Marion County Health Systems Preparedness Strategic Action Plan 2018-

Capability 1: Foundation for Health Care & Medical Readiness
Goal- the community's health care organizations & stakeholders have strong relationships, identify hazards & risks, and prioritize and address gaps through planning, training, exercising, and managing resources

Objective 1- **Establish & Operationalize a Health Care Coalition:** Facilitate Strategic planning , Identification of gaps and mitigation strategies, Operational planning and response, Information sharing for improved situational awareness, Resource coordination & management

Planned Activities	Target Date	Date Completed	Lead Initials/org	Notes
Sponsor a launch event to recruit coalition members	2/2018	2/2018	SC /MCCHS	
Schedule steering committee meetings for 2018	2/2018	4/1/2018	CR/MCHHS	
Adopt a mission/purpose statement	4/2018		PH/MCHHS	Drafted 4/27, revisit 6.22.2018

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Objective 2- Identify Risk & Needs: Assess hazard vulnerabilities & risks, Assess local health care resources, Prioritize resource gaps and mitigation strategies, Assess community planning for vulnerable populations, Assess & identify regulatory compliance requirements

Planned Activities	Target Date	Date Completed	Lead	Notes
Complete and review the Public Health Risk Assessment Tool (PHRAT)	4/2018	4/27/2018	CR/MCHHS	
Develop plan to assess facility need for support from EOC – eg gasoline for generators	7/1/2018		EF/MCEM	
Implement plan to assess facility need for support from EOC – eg gasoline for generators	7/1/2018		EF/MCEM	
Define vulnerable populations in Marion County				
Assess organization & jurisdiction planning for vulnerable populations				
Assess regulatory compliance requirements				

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Objective 3- Develop a healthcare coalition preparedness plan

Planned Activities	Target Date	Date Completed	Lead	Notes
Adopt an action plan that aligns with the 2017-22 Health Care Prep. & Response Capabilities Document				
Use the ASPR Tracie HCC plan ("charter") template to establish the scope & structure of the Coalition in alignment with HCC Region 2 plans				

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Objective 4- **Train & prepare the health care & medical workforce:** Promote role-appropriate national Incident Mgmt system implementation, Educate & train on identified preparedness & response gaps, Plan & conduct coordinated exercises with HCC members and other organizations, Align exercises with federal standards & facility regulatory & accreditation requirements, Evaluate exercises & responses to emergencies, Share leading practices & lessons learned

Planned Activities	Target Date	Date Completed	Lead	Notes
Establish an 18mo training & exercise plan 2018-2019	6/2018			
Review/revise/extend training & exercise plan	12/2019			

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Objective 5- **Ensure preparedness is sustainable (leadership & staff buy-in);** Promote the value of health care & medical readiness: Engage healthcare executives, Engage clinicians, Engage community leaders, Promote sustainability of HCC				
Planned Activities	Target Date	Date Completed	Lead	Notes
Develop recruitment materials/talking points for use with organization leadership				
Develop & implement recruitment/outreach plan to sustain the Coalition				
Ongoing gap analysis in relation to membership framework				

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Capability 2: HealthCare & Medical Response Coordination
Goal- Plan & collaborate to share and analyze information, manage and share resources, and coordinate strategies to deliver medical care to all populations during emergencies & planned events

Objective 1- **Develop & coordinate health care organization & HCC response plans:** Develop a health care organization emergency operations plan, Develop a health care coalition response plan				
Planned Activities	Target Date	Date Completed	Lead	Notes
Convene sector work groups to clarify and exercise roles in tandem with hospitals and others				
Adopt a set of standard plan components that partners will report on to the Coalition for purposes of gap assessment and coordination				
Develop a plan for vulnerable pops (including EMpower)				
EMS and Hospital coordination plan	12.1.2018		EF/MCEM	Develop mass casualty plan

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Objective 2- **Utilize information sharing procedures & platforms:** Develop information sharing procedures, Identify information access and data protection procedures, Utilize communication systems and platforms				
Planned Activities	Target Date	Date Completed	Lead	Notes
Hospitals adopt use of HOSCAP for in-pt beds				
Hospitals adopt use of HOSCAP for ED beds				
Explore adoption of a communication tool to increase situational awareness of EMS status				
Common platform for document library that is easily accessible (e.g. sharepoint)				

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Objective 3- **Coordinate response strategy, resources & communications:** Identify and coordinate resource needs during an emergency, Coordinate incident action planning during an emergency, Communicate with providers, non-clinical staff, patients and visitors during an emergency, Communicate with the public during an emergency				
Planned Activities	Target	Date	Lead	Notes

	Date	Completed		
Develop & test interagency communication plans with key sector organizations				
Adopt ESF8 desk structure & roles				
Develop supporting documents for ESF8 desk functions and roles				
Schedule ESF8 desk training at least twice annually				

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Capability 3: Continuity of Health Care Service Delivery

Goal- Provide uninterrupted, optimal medical care to all populations in the face of damaged or disabled health care infrastructure. Health care workers are well-trained, well-educated, and well-equipped to care for patients during emergencies. Simultaneous response and recovery result in a return to normal or, ideally, improved operations

Objective 1- Identify essential functions for health care delivery

Planned Activities	Target Date	Date Completed	Lead	Notes
Identify essential functions for health care delivery, in facilities and in field				
Adopt protocol for medical resource hospital direction of EMS transports				

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Objective 2- Plan for continuity of operations: determine those services that are critical to patient care and those that could be suspended, Develop an organizational COOP, Develop an HCC COOP, Continue administrative and finance functions, Plan for Health care organization sheltering in place

Planned Activities	Target Date	Date Completed	Notes	
Assess level of COOP planning in county				
Provide TA for COOP planning to organizations				
Provide TA for sheltering in place				
Adopt a coalition COOP				

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Objective 3- Maintain access to non-personnel resource during an emergency: Assess supply chain integrity, Assess and address equipment, supply, and pharmaceutical requirements

Planned Activities	Target Date	Date Completed	Lead	Notes
Needs assessment of supplies & equipment to maintain essential functions	9.1.2018		CR/MCHHS	HIGH PRIORITY – all providers
Assess supply chain integrity				

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Objective 4- Develop strategies to protect health care information systems and networks

Planned Activities	Target Date	Date Completed	Lead	Notes

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Objective 5- Protect responders' safety and health: Distribute resources required to protect the health care workforce, Train and exercise to promote responders' safety and health, Develop health care worker resilience				
Planned Activities	Target Date	Date Completed	Lead	Notes
Promote personal preparedness planning by staff to enable response				
Promote CERT				
Pre-identify safety risks related to most likely events and prepare safety messaging templates				
Safety training				
Develop a plan for supporting responder's mental health needs				

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Objective 6- Plan for and coordinate health care evacuation and relocation: Develop & implement evacuation & relocation plans, Develop and implement evacuation transportation plans				
Planned Activities	Target Date	Date Completed	Lead	Notes
Assess health care facility plans for evac & relocation & transport				
Promote evac/relocation plans that include continued staffing				
Develop a plan to adress gaps and conflicts found in assessment				
Tabletop evac & relocation plans				

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Objective 7- Coordinate health care delivery system recovery: Plan for health care delivery system recovery, Assess health care delivery system recovery after an emergency, Facilitate recovery assistance and implementation				
Planned Activities	Target Date	Date Completed	Lead	Notes
TA re planning for system recovery				
Adopt guidance documents, to include in ESF 8 desk manual in EOC				

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Capability 4: Medical Surge
Goal- Deliver timely and efficient care to patients even when demand exceeds available supply.

Objective 1- Plan for a medical surge: Incorporate medical surge planning into health care organization emergency ops plan, Incorporate medical surge into an emergency medical services emergency ops plan, Incorporate medical surge into a HCC response plan

Planned Activities	Target Date	Date Completed	Lead	Notes
Adopt standard components for health care providers & orgs.' medical surge plans				
Conduct needs assessment of medical surge planning				
Develop surge plan for medical services in shelters			EA/MCMRC	

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Objective 2- Respond to medical surge: Implement emergency dept and inpatient medical surge response, Implement out of hospital medical surge response, Develop and alternate care system, Provide pediatric care during a medical surge response, Provide surge management during a chemical or radiation emergency event, Provide burn care during a medical surge response, Provide trauma care during a medical surge response, Respond to behavioral health needs during a medical surge response, Enhance infectious disease preparedness and surge response, Distribute medical countermeasures during the medical surge response, Manage mass fatalities

Planned Activities	Target Date	Date Completed	Lead	Notes
Increase recruitment to Medical Reserve Corps (MRC) through collaboration with Polk Co				
Exercise MRC support to medical shelters and field triage/treatment stations				
Exercise BH response plan at least annually				
Exercise distribution / receipt of medical counter measures				
Participate in mass fatality plan exercise				
Adopt & exercise patient tracking system				
Develop alternate care plans for each hospital site				

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Reference: 2017-2022 Health Care Preparedness & Response Capabilities, Nov 2016 ASPR (Assistant Secretary for Preparedness & Response)