	195,387	229,842	216,716
524090 Garbage Disposal and Recycling	61,484	54,833	56,745	61,271
Total Utilities	1,215,970	1,170,546	1,293,060	1,406,038
Contracted Services				
525110 Consulting Services	202,696	96,071	45,852	42,852
525153 Fiscal Agent Services	53,835	0	0	0
525155 Credit Card Fees	300	1,553	1,810	2,400
525156 Bank Services	39,438	47,050	38,000	50,000
525157 Investment Services	0	25,173	0	0
525158 Armored Car Services	32,488	41,872	0	0
525175 Temporary Staffing	6,550	0	0	0
525210 Medical Services	476,973	417,632	458,061	476,109
525211 Psychiatric Services	18,051	24,664	23,682	31,496
525215 Dental Services	57,060	75,447	84,950	99,000
525220 Hospital Services	376,967	136,049	106,482	199,303
525225 Ambulance Services	13,340	5,956	5,561	5,000
525235 Laboratory Services	22,683	28,771	34,543	30,278
525240 XRay Services	28,307	29,053	29,445	34,476
525246 Transcription Services	0	2,342	2,638	2,638
525310 Laundry Services	24,720	24,524	25,107	21,442
525320 Food Services	970,875	1,113,013	1,753,996	1,707,936
525330 Transportation Services	2,011	1,001	1,573	2,700
525340 Counseling and Mentoring Svcs	1,779	3,580	0	3,500
525345 Youth Stipends	44,049	42,846	75,000	71,000
525350 Janitorial Services	6,093	7,431	8,851	9,251
525360 Public Works Services	59,205	62,128	66,000	67,950
525400 Public Safety Program Services	8,698	7,803	10,702	9,490
525410 Dispatch Services	1,043,231	1,060,093	1,125,111	1,186,048

### MARION COUNTY FY 2023-24 BUDGET LINE ITEM DETAIL

	Requirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
525415 Cable Access Services	252,372	278,377	265,440	265,440
525420 Regional Area Info Network	10,450	11,387	11,120	11,120
525430 Programming and Data Services	243,290	186,887	581,994	300,000
525440 Client Assistance	978	2,155	6,800	118,215
525450 Subscription Services	124,932	217,665	195,182	239,651
525510 Legal Services	17,502	131,168	207,900	208,200
525515 Polygraph Services	1,810	1,685	0	2,000
525540 Witnesses	20,080	44,319	35,150	35,150
525541 Witness Mileage Reimbursement	4,137	6,715	6,020	7,020
525550 Court Services	2,814	1,444	3,770	3,570
525555 Security Services	223,274	19,956	62,420	57,255
525630 Insurance Admin Services	7,920	7,656	10,000	10,000
525710 Printing Services	289,592	215,678	314,092	310,860
525715 Advertising	22,301	4,313	10,932	12,932
525735 Mail Services	152,801	190,387	165,149	186,555
525740 Document Disposal Services	18,516	16,323	19,929	22,006
525770 Interpreters and Translators	15,150	30,039	25,108	30,150
525870 Hazardous Waste Disposal	5,282	4,790	5,761	5,750
525999 Other Contracted Services	1,134,655	752,990	4,369,549	4,457,132
Total Contracted Services	6,037,203	5,377,983	10,193,680	10,335,875
Repairs and Maintenance				
526010 Office Equipment Maintenance	73,262	73,041	72,575	72,003
526011 Dept Equipment Maintenance	23,358	48,497	27,881	28,418
526012 Vehicle Maintenance	37,437	44,782	39,994	59,803
526014 Radio Maintenance	120,479	157,025	154,700	158,524
526020 Computer Hardware Maintenance	1,816	6,438	12,054	1,907
526021 Computer Software Maintenance	459,978	537,643	519,527	578,515
526022 Telephone Maintenance	192	235	1,200	1,200
526030 Building Maintenance	434,747	99,719	202,048	104,113
526040 Remodels and Site Improvements	8,051	16,558	9,393	9,500
526050 Grounds Maintenance	3,686	15,159	2,000	0
Total Repairs and Maintenance	1,163,005	999,095	1,041,372	1,013,983
Rentals				
527100 Vehicle Rental	2,735	3,921	13,170	9,800
527110 Fleet Leases	805,413	802,819	933,976	1,122,658
527120 Motor Pool Mileage	2,318	3,764	10,170	7,215
527130 Parking	9,064	7,309	1,290	2,670
527140 County Parking	33,482	33,660	31,020	33,670
527210 Building Rental Private	364,196	360,048	353,807	358,714
527230 Fairgrounds Rental	75,590	0	0	0

LINE ITEM DETAIL

	Requirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
527240 Condo Assn Assessments	154,668	157,555	139,212	156,736
527300 Equipment Rental	95,673	71,431	84,827	91,129
527999 GASB 87 Adjustment	0	(329,133)	0	0
Total Rentals	1,543,139	1,111,374	1,567,472	1,782,592
Insurance		, ,		, ,
528110 Liability Insurance Premiums	225	900	3,200	3,000
528140 Malpractice Insurance Premiums	40,383	40,283	45,340	44,406
528210 Public Official Bonds	4,450	4,562	1,850	1,850
528220 Notary Bonds	1,333	1,344	1,505	1,465
528415 Auto Claims	7,682	8,110	0	0
Total Insurance	54,073	55,199	51,895	50,721
Miscellaneous		,	- ,	,
529110 Mileage Reimbursement	15,025	18,208	29,933	30,383
529120 Commercial Travel	3,540	16,394	20,237	18,369
529130 Meals	13,339	15,992	35,826	35,900
529140 Lodging	12,107	50,995	69,940	72,380
529210 Meetings	3,492	7,905	12,968	11,400
529220 Conferences	13,882	23,869	29,080	29,250
529230 Training	87,968	121,586	240,190	182,286
529250 Tuition Reimbursement	1,000	1,000	1,000	1,000
529300 Dues and Memberships	243,765	238,472	233,959	247,580
529540 Predatory Animals	71,806	70,559	81,146	81,146
529550 Water Master	8,700	0	8,700	8,700
529610 Homicide Investigations	1,810	665	1,500	1,500
529640 Victim Restitution	14,329	13,566	10,000	10,000
529650 Pre Employment Costs	35,564	39,419	41,990	52,997
529690 Other Investigations	8,217	17,890	2,600	2,600
529740 Fairs and Shows	23,187	1,925	5,300	5,350
529830 Dog Licenses	134	0	128	160
529840 Professional Licenses	430	200	555	2,151
529850 Device Licenses	380	695	1,515	1,478
529860 Permits	225	1,376	420	420
529880 Recording Charges				25,000
	23,798	23,776	28,000	
529910 Awards and Recognition	24,511	8,604	14,167	17,293
529998 Retroactive PERS Adjustments	9,885	3,550	30,000	30,000
529999 Miscellaneous Expense	1,752	10,173	2,500	2,500
Total Miscellaneous	618,846	686,820	901,654	869,843
Total Materials and Services	13,002,337	11,315,481	17,357,971	17,814,895
Administrative Charges	000.050	000 000	040.044	000 740
611100 County Admin Allocation	663,953	623,909	848,011	930,740
611210 Facilities Mgt Allocation	2,162,533	2,138,944	2,572,160	2,572,291

### MARION COUNTY FY 2023-24 BUDGET LINE ITEM DETAIL

GENERAL FOND				
Re	equirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
611220 Custodial Allocation	808,056	889,741	1,074,581	1,095,615
611230 Courier Allocation	28,658	22,798	32,032	41,673
611250 Risk Management Allocation	282,658	262,610	300,252	320,586
611260 Human Resources Allocation	793,363	817,968	943,365	1,055,023
611300 Legal Services Allocation	487,593	473,928	593,132	580,715
611400 Information Tech Allocation	1,804,790	1,684,129	2,005,873	1,867,418
611410 FIMS Allocation	766,514	642,868	797,765	725,391
611420 Telecommunications Allocation	219,731	207,486	242,758	149,592
611430 Info Tech Direct Charges	911,402	969,447	1,107,811	1,150,441
611600 Finance Allocation	738,668	805,172	989,908	1,105,336
611800 MCBEE Allocation	47,593	1,995	57,762	658,601
612100 IT Equipment Use Charges	302,867	306,872	297,079	140,664
614100 Liability Insurance Allocation	696,999	599,201	926,599	882,171
614200 WC Insurance Allocation	299,201	398,300	418,000	561,102
Total Administrative Charges	11,014,578	10,845,367	13,207,088	13,837,359
Capital Outlay				
531100 Office Equipment Capital	0	11,684	0	0
531300 Departmental Equipment Capital	462,206	22,290	35,662	0
531600 Computer Hardware Capital	30,888	0	0	0
531700 Computer Software Capital	30,449	0	0	0
534150 Building Acquisitions	88,170	0	0	0
538100 Lease expense	0	64,479	0	0
Total Capital Outlay	611,712	98,453	35,662	0
Debt Service Principal	- ,	,	,	
541200 Lease Financing Principal	0	312,531	0	0
Total Debt Service Principal	0	312,531	0	0
Debt Service Interest		- ,		
542200 Lease Interest	0	18,054	0	0
Total Debt Service Interest	0	18,054	0	0
Special Payments		,		
551300 Distributions to Tax Districts	0	1,141,680	0	0
551400 Community Support	3,470,600	0	0	0
Total Special Payments	3,470,600	1,141,680	0	0
Transfers Out	0, 11 0,000	1,111,000		
561115 Transfer to Non Dept Grants	51,014	48,909	71,164	71,164
561130 Transfer to Public Works	212,778	151,734	482,358	508,378
561160 Xfer to Community Svcs Grants	2,000	2,000	2,000	2,000
561170 Transfer to Comm Development	330,000	0	2,000	2,000
561190 Transfer to Health	3,628,932	3,347,854	3,498,274	3,569,733
561220 Transfer to Child Support	450,357	345,728	523,161	535,967
561230 Transfer to Dog Services	1,009,258	1,130,735	1,376,213	1,447,099
USIZOU HANSIELU DUY DELVICES	1,009,200	1,100,700	1,370,213	1, <del>11</del> ,099

## MARION COUNTY FY 2023-24 BUDGET LINE ITEM DETAIL

## GENERAL FUND

	Requirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
561250 Transfer to Sheriff Grants	42,041	0	0	0
561270 Transfer to County Fair	70,000	70,000	70,000	70,000
561300 Transfer to DA Grants	53,376	65,627	109,584	135,508
561305 Transfer to Land Use Planning	338,958	288,027	511,198	437,996
561310 Transfer to Parks	140,743	246,403	265,062	406,805
561320 Transfer to Surveyor	101,659	140,342	140,342	140,342
561410 Transfer to Debt Service	3,328,538	3,371,188	4,134,765	3,465,933
561455 Xfer to Facility Renovation	0	100,000	500,000	0
561480 Xfer to Capital Impr Projects	1,203,417	6,584,777	4,076,689	840,390
561580 Transfer to Central Services	528,785	518,814	1,008,432	1,145,546
561595 Transfer to Fleet Management	29,821	8,729	62,337	62,337
Total Transfers Out	11,521,677	16,420,867	16,831,579	12,839,198
Contingency				
571010 Contingency	0	0	3,145,000	3,261,436
Total Contingency	0	0	3,145,000	3,261,436
Reserve for Future Expenditure				
572010 Reserve for Future Expenditure	0	0	821,811	0
Total Reserve for Future Expenditure	0	0	821,811	0
Ending Fund Balance				
573010 Unapprop Ending Fund Balance	0	0	11,794,909	12,309,436
Total Ending Fund Balance	0	0	11,794,909	12,309,436
Total FND 100 General Fund	98,848,659	100,562,164	132,344,985	133,922,701
GRAND TOTAL	98,848,659	100,562,164	132,344,985	133,922,701

LINE ITEM DETAIL

F	Resources	EV 04 00		
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
Intergovernmental Federal				
331040 FEMA Disaster Assistance	0	3,335	0	0
331401 Coronavirus Relief Fund	91,179	266	0	0
331403 Emergency Rental Assistance	0	26,080	0	0
331404 County American Rescue Plan	0	477,888	0	460,000
Total Intergovernmental Federal	91,179	507,569	0	460,000
Intergovernmental State				
332094 Oregon Housing Community Svcs	0	0	0	86,241
Total Intergovernmental State	0	0	0	86,241
Charges for Services				
341430 Copy Machine Fees	0	2	0	0
341520 System Development Charges	0	6,254	0	0
341620 User Fees	442,668	206,655	190,487	190,237
341690 Attorney Fees	191,323	199,359	222,470	207,763
341999 Other Fees	9,675	600	0	0
342311 Vehicle Charging Fees	0	30	0	240
342910 Public Records Request Charges	12,391	2,117	100	0
344250 Telephone Use Reimbursement	32,046	33,287	31,774	30,192
344300 Restitution	0	37	0	0
344800 EAIP Reimbursement	2,520	0	0	0
344999 Other Reimbursements	514	521	800	800
345300 Surplus Property Sales	144	683	0	0
347101 Central Svcs to Other Agencies	170,175	145,704	125,097	131,230
348700 Wellness Program	55,301	54,249	55,301	66,134
Total Charges for Services	916,757	649,497	626,029	626,596
Admin Cost Recovery				
411100 County Admin Allocation	2,147,221	2,057,999	2,807,452	3,151,386
411200 Business Services Allocation	0	0	913,334	888,973
411210 Facilities Mgt Allocation	3,121,729	3,111,294	3,348,248	3,631,029
411220 Custodial Allocation	1,354,167	1,605,205	1,442,943	1,635,116
411230 Courier Allocation	85,974	70,218	79,899	103,633
411250 Risk Management Allocation	535,380	530,890	503,581	552,322
411260 Human Resources Allocation	2,425,006	2,564,813	3,013,424	3,302,774
411300 Legal Services Allocation	1,400,457	1,475,282	1,829,233	1,953,752
411400 Information Tech Allocation	8,250,844	8,213,327	10,532,100	10,365,262
411410 FIMS Allocation	2,536,754	2,167,056	1,751,727	1,405,760
411600 Finance Allocation	2,813,925	3,140,705	4,000,499	4,110,140
411800 MCBEE Allocation	165,458	7,002	201,531	1,889,915
Total Admin Cost Recovery	24,836,915	24,943,791	30,423,971	32,990,062

LINE ITEM DETAIL

	Resources			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
371000 Miscellaneous Income	10	406	100	0
Total Other Revenues	10	406	100	0
General Fund Transfers				
381100 Transfer from General Fund	528,785	518,814	1,008,432	1,145,546
Total General Fund Transfers	528,785	518,814	1,008,432	1,145,546
Other Fund Transfers				
381155 Xfr from Tax Title Land Sales	54,781	79,500	84,450	111,625
Total Other Fund Transfers	54,781	79,500	84,450	111,625
Total FND 580 Central Services	26,428,427	26,699,578	32,142,982	35,420,070
GRAND TOTAL	26,428,427	26,699,578	32,142,982	35,420,070

LINE ITEM DETAIL

	Requirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
Personnel Services				
Salaries and Wages				
511020 Salaries and Wages Budget Only	0	0	(265,246)	24,731
511110 Regular Wages	10,893,289	10,474,911	14,534,688	16,157,995
511115 Pandemic Recognition Pay	0	237,000	0	0
511120 Temporary Wages	70,272	47,102	41,068	45,931
511130 Vacation Pay	688,733	659,797	0	0
511140 Sick Pay	347,959	460,567	0	0
511141 Emergency Sick Pay	19,798	81,345	0	0
511150 Holiday Pay	613,557	660,616	0	0
511160 Comp Time Pay	21,418	22,364	0	0
511180 Differential Pay	14,909	17,762	0	24,082
511210 Compensation Credits	180,433	168,451	157,048	153,810
511220 Pager Pay	51,640	50,963	52,000	52,750
511240 Leave Payoff	121,313	186,111	59,700	38,600
511250 Training Pay	2,105	752	0	0
511270 Leadworker Pay	2,864	903	3,000	3,000
511280 Cell Phone Pay	1,084	722	0	0
511290 Health Insurance Waiver Pay	32,775	27,184	26,400	33,600
511410 Straight Pay	1,132	89	0	0
511420 Premium Pay	38,362	30,565	48,900	41,850
511450 Premium Pay Temps	292	36	0	0
Total Salaries and Wages	13,101,934	13,127,238	14,657,558	16,576,349
Fringe Benefits				
512010 Fringe Benefits Budget Only	0	0	(181,599)	30,264
512110 PERS	2,749,632	2,842,009	3,505,328	4,097,863
512120 401K	199,988	206,142	239,700	269,855
512130 PERS Debt Service	781,750	600,713	848,662	753,998
512200 FICA	964,085	938,278	1,119,646	1,244,581
512300 Paid Leave Oregon expense	0	0	0	66,212
512310 Medical Insurance	2,577,720	2,571,854	3,141,009	3,236,399
512320 Dental Insurance	208,389	206,800	266,864	275,090
512330 Group Term Life Insurance	22,674	22,124	34,423	28,013
512340 Long Term Disability Insurance	43,612	42,367	53,963	58,385
512400 Unemployment Insurance	39,364	39,483	44,162	24,523
512520 Workers Comp Insurance	3,343	3,150	5,695	5,788
512600 Wellness Program	6,559	6,278	7,520	7,680
512610 Employee Assistance Program	5,858	5,858	7,155	7,127
512700 County HSA Contributions	37,928	33,590	26,706	34,468
Total Fringe Benefits	7,640,902	7,518,648	9,119,234	10,140,246
Total Personnel Services	20,742,836	20,645,885	23,776,792	26,716,595

LINE ITEM DETAIL

Re	quirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
Materials and Services				
Supplies				
521010 Office Supplies	29,567	27,584	32,325	26,825
521050 Janitorial Supplies	78,479	84,426	104,989	116,521
521052 Janitorial Floor Care	2,096	1,486	2,500	2,778
521060 Electrical Supplies	29,372	36,699	25,000	25,000
521070 Departmental Supplies	25,772	19,897	28,425	29,725
521090 Uniforms and Clothing	4,819	4,518	6,550	6,342
521110 First Aid Supplies	0	0	475	500
521140 Vaccines	35	0	500	500
521170 Educational Supplies	80	0	0	0
521190 Publications	5,910	7,626	11,537	11,007
521210 Gasoline	7,644	11,306	8,452	9,082
521220 Diesel	2,030	615	1,000	1,000
521230 Propane	74	86	150	150
521300 Safety Clothing	579	1,742	1,000	1,056
521310 Safety Equipment	20,874	4,403	5,000	10,000
Total Supplies	207,332	200,388	227,903	240,486
Materials				
522060 Sign Materials	515	5,745	250	1,000
522070 Paint	75	651	500	5,000
522100 Parts	33	0	0	0
522110 Batteries	10,733	12,818	10,333	10,050
522140 Small Tools	4,326	6,613	5,450	5,400
522150 Small Office Equipment	25,589	19,503	16,455	18,877
522160 Small Departmental Equipment	3,969	5,207	10,300	10,411
522170 Computers Non Capital	97,885	4,369	490,987	485,929
522180 Software	16,346	55,003	67,181	27,366
Total Materials	159,470	109,908	601,456	564,033
Communications				
523010 Telephone Equipment	708	2,720	1,500	1,500
523015 Video Security Equipment	42,607	41,898	85,865	0
523020 Phone and Communication Svcs	158,346	157,011	161,689	151,629
523040 Data Connections	14,058	19,490	35,282	78,332
523050 Postage	3,046	2,990	5,725	5,460
523060 Cellular Phones	52,001	46,403	53,876	51,022
523070 Pagers	1,125	960	0	0
523090 Long Distance Charges	13,229	5,639	8,451	13,184
Total Communications	285,121	277,111	352,388	301,127
Utilities				
524010 Electricity	93,809	102,157	139,762	139,020

LINE ITEM DETAIL

Req	Requirements								
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED					
524020 City Operations and St Lights	72	670	700	725					
524040 Natural Gas	2,500	3,335	21,439	6,189					
524050 Water	2,696	3,146	2,575	3,785					
524070 Sewer	3,576	4,036	4,996	4,600					
524090 Garbage Disposal and Recycling	13,863	24,574	27,901	23,400					
Total Utilities	116,515	137,918	197,373	177,719					
Contracted Services									
525110 Consulting Services	164,510	0	201,000	503,000					
525150 Audit Services	112,275	127,145	151,313	120,170					
525152 Accounting Services	0	5,388	0	0					
525153 Fiscal Agent Services	1,740	1,245	2,500	2,500					
525156 Bank Services	0	0	5,000	5,000					
525157 Investment Services	0	0	95,000	95,000					
525158 Armored Car Services	0	0	54,000	54,000					
525160 Wellness Services	1,252	15,320	18,340	18,340					
525175 Temporary Staffing	18,462	110,474	51,000	72,000					
525177 Employment Agencies	400	1,495	600	600					
525355 Engineering Services	0	5,716	2,500	2,500					
525360 Public Works Services	126	383	0	1,000					
525450 Subscription Services	231,755	367,372	355,828	889,158					
525510 Legal Services	61,541	154,247	111,384	111,384					
525540 Witnesses	0	60	50	50					
525541 Witness Mileage Reimbursement	0	0	50	50					
525620 Insurance Brokers	97,099	100,012	98,000	107,702					
525630 Insurance Admin Services	20,454	21,702	30,000	21,328					
525710 Printing Services	7,872	7,741	11,265	14,640					
525715 Advertising	12,560	7,154	40,925	29,425					
525735 Mail Services	14,077	14,601	14,595	15,000					
525740 Document Disposal Services	825	2,142	1,610	1,760					
525930 Fair Events and Activities	0	483	0	0					
525999 Other Contracted Services	151,378	447,043	876,457	276,671					
Total Contracted Services	896,327	1,389,722	2,121,417	2,341,278					
Repairs and Maintenance									
526010 Office Equipment Maintenance	207	28	400	400					
526011 Dept Equipment Maintenance	4,442	10,677	10,070	15,926					
526012 Vehicle Maintenance	1,983	2,290	2,000	2,000					
526020 Computer Hardware Maintenance	147,752	138,855	189,703	185,297					
526021 Computer Software Maintenance	1,071,682	1,023,295	894,623	896,982					
526022 Telephone Maintenance	58,952	66,722	57,543	66,722					
526030 Building Maintenance	177,433	227,132	344,308	336,026					
526031 Elevator Maintenance	21,775	21,150	30,000	30,000					
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LINE ITEM DETAIL

Req	uirements			
	FY 22-23 BUDGET	FY 23-24 PROPOSED		
526032 Roof Maintenance	0	0	5,000	5,000
526040 Remodels and Site Improvements	3,781	0	0	0
526050 Grounds Maintenance	127,767	43,687	62,000	33,778
Total Repairs and Maintenance	1,615,774	1,533,837	1,595,647	1,572,131
Rentals				
527100 Vehicle Rental	0	0	200	200
527110 Fleet Leases	34,056	34,752	40,272	41,017
527120 Motor Pool Mileage	2,590	5,410	7,450	10,861
527130 Parking	116	42	325	375
527140 County Parking	4,290	3,300	3,300	3,300
527200 Building Rental County	8,395	8,576	10,209	10,067
527240 Condo Assn Assessments	113,077	112,453	108,773	118,355
527300 Equipment Rental	45,662	49,910	63,714	66,992
527999 GASB 87 Adjustment	0	(18,706)	0	0
Total Rentals	208,187	195,737	234,243	251,167
Insurance				
528210 Public Official Bonds	0	0	2,500	2,500
528220 Notary Bonds	40	0	120	120
528415 Auto Claims	0	353	0	0
Total Insurance	40	353	2,620	2,620
Miscellaneous				
529110 Mileage Reimbursement	5,828	5,320	9,887	11,792
529120 Commercial Travel	1,245	5,533	17,979	17,519
529130 Meals	504	5,851	9,731	10,281
529140 Lodging	2,509	16,564	35,477	39,077
529210 Meetings	9,382	8,259	8,950	10,825
529220 Conferences	4,078	13,766	52,804	48,977
529230 Training	87,234	51,602	117,845	103,189
529300 Dues and Memberships	21,900	18,347	27,826	84,684
529440 Safety Grants	0	66	6,500	6,500
529450 Wellness Grants	121	592	6,500	6,500
529650 Pre Employment Costs	3,050	3,625	2,500	2,800
529690 Other Investigations	0	45	250	250
529740 Fairs and Shows	0	181	1,875	2,075
529840 Professional Licenses	525	0	525	1,290
529850 Device Licenses	1,649	2,464	5,000	5,000
529860 Permits	2,512	1,473	1,700	1,700
529910 Awards and Recognition	2,495	4,264	15,230	9,420
529996 Amortization Lease Expense	0	18,590	0	0
529999 Miscellaneous Expense	691	(62)	2,275	0
Total Miscellaneous	143,721	156,482	322,854	361,879

LINE ITEM DETAIL

	Requirements			
	FY 20-21 ACTUAL	FY 21-22 ACTUAL	FY 22-23 BUDGET	FY 23-24 PROPOSED
Total Materials and Services	3,632,485	4,001,457	5,655,901	5,812,440
Administrative Charges				
611100 County Admin Allocation	213,438	198,456	278,800	291,871
611210 Facilities Mgt Allocation	221,808	218,929	270,138	265,102
611220 Custodial Allocation	147,360	169,053	201,455	203,480
611230 Courier Allocation	7,142	5,870	8,576	10,654
611250 Risk Management Allocation	25,903	25,151	34,118	29,831
611260 Human Resources Allocation	242,623	256,099	306,632	326,008
611300 Legal Services Allocation	323,099	377,559	492,434	557,166
611400 Information Tech Allocation	294,701	273,857	418,471	388,032
611410 FIMS Allocation	161,808	135,643	176,018	153,720
611420 Telecommunications Allocation	32,005	33,241	40,442	23,001
611430 Info Tech Direct Charges	12,463	14,336	17,007	22,032
611600 Finance Allocation	175,394	178,675	211,955	278,848
611800 MCBEE Allocation	17,996	703	22,029	147,208
612100 IT Equipment Use Charges	43,966	38,448	39,114	19,983
614100 Liability Insurance Allocation	77,600	69,900	105,900	104,000
614200 WC Insurance Allocation	55,800	56,200	87,200	70,099
Total Administrative Charges	2,053,106	2,052,120	2,710,289	2,891,035
Debt Service Interest				
542200 Lease Interest	0	480	0	0
Total Debt Service Interest	0	480	0	0
Total FND 580 Central Services	26,428,428	26,699,943	32,142,982	35,420,070
GRAND TOTAL	26,428,428	26,699,943	32,142,982	35,420,070

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## MARION COUNTY FY 2023-24 BUDGET APPENDIX A PUBLIC NOTICE OF BUDGET COMMITTEE MEETING

## NOTICE OF BUDGET COMMITTEE MEETING

A public meeting of the Budget Committee of Marion County, Oregon, to discuss the budget for the fiscal year July 1, 2023, to June 30, 2024, will be held at Courthouse Square, Senator Hearing Room, 555 Court St. NE, Salem, Oregon. The meeting will take place on May 23rd, 2023, at 9:00 am. The purpose of this meeting is to receive the budget message, review the budget document, and approve the budget. Public comment will be taken from 5:00-5:30 pm. Any person may appear at the meeting and discuss the proposed budget during the public comment period. If further deliberations are necessary, a second meeting will be held May 25th, 9:00 am to 12:00 pm, 2023, to receive additional budget information and approve the budget. A copy of the budget document may be obtained on or after 12:00 pm (Noon), May 19, 2023, at the Board of Commissioners' Office, Room 5332, Courthouse Square, 555 Court street, Salem, or on the Marion County's website at <u>www.co.marion.or.us</u>. Notice of this Budget Committee meeting is also posted on the county's website. Published May 10, 2023.

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## MARION COUNTY FY 2023-24 BUDGET APPENDIX A PUBLIC NOTICE OF BUDGET COMMITTEE MEETING

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## MARION COUNTY FY 2023-24 BUDGET APPENDIX I CONTINGENCY, RESERVES AND ENDING FUND BALANCE

Per Marion County Policy 490, the General Fund budget shall include a contingency of no less than 1% of adjusted general fund resource and an Unappropriated Ending Fund Balance of no less than 5% of adjusted general fund resources. Adjusted General Fund resources will exclude net working capital, as well as other material transfers-in that are deemed "one-time" transfers. The Rainy-Day Fund unappropriated reserves are available (under certain conditions) to meet the purposes of this policy.

General Reserves <sup>1</sup>								
	General Fund	Rainy Day	Total	FY 2023-24 % Reserves based on Adj General Fund Resources	FY 2022-23 % Reserves based on Adj General Fund Resources (Adopted)			
Contingency	3,261,436	-	\$ 3,261,436	3.0%	3.0%			
Reserve for Future Expenditures	-	2,419,266	\$ 2,419,266	2.2%	2.3%			
Unappropriated Ending Fund Balance	12,309,436	-	\$ 12,309,436	11.3%	11.4%			
Total	15,570,872	2,419,266	\$ 17,990,138	16.5%	16.7%			
Adjusted General Fund Resources <sup>2</sup>	108,714,522	-	\$108,714,522					

1 = Reserves includes the sum of Contingency, Reserve for Future Expenditure and Unappropriated Ending Fund Balance.

2 = Adjusted General Fund resources are total resources less net working capital.

## MARION COUNTY FY 2023-24 BUDGET APPENDIX I CONTINGENCY, RESERVES AND ENDING FUND BALANCE

	ntingency, Reserve ed Ending Fund Ba		-		
Funds	Contingency	Reserve for Future Expenditures	Unappropriate d Ending Fund Balance	Total Budget By Fund	for Total Budget By Fund
General Fund	3,261,436		12,309,436	-	11.6%
American Rescue Plan	1,888,753			26,622,287	36.6%
Building Inspection	1,000,000		4,887,567	10,409,499	56.6%
Capital Building and Equipment		146,339		146,339	100.0%
Capital Improvement Projects	689,000	5,973,208	-	15,670,045	42.5%
Central Services			-	35,420,070	0.0%
Child Support		-		2,285,039	0.0%
Community Corrections	1,764,577	-	-	21,054,985	8.4%
Community Development	401,714	7,221,820	-	8,743,712	87.2%
Community Services Grants	1,985,000	16,222,209		19,856,372	91.7%
County Clerk Records				260,767	0.0%
County Fair	95,000	-	336,141	1,036,117	41.6%
County Schools	-	-	-	1,067,934	0.0%
Criminal Justice Assessment	84,159	-	388,084	1,458,952	32.4%
Debt Service	-	-	3,217,838	13,702,731	23.5%
District Attorney Grants	110,863	-		1,737,162	6.4%
Dog Services		-	-	1,851,182	0.0%
Enhanced Public Safety ESSD	273,532	-	465,558	2,735,317	27.0%
Environmental Services	2,750,000	-	10,024,674	52,902,521	24.1%
Facility Renovation		3,508,556		21,670,799	16.2%
Fleet Management	540,000		1,778,463	5,464,074	42.4%
Health and Human Services	6,412,501	-	5,628,050	103,909,254	11.6%
Inmate Welfare	105,977	-	621,333	1,059,774	68.6%
Juvenile Grants	393,166	294,591	-	4,093,015	16.8%
Land Use Planning	-	-		1,113,196	0.0%
Law Library	50,601		726,047	1,104,198	70.3%
Lottery and Economic Dev	378,980	1,580,615	-	5,623,498	34.8%
Non Departmental Grants	3,560,000		206,581	14,611,671	52.6%
Parks	400,000		578,789	4,285,670	22.8%
Public Works	6,373,000		20,443,065	96,430,460	27.8%
Public Works Grants	-	-	-	14,218,881	0.0%
Rainy Day	-	2,419,266		2,419,266	100.0%
Self Insurance	3,415,094		8,488,801	48,154,988	24.7%
Sheriff Grants	349,469		724,364	4,506,967	23.8%
Stormwater Management	210,000		371,029		27.5%
Surveyor	400,000		2,719,154	4,239,456	73.6%
Tax Title Land Sales	50,000		144,402	641,258	30.3%
Traffic Safety Team	-	-	-	2,329,444	0.0%
Total	\$ 36,942,822	\$ 49,132,710	\$ 74,059,376	\$ 688,873,465	23.2%

## MARION COUNTY FY 2023-24 BUDGET APPENDIX J CHANGES IN ENDING FUND BALANCE

### **CHANGES IN ENDING FUND BALANCE BY FUND**

The change between beginning fund balance and ending fund balance is one indicator of the financial condition of a fund. A small or no change likely indicates stability; a substantially larger ending fund balance is often a sign of financial improvement, while a substantially small or smaller ending fund balance may indicate a problem.

The Summary of Budgeted Changes in Fund Balance FY 2023-24 on the following page illustrates how some funds may have funding difficulties in due to greatly reduced, little, or no net working capital. The most critical problem is within departmental budgets where many funds will intentionally have an ending fund balance to carry into the following year for cash flow purposes to continue operating until sufficient new revenue is received. Also, special revenue funds utilizing large federal grant funds would normally carry grant unexpended balances into the following county fiscal year first quarter. This enables continued funding of programs until new federal funds are received in October, the first quarter of the new federal fiscal year.

Non-Departmental funds may have a wide variety as to sources and uses of funds, while others function only to the extent that earmarked revenue is received. Capital funds are generally not expected to have ending fund balances, as funds not budgeted for expenditure are allocated to contingency or reserve for future expenditure. Contingency and reserve for future expenditure are classified as expenditures on the schedule on the following page.

Note that the number of funds and the extent of the decline in their fund balances "may" indicate financial difficulties. It is common for many types of funds to end a fiscal year with a larger fund balance than budgeted. Departments often budget for contingency rather than tying up funds in ending fund balance where, by local budget law, it cannot be readily accessed, and the contingency is frequently not utilized. On the expenditure side, personnel services budgets are rarely fully expended due to employee turnover and hiring lag and there is frequently savings in other appropriation categories. These savings all end up in ending fund balance. The explanation of whether or not a change in ending fund balance is good, bad or neutral lies throughout this book in budget justifications.

The beginning fund balance is by definition also the ending fund balance of the prior fiscal year. Marion County uses the terminology "net working capital" instead of beginning fund balance in budgeting. Revenues include all resources except beginning fund balance. Expenditures include contingency and reserve for future expenditure. Ending fund balance includes those funds classified as reserves.

## MARION COUNTY FY 2023-24 BUDGET APPENDIX J CHANGES IN ENDING FUND BALANCE

### Budget Officer Proposed Stage

Fund Name	Beginning Fund Balance	Revenue	Expenditures	Ending Fund Balance	Change from Prior Year	% Change
General Fund	25,208,179	108,714,522	121,613,265	12,309,436	(12,898,743)	
American Rescue Plan	-	26,622,287	26,622,287	-	-	0.0%
Building Inspection	6,609,499	3,800,000	5,521,932	4,887,567	(1,721,932)	-26.1%
Capital Building and Equipment	142,840	3,499	146,339	-	(142,840)	
Capital Improvement Projects	11,796,951	3,873,094	15,670,045	-	(11,796,951)	-100.0%
Central Services	-	35,420,070	35,420,070	-	-	0.0%
Child Support	-	2,285,039	2,285,039	-	-	0.0%
Community Corrections	3,858,477	17,196,508	21,054,985	-	(3,858,477)	-100.0%
Community Development	557,448	8,186,264	8,743,712	-	(557,448)	-100.0%
Community Services Grants	75,503	19,780,869	19,856,372	-	(75,503)	
County Clerk Records	160,567	100,200	260,767	-	(160,567)	-100.0%
County Fair	605,727	430,390	699,976	336,141	(269,586)	
County Schools	349,587	718,347	1,067,934	-	(349,587)	-100.0%
Criminal Justice Assessment	539,890	919,062	1,070,868	388,084	(151,806)	-28.1%
Debt Service	3,987,193	9,715,538	10,484,893	3,217,838	(769,355)	-19.3%
District Attorney Grants	350,236	1,386,926	1,737,162	-	(350,236)	-100.0%
Dog Services	51,733	1,799,449	1,851,182	-	(51,733)	-100.0%
Enhanced Public Safety ESSD	1,106,172	1,629,145	2,269,759	465,558	(640,614)	-57.9%
Environmental Services	29,375,142	23,527,379	42,877,847	10,024,674	(19,350,468)	-65.9%
Facility Renovation	12,598,849	9,071,950	21,670,799	-	(12,598,849)	-100.0%
Fleet Management	2,769,231	2,694,843	3,685,611	1,778,463	(990,768)	-35.8%
Health and Human Services	23,398,631	80,510,623	98,281,204	5,628,050	(17,770,581)	-75.9%
Inmate Welfare	794,799	264,975	438,441	621,333	(173,466)	-21.8%
Juvenile Grants	1,302,627	2,790,388	4,093,015	-	(1,302,627)	-100.0%
Land Use Planning	-	1,113,196	1,113,196	-	-	0.0%
Law Library	782,281	321,917	378,151	726,047	(56,234)	-7.2%
Lottery and Economic Dev	3,340,417	2,283,081	5,623,498	-	(3,340,417)	-100.0%
Non Departmental Grants	2,274,892	12,336,779	14,405,090	206,581	(2,068,311)	-90.9%
Parks	1,214,219	3,071,451	3,706,881	578,789	(635,430)	-52.3%
Public Works	38,189,132	58,241,328	75,987,395	20,443,065	(17,746,067)	-46.5%
Public Works Grants	-	14,218,881	14,218,881	-	-	0.0%
Rainy Day	2,394,030	25,236	2,419,266	-	(2,394,030)	-100.0%
Self Insurance	12,423,162	35,731,826	39,666,187	8,488,801	(3,934,361)	-31.7%
Sheriff Grants	1,317,508	3,189,459	3,782,603	724,364	(593,144)	-45.0%
Stormwater Management	1,029,826	1,084,038	1,742,835	371,029	(658,797)	-64.0%
Surveyor	3,187,417	1,052,039	1,520,302	2,719,154	(468,263)	-14.7%
Tax Title Land Sales	246,856	394,402	496,856	144,402	(102,454)	-41.5%
Traffic Safety Team	248,710	2,080,734	2,329,444	-	(248,710)	-100.0%
Total Budget	192,287,731	496,585,734	614,814,089	74,059,376	(118,228,355)	-61.5%

### MARION COUNTY FY 2023-24 BUDGET APPENDIX K FULL TIME EQUIVALENT POSITIONS (FTE) BY DEPARTMENT

## Marion County Budget FY 2023-24 - Budget Officer Proposed FULL TIME EQUIVALENT POSITIONS (FTE) BY DEPARTMENT

	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Assessor's Office	52.00	54.00	55.00	55.00	0.00
Board of Commissioners Office	20.00	20.00	18.00	18.00	0.00
Business Services	49.00	50.00	50.00	52.00	2.00
Clerk's Office	14.90	15.20	15.70	17.20	1.50
Community Services	21.90	21.90	23.90	25.90	2.00
District Attorney's Office	93.10	93.50	96.70	96.70	0.00
Finance	21.60	23.60	26.60	27.60	1.00
Health and Human Services	490.18	523.38	546.70	550.70	4.00
Human Resources	19.00	19.00	19.00	19.00	0.00
Information Technology	63.00	63.00	65.00	66.00	1.00
Justice Court	7.00	7.00	7.00	8.00	1.00
Juvenile	108.34	108.50	109.75	110.75	1.00
Legal	11.80	11.80	11.80	11.80	0.00
Public Works	227.30	231.40	236.60	236.60	0.00
Sheriff's Office	356.50	357.50	377.50	377.50	0.00
Treasurer's Office	2.25	2.00	0.00	0.00	0.00
Total	1557.87	1601.78	1659.25	1672.75	13.50

Central Services 580 Breakdown	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Board of Commissioners Office	17.00	16.00	18.00	18.00	0.00
Business Services	49.00	50.00	50.00	52.00	2.00
Finance	21.60	23.60	26.60	27.60	1.00
Human Resources	19.00	19.00	19.00	19.00	0.00
Information Technology	63.00	63.00	65.00	66.00	1.00
Legal	10.00	10.00	10.00	10.00	0.00
Total	179.60	181.60	188.60	192.60	4.00

General Fund 100 Breakdown	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Assessor's Office	52.00	54.00	55.00	55.00	0.00
Clerk's Office	13.90	14.20	14.70	16.20	1.50
Community Services	6.90	6.90	6.90	6.90	0.00
District Attorney's Office	68.01	69.01	72.21	72.21	0.00
Justice Court	7.00	7.00	7.00	8.00	1.00
Juvenile	88.53	88.57	87.57	88.57	1.00
Sheriff's Office	244.74	246.24	267.74	269.57	1.83
Treasurer's Office	2.25	2.00	0.00	0.00	0.00
Total	483.33	487.92	511.12	516.45	5.33

### MARION COUNTY FY 2023-24 BUDGET APPENDIX K FULL TIME EQUIVALENT POSITIONS (FTE) BY DEPARTMENT

### Marion County Full Time Equivalent Positions By Fund

Budgeted Positions excludes temps, volunteers, students, interns, and contract workers

Board of Commissioners Office	Fund #	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Community Development	170	3.00	4.00	0.00	0.00	0.00
Clerk's Office	Fund #	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
County Clerk Records	120	1.00	1.00	1.00	1.00	0.00
Community Services	Fund #	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Lottery and Economic Dev	165	3.00	3.00	3.00	4.00	1.00
Community Development	170	0.00	0.00	2.00	2.00	0.00
Dog Services	230	12.00	12.00	12.00	13.00	1.00
District Attorney's Office	Fund #	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Child Support	220	14.60	14.00	14.00	14.00	0.00
District Attorney Grants	300	10.49	10.49	10.49	10.49	0.00
Health and Human Services	Fund #	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Health and Human Services	190	490.18	523.38	546.70	550.70	4.00
Juvenile	Fund #	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Juvenile Grants	125	19.81	19.93	22.18	22.18	0.00
Legal	Fund #	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Law Library	260	1.80	1.80	1.80	1.80	0.00
Public Works	Fund #	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Public Works	130	156.46	151.60	156.60	156.60	0.00
Public Works Grants	135	0.00	2.00	1.00	1.00	0.00
Land Use Planning	305	5.50	5.50	5.50	5.50	0.00
Parks	310	3.00	3.00	3.80	3.80	0.00
Surveyor	320	4.04	9.00	8.00	8.00	0.00
Building Inspection	330	24.30	24.30	24.50	24.50	0.00
Environmental Services	510	28.50	30.50	31.70	31.70	0.00
Stormwater Management	515	5.50	5.50	5.50	5.50	0.00
Sheriff's Office	Fund #	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Diff
Community Corrections	180	73.11	73.11	73.11	73.11	0.00
Enhanced Public Safety ESSD	245	10.00	10.00	10.00	10.00	0.00
Sheriff Grants	243	18.40	17.90	16.40	14.57	(1.83)
Traffic Safety Team	255	10.25	10.25	10.40	14.37	0.00
manic Salety Team	233	10.25	10.25	10.25	10.25	0.00

FY 2023-24 Decision Packages - Budget Officer Proposed

		Requ	leste	a								A	ppro	vea						Denied
DP #	Decision Package Name	Program	Fund	Dept Priority	FTE Requested	Department Total Request	General Fund Transfers	Otl	her Funds	FTE Approved	Approved G	Seneral Fund Ongoing		oproved ( netime		r Fund		Total proved		Amount Denied
ENTRA	L SERVICES FUND REQUESTS															0 0				
oard o	f Commissioners																			
1	N/A																	-		
		BOC Dept Total			0.00	\$-	\$-	\$	-	0.00	\$-	\$-	\$	-	\$	-	\$	-	\$	
usines	s Services Department																			
BS-1	Facilities - Custodial FTE and M&S	Facilities	580	1	1.00	69,176	-		69,176	1.00						69,176		69,176		
BS-2	Facilities - Groundskeeper FTE and M&S	Facilities	580	2	1.00	80,820	-		80,820	1.00						80,820		80,820		
BS-3	BS Administration Training and M&S	BS Administration	580	3	0.00	6,850	-		6,850									-		6,8
	Busines	s Services Dept Total			2.00	\$ 156,846	\$ -	\$	156,846	2.00	\$ -	\$-	\$	-	\$	149,996	\$	149,996	\$	6,8
inance	Department																			
FI-1	Accountant 2 Request	Accounting	580	1	1.00	93,756			93,756	1.00						93,756		93,756		
																		-		
						4	4						•				-	-	_	
	-	Finance Dept Total			1.00	\$ 93,756	ş -	\$	93,756	1.00	ş -	\$-	\$	-	\$	93,756	Ş	93,756	\$	
	Resources																			
	N/A																	-		
	Human	Resources Dept Total			0.00	\$-	Ś -	\$		0.00	<u>\$</u> -	\$ -	\$		\$	-	Ś	-	\$	
nforma	tion Technology Department					•	•	•			•	•	•		Ŧ		•		-	
IT - 1	FY 23-24 LERP End User Equipment	IT Operations	580	1	0.00	128,103			128,103	0.00								-		128,2
IT - 2	FY 23-24 Security Program Staff Addition (2)	IT Operations	580	2	2.00	266,647			266,647	1.00	-					111,138		111,138		111,
11 - 3	FY 23-24 SO Jail Video Maintenance and Support	IT Operations	580	3	0.00	98,750			98,750	0.00						98,750		98,750		
IT - 4	FY 23-24 InfoTech Research Group Membership	IT Admin	580	4	0.00	56,030		<u> </u>	56,030	0.00			<u> </u>			56,030		56,030	Ļ	
		IT Dept Total			2.00	\$ 549,530	Ş -	\$	549,530	1.00	\$ -	\$-	\$	-	\$	265,918	\$	265,918	\$	239,2
_	epartment																			
<u> </u>	N/A	Logal Dant Tatal			0.00	ć	ć	¢		0.00	ć	<u>د</u>	ć		ć		ć	-	ć	
		Legal Dept Total			0.00	- ڊ	\$ -	\$	-	0.00	ə -	\$-	\$	-	\$	-	Ş	-	\$	
Non-De	partmental																			
	Parks Recovery	ARPA	110	1	0.00	548,877			548,877					548,877		_		548,877		
		n-Departmental Total			0.00	,		\$	548,877	0.00	\$-	\$-	\$	548,877		-	\$	548,877	\$	
		Central Services Total			5.00	\$ 1,349,009	\$	\$	1,349,009	4.00	\$ -	\$-	\$	548,877	\$	509,670	\$ 1	,058,547	\$	246,0

GENER	AL FUND & OTHER REQUESTS																	
Assess	or's Office																	
AO-1	Tax Collection - Maintain 1.00 FTE	Tax Collection	100	1	-	83,830		83,830				83,830				83,830		
AO-2	Bank Services	Tax Collection	100	2	0.00	15,000		15,000				15,000				15,000		
AO-3	Scanning	Administration	100	3	0.00	300,000		300,000			300,000					300,000		
	As	sessor's Office Total			0.00	\$ 398,830	\$	398,830	\$ -	0.00 \$	300,000	\$ 98,830	\$-	• \$	-	\$ 398,830	\$	-
Clerk's	Office																	
CL-1	Election software License increases	Elections	100	2	0.00	18,637		18,637		0.00		18,637				18,637		
CL-2	OS-2 Indexers 1.5FTE	Licensing and Recording	100	3	1.50	100,574		100,574		1.50		100,574				100,574		
CL-3	Communications and Voter Education Outreach Coordinator	Elections	100	4	1.00	75,190		75,190		0.00						-		75,190
		Clerk's Office Total			2.50	\$ 194,401	\$	194,401	\$ -	1.50 \$	-	\$ 119,211	\$-	• \$	-	\$ 119,211	\$ 7	75,190
Comm	unity Services																	
CS-1	New Contract Specialist 1	Economic Development Admin	165	1	1.00	85,110		-	85,110	1.00					85,110	85,110		
CS-2	New Shelter Technician FTE	Dog Services	230	2	1.00	66,634		66,634		1.00		66,634				66,634		
	Com	munity Service Total			2.00	\$ 151,744	\$	66,634	\$ 85,110	2.00 \$	-	\$ 66,634	\$-	• \$	85,110	\$ 151,744	\$ 	-
Distric	t Attorney's Office																	
	District At	torney's Office Total			0.00	\$-	\$	-	\$ -	0.00 \$	-	\$ -	\$-	• \$	-	\$ -	\$	-
Health	and Human Services																	
HHS-1	IDD Service Coordinators	Developmental Disabilities	190	1	3.00	205,896			205,896	3.00					205,896	205,896		
HHS-2	Additional Crisis Support	Acute Forensic Diversion Svcs	190	2	1.00	72,493			72,493	1.00					72,493	72,493		
		uman Services Total			4.00	\$ 278,389	\$	-	\$ 278,389	4.00 \$	-	\$ -	\$ -	• \$	278,389	\$ 278,389	\$ 	-
Justice	Court																	
JC-1	New Office Specialist Position	MC Justice Court	100	1	1.00	59,472		59,472		1.00		59,472				59,472		
																-		
		Justice Court Total			1.00	\$ 59,472	\$	59,472	\$ -	1.00 \$	-	\$ 59,472	\$	•\$	-	\$ 59,472	\$ 	-
Juveni	le Department																	
JV-1	General Fund Support for Culinary Program FTE	Juvenile Youth Services	100	1	0.00	98,231		98,231		0.00		98,231				98,231		
JV-2	New Family Support Specialist Position	JV Case Management	125	2	1.00	111,988			111,988	1.00			. <u> </u>		111,988	111,988		
		Juvenile Dept Total			1.00	\$ 210,219	\$	98,231	\$ 111,988	1.00 \$	-	\$ 98,231	\$ -	• \$	111,988	\$ 210,219	\$ 	-
	Works Department																	
PW-1	Parks-Wide area mower	County Parks	310	1	0.00	96,942	_	96,942		0.00	96,942					96,942		
		Public Works Dept Total			0.00	\$ 96,942	\$	96,942	\$ -	0.00 \$	96,942	\$ -	\$.	\$	-	\$ 96,942	\$	-

## 5/11/2023

							ceision r acka	ges - Duuget O			0504							 
		Requ	ueste	d									Ap	proved				Denied
DP #	Decision Package Name	Program	Fund	Dept Priority	FTE Requested	Department Total Request	General Fund Transfers	Other Funds		TE Approved	opproved Ge	enera	l Fund	Approve	d Otl	her Fund	Total Approved	Amount Denied
Sheriff	s Office																	
SO-1	Law Enforcement Assisted Diversion	Patrol	100	1	0.00	255,462	255,462			0.00		2	55,462				255,462	-
SO-2	SO-Dispatch Services	SO Operations Support	100	2	0.00	74,017	74,017			0.00			74,017				74,017	-
	2	Sheriff's Office Total			0.00	\$ 329,479	\$ 329,479	\$-		0.00 \$	-	\$3	29,479	\$	- \$	-	\$ 329,479	\$ -
	General	& Other Fund Total			10.50	\$ 1,719,476	\$ 1,243,989	\$ 475,487		9.50 \$	396,942	\$7	71,857	\$	- \$	475,487	\$ 1,644,286	\$ 75,190
						\$-	\$-	\$-										
	Grand Total - Central Services, Gene	ral and Other Funds			15.50	\$ 3,068,485	\$ 1,243,989	\$ 1,824,496	1	13.50 \$	396,942	\$7	71,857	\$ 548,87	7\$	985,157	\$ 2,702,833	\$ 321,281
							\$1			\$	1,168,799						\$ (75,189)	\$ 75,190
	Decision	Package Summary				<u>GF Only</u>	<u>OF Only</u>	<u>Total</u>										
		Decision Package FTE	Requ Requ				\$ 1,824,496 11.00	\$ 3,068,485 15.50					-					

13.50

2.00

290,462 \$ 321,281

19 \$ 1,168,799 \$ 1,534,034 \$ 2,702,833

10.00

1.00

Decision Packages Approved

Decision Packages Denied:

FTE Approved:

FTE Denied:

13.50

2.00

6\$

3.50

1.00

75,190 \$

FY 2023-24 Decision Packages - Budget Officer Proposed

FY 2023-24 - Budget Officer Proposed Stage

Title:	Custodial Staffing & Materials and Services Increase	Fund:	Central Services (580)	Priority: 1
<b>Department:</b>	Business Services	Program:	Facility and Construction Mgmt	<b>FTE:</b> 1.00
Type:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
Charges for Services	0
Admin Cost Recovery	69,176
TOTAL RESOURCES	69,176
REQUIREMENTS	
Personnel Services	
Salaries and Wages	30,762
Fringe Benefits	26,003
Total Personnel Services	56,765
Materials and Services	
Supplies	11,809
Materials	322
Miscellaneous	280
Total Materials and Services	12,411
TOTAL REQUIREMENTS	69,176

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

The additional custodial staffing would be funded through Admin. Cost Recovery Allocation

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

Personnel: \$56,765.00 (One Additional Regular Custodial Staff (1 FTE) \$55,497 burdened, plus differential pay of \$1,268.00) Material Services: \$12,411.00

Justification: Three new buildings (additional 48,500 sq.ft.) will be added to custodial responsibilities in the coming year: New Health and Human Services, Psych. Crisis Center, and Juvenile's Alternative Program buildings.

Of the \$12,411 M&S increase, it's estimated that \$6,272.00 is needed to support costs associated with the FTE increase request.

The balance of the M&S increase, \$6,139.00 would be to off-set cost increases to chemicals, equipment costs, and overall M&S needs for custodial operations.

#### Necessity - Why is this decision package necessary and who will benefit from this decision package?

With the addition of the new square footage, an additional FTE will provide the custodial coverage needed to meet the new demand. The staff occupying the new buildings and the clients, the public, and tax payers benefit from this request through preventative custodial maintenance and having well-cared for facilities

### Other - Identify any other factors or information that the Budget Committee should consider.

Increases to material and supplies are based on estimates received from Waxie, who provides a large portion of the program's supplies

FY 2023-24 - Budget Officer Proposed Stage

Title:	Groundskeeper Staffing and Material & Services Increase	Fund:	Central Services (580)	Priority: 2
<b>Department:</b>	Business Services	Program:	Facility and Construction Mgmt	<b>FTE:</b> 1.00
Type:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
Charges for Services	0
Admin Cost Recovery	80,820
TOTAL RESOURCES	80,820
REQUIREMENTS	
Personnel Services	
Salaries and Wages	36,979
Fringe Benefits	28,841
Total Personnel Services	65,820
Materials and Services	
Supplies	786
Materials	110
Communications	535
Repairs and Maintenance	12,333
Rentals	959
Miscellaneous	277
Total Materials and Services	15,000
TOTAL REQUIREMENTS	80,820

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

The additional groundskeeping staffing would be funded through Admin. Cost Recovery Allocation

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

Personnel: \$65,820.00 (One Additional Regular Groundskeeper Staff (1 FTE) Material Services: \$15,000.00 Justification: Two new campus grounds (additional 310,000 sq.ft.) will be added to groundskeeper responsibilities in the coming year: New Health and Human Services/Juvenile campus and the Psych. Crisis Center grounds. Of the \$15,000.00 M&S increase, it's estimated that \$5,000 is needed to support costs associated with the FTE increase request. The balance of the M&S increase, \$10,000.00, is requested to cover anticipated inflationary costs associated to overall building maintenance operations.

This entire budget request is anticipated to be an on-going expense.

#### Necessity - Why is this decision package necessary and who will benefit from this decision package?

The Center Street grounds have been maintained by Juvenile Department staff and youth clients, and due to staffing shortages and core Juvenile Department responsibilities, groundskeeping responsibilities have not been regularly performed. In FY22-23, Facilities Maintenance budget paid the Juvenile Department \$30,000.00 for groundskeeping services. The Juvenile Department has requested that Business Services take over groundskeeping in the coming year. With the addition of the new groundskeeping square footage, an additional FTE will provide the groundskeeping coverage needed to meet the new demand. The addition of the new FTE will allow the Juvenile Department staff to attend to their core functions, provide consistent maintenance of the grounds, and provide the staff and the general public well-maintained grounds.

Other - Identify any other factors or information that the Budget Committee should consider.

Facilities Maintenance base M & S budget was reduced by \$30,000, yet the decision package asks for \$15,000.00 to be restored for costs associated with the new FTE and inflationary costs.

FY 2023-24 - Budget Officer Proposed Stage

Title:	Onboarding of New Employees & BSA Training	Fund:	Central Services (580)	Priority: 3
Department:	Business Services	Program:	BS Administration	<b>FTE:</b> 0.00
Type:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
Admin Cost Recovery	6,850
TOTAL RESOURCES	6,850
REQUIREMENTS	
Materials and Services	
Supplies	3,850
Miscellaneous	3,000
Total Materials and Services	6,850
TOTAL REQUIREMENTS	6,850

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

This decision package request anticipates funding through the Business Services Allocation

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

Training: provides funding to attend IFMA (International Facility Management Association) Conference and other work-related trainings for administrative staff, i.e., REECE system.

Departmental Supplies: Request provides funding for the rising costs associated with onboarding new MC employees and is based on current year's pricing.

This request does not include FTE

Necessity - Why is this decision package necessary and who will benefit from this decision package?

Training: REECE, Marion County's security solutions provider, has recommended that Steven Jackson, Lenel Key System Administrator Specialist, be trained on system-wide configuration and access control features. He is new to this role and it would benefit him, the department, and the county. This training costs \$2,000. The balance of the request would provide professional development funds for other administrative staff members (\$1,000)Departmental Supplies: Rising costs associated with key cards, badges, printer supplies, metal keys, etc. for new MC employees.

This request anticipates an on-going financial request in the department's base budget.

FY 2023-24 - Budget Officer Proposed Stage

Title:	Accountant 2 Request	Fund:	Central Services (580)	Priority: 4
<b>Department:</b>	Finance	Program:	Accounting	<b>FTE:</b> 1.00
Type:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
Admin Cost Recovery	93,756
TOTAL RESOURCES	93,756
REQUIREMENTS	
Personnel Services	
Salaries and Wages	56,124
Fringe Benefits	37,632
Total Personnel Services	93,756
TOTAL REQUIREMENTS	93,756

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

Administrative Charges distributed to departments.

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

Personnel Services will be increased to accommodate the need for 1 additional Accountant to be hired for regular ongoing support work.

### Necessity - Why is this decision package necessary and who will benefit from this decision package?

In the past, the Finance department had 3 GL accountants. One of those positions was moved over to the Grants group to assist with accounting for federal grants. There was some anticipation that position would be able to continue to assist part time with other GL responsibilities, but the grant work load has been more significant than anticipated and is taking all of that position's time. That has left the remaining 2 GL accountants with extra workload to cover for the transferred position. In addition, with turnover of staff at the department level, the Finance GL accountants have had increased workload in reviewing and correcting journal entries that are incorrect. Also, recent GASB pronouncements have added a layer of work to properly account for leases and software as capital items and that will take continued routine work that didn't exist before. Finally, the GL accountant that moved to grants had also covered some work related to accounts payable and capital asset accounting that the now is being covered by the Chief Accountant and needs to be offloaded as she is not able to manager her responsibilities in covering this accountant work.

### Other - Identify any other factors or information that the Budget Committee should consider.

Specific work that needs to be covered by this new position: Capital asset maintenance; Capital Lease management to comply with GASB 87; Capital Lease management to comply with upcoming implementation of GASB 96; Debt accounting management; AP Supplier review; AP ACH setup; YE audit schedules for the above areas

FY 2023-24 - Departmental Requested Stage

Title:	FY 23-24 LERP End User Equipment	Fund:	Central Services (580)	Priority: 1
<b>Department:</b>	Information Technology	Program:	IT Operations	<b>FTE:</b> 0.00
Type:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
Admin Cost Recovery	128,103
TOTAL RESOURCES	128,103
REQUIREMENTS	
Materials and Services	
Materials	128,103
Total Materials and Services	128,103
TOTAL REQUIREMENTS	128,103

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

Centeral Services Fund - IT Allocation in support of the County's Lifecycle Equipment Replacement Program, for end user primary equipment; Laptop, Desktop, Tablet, and Rugged Laptops

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

This is year two of a five-year cycle that began FY 22-23. This replaces the oldest 20% of primary devices throughout the County for any given year, with the oldest devices replaced first. Year one was funded at \$449,407. Year two replacements costs are anticipated to be \$577,511, an increase of \$128,103 to continue the five-year plan.

Necessity - Why is this decision package necessary and who will benefit from this decision package?

Day-to-day, operations will run smoother by providiing our employees with up-to-date technologies to complete their work. In addition, keeping devices current on a 5-year cycle will enhance our ability to adopt new technologies and security requirements.

FY 2023-24 - Budget Officer Proposed Stage

Title:	FY 23-24 Security Program Staff Addition (1)	Fund:	Central Services (580)	Priority: 1
Department:	Information Technology	Program:	IT Operations	<b>FTE:</b> 1.00
Type:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
Admin Cost Recovery	111,139
TOTAL RESOURCES	111,139
REQUIREMENTS	
Personnel Services	
Salaries and Wages	68,487
Fringe Benefits	40,687
Total Personnel Services	109,174
Materials and Services	
Materials	1,965
Total Materials and Services	1,965
TOTAL REQUIREMENTS	111,139

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

#### Central Services

Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.). Will personnel positions be added? If so, are the positions regular or temporary?

The Board of Commissioners Office funded an Information Security Assessment in June of 2022. IT partnered with Info-Tech Research Group to complete the assessment and build a roadmap to complete the security initiatives necessary for a comprehensive Information Security Program.

The solution is to add 2 FTE in addition to the existing Security Analyst to focus on building a comprehensive security program and bring the security posture of Marion County up to industry standard levels. The recommendation from Info-Tech was to add 2.3 FTE to the program. IT is requesting to create a new IT Security Engineer Job Classification and add two FTE.

BUDGET OFFICER DECISION: APPROVAL OF 1 FTE.

#### Necessity - Why is this decision package necessary and who will benefit from this decision package?

199 Industry Standard Security Controls were assessed for gaps between current and target state. 191 unique actions were identified to close the security gaps. 28 initiatives were developed from the gap closure actions, and that resulted in a 5-year prioritized security roadmap. The security initiatives in this plan are new work for IT. Existing staff have defined roles and responsibilities required to keep the County IT infrastructure operational. While this plan assumes that completing these initiatives will utilize IT operations staff to complete some of the technical work, without additional staff completing these initiatives will impact our ability to maintain existing systems.

#### Other - Identify any other factors or information that the Budget Committee should consider.

Since the Security Engineer Job Classification currently does not exist, we are estimating the cost of a Network Analyst 3.

/Enterprise Reports/Budget/Decision Packages/Decision Packages

FY 2023-24 - Budget Officer Proposed Stage

Title:	FY 23-24 SO Jail Video Maintenance and Support	Fund:	Central Services (580)	Priority: 2
Department:	Information Technology	Program:	IT Operations	<b>FTE:</b> 0.00
Туре:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
Admin Cost Recovery	98,750
TOTAL RESOURCES	98,750
REQUIREMENTS	
Materials and Services	
Contracted Services	98,750
Total Materials and Services	98,750
TOTAL REQUIREMENTS	98,750

# **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

**Central Services** 

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

The SIEMENS Support and Maintenance Contract is necessary for the Jail Video System because it ensures that the system remains in optimal working condition, and any issues that arise are addressed in a timely and efficient manner. This helps to minimize downtime and maintain the integrity of the system, thereby reducing the risk of data loss or security breaches. Additionally, regular maintenance and updates can also improve the performance and scalability of the system, helping to ensure that it remains relevant and effective over time.

### Necessity - Why is this decision package necessary and who will benefit from this decision package?

SIEMENS Technical support team is responsible for providing assistance to users, troubleshooting issues, and identifying and resolving problems, Maintenance and updates, monitoring and reporting, infrastructure, backup and recovery, security, communication, and a clear process for escallating issues. Maintenance and Updates: The system will need regular maintenance and updates to ensure that it remains in optimal working condition and is protected against security threats. Monitoring and reporting: The system will need to be monitored in real-time to detect and respond to any issues that arise. This may include the use of automated monitoring tools and the creation of regular reports to track performance and identify areas for improvement. Infrastructure: The system will need to be supported by MCIT for appropriate infrastructure, including hardware, networking resources, and by SIEMENS supported software. Backup and recovery: Backup and recovery processes need to be in place to ensure that A/V data is protected and can be recovered in the event of a incident at the jail, system failure or natural disaster. Security: The system will need to be protected against internal and external security threats, which may include the use of infrastructure, firewalls, intrusion detection and prevention systems, and regular security audits. Communication: Communication between SIEMENS, MCIT, and the SO/JAIL is a key requirement for a successful support and maintenance model, as it helps to keep all parties informed about the status of the system, any issues that have been identified, and the actions taken to address them.Escalation process: A clear process for escalating issues to a higher level of support must be in place within SIEMENS and the JAIL, and any critical issues must be addressed in a timely manner.

#### Other - Identify any other factors or information that the Budget Committee should consider.

This is a Life Safety factor. The costs below are estimated, as the vendor (Siemens) is very slow to respond to our requests for quote.

FY 2023-24 - Budget Officer Proposed Stage

Title:	FY 23-24 InfoTech Research Group Membership	Fund:	Central Services (580)	Priority: 3
Department:	Information Technology	Program:	IT Administration	<b>FTE:</b> 0.00
Type:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
Admin Cost Recovery	56,030
TOTAL RESOURCES	56,030
REQUIREMENTS	
Materials and Services	
Miscellaneous	56,030
Total Materials and Services	56,030
TOTAL REQUIREMENTS	56,030

# **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

**Central Services** 

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

The current environment in which IT operates is becoming more complex as federal and state legislatures implement new laws and requirements relating to the use and implementation of technology solutions. Info-Tech Research Group (ITRG), will provide us access to experienced knowledge and guidance in all aspects of information technology to assist the IT team in continuing to build a resilient and secure enterprise IT Department and better serve Marion County and its citizens. With that we were also able to work around staff shortages by tapping into Info-Tech's resources and experienced analysts.

### Necessity - Why is this decision package necessary and who will benefit from this decision package?

Info-Tech is the world's fastest-growing information technology research and advisory company, serving over 30,000 IT professionals. They provide similar services to that of other large technical research and advisory firms. They produce unbiased and highly relevant research to help CIOs and IT leaders make strategic, timely, and data-driven decisions. They partner closely with IT teams to provide everything they need, from actionable tools to analyst guidance, ensuring they deliver measurable results for their organizations.

This agreement with Info-Tech Research Group provides IT with the knowledge and experience of hundreds of technology professionals and executives for a three-year term. Entering into a three-year term takes advantage of locking down prices over the next 3 years without being impacted by any increase and provides known costs to simplify future budgeting.

FY 2023-24 - Budget Officer Proposed Stage

Title:	Parks Recovery	Fund:	American Rescue Plan (110)	Priority: 1
Department:	Non Departmental Operations	Program:	American Rescue Plan	<b>FTE:</b> 0.00
Туре:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
Intergovernmental Federal	548,877
TOTAL RESOURCES	548,877
REQUIREMENTS	
Materials and Services	
Contracted Services	548,877
Total Materials and Services	548,877
TOTAL REQUIREMENTS	548,877

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

This project will be funded by Secure Rural Schools funding, in addition to FEMA Category G Public Assistance funds. This funding will support one-time capital improvements at the six county parks affected by wildfire, particularly Bear Creek and Salmon Falls. This funding will not continue beyond the one-time capital improvement, but Parks can support the ongoing maintenance from the Parks fund and state-allocated RV apportionment.

## **Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

Construction of new camping amenities will require approximately \$3.9 million for both Bear Creek and Salmon Falls. Parks has secured \$1.2 million from FEMA Category G public assistance funds to begin construction of amenities that existed pre-fire, as well as approximately \$800k in timber sale revenue that can be used for construction of new amenities. This leaves a gap of approximately \$1.9 million to fully construct all amenities in both parks. The \$548,000 in Secure Rural Schools funding can be used as match to leverage grant funding to complete these projects and help construct necessary improvements that can be utilized by the public.

#### Necessity - Why is this decision package necessary and who will benefit from this decision package?

Currently, Parks has secured approximately \$2 million in funding to reconstruct amenities in the six wildfire-affected parks. The gap in funding described above could lead to missed grant opportunities and lost revenue from the lack of camping infrastructure in County parks. This one-time investment in the Santiam Canyon parks could transform the way Marion County Parks is funded and structured well into the future. Without the funding, it will take longer to sequence grants to achieve funding targets, delaying potential revenue from the campground

FY 2023-24 - Budget Officer Proposed Stage

Title:	Tax Clerk	Fund:	General Fund (100)	Priority: 2
<b>Department:</b>	Assessor's Office	Program:	Tax Collection	<b>FTE:</b> 0.00
Type:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	83,830
TOTAL RESOURCES	83,830

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

The tax office is fully funded by the General Fund. This position is currently funded through the 2022-2023 budget.

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

Full wages and benefits would be required to continue for one regular FTE. As this was existing, no additional M&S would be required.

Necessity - Why is this decision package necessary and who will benefit from this decision package?

The additional tax clerk has been a true asset in the Tax Office. It was added in anticipation of the Tax Collector and Sr. Tax Clerk retiring this coming August, so the person could be trained up prior to tax season. Having this position, even before the retirements, has allowed the Tax Office to not need to bring in help from other sections to cover for time off, lunches, or breaks. Once Rex and Mike retire, taking with them 65 year of experience), only three seasoned staff will be running the Tax Office functioning with all 5 positions with the loss of the two veterans.

Other - Identify any other factors or information that the Budget Committee should consider.

The Tax Office was already stretched thin before the addition of this position. Having an additional tax clerk has allowed more flexibility for utilizing time off, as well as being able to handle an ever increasing workload. It will take many years for the three remaining to reach the abilities that the current Tax Collector and Sr. Clerk have. With a county that continues to grow, we expect the need for at least 5 staff in the Tax Office to remain.

FY 2023-24 - Budget Officer Proposed Stage

Title:	Bank Services	Fund:	General Fund (100)	Priority: 3
<b>Department:</b>	Assessor's Office	Program:	Tax Collection	<b>FTE:</b> 0.00
Туре:	Enhance Existing - one time			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	15,000
TOTAL RESOURCES	15,000
REQUIREMENTS	
Materials and Services	
Contracted Services	15,000
Total Materials and Services	15,000
TOTAL REQUIREMENTS	15,000

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

The Tax Office is funded by the General Fund.

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

This request is for M&S only to support current needs for the upcoming FY.

Necessity - Why is this decision package necessary and who will benefit from this decision package?

The Tax Office took over banking services for tax payment processing through Retail Lockbox a few years ago. At the time, \$35,000 was budgeted annually, and that amount was added to our M&S. FY 2021-22 actual for that line was \$43,911, and as of February FY 2022-23, it is \$47,340. While Retail Lockbox per unit fees have not increased, the volume has, and now we have pass through fees from credit card companies that are also increasing costs. We are currently only requesting a one time increase because the current contract expires at the end of the 2023-24 FY, and we are evaluating other options.

Other - Identify any other factors or information that the Budget Committee should consider.

The Assessor's Office has been absorbing the additional costs of this essential service (processing of property tax payments) up to this point. It is cutting into our ability to fund other projects and supplies needed for the office. The hope is that a more economic solution will be found once the contract expires.

FY 2023-24 - Budget Officer Proposed Stage

Title:	Scanning	Fund:	General Fund (100)	Priority: 1
<b>Department:</b>	Assessor's Office	Program:	AS Administration	<b>FTE:</b> 0.00
Type:	New Activity - one time			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	300,000
TOTAL RESOURCES	300,000
REQUIREMENTS	
Materials and Services	
Contracted Services	300,000
Total Materials and Services	300,000
TOTAL REQUIREMENTS	300,000

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

The Assessor's Office is fully funded by the General Fund.

Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.). Will personnel positions be added? If so, are the positions regular or temporary?

An M&S increase of \$300,000 is required for the FY 2023-24 to complete this project. No additional personnel services would be required.

#### Necessity - Why is this decision package necessary and who will benefit from this decision package?

The Assessor's Office has been working to digitize our property files not only for efficiency, but also for the preservation of the records. They are currently in paper format, and when taken out in the field to appraise properties, they risk loss or damage, and cannot be easily re-created. It would make the records easier to provide to the public when requested. Deed books are also going to be digitized, preserving annotations that allow property research not only internally, but also with our local jurisdiction partners.

#### Other - Identify any other factors or information that the Budget Committee should consider.

This is a vital project, one that creates functionality and brings the records up to current standards.

FY 2023-24 - Budget Officer Proposed Stage

Title:	Election Software License increases	Fund:	General Fund (100)	Priority: 2
Department:	Clerk's Office	Program:	Elections	<b>FTE:</b> 0.00
Type:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	18,637
TOTAL RESOURCES	18,637
REQUIREMENTS	
Materials and Services	
Repairs and Maintenance	18,637
Total Materials and Services	18,637
TOTAL REQUIREMENTS	18,637

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

General Fund, Continuing for Elections Computer Software Maintenance account 526021

Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.). Will personnel positions be added? If so, are the positions regular or temporary?

This M&S Elections Computer Software Maintenance account 526021 covers annual software use and licenses for the Oregon Voter Registration and election management system (OCVR) at \$38,104; Hart Verity vote tally system at \$75,292 and Bluecrest/Fluence envelope imager/sorter at \$10,911, totaling \$124,307. \$105,670 had been budgeted for this in previous years. These services require \$18,637 in additional funding. Last month the SOS stated that our OCVR charge would increase by \$3614. In 2021, Hart raised our fee by \$12,500 when we added a Central station. They also increase their licensing charge by 5% each year. Present SOS estimates for upcoming years show our OCVR support obligation to grow to \$53,934 in FY 24-25 and \$55,954 in FY 25-26 with the transition from OCVR to Oregon Votes. \$124,307, an \$18,637 increase is necessary to support the elections M&S computer software maintenance account 526021.

Necessity - Why is this decision package necessary and who will benefit from this decision package?

We are required to use OCVR for voter registration and election administration.

We are requird to use an SOS approved ballot development, printing, scanning, adjudication, tally and reporting system. Using the Blue Crest/Fluence/Bell and Howel envelope imager sorter is much more efficient, fast and space saving than accomplishing these tasks by hand. It is arguably also more accurate.

Other - Identify any other factors or information that the Budget Committee should consider.

FY 2023-24 - Budget Officer Proposed Stage

Title:	OS-2 Indexers 1.5 FTE Clerk's Licensing and Recording	Fund:	General Fund (100)	Priority: 4
Department:	Clerk's Office	Program:	Licensing and Recording	<b>FTE:</b> 1.50
Туре:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	100,574
TOTAL RESOURCES	100,574
REQUIREMENTS	
Personnel Services	
Salaries and Wages	51,509
Fringe Benefits	49,065
Total Personnel Services	100,574
TOTAL REQUIREMENTS	100,574

# **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

General Fund. Continuing. \$120,000 initially.

**Requirements** - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.). Will personnel positions be added? If so, are the positions regular or temporary?

\$120,000 personnel services. Avenu/ACS provided 1.5 FTE to 1.75 FTE positions to perform indexing services. Helion does not. 1.5 FTE of regular OS-2 Indexer positions must be added to the Clerk's licensing and recording team to index 50,000 to 80,000 new recorded documents each year. They will also index and reindex older records.

Necessity - Why is this decision package necessary and who will benefit from this decision package?

Records must be digitally indexed properly to be found and used. This will benefit the financial and land record transaction community, including lenders, ttile companies, attorneys, abstractors, insurers, investors and researchers. Accurate and timely indexing benefits Clerk staff, Assessor staff, Planning staff, Surveyor staff and other county staff searching Clerk's Office recorded documents. Indexing will benefit the wellbeing of the whole community of Marion County.

#### Other - Identify any other factors or information that the Budget Committee should consider.

Indexing is an essential service that the community and society depends on being timely and accurately performed.

This decision package may not be necessary if rhe OS-2 Clerk's Office Indexer postitions will or have been approved during FY 22-23.

FY 2023-24 - Budget Officer Proposed Stage

Title:	Communications and Voter Education Outreach Coordinator.	Fund:	General Fund (100)	Priority: 5
Department:	Clerk's Office	Program:	Elections	<b>FTE:</b> 0.00
Type:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	75,190
TOTAL RESOURCES	75,190
REQUIREMENTS	
Personnel Services	
Salaries and Wages	0
Fringe Benefits	0
Total Personnel Services	0
TOTAL REQUIREMENTS	0

# Resources - How will the decision package be funded? Will the funding continue in the future? If not, what other funding source is planned?

General Fund. Ongoing.

**Requirements** - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.). Will personnel positions be added? If so, are the positions regular or temporary?

1.0 FTE regular position: Communication and Voter Outreach Coordinator. Estimated \$90,000 annually. Manage the Clerk's Office presence on social media. Proactively place well-crafted messages about voter registration, obtaining a ballot and means of voting. Advertise timelines and deadlines for candidate, measure and voting activity. Publicise results, including post-election audits. Educate the public about elections and all other Clerks Office services and functions throughout the year.

Monitor local communities and groups on social media discussing election administration, licensing and recording and other Clerk's Office related functions. Selectively engag to provide accurate information.

#### Necessity - Why is this decision package necessary and who will benefit from this decision package?

One mission of the Clerk's Office and all of public administration is to provide accurate, timely information and services to our residents. Accurate and timely election administration information in particular is necessary for citizens to engage in citizen-lead government. This inolvement is essential to a functioning democracy. This postion will help engender greater trust and thus uphold the legitimacy of citizen-led governance. Presently, trustr in democracy is under attack. This position will help the Clerk's Office and Marion County in providing accurate information that can be relied upon.

FY 2023-24 - Budget Officer Proposed Stage

Title:	New Contract Specialist	Fund:	Lottery and Economic Dev (165)	Priority: 1
<b>Department:</b>	Community Services	Program:	CS Administration	<b>FTE:</b> 1.00
Туре:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
Intergovernmental Federal	42,555
Intergovernmental State	42,555
TOTAL RESOURCES	85,110
REQUIREMENTS	
Personnel Services	
Salaries and Wages	48,491
Fringe Benefits	33,208
Total Personnel Services	81,699
Materials and Services	
Materials	3,346
Communications	65
Total Materials and Services	3,411
TOTAL REQUIREMENTS	85,110

**Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

This new position will be funded 100% by the Lottery & Economic Development Fund-165.

Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.). Will personnel positions be added? If so, are the positions regular or temporary?

Personnel services will be increased. A new permanent, regular position will be created. \$3402 of the requirements are a one-time cost to establish a work station for the new position.

Necessity - Why is this decision package necessary and who will benefit from this decision package?

With the merging of Community Development into the Community Services Department and an increase in grants, contracts, and projects in CDBG and Economic Development, this position will provide needed support for the additional workload.

Other - Identify any other factors or information that the Budget Committee should consider.

Community Services anticipates growth in the management of grants, contracts, and projects. In order to meet the needs the community and grant tracking/management requirements, and to manage the additional responsibilities, we are requesting additional staff. The addition of this position is not anticipated to impact the general fund.

FY 2023-24 - Budget Officer Proposed Stage

Title:	New Shelter Technician FTE	Fund:	Dog Services (230)	Priority: 2
Department:	Community Services	Program:	Dog Services	<b>FTE:</b> 1.00
Type:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	66,634
TOTAL RESOURCES	66,634
REQUIREMENTS	
Personnel Services	
Salaries and Wages	34,706
Fringe Benefits	27,980
Total Personnel Services	62,686
Materials and Services	
Supplies	250
Materials	3,633
Communications	65
Total Materials and Services	3,948
TOTAL REQUIREMENTS	66,634

# **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

General Fund - Funding will continue.

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

Personnel Services will be increased. A new, permanent, regular position will be created. \$3698 of the total requirements are a one-time cost to establish a work station for the new position.

Necessity - Why is this decision package necessary and who will benefit from this decision package?

Shelter staffing needs to be adjusted to meet the demands of the public. The general public, shelter volunteers, and existing staff will benefit from increasing personnel. The addition of another shelter technician will allow for adequate coverage at the dog shelter and will help to ensure that high standards of animal welfare are maintained. Currently, cleaning duties alone, account for about 40% of the shelter technician's time. By adding another shelter technician, we will increase the capacity for program development by allowing shelter technicians the ability to spend more time on training volunteers for hands-on duties with dogs, such as walking and basic obedience training. This increase in staffing will allow for greater capacity for community outreach events that can be hosted at the shelter, such as in-person adoption events which will increase community awareness of Marion County Dog Services.

#### Other - Identify any other factors or information that the Budget Committee should consider.

Due to the reorganization of operations and the COVID pandemic, the work crew contract with the Sheriff's Office was eliminated. Currently, these responsibilities are being handled by one part-time, temporary person and three full-time shelter technicians, with support from the certified veterinary technician, volunteer coordinator, shelter operations manager, shelter director, and dog officers. During COVID, Marion County Dog Services experienced a decrease in intake but, since January 2022, intake has increased to pre-COVID levels. Total Number of Dog Intake: 2018 - 1310, 2019 - 1518, 2020 - 1023, 2021 - 1004, 2022 - 1398In order to ensure that high standards of animal welfare practices are maintained with our current staffing levels, we have expanded our volunteer program. In 2021, volunteers contributed to a total of 5370 hours of service while in 2022, volunteers contributed 16258 hours of service. This includes the addition of a volunteer position in which volunteers assist with laundry and dishwashing duties in order to help with the subset of the daily cleaning tasks at the shelter. However, it continues to be a strain on the staff to manage the additional responsibilities and maintain adequate coverage over 7 days per week, therefore, we are requesting an additional 1 FTE for a shelter technician position.

FY 2023-24 - Budget Officer Proposed Stage

Title:	IDD Service Coordinators	Fund:	Health and Human Services (190)	Priority: 1
<b>Department:</b>	Health and Human Services	Program:	Developmental Disabilities	<b>FTE:</b> 3.00
Type:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
Intergovernmental State	205,896
TOTAL RESOURCES	205,896
REQUIREMENTS	
Personnel Services	
Salaries and Wages	117,051
Fringe Benefits	88,845
Total Personnel Services	205,896
TOTAL REQUIREMENTS	205,896

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

The IDD Workload Model as designed by DHS funds additional FTE in alignment with caseload growth. Over the past 2 years, where DD Service Coordinator FTE has remained flat, the program has been assigned over 150 individuals to be enrolled in services with Marion County. The funding model will increase to cover the cost of these positions.

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

Due to increasing numbers enrolled in services with Marion County it is important to add FTE in order to limit the impact on caseloads. Current caseloads are 75-80 per service coordinator, the goal is to be in the 50-60 range.

Necessity - Why is this decision package necessary and who will benefit from this decision package?

It will allow for better retention of staff knowing that caseload sizes will be reduced in the coming year. It is also critical to meet the needs of IDD individuals and families enrolled in services with Marion County.

FY 2023-24 - Budget Officer Proposed Stage

Title:	Additional Crisis Support	Fund:	Health and Human Services (190)	Priority: 2
<b>Department:</b>	Health and Human Services	Program:	Acute Forensic Diversion Svcs	<b>FTE:</b> 1.00
Type:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
Charges for Services	72,493
TOTAL RESOURCES	72,493
REQUIREMENTS	
Personnel Services	
Salaries and Wages	38,264
Fringe Benefits	34,229
Total Personnel Services	72,493
TOTAL REQUIREMENTS	72,493

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

The program has received ongoing additional investments by both OHA and our CCO, PacificSource Community Solutions in behavioral health crisis services.

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

Funding is available to support this position. The program has seen significant growth in the past 12-18 months with additional FTE but did not include growth in office support staff.

Necessity - Why is this decision package necessary and who will benefit from this decision package?

This position is needed to maintain sufficient office support for the expanding services and staffing.

FY 2023-24 - Budget Officer Proposed Stage

Title:	New Office Specialist Position	Fund:	General Fund (100)	Priority: 1
<b>Department:</b>	Justice Court	Program:	Marion County Justice Court	<b>FTE:</b> 1.00
Type:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	59,472
TOTAL RESOURCES	59,472
REQUIREMENTS	
Personnel Services	
Salaries and Wages	32,377
Fringe Benefits	27,095
Total Personnel Services	59,472
TOTAL REQUIREMENTS	59,472

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

We expect the position to be funded by an increase in court filing fees and in fines from additional cases. The Court's civil practice has increased from 12 cases in 2021 to 380 cases in 2022. Accordingly, the court's filing fees associated with civil practice have increased from \$1,378.00 to \$35,026.00 in that time with no increase in FTE. Similarly, the court now hears OSP cases, 3,442 in 2022, which resulted in \$185,157.00 in county revenue directed toward the general fund. Altogether, the justice court moved about 3,822 cases from the circuit court, which allowed that court to focus on more pressing public safety concerns. The court currently cannot process more cases because of staff constraints. If the county approves an additional FTE, the court will be able to hear more civil and violation cases, which we expect would cover the cost of an additional FTE.

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

The court requests to add one permanent FTE. The court lost one FTE in 2019 due to staff attrition and a decision to not refill the position. The court is asking to refill that FTE because of increased workload and the increased filing fees which will support the position.

### Necessity - Why is this decision package necessary and who will benefit from this decision package?

The increase will benefit public safety. If the Justice Court can take additional civil and violation cases, that will free up additional capacity at the circuit court to address the current case backlog. Reducing the backlog will improve public safety by allowing the circuit court to focus on cases that present a pressing public safety concern.

#### Other - Identify any other factors or information that the Budget Committee should consider.

We anticipate this proposal will pay for itself and will increase public safety in Marion County. It's a win-win.

FY 2023-24 - Budget Officer Proposed Stage

Title:	General Fund Support for Culinary Program FTE	Fund:	General Fund (100)	Priority: 1
Department:	Juvenile	Program:	Juvenile Youth Services	<b>FTE:</b> 0.00
Type:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	98,231
TOTAL RESOURCES	98,231

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

The decision package will be funded by General Fund. This is an ongoing expense with no other identified funding source.

## Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.). Will personnel positions be added? If so, are the positions regular or temporary?

Requirements for the program will include one (1) full time Alternative Program Worker 2 position (#3611) associated with meal preparation and distribution for the Juvenile Culinary Program. Materials for food preparation and distribution already exist in the current M & S budget which the Department will carry over to support the cost of materials and food preparation for the modified food program. The request through this decision package is for the addition of general fund dollars to pay for the cost of one full time permanent position that already exists but has been grant funded over the last year. The grant funding will end on 6/30/2023.

#### Necessity - Why is this decision package necessary and who will benefit from this decision package?

The current food service providers continue to not meet quality and standard expectations for the department nor the county. The Juvenile Department began a Culinary Program over the last year and the ability to create a better product at a reasonable and appropriate cost ratio is affordable and necessary. Quality food service is essential for the appropriate treatment of youth and the current contracted provider does not meet the department standard moving forward. Youth will benefit from the quality of food provided, as well as, through learning about preparation through the greater culinary program.

#### Other - Identify any other factors or information that the Budget Committee should consider.

The department has sought and made efforts to appropriately manage food production on a contracted level for several years, however, costs continue to rise without subsequent change in food quality or provision. The intent was to absorb food production for Detention, GAP, and AP several years back, however, COVID put a pause on moving forward and the intent to open G pod limited the ability during last budget cycle. This is a priority for the department and a necessity for appropriate service levels.

FY 2023-24 - Budget Officer Proposed Stage

Title:	New Family Support Specialist Position	Fund:	Juvenile Grants (125)	Priority: 1
Department:	Juvenile	Program:	Juvenile Case Management	<b>FTE:</b> 1.00
Type:	New Activity - on-going			

	FY 23-24 Budget
RESOURCES	
Other Fund Transfers	111,988
TOTAL RESOURCES	111,988
REQUIREMENTS	
Personnel Services	
Salaries and Wages	63,271
Fringe Benefits	43,717
Total Personnel Services	106,988
Materials and Services	
Supplies	500
Materials	2,500
Communications	2,000
Total Materials and Services	5,000
TOTAL REQUIREMENTS	111,988

# Resources - How will the decision package be funded? Will the funding continue in the future? If not, what other funding source is planned?

The funding source is monies awarded from the OPIOID settlement and will be transferred from Health and Human Services to the Juvenile Department for actual cost of position. If funding becomes depleted in the future the position will be either eliminated or additional grant funding dollars would be sought to cover the expenses.

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

One full time Family Support Specialist position will be added as a regular position funded through the OPIOID settlement award. In order to perform the services that are designated with OPIOID funding a full time position is required.

### Necessity - Why is this decision package necessary and who will benefit from this decision package?

The level of opioid and substance use and abuse in the community continues to rise, particularly with the youth population and resources are extremely limited for youth and families to access, particularly without insurance. This position will work to target youth, primarily prior to involvement in the Juvenile Justice System, with aligning them and providing resources for them to address their substance abuse issues. In addition, the position will focus on strengthening families through teaching strong parental skills.

#### Other - Identify any other factors or information that the Budget Committee should consider.

This position is a priority need for the department, as the need in the community continues to grow.

FY 2023-24 - Budget Officer Proposed Stage

Title:	Parks - Wide area mower	Fund:	Parks (310)	Priority: 1
Department:	Public Works	Program:	County Parks	<b>FTE:</b> 0.00
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Type:New Activity - on-going

	FY 23-24 Budget
RESOURCES	
Intergovernmental State	0
General Fund Transfers	96,942
TOTAL RESOURCES	96,942
REQUIREMENTS	
Capital Outlay	96,942
TOTAL REQUIREMENTS	96,942

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

Parks is proposing to fund the cost of this equipment in a 50/50 split between general fund and existing reserves within the 310 Parks fund. \$48,471 would come from general fund and \$48,471 would come from the 310 Parks Fund using salvage timber harvest funds. The 310 Parks fund can support the maintenance and operations costs of this equipment into the future and will plan to set aside funds each year to cover the cost of future replacement.

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

This decision package would support the acquisition of a wide-area mower designed to handle larger properties such as the ones maintained by Marion County Parks. The acquisition of this equipment would increase the efficiency of park operations and allow our staff to provide better service to the residents of Marion County. This acquisition will require fuel and occasional maintenance, but it will not require additional personnel to operate.

#### Necessity - Why is this decision package necessary and who will benefit from this decision package?

Parks is responsible for mowing 73.56 acres across 10 heavily utilized day use facilities in our valley parks system. These grassy areas require at least weekly mowing service in the summer months, but our current mowing equipment limits our ability to meet this service need. Last season, Parks staff spent 533 hours operating mowers and could only acheive biweekly service due to the size of our mowers. A wide-area mower can mow 75 acres in an 8 hour work day with a single operator. Accounting for mobilization, all regional parks would receive weekly mowing service and all neighborhood parks would receive twice-weekly service in about 18 hours of work per week. With a six month mowing season, this will reduce the time needed to mow by 100 hours annually while providing better service to our visitors. By making staff more efficient on mowing tasks, we can better prioritize park improvements and deferred maintenance, also leading to a better visitor experience.

#### Other - Identify any other factors or information that the Budget Committee should consider.

This piece of equipment will replace a 15-year old zero turn mower that is inadequately sized for our park properties and frequently requires repairs, leading to more downtime.

FY 2023-24 - Budget Officer Proposed Stage

Title:	Law Enforcement Assisted Diversion (LEAD)	Fund:	General Fund (100)	Priority: 1
Department:	Sheriff's Office	Program:	Patrol	<b>FTE:</b> 0.00
Type:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	255,462
TOTAL RESOURCES	255,462
REQUIREMENTS	
Materials and Services	
Contracted Services	81,662
Total Materials and Services	81,662
TOTAL REQUIREMENTS	81,662

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

The decision package will be funded by General Fund.

**Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.).** Will personnel positions be added? If so, are the positions regular or temporary?

The Sheriff's Office requests the continuation of existing positions previously funded by two federal Bureau of Justice Assistance (BJA) grants in the Law Enforcement Assisted Diversion (LEAD) unit of the Patrol program including 1 FTE Program Coordinator and 1 FTE Addiction Recovery Mentor (Navigator) for which grant funds expire September 30, 2023. Materials and Services increases for client assistance for LEAD participants are also continuation of services previously funded by the BJA grants and includes immediate housing, short-term housing, immediate basic-needs items, bus passes, and items to establish a household. Estimates for client assistance consider current program need and projected growth as Navigator positions are filled.

### Necessity - Why is this decision package necessary and who will benefit from this decision package?

This decision package will allow for continued funding for the Program Coordinator and one Addiction Recovery Mentor, and the continued sustainment and expansion of the LEAD program through funding existing and increased client assistance funds.

FY 2023-24 - Budget Officer Proposed Stage

Title:	SO- Dispatch Services	Fund:	General Fund (100)	Priority: 2
<b>Department:</b>	Sheriff's Office	Program:	SO Operations Support	<b>FTE:</b> 0.00
Type:	Enhance Existing - on-going			

	FY 23-24 Budget
RESOURCES	
General Fund Transfers	74,017
TOTAL RESOURCES	74,017
REQUIREMENTS	
Materials and Services	
Contracted Services	74,017
Total Materials and Services	74,017
TOTAL REQUIREMENTS	74,017

## **Resources - How will the decision package be funded?** Will the funding continue in the future? If not, what other funding source is planned?

The resources would be an increase in General Fund and would continue into the future. Dispatch services are a cost of doing business for the Sheriff's Office.

Requirements - Describe and justify the necessary requirements (personnel services, materials & services, capital acquisition, etc.). Will personnel positions be added? If so, are the positions regular or temporary?

N/A

#### Necessity - Why is this decision package necessary and who will benefit from this decision package?

The 1.8 percent increase by the contracted vendor for dispatch services is initiating the need for the decision package. The entire community benefits from this decision package. If the package is rejected, the Sheriff's Office will need to cut materials and services in other areas in order to cover the increased cost. This would impact services to the public.

#### Other - Identify any other factors or information that the Budget Committee should consider.

While the dispatch services are a cost of doing business, the Sheriff's Office allocates a proportionate percentage of those costs to contracts and special funds where dispatch services are used. Each of those funds were allocated a proportionate percentage increase for FY2023-24 thereby reducing some of the increase to the General Fund.