



EXPECT EXCELLENCE

An Overview of Marion County's Adopted Budget

———— 2024-2025 ————





This Fiscal Year 2024-25 Budget is a financial representation of the policies and priorities of Marion County that enable our employees to provide the necessary programs and services to our community. It is much more than a financial plan, because at its core, the budget is a reflection of county policy. The people of Marion County expect excellence, and we are committed to delivering outstanding service.

Developing a budget requires balancing the needs of our growing population with the sometimes-competing realities of the economic environment, legislation, and changes in the workforce. We draw on the expertise of our elected officials, department directors, and our dedicated employees who balance these realities with the priorities of our community. It is work that we are honored to do, and we do it with the utmost commitment to fiscal responsibility and service.

Marion County's revenue is derived from local, state, and federal sources, and the budget shows where those funds come from and where they will be spent. Our annual budget represents your county government's commitment to the individuals, families, and businesses who have chosen to call Marion County home.

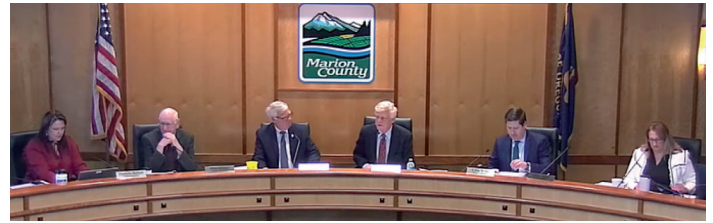
The Board of Commissioners established core priorities for 2024-25 designed to meet the challenges our county faces. Programs that address these priorities are wide ranging—from reopening our fire-damaged county parks, maintaining infrastructure, and enforcing the law, to allocating resources to serve youth and families and those experiencing behavioral and mental health challenges.

The FY2024-25 budget is \$732 million with a General Fund budget of \$140.1 million. County leaders are directing resources strategically, and the county is well managed and on sound financial footing. I am proud of the work we do, and I look forward to seeing the FY2024-25 budget come to life.

Sincerely,

Jan Fritz
Chief Administrative Officer & Budget Officer

Budget Committee



Danielle Bethell (*Commissioner*), Dave Kinney (*Citizen*), Kevin Cameron (*Commissioner*), Patrick Vance (*Citizen/Chair*), Colm Willis (*Commissioner*), Denyc Boles (*Citizen*).

The Budget Committee consists of the county commissioners and three citizen electors responsible for reviewing and approving the annual budget. They all have a thorough understanding of the county's funding sources, our programs and services, and contribute their unique perspectives, knowledge, and expertise. The committee provides valuable input during the budget process, approves the budget and tax rate, and refers the budget to the Board of Commissioners for adoption by June 30th of each year.

Budget Team



The budget team develops the annual budget and works with departments to prepare and administer their budgets throughout the year. They ensure compliance with all public notices and laws related to the budgeting process.

Left to right:

Zivile Sliosoraite, *Budget Analyst 2*
Daniel Adatto, *Senior Budget Analyst*
Jeff White, *Chief Financial Officer*
Jan Fritz, *Chief Administrative Officer & Budget Officer*

One of our most compelling tasks in the past three years has been restoring the county's fire-damaged parks in the Santiam Canyon. Marion County parks are beloved by both residents and visitors alike, and our efforts to conserve and leverage our natural resources improves the livability of the county while providing economic rewards to local communities.

On May 15, 2024, the North Fork and Bear Creek parks were opened for day use. Our Public Works parks and road staff and volunteers continue working diligently toward the refurbishment of the Canyon's remaining fire-affected parks.

In a testament to just how much our parks mean to local residents, Public Works parks employees and community volunteers organized by Trailkeepers of Oregon, Oregon Parks Forever, and SOLVE have been instrumental to the project, completing light

construction tasks, building trails, assembling picnic tables, and assisting with habitat restoration, replanting, and invasive weed control to ensure that native plants thrive.



A comprehensive planning process involved Public Works and the county's volunteer parks commission. Together, they envisioned ways to redevelop the parks with an eye to how visitors might recreate in the future and focusing on environmentally resilient design and sustainability to ensure our parks can be enjoyed for generations to come. The plan represents a fresh start and a new vision for recreation in the Santiam Canyon and was approved by the Board of Commissioners in 2023.



Bear Creek Park



North Fork Park



North Santiam Park

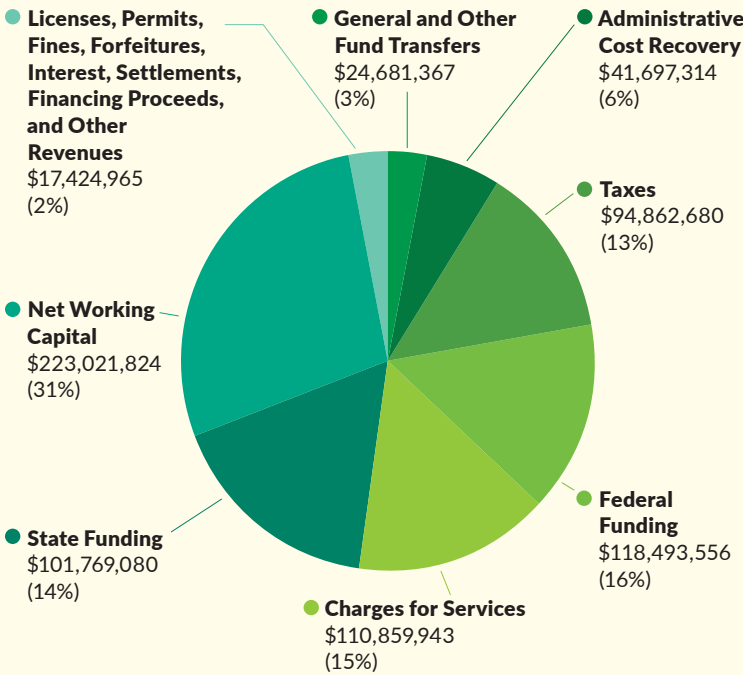
2024-25 TOTAL COUNTY BUDGET

This booklet presents the FY2024-25 adopted budget. It shows where our revenues and resources come from and how we plan to invest them to meet our strategic goals and priorities to benefit the residents of Marion County. Our FY2024-25 budget is balanced, fiscally sound, and demonstrates we are on solid financial footing.

Revenues and Other Resources

Marion County has numerous revenue sources and resource categories that fund the services delivered to residents. Federal and state funding, fees for services, and property taxes make up 60% of the county's total resources. Our revenue and other resource categories total \$732 million and are illustrated in the chart to the right.

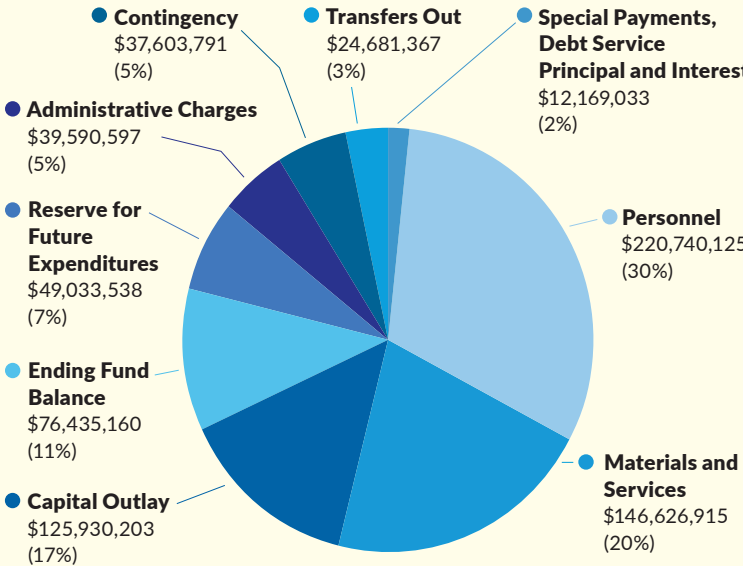
Ninety-nine percent of the county's tax revenue is derived from property taxes. Other resources used to benefit the community come from sources such as the American Rescue Plan Act, state gas tax, Oregon Housing and Community Services, and other state and federal sources.



Total Resources: \$732,810,729

Expenditures and Other Requirements

Our expenditures provide the resources to serve our community, including personnel and materials and services. Marion County is committed to fiscally sound practices that ensure the county's continued financial health. To that end, we direct funds to capital projects, debt requirements, and set aside reserves for future needs and unexpected emergencies. The chart at right describes operating expenditures and other requirements by category, amount, and percentage of budget.



Total Requirements: \$732,810,729

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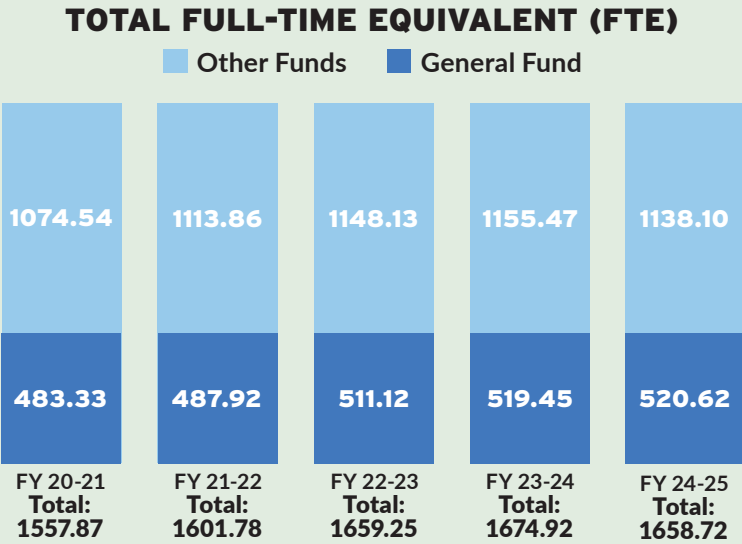
The FY2024-25 Budget funds our core responsibilities, informed by our strategic goals and priorities. We invest our resources to ensure public safety and maintain healthy and vibrant communities. The table below lists each county department, the elected official or appointed department director, and this year’s adopted budget.

DEPARTMENT AND DEPARTMENT DIRECTOR	FISCAL YEAR 2024-2025	DEPARTMENT AND DEPARTMENT DIRECTOR	FISCAL YEAR 2024-2025
Assessor’s Office Tom Rohlfig - Assessor, <i>Elected</i>	\$8,775,201 FTE 55.00	Human Resources Salvador Llerenas - Chief Human Resource Officer, <i>Appointed</i>	\$3,813,551 FTE 20.00
Board of Commissioners Office Danielle Bethell, Kevin Cameron, Colm Willis - Commissioners, <i>Elected</i>	\$3,969,138 FTE 18.00	Information Technology Gary Christofferson - Director, <i>Appointed</i>	\$11,830,673 FTE 66.00
Business Services Tamra Goettsch - Director, <i>Appointed</i>	\$7,706,002 FTE 53.00	Justice Court Justin Kidd - Justice of the Peace, <i>Elected</i>	\$1,263,124 FTE 8.00
Clerk’s Office Bill Burgess - County Clerk, <i>Elected</i>	\$4,251,931 FTE 17.20	Juvenile Troy Gregg - Director, <i>Appointed</i>	\$21,168,020 FTE 115.75
Community Services Chris Eppley - Director, <i>Appointed</i>	\$37,247,301 FTE 25.90	Legal Steve Elzinga - County Counsel, <i>Appointed</i>	\$3,449,804 FTE 11.80
District Attorney’s Office Paige Clarkson - District Attorney, <i>Elected</i>	\$17,737,495 FTE 95.70	Public Works Brian Nicholas - Director, <i>Appointed</i>	\$228,008,111 FTE 238.60
Finance & Treasury Jeff White - Chief Financial Officer, <i>Appointed</i> , Sam Brentano -Treasurer, <i>Elected</i>	\$5,002,668 FTE 27.60	Sheriff’s Office Nick Hunter - Sheriff, <i>Appointed</i>	\$90,883,246 FTE 375.50
Health and Human Services Ryan Matthews - Health and Human Services Administrator, <i>Appointed</i>	\$107,380,790 FTE 530.67	Capital Budget	\$39,434,676
		Non Departmental Operations	\$140,888,998
		GRAND TOTAL	\$732,810,729 FTE 1,658.72

Our Employees

It takes each and every one of our employees, proudly dedicated to public service, to deliver the programs and services outlined in the strategic plan and in our budget. No matter the challenge, they can be counted on to rise to the occasion, exceed expectations, and deliver excellence.

The graph to the right shows the number of full-time equivalent (FTE) employees for the total General Fund and Other Funds. The FY2024-25 budget authorizes 1,658.72 FTE.



STRATEGIC PLAN GOALS

Economic and Community Development

Demonstrate a supportive attitude toward employers, business, and property owners that promotes economic development and high standards of livability in Marion County.

Investment: \$61,060,562; 10.10% of total budget; 50 FTE

Economic development in Marion County convenes policymakers, community leaders, and entrepreneurs eager to increase employment opportunities and raise the local standard of living. We are forging collaborative partnerships to strengthen local communities and economies and are focused on completing vital economic drivers such as the Mill City-Gates sewer line and the Detroit and Kane's Marinas Excavation Projects. We are leveraging the county's recreational resources and investing in essential infrastructure to support economic growth.

Health and Community Services

Promote the overall health of people in Marion County by improving the delivery of quality health services and supporting community-based prevention efforts.

Investment: \$107,380,790; 17.76% of total budget; 531 FTE

Access to healthcare and support services is essential to the wellbeing of our community. We are leveraging community resources and partnerships to address public health needs as well as substance use, addiction, homelessness, and suicide prevention. We are investing in programs and services that support the behavioral health needs of our community, offering opportunities for life skills development, developing strategies to increase access to housing and homeownership, and restoring residents to pre-fire status.

Operational Efficiency and Quality Service

Provide efficient, effective, and responsive government through stewardship and accountability.

Investment: \$88,578,595; 14.65% of total budget; 269 FTE

General government services impact all county residents who depend on us to carry out everything from fair and open elections to recording deeds and property claims. We are accountable to uphold public trust in every aspect of our work, from assessing, collecting, and distributing property tax revenue to developing budgets that align with the county's strategic plan. We invest, manage, and safeguard public funds using sound financial practices. We offer training and development opportunities to our employees, and we safeguard sensitive data and systems.

Public Safety

Pursue a safe and secure community by protecting people, property, and the economy of Marion County.
Investment: \$131,051,885; 21.68% of total budget; 595 FTE

Public safety is the highest priority of the county. Crime impacts the livability and economy of Marion County, making it a significant area of concern for citizens and the top priority of the county commissioners. Three-quarters of the general fund is designated to Public Safety, including staffing and operating the Sheriff's Office, enforcement deputies, county jail, Justice Court, Juvenile Department, and the District Attorney's Office. We also invest in and provide services for homeless youth, front-end prevention, and victim assistance.

Transportation, Infrastructure & Emergency Management

Provide a safe, efficient, and reliable transportation system and maintain vital infrastructure in the best condition available resources allow. Proactively plan, review, and maintain a comprehensive emergency management program.

Investment: \$216,550,122; 35.82% of total budget; 214 FTE

Population growth and the continuing threats posed by natural disasters are two major policy drivers related to transportation, infrastructure, and emergency management. We are investing in our emergency response capacity through cross-training and updating our emergency plans. We are developing long-term strategies and solutions for solid waste management, engaged in long-range planning and implementation for transportation infrastructure, and we continue to rehabilitate fire-damaged county parks.

Marion County Fast Facts

- Established July 5, 1843
- County Seat – City of Salem
- Total area 1,194 square miles
- Population 353,649 (PSU, 2023)
- 20 cities & 37 unincorporated communities
- Oregon's leading agricultural producer
- Unemployment rate 3.7% (OED, May 2024)



2024-25 Marion County Adopted Budget Totals \$732,810,729

The General Fund is budgeted at \$140,087,465 and Other Funds at \$592,723,264 for a countywide budget total of \$732,810,729. There are 1,658.72 full-time equivalent (FTE) positions budgeted for FY 2024-25.



\$91.8 Million in Property Tax Revenue

The budget-to-budget increase of \$2.16 million or a 2.4% is primarily due to new commercial property development and higher assessed value of residential properties.



\$1.3 Million for HB 4002 Implementation – Drug Recriminalization Misdemeanor Bill

The county is designing and implementing new systems and operations related to the new law making possession of a controlled substance a misdemeanor crime, while emphasizing treatment first, and authorizing the prosecution of drug dealers. The county commissioners are facilitating the system design process in collaboration with the District Attorney's Office, Sheriff's Office, Health & Human Services Department, and the Marion County Circuit Court to develop and execute the operations that will make the system successful and meet the requirements of the legislation.



\$131.1 Million of All Funds Dedicated to Public Safety

Seventy-four percent or \$90.3 million of the General Fund is dedicated to public safety and law enforcement activities by the Sheriff's Office, District Attorney's Office, Justice Court, and Juvenile Department.



\$125.9 Million for Capital Improvement Projects

Thirty point seven million dollars is budgeted for Building Improvement, Equipment, and Facility Renovation capital projects. Public Works projects budgeted within the fund total \$95.2 million, which includes \$32 million for roads and bridges for a countywide total of \$125.9 million.



\$1.9 Million for Parks Restoration

Ongoing restoration efforts resulted in the reopening on May 15 of the North Fork and Bear Creek parks in the Santiam Canyon. County staff and volunteers are diligently working toward restoring and reopening the remaining parks destroyed by the 2020 wildfires.



\$12.3 Million for 2020 Wildfire Recovery

The Board of Commissioners continues to support housing and infrastructure development in the Santiam Canyon for wildfire recovery. Continuing projects include housing and infrastructure development, a new and expanded sewer system, and numerous community and economic development projects throughout the canyon.



\$16.4 Million in General Reserves Meets County Policy

Budgeted General Fund Contingency, Unappropriated Ending Fund Balance, and the Rainy Day Fund equal 14.5% and meet the county's General Reserve Policy.



American Rescue Plan Act Funds

Continuing projects include small city investments in sewer and water infrastructure projects, non-profit agencies funded for food, housing, prenatal and childcare, homeless transition centers, and departmental informational technology, public safety, and security projects.



National Awards for Budgeting and Financial Reporting

The county is well-managed and financially sound. The Government Finance Officers Association has once again awarded the *Distinguished Budget Presentation Award* to the Finance Department for the 13th consecutive year and the *Certificate of Achievement in Financial Reporting* for the 22nd year in a row.



O R E G O N

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