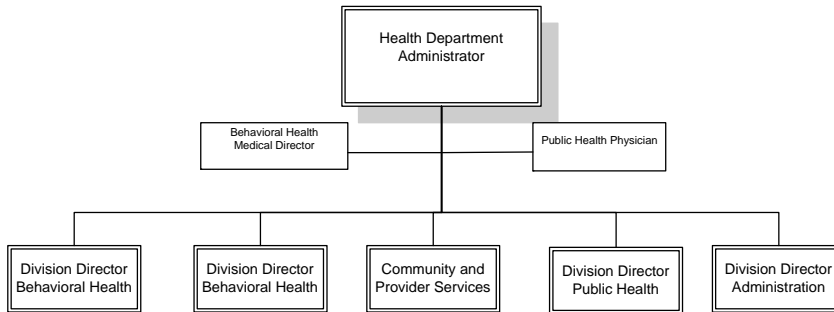


MARION COUNTY FY2008-09 BUDGET  
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## HEALTH



### MISSION STATEMENT

In collaboration with community partners, provide and purchase high quality services that promote individual and community health to all people in Marion County.

### GOALS AND OBJECTIVES

- Goal 1: Continue to promote the development of community services and resources that enhance the systems capacity to meet the need for alternatives to hospitalization.
- Objective 1: Continue to participate in planning for community resources to support the State Hospital Master Plan.
  - Objective 2: Enhance the system capacity for Psychiatric Security Review Board (PSRB) clients originating from Marion County by modifying existing residential resources and expanding the continuum of service, including supported housing.
- Goal 2: Participate actively in Marion County's efforts to increase efficiency of operations and improve the integration of business processes.
- Objective 1: Bolster the department's commitment to customer service by serving on the county's Customer Service Committee.
  - Objective 2: Continue to improve our emergency preparedness and coordination with other departments by participating on the business continuity planning committee.
  - Objective 3: Secure appropriate space for the efficient delivery of health services by working with the county facilities steering committee to build a new health services building as recommended in the Facilities Master Plan.
- Goal 3: Continue to enhance public health emergency preparedness for Marion County through work with community partners.
- Objective 1: Improve planning and implementation regarding community containment measures through exercises and community workgroups.
  - Objective 2: Continue to provide technical assistance to agencies serving vulnerable populations of Marion County.

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Objective 3: Continue to work with Region 2 Hospital Preparedness Program to increase capacity for medical responses to disasters.

Goal 4: Promote the development of early childhood and intensive services for children within a system of care model.

Objective 1: Continue to enhance and develop early childhood and intensive youth services in our children's outpatient behavioral health program.

Objective 2: Continue to develop New Solutions intensive services for children and families.

Objective 3: Implement evidence-based initiatives such as fetal infant mortality review for public health services.

Goal 5: Improve the efficiency of public health services by maximizing the impact of existing resources.

Objective 1: Promote cross training within program clusters serving the same population to enable regular staff to meet temporary needs for increased capacity.

Objective 2: Continue efforts to support service provision in rural settings by maintaining strong connections with programs at Salem offices.

Goal 6: Promote the community's capacity for alcohol and drug treatment services by enhancing existing services and developing new services, especially for families involved in the child welfare system.

Objective 1: Establish outpatient adult drug treatment services at the health department.

Objective 2: Develop and implement request for proposals for use of remaining funding for this purpose.

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**DEPARTMENT OVERVIEW**

The health department serves as the county mental health program and the local public health department for Marion County. The department and its administrator function under the authority vested in the county commissioners by statute to function as both the Local Mental Health Authority and the Local Public Health Authority. In these roles, the health department is responsible for assuring the availability of mandated and State contracted services in our community. The health department achieves these roles through planning, program development, providing services, contracting for services, program oversight, evaluation, and quality improvement. The major focus of public health and behavioral health services is to provide for the safety of community members, and enable the most needy and vulnerable individuals and families to improve their lives. Another important role of the health department is to manage care under the Oregon Health Plan. Many health services are delivered in the context of local and regional partnerships.

The \$56,461,960 FY08-09 budget is an increase of \$2,418,430 or a 4.5% increase over FY07-08.

*Resource and Requirement Summary*

Health Department	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2008-09 Adopted	+/- %
<b>Resources:</b>					
General Funds	3,282,348	3,391,405	3,630,557	3,742,499	3.1%
Intergovernmental Funding:					
Federal	4,574,636	4,063,760	4,781,671	4,435,682	(7.2%)
State	45,337,947	44,556,772	16,498,454	17,633,140	6.9%
Other	12,567,426	12,750,716	13,392,371	14,304,613	6.8%
Fees & Charges	3,725,787	3,907,996	3,830,190	3,925,385	2.5%
Other Funding	451,071	565,132	512,000	247,419	-51.7%
Net Working Capital:					
Restricted	8,335,461	9,603,567	7,894,499	8,747,933	10.8%
Unrestricted	2,560,841	2,646,372	3,503,788	3,425,289	-2.2%
<b>Total Resources</b>	<b>80,835,516</b>	<b>81,485,719</b>	<b>54,043,530</b>	<b>56,461,960</b>	<b>4.5%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	12,771,873	12,596,503	14,297,732	15,553,879	8.8%
Fringe Benefits	5,383,968	5,151,037	6,287,723	7,148,105	13.7%
Subtotal Personal Services	18,155,840	17,747,541	20,585,455	22,701,984	10.3%
Materials and Services	46,667,225	48,629,369	20,399,268	20,206,567	(0.9%)
Administrative Charges	3,624,477	3,658,387	3,986,099	3,988,790	0.1%
Capital Outlay	78,218	6,018	90,000	100,800	12.0%
Transfers	59,817	46,117	69,915	5,042,244	7112.0%
Contingency	0	0	3,773,433	2,074,437	-45.0%
Unapprop. Ending Fund Bal	0	0	5,139,360	2,347,138	-54.3%
<b>Total Requirements</b>	<b>68,585,577</b>	<b>70,087,432</b>	<b>54,043,530</b>	<b>56,461,960</b>	<b>4.5%</b>
<b>FTE</b>	291.40	272.15	316.69	313.45	(1.0%)

The FY08-09 FTE includes 4 duplicate positions for succession scheduling.

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**Summary of Net Working Capital and New Fund Appropriations**

	Unrestricted	Restricted	IDS Savings	State Grant
Est. Ending Fund Balance as of 7/1/2008	3,425,289	1,310,493	6,811,940	625,500
Transfer to Health Building Reserve Fund	(1,000,000)	-	-	-
Transfer to Health IDS Reserve Fund	-	-	(4,000,000)	-
FY08-09 Net Working Capital Available	2,425,289	1,310,493	2,811,940	625,500

**Net Working Capital Explanation**

Unrestricted net working capital of \$3,425,289 is budgeted for FY08-09. Unrestricted revenue sources include vital statistics fees for both birth and death certificates. This also includes unspent fees and charges in various programs. These include the methadone clinic, immunization and flu clinic charges. In addition, unspent developmental disabilities case management revenues are not required to be paid back to the State and have contributed to this balance. The Health Department proposes to transfer \$1,000,000 to a new Health Building Reserve Fund in FY08-09. This fund will be used as a reserve fund to hold and accumulate moneys for the purpose of planning, design and construction of a new building for the Health Department.

Restricted net working capital includes three different types of revenue classifications. IDS/BCN OHP Capitation revenues (\$6,811,940) are the largest contributor. Marion County receives capitated funds for Oregon Health Plan (OHP) outpatient mental health services from the Mid Valley Behavioral Care Network (MVBCN). This use of a risk-bearing contract means that Marion County must manage the cost of treatment with available funds. The net working capital balance has accumulated from this capitation contract during years in which total capitation revenues received exceeded the demand for services. This represents a “reserve” to be used during years in which demand for services exceed total capitation revenues received. Recent Federal audits in other states have shown that Medicaid funding can only be used for Medicaid services to Medicaid eligible individuals. In addition, the Community and Provider Services (CAPS) program is allocated 8% of the capitation revenues as an administrative fee in order to provide oversight in administering the BCN Integrated Delivery System (IDS). Unspent CAPS revenues revert back to IDS Savings. The Health Department proposes to transfer \$4,000,000 to a new Health IDS Reserve Fund in FY08-09. The Health IDS Reserve Fund will be used to cover future shortfalls in revenues for managed care OHP / Medicaid outpatient mental health services, infrastructure and oversight necessary for the delivery of these services.

State Mental Health contract revenues in the amount of \$625,500 have been budgeted and reflect the projected unspent revenues from year one of the FY07-09 biennium. Unspent revenues at the end of the biennium may be returned to the State following the completion of the desk audit reconciliation.

The final category is any grant revenues, fees and charges that are restricted by contract or statute (\$1,310,493). These include Environmental Health restaurant licensing fees, drinking water fees, targeted case management charges, as well as contract revenues such as our prenatal project with Salem Hospital and Mid-Valley Independent Physicians Association (MVIPA), New Solutions (Children’s System Change Initiative), ACIST and School Based Health Clinic donations.

In total, \$8,747,933 is budgeted for restricted net working capital in FY08-09.

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**PROGRAMS**

The health department budget is allocated to thirteen (13) operations programs and one non-operations program (Unappropriated Balance) shown in the table below.

**Summary of Department Programs**

	<b>FY 2005-06 Actual</b>	<b>FY 2006-07 Actual</b>	<b>FY 2007-08 Budget</b>	<b>FY 2008-09 Adopted</b>	<b>+/- %</b>
<b>RESOURCES</b>	<b>80,835,516</b>	<b>81,485,719</b>	<b>54,043,530</b>	<b>56,461,960</b>	<b>4.5%</b>
<b>REQUIREMENTS BY PROGRAM</b>					
Developmental Disabilities	37,501,124	39,267,394	9,231,720	9,586,437	3.8%
Gero-Psych Mental Health Services	460,032	716,740	1,174,621	1,096,135	-6.7%
Outpatient Behavioral Health	5,289,806	5,047,875	5,502,486	5,650,437	2.7%
Drug Treatment Services	2,158,584	2,254,416	3,163,841	3,515,850	11.1%
Acute/Residential/Forensic	5,859,242	5,428,372	6,446,622	6,886,608	6.8%
Community and Provider Services	6,736,143	7,158,154	8,524,241	9,362,927	9.8%
Communicable Disease Services	1,614,222	1,640,909	1,886,159	1,939,508	2.8%
Prevention/Rural/HIV	1,574,207	1,687,972	2,066,003	2,024,978	-2.0%
Immunizations	609,591	503,927	674,862	680,015	0.8%
Environmental Health and Vital Statistics	975,161	915,895	1,137,638	1,163,212	2.2%
Early Childhood & Women's Health	2,312,232	2,064,592	2,646,576	2,661,573	0.6%
Women Infants Children	1,252,859	1,328,540	1,403,439	1,601,131	14.1%
Administrative Services	3,943,970	3,757,255	4,504,398	4,926,971	9.4%
Unappropriated Balance	(1,701,596)	(1,684,610)	5,680,924	5,366,178	-5.5%
<b>Total</b>	<b>68,585,577</b>	<b>70,087,432</b>	<b>54,043,530</b>	<b>56,461,960</b>	<b>4.5%</b>

MARION COUNTY FY2008-09 BUDGET  
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HEALTH

**Developmental Disabilities**

- Provides and purchases services for adults and children with developmental disabilities
- Service coordination
- Monitoring individual support plan services
- Protective services
- Fiscal and service monitoring of contracted providers
- Regional crisis coordination
- Family Support services for children

**Department: Health**

**Program: Developmental Disabilities**

**Fund: Health**

	<b>FY 2005-06 Actual</b>	<b>FY 2006-07 Actual</b>	<b>FY 2007-08 Budget</b>	<b>FY 2008-09 Adopted</b>	<b>+/- %</b>
<b>Resources:</b>					
General Fund	12,000	0	0	0	n.a.
<b>Intergovernmental Funding:</b>					
State	38,543,993	38,191,914	8,588,112	8,901,009	3.6%
Other	207,000	208,044	543,608	537,428	-1.1%
Fees and Charges	0	165	0	0	n.a.
<b>Net Working Capital:</b>					
Restricted	0	0	0	48,000	n.a.
Unrestricted	0	0	100,000	100,000	0.0%
<b>Total Resources</b>	<b>38,762,993</b>	<b>38,400,123</b>	<b>9,231,720</b>	<b>9,586,437</b>	<b>3.8%</b>
<b>Requirements:</b>					
<b>Personal Services:</b>					
Salaries and Wages	1,465,360	1,512,546	1,846,042	2,087,353	13.1%
Fringe Benefits	658,976	644,207	845,387	986,026	16.6%
Subtotal	2,124,336	2,156,753	2,691,429	3,073,379	14.2%
Materials and Services	34,836,295	36,542,653	5,788,159	5,754,515	-0.6%
Administrative Charges	540,493	567,989	573,886	658,543	14.8%
Contingency	0	0	178,246	100,000	-43.9%
<b>Total Requirements</b>	<b>37,501,124</b>	<b>39,267,394</b>	<b>9,231,720</b>	<b>9,586,437</b>	<b>3.8%</b>
<b>FTE</b>	<b>33.80</b>	<b>33.55</b>	<b>44.15</b>	<b>44.10</b>	<b>-0.1%</b>

Program: Developmental Disabilities

Personnel Positions

Title of Position	FTE
Clinical Supervisor	2.00
Department Specialist 1	1.30
Department Specialist 2	1.00
Department Specialist 3	1.00
Developmental Disabilities Assoc 1	1.00
Developmental Disabilities Assoc 2	31.80
Developmental Disabilities Specialist 1	3.00
Management Analyst 1	2.00
Program Supervisor	1.00
Total FTE	44.10

MARION COUNTY FY2008-09 BUDGET  
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**Developmental Disabilities Budget Analysis**

Revenues for this program have been steadily increasing since the State began linking case management revenues to client caseloads during FY06-07. Due to the growing caseloads in Marion County, the State continues to increase the allocation of funds to the health department. The addition of Restricted Net Working Capital to the budget reflects carryover of Crisis Case Management funding, due to staff vacancies, from the first year of the biennium to be spent in FY08-09. In order to meet the increasing demand for services in the county, the developmental disabilities program has increased staff significantly. Continued increases in funding are expected for case management services and will continue to add FTE in the program to relieve the heavy caseloads. Materials and Services are largely pass-thru funds to community providers. The amount of pass-thru funds received by the county has remained relatively constant as the revenues from the State are linked directly to case management services provided by the health department. Administrative Charges, allocated across the department on a per FTE basis, have increased due to the increasing FTE in the program.

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**Gero-Psych Mental Health Services**

- Pre-Admission Screening and Resident Review (PASRR) evaluations for nursing home clients
- Enhanced Care Service (ECS) for clients discharged from the Oregon State Hospital (OSH)
- Enhanced Care Outreach Services (ECOS) for clients recently discharged from the OSH
- Provide mental health services to developmentally disabled clients

Department: Health

Program: Gero-Psych

Fund: Health

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2008-09 Adopted	+/- %
<b>Resources:</b>					
Intergovernmental Funding:					
State	64,123	102,061	71,484	72,899	2.0%
Other	2,467	95,685	195,000	240,744	23.5%
Fees & Charges	438,868	746,949	709,085	757,492	6.8%
Net Working Capital:					
Unrestricted	6,263	0	199,052	25,000	-87.4%
<b>Total Resources</b>	<b>511,720</b>	<b>944,695</b>	<b>1,174,621</b>	<b>1,096,135</b>	<b>-6.7%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	197,843	299,333	376,172	365,720	-2.8%
Fringe Benefits	82,888	122,609	168,143	177,676	5.7%
Subtotal	280,731	421,942	544,315	543,396	-0.2%
Materials and Services	66,215	141,722	150,244	136,250	-9.3%
Administrative Charges	113,086	153,076	153,611	177,926	15.8%
Contingency	0	0	326,451	238,563	-26.9%
<b>Total Requirements</b>	<b>460,032</b>	<b>716,740</b>	<b>1,174,621</b>	<b>1,096,135</b>	<b>-6.7%</b>
<b>FTE</b>	<b>6.10</b>	<b>6.60</b>	<b>9.30</b>	<b>7.75</b>	<b>-16.7%</b>

Program: Gero-Psych

Personnel Positions

Title of Position	FTE
Clinical Supervisor	0.90
Department Specialist 2	0.25
Department Specialist 3	0.60
Mental Health Assoc	2.00
Mental Health Spec 2	4.00
Total FTE	7.75

In addition to the above, there are three contractors.

**Gero-Psych Budget Analysis**

Intergovernmental Other funding revenues are increasing due to an internal focus on charges for mental health services for Behavioral Care Network (BCN) and Oregon Health Plan (OHP) eligible clients. In addition, the Enhanced Care Outreach Services (ECOS) program has identified additional services that are eligible for reimbursement. This will result in increases to both Intergovernmental funding as well as fees & charges. Administrative Charges are increasing due to internal department allocations for the medical billing system (Raintree) and a portion of the behavioral health medical director that had previously been covered with other department resources.



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**Outpatient Behavioral Health**

- Mental health counseling and case management services
- Group and family counseling
- Consumer focused social and vocational supports
- Supportive Housing
- Supported Employment
- Skills Training
- Purchased outpatient treatment
- Residential (both purchased and health department operated) and inpatient psychiatric services
- Hospital admission and discharge planning
- Psychiatric evaluation and medication management
- Counseling available in Salem, Woodburn and Silverton
- Early childhood mental health assessments and services
- Parenting education

Department: Health Program: Outpatient Behavioral Health

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2008-09 Proposed	+/- %
<b>Resources:</b>					
General Fund	25,329	25,329	0	0	n.a.
Intergovernmental Funding:					
Federal	486,873	411,488	508,799	347,132	-31.8%
State	867,352	1,004,106	1,081,979	927,034	-14.3%
Other	3,060,617	2,755,472	2,759,132	3,319,360	20.3%
Fees & Charges	704,730	695,940	620,400	602,913	-2.8%
Other Funding	45,078	62,466	35,500	44,750	26.1%
Net Working Capital:					
Restricted	68,859	45,000	127,682	88,500	-30.7%
Unrestricted	152,871	185,000	368,994	320,748	-13.1%
<b>Total Resources</b>	<b>5,411,709</b>	<b>5,184,801</b>	<b>5,502,486</b>	<b>5,650,437</b>	<b>2.7%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	2,341,674	2,149,897	2,301,617	2,376,424	3.3%
Fringe Benefits	1,009,318	903,063	1,050,254	1,132,501	7.8%
Subtotal	3,350,992	3,052,959	3,351,871	3,508,925	4.7%
Materials and Services	875,216	815,082	791,841	740,815	-6.4%
Administrative Charges	1,063,598	1,179,834	1,083,774	1,138,908	5.1%
Contingency	0	0	275,000	261,789	-4.8%
<b>Total Requirements</b>	<b>5,289,806</b>	<b>5,047,875</b>	<b>5,502,486</b>	<b>5,650,437</b>	<b>2.7%</b>
<b>FTE</b>	<b>60.15</b>	<b>53.00</b>	<b>55.99</b>	<b>51.75</b>	<b>-7.6%</b>

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Personnel Positions

Title of Position	FTE
Clinical Supervisor	2.00
Department Specialist 1	1.35
Department Specialist 2	4.35
Department Specialist 3	2.85
Health Resources Coordinator	1.00
LPN (Drug Treatment)	1.00
Mental Health Assoc	12.00
Mental Health Nurse 1	1.00
Mental Health Nurse 2	1.80
Mental Health Spec 1	9.00
Mental Health Spec 2	12.75
Program Supervisor	2.50
Program Van Driver	0.15
Total FTE	51.75

In addition to the above, there are 0.87 FTE temporary paid staff, and 15 volunteers, interns and contractors. Included in the above is a 1.00 FTE Program Supervisor included due to management succession planning.

**Outpatient Behavioral Health Budget Analysis**

There are several significant changes to the FY08-09 budget for this program. The reduction in Federal funding is due to a one-year only increase in FY07-08 for our Homeless program. The most significant funding change for this program is the way in which service areas are reimbursed for mental health services provided to clients with BCN/OHP coverage. During FY07-08 Marion County implemented a new reimbursement schedule for BCN services. With the aid of a consultant, contracted by the BCN, all IDS providers (including Marion County) performed extensive productivity and cost studies and implemented a reimbursement schedule that will adequately reimburse providers based on actual cost. In the past the reimbursement rate had been linked to the Division of Medical Assistance Programs (DMAP) rates of reimbursement that were set below the actual cost of providing service. This has resulted in programs no longer relying on substantial Unrestricted Net Working Capital and an increase to Intergovernmental Other. The other significant change is in Materials and Services. The cost of contracting for psychiatric services is expected to increase both in demand and in contracted hourly rates.

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**Drug Treatment Services**

- Methadone treatment program
- Adult alcohol and drug intensive recovery treatment services
- Purchased outpatient, residential and detoxification services
- Six-month intensive adolescent outpatient program
- Pre-purchased adolescent addiction treatment
- Adolescent alcohol and drug counseling and treatment services
- Juvenile Drug Court

Department: Health

Program: Drug Treatment Services

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2008-09 Adopted	+/- %
<b>Resources:</b>					
General Fund	0	0	25,329	25,329	0.0%
Intergovernmental Funding:					
Federal	755,413	755,200	1,215,173	1,057,844	-12.9%
State	833,453	872,071	1,037,311	1,330,460	28.3%
Other	304,192	261,824	302,235	306,363	1.4%
Fees & Charges	382,159	459,500	431,534	459,000	6.4%
Net Working Capital:					
Restricted	0	0	0	219,822	n.a.
Unrestricted	0	0	152,259	117,032	-23.1%
<b>Total Resources</b>	<b>2,275,218</b>	<b>2,348,594</b>	<b>3,163,841</b>	<b>3,515,850</b>	<b>11.1%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	264,274	320,072	593,598	700,373	18.0%
Fringe Benefits	115,636	139,769	275,112	351,444	27.7%
Subtotal	379,910	459,840	868,710	1,051,817	21.1%
Materials and Services	1,583,254	1,582,324	1,781,125	2,048,532	15.0%
Administrative Charges	151,645	165,955	236,184	304,638	29.0%
Capital Outlay	0	180	0	0	n.a.
Transfers	43,775	46,117	0	0	n.a.
Contingency	0	0	277,822	110,863	-60.1%
<b>Total Requirements</b>	<b>2,158,584</b>	<b>2,254,416</b>	<b>3,163,841</b>	<b>3,515,850</b>	<b>11.1%</b>
FTE	7.00	7.00	17.05	16.95	-0.6%

Program: Drug Treatment Services

Personnel Positions

Title of Position	FTE
Behavioral Health Aide	1.00
Clinical Supervisor	1.00
Department Specialist 1	0.10
Department Specialist 2	3.30
Department Specialist 3	0.20
Drug Treatment Assoc 1	6.00
Drug Treatment Assoc 2	3.00
Program Supervisor	1.50
Program Van Driver	0.85
Total FTE	16.95

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In addition to the above there are 0.30 FTE temporary paid staff and one temporary volunteer worker.

**Drug Treatment Services Budget Analysis**

This program saw significant growth during FY07-08. Additional pass-thru federal and state funds for community providers of alcohol and drug residential treatment services were received. The largest increase in revenue was a \$940K award for the FY07-09 biennium to provide intensive outpatient treatment services for parents involved in the child welfare system. Nearly half of these funds will be passed thru to community partners, resulting in a significant increase in Materials and Services, with the remaining funds being used to start up a new service operated by the health department. The service, Intensive Recovery Treatment Services (IRTS), is an intensive outpatient treatment program that will provide assessment and evaluation, level I, level II, and aftercare addiction treatment services for both individuals and families. IRTS will require the addition of 4.70 FTE and operate in the county Methadone Clinic during evening hours. The additional alcohol and drug funding received (over \$500K) during FY07-08 occurred after the second supplemental budget request, therefore the budget impact is not reflected in the FY07-08 budget.

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**Acute/Residential/Forensic**

- Housing for recipients of mental health care services
- Structured housing, supported housing, respite and foster care
- Housing for individuals discharged from the State Hospital
- Jail Mental Health services
- Adult Drug Court Mental Health services
- Mental Health Court services
- Mental Health services for Psychiatric Security Review Board (PSRB)
- 24 hour, seven day/week regional psychiatric crisis services for any person regardless of age
- Crisis respite services
- Contracted 24 hour hotline services
- Adaptive Community Integration Support Team (ACIST)
- Diversion Team
- Community Crisis Outreach Team (CCOT)
- Youth Crisis Workers

Department: Health

Program: Acute/Residential/Forensic

Fund: Health

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2008-09 Adopted	+/- %
<b>Resources:</b>					
General Fund	400,424	595,617	723,827	808,085	11.6%
Intergovernmental Funding:					
Federal	187,505	126,739	223,495	261,498	17.0%
State	2,978,165	3,039,953	3,479,691	3,519,815	1.2%
Other	1,393,991	1,190,776	1,319,733	1,401,919	6.2%
Fees & Charges	326,956	305,903	243,135	262,000	7.8%
Other Funding	17,470	26,973	10,000	18,000	80.0%
Net Working Capital:					
Restricted	117,459	155,000	217,856	342,062	57.0%
Unrestricted	524,753	197,895	228,885	273,229	19.4%
<b>Total Resources</b>	<b>5,946,723</b>	<b>5,638,856</b>	<b>6,446,622</b>	<b>6,886,608</b>	<b>6.8%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	2,452,923	2,242,760	2,569,753	2,723,861	6.0%
Fringe Benefits	975,849	867,712	1,019,116	1,155,482	13.4%
Subtotal	3,428,772	3,110,471	3,588,869	3,879,343	8.1%
Materials and Services	1,595,735	1,538,741	1,907,644	1,877,874	-1.6%
Administrative Charges	815,665	779,159	750,178	883,512	17.8%
Capital Outlay	19,071	0	0	0	n.a.
Transfers	0	0	0	18,000	n.a.
Contingency	0	0	199,931	227,879	14.0%
<b>Total Requirements</b>	<b>5,859,242</b>	<b>5,428,372</b>	<b>6,446,622</b>	<b>6,886,608</b>	<b>6.8%</b>
FTE	52.24	42.20	49.47	49.07	-0.8%

Includ

ed in above is 1.00 FTE Clinical Supervisor included due to management succession planning.  
In addition to the above, there are 7.93 FTE paid temporary staff, and three volunteers, interns and contractors

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

Program: Acute/Residential/Forensic

Personnel Positions

Title of Position	FTE
Behavioral Health Aide	0.80
Clinical Supervisor	4.00
Department Specialist 1	2.00
Department Specialist 2	0.10
Department Specialist 3	3.00
Mental Health Assoc	16.50
Mental Health Spec 1	1.00
Mental Health Spec 2	18.62
Mental Health Spec 3	1.05
Program Supervisor	1.00
Team Supervisor	1.00
Total FTE	49.07

**Acute/Residential/Forensic Budget Analysis**

The acute/residential/forensic program experienced significant growth in FY07-08. New funds were received to meet the needs of the community as well as to aid the Oregon State Hospital in finding residential placement for those exiting the Hospital and to divert individuals in crisis to avoid institutionalization. Marion County awarded general fund revenues in FY07-08 to fund the department's involvement in the Mental Health Court, administrative oversight of jail mental health services as well as fund mental health crisis screeners to serve the increasing number of indigent clients at the Psychiatric Crisis Center (PCC). In addition, general funds were provided to establish a Community Crisis Outreach Team (CCOT) to provide community and school-based crisis mental health assessments as well as interventions to adults, children and families who are in crises that involve a mental health issue or law enforcement. The State has also provided additional funding (both Federal and State) to establish a Diversion Team to assist people with mental illness as they transition into the community as well as divert people with mental illness from incarceration or from long-term psychiatric hospitalization. FY08-09 Restricted Net Working Capital increased due to FY07-08 staff vacancies in the diversion team. The increase in Administrative Charges is primarily due to the positions added as decision packages in the FY07-08 budget that result in an increase in Administrative Charges in FY08-09. The department also received Mid-Willamette Acute Care Region (MWACR) pass thru funding that will be contracted with the BCN to cover the cost of acute psychiatric hospitalization and enhance capacity of the region, which results in an increase to Materials and Services. The increase to Intergovernmental other is due to the increased reimbursement rates for mental health services provided to BCN clients. The increase in Transfers reflects a transfer to the Fleet Acquisition Fund for the purchase of a new vehicle in our ACIST program. A van that is an awkward size for transporting individual clients and is not cost efficient will be replaced with a more economical, smaller vehicle.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Community and Provider Services (CAPS)**

- Integrated Delivery System (IDS) for mental health services
- Oregon Health Plan funding
- Training and clinical system design
- New Solutions (Children's System Change Initiative)
- Children's System Improvement Project (CSIP)
- Residential placement and licensure
- Protective services

**Department: Health**

**Program: CAPS**

**Fund: Health**

	<b>FY 2005-06 Actual</b>	<b>FY 2006-07 Actual</b>	<b>FY 2007-08 Budget</b>	<b>FY 2008-09 Adopted</b>	<b>+/- %</b>
<b>Resources:</b>					
Intergovernmental Funding:					
Federal	137,689	83,542	110,505	92,059	-16.7%
State	291,326	346,802	413,134	399,103	-3.4%
Other	6,682,659	6,888,139	7,367,730	7,946,025	7.8%
Fees & Charges	6,996	38,488	24,745	35,500	43.5%
Net Working Capital:					
Restricted	76,867	154,473	608,127	890,240	46.4%
<b>Total Resources</b>	<b>7,195,537</b>	<b>7,511,445</b>	<b>8,524,241</b>	<b>9,362,927</b>	<b>9.8%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	765,343	921,581	1,002,990	1,157,727	15.4%
Fringe Benefits	312,708	387,908	476,098	543,950	14.3%
Subtotal	1,078,051	1,309,490	1,479,088	1,701,677	15.0%
Materials and Services	5,386,953	5,483,091	6,286,072	6,926,073	10.2%
Administrative Charges	271,140	365,573	364,504	385,177	5.7%
Contingency	0	0	394,577	350,000	-11.3%
<b>Total Requirements</b>	<b>6,736,143</b>	<b>7,158,154</b>	<b>8,524,241</b>	<b>9,362,927</b>	<b>9.8%</b>
<b>FTE</b>	<b>17.60</b>	<b>20.95</b>	<b>22.85</b>	<b>23.45</b>	<b>2.6%</b>

**Program: Community and Provider Services**

Personnel Positions

Title of Position	FTE
Clinical Supervisor	1.00
Community Coordinator	1.00
Community Health Development Manager	1.00
Department Specialist 1, 2 and 3	2.25
Health Resources Coordinator	2.00
Management Analyst 2	1.00
Mental Health Assoc	7.00
Mental Health Spec 2	1.85
Mental Health Spec 3	4.85
Program Supervisor	1.00
Public Health Administrator	0.50
Total FTE	23.45

In addition to the above, there are 18 volunteers, interns and contractors.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

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**Community and Provider Services Budget Analysis**

The major changes to the program is the news that the BCN/OHP capitation revenues coming to Marion County are increasing and the additional State funding for Children's Intensive Mental Health for the New Solutions (Children's System Change Initiative) program. The decrease in Federal funding is due to the mix of revenues for New Solutions, decreasing Federal funds offset by increases to State funds. In addition, Federal funding has been reduced due to Children's System Improvement Project (CSIP) grant funding expiring in the first quarter of FY08-09. Another increase in State funding is due to the administrative fee for contract oversight and management by our CAPS program for Problem Gambling Treatment. Materials and Services are expected to increase due to the increased level of services provided by the Integrated Delivery System (IDS) providers. During FY07-08, the IDS expanded to seven providers, which will result in an increase to our fee for service payments. Fee for service payments to community providers for BCN eligible mental health services are paid thru Materials and Services.



MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Communicable Disease Services**

- TB screening and case management
- Sexually Transmitted Infections (STI) detecting, treatment and counseling
- Investigation of disease outbreaks and investigation of reportable disease cases
- Refugee program (communicable disease screening and referral)
- Emergency preparedness and anti-bioterrorism coordination

**Department: Health**

**Program: Communicable Disease Services  
Fund: Health**

	<b>FY 2005-06 Actual</b>	<b>FY 2006-07 Actual</b>	<b>FY 2007-08 Budget</b>	<b>FY 2008-09 Adopted</b>	<b>+/- %</b>
<b>Resources:</b>					
General Fund	1,057,103	1,087,929	1,163,354	1,235,335	6.2%
Intergovernmental Funding:					
Federal	357,667	357,380	246,967	192,553	-22.0%
State	207,031	204,878	340,532	404,532	18.8%
Other	12,773	20,754	6,884	4,055	-41.1%
Fees & Charges	90,200	86,736	28,422	28,033	-1.4%
Net Working Capital:					
Restricted	0	0	10,000	0	-100.0%
Unrestricted	0	0	90,000	75,000	-16.7%
<b>Total Resources</b>	<b>1,724,773</b>	<b>1,757,676</b>	<b>1,886,159</b>	<b>1,939,508</b>	<b>2.8%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	720,363	772,860	837,538	882,053	5.3%
Fringe Benefits	300,009	314,503	405,719	407,118	0.3%
Subtotal	1,020,371	1,087,363	1,243,257	1,289,171	3.7%
Materials and Services	230,850	191,948	195,361	124,922	-36.1%
Administrative Charges	343,786	361,597	395,250	441,171	11.6%
Capital Outlay	3,174	0	0	0	n.a.
Transfers	16,042	0	0	24,244	n.a.
Contingency	0	0	52,291	60,000	14.7%
<b>Total Requirements</b>	<b>1,614,222</b>	<b>1,640,908</b>	<b>1,886,159</b>	<b>1,939,508</b>	<b>2.8%</b>
<b>FTE</b>	15.86	16.18	18.85	20.64	9.5%

Program: Communicable Disease Services

Personnel Positions

Title of Position	FTE
Community Coordinator	1.00
Department Specialist 2 and 3	7.26
Health Educator	0.60
Health Resources Coordinator	3.00
Medical Technician	0.27
Medical Technologist Sr	0.24
Nurse Practitioner	0.45
Program Supervisor	0.82
Public Health Aide	0.80
Public Health Nurse 2 and 3	6.10
Public Health Physician	0.10
Total FTE	20.64

In addition to the above, there are 1.20 FTE paid temporary staff, and 12 volunteers and interns.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

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**Communicable Disease Services Budget Analysis**

The major change to this program was the news that Emergency Preparedness Pan Flu funding would be cut as of July 1, 2008. This has resulted in a decrease in federal funding. The increase to state funding is due to a Communicable Disease Per Capita funding increase in FY08-09. The Transfer out to the capital improvement fund is to pay for a planned remodel of the communicable disease program area, which will allow for adequate space for staff as well as confidential interview rooms to be shared by all Communicable Disease service areas.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Prevention/Rural/HIV**

- Alcohol, Tobacco and Other Drug (ATOD) services
- Tobacco Prevention and Education Program (TPEP)
- Teen pregnancy prevention in North County
- Chronic Disease Prevention Planning
- Strengthening Families Program (Parenting Education)
- HIV outreach and counseling and Ryan White HIV Case Management

[Note: Prevention services consist of a wide variety of services that take place throughout the health department. Not all are budgeted under the title of Prevention. The reason for this is that they are often classified under another logical grouping.]

Department: Health

Program: Prevention/Rural/HIV

Fund: Health

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2008-09 Adopted	+/- %
<b>Resources:</b>					
General Fund	203,504	181,801	250,092	265,015	6.0%
Intergovernmental Funding:					
Federal	697,208	577,825	595,771	569,466	-4.4%
State	391,803	614,685	888,356	937,249	5.5%
Other	149,825	172,795	152,940	52,940	-65.4%
Fees & Charges	10,197	8,399	5,000	3,500	-30.0%
Other Funding	496	81	0	0	n.a.
Net Working Capital:					
Restricted	75,000	0	353	10,500	2,874.5%
Unrestricted	104,964	168,651	173,491	186,308	7.4%
<b>Total Resources</b>	<b>1,632,998</b>	<b>1,724,237</b>	<b>2,066,003</b>	<b>2,024,978</b>	<b>-2.0%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	553,331	506,686	514,945	614,505	19.3%
Fringe Benefits	255,319	219,124	254,395	304,214	19.6%
Subtotal	808,650	725,810	769,340	918,719	19.4%
Materials and Services	607,402	801,657	1,017,802	878,055	-13.7%
Administrative Charges	158,155	160,505	218,486	176,204	-19.4%
Contingency	0	0	60,375	52,000	-13.9%
<b>Total Requirements</b>	<b>1,574,207</b>	<b>1,687,972</b>	<b>2,066,003</b>	<b>2,024,978</b>	<b>-2.0%</b>
<b>FTE</b>	13.08	13.13	13.70	13.17	-3.9%

Program: Prevention/Rural/HIV

Personnel Positions

Title of Position	FTE
Community Health Development Manager	1.00
Department Specialist 2	2.00
Department Specialist 3	1.07
Health Education Coordinator	2.00
Health Educator	3.70
Health Resources Coordinator	2.00
Mental Health Spec 2	0.80
Public Health Nurse 2	0.60
Total FTE	13.17

In addition to the above, there are .24 FTE paid temporary staff.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

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**Prevention/Rural/HIV Budget Analysis**

State funding has increased due to the new Tobacco Prevention and Education Program (TPEP). The decrease to Intergovernmental other funding was the removal of BCN funds that had previously been allocated to fund a portion of the Woodburn office. Reductions to Materials and Services reflect reduced contracted revenues for funding that ended in FY07-08 for Disease Prevention and Strengthening Families grant awards. The reduced Administrative Charges are due to contract restrictions in the Tobacco, Chronic Disease Prevention, HIV and with the Woodburn School District awards, which have limitations on the amount of allowable Administrative Charges. The funding mix for this program is changing as more FTE is being funded with contract or grant awards containing restrictions regarding allowable Administrative Charges, which has resulted in the decline in administrative expenses allocated to Prevention, Rural and HIV services.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Immunizations**

- Childhood immunizations
- Adult immunizations and vaccines
- Disease prevention education
- Enforcement of School Exclusion laws
- Immunization promotion and outreach activities
- Mass medication dispensing and distribution in a public health emergency

Department: Health

Program: Immunizations

Fund: Health

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2008-09 Adopted	+/- %
<b>Resources:</b>					
General Fund	372,148	352,502	371,202	407,203	9.7%
Intergovernmental Funding:					
Federal	57,886	43,504	48,174	48,174	0.0%
State	71,991	43,504	49,284	48,174	-2.3%
Other	5,123	8,360	13,900	8,000	-42.4%
Fees & Charges	152,516	127,616	142,302	148,464	4.3%
Net Working Capital:					
Unrestricted	0	0	50,000	20,000	-60.0%
<b>Total Resources</b>	<b>659,663</b>	<b>575,486</b>	<b>674,862</b>	<b>680,015</b>	<b>0.8%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	262,332	243,431	304,494	314,736	3.4%
Fringe Benefits	105,500	98,861	124,765	143,019	14.6%
Subtotal	367,831	342,292	429,259	457,755	6.6%
Materials and Services	116,672	62,239	66,135	60,461	-8.6%
Administrative Charges	126,283	99,396	129,468	138,541	7.0%
Capital Outlay	(1,195)	0	0	0	n.a.
Contingency	0	0	50,000	23,258	-53.5%
<b>Total Requirements</b>	<b>609,591</b>	<b>503,927</b>	<b>674,862</b>	<b>680,015</b>	<b>0.8%</b>
<b>FTE</b>	<b>5.78</b>	<b>6.08</b>	<b>5.98</b>	<b>6.39</b>	<b>6.9%</b>

Program: Immunizations

Personnel Positions

Title of Position	FTE
Department Specialist 2	2.09
Department Specialist 3	1.00
Health Education Coordinator	1.00
Health Educator	0.20
Program Supervisor	0.40
Public Health Nurse 2	1.70
Total FTE	6.39

In addition to the above, there are .40 FTE paid temporary staff.

**Immunizations Budget Analysis**

There are no significant changes to the Immunizations program budget. Revenues are expected to remain relatively unchanged and significant changes to service delivery or level of need are not foreseen.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Environmental Health and Vital Statistics**

- Food handler classes
- Licensing of restaurants, schools and other food vendors
- Investigation of food and waterborne outbreaks
- Vector control and public education
- Issuing of Birth and Death certificates
- Staffing of the Ambulance Services Area (ASA) committee
- Public water supply
- Inspections of recreational and tourist accommodations

**Department: Health**

**Program: EH & Vital Statistics**

**Fund: Health**

	<b>FY 2005-06 Actual</b>	<b>FY 2006-07 Actual</b>	<b>FY 2007-08 Budget</b>	<b>FY 2008-09 Adopted</b>	<b>+/- %</b>
<b>Resources:</b>					
General Fund	226,773	226,822	154,705	127,076	-17.9%
Intergovernmental Funding:					
Federal	761	41,607	99,958	132,705	32.8%
State	67,988	42,400	0	0	n.a.
Other	50,447	50,488	45,000	50,000	11.1%
Fees & Charges	739,796	740,457	774,070	816,054	5.4%
Other - Miscellaneous	0	370	0	0	n.a.
Net Working Capital:					
Restricted	7,790	31,497	63,905	37,377	-41.5%
<b>Total Resources</b>	<b>1,093,555</b>	<b>1,133,641</b>	<b>1,137,638</b>	<b>1,163,212</b>	<b>2.2%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	475,976	475,088	531,557	519,215	-2.3%
Fringe Benefits	208,221	196,333	220,480	239,929	8.8%
Subtotal	684,197	671,422	752,037	759,144	0.9%
Materials and Services	101,914	95,265	85,459	89,053	4.2%
Administrative Charges	178,351	149,208	197,433	198,928	0.8%
Capital Outlay	10,699	0	0	0	n.a.
Contingency	0	0	102,709	116,087	13.0%
<b>Total Requirements</b>	<b>975,161</b>	<b>915,895</b>	<b>1,137,638</b>	<b>1,163,212</b>	<b>2.2%</b>
<b>FTE</b>	10.00	10.00	10.67	11.67	9.4%

Program: Environmental Health and Vital Statistics

Personnel Positions

Title of Position	FTE
Department Specialist 2	2.00
Department Specialist 3	0.67
Environmental Health Specialist 2	6.00
Environmental Health Specialist 3	2.00
Program Supervisor	1.00
Total FTE	11.67

Included in the above is 1.00 FTE Environmental Health Specialist 3 included due to succession planning.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

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**Environmental Health and Vital Statistics Budget Analysis**

The Drinking Water program has received additional Federal funding, which results in an increase in FTE to provide the additional required services. The other increase is related to a Board Approved fee increase in the Environmental Health Restaurant Licensing program. The purpose of the rate increase was to enable the program to cover its costs without relying heavily on County General fund support. There are no other significant changes to the program.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Early Childhood & Women's Health**

- Family planning
- Pregnancy testing
- Prenatal care provided and purchased
- Public Health nurse home visits to high risk infants
- Neonatal monitoring and intervention for at risk children
- Early Childhood program including home visiting nursing
- School Based Health Clinic services
- Fetal and Infant Mortality Review and Perinatal Periods of Risk (FIMR/PPOR)

Department: Health

Program: Early Childhood & Women's Health

Fund: Health

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2008-09 Adopted	+/- %
<b>Resources:</b>					
General Fund	197,484	225,465	517,804	453,058	-12.5%
Intergovernmental Funding:					
Federal	701,156	454,761	502,903	470,928	-6.4%
State	132,114	151,306	120,580	129,491	7.4%
Other	363,919	305,420	242,330	258,900	6.8%
Fees & Charges	700,598	798,189	707,637	668,997	-5.5%
Other Funding	0	52,297	93,300	75,600	-19.0%
Net Working Capital:					
Restricted	272,792	291,900	335,986	409,269	21.8%
Unrestricted	94	0	126,036	195,330	55.0%
<b>Total Resources</b>	<b>2,368,156</b>	<b>2,279,338</b>	<b>2,646,576</b>	<b>2,661,573</b>	<b>0.6%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	979,405	795,448	987,592	1,083,886	9.8%
Fringe Benefits	422,894	331,463	429,781	472,151	9.9%
Subtotal	1,402,299	1,126,912	1,417,373	1,556,037	9.8%
Materials and Services	551,495	577,249	505,528	513,531	1.6%
Administrative Charges	358,438	360,431	405,760	458,007	12.9%
Transfers	0	0	69,915	0	-100.0%
Contingency	0	0	248,000	133,998	-46.0%
<b>Total Requirements</b>	<b>2,312,232</b>	<b>2,064,592</b>	<b>2,646,576</b>	<b>2,661,573</b>	<b>0.6%</b>
<b>FTE</b>	23.41	18.99	20.95	19.98	-4.6%



MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

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Program: Early Childhood & Women's Health

Personnel Positions

Title of Position	FTE
Department Specialist 2	2.20
Department Specialist 3	1.93
Health Educator	0.80
Health Resources Coordinator	1.00
Nurse Practitioner	2.15
Program Supervisor	1.60
Public Health Aide	2.00
Public Health Nurse 2	5.60
Public Health Nurse 3	2.70
Total FTE	19.98

In addition to the above regular staff, there are .48 FTE paid temporary staff, and six volunteers, interns and contractors.

**Early Childhood & Women's Health Budget Analysis**

The reduction in general fund support for this program is due to the overall allocation for the Department not increasing enough to cover all staff COLA's, merit increases or the rising costs of health benefits. This program absorbed the gap in overall funding for health department general fund services. This resulted in an increased use of Net Working Capital to maintain current service levels. The reduction in federal funding was due to reduced allocations of federal alcohol and drug revenues to serve indigent pregnant or postpartum women who are affected by substance misuse. The majority of clients served have Medicaid/OHP funding. The increase in Other Funding reflects donations collected in the Women's Health clinic as well as a City of Salem contract to purchase dental vouchers for citizens of the City of Salem. The increase to Materials and Services represents an increase in estimated payments to community providers of prenatal services associated with our prenatal partnerships with Salem and Silverton Hospital as well as the Mid-Valley Independent Physicians Association (MVIPA). The other increase is due to the Fleet lease allocation for the vehicles used by the home nursing program.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Women Infants Children (WIC)**

- Food supplement program for women, infants and children
- Health and nutrition information
- Third largest program in the State serving over 9,600 families
- Breastfeeding and lactation experts work with all new moms wanting to breastfeed

Department: Health

Program: WIC

Fund: Health

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2008-09 Adopted	+/- %
<b>Resources:</b>					
Intergovernmental Funding:					
Federal	1,192,478	1,211,597	1,229,926	1,231,354	0.1%
State	0	1,291	0	0	n.a.
Fees & Charges	39,454	43,504	43,860	43,432	-1.0%
Net Working Capital:					
Unrestricted	28,582	65,454	129,653	326,345	151.7%
<b>Total Resources</b>	<b>1,260,514</b>	<b>1,321,847</b>	<b>1,403,439</b>	<b>1,601,131</b>	<b>14.1%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	602,352	660,625	633,773	706,681	11.5%
Fringe Benefits	257,993	281,617	294,744	370,545	25.7%
Subtotal	860,345	942,242	928,517	1,077,226	16.0%
Materials and Services	131,986	117,696	136,045	117,964	-13.3%
Administrative Charges	260,528	268,602	288,877	355,941	23.2%
Contingency	0	0	50,000	50,000	0.0%
<b>Total Requirements</b>	<b>1,252,859</b>	<b>1,328,540</b>	<b>1,403,439</b>	<b>1,601,131</b>	<b>14.1%</b>
<b>FTE</b>	15.20	15.20	15.60	18.20	16.7%

Program: WIC

Personnel Positions

Title of Position	FTE
Department Specialist 2	5.60
Department Specialist 3	1.00
Nutrition Aide	7.00
Nutrition Educator	2.00
Nutritionist	2.60
Total FTE	18.20

In addition to the above, there are 1.40 FE paid temporary staff, and five contractors

**WIC Budget Analysis**

The only significant change to the WIC program is the decision to reduce the use of temporary staff and increase permanent positions. In addition to the temporary positions already converted to regular FTE, the department has proposed a decision package to add 3.0 FTE in lieu of temporary staff. The purpose is to avoid regularly scheduling temporary staff in WIC. It is anticipated that funding from the State will remain relatively constant.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Administrative Services**

- Quality assurance, utilization review and quality improvement
- Monitoring of service levels of care, client populations and demographics as well as system deficiencies
- Compliance with statutes and rules
- Contract management
- Accounts payable, payroll, human resources and budget analysis
- Fiscal and client information systems
- HIPAA privacy and security
- Facilities support
- IT liaison
- Billing and accounts receivables
- Support staff management

Department: Health

Program: Administrative Services

Fund: Health

	FY 2005-06 Actual	FY 2006-07 Actual	FY 2007-08 Budget	FY 2008-09 Adopted	+/- %
<b>Resources:</b>					
General Fund	787,583	695,940	424,244	421,398	-0.7%
Intergovernmental Funding:					
Federal	0	117	0	31,969	n.a.
State	702,860	793,029	826,401	963,374	16.6%
Other	334,413	792,959	443,879	172,000	-61.3%
Fees & Charges	133,317	97,273	100,000	100,000	0.0%
Other Funding:					
Interest	450,550	512,540	418,700	171,819	-59.0%
Admin Cost Recovery	1,639,073	1,595,171	1,476,024	2,125,089	44.0%
Net Working Capital:					
Restricted	85,081	0	293,691	195,375	-33.5%
Unrestricted	265,314	276,729	521,459	745,947	43.0%
<b>Total Resources</b>	<b>4,398,192</b>	<b>4,763,758</b>	<b>4,504,398</b>	<b>4,926,971</b>	<b>9.4%</b>
<b>Requirements:</b>					
Personal Services:					
Salaries and Wages	1,690,698	1,696,176	1,802,478	2,021,345	12.1%
Fringe Benefits	678,658	643,869	718,912	864,050	20.2%
Subtotal	2,369,356	2,340,045	2,521,390	2,885,395	14.4%
Materials and Services	583,238	679,701	757,179	938,522	23.9%
Administrative Charges	944,908	731,671	710,212	852,254	20.0%
Capital Outlay	46,469	5,838	90,000	100,800	12.0%
Contingency	0	0	425,617	150,000	-64.8%
<b>Total Requirements</b>	<b>3,943,970</b>	<b>3,757,255</b>	<b>4,504,398</b>	<b>4,926,971</b>	<b>9.4%</b>
FTE	31.17	29.27	32.13	32.48	1.1%

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

Program: Administrative Services

Personnel Positions

Title of Position	FTE
Accounting Clerk	0.50
Accounting Specialist	1.00
Administrative Assistant	1.00
Administrative Services Manager Sr	1.00
Budget Analyst 2	2.00
Clinical Supervisor	0.10
Contracts Specialist Sr	2.00
Department Specialist 2	2.00
Department Specialist 3	0.85
Department Specialist 4	1.00
Departmental Division Director	4.00
Management Analyst 1	4.00
Managerial Accountant	1.00
Medical Billing Specialist	4.00
Mental Health Spec 2	0.15
Office Manager	1.00
Office Manager Sr	3.00
Payroll Clerk	1.00
Program Supervisor	1.18
Public Health Administrator	0.50
Public Health Aide	0.20
Public Health Nurse 2	0.50
Public Health Physician	0.50
Total FTE	32.48

In addition to the above, there are 2.20 FTE paid temporary staff.

**Administrative Services Budget Analysis**

Deleted: Justification

Significant changes to the Administrative Service budget include the allocation of Mental Health Federal funding (MHS20) to pay for Behavioral Health management staff. The increase to State funding is due to additional Local Administration revenues (LA01) that will be used to fund Department management and infrastructure. The reduction in Intergovernmental funding is the result of BCN capitation revenues no longer being allocated to fund the Raintree system or the behavioral health medical director. The costs will be funded with LA01 revenues and Administrative Charges allocated across Health Department service areas, which results in an increase to Other Funding – Administrative Cost Recovery. The increase to Capital Outlay reflects the purchase of software licenses for the healthcare practice management information system, Raintree, for electronic medical record (EMR) functionality and maintenance. The increase to Administrative Charges is due to the IT allocation for direct services, which increased by \$130K in FY08-09. The overall increase in FTE is due to a decision package to add a management analyst 1 to support management staff and improve the departments’ ability to respond to data requests. An office manager has been added to provide oversight of clerical support staff at the Lancaster site, and a management analyst has been created to provide quality assurance and utilization reviews for the department. Additional FTE were added to provide archiving support for the department.

The budget committee approved a \$350,000 increase to the Unrestricted Net Working Capital resource and a like increase to contractual services in Materials and Services. This funding will allow planning and preliminary design for a new health building. The Net Working Capital was shifted from the Unappropriated Reserves program with a corresponding reduction in Contingency.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

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FUNDS

The health fund is a special revenue fund that combines multiple revenue sources and is the only fund of the department. Fund resources and requirements line item budgets are presented following the key department accomplishments.

KEY DEPARTMENT ACCOMPLISHMENTS FY 2007-08

- Provided significant amounts of service in the area of communicable disease prevention, including participation in the nation-wide outbreak of Salmonella linked to Banquet brand chicken potpies. Marion County submitted the one pie that tested positive for Salmonella, allowing investigators to identify the source of the outbreak.
- Received special funding for new prevention and health promotion efforts in tobacco, chronic disease, male sexual responsibility and the substance abuse prevention curriculum Strengthening Families.
- Completed a prolonged recruitment and hire process for three key public health supervisor positions in WIC, Women's Health/Sexually Transmitted Infection Services and Rural/Prevention Services. The later position fills a dual role as the Marion County Prevention Specialist, which provides technical assistance to local substance abuse prevention groups. Due to a lack of qualified Oregon applicants, these supervisors were recruited from Alaska, Okinawa and New York.
- The Diversion Team was developed to provide temporary housing, case management, medication and community supports, transitioning consumers from psychiatric hospitals and jail and preventing re-hospitalization or incarceration.
- Establishment of a Community Crisis Outreach Team that responds in schools during school hours and in the community until 11:00 p.m. Mental health specialists conduct suicide risk and threat assessments in the school for students who are determined by school counselors to be at-risk and respond as well in the community and in-homes to law enforcement requests for assistance. The collaboration with law enforcement is an outcome of biannual Critical Incident Trainings conducted over the past two years in conjunction with the Sheriff's Office and has also resulted in 10-hour/10 week training by our Crisis Staff with Salem Police Department patrol officers.
- Successful use of the Incident Command System as an Emergency Preparedness exercise in planning for the Department's first all staff In-service Training Day. Due to the numerous requirements under Oregon Administrative Rules, etc. for training of health department professional staff, this event was utilized to evaluate and develop more effective and efficient methods of ensuring that training requirements for all staff are met as well as to evaluate and develop the Department's ability to successfully implement the Incident Command System in an emergency or disaster.
- Increased productivity and revenue in mental health services achieved by the implementation of well-defined staff productivity expectations accompanied by necessary training and support to meet these expectations. A progressive plan for implementation of productivity expectations across all behavioral health service areas has resulted in 1) a net increase in productivity in all programs; 2) a higher rate of compliance with Oregon Administrative Rules for billing of services and, 3) a significant increase in the timeliness of paperwork submission and the billing process.
- Succession planning. In fall 2008, the Health Department anticipates the resignation of three long-time supervisors in behavioral health. In order to provide for continuity of management and

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
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to capture the "institutional knowledge" that these individuals represent, we have created a succession plan and begun recruitment for key positions. It is difficult to recruit senior clinical staff, but by taking a proactive approach, we will have replacements on board in time to overlap with those supervisors who are retiring.

- Oregon Health Plan managed mental health services. The Community and Provider Services unit conducted a request for proposals to expand the panel of providers delivering mental health services through the Integrated Delivery System. Two new providers, Options and Bridgeway, joined the existing five community agencies and the Health Department on the provider panel. The reimbursement structure for the panel was also revised to incentives providing more services to children at younger age groups. The result of these changes will be to provide mental health services to more people in the coming year.
- The health department continued to participate on the County's Facility Steering Committee in recognition of the need to construct a new building at Center Street for centralization of services and staff and to meet expanding program needs. Receipt of additional mid-year funding from the State resulting in new programs and FTE growth required leasing additional at the Lancaster facility. The Developmental Disabilities, Children's Mental Health, and New Solutions programs, located at Lancaster, are now able to provide additional services.

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Resources by Fund Detail**

Department: <b>Health Department</b>				
<b>190 - Health</b>	Actual FY 2006	Actual FY 2007	Budget FY 2008	Proposed FY 2009
<b>General Fund</b>				
38101 Transfer from General Fund	3,282,348	3,391,405	3,630,557	3,742,499
General Fund Total	<b>3,282,348</b>	<b>3,391,405</b>	<b>3,630,557</b>	<b>3,742,499</b>
<b>Intergovernmental - Federal</b>				
33199 Other Federal Revenue	4,574,636	4,063,760	4,781,671	4,435,682
Intergovernmental - Federal Total	<b>4,574,636</b>	<b>4,063,760</b>	<b>4,781,671</b>	<b>4,435,682</b>
<b>Intergovernmental - State</b>				
33203 OLCC - Alcohol & Drug	237,368	262,964	235,638	249,090
33223 Health	405,349	394,046	598,722	742,387
33224 Mental Health	44,581,529	43,729,520	15,508,484	16,502,366
33244 Community Corrections	0	258	0	0
33299 Other State Revenue	113,702	169,984	155,610	139,297
Intergovernmental - State Total	<b>45,337,947</b>	<b>44,556,772</b>	<b>16,498,454</b>	<b>17,633,140</b>
<b>Intergovernmental - Other</b>				
33300 From Counties	639,298	761,935	566,134	719,559
33400 From Cities	0	0	0	8,000
33550 Mid Valley Behavioral Care	8,192,870	7,990,445	9,981,198	11,097,231
33551 BCN-Other	1,347,972	1,411,467	465,935	201,269
33552 BCN-Contracts	621,130	820,642	617,364	598,156
33553 BCN-MPCHP	505,937	502,118	490,200	543,546
33570 School Districts	596,040	144,677	54,440	54,440
33590 From Other Agencies-Misc	664,180	1,119,432	1,210,221	1,082,412
33600 From Other Funds	0	0	6,879	0
Intergovernmental - Other Total	<b>12,567,426</b>	<b>12,750,716</b>	<b>13,392,371</b>	<b>14,304,613</b>
<b>Fees and Charges</b>				
34123 Client Fees	600,814	530,903	503,309	566,546
34131 Insurance Fees	113,206	137,440	163,420	99,300
34132 Clinic Fees	4,398	2,507	0	0
34133 Environmental Health Fees	516,120	474,736	565,510	588,289
34135 Birth Certificate Certified	247,570	272,910	250,000	270,000
34137 Title 19 Fees	1,695,476	1,734,578	1,730,020	1,774,890
34138 Workshop Fees	2,320	1,064	0	0
34143 Copy Machine Fees	133,317	97,273	100,000	100,000
34175 Medicare Fees	227,307	429,338	358,371	394,300
34199 Other Fees	173,206	225,227	190,000	168,000
34480 State - EAIP	8,184	0	0	0
34490 Other Reimbursement	167	601	(30,440)	(35,940)
34530 Surplus Property Sales	3,945	1,420	0	0
Fees and Charges Total	<b>3,725,787</b>	<b>3,907,996</b>	<b>3,830,190</b>	<b>3,925,385</b>
<b>Other - Interest</b>				
36100 Investment Interest	451,047	516,647	420,000	172,419
Other - Interest Total	<b>451,047</b>	<b>516,647</b>	<b>420,000</b>	<b>172,419</b>

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Resources by Fund Detail**

Department: **Health Department**

<b>190 - Health</b>	Actual FY 2006	Actual FY 2007	Budget FY 2008	Proposed FY 2009
<b>Other - Miscellaneous</b>				
37100 Miscellaneous	0	(156)	0	0
37110 Recoveries from Collections	0	370	0	0
37200 Over and Short	0	(25)	0	0
37310 Special Program Donations	0	48,295	92,000	75,000
37390 Undesignated Donations	24	0	0	0
Other - Miscellaneous Total	<b>24</b>	<b>48,484</b>	<b>92,000</b>	<b>75,000</b>
<b>Net Working Capital</b>				
39100 Restricted Net Working Capital	8,335,461	9,603,567	7,894,499	8,747,933
39200 Unrestricted Net Working Capital	2,560,841	2,646,372	3,503,788	3,425,289
Net Working Capital Total	<b>10,896,301</b>	<b>12,249,939</b>	<b>11,398,287</b>	<b>12,173,222</b>
Health Department Fund 190 Total	<b>80,835,516</b>	<b>81,485,719</b>	<b>54,043,530</b>	<b>56,461,960</b>



MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Requirements by Fund Detail**

Department: <b>Health Department</b>				
	Actual FY 2006	Actual FY 2007	Budget FY 2008	Proposed FY 2009
<b>190 - Health</b>				
<b>Personal Services</b>				
<b>Salaries and Wages</b>				
51111 Regular Wages	9,206,218	9,200,025	12,746,985	14,031,698
51112 Temporary Wages	979,169	900,739	703,245	540,803
51113 Vacation Pay	581,613	612,105	0	0
51114 Sick Pay	415,829	397,921	0	0
51115 Holiday Pay	481,786	486,808	0	0
51116 Comp Time Pay	119,565	37,629	0	0
51117 Standby Pay	36,840	30,030	0	0
51118 Differential Pay	8,300	5,828	0	0
51121 Compensation Credits	681,569	737,432	730,623	870,028
51122 Pager Pay	14,851	19,458	8,450	23,600
51124 Leave Payoff	44,256	56,191	0	0
51141 Straight Pay	40,574	43,927	53,480	38,750
51142 Premium Pay	155,759	66,183	54,949	49,000
51145 Temporary-Premium	5,545	2,227	0	0
<b>Salaries and Wages Total</b>	<b>12,771,873</b>	<b>12,596,503</b>	<b>14,297,732</b>	<b>15,553,879</b>
<b>Fringe Benefits</b>				
51201 Fringe Benefits-Budget	0	0	110,138	0
51211 PERS	1,242,057	1,013,619	1,123,024	1,192,146
51212 401(k)	56,388	57,147	62,281	73,601
51213 PERS Debt Service	508,764	382,085	547,020	670,566
51220 FICA	969,375	952,487	1,120,390	1,175,428
51231 Medical Insurance	2,209,230	2,301,416	2,877,797	3,485,810
51232 Dental Insurance	263,477	279,587	308,462	375,215
51233 Life Insurance	35,925	35,599	31,765	48,006
51234 Disability Insurance	32,831	32,302	46,880	56,872
51240 Unemployment	51,226	50,300	50,668	59,614
51252 WC-Hourly Rate	7,994	6,935	9,298	10,847
51260 Wellness	4,291	10,082	0	0
51261 EAP	2,410	6,678	0	0
51270 County HSA Contributions	0	22,800	0	0
<b>Fringe Benefits Total</b>	<b>5,383,968</b>	<b>5,151,037</b>	<b>6,287,723</b>	<b>7,148,105</b>
<b>Personal Services Total</b>	<b>18,155,840</b>	<b>17,747,541</b>	<b>20,585,455</b>	<b>22,701,984</b>
<b>Materials and Services</b>				
52101 Office Supplies	145,104	143,772	127,515	147,330
52102 Shop Supplies	0	45	0	0
52104 Institutional Supplies	0	181	0	0
52105 Janitorial Supplies	4,706	1,981	1,250	6,200
52106 Electrical Supplies	0	296	0	0
52107 Departmental Supplies	136,232	139,140	94,303	103,789
52108 Food Supplies	61,264	41,044	23,339	39,775
52110 Medical Supplies	72,399	60,940	46,283	47,029
52112 Drugs	129,361	149,579	220,814	175,200
52113 Contraceptives	3,251	0	500	0
52114 Vaccines	25,562	23,187	28,638	17,588

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Requirements by Fund Detail**

Department: <b>Health Department</b>				
<b>190 - Health</b>	Actual FY 2006	Actual FY 2007	Budget FY 2008	Proposed FY 2009
<b>Materials and Services</b>				
52115 Clinic Supplies	3,895	12,976	21,900	24,103
52116 Laboratory Supplies	3,300	9,196	12,200	8,800
52117 Educational Supplies	2,387	8,329	13,445	5,435
52118 Books	5,515	6,253	1,757	1,540
52119 Magazines & Publications	4,902	3,462	2,500	1,770
52120 Newspapers	763	1,396	1,160	1,986
52121 Gasoline	20,364	12,611	10,375	14,825
52206 Sign Materials	178	1,995	0	0
52210 Parts	0	0	5,000	0
52215 Small Office Equipment	37,723	27,778	61,811	16,300
52216 Small Departmental Equipment	38,488	28,412	14,500	5,000
52217 Computer Equipment (<\$5,000)	97,382	52,553	50,593	12,900
52218 Software	23,163	10,451	2,500	900
52301 Telephones	211,014	222,604	70,427	95,550
52304 Data Connections	5,211	11,591	3,400	31,700
52305 Postage	41,908	47,916	46,785	53,699
52306 Cellular Phones	43,508	45,991	522,721	51,640
52307 Pagers	2,603	3,226	2,604	2,425
52308 Telecomm Charges	0	0	143,603	0
52401 Electricity	20,901	22,769	16,250	25,025
52404 Natural Gas	8,247	9,966	4,550	10,960
52405 Water	1,354	1,221	800	925
52407 Sewer	1,762	790	1,000	1,025
52409 Garbage Disposal	8,104	7,973	6,395	6,315
52502 Accounting Services	18,844	41,027	32,000	50,000
52503 Legal Services	8,415	22,318	2,000	1,500
52509 Managed Care Services	704	1,752	1,500	1,500
52511 Communication Services	0	1,012	300	600
52515 Prevention and Education Services	0	151	0	0
52520 Pyschiatric Services	434,113	520,572	554,004	557,384
52521 Doctors	69,073	10,416	29,000	5,000
52522 Dentists	0	12,478	15,000	19,000
52523 Hospitals	36,019	0	0	0
52525 Pharmacists	844	881	1,000	1,250
52526 Laboratory Services	66,500	72,683	90,620	78,125
52527 X-Ray Services	466	0	500	0
52530 Food Services	500	0	0	0
52531 Laundry Services	13,773	13,946	11,100	10,000
52536 Programming Services	0	1,043	500	0
52538 Client Assistance	184	110	6,050	23,000
52542 Interpreters	25,653	31,416	31,275	32,111
52543 Polygraph Services	0	300	0	0
52544 Printing Services	167,135	136,267	152,433	127,168
52545 Advertising	47,361	36,556	28,640	19,125
52549 Janitorial Services	17,491	13,841	15,154	12,080

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Requirements by Fund Detail**

Department: <b>Health Department</b>				
	Actual FY 2006	Actual FY 2007	Budget FY 2008	Adopted FY 2009
<b>190 - Health</b>				
<b>Materials and Services</b>				
52561 Mail Services	328	1,471	8,100	2,000
52562 Bank Card Services	307	1,655	2,410	4,435
52577 Security Services	25,241	27,130	18,300	26,100
52578 Landscape Services	2,250	0	0	150
52580 Transportation Services	16,884	11,499	42,450	22,750
52582 Shredding Services	5,803	5,896	5,890	7,170
52583 Health Contracts	42,760,637	44,691,951	15,269,923	15,730,835
52589 Temporary Staffing-external resource	70,208	22,489	32,500	24,000
52591 Match Payments	147,602	594,691	235,000	235,000
52592 Counseling Services	1,088	2,406	0	0
52599 Miscellaneous Contractual Services	720,172	408,329	1,660,580	1,504,464
52601 Maint - Office Equipment	658	1,622	500	1,100
52602 Maint - Vehicle	24,421	14,979	19,550	0
52604 Maint - Radios	30	1,581	300	3,000
52605 Maint - Building & Grounds	21,512	26,398	36,225	22,100
52606 Maint - Building Remodels	0	0	100,322	0
52607 Maint - Departmental Equipment	2,920	1,578	0	0
52608 Maint - Telephones	495	0	0	0
52609 Maint - Computer Hardware	1,968	237	0	0
52610 Maint - Software	51,345	22,232	24,000	6,000
52616 Misc Maintenance and Repair	2,000	6,598	0	0
52701 Vehicle Rental	41,276	71,912	72,850	43,400
52702 Building Rental - County	1,244	0	0	0
52703 Building Rental - Private	421,750	431,328	405,474	400,609
52704 Equipment Rental	86,374	85,989	109,050	97,000
52706 Parking Spaces	748	426	225	490
52707 Moorage	0	4,867	0	0
52721 Motor Pool Mileage	0	0	0	11,805
52722 Fleet Leases	0	0	0	66,022
52814 Malpractice Premium	0	0	30,000	0
52841 Liability Claims	5,000	0	0	0
52911 Mileage-Employee	79,865	71,874	74,227	49,296
52912 Commercial Carrier	3,721	853	1,000	1,849
52913 Meals	192	0	0	450
52914 Lodging	5,865	5,889	250	1,700
52921 Meetings	6,301	6,235	3,860	5,425
52922 Conferences	140	414	500	1,500
52923 Training	73,701	47,622	61,963	43,700
52930 Dues and Memberships	9,231	20,258	29,666	42,000
52965 Pre-Employment Investigations	5,718	4,881	3,775	3,390
52974 Fairs & Shows	108	0	100	0
52986 Permits	180	562	150	100
52991 Awards And Recognition	346	111	0	700
52999 Miscellaneous-Other	311	6,359	90,034	150
<b>Materials and Services Total</b>	<b>46,667,225</b>	<b>48,629,369</b>	<b>20,399,268</b>	<b>20,206,567</b>

MARION COUNTY FY2008-09 BUDGET  
BY DEPARTMENT  
HEALTH

**Requirements by Fund Detail**

Department: <b>Health Department</b>				
<b>190 - Health</b>	Actual FY 2006	Actual FY 2007	Budget FY 2008	Adopted FY 2009
<b>Administrative Charges</b>				
60100 County Administration Allocation	411,200	443,295	454,484	268,579
60110 Governing Body Allocation	0	0	0	111,942
60200 Business Services Allocation	134,689	124,821	133,526	0
60250 Risk Management Allocation	131,873	103,067	140,406	89,446
60260 Liability Insurance Allocation	162,100	97,100	151,800	153,300
60270 Workers Comp Insurance Allocation	107,100	97,000	134,900	153,400
60300 Human Resources Allocation	244,687	277,935	302,139	439,742
60350 Facilities Management Allocation	183,438	145,671	164,175	198,795
60351 Department Parking Allocation	11,652	6,036	1,980	1,980
60352 Custodial Charges	105,258	101,861	124,086	149,035
60353 Courier	11,971	15,119	14,874	18,237
60354 Utilities Allocation	108,271	113,711	116,908	123,502
60400 Financial Services Allocation	403,647	471,127	555,289	518,579
60410 Legal Services	86,660	98,105	103,907	95,937
60450 Information Technology Allocation	690,415	929,210	919,758	754,988
60451 Information Technology Direct	596,191	350,013	388,581	518,294
60452 FIMS Allocation	235,325	284,317	279,286	239,976
60453 Telecommunications Allocation	0	0	0	153,058
Administrative Charges Total	<b>3,624,477</b>	<b>3,658,387</b>	<b>3,986,099</b>	<b>3,988,790</b>
<b>Capital Outlay</b>				
53130 Departmental Equipment	3,174	0	0	0
53170 Software	0	0	90,000	100,800
53180 Telephone Systems	132	0	0	0
53210 Automobiles	19,071	0	0	0
53220 Pickups	10,699	0	0	0
53410 Building Construction	0	720	0	0
53430 Special Construction	45,142	180	0	0
53460 Site Improvements	0	5,096	0	0
Capital Outlay Total	<b>78,218</b>	<b>5,996</b>	<b>90,000</b>	<b>100,800</b>
<b>Transfers Out</b>				
56130 Transfer to Public Works	16,042	0	0	0
56180 Transfer to Community Corrections	43,775	46,117	0	0
56480 Transfer to Capital Improv. Projects	0	0	0	24,244
56590 Transfer to Other Funds	0	0	0	5,000,000
56595 Transfer to Fleet Acquisition	0	0	69,915	18,000
Transfers Out Total	<b>59,817</b>	<b>46,117</b>	<b>69,915</b>	<b>5,042,244</b>
<b>Contingency</b>				
55100 Contingency	0	0	3,773,433	2,074,437
Contingency Total	<b>0</b>	<b>0</b>	<b>3,773,433</b>	<b>2,074,437</b>
<b>Unappropriated Ending Fund Bal</b>				
57100 Undesignated Ending Fund Balance	0	0	5,139,360	2,347,138
Unappropriated Ending Fund Bal Total	<b>0</b>	<b>0</b>	<b>5,139,360</b>	<b>2,347,138</b>
Health Fund 190 Total	<b>68,585,577</b>	<b>70,087,432</b>	<b>54,043,530</b>	<b>56,461,960</b>