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Marion County Fiscal Year 2018-2019 Budget

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ASSESSOR'S OFFICE



MISSION STATEMENT

To effectively and efficiently implement the property tax statutes of the State of Oregon.

GOALS AND OBJECTIVES

- Goal 1 Communications Guide decision processes, retain and motivate staff, efficiently and fully inform taxpayers, and defend and improve the administrative efficiency of the property tax system.
 - Objective 1 Maintain and update the department strategic plan through a combination of staff and management input. Share with staff and county management.
 - Objective 2 Ensure the department website and mailed tax statements provide a maximally informative, user-friendly experience through updates and improvements.
 - Objective 3 Participate in stakeholder discussions, provide data, and testify regarding the administrative impacts of tax legislation.
- Goal 2 Recruitment and Training Actively recruit and develop a diverse, highly qualified, motivated staff producing quality output at high volume. Develop future leadership for the department.
 - Objective 1 Expand the recruitment pipeline via outreach. Eliminate barriers to job applicants of diverse socioeconomic and cultural backgrounds.
 - Objective 2 Establish training and competency goals for each job classification.
 - Objective 3 Formulate a personalized training plan for each employee based on their current position requirements, skills, and career interests.
- Goal 3 Technology Ensure data and systems integrity and security, increase assessment efficiencies and quality, conserve resources, and enhance service by exploring and adopting progressive technologies.
 - Objective 1 Evaluate assessment and taxation software systems. Convert to a new system as the county budget and staffing permits.
 - Objective 2 Continue conversion from paper to digital records.
 - Objective 3 Adopt technology to enhance the efficiency, accuracy, and reliability of processes. Examples include a regularly scheduled program of aerial photography, expanded use of GIS for data reference and analysis, workflow tracking, and adoption of field devices for appraisal staff.

DEPARTMENT OVERVIEW

The Assessor's Office is responsible for the appraisal and assessment of property in Marion County per Oregon statute, administrative rule, and court decisions. The voters of Marion County elect the Assessor to a four-year term to lead and manage the office.

Most residential, farm, forest, commercial, industrial, and personal property in the county is valued and assessed by the Assessor's Office. Exceptions include higher-value industrial properties and centrally assessed properties such as railroads and utilities, appraised by the Oregon Department of Revenue (DOR). More than 400 tax districts and special districts certify tax rates, bonds, levies, and special assessments to the Assessor's Office for assessment, collection, and distribution of revenue to the districts. These districts, in turn, provide services to the citizens of Marion County.

Under Oregon's unique property tax system, most property is assessed at the lower of Real Market Value (RMV), the estimated price at which the property would sell in an open market, or Maximum Assessed Value (MAV), a statutorily defined value. Exceptions include the large number of specially assessed farm and forest properties that are assessed on formula-driven values, the many exempt or partially exempt properties, and properties in Measure 5 compression.

Market values must be estimated annually for each property according to statute and recognized appraisal principles and standards. Statutorily derived values also must be calculated. All values must take into account changes in the market as well as to physical, use, and ownership characteristics of the property. With each legislative session, changes to the statutes governing valuation and taxation must be incorporated. Tax districts come and go, and tax rates change, all of which must be tracked. Property inventories and valuations must be made available for review by taxpayers and, potentially, defended through as many as four levels of appeal. Finally, the accuracy of property valuations relative to actual sales must be carefully evaluated per state standards, and reported to the Oregon Department of Revenue for oversight review.

To accomplish these tasks, the Assessor's Office can be viewed as having four core programs:

- 1. Cartography: Tracks changes to parcel and tax lot boundaries, and ownership changes.
- 2. Valuation: Estimates market and statutorily derived values, and defends these when indicated.
- 3. Tax Collection: Maintains the tax roll, distributes tax statements, collects taxes, and issues refunds.
- 4. Administration: Provides the direction and support for all functions.

RESOURCE AND REQUIREMENT SUMMARY

| Assessor's Office | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
|------------------------------|--------------------|--------------------|--------------------|---------------------|--------|
| RESOURCES | | | | | |
| General Fund Transfers | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 4.2% |
| TOTAL RESOURCES | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 4.2% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 2,694,175 | 2,687,388 | 2,885,120 | 2,977,400 | 3.2% |
| Fringe Benefits | 1,558,018 | 1,527,893 | 1,749,142 | 1,849,222 | 5.7% |
| Total Personnel Services | 4,252,193 | 4,215,281 | 4,634,262 | 4,826,622 | 4.2% |
| Materials and Services | | | | | |
| Supplies | 16,731 | 13,333 | 22,050 | 16,246 | -26.3% |
| Materials | 21,141 | 19,981 | 18,000 | 16,435 | -8.7% |
| Communications | 2,403 | 4,486 | 2,475 | 2,480 | 0.2% |
| Utilities | 27,724 | 29,287 | 30,069 | 32,312 | 7.5% |
| Contracted Services | 149,024 | 181,938 | 157,310 | 157,250 | 0.0% |
| Repairs and Maintenance | 3,906 | 5,787 | 5,300 | 10,225 | 92.9% |
| Rentals | 50,568 | 48,122 | 51,071 | 49,075 | -3.9% |
| Insurance | 1,750 | 1,750 | 1,750 | 1,750 | 0.0% |
| Miscellaneous | 92,557 | 112,600 | 95,485 | 97,705 | 2.3% |
| Total Materials and Services | 365,804 | 417,283 | 383,510 | 383,478 | 0.0% |
| Administrative Charges | 936,505 | 967,064 | 1,041,899 | 1,102,070 | 5.8% |
| TOTAL REQUIREMENTS | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 4.2% |
| FTE | 51.00 | 51.00 | 51.00 | 51.00 | 0.0% |

| |] | FUNDS | | | |
|----------------------|--------------------|--------------------|--------------------|---------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 100 General Fund | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 100.0% |
| TOTAL RESOURCES | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 100 General Fund | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 100.0% |
| TOTAL REQUIREMENTS | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 100.0% |
| | PR | OGRAMS | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Tax Collection | 776,648 | 790,990 | 817,960 | 867,609 | 6.1% |
| Cartography | 632,395 | 675,733 | 703,960 | 718,607 | 2.1% |
| Valuation | 3,066,205 | 3,043,727 | 3,455,908 | 3,714,025 | 7.5% |
| AS Administration | 1,079,253 | 1,089,179 | 1,081,843 | 1,011,929 | -6.5% |
| TOTAL RESOURCES | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 4.2% |
| REQUIREMENTS | | | | | |
| | 776 649 | 700.000 | 017.060 | 0.67 600 | C 10/ |

| C | | | | | |
|--------------------|-----------|-----------|-----------|-----------|-------|
| Tax Collection | 776,648 | 790,990 | 817,960 | 867,609 | 6.1% |
| Cartography | 632,395 | 675,733 | 703,960 | 718,607 | 2.1% |
| Valuation | 3,066,205 | 3,043,727 | 3,455,908 | 3,714,025 | 7.5% |
| AS Administration | 1,079,253 | 1,089,179 | 1,081,843 | 1,011,929 | -6.5% |
| TOTAL REQUIREMENTS | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 4.2% |

Tax Collection Program

- Manages the printing and distribution of tax statements.
- Maintains records for all financial transactions affecting the tax roll.
- Collects property taxes.
- Assists the general public, businesses, and government agencies by providing information concerning property records and taxes.
- Establishes and implements controls for the safekeeping of daily cash receipts.
- Makes corrections to the tax roll, as directed by the Tax Collector.

| | 11 | ogi ani Summa | y | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Assessor's Office | | | | Program: | Tax Collection |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| General Fund Transfers | 776,648 | 790,990 | 817,960 | 867,609 | 6.1% |
| TOTAL RESOURCES | 776,648 | 790,990 | 817,960 | 867,609 | 6.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | 350,800 | 329,782 | 360,059 | 394,830 | 9.7% |
| Materials and Services | 191,724 | 219,450 | 197,432 | 197,268 | -0.1% |
| Administrative Charges | 234,125 | 241,757 | 260,469 | 275,511 | 5.8% |
| TOTAL REQUIREMENTS | 776,648 | 790,990 | 817,960 | 867,609 | 6.1% |
| FTE | 4.00 | 4.00 | 4.00 | 4.00 | 0.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Tax Collection | |
|-------------------------------------|------|
| Position Title | FTE |
| Tax Clerk | 2.00 |
| Tax Clerk Sr | 1.00 |
| Tax Office Supervisor/Tax Collector | 1.00 |
| Program Tax Collection FTE Total: | 4.00 |

FTE Changes

Staffing for the Tax Collection Program remains unchanged at 4.00 FTE.

Tax Collection Program Budget Justification

RESOURCES

The Tax Collection Program is funded entirely by the General Fund.

REQUIREMENTS

Overall, Tax Collection Program requirements increased by \$49,649 or 6.1%.

Personnel Services increased by \$34,771 or 9.7%. All tax collection personnel received an upward pay grade adjustment in FY17-18 to align salaries with market standards.

In Materials and Services, the only significant changes this year are a \$1,000 reduction in office supplies in the Supplies category and a \$1,000 reduction in advertising in Contracted Services. Increases include \$1,750 for public official bonds in the Insurance category, which was transferred to Tax Collection from the Administration Program this fiscal year. Additionally, there is a \$1,000 increase for temporary staffing in Contracted Services to cover vendor's contractual wage increases for 3 temporary staff hired to assist during our busy "tax season", lasting from mid-October to November 15th each year.

Cartography Program

- Performs intake and processing of subdivision and partition plats and annexations.
- Maintains an inventory of all parcels in the county including boundaries, tax lot, account number, ownership, and size.
- Maintains maps reflecting taxing district boundaries, changes to existing districts, and creation or dissolution of districts.
- Provides management and oversight of suppressed owner program per statutory requirements.

| | Pro | ogram Summai | ſy | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Assessor's Office | | | | Program | : Cartography |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| General Fund Transfers | 632,395 | 675,733 | 703,960 | 718,607 | 2.1% |
| TOTAL RESOURCES | 632,395 | 675,733 | 703,960 | 718,607 | 2.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | 378,435 | 395,168 | 416,851 | 421,543 | 1.1% |
| Materials and Services | 19,835 | 38,808 | 26,640 | 21,553 | -19.1% |
| Administrative Charges | 234,125 | 241,757 | 260,469 | 275,511 | 5.8% |
| TOTAL REQUIREMENTS | 632,395 | 675,733 | 703,960 | 718,607 | 2.1% |
| FTE | 5.00 | 5.00 | 5.00 | 5.00 | 0.0% |

FTE By Position Title By Program

| Program: Cartography | |
|--------------------------------|------|
| Position Title | FTE |
| Cartographer/GIS Techician | 1.00 |
| Cartographer/GIS Technician Sr | 1.00 |
| Deed Clerk | 3.00 |
| Program Cartography FTE Total: | 5.00 |

FTE Changes

Staffing for the Cartography program remains status quo at 5.00 FTE.

Cartography Program Budget Justification

RESOURCES

The Cartography Program is funded entirely by the General Fund.

REQUIREMENTS

The Cartography Program budget increased by \$14,647 or 2.1%.

Personnel Services experienced a \$4,692 increase. The increase in wages and benefits was considerably smaller than in previous years due to the promotion of a Deed Clerk on Longevity 2 to another position in the Administration Program, and the subsequent hiring of a replacement at Step 1 of the classification.

Materials and Services decreased by \$5,087 or 19.1%. There is a \$2,000 reduction in office supplies in the Supplies category, a \$1,500 reduction in small office equipment in the Materials category, and a \$1,933 reduction in equipment rentals, reflecting an upcoming lease expiration, in the Rentals category. There are no increases of significance in any category.

Valuation Program

- Estimates market, Measure 50, special assessment, and other values for county-appraised properties including residential, multi-family, commercial, industrial, farm and forest, and business personal property.
- Ensures correct tax rates are associated with each taxing district, and associates each property with correct taxing districts to accurately calculate taxes owed.
- Determines the valuation and assessment impacts of both physical and use changes to property, including special assessment and exemption programs.
- Analyzes property sales for use in estimating the market value of unsold properties. Utilizes the data to develop mass appraisal models for each property type for assessment purposes, for defense of values when appealed, and to verify compliance with Oregon Department of Revenue oversight standards.
- Maintains farm and forest special assessments. Administer statutory exemptions based on ownership, non-profit activities, and economic development programs.
- Responds to taxpayer inquiries regarding property valuation methods, records of inventory, and exemption qualifications.
- Serve as experts to defend assessments before the Board of Property Tax Appeals, Magistrate Court, and Oregon Tax Court.

| Assessor's Office | | | | Progr | am: Valuation |
|------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| General Fund Transfers | 3,066,205 | 3,043,727 | 3,455,908 | 3,714,025 | 7.5% |
| TOTAL RESOURCES | 3,066,205 | 3,043,727 | 3,455,908 | 3,714,025 | 7.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 2,744,009 | 2,701,615 | 3,096,567 | 3,338,135 | 7.8% |
| Materials and Services | 88,072 | 100,354 | 98,872 | 100,379 | 1.5% |
| Administrative Charges | 234,125 | 241,757 | 260,469 | 275,511 | 5.8% |
| TOTAL REQUIREMENTS | 3,066,205 | 3,043,727 | 3,455,908 | 3,714,025 | 7.5% |
| FTE | 34.00 | 34.00 | 35.00 | 36.00 | 2.9% |

Program Summary

FTE By Position Title By Program

| Position Title | FTE |
|--|-------|
| Appraisal Section Supervisor | 3.00 |
| Assessment Clerk | 3.00 |
| Assessment Clerk Sr | 2.00 |
| Department Specialist 3 | 2.00 |
| Department Specialist 3 (Data Collector) | 1.00 |
| Personal Property Appraisal Tech | 4.00 |
| Property Appraiser 2 | 15.00 |
| Property Appraiser Sr | 4.00 |
| Sales Data Analyst 3 | 2.00 |
| ogram Valuation FTE Total: | 36.00 |

FTE Changes

Staffing for the Valuation Program has increased by 1.00 FTE for FY 18-19. An Assessment Clerk was reassigned from the Administration Program to the commercial appraisal section to perform field and internal audits of personal property accounts and process personal property tax returns.

Valuation Program Budget Justification

RESOURCES

The Valuation Program is funded entirely by the General Fund.

REQUIREMENTS

The Valuation Program budget has increased by \$258,117 or 7.5%.

Personnel Services allocations have increased by \$241,568 or 7.8%. The reassignment of an Assessment Clerk from the Administration Program to Valuation is a substantial contributing factor for the increase, as well as an upward pay grade adjustment for many appraisal and appraisal management staff in FY 17-18.

Several adjustments have been made in Materials and Services for the Valuation Program this year, though the category as a whole indicates a marginal increase of \$1,507. Reductions were taken in office supplies and field supplies in the Supplies category, office equipment maintenance in the Repairs and Maintenance category, and training in the Miscellaneous category. Additional reductions were taken in subscription services in Contracted Services, due to the reallocation of funds to the more appropriate computer software maintenance line item in Repairs and Maintenance. The total appropriation of \$6,125 for this line item accounts for 35 newly acquired ArcGIS licenses and annual maintenance fees.

Equipment rental in the Rentals category has been increased to \$2,000 to fund leasing costs for a replacement multi-function copier in our commercial appraisal section. Dues and memberships in the Miscellaneous category has increased by \$2,365 due to: 1) an increase in dues by both the International Association of Assessing Officers (IAAO) and the Oregon State Association of County Assessors (OSACA), and 2) the maintenance of an MAI appraisal designation (Member Appraisal Institute) for an appraiser in our commercial appraisal section. This designation not only demonstrates interdisciplinary expertise in the field of property appraisal, but is of value in representing this department in high-profile tax appeal cases.

AS Administration Program

- Develops and implements the short and long term strategic plan for the department.
- Manages the department.
- Guides hiring and personnel development.
- Provides accurate and timely information to the Board of Commissioners, taxing districts, public support groups, and the state legislature.
- Performs annual budgeting and grant preparation.
- Provides excellent customer service to internal customers, businesses, government agencies and the general public.
- Maintains accounts payable and receivable, payroll, financial records, and contracts.
- Maintains all department personnel, appraisal certification, and educational records.
- Maintains Veteran's, Active Duty Military Service Member, Surviving Spouse of a Public Safety Officer, and Historical exemptions as well as Senior and Disabled Citizen's deferral programs.
- Maintains manufactured home records, and provides certification of taxes paid for title transfers and relocations.

Program Summary

| | Pr | ogram Summai | гy | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Assessor's Office | | | | Program: AS A | Administration |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| General Fund Transfers | 1,079,253 | 1,089,179 | 1,081,843 | 1,011,929 | -6.5% |
| TOTAL RESOURCES | 1,079,253 | 1,089,179 | 1,081,843 | 1,011,929 | -6.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 778,950 | 788,716 | 760,785 | 672,114 | -11.7% |
| Materials and Services | 66,173 | 58,671 | 60,566 | 64,278 | 6.1% |
| Administrative Charges | 234,131 | 241,792 | 260,492 | 275,537 | 5.8% |
| TOTAL REQUIREMENTS | 1,079,253 | 1,089,179 | 1,081,843 | 1,011,929 | -6.5% |
| FTE | 8.00 | 8.00 | 7.00 | 6.00 | -14.3% |
| | | | | | |

FTE By Position Title By Program

| Program: AS Administration | |
|-------------------------------------|------|
| Position Title | FTE |
| Administrative Services Manager | 1.00 |
| Assessment Clerk | 1.00 |
| Assessment Clerk Sr | 1.00 |
| Assessor | 1.00 |
| Chief Deputy Assessor | 1.00 |
| Department Specialist 4 | 1.00 |
| rogram AS Administration FTE Total: | 6.00 |

FTE Changes

The Administration Program has 6.00 FTE positions budgeted for FY18-19, which is a reduction of 1.00 FTE from FY 17-18. An Assessment Clerk position has been reassigned to the commercial appraisal section in the Valuation Program.

AS Administration Program Budget Justification

RESOURCES

The Assessor's Administration Program is funded entirely by the General Fund.

REQUIREMENTS

The Administration Program requirements decreased by 6.5%, or \$69,914.

Personnel Services costs show an overall decrease of 11.7% or \$88,671, primarily due to the elimination of 1.00 FTE during FY 17-18.

Materials and Services requests increased by \$3,712 overall with nominal inflationary increases, as well as reductions, in several categories. There is a significant increase in mail services under the Contracted Services category, which is attributed to a recent 2% increase in postage as well as a substantial increase in the number of sales verification letters mailed to property owners that include postage-paid return envelopes.

Public official bonds under the Insurance category was reduced by \$1,750. The annual fee for the surety bond was more appropriately budgeted to the Tax Collection Program.

KEY DEPARTMENT ACCOMPLISHMENTS

- Revenue Generation \$394 million in taxes were levied for fiscal year 2017-18 to support the operation of the 418 taxing districts within the geographical boundaries of Marion County. This includes \$71.8 million to support the many services provided by Marion County itself.
- Property Records Website In conjunction with Marion County Information Technology (IT), we completed a new website providing detailed assessment and taxation information on individual properties to the general public, businesses, and public agencies. This new site, on a secure platform, replaces a former unsupported site that generated vulnerabilities within the county IT network. The electronic availability of assessment and taxation information reduces the need by staff to answer in-person and telephone inquiries by an estimated 90%.
- Cartographic Projects Our Cartographers have completed the county boundary match project with adjacent counties. Also completed is the ORMAP grant-funded St. Paul project. The remapping of St. Paul, Jefferson, and Santiam North Fork areas are currently in production. Marion County reached agreement with the City of Salem to collect GPS control points inside the city's Urban Growth Boundary. The control points will provide verification for a remapping of Salem, the primary locus of property parcels in the county.
- Reappraisal Cycle This year, the residential appraisal section achieved the objective of a maximum seven year appraisal cycle for all residential accounts (residences within the urban growth boundaries), which comprise 65% of the 130,000 accounts maintained by the Marion County Assessor's Office. When combined with the commercial appraisal section, this means that 78% of all accounts have been brought within a seven year cycle, or better. Although a specific reappraisal cycle is no longer required by Oregon statute post Measure 50, a reasonable reappraisal cycle period remains highly desirable to help ensure the accuracy of property records.
- Assessment &Taxation System Replacement Partnering with Marion County IT, the Assessor's Office completed both an options analysis and business case regarding our current assessment and taxation software and computer system. It was determined that this twenty-plus year old system, currently on unsupported software, requires replacement on an expedited basis due to its criticality in generating revenue that funds Marion County and its many tax districts. We have evaluated the three currently or potentially Oregon-compliant replacement systems, and have tentatively chosen a vendor pending budget approval and satisfactory contract negotiations.
- Digital Records Storage The transition from paper to digital records stored in Laserfiche continues, providing enhanced records security and greater efficiency. Records digitized and stored electronically include:

- Commercial and industrial appraisal records, both real and personal property, from field work to tax supplements.

- Personal property returns are now bar-coded, scanned, and digitally stored for significant time savings, as well as space and cost savings by the elimination of filing cabinets.

- Deed books, parcel maps, manufactured home records, tax exemptions, exemption records, tax deferrals, appeals records and tax statements have all been converted to digital format and archived, or are well along in the process.

KEY INDICATORS

#1: Growth of Property Tax Assessment

Definition and Purpose

The estimation of anticipated tax revenues is a complex series of calculations with many fluctuating variables. However, the factors that most strongly influence changes in total tax collections year to year are:

- Changing market values. The direction and speed of property sales price changes impact the proportion of properties that incur the full annual 3% assessed value growth permitted under Measure 50, as well as the proportion that experience the limitations imposed by Measure 5. In a rising market, especially one that continues for several years, more properties will experience 3% growth per Measure 50, and fewer will experience Measure 5 "compression". The opposite occurs in a declining market.

- Construction activity. Certain changes to property result in exceptions to the 3% assessed value annual growth limitation of Measure 50. From the standpoint of total tax revenues, the most significant is typically new construction. The assessed value of new construction is calculated based on the estimated real market value as of January 1 of the first year that it is included in the tax roll, multiplied by the average ratio between real market value and maximum assessed value for all unchanged property in the county of the same property class.

- Changing tax rates. If one of the taxing districts in which a property is located changes its total tax rate, either up or down, this can have a substantial impact on the tax assessment of that property. The most common situations are when a new bond levy is passed, an existing levy retires, or a tax district is created or dissolved. County-wide, this can have a significant impact, especially if the district experiencing the change encompasses many properties.

Significance

Property taxes play a significant role in providing the resources necessary to create and maintain a safe, healthy, and productive quality of life within our community. However, the property tax system is extremely complex. Marion County Strategic Plan Goal #1 states: "Provide efficient, effective, and responsive government through stewardship and accountability". Therefore, the Assessor's Office expends considerable effort in providing information to educate and inform the public on the functions and responsibilities of our office, the various statutes regarding how values are calculated, and the current and historical values and taxes associated with individual properties.

Data Units Fiscal Year

Tax Accounts: This number includes existing accounts as of the prior year's tax roll, plus new additions during the year, minus any retirements or combinations. New accounts can include anything from a new subdivision, to a new business personal property account, to a new utility operating within the county.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 129,830 | 129,984 | 130,277 | 130,652 | 131,083 |

Building Permits: Construction permits reviewed by Assessor's Office staff for potential value impact to that year's tax roll. Permits would have been granted during the preceding calendar year or earlier.

| FY 14-1 | 5 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|---------|----------|-----------------|-----------------|----------------------|----------------------|
| 2,9 | 944 | 3,178 | 2,660 | 3,285 | 3,238 |

Real Market Value: Estimated market value of all taxable property in Marion County. This represents the value the Assessor's Office believes the property would have sold for as of the January 1 "valuation date" preceding the beginning of the new fiscal year.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 34,877,589,110 | 36,716,577,379 | 39,002,299,869 | 42,213,950,459 | 45,591,066,496 |
| 5.36% | 5.27% | 6.23% | 8.23% | 8.00% |

Assessed Value of Exceptions: New assessed value represented by statutory exceptions to the 3% annual increase rule of Measure 50. Exceptions include partitions, new construction, building additions, properties coming off exemption or special assessment, changes of use conforming to new zoning, and omitted property returned to the tax roll. Individual exceptions can increase or decrease assessed value.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 376,199,182 | 546,493,688 | 495,266,155 | 517,433,852 | 341,593,495 |

Assessed Value: The value to which tax rates are applied. This figure increases each year with the maximum 3% growth allowed under Measure 50, plus the value of exceptions. Assessed value is also impacted by the limitations imposed by Measure 5 as well as exemptions, special assessments, and deferrals.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 20,744,634,065 | 22,490,480,722 | 23,371,520,094 | 24,219,912,095 | 25,260,938,239 |
| 2.60% | 4.08% | 3.92% | 3.63% | 4.29% |

Explanation of Trends and Changes

Marion County continues to capitalize on its proximity to the dynamic Portland-Hillsboro-Vancouver metro area, even as prices there tend to drive economic activity to adjacent areas. The county also benefits from strong demand for agricultural and timber products, as well as its role as the state capitol. However, as with many other communities, property tax revenues are impacted by tax exemptions offered as economic development incentives to some of the largest new industrial and warehousing projects.

Through 2017, Marion County continued to experience rapidly rising home prices, with the largest residential value increases attributed to the more affluent neighborhoods of the north county region. On average, north Marion County home values including Silverton, Woodburn, and surrounding areas increased approximately 20%, an increase heavily influenced by the Portland metro market. Desirable residential neighborhoods in Salem sustained a 20% to 40% increase in value for 2017. New construction sales increased about 9%, with 247 new units being sold. Approximately 12 new subdivisions have been developed and will be added to the tax rolls for 2018, which is the most we have seen in recent years. Overall, the Marion County residential market increased approximately 15% for 2017, and we anticipate steady growth to continue through 2018.

| Resources by Fund Detail | | | | | | | | | |
|-----------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|--|--|--|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | | |
| General Fund Transfers | | | | | | | | | |
| 381100 Transfer from General Fund | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 6,312,170 | 6,312,170 | | | |
| General Fund Transfers Total | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 6,312,170 | 6,312,170 | | | |
| General Fund Total | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 6,312,170 | 6,312,170 | | | |
| Assessor's Office Grand Total | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 6,312,170 | 6,312,170 | | | |

| Requirements by Fund Detail | | | | | | | | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|--|--|--|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | | |
| Personnel Services | | | | | | | | | |
| Salaries and Wages | | | | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 4,900 | 0 | 0 | (| | | |
| 511110 Regular Wages | 2,234,580 | 2,222,302 | 2,811,462 | 2,914,005 | 2,914,005 | 2,914,005 | | | |
| 511120 Temporary Wages | 3,135 | 0 | 0 | 0 | 0 | (| | | |
| 511130 Vacation Pay | 154,950 | 159,887 | 0 | 0 | 0 | (| | | |
| 511140 Sick Pay | 90,664 | 90,399 | 0 | 0 | 0 | (| | | |
| 511150 Holiday Pay | 110,481 | 113,139 | 0 | 0 | 0 | (| | | |
| 511160 Comp Time Pay | 1,739 | 45 | 0 | 0 | 0 | (| | | |
| 511210 Compensation Credits | 70,369 | 67,021 | 59,158 | 53,795 | 53,795 | 53,795 | | | |
| 511240 Leave Payoff | 19,230 | 25,587 | 0 | 0 | 0 | (| | | |
| 511290 Health Insurance Waiver Pay | 6,402 | 8,135 | 9,600 | 9,600 | 9,600 | 9,600 | | | |
| 511410 Straight Pay | 0 | 53 | 0 | 0 | 0 | (| | | |
| 511420 Premium Pay | 2,626 | 821 | 0 | 0 | 0 | (| | | |
| Salaries and Wages Total | 2,694,175 | 2,687,388 | 2,885,120 | 2,977,400 | 2,977,400 | 2,977,400 | | | |
| Fringe Benefits | | | | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 1.994 | 0 | 0 | (| | | |
| 512010 PHilge Benefits Budget Only | 409,360 | 397,103 | 555,880 | 574,642 | 574,642 | 574,642 | | | |
| 512110 1EKS | 18,229 | 17,924 | 18,853 | 20,097 | 20,097 | 20,097 | | | |
| 512120 PERS Debt Service | 146,728 | 141,193 | 144,014 | 178,646 | 178,646 | 178,640 | | | |
| 512200 FICA | 201,693 | 141,193 | 217,977 | 225,224 | 225,224 | 225,224 | | | |
| 512200 Medical Insurance | | 669,046 | 706,996 | | | 736,404 | | | |
| 512320 Dental Insurance | 674,482 | 66,310 | | 736,404 | 736,404 | | | | |
| | 67,529 | | 70,500 | 73,320 | 73,320 | 73,320 | | | |
| 512330 Group Term Life Insurance | 4,740 | 4,783 | 5,342 | 5,517 | 5,517 | 5,517 | | | |
| 512340 Long Term Disability Insurance | 12,109 | 9,907 | 11,982 | 12,363 | 12,363 | 12,363 | | | |
| 512400 Unemployment Insurance | 10,750 | 9,899 | 10,657 | 11,018 | 11,018 | 11,018 | | | |
| 512520 Workers Comp Insurance | 1,456 | 1,299 | 1,530 | 1,530 | 1,530 | 1,530 | | | |
| 512600 Wellness Program | 1,953 | 1,919 | 2,040 | 2,040 | 2,040 | 2,040 | | | |
| 512610 Employee Assistance Program | 1,403 | 1,401 | 1,377 | 1,377 | 1,377 | 1,377 | | | |
| 512700 County HSA Contributions | 7,586 | 7,150 | 0 | 7,044 | 7,044 | 7,044 | | | |
| Fringe Benefits Total | 1,558,018 | 1,527,893 | 1,749,142 | 1,849,222 | 1,849,222 | 1,849,222 | | | |
| Personnel Services Total | 4,252,193 | 4,215,281 | 4,634,262 | 4,826,622 | 4,826,622 | 4,826,622 | | | |
| Materials and Services | | | | | | | | | |
| Supplies | | | | | | | | | |
| 521010 Office Supplies | 12,355 | 10,097 | 18,100 | 13,500 | 13,500 | 13,500 | | | |
| 521030 Field Supplies | 970 | 1,033 | 2,000 | 500 | 500 | 500 | | | |
| 521070 Departmental Supplies | 674 | 820 | 550 | 900 | 900 | 900 | | | |
| 521170 Educational Supplies | 1,182 | 0 | 500 | 0 | 0 | (| | | |
| 521190 Publications | 1,550 | 1,383 | 900 | 1,346 | 1,346 | 1,346 | | | |
| Supplies Total | 16,731 | 13,333 | 22,050 | 16,246 | 16,246 | 16,240 | | | |
| Materials | | | | | | | | | |
| 522150 Small Office Equipment | 14,246 | 9,598 | 11,000 | 9,100 | 9,100 | 9,100 | | | |
| 522170 Computers Non Capital | 6,845 | 9,398 | 7,000 | 7,000 | 7,000 | 7,000 | | | |
| 522170 Computers Non Capital | 0,045 | 9,408 | 7,000 | 7,000 | 7,000 | 7,00 | | | |

| 50 21,141 467 315 55 1,269 | 975 19,981 709 328 | 0 18,000 600 | 335 16,435 | 335 16,435 | 335 |
|---|--|---|--|--|--|
| 21,141 467 315 55 | 19,981 709 328 | 18,000 | | | 33. |
| 467 315 55 | 709 328 | | 16,435 | 16.435 | |
| 315 55 | 328 | 600 | | | 16,43 |
| 315 55 | 328 | 600 | | | |
| 55 | | 000 | 600 | 600 | 60 |
| | | 200 | 200 | 200 | 20 |
| 1,269 | 1,799 | 0 | 0 | 0 | |
| | 1,336 | 1,350 | 1,350 | 1,350 | 1,35 |
| 296 | 314 | 325 | 330 | 330 | 33 |
| 2,403 | 4,486 | 2,475 | 2,480 | 2,480 | 2,48 |
| | | | | | |
| 24,723 | 25,717 | 26,683 | 29,060 | 29,060 | 29,06 |
| 0 | 18 | 18 | 18 | 18 | 1 |
| 249 | 336 | 238 | 247 | 247 | 24 |
| 429 | 487 | 488 | 429 | 429 | 42 |
| 718 | 1,071 | 1,071 | 953 | 953 | 95 |
| 1,605 | 1,658 | 1,571 | 1,605 | 1,605 | 1,60 |
| 27,724 | 29,287 | 30,069 | 32,312 | 32,312 | 32,31 |
| | | | | | |
| 12 | 77 | 0 | 0 | 0 | |
| 4,721 | 9,915 | 8,500 | 9,500 | 9,500 | 9,50 |
| 0 | 19,719 | 0 | 0 | 0 | |
| 7,931 | 0 | 0 | 0 | 0 | |
| 8,572 | 9,427 | 12,490 | 8,590 | 8,590 | 8,59 |
| 2,607 | 1,521 | 520 | 660 | 660 | 66 |
| 34,386 | 36,145 | 41,000 | 40,500 | 40,500 | 40,50 |
| 4,127 | 4,580 | 6,000 | 5,000 | 5,000 | 5,00 |
| 76,072 | 77,235 | 78,500 | 83,000 | 83,000 | 83,00 |
| 352 | 344 | 300 | 500 | 500 | 50 |
| 70 | 0 | 0 | 0 | 0 | |
| 10,175 | 22,975 | 10,000 | 9,500 | 9,500 | 9,50 |
| 149,024 | 181,938 | 157,310 | 157,250 | 157,250 | 157,25 |
| | | | | | |
| 0 | 0 | 1,800 | 600 | 600 | 60 |
| 0 | 4,790 | 3,500 | 9,625 | 9,625 | 9,62 |
| 3,906 | 997 | 0 | 0 | 0 | |
| 3,906 | 5,787 | 5,300 | 10,225 | 10,225 | 10,22 |
| | | | | | |
| 58 | 0 | 70 | 70 | 70 | 7 |
| 13,200 | 13,200 | 13,200 | 13,200 | 13,200 | 13,20 |
| 30,530 | 29,527 | 32,354 | 30,291 | 30,291 | 30,29 |
| 6,780 | 5,395 | 5,447 | 5,514 | 5,514 | 5,51 |
| | 0 249 429 718 1,605 27,724 12 4,721 0 7,931 8,572 2,607 34,386 4,127 76,072 352 70 10,175 149,024 0 0 10,175 149,024 0 0 3,906 3,906 | 0 18 249 336 429 487 718 1,071 1,605 1,658 27,724 29,287 12 77 4,721 9,915 0 19,719 7,931 0 8,572 9,427 2,607 1,521 34,386 36,145 4,127 4,580 76,072 77,235 352 344 70 0 10,175 22,975 149,024 181,938 0 0 3,906 997 3,906 5,787 58 0 13,200 13,200 30,530 29,527 6,780 5,395 | 0 18 0 18 18 249 336 238 429 487 488 718 1,071 1,071 1,605 1,658 1,571 27,724 29,287 30,069 12 77 0 4,721 9,915 8,500 0 19,719 0 7,931 0 0 8,572 9,427 12,490 2,607 1,521 520 34,386 36,145 41,000 4,127 4,580 6,000 76,072 77,235 78,500 352 344 300 70 0 0 0 0 1 0 0 1 0 0 1,800 3,906 5,787 5,300 3,906 5,787 5,300 58 0 70 13,200 13,200 | 0 18 18 18 249 336 238 247 429 487 488 429 718 $1,071$ $1,071$ 953 $1,605$ $1,658$ $1,571$ $1,605$ $27,724$ $29,287$ $30,069$ $32,312$ 12 77 0 0 $4,721$ $9,915$ $8,500$ $9,500$ 0 $19,719$ 0 0 $7,931$ 0 0 0 $8,572$ $9,427$ $12,490$ $8,590$ $2,607$ $1,521$ 520 660 $34,386$ $36,145$ $41,000$ $40,500$ $4,127$ $4,580$ $6,000$ $5,000$ $76,072$ $77,235$ $78,500$ $83,000$ 352 344 300 500 70 0 0 0 $149,024$ $181,938$ $157,310$ $157,250$ $53,906$ 997 0 0 $3,906$ $5,787$ $5,300$ $10,225$ 58 0 70 70 $13,200$ $13,200$ $13,200$ $13,200$ $30,530$ $29,527$ $32,354$ $30,291$ $6,780$ $5,395$ $5,447$ $5,514$ | 111110181818182493362382472474294874884294297181,0711,0719539531,6051,6581,5711,6051,60527,72429,28730,06932,31232,31212770004,7219,9158,5009,500019,7190004,7219,9158,5009,500019,7190008,5729,42712,4908,5908,5902,6071,52152066066034,38636,14541,00040,50040,5004,1274,5806,0005,0005,00076,07277,23578,50083,00083,0003523443005005,000700000149,024181,938157,310157,250149,024181,938157,310157,250149,0245,7875,30010,2253,9069970003,9065,7875,30010,22558070707013,20013,20013,20013,20030,53029,52732,35430,29130,53029,52732,35430,29130,5305,3955,4475,514 </td |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Insurance | | | | | | |
| 528210 Public Official Bonds | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 |
| Insurance Total | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 23,649 | 19,339 | 18,850 | 20,100 | 20,100 | 20,100 |
| 529130 Meals | 729 | 166 | 1,250 | 800 | 800 | 800 |
| 529140 Lodging | 4,432 | 2,249 | 4,250 | 5,120 | 5,120 | 5,120 |
| 529210 Meetings | 316 | 390 | 700 | 600 | 600 | 600 |
| 529220 Conferences | 2,550 | 1,490 | 3,140 | 4,225 | 4,225 | 4,225 |
| 529230 Training | 2,993 | 4,669 | 14,350 | 11,850 | 11,850 | 11,850 |
| 529300 Dues and Memberships | 1,903 | 1,318 | 1,855 | 4,220 | 4,220 | 4,220 |
| 529650 Pre Employment Costs | 97 | 139 | 190 | 190 | 190 | 190 |
| 529880 Recording Charges | 54,986 | 82,226 | 50,000 | 50,000 | 50,000 | 50,000 |
| 529910 Awards and Recognition | 902 | 614 | 900 | 600 | 600 | 600 |
| Miscellaneous Total | 92,557 | 112,600 | 95,485 | 97,705 | 97,705 | 97,705 |
| Materials and Services Total | 365,804 | 417,283 | 383,510 | 383,478 | 383,478 | 383,478 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 51,355 | 59,481 | 65,318 | 66,993 | 66,993 | 66,993 |
| 611210 Facilities Mgt Allocation | 63,154 | 63,063 | 70,858 | 69,587 | 69,587 | 69,587 |
| 611220 Custodial Allocation | 45,602 | 47,914 | 51,850 | 54,014 | 54,014 | 54,014 |
| 611230 Courier Allocation | 3,071 | 3,058 | 3,512 | 2,310 | 2,310 | 2,310 |
| 611250 Risk Management Allocation | 8,151 | 6,837 | 7,259 | 7,844 | 7,844 | 7,844 |
| 611255 Benefits Allocation | 15,248 | 14,229 | 15,554 | 15,627 | 15,627 | 15,627 |
| 611260 Human Resources Allocation | 52,459 | 54,354 | 63,374 | 63,113 | 63,113 | 63,113 |
| 611300 Legal Services Allocation | 112,438 | 112,850 | 125,675 | 113,900 | 113,900 | 113,900 |
| 611400 Information Tech Allocation | 126,329 | 132,106 | 141,960 | 150,742 | 150,742 | 150,742 |
| 611410 FIMS Allocation | 56,940 | 69,010 | 67,826 | 59,579 | 59,579 | 59,579 |
| 611420 Telecommunications Allocation | 13,016 | 13,823 | 10,436 | 12,469 | 12,469 | 12,469 |
| 611430 Info Tech Direct Charges | 297,208 | 297,056 | 320,528 | 372,895 | 372,895 | 372,895 |
| 611600 Finance Allocation | 49,625 | 44,853 | 54,635 | 55,601 | 55,601 | 55,601 |
| 611800 MCBEE Allocation | 1,132 | 3,943 | 2,484 | 3,717 | 3,717 | 3,717 |
| 612100 IT Equipment Use Charges | 10,777 | 10,987 | 12,130 | 22,179 | 22,179 | 22,179 |
| 614100 Liability Insurance Allocation | 15,600 | 19,200 | 16,700 | 19,000 | 19,000 | 19,000 |
| 614200 WC Insurance Allocation | 14,400 | 14,300 | 11,800 | 12,500 | 12,500 | 12,500 |
| Administrative Charges Total | 936,505 | 967,064 | 1,041,899 | 1,102,070 | 1,102,070 | 1,102,070 |
| General Fund Total | 5,554,502 | 5,599,628 | 6,059,671 | 6,312,170 | 6,312,170 | 6,312,170 |

BOARD OF COMMISSIONERS' OFFICE



MISSION STATEMENT

Provide leadership on critical public policy issues, ensure fiscal accountability, and promote citizen empowerment to enhance the health, safety, and livability of our communities.

GOALS AND OBJECTIVES

- Goal 1 Leadership Focus leadership on critical policy issues, promote robust public engagement and strengthen the county through collaboration with residents, businesses, and other governmental entities.
 - Objective 1 Provide direction to county committees and councils, including Children and Families Commission, Economic Development Advisory Board, Solid Waste Management Advisory Council, Marion County Public Safety Coordinating Council, and Parks Commission.
 - Objective 2 Coordinate public safety advocacy and funding through Marion County's Public Safety Coordinating Council.
 - Objective 3 Support the expansion of juvenile services and improved capital facilities.
 - Objective 4 Promote economic development by cultivating relationships with other regional organizations to align initiatives and priorities in a common strategic direction.
 - Objective 5 Advocate for upgrades and expansion of transportation facilities, including a plan for Urban Growth Boundary expansion/right of way, Cordon and Gaffin Road interchanges, a third bridge over the Willamette river, and alternative funding sources.
- Goal 2 Customer Service Promote a culture of responsive service delivery and quality customer service.
 - Objective 1 Update the customer service program and develop training refreshers targeted at both management and staff.
 - Objective 2 Promote customer service excellence and accountability during Department Head and Elected Officials meetings.
 - Objective 3 Continue to provide a strong, board-championed customer service focus in New Employee Orientation (NEO).
- Goal 3 Communication Ensure openness and transparency in government by communicating timely and accurate information to the media, residents, and employees.
 - Objective 1 Implement a proactive direction, corresponding strategies, and annual plan for countywide internal and external communications.

- Objective 2 Increase connections to employees and volunteers by ensuring regular communications through employee newsletters and attendance at department staff meetings.
- Objective 3 Increase county presence and outreach using approved social media tools.
- Goal 4 Enterprise Approach Lead and manage the county business functions more efficiently and effectively to enhance accountability and stewardship.
 - Objective 1 Partner with the executive management team to fully integrate the enterprise model of operations.
 - Objective 2 Continue management and organizational audits, including review of county departments, programs, and initiatives.
 - Objective 3 Develop an annual budget that ensures prudent stewardship of county resources by analyzing future service and capital program needs.
 - Objective 4 Recognize employee innovation, quality service, and teamwork through employee recognition programs.
- Goal 5 Economic Development Develop and maintain vital infrastructure to promote economic development and enhance livability in Marion County.
 - Objective 1 Develop strategies and funding mechanisms to expand infrastructure in the North Santiam Canyon and other areas of the county as needed for economic growth.
 - Objective 2 Prioritize roads and bridges policy and projects.
 - Objective 3 Evaluate the feasibility of an East Salem Public Safety Service District.
 - Objective 4 Develop and finalize agreements with Oregon Garden partners.
- Goal 6 Emergency Preparedness Ensure that the county is prepared for emergencies affecting its residents, operations, and services.
 - Objective 1 Update all departmental Continuity of Operations Plans (COOP) and the countywide Emergency Operations Plan.
 - Objective 2 Ensure Health and Human Services emergency plan is in place for emergent diseases (Ebola, Avian Flu, etc.).

DEPARTMENT OVERVIEW

The three members of the Board of Commissioners are the elected representatives of all Marion County residents. The board sets policy for the administration and operation of county government. Marion County operates as a general law county within the framework of the Oregon Constitution and Oregon Revised Statutes. The board is responsible for all three branches of county government: legislative, executive, and quasi-judicial. Formal board sessions are held weekly for official action to adopt ordinances, resolutions, and orders pertaining to county policy, operations, and administration. In addition, the board serves as the primary mechanism for encouraging citizen participation and input to local government through advisory boards, commissions, and committees and provides frequent opportunities for individuals and organizations to comment on matters of public concern.

The Chief Administrative Officer, with the assistance of the Deputy County Administrative Officer, supervises department heads and implements and administers county policy as directed by the Board of Commissioners. The Chief Administrative Officer is the appointed budget officer and is responsible for proposing and monitoring the annual budget. Other programs and services provided by the board's office include intergovernmental relations, federal grant management, economic development, community mobilization, constituent services, strategic planning, public information and media relations, timely and accurate public notice, public records, personnel administration, and clerical and program support for the commissioners, executive staff, boards, commissions, and community volunteers.

| RESOURCE AND REQUIREMENT SUMMARY | | | | | | | |
|---|--------------------|--------------------|--------------------|---------------------|--------|--|--|
| Board of Commissioners Office | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % | | |
| RESOURCES | | | | | | | |
| Charges for Services | 0 | 5,636 | 2,700 | 2,700 | 0.0% | | |
| Admin Cost Recovery | 1,700,955 | 1,966,906 | 2,216,346 | 2,313,155 | 4.4% | | |
| Other Revenues | 300 | 0 | 0 | 0 | n.a. | | |
| General Fund Transfers | 400,221 | 401,871 | 456,554 | 479,096 | 4.9% | | |
| TOTAL RESOURCES | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 4.5% | | |
| REQUIREMENTS | | | | | | | |
| Personnel Services | | | | | | | |
| Salaries and Wages | 1,029,041 | 1,208,624 | 1,337,779 | 1,421,831 | 6.3% | | |
| Fringe Benefits | 538,699 | 630,906 | 751,854 | 792,593 | 5.4% | | |
| Total Personnel Services | 1,567,741 | 1,839,530 | 2,089,633 | 2,214,424 | 6.0% | | |
| Materials and Services | | | | | | | |
| Supplies | 10,518 | 10,711 | 11,421 | 11,520 | 0.9% | | |
| Materials | 5,090 | 3,363 | 2,112 | 3,975 | 88.2% | | |
| Communications | 3,140 | 2,991 | 3,035 | 5,035 | 65.9% | | |
| Utilities | 18,016 | 19,189 | 19,630 | 21,098 | 7.5% | | |
| Contracted Services | 18,781 | 9,344 | 30,589 | 15,465 | -49.4% | | |
| Repairs and Maintenance | 1,444 | 723 | 660 | 1,000 | 51.5% | | |
| Rentals | 34,685 | 34,041 | 37,281 | 36,163 | -3.0% | | |
| Insurance | 40 | 40 | 80 | 40 | -50.0% | | |
| Miscellaneous | 29,398 | 37,050 | 38,121 | 48,755 | 27.9% | | |
| Total Materials and Services | 121,113 | 117,452 | 142,929 | 143,051 | 0.1% | | |
| Administrative Charges | 412,622 | 417,431 | 443,038 | 437,476 | -1.3% | | |
| TOTAL REQUIREMENTS | 2,101,476 | 2,374,412 | 2,675,600 | 2,794,951 | 4.5% | | |
| FTE | 14.00 | 15.00 | 15.00 | 15.00 | 0.0% | | |
| | | | | | | | |

80

| |] | FUNDS | | | |
|--------------------------|--------------------|--------------------|--------------------|---------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 580 Central Services | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 100.0% |
| TOTAL RESOURCES | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 580 Central Services | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 100.0% |
| TOTAL REQUIREMENTS | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 100.0% |
| | PR | OGRAMS | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Board of Commissioners | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 4.5% |
| TOTAL RESOURCES | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 4.5% |
| REQUIREMENTS | | | | | |
| Board of Commissioners | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 4.5% |
| TOTAL REQUIREMENTS | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 4.5% |

Board of Commissioners Program

- Executive functions: (1) Set the strategic direction and business priorities of the county; (2) Adopt the annual budget, exercise sound financial management, and build the county's fiscal strength; (3) Maintain a quality workforce and equip county employees with the tools, skills, workspace, and resources needed to do their jobs safely and well; (4) Provide regional leadership in critical public policy areas; (5) Appoint members of citizen advisory panels, hearings examiners, Budget Committee members, and the members of the Board of Equalization; and (6) Act as the board of directors for the Marion County Housing Authority and six special service districts, including Brooks Community Sewer District, Labish Village Sewage and Drainage District, Fargo Interchange Service District, East Salem Service District, Illahe Hills Street Lighting District, and Marion County Extension and 4-H Service District.
- Legislative functions: (1) Enact ordinances that have the force of law in the county; (2) Carefully plan and manage land use in Marion County; (3) Serve as the Local Public Health Authority; and (4) Serve as the Local Mental Health Authority.
- Quasi-judicial Functions: (1) Serve as land use appeals board of last resort for unincorporated Marion County lands; (2) Implement special district formation; and (3) Approve road vacations, street improvements, and road legalization.
- Community collaboration and partnership functions: (1) Partner to create investments in workforce, jobs, and community infrastructure to support a diverse and thriving economy; (2) Represent the county's interests to other agencies and organizations at the local, regional, state, and national levels; (3) Provide county leadership that is accessible, considers the interests of residents, strives to resolve concerns, ensures that actions are responsive, and delivered through quality customer service; (4) Respond to constituent needs and concerns, including fact-finding, negotiation/mediation, and problem solving; (5) Engage and inform citizens and local jurisdictions on items of countywide importance, increase public awareness of county services, and enhance the public perception of the county through proactive efforts; and (6) Adopt the mandated biennial Sheriff's Office Community Corrections Plan and the Juvenile Department's Crime Prevention Plan. These are countywide plans for public safety policy, planning, coordination, and implementation of resources that include partners such as the Sheriff, local police chiefs, District Attorney, Health Department, Juvenile Department, local businesses, and citizen advocates.

| Board of Commissioners Office | | | P | rogram: Board of C | ommissioners |
|-------------------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 0 | 5,636 | 2,700 | 2,700 | 0.0% |
| Admin Cost Recovery | 1,700,955 | 1,966,906 | 2,216,346 | 2,313,155 | 4.4% |
| Other Revenues | 300 | 0 | 0 | 0 | n.a. |
| General Fund Transfers | 400,221 | 401,871 | 456,554 | 479,096 | 4.9% |
| TOTAL RESOURCES | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 4.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,567,741 | 1,839,530 | 2,089,633 | 2,214,424 | 6.0% |
| Materials and Services | 121,113 | 117,452 | 142,929 | 143,051 | 0.1% |
| Administrative Charges | 412,622 | 417,431 | 443,038 | 437,476 | -1.3% |
| TOTAL REQUIREMENTS | 2,101,476 | 2,374,412 | 2,675,600 | 2,794,951 | 4.5% |
| FTE | 14.00 | 15.00 | 15.00 | 15.00 | 0.0% |

Program Summary

| rogram: Board of Commissioners | |
|---|-------|
| Position Title | FTE |
| Administrative Services Manager Sr | 1.00 |
| Chief Administrative Officer | 1.00 |
| County Commissioner | 3.00 |
| County Public Information Coordinator | 1.00 |
| Department Specialist 3 | 3.00 |
| Deputy County Administrative Officer | 1.00 |
| Management Analyst 1 | 1.00 |
| Management Analyst 2 | 1.00 |
| Policy Analyst | 1.00 |
| Senior Policy Analyst | 2.00 |
| ogram Board of Commissioners FTE Total: | 15.00 |

FTE By Position Title By Program

Board of Commissioners Program Budget Justification

RESOURCES

Revenue for the board's office budget includes Charges for Services, General Fund Transfers and Administrative Cost Recovery. Charges for Services is for administrative support provided to Courthouse Square Condominium Association. The General Fund support covers the commissioners' salaries and benefits. Administrative Cost Recovery funds all other personnel and materials and services in the board's office.

REQUIREMENTS

Personnel Services increased due to regular salary adjustments, increased PERS expense, and vacation payout costs for planned retirements.

KEY DEPARTMENT ACCOMPLISHMENTS

- The Board of Commissioners appointed two state representatives for vacated positions. In a joint session with Clackamas County, Rick Lewis was appointed to House District 18, and later Denyc Boles was appointed for House District 19.
- As part of a partnership between Marion County, Oregon Department of Veterans' Affairs, and Mid-Valley Community Action Agency, veterans living in Marion County will be served by a new dedicated veteran services program. In 2016, there were 24,148 veterans living in Marion County. The Veteran Services Officers will provide benefits counseling, as well as representing and advocating for veterans, their dependents, and survivors in obtaining benefits for which they are entitled.
- Marion County secured an \$83,103 health transformation grant from Willamette Valley Community Health to launch Law Enforcement Assisted Diversion, or LEAD. LEAD combines law enforcement, health care, and social services for people with multiple arrests, primarily for drug possession and other minor "livability," but not "victim-related," crimes. LEAD will focus on the top 100 utilizers of jail and emergency room services. Once identified by specially trained local law enforcement officers as a potential LEAD client, a Health and Human Services Department navigator will assist with immediately connecting those in need with treatment, housing, and health services in lieu of jail.
- At 10:18 a.m., on August 21, 2017, Marion County experienced a total solar eclipse. Multiple county departments worked with government and community partners to ensure that the county's infrastructure and resources were ready. Marion County departments also updated their Continuity of Operations Plans in 2017/18. This planning is meant to ensure that provisions are in place to recover from service disruptions in the event of a catastrophic emergency.
- In August 2017, Marion County broke ground on a new 30,909 sq. ft. public safety building to house the Sheriff's Office parole and probation and enforcement divisions. The new building is expected to open summer 2018. The public safety building is part of a series of capital projects planned by Marion County. The county has taken advantage of low cost financing to improve infrastructure. A new juvenile courtroom is expected to open spring 2018 and the county will break ground on a new juvenile administration building in the summer of 2018.
- Marion County continues to find additional ways to support families with affordable housing options, including approving amendments to the Urban Zone Code to permit accessory dwelling units within urban growth boundaries outside of city limits. Marion County also pooled resources with the cities of Salem, Keizer, Monmouth and Independence, and the Mid-Willamette Valley Council of Governments to hire a program coordinator to implement the strategic plan adopted by the Mid-Willamette Homeless Initiative. The coordinator will work closely with local non-profits, government agencies, and businesses to establish a coordinated system of care that extends the reach of resources available to the local homeless population.
- Marion County contracted with Gershman Brickner and Bratton, Inc., to conduct a comprehensive analysis of the county's solid waste management system. The final report was presented in December 2017.
- Marion County celebrated with Covanta Marion the 30th anniversary of the Energy-from-Waste facility first opened in 1987. Located in Brooks, the EfW facility is part of the county's integrated solid waste system that prioritizes waste reduction and recycling, recovering energy from the material that remains. The facility processes 550 tons of municipal solid waste per day and has generated more than 2.5 million megawatt hours of electricity since the facility opened.

- Marion County contracted with a consulting firm to perform a management and organization review of the Health and Human Services Department. Recommendations included realignment of programs and services for a more effective and efficient organizational structure. The reorganization was completed in April 2018.
- Marion County and Salem Mass Transit District will begin year two of a lease agreement with the Saturday Market to host the weekly Wednesday Market on the North Block area. The market runs from May to September, with a wide variety of vendors that provide fresh fruits and vegetables, flowers, craft items, and other food products. Effort is underway in conjunction with the City of Salem to develop the area for permanent placement of the market and other similar activities.

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KEY INDICATORS

1: Customer Service

Definition and Purpose

Promote a culture of responsive service delivery and quality customer service.

Significance

This key indicator supports the county strategic priority for Customer Service and falls under the Board of Commissioners' Office Goal 2 - Customer Service: Foster responsive program delivery and quality customer service. This key indicator highlights the importance of providing customer service to citizens, visitors, internal customers and community partners.

Data Units Calendar Year

The number of customer contacts received in the Board of Commissioners' Office.

Contacts: Health and Community Services

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| NA | 15 | 58 | 261 | 268 |

Contacts: Public Safety

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| NA | 44 | 83 | 424 | 436 |

Contacts: Transportation

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| NA | 40 | 42 | 331 | 341 |

Contacts: General Government

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| NA | 35 | 40 | 398 | 410 |

Explanation of Trends and Changes

Marion County launched a new, updated website September 2015. The new website contains a county-wide "Contact Us" form that has proven to be popular with constituents. There were a total of 1,453 recorded contacts via the Marion County website in calendar year 2017, the first year this option was available. The data above shows the most common contact topics. We continue to see an increase in utilization of the "Contact Us" form as a convenient method for constituents to contact departments and conduct business with Marion County.

2: Communication

Definition and Purpose

Provide information to media, residents, employees and community partners via multiple channels. Improve two-way communication opportunities for public engagement.

Significance

This key indicator supports the county strategic priority for communications and falls under the Board of Commissioners' Office Goal #3 Communication - Communicate timely and accurate information to the media and citizens. Ensure openness, collaboration, and transparency in government.

Data Units Calendar Year

Social media likes on Facebook and follows on Twitter

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| NA | Facebook - 258 | Facebook - 633 | Facebook - 970 | Facebook - 999 |
| | Twitter - 253 | Twitter - 358 | Twitter - 425 | Twitter - 438 |

Number of press releases issued.

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| NA | 44 | 51 | 53 | 55 |

Presentations given or external meetings attended by the county commissioners.

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| NA | 427 | 581 | 566 | 583 |

Explanation of Trends and Changes

The county continues to see an increase in social media use as a preferred method of contact with constituents. We expect to continue to see solid, steady growth overall social networks as we utilize sponsored content and data analytics to tailor posts to our audiences.

3: Organizational and Management Assessments of County Departments

Definition and Purpose

The number of organizational/management assessments and process/product improvement initiatives aimed at maximizing resources and ensuring accountability.

Beginning in 2006, the Board of Commissioners' Office began contracting for performance audits of county departments and program activities. These audits assist the board in creating efficiencies, reviewing organizational structures, and making recommendations to improve service delivery in order to make the best use of taxpayer dollars.

Significance

This key indicator supports the county strategic priority for Operational Efficiency and Quality Service and falls under the Board of Commissioners' Office Goal #4 - Enterprise Approach: Lead and manage the county business functions more efficiently and effectively to enhance accountability and stewardship.

In an ongoing effort to improve the efficiency and effectiveness of county operations, the Board of Commissioners' Office conducts organizational and management assessments of county departments and activities. The assessments provide valuable data and information that assist in streamlining county operations and improving the use of county resources to meet the needs of Marion County residents.

Data Units Fiscal Year

This data set includes a combination of management assessments including organizational/management performance audits, facilitation of administrative service delivery and alignment projects, and LEAN-like process improvement projects. Studies are reported in the fiscal year the contract was initiated. Some studies of large departments with multiple programs and services were conducted over two fiscal year periods.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 3 | 3 | 4 | 3 | 4 |

Explanation of Trends and Changes

Marion County continues to streamline and increase efficiencies in business processes and practices. The goal of conducting organizational assessments is to reduce waste, improve efficiency and effectiveness, and implement improvements that benefit Marion County residents and lay the foundation for continuous improvement.

| | Resou | rces by Fu | nd Detail | | | |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Charges for Services | | | | | | |
| 344999 Other Reimbursements | 0 | 2,961 | 0 | 0 | 0 | (|
| 347101 Central Svcs to Other Agencies | 0 | 2,675 | 2,700 | 2,700 | 2,700 | 2,700 |
| Charges for Services Total | 0 | 5,636 | 2,700 | 2,700 | 2,700 | 2,700 |
| Admin Cost Recovery | | | | | | |
| 411100 County Admin Allocation | 1,700,955 | 1,966,906 | 2,216,346 | 2,313,155 | 2,313,155 | 2,313,155 |
| Admin Cost Recovery Total | 1,700,955 | 1,966,906 | 2,216,346 | 2,313,155 | 2,313,155 | 2,313,155 |
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 300 | 0 | 0 | 0 | 0 | (|
| Other Revenues Total | 300 | 0 | 0 | 0 | 0 | (|
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 400,221 | 401,871 | 456,554 | 479,096 | 479,096 | 479,096 |
| General Fund Transfers Total | 400,221 | 401,871 | 456,554 | 479,096 | 479,096 | 479,096 |
| Central Services Total | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 2,794,951 | 2,794,951 |
| Board of Commissioners Office Grand Total | 2,101,476 | 2,374,413 | 2,675,600 | 2,794,951 | 2,794,951 | 2,794,951 |

Resources by Fund Detail

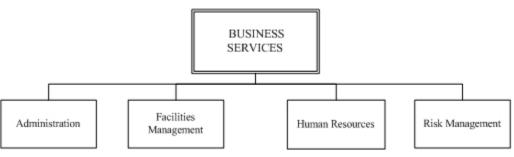
| | Require | ements by H | Fund Detai | 1 | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 891,690 | 1,038,751 | 1,306,518 | 1,350,508 | 1,350,508 | 1,350,508 |
| 511130 Vacation Pay | 52,291 | 62,390 | 0 | 0 | 0 | (|
| 511140 Sick Pay | 16,962 | 25,771 | 0 | 0 | 0 | (|
| 511150 Holiday Pay | 36,669 | 50,205 | 0 | 0 | 0 | (|
| 511160 Comp Time Pay | 75 | 745 | 0 | 0 | 0 | (|
| 511210 Compensation Credits | 30,142 | 30,096 | 30,901 | 31,905 | 31,905 | 31,905 |
| 511240 Leave Payoff | 1,164 | 0 | 0 | 39,058 | 39,058 | 39,058 |
| 511280 Cell Phone Pay | 13 | 361 | 360 | 360 | 360 | 360 |
| 511420 Premium Pay | 35 | 306 | 0 | 0 | 0 | (|
| Salaries and Wages Total | 1,029,041 | 1,208,624 | 1,337,779 | 1,421,831 | 1,421,831 | 1,421,831 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 5,800 | 0 | 0 | (|
| 512110 PERS | 161,124 | 195,596 | 258,122 | 266,807 | 266,807 | 266,807 |
| 512120 401K | 49,298 | 56,171 | 59,646 | 62,144 | 62,144 | 62,144 |
| 512130 PERS Debt Service | 49,616 | 51,564 | 66,869 | 82,945 | 82,945 | 82,945 |
| 512200 FICA | 71,819 | 84,339 | 100,784 | 104,402 | 104,402 | 104,402 |
| 512310 Medical Insurance | 176,431 | 209,202 | 225,182 | 235,440 | 235,440 | 235,440 |
| 512320 Dental Insurance | 16,789 | 19,738 | 21,000 | 23,400 | 23,400 | 23,400 |
| 512330 Group Term Life Insurance | 1,677 | 1,983 | 2,482 | 2,554 | 2,554 | 2,554 |
| 512340 Long Term Disability Insurance | 4,022 | 3,870 | 5,567 | 5,730 | 5,730 | 5,730 |
| 512400 Unemployment Insurance | 4,108 | 4,487 | 4,947 | 5,116 | 5,116 | 5,110 |
| 512520 Workers Comp Insurance | 383 | 392 | 450 | 450 | 450 | 450 |
| 512600 Wellness Program | 485 | 558 | 600 | 600 | 600 | 600 |
| 512610 Employee Assistance Program | 348 | 407 | 405 | 405 | 405 | 405 |
| 512700 County HSA Contributions | 2,600 | 2,600 | 0 | 2,600 | 2,600 | 2,600 |
| Fringe Benefits Total | 538,699 | 630,906 | 751,854 | 792,593 | 792,593 | 792,593 |
| Personnel Services Total | 1,567,741 | 1,839,530 | 2,089,633 | 2,214,424 | 2,214,424 | 2,214,424 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 8,380 | 8,629 | 10,182 | 10,125 | 10,125 | 10,125 |
| 521190 Publications | 2,138 | 2,048 | 1,139 | 1,345 | 1,345 | 1,345 |
| 521210 Gasoline | 0 | 34 | 1,100 | 50 | 50 | 50 |
| Supplies Total | 10,518 | 10,711 | 11,421 | 11,520 | 11,520 | 11,520 |
| Materials | 10,010 | 10,711 | , | 11,020 | 11,020 | 11,020 |
| | 2.070 | 1 (20) | 5.40 | 1.540 | 1.540 | 1.540 |
| 522150 Small Office Equipment | 2,879 | 1,630 | 540 | 1,540 | 1,540 | 1,540 |
| 522160 Small Departmental Equipment | 0 | 668 | 500 | 1,000 | 1,000 | 1,000 |
| 522170 Computers Non Capital | 1,115 | 1,065 | 500 | 1,060 | 1,060 | 1,060 |
| 522180 Software | 1,095 | 0 | 572 | 375 | 375 | 375 |
| Materials Total | 5,090 | 3,363 | 2,112 | 3,975 | 3,975 | 3,975 |
| Communications | | | | | | |
| 523020 Phone and Communication Svcs | 0 | 0 | 50 | 0 | 0 | (|
| 523040 Data Connections | 227 | 281 | 200 | 291 | 291 | 293 |

| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 523050 Postage | 196 | 64 | 100 | 50 | 50 | 50 |
| 523060 Cellular Phones | 2,549 | 2,482 | 2,550 | 4,526 | 4,526 | 4,526 |
| 523090 Long Distance Charges | 168 | 164 | 135 | 168 | 168 | 168 |
| Communications Total | 3,140 | 2,991 | 3,035 | 5,035 | 5,035 | 5,035 |
| Utilities | | | | | | |
| 524010 Electricity | 16,142 | 16,791 | 17,422 | 18,974 | 18,974 | 18,974 |
| 524020 Street Light Electricity | 0 | 10,771 | 11 | 10,577 | 10,571 | 10,57 |
| 524040 Natural Gas | 163 | 219 | 155 | 162 | 162 | 162 |
| 524050 Water | 280 | 318 | 318 | 280 | 280 | 280 |
| 524070 Sewer | 469 | 699 | 699 | 622 | 622 | 622 |
| 524090 Garbage Disposal and Recycling | 962 | 1,150 | 1,025 | 1,048 | 1,048 | 1,048 |
| Utilities Total | 18,016 | 19,189 | 19,630 | 21,098 | 21,098 | 21,098 |
| Contracted Services | | | | | | |
| 525450 Subscription Services | 3,384 | 3,139 | 4,000 | 490 | 490 | 490 |
| 525540 Witnesses | (35) | 0 | 0 | 0 | 0 | C |
| 525710 Printing Services | 5,782 | 2,899 | 5,905 | 3,700 | 3,700 | 3,700 |
| 525715 Advertising | 997 | 1,432 | 1,125 | 1,440 | 1,440 | 1,440 |
| 525735 Mail Services | 526 | 954 | 750 | 1,255 | 1,255 | 1,255 |
| 525740 Document Disposal Services | 0 | 0 | 80 | 80 | 80 | 80 |
| 525999 Other Contracted Services | 8,127 | 920 | 18,729 | 8,500 | 8,500 | 8,500 |
| Contracted Services Total | 18,781 | 9,344 | 30,589 | 15,465 | 15,465 | 15,465 |
| Repairs and Maintenance | | | | | | |
| 526030 Building Maintenance | 1,444 | 723 | 660 | 1,000 | 1,000 | 1,000 |
| Repairs and Maintenance Total | 1,444 | 723 | 660 | 1,000 | 1,000 | 1,000 |
| Rentals | | | | | | |
| 527120 Motor Pool Mileage | 369 | 761 | 450 | 800 | 800 | 800 |
| 527130 Parking | 49 | 162 | 100 | 165 | 165 | 165 |
| 527240 Condo Assn Assessments | 19,934 | 19,278 | 21,124 | 19,778 | 19,778 | 19,778 |
| 527300 Equipment Rental | 14,334 | 13,840 | 15,607 | 15,420 | 15,420 | 15,420 |
| Rentals Total | 34,685 | 34,041 | 37,281 | 36,163 | 36,163 | 36,163 |
| Insurance | - , | - ,- | - , - | , | , | , |
| 528220 Notary Bonds | 40 | 40 | 80 | 40 | 40 | 40 |
| • | 40 | 40 | 80 | 40 | 40 | 40 |
| Insurance Total | 40 | 40 | 80 | 40 | 40 | 40 |
| Miscellaneous | 1.00.6 | 1 500 | 2 1 2 2 | 4.4.50 | 4.4.70 | |
| 529110 Mileage Reimbursement | 1,396 | 1,599 | 3,138 | 4,158 | 4,158 | 4,158 |
| 529120 Commercial Travel | 3,263 | 2,621 | 2,250 | 3,660 | 3,660 | 3,660 |
| 529130 Meals | 290 | 4,302 | 4,300 | 7,300 | 7,300 | 7,300 |
| 529140 Lodging | 5,508 | 7,026 | 4,189 | 7,000 | 7,000 | 7,000 |
| 529210 Meetings | 8,989 | 7,059 | 6,686 | 7,229 | 7,229 | 7,229 |
| 529220 Conferences | 4,941 | 8,227 | 7,095 | 8,825 | 8,825 | 8,825 |
| 529230 Training | 1,778 | 623 | 4,000 | 4,469 | 4,469 | 4,469 |
| 529300 Dues and Memberships | 2,616 | 3,553 | 4,130 | 4,058 | 4,058 | 4,058 |
| 529650 Pre Employment Costs | 57 | 0 | 85 | 35 | 35 | 2 |

| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 529740 Fairs and Shows | 434 | 521 | 748 | 521 | 521 | 521 |
| 529910 Awards and Recognition | 126 | 1,520 | 1,500 | 1,500 | 1,500 | 1,500 |
| Miscellaneous Total | 29,398 | 37,050 | 38,121 | 48,755 | 48,755 | 48,755 |
| Materials and Services Total | 121,113 | 117,452 | 142,929 | 143,051 | 143,051 | 143,051 |
| Administrative Charges | | | | | | |
| 611210 Facilities Mgt Allocation | 41,235 | 41,175 | 46,265 | 45,434 | 45,434 | 45,434 |
| 611220 Custodial Allocation | 29,923 | 31,440 | 34,024 | 35,443 | 35,443 | 35,443 |
| 611230 Courier Allocation | 843 | 840 | 1,033 | 680 | 680 | 680 |
| 611250 Risk Management Allocation | 2,988 | 2,530 | 3,133 | 3,387 | 3,387 | 3,387 |
| 611255 Benefits Allocation | 4,186 | 3,906 | 4,574 | 4,596 | 4,596 | 4,596 |
| 611260 Human Resources Allocation | 14,401 | 14,921 | 18,639 | 18,563 | 18,563 | 18,563 |
| 611300 Legal Services Allocation | 232,559 | 226,809 | 228,303 | 215,123 | 215,123 | 215,123 |
| 611400 Information Tech Allocation | 30,281 | 34,410 | 40,597 | 43,415 | 43,415 | 43,415 |
| 611410 FIMS Allocation | 22,141 | 26,584 | 29,019 | 26,508 | 26,508 | 26,508 |
| 611420 Telecommunications Allocation | 7,100 | 6,159 | 5,653 | 7,134 | 7,134 | 7,134 |
| 611600 Finance Allocation | 13,409 | 12,554 | 15,734 | 17,454 | 17,454 | 17,454 |
| 611800 MCBEE Allocation | 437 | 1,512 | 1,060 | 1,649 | 1,649 | 1,649 |
| 612100 IT Equipment Use Charges | 2,119 | 2,191 | 2,704 | 4,490 | 4,490 | 4,490 |
| 614100 Liability Insurance Allocation | 6,200 | 7,600 | 7,200 | 8,600 | 8,600 | 8,600 |
| 614200 WC Insurance Allocation | 4,800 | 4,800 | 5,100 | 5,000 | 5,000 | 5,000 |
| Administrative Charges Total | 412,622 | 417,431 | 443,038 | 437,476 | 437,476 | 437,476 |
| Central Services Total | 2,101,476 | 2,374,412 | 2,675,600 | 2,794,951 | 2,794,951 | 2,794,951 |
| Board of Commissioners Office | 2,101,476 | 2,374,412 | 2,675,600 | 2,794,951 | 2,794,951 | 2,794,951 |

Grand Total

BUSINESS SERVICES



MISSION STATEMENT

The mission of Business Services is to provide the ultimate customer experience by contributing specialized program expertise and promoting quality service delivery that helps optimize and achieve departments missions.

GOALS AND OBJECTIVES

- Goal 1 Provide proactive customer support, advice, and streamlined processes in the areas of employee relations, volunteer engagement, performance management, professional development, and employment practices across county departments.
 - Objective 1 Customer Service: Promote and foster proactive, responsive partnerships with department heads, line managers, supervisors, and employees. Educate, share, and practice evolving best practices and expertise providing consistent, fair and reliable information, recommendations, and advice.
 - Objective 2 Compliance: Monitor federal, state, local statutes, and rules pertaining to personnel and related services. Apprise and inform department heads, elected officials, program managers, and respective supervisors of changes and business impacts. Provide timely information for critical decisions or conflicts in enterprise wide operations.
 - Objective 3 Systems and Policy: Design and integrate intuitive, business relevant forms, procedures, systems, and reports that inform, educate, and provide proactive response and support for the business needs of departments and respective programs.
- Goal 2 Build a strong organizational risk culture by identifying, measuring, and evaluating any type of risk exposure. Coordinate closely with departments to educate and equip employees for their health, well-being, and safe work environment.
 - Objective 1 Customer Service: Sponsor events that educate, inform, and practice evolving best practices, emerging trends, and comprehensive analysis to provide accurate, timely information and advice.
 - Objective 2 Develop and Utilize Analytics: Collaborate and integrate processes, people, and places with Human Resources, Facilities Management, Finance, Information Technology, and Legal to collect and protect data, as well as, to identify opportunities and make informed decisions that minimize the collective risk.
 - Objective 3 Re-engineer Systems & Processes: Evaluate current technology and systems to identify opportunities, patterns, and trends.

- Goal 3 Provide an enterprise approach that manages the county-owned and leased facilities while focusing on customer service, fiscal responsibility, and industry best practices.
 - Objective 1 Customer Service: Perfect a customer focused team that improves the operation and maintenance of Marion County's owned and leased facilities by adopting industry best practices and training employees in the timely delivery of quality services and the implementation of consistent standards.
 - Objective 2 Fiscal Responsibility: Promote stewardship by managing operating and capital budgets and capitalizing on internal and external partnerships with trade staff, departmental facility liaisons, and local businesses.
 - Objective 3 Cutting Edge Technology and Systems: Integrate Maintenance Edge Facility Systems aligning Facilities Maintenance and Lifecycle Planning modules into one holistic asset portfolio. This system integrates the technical resources, which provide real time labor availability, enhanced logistical efficiency, and improved maintenance process reliability.

DEPARTMENT OVERVIEW

Business Services exists to serve the county government's personnel and departments. These services are delivered through a collaborative partnership by four divisions: Administration, Risk Management, Facilities Management, and Human Resources. Services include the following:

- Attracting, developing, and retaining a high performance workforce and volunteers.
- Maintaining all personnel and benefits-related data, remaining current with countywide systems, rules, policies, and regulations.
- Protecting, managing, and mitigating loss of Marion County assets including automobiles, equipment, buildings, and personnel.
- Educating and engaging employees for occupational safety and wellness.
- Cleaning, maintaining, and construction oversight of county-owned and leased facilities.

| Business Services | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
|------------------------------|--------------------|--------------------|--------------------|---------------------|--------|
| RESOURCES | | | | | |
| Charges for Services | 421,721 | 417,138 | 342,128 | 370,076 | 8.2% |
| Admin Cost Recovery | 6,046,774 | 6,108,676 | 6,939,685 | 7,257,223 | 4.6% |
| Other Revenues | 0 | 55 | 0 | 0 | n.a. |
| TOTAL RESOURCES | 6,468,495 | 6,525,869 | 7,281,813 | 7,627,299 | 4.7% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 3,197,359 | 3,208,826 | 3,511,460 | 3,671,805 | 4.6% |
| Fringe Benefits | 1,844,989 | 1,849,233 | 2,137,558 | 2,271,052 | 6.2% |
| Total Personnel Services | 5,042,348 | 5,058,059 | 5,649,018 | 5,942,857 | 5.2% |
| Materials and Services | | | | | |
| Supplies | 133,045 | 167,850 | 167,750 | 171,425 | 2.2% |
| Materials | 56,667 | 31,291 | 27,525 | 22,686 | -17.6% |
| Communications | 19,225 | 17,718 | 20,255 | 20,180 | -0.4% |
| Utilities | 32,906 | 33,665 | 33,236 | 42,120 | 26.7% |
| Contracted Services | 280,863 | 270,468 | 244,118 | 248,170 | 1.7% |
| Repairs and Maintenance | 326,582 | 262,911 | 343,378 | 364,515 | 6.2% |
| Rentals | 83,320 | 80,031 | 83,774 | 80,437 | -4.0% |
| Miscellaneous | 101,553 | 102,456 | 156,580 | 156,402 | -0.1% |
| Total Materials and Services | 1,034,161 | 966,390 | 1,076,616 | 1,105,935 | 2.7% |
| Administrative Charges | 391,986 | 501,420 | 556,179 | 578,507 | 4.0% |
| TOTAL REQUIREMENTS | 6,468,495 | 6,525,870 | 7,281,813 | 7,627,299 | 4.7% |
| FTE | 61.00 | 62.00 | 63.00 | 65.00 | 3.2% |
| | | | | | |

RESOURCE AND REQUIREMENT SUMMARY

| |] | FUNDS | | | |
|--------------------------|--------------------|--------------------|--------------------|---------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 580 Central Services | 6,468,495 | 6,525,869 | 7,281,813 | 7,627,299 | 100.0% |
| TOTAL RESOURCES | 6,468,495 | 6,525,869 | 7,281,813 | 7,627,299 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 580 Central Services | 6,468,495 | 6,525,869 | 7,281,813 | 7,627,299 | 100.0% |
| TOTAL REQUIREMENTS | 6,468,495 | 6,525,869 | 7,281,813 | 7,627,299 | 100.0% |
| | DD | OGRAMS | | | |
| | | | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| BS Administration | 535,616 | 581,677 | 588,374 | 644,692 | 9.6% |
| Facilities Management | 3,723,093 | 3,739,634 | 4,126,369 | 4,341,183 | 5.2% |
| Human Resources | 1,312,202 | 1,389,594 | 1,661,492 | 1,698,950 | 2.3% |
| Risk Management | 897,584 | 814,964 | 905,578 | 942,474 | 4.1% |
| TOTAL RESOURCES | 6,468,495 | 6,525,869 | 7,281,813 | 7,627,299 | 4.7% |
| REQUIREMENTS | | | | | |
| BS Administration | 535,616 | 581,677 | 588,374 | 644,692 | 9.6% |
| Facilities Management | 3,723,093 | 3,739,634 | 4,126,369 | 4,341,183 | 5.2% |
| Human Resources | 1,312,202 | 1,389,594 | 1,661,492 | 1,698,950 | 2.3% |
| Risk Management | 897,584 | 814,964 | 905,578 | 942,474 | 4.1% |
| TOTAL REQUIREMENTS | 6,468,495 | 6,525,869 | 7,281,813 | 7,627,299 | 4.7% |

BS Administration Program

- Provides leadership, strategic direction, planning, and policy development for the department.
- Collaborates and partners with Board of Commissioners and department heads to support their respective missions.
- Provides administrative and technical support for department director and three program managers.
- Provides payroll, purchasing, contracts, accounts receivable, and accounts payable services to department programs and services; manages the county's surplus property and courier services.
- Develops countywide key/access card control procedures and trainings, as well as, parking policies and administration. Supports related departmental planning of projects.
- Provides departmental budget, preparation, monitoring, and reporting.

| | Pr | ogram Summai | ry | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Business Services | | | | Program: BS A | Administration |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 2,494 | 3,051 | 3,549 | 3,350 | -5.6% |
| Admin Cost Recovery | 533,122 | 578,616 | 584,825 | 641,342 | 9.7% |
| Other Revenues | 0 | 10 | 0 | 0 | n.a. |
| TOTAL RESOURCES | 535,616 | 581,677 | 588,374 | 644,692 | 9.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 487,132 | 479,761 | 508,408 | 531,264 | 4.5% |
| Materials and Services | 19,002 | 39,089 | 41,476 | 60,065 | 44.8% |
| Administrative Charges | 29,482 | 62,828 | 38,490 | 53,363 | 38.6% |
| TOTAL REQUIREMENTS | 535,616 | 581,678 | 588,374 | 644,692 | 9.6% |
| FTE | 5.00 | 5.00 | 5.00 | 5.00 | 0.0% |

FTE By Position Title By Program

| Program: BS Administration | |
|--------------------------------------|------|
| Position Title | FTE |
| Accounting Specialist | 1.00 |
| Business Services Director | 1.00 |
| Contracts Specialist | 1.00 |
| Department Specialist 3 | 1.00 |
| Office Manager | 1.00 |
| Program BS Administration FTE Total: | 5.00 |

FTE Changes

There is no change in FTE.

BS Administration Program Budget Justification

RESOURCES

The primary revenue is administrative cost recoveries. The remaining revenue is for services provided to the Courthouse Square Condominium Association.

REQUIREMENTS

The Materials and Services budget is higher due to all utility costs for all programs in Courthouse Square being charged through the Administration program.

Facilities Management Program

- Performs corrective repairs, preventive maintenance, renovations, remodeling, and construction services for county-owned and leased facilities.
- Provides short and long-range facility needs assessment, planning, leasing, and funding requirements.
- Provides consultation, code requirements, and regulatory compliance with fire, life, safety, and security systems.
- Manages facilities database systems including the Facilities Lifecycle Planning program and Maintenance Edge (Facilities Dude) work order system/computerized maintenance management system (CMMS).
- Administers and recommends energy efficiency and resource conservation programs, actively working in conjunction with Energy Trust of Oregon for incentives and rebates wherever available and appropriate.
- Performs custodial, courier, and grounds maintenance services.
- Performs design, budgeting, cost analysis, bidding, hiring, contractor supervision, and project management for capital improvement projects.

| | Pre | ogram Summai | ry | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| Business Services | | | | Program: Facilities | s Management |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 320,442 | 311,754 | 283,579 | 300,179 | 5.9% |
| Admin Cost Recovery | 3,402,652 | 3,427,835 | 3,842,790 | 4,041,004 | 5.2% |
| Other Revenues | 0 | 44 | 0 | 0 | n.a. |
| TOTAL RESOURCES | 3,723,093 | 3,739,634 | 4,126,369 | 4,341,183 | 5.2% |
| REQUIREMENTS | | | | | |
| Personnel Services | 2,895,582 | 2,905,359 | 3,167,805 | 3,368,898 | 6.3% |
| Materials and Services | 600,389 | 549,857 | 641,564 | 664,320 | 3.5% |
| Administrative Charges | 227,122 | 284,417 | 317,000 | 307,965 | -2.9% |
| TOTAL REQUIREMENTS | 3,723,093 | 3,739,634 | 4,126,369 | 4,341,183 | 5.2% |
| FTE | 39.00 | 39.00 | 39.00 | 41.00 | 5.1% |

FTE By Position Title By Program

| Program: Facilities Management | |
|--|-------|
| Position Title | FTE |
| Building Maintenance Specialist | 10.00 |
| Building Maintenance Specialist Sr | 2.00 |
| Construction Project Coordinator | 1.00 |
| Custodial Supervisor | 1.00 |
| Custodial Worker 1 | 14.00 |
| Custodial Worker 2 | 3.00 |
| Electrician 1 | 2.00 |
| Electrician 2 | 1.00 |
| Facilities Analyst | 1.00 |
| Facilities Maintenance and Systems Coordinator | 1.00 |

| Program: Facilities Management | |
|--|-------|
| Position Title | FTE |
| Facilities Program Manager | 1.00 |
| Groundskeeper | 1.00 |
| Mail Courier | 1.00 |
| Maintenance Control Clerk | 1.00 |
| Maintenance Supervisor | 1.00 |
| Program Facilities Management FTE Total: | 41.00 |

FTE Changes

There are two additional FTE, one Building Maintenance Specialist and one Custodial Worker 1.

Facilities Management Program Budget Justification

RESOURCES

The majority of revenue for the facilities program is obtained through administrative cost recoveries. The program also receives approximately \$300,179 from other services for user fees, custodial services and leases.

REQUIREMENTS

There are two decision package requests, one maintenance worker and one custodial worker due to the increased square footage for the new Public Safety Building and for the Health and Human Services Department leased building on Silverton Road

Human Resources Program

- Provides employee relations guidance to ensure compliance with county policies, personnel rules, and employment laws.
- Manages collective bargaining agreements and labor relations.
- Provides enterprise-wide training and development to county employees.
- Provides departments with support needed to cultivate meaningful volunteer experiences for members of the public.
- Maintains the enterprise's Human Resources Management System (HRIS).
- Provides recruitment and screening services. In 2017 there were 358 recruitments county-wide with 11,130 applications received an increase of 14.74% and 5.10% respectively.

Program Summary

- Manages enterprise level oversight and services for recruitment systems and processes.
- Completed 52 market reviews and 4 new classifications impacting over 150 employees.

| Business Services | | | | Program: Hun | nan Resources |
|--------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 21,471 | 27,509 | 0 | 12,828 | n.a. |
| Admin Cost Recovery | 1,290,731 | 1,362,084 | 1,661,492 | 1,686,122 | 1.5% |
| TOTAL RESOURCES | 1,312,202 | 1,389,594 | 1,661,492 | 1,698,950 | 2.3% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,030,165 | 1,099,861 | 1,336,290 | 1,373,556 | 2.8% |
| Materials and Services | 202,519 | 193,734 | 182,032 | 175,025 | -3.8% |
| Administrative Charges | 79,518 | 95,998 | 143,170 | 150,369 | 5.0% |
| TOTAL REQUIREMENTS | 1,312,202 | 1,389,594 | 1,661,492 | 1,698,950 | 2.3% |
| FTE | 11.00 | 12.00 | 13.00 | 13.00 | 0.0% |

FTE By Position Title By Program

| Program: Human Resources | |
|--|-------|
| Position Title | FTE |
| Human Resources Analyst | 1.00 |
| Human Resources Analyst Sr | 3.00 |
| Human Resources Manager | 1.00 |
| Human Resources Specialist | 3.00 |
| Human Resources Specialist (Confidential) | 3.00 |
| Human Resources Specialist Sr (Confidential) | 1.00 |
| Volunteer Services Coordinator | 1.00 |
| Program Human Resources FTE Total: | 13.00 |

FTE Changes

There are no increases in FTE.

Human Resources Program Budget Justification

RESOURCES

The Human Resources Program is funded primarily by administrative cost recoveries. The increase in Charges for Services in FY 18-19 reflects an Intergovernmental Agreement with the Marion County Housing Authority to provide support and administrative services.

REQUIREMENTS

The Materials and Services budget is slightly lower due to the utility costs moving to the Administration program.

Risk Management Program

- Administers the self-insurance program to cost-effectively balance risk retention and risk transfer.
- Ensures adequate funding to promptly recover from accidental loss.
- Manages and administers auto, general liability, and workers' compensation claims.
- Consults with and supports all departments on loss prevention and employee safety.
- Reviews County contracts to identify risk and appropriately transfer or assume risk.
- Provides wellness services resources that encourage County employees to establish and maintain healthy lifestyles.
- Administers employee benefit plans, including medical, vision, dental, employee assistance program, life and long-term disability insurance, deferred compensation, unemployment, PERS, and pre-tax plans.

Drogrom Summory

| | Pr | ogram Summai | ry | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|------------|
| Business Services | | | | Program: Risk | Management |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 77,314 | 74,824 | 55,000 | 53,719 | -2.3% |
| Admin Cost Recovery | 820,269 | 740,140 | 850,578 | 888,755 | 4.5% |
| TOTAL RESOURCES | 897,584 | 814,964 | 905,578 | 942,474 | 4.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | 629,469 | 573,078 | 636,515 | 669,139 | 5.1% |
| Materials and Services | 212,250 | 183,709 | 211,544 | 206,525 | -2.4% |
| Administrative Charges | 55,864 | 58,176 | 57,519 | 66,810 | 16.2% |
| TOTAL REQUIREMENTS | 897,584 | 814,964 | 905,578 | 942,474 | 4.1% |
| FTE | 6.00 | 6.00 | 6.00 | 6.00 | 0.0% |

FTE By Position Title By Program

| Program: Risk Management | |
|------------------------------------|------|
| Position Title | FTE |
| Benefits and Risk Manager | 1.00 |
| Claims Adjuster | 1.00 |
| Human Resources Specialist | 2.00 |
| Loss Control Manager | 1.00 |
| Safety & Wellness Coordinator | 1.00 |
| Program Risk Management FTE Total: | 6.00 |

FTE Changes

There is no change in FTE.

Risk Management Program Budget Justification

RESOURCES

The majority of revenue for Risk Management is obtained through administrative cost recoveries. The program also receives approximately \$53,000 for Wellness.

REQUIREMENTS

The Materials and Services budget is slightly lower due to the utility costs moving to the Administration program.

KEY DEPARTMENT ACCOMPLISHMENTS

- Administration processed approximately 96 contracts, 353 purchase orders, 1,996 invoices, journals, and deposits for the department, in addition to more than 2,250 key/key card transactions for departments county-wide.
- Facilities management completed 9 of 13 capital improvement projects and has worked on five major multi-year projects this calendar year. Facilities was able to secure participation with Energy Trust of Oregon resulting in incentives of \$35,828 for the Transition Center HVAC project and \$68,152 for the Jail HVAC project.
- The 2006 Facilities Master Plan has been updated to reflect today's realities and goals and new lease sites have been developed and secured for the health department, most significantly the new Silverton Road site which replaces the Davcor Alcohol and Drug centers.
- In order to enhance Marion County's wellness and safety culture, and to reduce and mitigate safety exposures, Risk Management provided 12 departmental safety consultations, seven leased property inspections and attended two Marion County OSHA inspections providing support and guidance to the department staff.
- Wellness conducted 10 flu shot clinics, approximately 100 individual ergonomic assessments, coordinated activities, and wellness centered classes.
- Employee Benefits conducted seven informational fairs, processed 539 open enrollment and 193 new hire enrollment transactions and coordinated 23 on-site employee retirement service days.
- Volunteer Service oversees 151 board members and 1,545 volunteers who put in more than 120,000 hours of time in 2017, which is valued at close to \$3,000,000.
- Volunteer Services had 674 applicants apply to volunteer with Marion County using the on-line application system that links directly to Volgistics. Additionally, we increased capacity for record keeping in Volgistics and uploaded 1451 volunteer records into the system. This allows important volunteer records to be kept all together and easily accessible.
- Human Resources Information team processed over 7,500 transactions, including new hires, new positions, reclassifications request, salary changes, and merit increases.

KEY INDICATORS

1: Ratio of Modified Duty Days to Timeloss Days (MD:TL)

Definition and Purpose

Employees who are injured on the job are frequently given temporary work restrictions by their doctors. Marion County's policy is to develop temporary modified jobs for our injured workers in all departments in order to return them to good health and productive employment at the earliest medically appropriate opportunity. This ratio compares how well we are succeeding with this policy.

Significance

One of the most tangible actions we can take to control our workers' compensation claim costs is to bring all of our injured workers back to modified or regular duty as soon as possible. This has the immediate effect of minimizing our individual claim costs and maximizing our EAIP reimbursement recoveries. This indicator ties to the county strategic priority for Operational Efficiency and Quality Service - Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability.

Data Units Fiscal Year

| FY 13-14 Actual | FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate |
|-----------------|-----------------|-----------------|-----------------|----------------------|
| 5:1 | 9:1 | 8:1 | 5:1 | 7:1 |

Explanation of Trends and Changes

In the past, the average modified duty days versus time loss days (MD:TL) ratio was 2:1. This means that for every 100 days that our employees were not released to regular duty, 33 of those were timeless days in which the employees did not work at all, and instead remained at home and received workers' compensation payments. Today, the average MD:TL rate is 7:1 due to Risk Management's strong push to enforce this early return-to-work program. This means that for every 100 days that our employees were not released to regular duty only 13 of those were timeloss days in which the employees did not work. Just a small change in this ratio has significant financial and productivity impacts. The past seven years has seen ratios that have considerably exceeded the average, and it is our goal to continue this successful trend.

2: Ratio of Repair Hours to Preventive Maintenance Hours

Definition and Purpose

Effective preventive maintenance programs help reduce facilities operating costs (utilities and repairs) while extending the life of building systems. Failure to perform adequate preventive maintenance increases the hours and cost required to repair building systems and unnaturally limits or shortens the life-cycle of county assets.

Significance

This indicator will demonstrate whether or not adequate preventive maintenance is being performed. This indicator ties to the county strategic priority for Operational Efficiency and Quality Service - Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability. Reduction in operating costs, utilities, and reduction of hours required to repair building systems.

Data Units Calendar Year

Ratio of repair hours to preventive maintenance hours:

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 0.7:1 | 0.6:1 | 0.8:1 | 0.4:1 | 0.4:1 |

Explanation of Trends and Changes

Explanation of Trends and Changes Marion County Facilities Management has become a bellwether in the implementation of the computerized maintenance management system nationally. The program provides real-time feedback to departments on the status of their service requests and notification on completion, while tracking asset condition, inventory use, and departmental performance. Facilities Management has completed 15,530 work orders in the 12 month period, approximately 554 per FTE across all trades (including custodial). Program goals have been met: preventive maintenance as fully 70% of all work performed, with the remainder being corrective repairs and projects or, in "data units" as above, 0.4:1. Captured hours for work performed are expected to be fully reflected in the work orders and the program continues to capture 92%, averaged across all disciplines.

3: Employee Retention Rate

Definition and Purpose

The retention rate reflects the stability of the Marion County workforce. The retention rate is calculated by determining the percentage of regular employees (excluding temporary employees) who were retained throughout the fiscal year. A stable workforce reduces the costs associated with turnover and generally improves customer service.

Significance

Retention rates measure the stability of the workforce. Low employee retention rates may indicate the need for evaluation and remediation to decrease turnover rates. This indicator ties to the county strategic priority for Operational Efficiency and Quality Service - Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability. High retention rates reflect employee satisfaction and morale as well as ensures continuity of services and expertise.

Data Units Fiscal Year

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 90.89% | 89.04% | 87.4% | 92.0% | 90% |

Explanation of Trends and Changes

The total retention rate has maintained a fairly consistent rate the last few fiscal years. However, we are forecasting and monitoring for a slight downward trend in the next few fiscal years due to increased retirements and improvements in the economy. The retention rate applies to regular full and part-time regular employees; this excludes seasonal and other temporary employees.

| | Resou | rces by Fu | nd Detail | | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Charges for Services | | | | | | |
| 341620 User Fees | 231,199 | 206,149 | 190,000 | 210,000 | 210,000 | 210,000 |
| 342200 Property Leases | 2,616 | 7,989 | 9,900 | 9,900 | 9,900 | 9,900 |
| 342310 Parking Permits | 30 | 25 | 0 | 0 | 0 | (|
| 344300 Restitution | 245 | 887 | 400 | 0 | 0 | C |
| 344800 EAIP Reimbursement | 3,720 | 2,760 | 3,000 | 3,000 | 3,000 | 3,000 |
| 344999 Other Reimbursements | 6,258 | 2,773 | 999 | 2,750 | 2,750 | 2,750 |
| 347101 Central Svcs to Other Agencies | 125,568 | 143,609 | 85,829 | 94,426 | 94,426 | 94,426 |
| 348700 Wellness Program | 52,085 | 52,946 | 52,000 | 50,000 | 50,000 | 50,000 |
| Charges for Services Total | 421,721 | 417,138 | 342,128 | 370,076 | 370,076 | 370,076 |
| Admin Cost Recovery | | | | | | |
| 411200 Business Services Allocation | 0 | 0 | 584,825 | 641,342 | 641,342 | 641,342 |
| 411210 Facilities Mgt Allocation | 2,457,862 | 2,454,153 | 2,591,566 | 2,725,908 | 2,725,908 | 2,725,908 |
| 411220 Custodial Allocation | 1,209,903 | 1,267,455 | 1,167,229 | 1,258,569 | 1,258,569 | 1,258,569 |
| 411230 Courier Allocation | 82,155 | 84,072 | 83,995 | 56,527 | 56,527 | 56,527 |
| 411250 Risk Management Allocation | 485,348 | 416,952 | 478,545 | 506,361 | 506,361 | 506,361 |
| 411255 Benefits Allocation | 407,958 | 391,296 | 372,033 | 382,394 | 382,394 | 382,394 |
| 411260 Human Resources Allocation | 1,403,548 | 1,494,748 | 1,661,492 | 1,686,122 | 1,686,122 | 1,686,122 |
| Admin Cost Recovery Total | 6,046,774 | 6,108,676 | 6,939,685 | 7,257,223 | 7,257,223 | 7,257,223 |
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 0 | 10 | 0 | 0 | 0 | C |
| 371100 Recoveries from Collections | 0 | 44 | 0 | 0 | 0 | 0 |
| Other Revenues Total | 0 | 55 | 0 | 0 | 0 | (|
| Central Services Total | 6,468,495 | 6,525,869 | 7,281,813 | 7,627,299 | 7,627,299 | 7,627,299 |
| Business Services Grand Total | 6,468,495 | 6,525,869 | 7,281,813 | 7,627,299 | 7,627,299 | 7,627,299 |

| Requirements by Fund Detail | | | | | | | | |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|--|--|
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | |
| Personnel Services | | | | | | | | |
| Salaries and Wages | | | | | | | | |
| 511110 Regular Wages | 2,610,847 | 2,618,030 | 3,363,043 | 3,492,303 | 3,492,303 | 3,492,303 | | |
| 511120 Temporary Wages | 10,540 | 8,165 | 9,266 | 8,494 | 8,494 | 8,494 | | |
| 511130 Vacation Pay | 160,800 | 170,739 | 0 | 0 | 0 | 0 | | |
| 511140 Sick Pay | 105,264 | 111,274 | 0 | 0 | 0 | 0 | | |
| 511150 Holiday Pay | 131,208 | 139,652 | 0 | 0 | 0 | 0 | | |
| 511160 Comp Time Pay | 10,887 | 15,314 | 0 | 0 | 0 | 0 | | |
| 511180 Differential Pay | 15,720 | 15,957 | 15,000 | 15,500 | 15,500 | 15,500 | | |
| 511210 Compensation Credits | 68,110 | 49,747 | 44,251 | 42,788 | 42,788 | 42,788 | | |
| 511220 Pager Pay | 12,360 | 13,250 | 14,000 | 15,000 | 15,000 | 15,000 | | |
| 511240 Leave Payoff | 32,885 | 19,624 | 30,800 | 54,500 | 54,500 | 54,500 | | |
| 511250 Training Pay | 1,790 | 13,271 | 0 | 0 | 0 | 0 | | |
| 511270 Leadworker Pay | 2,403 | 1,922 | 2,500 | 2,500 | 2,500 | 2,500 | | |
| 511280 Cell Phone Pay | 1,763 | 1,939 | 1,500 | 2,220 | 2,220 | 2,220 | | |
| 511290 Health Insurance Waiver Pay | 10,017 | 10,835 | 9,600 | 12,000 | 12,000 | 12,000 | | |
| 511420 Premium Pay | 22,764 | 19,107 | 21,500 | 26,500 | 26,500 | 26,500 | | |
| Salaries and Wages Total | 3,197,359 | 3,208,826 | 3,511,460 | 3,671,805 | 3,671,805 | 3,671,805 | | |
| Fringe Benefits | | | | | | | | |
| 512110 PERS | 441,945 | 434,272 | 659,464 | 684,585 | 684,585 | 684,585 | | |
| 512120 401K | 32,807 | 32,357 | 34,642 | 36,879 | 36,879 | 36,879 | | |
| 512130 PERS Debt Service | 213,548 | 213,618 | 170,852 | 212,824 | 212,824 | 212,824 | | |
| 512200 FICA | 240,648 | 240,320 | 259,961 | 269,641 | 269,641 | 269,641 | | |
| 512310 Medical Insurance | 794,139 | 809,778 | 884,971 | 929,988 | 929,988 | 929,988 | | |
| 512320 Dental Insurance | 78,474 | 80,376 | 88,265 | 92,430 | 92,430 | 92,430 | | |
| 512330 Group Term Life Insurance | 5,534 | 5,635 | 6,357 | 6,573 | 6,573 | 6,573 | | |
| 512340 Long Term Disability Insurance | 13,925 | 11,531 | 14,256 | 14,740 | 14,740 | 14,740 | | |
| 512400 Unemployment Insurance | 12,766 | 11,815 | 12,648 | 13,126 | 13,126 | 13,126 | | |
| 512520 Workers Comp Insurance | 1,766 | 1,600 | 1,920 | 2,010 | 2,010 | 2,010 | | |
| 512600 Wellness Program | 2,339 | 2,330 | 2,520 | 2,600 | 2,600 | 2,600 | | |
| 512610 Employee Assistance Program | 1,680 | 1,701 | 1,702 | 1,756 | 1,756 | 1,756 | | |
| 512700 County HSA Contributions | 5,418 | 3,900 | 0 | 3,900 | 3,900 | 3,900 | | |
| Fringe Benefits Total | 1,844,989 | 1,849,233 | 2,137,558 | 2,271,052 | 2,271,052 | 2,271,052 | | |
| Personnel Services Total | 5,042,348 | 5,058,059 | 5,649,018 | 5,942,857 | 5,942,857 | 5,942,857 | | |
| Materials and Services | | | | | | | | |
| Supplies | | | | | | | | |
| 521010 Office Supplies | 5,960 | 5,749 | 5,900 | 5,630 | 5,630 | 5,630 | | |
| 521030 Field Supplies | 0 | 5,749 | 0 | 0 | 0 | 5,050 | | |
| 521050 Janitorial Supplies | 67,387 | 80,341 | 73,000 | 84,000 | 84,000 | 84,000 | | |
| 521050 Janitorial Chemicals | | 2,649 | 5,000 | 84,000 | 84,000 | 84,000 | | |
| 521051 Janitorial Chemicals | 0 | 3,380 | 5,000 6,500 | | | - | | |
| | | | | 5,750 | 5,750 | 5,750 | | |
| 521060 Electrical Supplies 521070 Departmental Supplies | 17,750 | 24,751 | 30,000 | 30,000 | 30,000 | 30,000 | | |
| | 27,488 | 23,561 | 26,200 | 26,045 | 26,045 | 26,045 | | |
| 521090 Uniforms and Clothing | 1,039 | 6,485 | 4,200 | 4,100 | 4,100 | 4,100 | | |

| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 521110 First Aid Supplies | 107 | 249 | 150 | 150 | 150 | 150 |
| 521140 Vaccines | 0 | 100 | 250 | 350 | 350 | 350 |
| 521170 Educational Supplies | 0 | 394 | 0 | 0 | 0 | (|
| 521190 Publications | 2,809 | 3,067 | 3,600 | 2,550 | 2,550 | 2,550 |
| 521210 Gasoline | 6,889 | 6,502 | 6,250 | 5,200 | 5,200 | 5,200 |
| 521220 Diesel | 2,023 | 1,519 | 3,000 | 4,000 | 4,000 | 4,000 |
| 521230 Propane | 105 | 96 | 200 | 150 | 150 | 150 |
| 521300 Safety Clothing | 528 | 501 | 1,000 | 1,000 | 1,000 | 1,000 |
| 521310 Safety Equipment | 961 | 8,497 | 2,500 | 2,500 | 2,500 | 2,500 |
| Supplies Total | 133,045 | 167,850 | 167,750 | 171,425 | 171,425 | 171,425 |
| Materials | | | | | | |
| 522070 Paint | 16,746 | 899 | 1,000 | 1,000 | 1,000 | 1,000 |
| 522090 Chemical Sprays | 148 | 0 | 0 | 0 | 0 | 1,000 |
| 522110 Batteries | 1,046 | 843 | 1,000 | 1,521 | 1,521 | 1,521 |
| 522120 Tires and Accessories | 49 | 0 | 0 | 0 | 0 | (|
| 522140 Small Tools | 4,566 | 4,725 | 4,700 | 4,050 | 4,050 | 4,050 |
| 522150 Small Office Equipment | 1,012 | 1,992 | 3,675 | 2,975 | 2,975 | 2,975 |
| 522160 Small Departmental Equipment | 27,101 | 9,828 | 11,700 | 10,290 | 10,290 | 10,290 |
| 522170 Computers Non Capital | 3,286 | 7,370 | 2,600 | 1,250 | 1,250 | 1,250 |
| 522180 Software | 2,713 | 5,635 | 2,850 | 1,600 | 1,600 | 1,600 |
| Materials Total | 56,667 | 31,291 | 27,525 | 22,686 | 22,686 | 22,686 |
| Communications | 20,007 | 01,271 | 21,020 | | 22,000 | ,000 |
| | CO 1 | 210 | 000 | 0 | 0 | 0 |
| 523010 Telephone Equipment | 684 | 310 | 900 | 0 | 0 | 0 |
| 523040 Data Connections | 2,331 | 960 | 980 | 980 | 980 | 980 |
| 523050 Postage 523060 Cellular Phones | 4,509 | 3,728 | 5,470 | 5,285 | 5,285 | 5,285 |
| | 10,166 | 11,191 | 11,170 | 12,200 | 12,200 | 12,200 |
| 523070 Pagers | 1,127 | 1,216 | 1,400 | 1,400 | 1,400 | 1,400 |
| 523090 Long Distance Charges | 408 | 313 | 335 | 315 | 315 | 315 |
| Communications Total | 19,225 | 17,718 | 20,255 | 20,180 | 20,180 | 20,180 |
| Utilities | | | | | | |
| 524010 Electricity | 25,312 | 26,877 | 27,399 | 30,418 | 30,418 | 30,418 |
| 524020 Street Light Electricity | 0 | 13 | 14 | 17 | 17 | 17 |
| 524040 Natural Gas | 1,274 | 1,426 | 1,339 | 1,291 | 1,291 | 1,291 |
| 524050 Water | 1,286 | 1,069 | 523 | 2,960 | 2,960 | 2,960 |
| 524070 Sewer | 855 | 940 | 1,073 | 4,383 | 4,383 | 4,383 |
| 524090 Garbage Disposal and Recycling | 4,178 | 3,339 | 2,888 | 3,051 | 3,051 | 3,051 |
| Utilities Total | 32,906 | 33,665 | 33,236 | 42,120 | 42,120 | 42,120 |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 0 | 0 | 0 | 10,000 | 10,000 | 10,000 |
| 525160 Wellness Services | 11,866 | 2,061 | 13,840 | 13,340 | 13,340 | 13,340 |
| 525175 Temporary Staffing | 0 | 10,328 | 0 | 0 | 0 | C |
| 525235 Laboratory Services | 0 | 85 | 0 | 0 | 0 | C |
| 525330 Transportation Services | 0 | 53 | 0 | 0 | 0 | 0 |
| 525355 Engineering Services | 0 | 0 | 5,000 | 5,000 | 5,000 | 5,000 |

| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 525450 Subscription Services | 34,210 | 46,420 | 66,975 | 70,255 | 70,255 | 70,25 |
| 525510 Legal Services | 104,467 | 84,524 | 25,673 | 15,500 | 15,500 | 15,50 |
| 525620 Insurance Brokers | 86,274 | 88,863 | 89,000 | 92,000 | 92,000 | 92,00 |
| 525630 Insurance Admin Services | 28,967 | 30,751 | 30,000 | 30,000 | 30,000 | 30,00 |
| 525710 Printing Services | 3,008 | 2,989 | 4,550 | 4,420 | 4,420 | 4,42 |
| 525715 Advertising | 1,289 | 934 | 100 | 100 | 100 | 10 |
| 525735 Mail Services | 120 | 40 | 680 | 230 | 230 | 23 |
| 525740 Document Disposal Services | 292 | 360 | 800 | 825 | 825 | 82 |
| 525999 Other Contracted Services | 10,370 | 3,060 | 7,500 | 6,500 | 6,500 | 6,50 |
| Contracted Services Total | 280,863 | 270,468 | 244,118 | 248,170 | 248,170 | 248,17 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 0 | 0 | 200 | 200 | 200 | 20 |
| 526011 Dept Equipment Maintenance | 4,906 | 4,858 | 7,000 | 10,500 | 10,500 | 10,50 |
| 526012 Vehicle Maintenance | 1,391 | 2,630 | 3,678 | 3,650 | 3,650 | 3,65 |
| 526021 Computer Software | 1,391 | 2,030 | 5,078 | 5,050 | 3,030 | 5,05 |
| Maintenance | 13,302 | 13,562 | 25,000 | 25,000 | 25,000 | 25,00 |
| 526030 Building Maintenance | 234,641 | 181,159 | 222,500 | 240,165 | 240,165 | 240,16 |
| 526031 Elevator Maintenance | 6,533 | 18,696 | 24,000 | 24,000 | 24,000 | 24,00 |
| 526032 Roof Maintenance | 28,014 | 165 | 5,000 | 5,000 | 5,000 | 5,00 |
| 526050 Grounds Maintenance | 37,795 | 41,841 | 56,000 | 56,000 | 56,000 | 56,00 |
| Repairs and Maintenance Total | 326,582 | 262,911 | 343,378 | 364,515 | 364,515 | 364,51 |
| Rentals | | | | | | |
| 527110 Fleet Leases | 42,832 | 41,064 | 39,752 | 39,752 | 39,752 | 39,75 |
| 527120 Motor Pool Mileage | 2,268 | 1,752 | 2,250 | 3,305 | 3,305 | 3,30 |
| 527130 Parking | 0 | 66 | 0 | 0 | 0 | |
| 527140 County Parking | 1,980 | 2,640 | 1,980 | 2,640 | 2,640 | 2,64 |
| 527240 Condo Assn Assessments | 22,970 | 22,215 | 24,342 | 22,790 | 22,790 | 22,79 |
| 527300 Equipment Rental | 13,270 | 12,295 | 15,450 | 11,950 | 11,950 | 11,95 |
| Rentals Total | 83,320 | 80,031 | 83,774 | 80,437 | 80,437 | 80,43 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 3,716 | 4,551 | 4,775 | 5,609 | 5,609 | 5,60 |
| 529120 Commercial Travel | 2,506 | 3,202 | 6,650 | 7,850 | 7,850 | 7,85 |
| 529130 Meals | 2,500 | 1,619 | 3,150 | 3,400 | 3,400 | 3,40 |
| 529140 Lodging | 7,193 | 6.670 | 10,950 | 11,750 | 11,750 | 11,75 |
| 529210 Meetings | 742 | 1,046 | 1,950 | 2,650 | 2,650 | 2,65 |
| 529220 Conferences | 10,386 | 10,322 | 18,890 | 18,810 | 18,810 | 18,81 |
| 529230 Training | 50,873 | 43,980 | 69,140 | 65,368 | 65,368 | 65,30 |
| 529300 Dues and Memberships | 6,511 | 9,281 | 7,500 | 8,550 | 8,550 | 8,55 |
| 529440 Safety Grants | 2,505 | 271 | 6,000 | 6,500 | 6,500 | 6,50 |
| 529450 Wellness Grants | 2,303 | 13,500 | 6,000 | 6,500 | 6,500 | 6,50 |
| 529450 Weinless Grants 529650 Pre Employment Costs | 1,037 | 711 | 950 | 650 | 650 | 65 |
| 529690 Other Investigations | 1,037 | 99 | 400 | 300 | 300 | 30 |
| 529740 Fairs and Shows | 0 | 99 | 175 | | 3,075 | |
| 529740 Professional Licenses | 250 | | 0 | 3,075 | 3,075 | 3,07 |
| 529850 Device Licenses | 4,814 | 525 692 | 6,000 | 1,000 | 1,000 | 1,00 |

| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 529860 Permits | 1,586 | 2,723 | 800 | 900 | 900 | 900 |
| 529910 Awards and Recognition | 5,968 | 3,172 | 13,250 | 13,490 | 13,490 | 13,490 |
| 529999 Miscellaneous Expense | 2,499 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous Total | 101,553 | 102,456 | 156,580 | 156,402 | 156,402 | 156,402 |
| Materials and Services Total | 1,034,161 | 966,390 | 1,076,616 | 1,105,935 | 1,105,935 | 1,105,935 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 61,294 | 71,915 | 80,258 | 83,590 | 83,590 | 83,590 |
| 611300 Legal Services Allocation | 39,134 | 53,797 | 87,311 | 92,534 | 92,534 | 92,534 |
| 611400 Information Tech Allocation | 99,713 | 104,964 | 118,121 | 123,233 | 123,233 | 123,233 |
| 611410 FIMS Allocation | 72,394 | 88,374 | 87,019 | 77,378 | 77,378 | 77,378 |
| 611420 Telecommunications Allocation | 11,235 | 13,383 | 13,110 | 14,391 | 14,391 | 14,391 |
| 611430 Info Tech Direct Charges | 0 | 31,345 | 34,075 | 42,087 | 42,087 | 42,087 |
| 611600 Finance Allocation | 48,939 | 46,305 | 53,181 | 58,300 | 58,300 | 58,300 |
| 611800 MCBEE Allocation | 1,476 | 5,200 | 3,286 | 4,967 | 4,967 | 4,967 |
| 612100 IT Equipment Use Charges | 7,001 | 7,037 | 7,718 | 14,627 | 14,627 | 14,627 |
| 614100 Liability Insurance Allocation | 27,200 | 60,800 | 55,900 | 37,900 | 37,900 | 37,900 |
| 614200 WC Insurance Allocation | 23,600 | 18,300 | 16,200 | 29,500 | 29,500 | 29,500 |
| Administrative Charges Total | 391,986 | 501,420 | 556,179 | 578,507 | 578,507 | 578,507 |
| Central Services Total | 6,468,495 | 6,525,870 | 7,281,813 | 7,627,299 | 7,627,299 | 7,627,299 |
| Business Services Grand Total | 6,468,495 | 6,525,870 | 7,281,813 | 7,627,299 | 7,627,299 | 7,627,299 |

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MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT CLERK'S OFFICE

CLERK'S OFFICE



MISSION STATEMENT

The Marion County Clerk promotes democracy, public trust and confidence in citizen government by conducting fair and open elections and by providing professional service to all customers with dignity and respect.

The Marion County Clerk protects property rights through recording ownership and claims on property in real time.

The clerks record, license, provide access to and preserve for posterity those records entrusted to their care. The Marion County Clerk shares and supports the Marion County Mission Statement, Vision Statement and Statement of Values adopted by the Board of Commissioners, department heads and elected officials.

GOALS AND OBJECTIVES

- Goal 1 Increase Efficiency Evaluate business processes to make better use of management skills, technology and resources.
 - Objective 1 Implement process changes as identified in the Clerk's Office Function and Strategic Plan.
- Goal 2 Streamline Business Practices Analyze current processes for needed modifications regarding fiscal responsibilities.
 - Objective 1 Identify and analyze current business processes in the areas of administration, licensing and recording, elections and Board of Property Tax Appeals.
 - Objective 2 Outline needs to achieve the modifications to business practices and develop a plan to address the modifications.
- Goal 3 Customer Service Maintain quality customer service both over the telephone and to walk-in residents.
 - Objective 1 Ensure telephones are answered by a staff member during working hours.
 - Objective 2 Continue office practice of returning phone messages within 24 hours.
 - Objective 3 Catalog verbal and written compliments and comments on customer service for annual review.
 - Objective 4 Provide annual customer service training for all staff.
 - Objective 5 Retrieve and deliver routine records requests from archives within 3 business days (72 hours).

DEPARTMENT OVERVIEW

The Marion County Clerk is an elected position.

The County Clerk consists of four programs: (1) Licensing and Recording, (2) Elections, (3) Administration, and (4) Board of Property Tax Appeals (BoPTA). Each has a specific set of responsibilities assigned by Oregon law or county policy. All functions are mandated by Oregon law except the operation of the archives facility and passport agency functions.

| Clerk's Office | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
|------------------------------|--------------------|--------------------|--------------------|---------------------|--------|
| RESOURCES | | | | | |
| Charges for Services | 135,102 | 150,938 | 150,000 | 150,000 | 0.0% |
| Interest | 140 | 411 | 200 | 765 | 282.5% |
| General Fund Transfers | 2,083,294 | 2,431,514 | 2,804,117 | 2,909,751 | 3.8% |
| Net Working Capital | 7,302 | 32,630 | 69,648 | 94,541 | 35.7% |
| TOTAL RESOURCES | 2,225,838 | 2,615,493 | 3,023,965 | 3,155,057 | 4.3% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 707,554 | 833,433 | 794,356 | 837,300 | 5.4% |
| Fringe Benefits | 359,897 | 427,795 | 472,360 | 525,089 | 11.2% |
| Total Personnel Services | 1,067,452 | 1,261,228 | 1,266,716 | 1,362,389 | 7.6% |
| Materials and Services | | | | | |
| Supplies | 36,957 | 51,151 | 62,598 | 62,598 | 0.0% |
| Materials | 1,444 | 2,159 | 10,450 | 10,450 | 0.0% |
| Communications | 77,403 | 105,964 | 116,650 | 97,150 | -16.7% |
| Utilities | 31,194 | 39,778 | 42,140 | 36,186 | -14.1% |
| Contracted Services | 318,089 | 395,684 | 632,950 | 530,450 | -16.2% |
| Repairs and Maintenance | 55,489 | 53,073 | 121,750 | 85,750 | -29.6% |
| Rentals | 172,247 | 179,036 | 211,935 | 304,254 | 43.6% |
| Miscellaneous | 24,560 | 26,226 | 18,650 | 18,650 | 0.0% |
| Total Materials and Services | 717,381 | 853,072 | 1,217,123 | 1,145,488 | -5.9% |
| Administrative Charges | 408,375 | 431,546 | 505,448 | 595,817 | 17.9% |
| Contingency | 0 | 0 | 34,678 | 24,530 | -29.3% |
| Ending Fund Balance | 0 | 0 | 0 | 26,833 | n.a. |
| TOTAL REQUIREMENTS | 2,193,208 | 2,545,846 | 3,023,965 | 3,155,057 | 4.3% |
| FTE | 13.50 | 13.50 | 14.50 | 14.50 | 0.0% |
| | | | | | |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT CLERK'S OFFICE

| FUNDS | | | | | | | | |
|------------------------------|--------------------|--------------------|--------------------|---------------------|------------|--|--|--|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total | | | |
| RESOURCES | | | | | | | | |
| FND 100 General Fund | 2,083,294 | 2,431,514 | 2,804,117 | 2,909,751 | 92.2% | | | |
| FND 120 County Clerk Records | 142,545 | 183,979 | 219,848 | 245,306 | 7.8% | | | |
| TOTAL RESOURCES | 2,225,838 | 2,615,493 | 3,023,965 | 3,155,057 | 100.0% | | | |
| REQUIREMENTS | | | | | | | | |
| FND 100 General Fund | 2,083,294 | 2,431,514 | 2,804,117 | 2,909,751 | 92.2% | | | |
| FND 120 County Clerk Records | 109,914 | 114,331 | 219,848 | 245,306 | 7.8% | | | |
| TOTAL REQUIREMENTS | 2,193,208 | 2,545,846 | 3,023,965 | 3,155,057 | 100.0% | | | |

| | PR | OGRAMS | | | |
|-------------------------------|--------------------|--------------------|--------------------|---------------------|-------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Licensing and Recording | 863,445 | 979,049 | 1,166,503 | 1,400,235 | 20.0% |
| Elections | 1,107,297 | 1,342,163 | 1,491,690 | 1,404,679 | -5.8% |
| Board of Property Tax Appeals | 50,756 | 64,373 | 69,515 | 82,443 | 18.6% |
| CL Administration | 204,340 | 229,909 | 296,257 | 267,700 | -9.6% |
| TOTAL RESOURCES | 2,225,838 | 2,615,493 | 3,023,965 | 3,155,057 | 4.3% |
| REQUIREMENTS | | | | | |
| Licensing and Recording | 830,815 | 909,402 | 1,166,503 | 1,400,235 | 20.0% |
| Elections | 1,107,297 | 1,342,163 | 1,491,690 | 1,404,679 | -5.8% |
| Board of Property Tax Appeals | 50,756 | 64,373 | 69,515 | 82,443 | 18.6% |
| CL Administration | 204,340 | 229,909 | 296,257 | 267,700 | -9.6% |
| TOTAL REQUIREMENTS | 2,193,208 | 2,545,846 | 3,023,965 | 3,155,057 | 4.3% |

Licensing and Recording Program

- Deed and mortgage recording entails recording and maintaining a permanent record of all property transactions occurring in Marion County. This amounts to approximately 65,000 new property documents this year and maintenance of records on approximately three million transactions.
- Records management responsibilities include operating the county archives facility which houses approximately eight million documents representing over 22 million pieces of paper.
- Records management also includes microfilming, indexing, preservation and management of marriage licenses, domestic partnerships and the permanent maintenance of all records of the Board of Commissioners proceedings, also known as the "County Commissioners Administrative Journal" dating back to 1846.
- Licensing includes the issuance of approximately 2,550 marriage licenses per year and the processing of approximately 850 to 5,000 passport applications for the United States Department of State, and the processing of liquor license applications and annual renewals. The number of passport applications has increased significantly from an average of 850 per year to an anticipated 5,000 this year. This increase is due mostly to the present political climate, immigration policy and families attempting to stay united or to be able to re-unite in the face of deportation. The Clerk's Office has also realized more passport business since Salem's main United States Postal Service office began requiring appointments for passport acceptance in late 2016.

| | 11 | ogi ani Sunnia | I y | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Clerk's Office | | | | Program: Licensing | and Recording |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 135,102 | 150,938 | 150,000 | 150,000 | 0.0% |
| Interest | 140 | 411 | 200 | 765 | 282.5% |
| General Fund Transfers | 720,901 | 795,070 | 946,655 | 1,154,929 | 22.0% |
| Net Working Capital | 7,302 | 32,630 | 69,648 | 94,541 | 35.7% |
| TOTAL RESOURCES | 863,445 | 979,049 | 1,166,503 | 1,400,235 | 20.0% |
| REQUIREMENTS | | | | | |
| Personnel Services | 366,185 | 399,154 | 457,356 | 560,116 | 22.5% |
| Materials and Services | 312,592 | 352,734 | 485,010 | 563,609 | 16.2% |
| Administrative Charges | 152,038 | 157,514 | 189,459 | 225,147 | 18.8% |
| Contingency | 0 | 0 | 34,678 | 24,530 | -29.3% |
| Ending Fund Balance | 0 | 0 | 0 | 26,833 | n.a. |
| TOTAL REQUIREMENTS | 830,815 | 909,402 | 1,166,503 | 1,400,235 | 20.0% |
| FTE | 6.38 | 6.50 | 7.50 | 7.50 | 0.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Licensing and Recording | |
|--|------|
| Position Title | FTE |
| Deputy County Clerk 2 | 6.00 |
| Elections and Recording Manager | 0.50 |
| Records Coordinator | 1.00 |
| Program Licensing and Recording FTE Total: | 7.50 |

FTE Changes

FTE remains 7.5. There are 6.0 Deputy County Clerks, 1.0 Records Coordinator and a 0.5 Elections and Recording Manager.

Licensing and Recording Program Budget Justification

RESOURCES

Resources increased significantly to meet increased requirements. Resources for the County Clerk's Records Fund are generated through a portion of the licensing and recording charges for recording documents.

REQUIREMENTS

There is a significant increase in the Licensing and Recording General Fund budget under Building Rental Private of 103%. Prior to the expiration of the lease, March 31, 2018, a study was completed by the Facilities Manager that encompassed 17 properties in the Salem downtown area for which an average was determined to be \$11.23/USD/SF/YR. A 10% discount was granted from the landlord through the end of the lease, March 31, 2021. The annual lease total after the discount is \$233,471, \$19,955/month which includes a \$500/month flat rate for utilities.

Elections Program

- Maintains a voter registration file for approximately 195,000 registered voters, 19,600 inactive registered voters, 15,000 canceled voters and processes over 89,000 file changes annually. Changes include new voters, updates, inactivations and cancellations.
- Administers and conducts all elections held in Marion County for federal, state, county and local government districts including: twenty cities, two community colleges, two education service districts, twelve school districts, twenty fire districts, four water control districts, two domestic water districts, a Soil and Water Conservation District, three sewer districts, a mass transit district, a library district, a parks and recreation district and a Marion County Justice Court.
- Administers and conducts the election of precinct committee persons for the Democratic and Republican political parties in May every even numbered year.
- Designs Marion County election ballots and voter pamphlet, programs and maintains ballot tally (counting) system; issues ballots, verifies signatures, processes and counts the ballots; provides official results and reports on all candidate and measure races. Certifies election results to the Secretary of State.
- Provides set-up and maintains 23 ballot drop site locations county-wide for major elections ensuring security and regular ballot collection. Curb-side 24/7 ballot drop boxes have been placed at Keizer City Hall, Silverton City Hall, Woodburn Library, Marion County Public Works, and Marion County Health Department.
- Processes initiative, referendum and recall petitions for state, county and district elections. Election office is the Filing Officer for county and local district candidate, measure and petition filings.
- Establishes precinct boundaries and maintains the boundaries for 73 individual voting jurisdictions. Works with the county Geographic Information System (GIS) and the Census Bureau to carry out reapportionment or re-districting for equal representation to applicable jurisdictions. Continuously updates address library coordinating updates with the county GIS.
- Provides technical and general information for voters, candidates, campaign committees, petitioners, government agencies, the press and the public.

Drogrom Summon

| | Pr | ogram Summai | ry | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Clerk's Office | | | | Prog | ram: Elections |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| General Fund Transfers | 1,107,297 | 1,342,163 | 1,491,690 | 1,404,679 | -5.8% |
| TOTAL RESOURCES | 1,107,297 | 1,342,163 | 1,491,690 | 1,404,679 | -5.8% |
| REQUIREMENTS | | | | | |
| Personnel Services | 514,345 | 639,742 | 526,381 | 545,466 | 3.6% |
| Materials and Services | 383,379 | 478,466 | 707,070 | 556,286 | -21.3% |
| Administrative Charges | 209,573 | 223,954 | 258,239 | 302,927 | 17.3% |
| TOTAL REQUIREMENTS | 1,107,297 | 1,342,163 | 1,491,690 | 1,404,679 | -5.8% |
| FTE | 5.13 | 5.00 | 5.00 | 5.00 | 0.0% |
| | | | | | |

FTE By Position Title By Program

| Program: Elections | |
|---------------------------------|------|
| Position Title | FTE |
| Elections and Recording Manager | 0.50 |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT CLERK'S OFFICE

| Program: Elections | |
|------------------------------|------|
| Position Title | FTE |
| Elections Clerk | 2.50 |
| Elections Technician | 1.00 |
| Support Specialist (Non-IT) | 1.00 |
| Program Elections FTE Total: | 5.00 |

No change in FTE. The FTE count shown does not include 2.5 FTE Department Specialist 2 temporary part-time positions.

FTE Changes

FTE remains the same at 5.0 FTE.

•

Elections Program Budget Justification

RESOURCES

Resources increased to meet increased requirements. Funds are transferred from the General Fund. Reimbursements from some elections are deposited in the General Fund. The largest requirement increase was in Administrative Charges.

REQUIREMENTS

The new Oregon Motor Voter Law, HB-2177 of 2015, became effective January 1, 2016. Voter registration is projected to increase by at least 10,000 annually for each of the following five years. In addition to this with the passage of HB-2948 of 2017, 16 year olds can now register to vote.

Board of Property Tax Appeals Program

- The Board of Property Tax Appeals provides a venue for property taxpayers to appeal the assessed value of their property. The citizen board provides both a level of accountability to government and an independent review plus an explanation to the taxpayer of property value methods used by the Assessor.
- The Clerk's Office seeks and selects board appointments and schedules their training, organizes and records the petitions, schedules the petition hearings, and sets up the hearing room and equipment. A public notice in completed and posted. Questions from the public are answered throughout the year.
- The Clerk's Office assists the Board of Property Tax Appeals Board in processing and hearing real and personal property petitioners appealing the assessed and real market values of their property.

Drogrom Summon

| | Pr | ogram Summai | ry | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Clerk's Office | | | Program | n: Board of Propert | y Tax Appeals |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| General Fund Transfers | 50,756 | 64,373 | 69,515 | 82,443 | 18.6% |
| TOTAL RESOURCES | 50,756 | 64,373 | 69,515 | 82,443 | 18.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 29,638 | 41,651 | 40,479 | 50,209 | 24.0% |
| Materials and Services | 6,218 | 6,764 | 10,634 | 10,649 | 0.1% |
| Administrative Charges | 14,900 | 15,957 | 18,402 | 21,585 | 17.3% |
| TOTAL REQUIREMENTS | 50,756 | 64,372 | 69,515 | 82,443 | 18.6% |
| FTE | 0.50 | 0.50 | 0.50 | 0.50 | 0.0% |
| | | | | | |

FTE By Position Title By Program

| Program: Board of Property Tax Appeals | | |
|--|------|--|
| Position Title | FTE | |
| Department Specialist 4 | 0.50 | |
| Program Board of Property Tax Appeals FTE Total: | 0.50 | |

FTE Changes

FTE remains the same at 0.50 FTE.

Board of Property Tax Appeals Program Budget Justification

RESOURCES

Increase in Resources to meet increase in Requirements. The Board of Property Tax Appeals (BoPTA) Program is funded entirely by the General Fund. Note that a portion of the General Fund Transfers revenue is indirectly derived from the Oregon Department of Revenue County Assessment Function Funding Assistance (CAFFA) grant since BoPTA administration is part of the grant request the Assessor's Office submits annually.

REQUIREMENTS

Personnel services increase is largely attributed to fringe benefit increases, mainly PERS & health insurance.

CL Administration Program

- Provides and facilitates department leadership and vision.
- The clerk speaks with various groups and organizations and through these engagements the clerk is able to educate the public on what the County Clerk does and what is new within the department. Also offers tours of the Clerk's facilities to school children and other groups and individuals.
- Coordinates long-term planning.
- Provides overall departmental supervision.
- Responsible for economic forecasting, budget preparation, payroll, contract administration, accounts payable, and financial analysis.
- Tracks state and federal legislation and rules in coordination with the Oregon Association of County Clerks and national professional organizations.
- Serves as support staff to the Board of Property Tax Appeals, including public notice, processing appeals, scheduling, organizing and assisting the board in managing hearings, and compiling and reporting results. Staff also schedules, provides training, and assures that board members are certified to Department of Revenue standards.
- Serves as the independent custodian of the Board of Commissioners Journal.
- Is the statutory County Records Administrator.
- Creates and maintains a healthy environment in which employees, customers, and other stakeholders thrive.

| Program Summary | | | | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Clerk's Office | | | | Program: CL A | Administration |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| General Fund Transfers | 204,340 | 229,909 | 296,257 | 267,700 | -9.6% |
| TOTAL RESOURCES | 204,340 | 229,909 | 296,257 | 267,700 | -9.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 157,285 | 180,681 | 242,500 | 206,598 | -14.8% |
| Materials and Services | 15,192 | 15,107 | 14,409 | 14,944 | 3.7% |
| Administrative Charges | 31,864 | 34,120 | 39,348 | 46,158 | 17.3% |
| TOTAL REQUIREMENTS | 204,340 | 229,909 | 296,257 | 267,700 | -9.6% |
| FTE | 1.50 | 1.50 | 1.50 | 1.50 | 0.0% |

FTE By Position Title By Program

| Program: CL Administration | |
|--------------------------------------|------|
| Position Title | FTE |
| County Clerk | 1.00 |
| Department Specialist 4 | 0.50 |
| Program CL Administration FTE Total: | 1.50 |

FTE Changes

FTE remains the same at 1.5 FTE.

CL Administration Program Budget Justification

RESOURCES

The increase in General Fund Transfers revenue is allocated primarily to Personnel Services.

REQUIREMENTS

The Personnel Services increase is largely attributed to fringe benefits increases, mainly PERS and health insurance.

KEY DEPARTMENT ACCOMPLISHMENTS

- The office administered four elections in 2017-18: A special September election, a special November election, a January statewide election and the May primary election.
- Personnel continues to receive compliments from customers on our high level of quality customer service. We are committed to delivering exceptional customer service.
- During the first eight months of FY 2017-18, Licensing and Recording recorded 42,787 documents, 1,566 marriage licenses, and processed 3,361 passport applications.
- In 2017-18, Board of Property Tax Appeals received 83 petitions; 20 residential, 0 multi-family, 12 commercial, 11 farm, specialty assessed, soil class and rural, 0 manufactured structures, 3 personal property, 30 stipulations, 1 late filing and 6 withdrawn.
- From January 2017 through December 2017, 3,494 archive records boxes met their retention dates, allowing archives to destroy them. It is anticipated that more than 1,200 boxes will be destroyed prior to June 30, 2018
- 1,585 boxes were accessioned (added and catalogued) into Archives.
- Electronic submission of land record documents for recording began in March 2016. E-Recording accounts for approximately 55% of total recorded documents and 83% of recording revenue.

KEY INDICATORS

#1: Recording Revenue From Licensing and Recording

Definition and Purpose

The revenue from land document recordings is tracked on a monthly and annual basis. The department tracks recording revenue back to 1999. This is an element in predicting workload and revenue.

Significance

This is necessary to project revenue and resource demands. This addresses the county strategic plan Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability.

Data Units Fiscal Year

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| \$1,147,242 | \$1,391,425 | \$1,633,214 | \$1,584,000 | \$1,664,000 |

Explanation of Trends and Changes

We are predicting an increase in recording revenue to \$1,664,000 for FY 18-19.

2: Election Costs

Definition and Purpose

Election costs, using the Secretary of State formula, have been tracked since May 2000. These figures help determine future budget projections and cost forecasting to manage resources. The below figures are cost per ballot issued.

Significance

This key indicator tracks the cost per voter in administering major elections in a given fiscal year. Cost of regular staff is not included in the Secretary of State formula except for hours worked beyond the normal work week. All election board workers and temporary staff are included, as well as printing, postage, mail handling services, security, cargo van rental, supplies, other contractual services, and amortization of equipment. This key indicator facilitates the county strategic plan Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability.

Data Units Fiscal Year

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| \$2.22 | \$1.68 | \$2.12 | \$2.00 | \$2.25 |

Explanation of Trends and Changes

Election costs vary significantly depending on the type of election, size of the ballot, number of ballot styles and number of ballots cast by voters. One election can have in excess of 568 different ballot styles. Personnel, postage, printing, and maintenance costs continue to rise. Reimbursement varies greatly in that the State of Oregon will pay for most of an initiative election, but will not pay for a primary or general election. Cities are exempt from paying during primary and general elections. Districts pay a portion of the cost for district elections. Reimbursements are not factored in the above figures. The figures are based on ballots mailed.

Voter Registration was just above 183,000 in December of 2016. As of the beginning of March, 2018, the count is about 194,000. Voter registration will grow at least 10,000 per year over the next four years in large part to the new Oregon Motor Voter program where new Department of Motor Vehicles (DMV) license, permit and ID registrants, along with updating DMV registrants, are automatically added to voter rolls if they are a citizen, of age, and not registered to vote. Election administration costs will necessarily increase in service of these new voters.

3: Board of Property Tax Appeals

Definition and Purpose

The Clerk's Office tracks the number of property tax appeal petitions filed each year. Also tracked are the assessed value reduction and assessed value considered. This data is necessary for resource management and planning, budget projections, and the Assessor's County Assessment Function Funding Assistance grant application with the Oregon Department of Revenue.

Significance

With home and other property values recently increasing, fewer property owners are appealing their value assessed. Those that do appeal are given our full attention and this exemplifies the county strategic plan Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability.

Data Units Fiscal Year

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 299 Appeals | 151 Appeals | 111 Appeals | 83 Appeals | 100 Appeals |

Explanation of Trends and Changes

The number of petitions filed decreased. Property values have increased. But because of Measure 50, tax bills have not increased substantially, so fewer taxpayers are requesting a hearing to review their property's assessed value or true market value.

4: Marriage Licenses and Passports Applications

Definition and Purpose

Marriage licenses issued and passport applications received are tracked for a ten-year period. The purpose is to note if there are any changing trends.

Significance

Marriage licenses issued and passport applications received are tracked for informational purposes. This key indicator relates to the county strategic plan Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability.

Data Units Fiscal Year

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 2,504 Marriage | 2,567 Marriage | 2,593 Marriage | 2,600 Marriage | 2,600 Marriage |
| Licenses | Licenses | Licenses | Licenses | Licenses |
| 1,039 Passport | 1,118 Passport | 5,673 Passport | 5,000 Passport | 5,000 Passport |
| Applications | Applications | Applications | Applications | Applications |

Explanation of Trends and Changes

The number of marriage licenses issued has averaged 2,292 over the last sixteen years with a high of 2,593 in 2016-17. The license requests more than double in summer months over the winter months.

Between 2000 and 2016, the number of passports issued has averaged 853 with a high of 1,378 in 2006-07. The number of passport applications increased dramatically after the November 2016 Presidential General Election due to the current political climate coupled with Salem's main United States Post Office recently requiring appointments for accepting applications. 7,112 passport applications were processed in calendar year 2017.

| Resources by Fund Detail | | | | | | | | |
|------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|--|--|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | |
| General Fund Transfers | | | | | | | | |
| 381100 Transfer from General Fund | 2,083,294 | 2,431,514 | 2,804,117 | 2,909,751 | 2,909,751 | 2,909,751 | | |
| General Fund Transfers Total | 2,083,294 | 2,431,514 | 2,804,117 | 2,909,751 | 2,909,751 | 2,909,751 | | |
| General Fund Total | 2,083,294 | 2,431,514 | 2,804,117 | 2,909,751 | 2,909,751 | 2,909,751 | | |
| 120 - County Clerk Records | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | |
| Charges for Services | | | | | | | | |
| 341820 County Clerk Records Fees | 135,102 | 150,938 | 150,000 | 150,000 | 150,000 | 150,000 | | |
| Charges for Services Total | 135,102 | 150,938 | 150,000 | 150,000 | 150,000 | 150,000 | | |
| Interest | | | | | | | | |
| 361000 Investment Earnings | 140 | 411 | 200 | 765 | 765 | 765 | | |
| Interest Total | 140 | 411 | 200 | 765 | 765 | 765 | | |
| Net Working Capital | | | | | | | | |
| 392000 Net Working Capital Unrestr | 7,302 | 32,630 | 69,648 | 94,541 | 94,541 | 94,541 | | |
| Net Working Capital Total | 7,302 | 32,630 | 69,648 | 94,541 | 94,541 | 94,541 | | |
| County Clerk Records Total | 142,545 | 183,979 | 219,848 | 245,306 | 245,306 | 245,306 | | |
| Clerk's Office Grand Total | 2,225,838 | 2,615,493 | 3,023,965 | 3,155,057 | 3,155,057 | 3,155,057 | | |

| | Require | ments by H | und Detai | 1 | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | (43,007) | 0 | 0 | |
| 511110 Regular Wages | 466,710 | 511,346 | 624,868 | 635,451 | 635,451 | 635,45 |
| 511120 Temporary Wages | 72,175 | 77,170 | 81,723 | 82,972 | 82,972 | 82,97 |
| 511130 Vacation Pay | 19,083 | 30,404 | 0 | 0 | 0 | |
| 511140 Sick Pay | 18,360 | 32,200 | 0 | 0 | 0 | |
| 511150 Holiday Pay | 22,843 | 28,216 | 0 | 0 | 0 | |
| 511210 Compensation Credits | 12,225 | 9,881 | 10,005 | 9,796 | 9,796 | 9,79 |
| 511240 Leave Payoff | 858 | 9,091 | 0 | 0 | 0 | |
| 511260 Election Workers | 40,586 | 73,527 | 70,000 | 60,000 | 60,000 | 60,00 |
| 511280 Cell Phone Pay | 1,208 | 1,204 | 1,200 | 1,200 | 1,200 | 1,20 |
| 511290 Health Insurance Waiver Pay | 2,415 | 1,914 | 2,400 | 0 | 0 | |
| 511420 Premium Pay | 6,604 | 12,264 | 0 | 0 | 0 | |
| 511450 Premium Pay Temps | 454 | 1,198 | 0 | 0 | 0 | |
| Salaries and Wages Total | 663,520 | 788,414 | 747,189 | 789,419 | 789,419 | 789,41 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 1,623 | 0 | 0 | |
| 512110 PERS | 90,344 | 105,326 | 122,994 | 124,532 | 124,532 | 124,53 |
| 512120 401K | 8,849 | 8,872 | 8,883 | 9,370 | 9,370 | 9,37 |
| 512130 PERS Debt Service | 25,585 | 29,032 | 31,863 | 38,716 | 38,716 | 38,71 |
| 512200 FICA | 46,685 | 54,956 | 54,232 | 55,183 | 55,183 | 55,18 |
| 512310 Medical Insurance | 138,026 | 174,915 | 194,990 | 232,824 | 232,824 | 232,82 |
| 512320 Dental Insurance | 13,793 | 17,101 | 18,000 | 23,140 | 23,140 | 23,14 |
| 512330 Group Term Life Insurance | 932 | 1,039 | 1,190 | 1,204 | 1,204 | 1,20 |
| 512340 Long Term Disability Insurance | 2,388 | 2,170 | 2,667 | 2,701 | 2,701 | 2,70 |
| 512400 Unemployment Insurance | 2,648 | 2,908 | 2,359 | 2,389 | 2,389 | 2,38 |
| 512520 Workers Comp Insurance | 457 | 520 | 452 | 482 | 482 | 48 |
| 512600 Wellness Program | 414 | 491 | 560 | 600 | 600 | 60 |
| 512610 Employee Assistance Program | 297 | 359 | 381 | 408 | 408 | 40 |
| Fringe Benefits Total | 330,420 | 397,689 | 440,194 | 491,549 | 491,549 | 491,54 |
| Personnel Services Total | 993,940 | 1,186,103 | 1,187,383 | 1,280,968 | 1,280,968 | 1,280,96 |
| Materials and Services | | | | | | |
| | | | | | | |
| Supplies | 0.076 | 0.607 | 10.200 | 10.200 | 10,000 | 10.20 |
| 521010 Office Supplies | 9,876 | 9,627 | 10,300 | 10,300 | 10,300 | 10,30 |
| 521050 Janitorial Supplies | 9 | 192 | 100 | 100 | 100 | 10 |
| 521070 Departmental Supplies | 5,676 | 13,979 | 16,850 | 16,850 | 16,850 | 16,85 |
| 521110 First Aid Supplies | 0 | 6 | 0 | 0 | 0 | 24 |
| 521190 Publications | 869 | 81 | 248 | 248 | 248 | 24 |
| 521210 Gasoline | 407 | 377 | 100 | 100 | 100 | 10 |
| 521220 Diesel | 16 861 | 0 | 0 | 0 | 0 | 27.50 |
| Supplies Total | 16,861 | 24,262 | 27,598 | 27,598 | 27,598 | 27,59 |
| Materials | | | | | | |
| 522150 Small Office Equipment | 795 | 130 | 4,400 | 4,400 | 4,400 | 4,40 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 522160 Small Departmental Equipment | 111 | 1,987 | 3,400 | 3,400 | 3,400 | 3,400 |
| 522170 Computers Non Capital | 538 | 42 | 1,000 | 1,000 | 1,000 | 1,000 |
| 522180 Software | 0 | 0 | 1,650 | 1,650 | 1,650 | 1,650 |
| Materials Total | 1,444 | 2,159 | 10,450 | 10,450 | 10,450 | 10,450 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 228 | 0 | 0 | 0 | 0 | (|
| 523020 Phone and Communication Svcs | 0 | 0 | 450 | 450 | 450 | 450 |
| 523040 Data Connections | 1,959 | 2,158 | 1,200 | 1,700 | 1,700 | 1,700 |
| 523050 Postage | 75,043 | 103,622 | 115,000 | 95,000 | 95,000 | 95,000 |
| 523090 Long Distance Charges | 172 | 103,022 | 0 | 95,000 | 95,000 | 93,000 |
| | 77,403 | 105,964 | 116,650 | 97,150 | 97,150 | 97,150 |
| Communications Total | 77,403 | 105,904 | 110,050 | 97,150 | 97,150 | 97,150 |
| Utilities | | | | | | |
| 524010 Electricity | 27,836 | 31,541 | 33,237 | 32,348 | 32,348 | 32,348 |
| 524020 Street Light Electricity | 2 | 20 | 20 | 21 | 21 | 21 |
| 524040 Natural Gas | 385 | 4,429 | 5,305 | 334 | 334 | 334 |
| 524050 Water | 511 | 648 | 620 | 589 | 589 | 589 |
| 524070 Sewer | 805 | 1,173 | 1,173 | 1,053 | 1,053 | 1,053 |
| 524090 Garbage Disposal and Recycling | 1,654 | 1,797 | 1,785 | 1,841 | 1,841 | 1,84 |
| Utilities Total | 31,194 | 39,610 | 42,140 | 36,186 | 36,186 | 36,18 |
| Contracted Services | | | | | | |
| 525430 Programming and Data Services | 129,881 | 140,617 | 178,000 | 170,500 | 170,500 | 170,500 |
| 525450 Subscription Services | 0 | 219 | 0 | 0 | 0 | (|
| 525555 Security Services | 11,406 | 15,544 | 16,500 | 16,500 | 16,500 | 16,500 |
| 525710 Printing Services | 135,249 | 192,402 | 323,250 | 240,250 | 240,250 | 240,250 |
| 525715 Advertising | 3,082 | 5,413 | 5,500 | 5,500 | 5,500 | 5,500 |
| 525735 Mail Services | 29,369 | 35,711 | 48,850 | 36,850 | 36,850 | 36,850 |
| 525740 Document Disposal Services | 571 | 277 | 3,050 | 3,050 | 3,050 | 3,050 |
| 525770 Interpreters and Translators | 0 | 0 | 100 | 100 | 100 | 100 |
| 525930 Fair Events and Activities | 97 | 0 | 0 | 0 | 0 | (|
| 525999 Other Contracted Services | 8,433 | 5,501 | 8,700 | 8,700 | 8,700 | 8,700 |
| Contracted Services Total | 318,089 | 395,684 | 583,950 | 481,450 | 481,450 | 481,450 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 23 | 130 | 0 | 0 | 0 | (|
| 526011 Dept Equipment Maintenance | 2,828 | 4,348 | 18,650 | 17,450 | 17,450 | 17,450 |
| 526021 Computer Software Maintenance | 51,990 | 44,334 | 103,000 | 68,200 | 68,200 | 68,200 |
| 526030 Building Maintenance | 648 | 4,261 | 100 | 100 | 100 | 100 |
| - | 55,489 | 53,073 | 121,750 | 85,750 | 85,750 | 85,750 |
| Repairs and Maintenance Total Rentals | 55,709 | 55,075 | 121,750 | 05,750 | 05,750 | 05,750 |
| | 4.400 | 0.500 | 6 7 7 0 | | | |
| 527100 Vehicle Rental | 4,129 | 8,733 | 6,750 | 6,750 | 6,750 | 6,750 |
| 527110 Fleet Leases | 4,548 | 4,344 | 4,644 | 4,644 | 4,644 | 4,644 |
| 527120 Motor Pool Mileage | 560 | 929 | 250 | 250 | 250 | 250 |
| 527130 Parking | 12,421 | 6,609 | 8,000 | 8,000 | 8,000 | 8,000 |

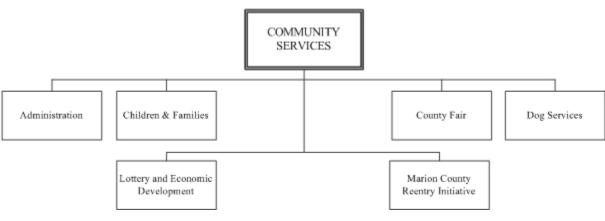
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 527210 Building Rental Private | 107,195 | 114,718 | 145,000 | 239,460 | 239,460 | 239,460 |
| 527240 Condo Assn Assessments | 31,697 | 30,655 | 33,590 | 31,449 | 31,449 | 31,449 |
| 527300 Equipment Rental | 8,397 | 9,670 | 10,401 | 10,401 | 10,401 | 10,401 |
| Rentals Total | 172,247 | 179,036 | 211,935 | 304,254 | 304,254 | 304,254 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 991 | 1,291 | 2,150 | 2,150 | 2,150 | 2,150 |
| 529120 Commercial Travel | 3,548 | 4,102 | 3,250 | 3,250 | 3,250 | 3,250 |
| 529130 Meals | 986 | 1,774 | 1,350 | 1,350 | 1,350 | 1,350 |
| 529140 Lodging | 7,619 | 10,128 | 4,575 | 4,575 | 4,575 | 4,575 |
| 529210 Meetings | 341 | 945 | 900 | 900 | 900 | 900 |
| 529220 Conferences | 5,843 | 3,352 | 2,200 | 2,200 | 2,200 | 2,200 |
| 529230 Training | 2,041 | 1,117 | 1,400 | 1,400 | 1,400 | 1,400 |
| 529300 Dues and Memberships | 2,145 | 1,680 | 2,250 | 2,250 | 2,250 | 2,250 |
| 529650 Pre Employment Costs | 820 | 804 | 0 | 0 | 0 | (|
| 529910 Awards and Recognition | 226 | 0 | 575 | 575 | 575 | 575 |
| 529999 Miscellaneous Expense | 0 | 1,034 | 0 | 0 | 0 | (|
| Miscellaneous Total | 24,560 | 26,226 | 18,650 | 18,650 | 18,650 | 18,650 |
| Materials and Services Total | 697,285 | 826,013 | 1,133,123 | 1,061,488 | 1,061,488 | 1,061,488 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 19,799 | 23,573 | 24,640 | 25,012 | 25,012 | 25,012 |
| 611210 Facilities Mgt Allocation | 71,363 | 71,259 | 80,067 | 78,631 | 78,631 | 78,631 |
| 611220 Custodial Allocation | 50,387 | 52,941 | 57,291 | 59,690 | 59,690 | 59,690 |
| 611230 Courier Allocation | 1,068 | 1,119 | 1,175 | 766 | 766 | 766 |
| 611250 Risk Management Allocation | 2,310 | 2,021 | 2,165 | 2,290 | 2,290 | 2,290 |
| 611255 Benefits Allocation | 5,304 | 5,212 | 5,203 | 5,181 | 5,181 | 5,181 |
| 611260 Human Resources Allocation | 18,248 | 19,909 | 21,200 | 20,927 | 20,927 | 20,927 |
| 611300 Legal Services Allocation | 18,377 | 25,008 | 32,789 | 28,662 | 28,662 | 28,662 |
| 611400 Information Tech Allocation | 99,099 | 106,940 | 120,137 | 130,035 | 130,035 | 130,035 |
| 611410 FIMS Allocation | 25,174 | 30,250 | 29,728 | 25,760 | 25,760 | 25,760 |
| 611420 Telecommunications Allocation | 6,086 | 6,159 | 6,377 | 7,754 | 7,754 | 7,754 |
| 611430 Info Tech Direct Charges | 26,891 | 20,588 | 51,349 | 114,425 | 114,425 | 114,425 |
| 611600 Finance Allocation | 29,598 | 32,002 | 30,448 | 36,673 | 36,673 | 36,673 |
| 611800 MCBEE Allocation | 500 | 1,729 | 1,088 | 1,607 | 1,607 | 1,607 |
| 612100 IT Equipment Use Charges | 9,365 | 10,788 | 11,454 | 20,682 | 20,682 | 20,682 |
| 614100 Liability Insurance Allocation | 4,800 | 6,200 | 5,100 | 5,700 | 5,700 | 5,700 |
| 614200 WC Insurance Allocation | 3,700 | 3,700 | 3,400 | 3,500 | 3,500 | 3,500 |
| Administrative Charges Total | 392,069 | 419,398 | 483,611 | 567,295 | 567,295 | 567,295 |
| General Fund Total | 2,083,294 | 2,431,514 | 2,804,117 | 2,909,751 | 2,909,751 | 2,909,751 |
| 120 - County Clerk Records | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 38,185 | 38,536 | 45,420 | 46,108 | 46,108 | 46,108 |
| 511130 Vacation Pay | 944 | 3,132 | 0 | 0 | 0 | 0 |

| 120 - County Clerk Records | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| 511140 Sick Pay | 1,436 | 417 | 0 | 0 | 0 | (|
| 511150 Holiday Pay | 1,743 | 2,070 | 0 | 0 | 0 | (|
| 511210 Compensation Credits | 1,663 | 865 | 1,747 | 1,773 | 1,773 | 1,773 |
| 511420 Premium Pay | 64 | 0 | 0 | 0 | 0 | (|
| Salaries and Wages Total | 44,034 | 45,020 | 47,167 | 47,881 | 47,881 | 47,881 |
| Fringe Benefits | | | | | | |
| 512110 PERS | 5,178 | 5,480 | 9,103 | 9,241 | 9,241 | 9,241 |
| 512130 PERS Debt Service | 4,105 | 4,094 | 2,358 | 2,873 | 2,873 | 2,873 |
| 512200 FICA | 3,276 | 3,418 | 3,557 | 3,613 | 3,613 | 3,613 |
| 512310 Medical Insurance | 14,776 | 15,038 | 15,096 | 15,696 | 15,696 | 15,696 |
| 512320 Dental Insurance | 1,578 | 1,554 | 1,500 | 1,560 | 1,560 | 1,560 |
| 512330 Group Term Life Insurance | 82 | 83 | 86 | 87 | 87 | 87 |
| 512340 Long Term Disability Insurance | 207 | 172 | 194 | 196 | 196 | 196 |
| 512400 Unemployment Insurance | 176 | 170 | 175 | 177 | 177 | 177 |
| 512520 Workers Comp Insurance | 30 | 27 | 30 | 30 | 30 | 30 |
| 512600 Wellness Program | 40 | 40 | 40 | 40 | 40 | 40 |
| 512610 Employee Assistance Program | 29 | 29 | 27 | 27 | 27 | 27 |
| Fringe Benefits Total | 29,478 | 30,105 | 32,166 | 33,540 | 33,540 | 33,540 |
| Personnel Services Total | 73,512 | 75,125 | 79,333 | 81,421 | 81,421 | 81,421 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521070 Departmental Supplies | 20,096 | 26,890 | 35,000 | 35,000 | 35,000 | 35,000 |
| Supplies Total | 20,096 | 26,890 | 35,000 | 35,000 | 35,000 | 35,000 |
| Utilities | | | | | | |
| 524010 Electricity | 0 | 169 | 0 | 0 | 0 | (|
| Utilities Total | 0 | 169 | 0 | 0 | 0 | (|
| | 0 | 107 | 0 | 0 | Ŭ | |
| Contracted Services | 0 | 0 | 40,000 | 40,000 | 40,000 | 40.000 |
| 525430 Programming and Data Services | 0 | 0 | 49,000 49,000 | 49,000 49,000 | 49,000 | 49,000 |
| Contracted Services Total | 0 | 0 | | | | |
| Materials and Services Total | 20,096 | 27,058 | 84,000 | 84,000 | 84,000 | 84,000 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 1,215 | 1,200 | 1,630 | 1,673 | 1,673 | 1,673 |
| 611230 Courier Allocation | 60 | 60 | 69 | 45 | 45 | 45 |
| 611255 Benefits Allocation | 299 | 279 | 305 | 306 | 306 | 306 |
| 611260 Human Resources Allocation | 1,029 | 1,065 | 1,243 | 1,237 | 1,237 | 1,237 |
| 611400 Information Tech Allocation | 6,813 | 5,261 | 8,877 | 9,884 | 9,884 | 9,884 |
| 611410 FIMS Allocation | 1,694 | 1,447 | 2,211 | 1,939 | 1,939 | 1,939 |
| 611420 Telecommunications Allocation | 423 | 274 | 483 | 558 | 558 | 558 |
| 611430 Info Tech Direct Charges | 1,820 | 1,051 | 3,784 | 8,730 | 8,730 | 8,730 |
| 611600 Finance Allocation | 2,275 | 898 | 2,300 | 2,464 | 2,464 | 2,464 |
| 611800 MCBEE Allocation | 33 | 82 | 81 | 121 | 121 | 121 |
| 612100 IT Equipment Use Charges | 645 | 531 | 854 | 1,565 | 1,565 | 1,565 |

| 120 - County Clerk Records | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|-------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 34,678 | 24,530 | 24,530 | 24,530 |
| Contingency Total | 0 | 0 | 34,678 | 24,530 | 24,530 | 24,530 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 0 | 26,833 | 26,833 | 26,833 |
| Ending Fund Balance Total | 0 | 0 | 0 | 26,833 | 26,833 | 26,833 |
| County Clerk Records Total | 109,914 | 114,331 | 219,848 | 245,306 | 245,306 | 245,306 |
| Clerk's Office Grand Total | 2,193,208 | 2,545,846 | 3,023,965 | 3,155,057 | 3,155,057 | 3,155,057 |

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COMMUNITY SERVICES



MISSION STATEMENT

Promote the well-being of Marion County communities for people to live, learn, work, and play.

GOALS AND OBJECTIVES

- Goal 1 Administration: Provide integrated operational support to ensure all programs achieve optimum effectiveness.
 - Objective 1 Provide consistent and timely service to all internal and external customers, including support for advisory bodies.
 - Objective 2 Communicate effectively with all partners and stakeholders to ensure information is provided in an efficient, effective and responsive manner.
 - Objective 3 Advise and execute to provide innovative and lasting solutions to challenging issues.
- Goal 2 Viable Communities: Promote resilient communities that prosper and work in partnership to maintain and improve the quality of life.
 - Objective 1 Develop resilient relationships and networks throughout the county that motivate individuals to contribute to the common good.
 - Objective 2 Provide opportunities for residents to participate in decision-making to ensure outcomes that benefit local communities.
 - Objective 3 Support catalytic collaborations by developing networks among community leaders from diverse fields, as well as across disciplines and interests.
- Goal 3 Economic Development: Advance Marion County's economy by working with policymakers, community leaders and entrepreneurs to grow the economy, increase employment, and improve standards of living.
 - Objective 1 Support an active Economic Development Advisory Board that provides advice and recommendations to the Board of Commissioners regarding economic development and those issues that impact economic growth within Marion County and the region.
 - Objective 2 Support growth of workforce, manufacturing, tourism, agriculture, and other natural resources and related enterprises.
 - Objective 3 Advocate for needed infrastructure that supports current and future economic growth: sewer and water, airports, railways, roadways, ecommerce, etc.

- Objective 4 Contribute through legislative advocacy on issues affecting the economy.
- Objective 5 Provide oversight and management of the county's video lottery funding.
- Goal 4 County Fair: Provide effective and efficient administrative support that ensures the success of the Marion County Fair.
 - Objective 1 Support the fair through efficient support and wise fiscal management utilizing optimum management practices.
 - Objective 2 Support fair board members, provide excellent communication and program coordination, and assist in developing creative revenue sources.
 - Objective 3 Provide excellent customer service to all fair participants through a streamlined registration process, quality coordination, and effective execution of events and activities.
 - Objective 4 Increase fair attendance by three to five percent annually; work with the Marion County Fair Board and event coordinators to identify events that attract attendees to increase fair revenues.
- Goal 5 Dog Services: Protect the people and dogs of Marion County by providing professional and courteous enforcement and sheltering services.
 - Objective 1 Enforce Marion County's animal rescue, dog licensing, and dog control codes.
 - Objective 2 Provide shelter and care for lost dogs until they are reunited with their families or adopted.
 - Objective 3 Return as many dogs as possible to their owners, obtain positive outcomes for the remaining dogs via adoption and transfers to other shelters, rescues, or foster families.
 - Objective 4 Promote public awareness of appropriate treatment of dogs and responsibilities of dog ownership. Provide information on quality dog care.

DEPARTMENT OVERVIEW

The Community Services Department is comprised of six programs that provide a variety of services ranging from viable communities and economic development to overseeing the county fair, dog control, and working with community partners on behalf of Marion County's children, youth and families.

The department promotes strategic alliances between community members, civic and business leaders, social and government service agencies, and other interested parties in an effort to strengthen communities and economies. Additionally, the department manages three advisory boards; maintains the county dog services program for the safety of citizens and dogs alike, including the operation of the shelter; provides support to implement contracts; serves as the fiscal administrator of donations received for the Marion County Reentry Initiative client fund; facilitates the county's economic development efforts, including the oversight of Marion County's Oregon Video Lottery Funds; performs budget and administrative responsibilities for the Marion County Extension and 4-H Service District; and provides the management and administrative responsibilities for the county's resource and referral electronic system, and the Marion County Fair.

RESOURCE AND REQUIREMENT SUMMARY FY 16-17 ACTUAL FY 15-16 FY 17-18 FY 18-19 +/- % **Community Services** BUDGET ADOPTED ACTUAL RESOURCES 342,316 346,419 372,649 372,649 Licenses and Permits 0 0 25,000 6,250 Intergovernmental Federal

0.0%

| | 012,010 | 010,110 | 012,010 | 012,010 | 0.070 |
|------------------------------|-----------|-----------|-----------|-----------|---------|
| Intergovernmental Federal | 0 | 0 | 25,000 | 6,250 | -75.0% |
| Intergovernmental State | 1,777,231 | 1,686,324 | 1,828,390 | 2,079,064 | 13.7% |
| Charges for Services | 363,468 | 349,401 | 309,860 | 348,379 | 12.4% |
| Fines and Forfeitures | 4,667 | 6,986 | 4,000 | 6,000 | 50.0% |
| Interest | 11,953 | 16,681 | 12,763 | 27,100 | 112.3% |
| Other Revenues | 98,624 | 120,500 | 89,700 | 96,550 | 7.6% |
| General Fund Transfers | 1,338,033 | 1,567,842 | 1,897,936 | 2,065,811 | 8.8% |
| Other Fund Transfers | 47,721 | 0 | 0 | 0 | n.a. |
| Settlements | 349,619 | 485,238 | 120,000 | 0 | -100.0% |
| Net Working Capital | 1,614,247 | 1,992,753 | 2,266,028 | 2,712,548 | 19.7% |
| TOTAL RESOURCES | 5,947,879 | 6,572,143 | 6,926,326 | 7,714,351 | 11.4% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 830,749 | 936,380 | 1,151,059 | 1,193,262 | 3.7% |
| Fringe Benefits | 508,651 | 574,468 | 733,162 | 787,254 | 7.4% |
| Total Personnel Services | 1,339,401 | 1,510,848 | 1,884,221 | 1,980,516 | 5.1% |
| Materials and Services | | | | | |
| Supplies | 53,815 | 53,635 | 74,450 | 80,495 | 8.1% |
| Materials | 19,649 | 19,106 | 15,500 | 15,200 | -1.9% |
| Communications | 7,849 | 7,355 | 10,560 | 12,550 | 18.8% |
| Utilities | 29,435 | 29,044 | 29,936 | 45,281 | 51.3% |
| Contracted Services | 1,113,843 | 1,195,116 | 2,971,027 | 3,376,334 | 13.6% |
| Repairs and Maintenance | 9,240 | 8,269 | 36,350 | 10,050 | -72.4% |
| Rentals | 83,081 | 65,815 | 150,979 | 162,375 | 7.5% |
| Insurance | 6,398 | 6,650 | 7,100 | 9,200 | 29.6% |
| Miscellaneous | 30,727 | 49,291 | 50,911 | 87,395 | 71.7% |
| Total Materials and Services | 1,354,038 | 1,434,282 | 3,346,813 | 3,798,880 | 13.5% |
| Administrative Charges | 371,353 | 480,525 | 576,575 | 685,238 | 18.8% |
| Capital Outlay | 11,772 | 0 | 0 | 0 | n.a. |
| Debt Service Principal | 498,354 | 522,968 | 271,092 | 0 | -100.0% |
| Debt Service Interest | 53,709 | 29,096 | 4,940 | 0 | -100.0% |
| Transfers Out | 326,500 | 324,000 | 400,757 | 324,000 | -19.2% |
| Contingency | 0 | 0 | 441,928 | 495,181 | 12.1% |
| Ending Fund Balance | 0 | 0 | 0 | 430,536 | n.a. |
| TOTAL REQUIREMENTS | 3,955,127 | 4,301,718 | 6,926,326 | 7,714,351 | 11.4% |
| FTE | 18.60 | 21.35 | 21.65 | 21.65 | 0.0% |
| | | | | | |

| |] | FUNDS | | | |
|--------------------------------------|--------------------|--------------------|--------------------|---------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 100 General Fund | 540,884 | 635,856 | 857,663 | 886,388 | 11.5% |
| FND 160 Community Services Grants | 305,167 | 287,681 | 143,043 | 266,083 | 3.4% |
| FND 165 Lottery and Economic Dev | 3,423,676 | 3,836,493 | 3,911,922 | 4,389,531 | 56.9% |
| FND 230 Dog Control | 1,208,580 | 1,305,184 | 1,441,365 | 1,565,922 | 20.3% |
| FND 270 County Fair | 469,573 | 506,929 | 572,333 | 606,427 | 7.9% |
| TOTAL RESOURCES | 5,947,879 | 6,572,143 | 6,926,326 | 7,714,351 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 100 General Fund | 540,884 | 635,856 | 857,663 | 886,388 | 11.5% |
| FND 160 Community Services Grants | 107,542 | 175,338 | 143,043 | 266,083 | 3.4% |
| FND 165 Lottery and Economic Dev | 1,724,417 | 1,858,923 | 3,911,922 | 4,389,531 | 56.9% |
| FND 230 Dog Control | 1,207,307 | 1,285,788 | 1,441,365 | 1,565,922 | 20.3% |
| FND 270 County Fair | 374,977 | 345,813 | 572,333 | 606,427 | 7.9% |
| TOTAL REQUIREMENTS | 3,955,127 | 4,301,718 | 6,926,326 | 7,714,351 | 100.0% |

| PROGRAMS | | | | | | | |
|--------------------------|--------------------|--------------------|--------------------|---------------------|--------|--|--|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % | | |
| RESOURCES | | | | | | | |
| CS Administration | 545,613 | 635,856 | 857,663 | 886,388 | 3.3% | | |
| CS Children and Families | 268,614 | 250,820 | 95,242 | 211,151 | 121.7% | | |
| MC Reentry Initiative | 31,823 | 36,861 | 47,801 | 54,932 | 14.9% | | |
| Dog Services | 1,208,580 | 1,305,184 | 1,441,365 | 1,565,922 | 8.6% | | |
| County Fair | 469,573 | 506,929 | 572,333 | 606,427 | 6.0% | | |
| Lottery and Economic Dev | 3,423,676 | 3,836,493 | 3,911,922 | 4,389,531 | 12.2% | | |
| TOTAL RESOURCES | 5,947,879 | 6,572,143 | 6,926,326 | 7,714,351 | 11.4% | | |
| REQUIREMENTS | | | | | | | |
| CS Administration | 545,613 | 635,856 | 857,663 | 886,388 | 3.3% | | |
| CS Children and Families | 80,281 | 158,278 | 95,242 | 211,151 | 121.7% | | |
| MC Reentry Initiative | 22,531 | 17,060 | 47,801 | 54,932 | 14.9% | | |
| Dog Services | 1,207,307 | 1,285,788 | 1,441,365 | 1,565,922 | 8.6% | | |
| County Fair | 374,977 | 345,813 | 572,333 | 606,427 | 6.0% | | |
| Lottery and Economic Dev | 1,724,417 | 1,858,923 | 3,911,922 | 4,389,531 | 12.2% | | |
| TOTAL REQUIREMENTS | 3,955,127 | 4,301,718 | 6,926,326 | 7,714,351 | 11.4% | | |

Community Services Administration Program

- Supports all department program areas, implements department strategic goals, complies with state and federal reporting requirements, and manages the department's budget, human resources, accounts receivable/payable, contracts, trainings, and interdepartmental coordination.
- Supports staff involvement in countywide initiatives, such as strategic planning, safety committee, emergency management, and business continuity planning.
- Provides professional staff support to the Children and Families Commission, Marion County Fair Board, Economic Development Advisory Board, ad hoc task forces, the Community Resource Network, electronic resource and referral, and overall department business.
- Advises, executes, and innovates to provide lasting solutions to challenging issues.
- Supports operation of the Marion County Extension and 4-H Service District.

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|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Community Services | | | | Program: CS A | Administration |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| General Fund Transfers | 545,613 | 635,856 | 857,663 | 886,388 | 3.3% |
| TOTAL RESOURCES | 545,613 | 635,856 | 857,663 | 886,388 | 3.3% |
| REQUIREMENTS | | | | | |
| Personnel Services | 449,916 | 518,471 | 668,127 | 685,521 | 2.6% |
| Materials and Services | 40,332 | 36,629 | 84,246 | 83,197 | -1.2% |
| Administrative Charges | 55,365 | 80,756 | 105,290 | 117,670 | 11.8% |
| TOTAL REQUIREMENTS | 545,613 | 635,856 | 857,663 | 886,388 | 3.3% |
| FTE | 5.29 | 5.54 | 6.65 | 6.65 | 0.0% |

Program Summary

FTE By Position Title By Program

| Program: CS Administration | |
|--|------|
| Position Title | FTE |
| Budget Analyst 1 | 1.00 |
| Community Services Director | 1.00 |
| Community Services Program Coordinator | 1.00 |
| Contracts Specialist | 1.00 |
| Department Specialist 2 | 0.75 |
| Department Specialist 3 | 1.00 |
| Program Coordinator 1 | 0.90 |
| Program CS Administration FTE Total: | 6.65 |

FTE Changes

There are no FTE changes for FY 18-19. In FY 17-18, a 1.0 FTE Management Analyst 2 position was transferred to the Lottery and Economic Development Program; and a 1.0 FTE Contract Specialist position was created.

Community Services Administration Program Budget Justification

RESOURCES

The Community Services Administration Program is funded entirely by

the General Fund. REQUIREMENTS

Increase in Personnel Services are attributed to a 1.5% COLA, step increases, overtime, and fringe benefit cost increases.

In Materials and Services, the only significant changes this year are a \$1,200 reduction in small office equipment, a \$500 decrease in consulting services, and a \$1,000 increase in commercial travel. Funding is maintained at \$30,000 for the electronic resource and referral portal.

Community Services Children and Families Program

- Supports the Marion County Children and Families Commission, a group of influential community leaders appointed to advise the Board of Commissioners on matters that affect the well-being of communities, children, and families.
- Enhances efforts to connect available local resources to those in need through the implementation and use of the Community Resource Network.
- Mobilizes the community through strategies that address systemic issues or hinder prosperous conditions within Marion County.

| | Pr | ogram Summai | ſy | | |
|-------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Community Services | | | Pro | ogram: CS Childrei | n and Families |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental State | 89,303 | 0 | 0 | 110,000 | n.a. |
| Charges for Services | 110 | 350 | 0 | 0 | n.a. |
| Interest | 1,196 | 1,161 | 700 | 900 | 28.6% |
| Other Revenues | 0 | 21,853 | 2,000 | 0 | -100.0% |
| General Fund Transfers | 0 | 39,123 | 0 | 40,000 | n.a. |
| Net Working Capital | 178,006 | 188,333 | 92,542 | 60,251 | -34.9% |
| TOTAL RESOURCES | 268,614 | 250,820 | 95,242 | 211,151 | 121.7% |
| REQUIREMENTS | | | | | |
| Personnel Services | 0 | 42,406 | 0 | 0 | n.a. |
| Materials and Services | 80,281 | 100,284 | 86,542 | 198,758 | 129.7% |
| Administrative Charges | 0 | 15,588 | 0 | 12,393 | n.a. |
| Contingency | 0 | 0 | 8,700 | 0 | -100.0% |
| TOTAL REQUIREMENTS | 80,281 | 158,278 | 95,242 | 211,151 | 121.7% |
| FTE | 0.00 | 0.50 | 0.00 | 0.00 | n.a. |
| FIE | 0.00 | 0.50 | 0.00 | 0.00 | |

Community Services Children and Families Program Budget Justification

RESOURCES

Intergovernmental State and General Fund Transfers are expected to increase due to anticipated Family Check-Up activities.

Net Working Capital decreased due to program activity in the prior year. The remaining funds in this program are accumulated interest earnings gained in prior years from non-General Fund resources.

REQUIREMENTS

The increase in Materials and Services is primarily due to Contracted Services costs associated with the anticipated community health grant. In addition, this program continues its support of community education events and activities, including the annual Together Toward Tomorrow event, Foster Parent Champion, and the Community Resource Network.

Marion County Reentry Initiative Program

- Participates actively in design team meetings, work-groups, and the Marion County Justice Reinvestment Council.
- Provides fiscal management of donations received in support of the Marion County Reentry Initiative. Funds collected are used to address barriers to education, training, employment, and accessing medical care needs.
- Aids in the development and implementation of sustainability plans, as well as identified administrative supports.

| | Pr | ogram Summar | 'Y | | | |
|---------------------------------------|--------------------|--------------------|--------------------|---------------------|---------|--|
| Community Services Program: MC Reentr | | | | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % | |
| RESOURCES | | | | | | |
| Other Revenues | 24,437 | 27,569 | 26,000 | 32,000 | 23.1% | |
| General Fund Transfers | 0 | 0 | 2,000 | 0 | -100.0% | |
| Net Working Capital | 7,386 | 9,292 | 19,801 | 22,932 | 15.8% | |
| TOTAL RESOURCES | 31,823 | 36,861 | 47,801 | 54,932 | 14.9% | |
| REQUIREMENTS | | | | | | |
| Materials and Services | 22,531 | 17,060 | 47,801 | 54,932 | 14.9% | |
| TOTAL REQUIREMENTS | 22,531 | 17,060 | 47,801 | 54,932 | 14.9% | |

Marion County Reentry Initiative Program Budget Justification

RESOURCES

The Resources for the Marion County Reentry Program has increased \$7,131 compared to the prior year, and reflects anticipated donations collected from the annual reentry breakfast, monthly financial support from the community, and Net Working Capital from the previous fiscal year.

REQUIREMENTS

The increase in total Requirements reflects costs associated with this program area: annual reentry fund raising event, support for victim services, and removing barriers for reentry and justice reinvestment clients. Additionally, Marion County will host the 10th anniversary reentry fund raising event in October 2018, which will be held at the Salem Convention Center. Requirements reflects increases in catering and rental space to cover the event costs.

Dog Services Program

- Issues licenses for all dogs and registrations of qualifying animal rescue entities in Marion County.
- Provides shelter and care for lost dogs.
- Provides adoption opportunities to the public to adopt unclaimed lost dogs.
- Provides education to the public about dogs and animal rescue entities.
- Responds to emergency calls involving dogs.
- Issues infractions for violation of the dog control codes.
- Supports community outreach, systems alignment, and community engagement efforts.

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|------------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| Community Services | | | | Program | Dog Services |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Licenses and Permits | 342,316 | 346,419 | 372,649 | 372,649 | 0.0% |
| Charges for Services | 138,801 | 123,709 | 106,300 | 110,800 | 4.2% |
| Fines and Forfeitures | 4,667 | 6,986 | 4,000 | 6,000 | 50.0% |
| Interest | 649 | 629 | 400 | 500 | 25.0% |
| Other Revenues | 28,264 | 30,862 | 22,300 | 22,650 | 1.6% |
| General Fund Transfers | 693,883 | 795,306 | 920,716 | 1,029,423 | 11.8% |
| Net Working Capital | 0 | 1,273 | 15,000 | 23,900 | 59.3% |
| TOTAL RESOURCES | 1,208,580 | 1,305,184 | 1,441,365 | 1,565,922 | 8.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 751,000 | 797,284 | 878,843 | 942,135 | 7.2% |
| Materials and Services | 214,761 | 231,714 | 280,934 | 314,170 | 11.8% |
| Administrative Charges | 229,774 | 256,790 | 281,588 | 284,617 | 1.1% |
| Capital Outlay | 11,772 | 0 | 0 | 0 | n.a. |
| Ending Fund Balance | 0 | 0 | 0 | 25,000 | n.a. |
| TOTAL REQUIREMENTS | 1,207,307 | 1,285,788 | 1,441,365 | 1,565,922 | 8.6% |
| FTE | 11.80 | 11.80 | 12.00 | 12.00 | 0.0% |
| | | | | | |

Program Summary

| Program: Dog Services | |
|-------------------------------|------|
| Position Title | FTF |
| Department Specialist 2 | 2.00 |
| Department Specialist 3 | 1.00 |
| Department Specialist 4 | 1.0 |
| Dog Control Officer | 2.0 |
| Shelter Manager | 1.0 |
| Shelter Operations Manager | 1.0 |
| Shelter Technician | 3.0 |
| Veterinary Technician | 1.0 |
| ogram Dog Services FTE Total: | 12.0 |

FTE Changes

There are no FTE changes in FY 18-19.

Dog Services Program Budget Justification

RESOURCES

General Fund Transfers increased by \$108,707 to support the overall operations costs of the shelter.

The increase in Net Working Capital is from donations earned at the shelter in the prior fiscal year.

REQUIREMENTS

Personnel Services have increased due to step increases, a 1.5% COLA, and fringe benefit cost increases. In addition, the Shelter Operations Manager position was reclassified as a Shelter Operations Supervisor in FY 17-18, resulting in higher wages and fringe benefits costs for that position.

Materials and Services increased compared to the prior fiscal year, primarily because of a \$14,800 increase in water and sewer utility charges. Prior to FY 18-19, the Marion County Jail and Dog Shelter shared a water meter and the jail picked up the water and sewer utility costs for both facilities. Starting July 1, the Dog Shelter will be financially responsible for covering the cost of its own water and sewer bills. In addition, the sub-category Building Maintenance has increased; as a natural result of aging, the shelter now requires a greater number of repair and maintenance visits compared to when it was a new facility.

The Ending Fund Balance increase is donations that are carried forward to the next fiscal year.

County Fair Program

- Provides a showcase for agricultural education and a positive environment for Marion County's youth. The Marion County Fair is the gateway to 4-H and Future Farmers of America (FFA) youth who are selected to compete at the Oregon State Fair.
- Provides a platform for county residents to showcase their art, flowers, foods, textiles, hobbies, poetry, table setting and animals.
- Provides administrative support for the Marion County Fair Board, which is the body charged with organizing, promoting, and managing the fair.
- Accomplishes goals articulated in its strategic plan, which serves as the preparation and staging guide for the annual fair.

| | 11 | ogi ani Sunnia | l y | | |
|-------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Community Services | | | | Program | n: County Fair |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental State | 53,667 | 53,667 | 50,500 | 53,167 | 5.3% |
| Charges for Services | 224,557 | 223,763 | 203,560 | 237,579 | 16.7% |
| Interest | 365 | 686 | 200 | 700 | 250.0% |
| Other Revenues | 45,922 | 36,661 | 39,400 | 41,900 | 6.3% |
| General Fund Transfers | 98,537 | 97,557 | 117,557 | 110,000 | -6.4% |
| Net Working Capital | 46,526 | 94,596 | 161,116 | 163,081 | 1.2% |
| TOTAL RESOURCES | 469,573 | 506,929 | 572,333 | 606,427 | 6.0% |
| REQUIREMENTS | | | | | |
| Personnel Services | 62,080 | 56,055 | 11,201 | 11,375 | 1.6% |
| Materials and Services | 293,061 | 267,311 | 448,019 | 518,288 | 15.7% |
| Administrative Charges | 19,837 | 22,447 | 20,744 | 20,176 | -2.7% |
| Transfers Out | 0 | 0 | 47,557 | 0 | -100.0% |
| Contingency | 0 | 0 | 44,812 | 56,588 | 26.3% |
| TOTAL REQUIREMENTS | 374,977 | 345,813 | 572,333 | 606,427 | 6.0% |
| FTE | 0.51 | 0.51 | 0.00 | 0.00 | n.a. |
| | | | | | |

Program Summary

County Fair Program Budget Justification

RESOURCES

Charges for Services increased compared to the prior fiscal year. Within the category, the following sub-categories increased: ticket sales for the 2018 fair, food booth fees, carnival fees, and sponsorships.

The increase in General Fund Transfers reflects an increase for asphalt paving at the Oregon State Fairgrounds.

REQUIREMENTS

Materials and Services has increased by \$130,269, due to the fairground rental agreement noted in Resources, and also because of increases in event coordination, marketing, stage, grounds cleanup services. The decrease in Transfers Out reflects the one-time transfer made to the General Fund in FY 17-18 to cover the transferring Fair Coordinator position.

Contingency has decreased \$28,224. In FY 16-17, the County Fair Program carried forward a significant one-time savings from an asphalt paving agreement between Marion County and the Oregon State Fair Council. A portion of those savings was utilized to fund operations in FY 17-18 and FY 18-19; the remainder has been budgeted toward Contingency to cover unanticipated program expenses and future fairground rental costs.

Lottery and Economic Development Program

- Develops policies and procedures that guide the department in its administration of Oregon Lottery Funds allocations; including contract management, and monitoring programs' compliance with statutes and rules.
- · Performs transparent fiscal management of the county's economic development budget.
- Enhances the county's economic development interests through innovation, leadership and sustainable practices.
- Facilitates the development, implementation, and execution of the county's economic development strategic plan that supports a comprehensive, coordinated, and responsive framework that addresses the specific economic needs of the county and its citizens.
- Facilitates and supports the Economic Development Advisory Board, as well as provides administrative support that aids in the effectiveness of the county's efforts.
- Provides support to the Oregon Garden Foundation by assisting the foundation with strategic, financial, and long range planning efforts.

| Community Services | | | Prog | gram: Lottery and H | Economic Dev |
|---------------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 0 | 0 | 25,000 | 6,250 | -75.0% |
| Intergovernmental State | 1,634,262 | 1,632,657 | 1,777,890 | 1,915,897 | 7.8% |
| Charges for Services | 0 | 1,579 | 0 | 0 | n.a. |
| Interest | 9,744 | 14,204 | 11,463 | 25,000 | 118.1% |
| Other Revenues | 0 | 3,555 | 0 | 0 | n.a. |
| Other Fund Transfers | 47,721 | 0 | 0 | 0 | n.a. |
| Settlements | 349,619 | 485,238 | 120,000 | 0 | -100.0% |
| Net Working Capital | 1,382,330 | 1,699,259 | 1,977,569 | 2,442,384 | 23.5% |
| TOTAL RESOURCES | 3,423,676 | 3,836,493 | 3,911,922 | 4,389,531 | 12.2% |
| REQUIREMENTS | | | | | |
| Personnel Services | 76,405 | 96,631 | 326,050 | 341,485 | 4.7% |
| Materials and Services | 703,071 | 781,284 | 2,399,271 | 2,629,535 | 9.6% |
| Administrative Charges | 66,377 | 104,944 | 168,953 | 250,382 | 48.2% |
| Debt Service Principal | 498,354 | 522,968 | 271,092 | 0 | -100.0% |
| Debt Service Interest | 53,709 | 29,096 | 4,940 | 0 | -100.0% |
| Transfers Out | 326,500 | 324,000 | 353,200 | 324,000 | -8.3% |
| Contingency | 0 | 0 | 388,416 | 438,593 | 12.9% |
| Ending Fund Balance | 0 | 0 | 0 | 405,536 | n.a. |
| TOTAL REQUIREMENTS | 1,724,417 | 1,858,923 | 3,911,922 | 4,389,531 | 12.2% |
| FTE | 0.97 | 3.00 | 3.00 | 3.00 | 0.0% |

Program Summary

FTE By Position Title By Program

| Program: Lottery and Economic Dev | |
|-----------------------------------|------|
| Position Title | FTE |
| Economic Development Coordinator | 1.00 |

| Program: Lottery and Economic Dev | |
|---|------|
| Position Title | FTE |
| Management Analyst 2 | 2.00 |
| Program Lottery and Economic Dev FTE Total: | 3.00 |

FTE Changes

There are no FTE changes in FY 18-19. In FY 17-18, a 1.0 FTE Management Analyst 2 position was transferred from the CS Administration Program to the Lottery and Economic Development Program; and 1.0 FTE Economic Development Coordinator position was eliminated.

Lottery and Economic Development Program Budget Justification

RESOURCES

Intergovernmental Federal decreased by \$18,750. A \$50,000 United States Department of Agriculture grant was awarded in FY 16-17 for broadband planning; the remaining \$6,250 budgeted in FY 18-19 reflects the final payout of that grant.

The elimination of Settlement Resources is due to Marion County's total forgiveness of the outstanding Oregon Garden Foundation debt as outlined in the new agreement that removes Marion County.

Intergovernmental State comprises Oregon Video Lottery distributions and an anticipated one-time \$50,000 Business Oregon grant to support countywide broadband planning. Video Lottery distributions are expected to increase by more than \$168,000, based on projections provided by the Oregon Office of Economic Analysis.

REQUIREMENTS

Increases in Personnel Services are attributed to a 1.5% COLA, step increases, overtime, and fringe benefit cost increases.

Materials and Services increased because of several new funding priorities identified in the 2018-22 Marion County Economic Development Strategic plan. Included in the FY 18-19 budget is funding for the Brooks community plan, a regional land inventory analysis, a workforce housing analysis, and more. In addition, the Lottery and Economic Development program continues its support of the North Santiam Joint Wastewater Project, community infrastructure projects, and county-wide broadband internet planning. Funding is maintained for the program's grant programs: Community Projects Grants, Business Development Grants, and strategic, regional and county-wide grants.

Debt Service Principal and Interest are eliminated from the budget in FY 18-19; in 2017, Marion County made the final payment owed on the Oregon Garden bonds.

KEY DEPARTMENT ACCOMPLISHMENTS

- In FY 17-18, the shelter added a certified dog behaviorist and secured more than 30 new foster families to help improve outcomes of dogs with medical and behavior issues.
- A record number of community members participated in the Marion County Fair's public competitions. Participation increased 76% from the prior year.
- The Marion County Fair received three awards of excellence and significant contributions to fairs in Oregon for its Outstanding Fair Website, Outstanding Youth Project, and Public Competition Innovation.
- Hosted the 4th annual Together Toward Tomorrow event with almost400 in attendance. Several community-based organizations are implementing the Hope Scale into their work with clients and staff; the presence of hope is one of the top predictors of well-being for both children and adults.
- The Family Check-Up project achieved its goal of building capacity with local family and youthserving organizations. The project trained 63 practitioners from 17 different community organizations in Family Check-Up and the more intensive Everyday Parenting training sessions.
- The Community Resource Network (CRN) has more than 280 members who shared and identified community resources to address unmet needs in Marion County. Over the past year, more than 80 requests were fulfilled through the CRN.
- Completed the first strategic plan for the economic development program and broadened the program's capacity.
- Presented a case study on the North Santiam River Canyon's waste water infrastructure issues and the challenges at the Oregon Business Plan Leadership Summit. All four of the cities in the canyon are collaborating and seeking to develop a water service district to address the communities's waste water infrastructure needs.
- Conducted a county-wide broadband study that gathered consumer input on existing broadband services, reliability of internet access, current speed, and future business broadband needs. The information will guide the county's work with private sector broadband providers.
- After attending the 2016 MCRI Community Breakfast, a community member stepped forward to coordinate volunteers who provided seven monthly workshops for reentry clients during 2017. Forty-four individuals participated in topics ranging from cooking to fitness to dress for success.

KEY INDICATORS

#1: Support of reintegration into Communities

Definition and Purpose

This Key Indicator ties to the county's strategic plan relating to public safety. Goal #3 - Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Significance

The Community Services Department helps to raise awareness, fundraise, and manage funds on behalf of the Marion County Parole and Probation Office that can be utilized to address the factors that contribute to recidivism rates.

Data Units Fiscal Year

Marion County Client Services Fund

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| \$18,949 | \$22,371 | \$19,417 | \$18,415 | \$21,000 |

Explanation of Trends and Changes

The Marion County Client Fund supports re-integration of previously incarcerated individuals by removing barriers to a successful transition into the community. It is anticipated that fundraising efforts will increase in FY 18-19, mainly because a larger venue has been secured to recognize the program's 10th anniversary.

2: Return of Dogs to the Community and Increased Licensing

Definition and Purpose

The Marion County Dog Shelter uses animal sheltering best practices that result in identifying the best outcome for each sheltered dog. This Key Indicator measures the number of dogs that are reunited with their owners, adopted, placed in another safe environment, as well as the number of licenses issued. Returning dogs to their owners and releasing healthy, safe dogs back into the community is a primary goal of the Marion County Dog Shelter.

Significance

Marion County Dog Services is responsible for enforcing all provisions of Marion County Code 6.05, including dog licensing and control ordinances. The use of animal sheltering best practices in a shelter's daily decision making typically results in a return to the community, or live release, rate of 90 to 94 percent. The shelter's goal is to return as many dogs as possible to their owners and to obtain positive outcomes for the rest through adoption, fostering, rescue groups, and partnering shelters. This indicator links to Marion County Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability, and to Goal #6: Promote the overall health of people in Marion County by improving the delivery of quality health services and supporting community-based prevention efforts.

The county's dog control code requires the licensing of dogs by six months of age. License revenues help to support the Dog Services Program, increases the likelihood of reuniting a dog with their family, contributes to public safety, and indicates a valid rabies vaccine, which is a requirement for all licensed dogs.

Data Units

Percent of lost dogs returned to the community.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| Return to the | Return to the | Return to the | Return to the | Return to the |
| community = | community = | community = | community = | community = |
| 83% | 88% | 89% | 90% | 90% |

Licenses issued.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-------------------|-------------------|-------------------|----------------------|----------------------|
| New/renewal | New/renewal | New/renewal | New/renewal | New/ renewal |
| licenses = 15,644 | licenses = 14,577 | licenses = 14,811 | licenses = 14,000 | licenses = 14,900 |

Explanation of Trends and Changes

As the shelter's return to the community rate nears 90 percent, the average number of days dogs remain in the shelter is expected to rise. Therefore, to combat the rising cost of caring for unadopted dogs, the shelter will continue to expand its partnerships with rescue groups and enhancing its Foster Families Program.

In FY 17-18, the dog licensing data continues to reflect static licensing rates. The anticipated implementation of an online animal management and licensing software program, which includes an improved customer friendly interface, was expected to be fully implemented in the fall of 2017. However, the rollout of the software was delayed and is anticipated to be operational in the summer of 2018. The availability of the new software is expected to address dog licensing access barriers and assist the shelter with compliance notifications for dog owners. In FY 18-19, the estimated number of new or renewed dog licenses is 14,900, which represents a nine percent increase from the FY 17-18 estimated figures.

3: Economic Development Projects

Definition and Purpose

Oregon law requires that 2.5% of Oregon Video Lottery net profits be transferred to Oregon counties for local economic development purposes. The public views the economic health of the community in very practical and personal terms. For example, the cost of housing compared to income, and commutes to work. The private sector business community looks closely at the cost and ease of doing business and the availability of helpful resources. Marion County is committed to creating a healthy economic environment for residents and businesses to grow and thrive.

Lottery funding supports activities aimed at helping communities thrive as great places to live, work, raise a family, and start and grow a business. A portion of lottery funding supports community development, infrastructure projects, organizations that focus on economic development, private businesses, and other economic development priorities.

Significance

The calendar year Key Indicators measure housing costs, annual income and travel time to work, which are key economic well-being indicators. Economic development programs should have at least a neutral, and hopefully a beneficial, effect on these important family considerations. Marion County has a role and some influence on housing and transportation in the county. The housing figures and the commute data are from the US Census and are appearing for the first time.

The fiscal year Key Indicators measure monies Marion County invested in communities and local businesses through grants and awards. Support of private sector business starts and expansions is measured by dollar amount, the number of awards approved annually for cities, businesses, and organizations that promote economic development in Marion County. These selected indicators support the county strategic priority for economic development and falls under the Marion County Goal #4: Demonstrate a supportive attitude toward employers, businesses, and property owners that promote economic development and high standards of livability in Marion County.

Data Units Calendar Year

Median Monthly Housing Cost

| CY 2013 Actual | CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | |
|----------------|----------------|----------------|----------------|----------------|--|
| \$944 | \$937 | \$930 | \$939 | \$939 | |

Median Annual Income

| CY 2013 Actual | CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual |
|----------------|----------------|----------------|----------------|----------------|
| \$46,885 | \$47,360 | \$48,432 | \$50,775 | \$50,775 |

Housing Cost as a Percentage of Median Income

| CY 2013 Actual | CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual |
|----------------|----------------|----------------|----------------|----------------|
| 24% | 24% | 23% | 22% | 22% |

Mean Travel Time to Work

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | |
|----------------|----------------|----------------|----------------|--|
| NA | 22.3 | 23.0 | 23.0 | |

Data Units Fiscal Year

Private Investments Leveraged by Business Development Grants

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| \$623,307 | \$2,668,750 | \$1,166,706 | \$300,000 | \$300,000 |

Business Development Grants Recommended by the Economic Development Advisory Board

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate | |
|------------------|------------------|------------------|----------------------|----------------------|--|
| \$195,000 across | \$128,250 across | \$230,000 across | \$150,000 across | \$150,000 across | |
| 6 awards | 4 awards | 6 awards | 3 awards | 3 awards | |

Community Projects Grants Recommended by the Economic Development Advisory Board

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-------------------|-------------------|----------------------|----------------------|
| \$60,000 across | \$95,298 across 9 | \$85,670 across 7 | \$100,000 across | \$150,000 across |
| 4 awards | awards | awards | 10 awards | 15 awards |

Regional or Countywide Grants

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Estimate | FY 17-18 Estimate | FY 18-19 Estimate | |
|------------------|------------------|----------------------|----------------------|----------------------|--|
| \$395,000 across | \$435,000 across | \$420,000 across | \$420,000 across | \$495,000 across | |
| 3 awards | 4 awards | 4 awards | 4 awards | 7 awards | |

Explanation of Trends and Changes

Commuter and housing median data following the recession and housing market meltdown show that Marion County is an attractive place to live, work and operate a business. Going forward, the strong national and state economy, housing pressure influenced partly by issues in the Portland Metro area, and land supply may tend to create a negative effect on these quality of life indicators. There are a number of very nuanced facets that can be explored to inform policy options.

In FY 14-15, the administration of the Economic Development Program transitioned to the Community Services Department. Since FY 15-16, grant monies were awarded to businesses for expansions or enhancements and to cities to increase the livability of communities. All awards focused on specific projects that helped grow the local economy and improve the standard of living in the county.

Due to Marion County's expansion of its economic development program, a 15% increase in strategic regional or countywide grants is anticipated. The increase will require regional and countywide partner organizations to fulfill new projects or activities that enhance Marion County's local economy.

4: Fair Attendance

Definition and Purpose

This indicator measures the number of people who attend the annual Marion County Fair. This provides one method of gauging local interest in the county fair.

Significance

This Key Indicator supports Marion County Goal #4: Economic Development - Demonstrate a supportive attitude toward employers, business, and property owners that promotes economic development and high standards of livability in Marion County. The Marion County Fair's purpose is to promote the diverse agricultural and cultural heritage of Marion County through active participation of its citizens and to provide a pathway for 4-H and Future Farmers of America involved youth to advance and compete at the Oregon State Fair.

Data Units Calendar Year

| C | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|---|----------------|----------------|----------------|---------------------|---------------------|
| | 25,970 | 20,899 | 24,122 | 24,500 | 25,000 |

Explanation of Trends and Changes

Fair attendance at the 2017 fair was higher than projected. We attribute the increase in fair attendance to excellent weather, increased participation in the public competitions and the new software program associated - ShoWorks. The S.T.E.A.M. program (Science, Technology, Engineering, Arts/Agriculture, and Mathematics) was enhanced in 2017; drawing more partners and participants. The big name entertainment draws were national acts Diamond Rio and Night Ranger.

A slight increase in the 2018 fair's attendance is anticipated due to the secured big name entertainment acts, the growth of the S.T.E.A.M. program, increased sponsorships, and use of social media to promote the coming fair.

| | Resou | rces by Fu | nd Detail | | | |
|------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 540,884 | 635,856 | 857,663 | 886,388 | 886,388 | 886,388 |
| General Fund Transfers Total | 540,884 | 635,856 | 857,663 | 886,388 | 886,388 | 886,388 |
| General Fund Total | 540,884 | 635,856 | 857,663 | 886,388 | 886,388 | 886,388 |
| 160 - Community Services Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Intergovernmental State | | | | | | |
| 332101 OCCF Great Start | (8,077) | 0 | 0 | 0 | 0 | 0 |
| 332990 Other State Revenues | 97,380 | 0 | 0 | 110,000 | 110,000 | 110,000 |
| Intergovernmental State Total | 89,303 | 0 | 0 | 110,000 | 110,000 | 110,000 |
| Charges for Services | | | | | | |
| 341380 Workshop Fees | 110 | 350 | 0 | 0 | 0 | 0 |
| Charges for Services Total | 110 | 350 | 0 | 0 | 0 | 0 |
| Interest | | | | | | |
| 361000 Investment Earnings | 1,196 | 1,161 | 700 | 900 | 900 | 900 |
| Interest Total | 1,196 | 1,161 | 700 | 900 | 900 | 900 |
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 0 | 8,862 | 0 | 0 | 0 | 0 |
| 373100 Special Program Donations | 24,437 | 40,560 | 28,000 | 32,000 | 32,000 | 32,000 |
| Other Revenues Total | 24,437 | 49,422 | 28,000 | 32,000 | 32,000 | 32,000 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 4,729 | 39,123 | 2,000 | 40,000 | 40,000 | 40,000 |
| General Fund Transfers Total | 4,729 | 39,123 | 2,000 | 40,000 | 40,000 | 40,000 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 185,392 | 197,625 | 112,343 | 83,183 | 83,183 | 83,183 |
| Net Working Capital Total | 185,392 | 197,625 | 112,343 | 83,183 | 83,183 | 83,183 |
| Community Services Grants Total | 305,167 | 287,681 | 143,043 | 266,083 | 266,083 | 266,083 |
| 165 - Lottery and Economic Dev | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Intergovernmental Federal | | | | | | |
| 331014 US Dept of Agriculture | 0 | 0 | 25,000 | 6,250 | 6,250 | 6,250 |
| Intergovernmental Federal Total | 0 | 0 | 25,000 | 6,250 | 6,250 | 6,250 |
| Intergovernmental State | | | | | | |
| 332021 Video Lottery | 1,634,262 | 1,632,657 | 1,777,890 | 1,865,897 | 1,865,897 | 1,865,897 |
| 332990 Other State Revenues | 0 | 0 | 0 | 50,000 | 50,000 | 50,000 |
| Intergovernmental State Total | 1,634,262 | 1,632,657 | 1,777,890 | 1,915,897 | 1,915,897 | 1,915,897 |
| Charges for Services | | | | | | |
| 341380 Workshop Fees | 0 | 1,579 | 0 | 0 | 0 | 0 |
| Charges for Services Total | 0 | 1,579 | 0 | 0 | 0 | 0 |
| Interest | | | | | | |
| 361000 Investment Earnings | 9,744 | 14,204 | 11,463 | 25,000 | 25,000 | 25,000 |
| g | 9,744 | 14,204 | 11,463 | 25,000 | 25,000 | 25,000 |

| 165 - Lottery and Economic Dev | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|---------------------------|--------------------|------------------------|------------------------|------------------------|
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 0 | 3,555 | 0 | 0 | 0 | 0 |
| Other Revenues Total | 0 | 3,555 | 0 | 0 | 0 | 0 |
| Other Fund Transfers | | | | | | |
| 381170 Transfer from CD Block Grants | 47,721 | 0 | 0 | 0 | 0 | 0 |
| Other Fund Transfers Total | 47,721 | 0 | 0 | 0 | 0 | 0 |
| Settlements | | | | | | |
| 382100 Settlements | 349.619 | 485,238 | 120,000 | 0 | 0 | 0 |
| Settlements Total | 349,619 | 485,238 | 120,000 | 0 | 0 | 0 |
| Net Working Capital | , | , | , | | | |
| 392000 Net Working Capital Unrestr | 1,382,330 | 1,699,259 | 1,977,569 | 2,442,384 | 2,442,384 | 2,442,384 |
| Net Working Capital Total | 1,382,330 | 1,699,259 | 1,977,569 | 2,442,384 | 2,442,384 | 2,442,384 |
| Lottery and Economic Dev Total | 3,423,676 | 3,836,493 | 3,911,922 | 4,389,531 | 4,389,531 | 4,389,531 |
| 230 - Dog Control | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Licenses and Permits | | | | | | |
| 322000 Dog Licenses | 341,166 | 345,769 | 371,899 | 371,899 | 371,899 | 371,899 |
| 322020 Animal Rescue Licenses | 1.150 | 650 | 750 | 750 | 750 | 750 |
| Licenses and Permits Total | 342,316 | 346,419 | 372,649 | 372,649 | 372,649 | 372,649 |
| Charges for Services | | | , | | | |
| 341590 Impound Fees | 21,749 | 22,418 | 20,000 | 22,000 | 22,000 | 22,000 |
| 341600 Board Fees | 27,030 | 28,151 | 26,000 | 28,000 | 22,000 | 22,000 |
| 341605 Dog Adoption Fees | 58,733 | 58,997 | 52,000 | 52,000 | 52,000 | 52,000 |
| 341950 Retail Sales | 985 | 1,113 | 800 | 800 | 800 | 800 |
| 341998 Dog Shelter Donation Credits | 0 | (1,577) | 0 | 0 | 000 | 000 |
| 341999 Other Fees | 6,021 | 5,982 | 6,000 | 6,000 | 6,000 | 6,000 |
| 344999 Other Reimbursements | 24,283 | 8,626 | 1,500 | 2,000 | 2,000 | 2,000 |
| Charges for Services Total | 138,801 | 123,709 | 106,300 | 110,800 | 110,800 | 110,800 |
| Fines and Forfeitures | | | | | | |
| 351100 Dog Fines | 4,667 | 6,986 | 4,000 | 6,000 | 6,000 | 6,000 |
| Fines and Forfeitures Total | 4,667 | 6,986 | 4,000 | 6,000 | 6,000 | 6,000 |
| Interest | ., | -,, | ., | -, | -, | -, |
| 361000 Investment Earnings | 649 | 629 | 400 | 500 | 500 | 500 |
| Interest Total | <u>649</u> | 629 | 400 | 500 | 500 | 500 |
| Other Revenues | 012 | 022 | 100 | 200 | 200 | 200 |
| 371000 Miscellaneous Income | 1 | 0 | 0 | 100 | 100 | 100 |
| | 1 | 0 | 0 | 100 | 100 | 100 |
| 371100 Recoveries from Collections 372000 Over and Short | 7,395 | 8,770 93 | 5,200 | 5,300 | 5,300 | 5,300 |
| 373100 Special Program Donations | 20,828 | 22,000 | 17,000 | 17,150 | 17,150 | 17,150 |
| Other Revenues Total | 20,828 | 30,862 | 22,300 | 22,650 | 22,650 | 22,650 |
| | 20,204 | 50,002 | 22,500 | 22,030 | 22,050 | 22,030 |
| General Fund Transfers | <i>c</i> oc coc | 707 00 - | 000 51 - | 1.000.105 | 1.000.100 | 1.020.107 |
| 381100 Transfer from General Fund | 693,883 693,883 | 795,306 795,306 | 920,716 920,716 | 1,029,423 1,029,423 | 1,029,423 1,029,423 | 1,029,423 1,029,423 |

| 230 - Dog Control | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Net Working Capital | | | | | | |
| 391000 Net Working Capital Restricted | 0 | 1,273 | 15,000 | 23,900 | 23,900 | 23,900 |
| Net Working Capital Total | 0 | 1,273 | 15,000 | 23,900 | 23,900 | 23,900 |
| Dog Control Total | 1,208,580 | 1,305,184 | 1,441,365 | 1,565,922 | 1,565,922 | 1,565,922 |
| 270 - County Fair | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Intergovernmental State | | | | | | |
| 332200 County Fair Subsidies | 53,667 | 53,667 | 50,500 | 53,167 | 53,167 | 53,167 |
| Intergovernmental State Total | 53,667 | 53,667 | 50,500 | 53,167 | 53,167 | 53,167 |
| Charges for Services | | | | | | |
| 341530 Gate Receipts | 85,744 | 75,934 | 72,000 | 78,780 | 78,780 | 78,780 |
| 341540 Food Booth Fees | 38,509 | 34,256 | 35,000 | 42,735 | 42,735 | 42,735 |
| 341550 Commercial Space Rental Fees | 23,781 | 28,008 | 18,260 | 25,981 | 25,981 | 25,981 |
| 341555 Sponsor Fees | 47,700 | 54,374 | 50,000 | 57,774 | 57,774 | 57,774 |
| 341560 Carnival Fees | 17,523 | 19,659 | 17,000 | 21,532 | 21,532 | 21,532 |
| 341565 Stall Fees | 4,118 | 2,910 | 3,500 | 2,777 | 2,777 | 2,777 |
| 341580 Camping Fees | 6,900 | 8,295 | 7,500 | 7,700 | 7,700 | 7,700 |
| 341860 Grand Safety Station Fees | 186 | 191 | 150 | 200 | 200 | 200 |
| 344999 Other Reimbursements | 96 | 136 | 150 | 100 | 100 | 100 |
| Charges for Services Total | 224,557 | 223,763 | 203,560 | 237,579 | 237,579 | 237,579 |
| Interest | | | | | | |
| 361000 Investment Earnings | 365 | 686 | 200 | 700 | 700 | 700 |
| Interest Total | 365 | 686 | 200 | 700 | 700 | 700 |
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 27,638 | 19,233 | 19,100 | 21,600 | 21,600 | 21,600 |
| 372000 Over and Short | (40) | 99 | 100 | 100 | 100 | 100 |
| 373100 Special Program Donations | 18,324 | 17,329 | 20,200 | 20,200 | 20,200 | 20,200 |
| Other Revenues Total | 45,922 | 36,661 | 39,400 | 41,900 | 41,900 | 41,900 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 98,537 | 97,557 | 117,557 | 110,000 | 110,000 | 110,000 |
| General Fund Transfers Total | 98,537 | 97,557 | 117,557 | 110,000 | 110,000 | 110,000 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 46,526 | 94,596 | 161,116 | 163,081 | 163,081 | 163,081 |
| Net Working Capital Total | 46,526 | 94,596 | 161,116 | 163,081 | 163,081 | 163,081 |
| County Fair Total | 469,573 | 506,929 | 572,333 | 606,427 | 606,427 | 606,427 |
| Community Services Grand Total | 5,947,879 | 6,572,143 | 6,926,326 | 7,714,351 | 7,714,351 | 7,714,351 |

| Requirements by Fund Detail | | | | | | |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 322 | 0 | 0 | C |
| 511110 Regular Wages | 226,809 | 267,236 | 394,618 | 399,363 | 399,363 | 399,363 |
| 511120 Temporary Wages | 25,422 | 0 | 0 | 0 | 0 | (|
| 511130 Vacation Pay | 11,229 | 21,633 | 0 | 0 | 0 | (|
| 511140 Sick Pay | 4,545 | 7,270 | 0 | 0 | 0 | (|
| 511150 Holiday Pay | 9,843 | 13,121 | 0 | 0 | 0 | (|
| 511160 Comp Time Pay | 327 | 549 | 0 | 0 | 0 | C |
| 511210 Compensation Credits | 9,468 | 10,949 | 12,441 | 13,174 | 13,174 | 13,174 |
| 511280 Cell Phone Pay | 394 | 403 | 800 | 800 | 800 | 800 |
| 511420 Premium Pay | 336 | 720 | 2,100 | 4,589 | 4,589 | 4,589 |
| 511450 Premium Pay Temps | 579 | 0 | 0 | 0 | 0 | C |
| Salaries and Wages Total | 288,952 | 321,880 | 410,281 | 417,926 | 417,926 | 417,926 |
| Fringe Benefits | | | | | | |
| 512110 PERS | 45,226 | 50,791 | 78,563 | 79,620 | 79,620 | 79,620 |
| 512120 401K | 6,998 | 7,427 | 7,860 | 8,238 | 8,238 | 8,238 |
| 512130 PERS Debt Service | 12,525 | 15,951 | 20,353 | 24,752 | 24,752 | 24,752 |
| 512200 FICA | 21,462 | 23,675 | 30,291 | 30,987 | 30,987 | 30,987 |
| 512310 Medical Insurance | 60,076 | 85,448 | 105,672 | 108,564 | 108,564 | 108,564 |
| 512320 Dental Insurance | 5,351 | 8,398 | 10,500 | 10,790 | 10,790 | 10,790 |
| 512330 Group Term Life Insurance | 416 | 609 | 752 | 756 | 756 | 756 |
| 512340 Long Term Disability Insurance | 1,074 | 1,260 | 1,683 | 1,693 | 1,693 | 1,693 |
| 512400 Unemployment Insurance | 1,153 | 1,185 | 1,505 | 1,526 | 1,526 | 1,526 |
| 512520 Workers Comp Insurance | 149 | 147 | 197 | 200 | 200 | 200 |
| 512600 Wellness Program | 167 | 231 | 280 | 280 | 280 | 280 |
| 512610 Employee Assistance Program | 120 | 169 | 190 | 189 | 189 | 189 |
| 512700 County HSA Contributions | 1,518 | 1,300 | 0 | 0 | 0 | C |
| Fringe Benefits Total | 156,235 | 196,592 | 257,846 | 267,595 | 267,595 | 267,595 |
| Personnel Services Total | 445,187 | 518,471 | 668,127 | 685,521 | 685,521 | 685,521 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 5,414 | 1,748 | 4,900 | 4,975 | 4,975 | 4,975 |
| 521110 First Aid Supplies | 0 | 0 | 75 | 0 | 0 | 0 |
| 521190 Publications | 408 | 14 | 150 | 370 | 370 | 370 |
| Supplies Total | 5,822 | 1,762 | 5,125 | 5,345 | 5,345 | 5,345 |
| Materials | | | | | | |
| 522150 Small Office Equipment | 315 | 3,908 | 5 200 | 4,000 | 4,000 | 4,000 |
| 522160 Small Departmental Equipment | 0 | 686 | 5,200 | 4,000 | 4,000 | 4,000 |
| 522100 Small Departmental Equipment | 3,809 | 080 | 2,300 | 2,300 | 2,300 | 2,300 |
| 522170 Computers Non Capital 522180 Software | 0 | 1,404 | 3,200 | 2,500 | 2,500 | 2,500 |
| Materials Total | 4,124 | 5,998 | 10,700 | 2,300 8,800 | 8,800 | 8,800 |
| | 7,127 | 5,770 | 10,700 | 0,000 | 0,000 | 0,000 |
| Communications | c - | | | 4 | | ~ |
| 523010 Telephone Equipment | 85 | 0 | 100 | 150 | 150 | 150 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 523040 Data Connections | 1,440 | 1,745 | 1,500 | 1,800 | 1,800 | 1,800 |
| 523050 Postage | 131 | 166 | 300 | 350 | 350 | 350 |
| 523060 Cellular Phones | 1,353 | 1,219 | 1,100 | 1,500 | 1,500 | 1,500 |
| 523090 Long Distance Charges | 0 | 0 | 200 | 100 | 100 | 100 |
| Communications Total | 3,009 | 3,130 | 3,200 | 3,900 | 3,900 | 3,900 |
| Utilities | | | | | | |
| 524010 Electricity | 4,267 | 4,437 | 4,604 | 5,014 | 5,014 | 5,014 |
| 524020 Street Light Electricity | 0 | 3 | 3 | 3 | 3 | 3 |
| 524040 Natural Gas | 43 | 58 | 41 | 43 | 43 | 43 |
| 524050 Water | 74 | 84 | 84 | 74 | 74 | 74 |
| 524070 Sewer | 124 | 185 | 185 | 164 | 164 | 164 |
| 524090 Garbage Disposal and | | | | | | |
| Recycling | 485 | 359 | 271 | 277 | 277 | 277 |
| Utilities Total | 4,993 | 5,126 | 5,188 | 5,575 | 5,575 | 5,575 |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 0 | 400 | 500 | 0 | 0 | 0 |
| 525175 Temporary Staffing | 0 | 0 | 0 | 0 | 0 | 0 |
| 525430 Programming and Data Services | 79 | 0 | 0 | 30,000 | 30,000 | 30,000 |
| 525450 Subscription Services | 250 | 601 | 700 | 700 | 700 | 700 |
| 525710 Printing Services | 107 | 23 | 2,000 | 2,000 | 2,000 | 2,000 |
| 525715 Advertising | 1,205 | 0 | 500 | 500 | 500 | 500 |
| Contracted Services Total | 1,641 | 1,024 | 3,700 | 33,200 | 33,200 | 33,200 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 0 | 0 | 250 | 250 | 250 | 250 |
| 526021 Computer Software | 0 | 0 | 30,000 | 0 | 0 | 0 |
| Maintenance | | | | | | |
| 526030 Building Maintenance | 3,951 | 2,339 | 600 | 1,000 | 1,000 | 1,000 |
| Repairs and Maintenance Total | 3,951 | 2,339 | 30,850 | 1,250 | 1,250 | 1,250 |
| Rentals | | | | | | |
| 527120 Motor Pool Mileage | 204 | 432 | 1,350 | 1,350 | 1,350 | 1,350 |
| 527130 Parking | 63 | 0 | 50 | 50 | 50 | 50 |
| 527240 Condo Assn Assessments | 5,270 | 5,095 | 5,583 | 5,227 | 5,227 | 5,227 |
| 527300 Equipment Rental | 6,799 | 8,463 | 9,300 | 9,300 | 9,300 | 9,300 |
| Rentals Total | 12,335 | 13,990 | 16,283 | 15,927 | 15,927 | 15,927 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 67 | 200 | 750 | 150 | 150 | 150 |
| 529120 Commercial Travel | 61 | 435 | 0 | 1,000 | 1,000 | 1,000 |
| 529130 Meals | 118 | 73 | 0 | 400 | 400 | 400 |
| 529140 Lodging | 0 | 262 | 0 | 0 | 0 | 0 |
| 529210 Meetings | 1,208 | 314 | 3,500 | 2,700 | 2,700 | 2,700 |
| 529220 Conferences | 985 | 473 | 650 | 650 | 650 | 650 |
| 529230 Training | 506 | 684 | 2,750 | 2,750 | 2,750 | 2,750 |
| 529300 Dues and Memberships | 175 | 305 | 1,000 | 1,000 | 1,000 | 1,000 |
| 529590 Special Programs Other | 1,038 | 0 | 0 | 0 | 0 | 0 |
| 529650 Pre Employment Costs | 40 | 28 | 50 | 50 | 50 | 50 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--|--|---|---|---|---------------------|
| Materials and Services | | | | | | |
| 529740 Fairs and Shows | 0 | 42 | 300 | 300 | 300 | 300 |
| 529910 Awards and Recognition | 198 | 276 | 100 | 100 | 100 | 100 |
| 529999 Miscellaneous Expense | 61 | 166 | 100 | 100 | 100 | 100 |
| Miscellaneous Total | 4,457 | 3,259 | 9,200 | 9,200 | 9,200 | 9,200 |
| Materials and Services Total | 40,332 | 36,629 | 84,246 | 83,197 | 83,197 | 83,197 |
| Administrative Charges | , | , | , | , | , | |
| 611100 County Admin Allocation | 4,254 | 6,327 | 8,808 | 8,686 | 8,686 | 8,686 |
| 611210 Facilities Mgt Allocation | 10,903 | 10,883 | 12,228 | 12,008 | 12,008 | 12,008 |
| 611220 Custodial Allocation | 7,855 | 8,253 | 8,931 | 9,304 | 9,304 | 9,304 |
| 611220 Custodial Anocation | 246 | 324 | 405 | 266 | 266 | , |
| | | - | | | | 266 |
| 611250 Risk Management Allocation | 680 | 674 | 917 | 1,070 | 1,070 | 1,070 |
| 611255 Benefits Allocation | 1,220 | 1,509 | 1,790 | 1,802 | 1,802 | 1,802 |
| 611260 Human Resources Allocation | 4,197 | 5,766 | 7,295 | 7,277 | 7,277 | 7,277 |
| 611300 Legal Services Allocation | 1,546 | 11,734 | 15,916 | 20,078 | 20,078 | 20,078 |
| 611400 Information Tech Allocation | 10,223 | 11,616 | 14,134 | 13,286 | 13,286 | 13,286 |
| 611410 FIMS Allocation | 4,956 | 7,370 | 11,059 | 8,933 | 8,933 | 8,933 |
| 611420 Telecommunications Allocation | 1,606 | 1,780 | 2,416 | 2,172 | 2,172 | 2,172 |
| 611430 Info Tech Direct Charges | 0 | 4,202 | 4,865 | 18,395 | 18,395 | 18,395 |
| 611600 Finance Allocation | 4,251 | 5,668 | 11,525 | 8,038 | 8,038 | 8,038 |
| 611800 MCBEE Allocation | 99 | 421 | 405 | 558 | 558 | 558 |
| 612100 IT Equipment Use Charges | 829 | 929 | 996 | 1,497 | 1,497 | 1,497 |
| 614100 Liability Insurance Allocation | 1,400 | 2,000 | 2,100 | 2,700 | 2,700 | 2,700 |
| 614200 WC Insurance Allocation | 1,100 | 1,300 | 1,500 | 1,600 | 1,600 | 1,600 |
| Administrative Charges Total | 55,365 | 80,756 | 105,290 | 117,670 | 117,670 | 117,67 |
| General Fund Total | 540,884 | 635,856 | 857,663 | 886,388 | 886,388 | 886,388 |
| | | | | Duanagad | | |
| e e e e e e e e e e e e e e e e e e e | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| e e e e e e e e e e e e e e e e e e e | | | | | | |
| Grants Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages | FY 15-16 | FY 16-17 21,554 | FY 17-18 | FY 18-19 | FY 18-19 | FY 18-19 |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511130 Vacation Pay | FY 15-16 3,025 0 | FY 16-17 21,554 1,014 | FY 17-18 0 0 | FY 18-19 0 0 | FY 18-19 | FY 18-19 (|
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511130 Vacation Pay 511140 Sick Pay | FY 15-16 3,025 0 137 | FY 16-17 21,554 1,014 1,117 | FY 17-18 | FY 18-19 0 0 0 0 0 | FY 18-19 0 0 | FY 18-19 |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511130 Vacation Pay 511140 Sick Pay 511150 Holiday Pay | FY 15-16 3,025 0 137 87 | FY 16-17 21,554 1,014 1,117 1,178 | FY 17-18 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 | FY 18-19 |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511130 Vacation Pay 511140 Sick Pay 511150 Holiday Pay 511160 Comp Time Pay | FY 15-16 3,025 0 137 87 0 | FY 16-17 21,554 1,014 1,117 1,178 491 | FY 17-18 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511130 Vacation Pay 511140 Sick Pay 511150 Holiday Pay 511160 Comp Time Pay 511280 Cell Phone Pay | FY 15-16 3,025 0 137 87 0 0 | FY 16-17 21,554 1,014 1,117 1,178 491 187 | FY 17-18 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511130 Vacation Pay 511140 Sick Pay 511150 Holiday Pay 511160 Comp Time Pay 511280 Cell Phone Pay 511420 Premium Pay | FY 15-16 3,025 0 137 87 0 0 0 | FY 16-17 21,554 1,014 1,117 1,178 491 187 454 | FY 17-18 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511130 Vacation Pay 511140 Sick Pay 511150 Holiday Pay 511160 Comp Time Pay 511280 Cell Phone Pay 511420 Premium Pay Salaries and Wages Total | FY 15-16 3,025 0 137 87 0 0 | FY 16-17 21,554 1,014 1,117 1,178 491 187 | FY 17-18 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511130 Vacation Pay 511140 Sick Pay 511150 Holiday Pay 511150 Holiday Pay 511160 Comp Time Pay 511280 Cell Phone Pay 511420 Premium Pay Salaries and Wages Total Fringe Benefits | FY 15-16 3,025 0 137 87 0 0 0 0 3,248 | FY 16-17 21,554 1,014 1,117 1,178 491 187 454 25,994 | FY 17-18 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 |
| Grants Personnel Services Parsonnel Services Salaries and Wages 511110 Regular Wages 511130 Vacation Pay 511140 Sick Pay 511140 Sick Pay 511150 Holiday Pay 511160 Comp Time Pay 511280 Cell Phone Pay 511420 Premium Pay 511420 Premium Pay Salaries and Wages Total Fringe Benefits 512110 PERS | FY 15-16 3,025 0 137 87 0 0 0 3,248 599 | FY 16-17 21,554 1,014 1,117 1,178 491 187 454 25,994 | FY 17-18 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511110 Regular Wages 511130 Vacation Pay 511140 Sick Pay 511150 Holiday Pay 511160 Comp Time Pay 511420 Premium Pay 511420 Premium Pay Salaries and Wages Total Fringe Benefits 512110 PERS 512130 PERS Debt Service | FY 15-16 3,025 0 137 87 0 0 0 0 3,248 599 83 | FY 16-17 21,554 1,014 1,117 1,178 491 187 454 25,994 4,834 4,834 | FY 17-18 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511130 Vacation Pay 511140 Sick Pay 511150 Holiday Pay 511160 Comp Time Pay 5111280 Cell Phone Pay 5111420 Premium Pay Salaries and Wages Total Fringe Benefits 512110 PERS 512130 PERS Debt Service 512200 FICA | FY 15-16 3,025 0 137 87 0 0 0 0 3,248 599 83 245 | FY 16-17 21,554 1,014 1,117 1,178 491 187 454 25,994 4,834 4,834 553 1,866 | FY 17-18 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 |
| Grants Personnel Services Salaries and Wages 511110 Regular Wages 511120 Comp Time Pay 511280 Cell Phone Pay 511420 Premium Pay Salaries and Wages Total Fringe Benefits 512110 PERS 512130 PERS Debt Service | FY 15-16 3,025 0 137 87 0 0 0 0 3,248 599 83 | FY 16-17 21,554 1,014 1,117 1,178 491 187 454 25,994 4,834 4,834 | FY 17-18 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 18-19 |

| 160 - Community Services Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| 512340 Long Term Disability Insurance | 6 | 98 | 0 | 0 | 0 | C |
| 512400 Unemployment Insurance | 13 | 96 | 0 | 0 | 0 | (|
| 512520 Workers Comp Insurance | 2 | 15 | 0 | 0 | 0 | (|
| 512600 Wellness Program | 1 | 22 | 0 | 0 | 0 | (|
| 512610 Employee Assistance Program | 1 | 16 | 0 | 0 | 0 | (|
| Fringe Benefits Total | 1,481 | 16,411 | 0 | 0 | 0 | (|
| Personnel Services Total | 4,729 | 42,406 | 0 | 0 | 0 | (|
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 1,621 | 155 | 0 | 0 | 0 | (|
| 521070 Departmental Supplies | 71 | 0 | 0 | 0 | 0 | (|
| | 1,692 | 155 | 0 | 0 | 0 | (|
| Supplies Total | 1,072 | 155 | 0 | 0 | 0 | (|
| Materials | 7.002 | 1.40 | 0 | 0 | 0 | |
| 522150 Small Office Equipment | 7,093 | 149 | 0 | 0 | 0 | (|
| 522170 Computers Non Capital 522180 Software | 3,404 | 0 | 0 | 0 | 0 | (|
| | 2,518 13,016 | 0 149 | 0 | 0 | 0 | (|
| Materials Total | 15,010 | 149 | 0 | 0 | 0 | (|
| Communications | | | | | | |
| 523040 Data Connections | 928 | 0 | 0 | 0 | 0 | (|
| Communications Total | 928 | 0 | 0 | 0 | 0 | (|
| Contracted Services | | | | | | |
| 525155 Credit Card Fees | 671 | 857 | 1,500 | 1,500 | 1,500 | 1,500 |
| 525175 Temporary Staffing | 6,133 | 0 | 0 | 0 | 0 | (|
| 525330 Transportation Services | 1,020 | 348 | 2,800 | 2,500 | 2,500 | 2,500 |
| 525430 Programming and Data Services | 240 | 40 | 0 | 0 | 0 | (|
| 525440 Client Assistance | 14,787 | 5,706 | 30,401 | 33,832 | 33,832 | 33,832 |
| 525450 Subscription Services | 360 | 71 | 0 | 0 | 0 | (|
| 525710 Printing Services | 948 | 1,130 | 0 | 0 | 0 | (|
| 525740 Document Disposal Services | 9 | 0 | 0 | 0 | 0 | (|
| 525999 Other Contracted Services | 45,214 | 88,523 | 84,742 | 180,838 | 180,838 | 180,838 |
| Contracted Services Total | 69,382 | 96,674 | 119,443 | 218,670 | 218,670 | 218,670 |
| Repairs and Maintenance | | | | | | |
| 526021 Computer Software Maintenance | 96 | 0 | 0 | 0 | 0 | (|
| 526030 Building Maintenance | 630 | 0 | 0 | 0 | 0 | (|
| Repairs and Maintenance Total | 726 | 0 | 0 | 0 | 0 | (|
| Rentals | | | | | | |
| 527130 Parking | 0 | 5 | 0 | 0 | 0 | (|
| Rentals Total | 0 | 5 | 0 | 0 | 0 | (|
| Miscellaneous | | | | | | |
| 529210 Meetings | 4,700 | 11,666 | 11,500 | 9,620 | 9,620 | 9,620 |
| 529220 Conferences | 448 | 0 | 0 | 0 | 0 | ,,020 |
| 529230 Training | 2,363 | 139 | 0 | 0 | 0 | (|
| 529590 Special Programs Other | 7,393 | 5,466 | 0 | 16,600 | 16,600 | 16,600 |

| 160 - Community Services Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 529740 Fairs and Shows | 0 | 300 | 0 | 0 | 0 | 0 |
| 529910 Awards and Recognition | 0 | 136 | 0 | 0 | 0 | 0 |
| 529999 Miscellaneous Expense | 2,165 | 2,656 | 3,400 | 8,800 | 8,800 | 8,800 |
| Miscellaneous Total | 17,069 | 20,362 | 14,900 | 35,020 | 35,020 | 35,020 |
| Materials and Services Total | 102,813 | 117,345 | 134,343 | 253,690 | 253,690 | 253,690 |
| Administrative Charges | , | , | , | , | , | , |
| 611100 County Admin Allocation | 0 | 1,243 | 0 | 743 | 743 | 743 |
| 611230 Courier Allocation | 0 | 31 | 0 | 0 | 0 | (|
| 611250 Risk Management Allocation | 0 | 62 | 0 | 0 | 0 | (|
| 611255 Benefits Allocation | 0 | 145 | 0 | 0 | 0 | (|
| 611260 Human Resources Allocation | 0 | 554 | 0 | 0 | 0 | (|
| 611200 Human Resources Allocation | | | | | | |
| | 0 | 3,885 | 0 | 2,472 | 2,472 | 2,472 |
| 611410 FIMS Allocation | 0 | 2,474 | 0 | 1,596 | 1,596 | 1,596 |
| 611420 Telecommunications Allocation | 0 | 593 | 0 | 372 | 372 | 372 |
| 611430 Info Tech Direct Charges | 0 | 1,471 | 0 | 3,430 | 3,430 | 3,430 |
| 611600 Finance Allocation | 0 | 4,389 | 0 | 3,409 | 3,409 | 3,409 |
| 611800 MCBEE Allocation | 0 | 142 | 0 | 99 | 99 | 99 |
| 612100 IT Equipment Use Charges | 0 | 299 | 0 | 272 | 272 | 272 |
| 614100 Liability Insurance Allocation | 0 | 200 | 0 | 0 | 0 | (|
| 614200 WC Insurance Allocation | 0 | 100 | 0 | 0 | 0 | (|
| Administrative Charges Total | 0 | 15,588 | 0 | 12,393 | 12,393 | 12,393 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 8,700 | 0 | 0 | (|
| Contingency Total | 0 | 0 | 8,700 | 0 | 0 | (|
| Community Services Grants Total | 107,542 | 175,338 | 143,043 | 266,083 | 266,083 | 266,083 |
| 165 - Lottery and Economic Dev | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 45,829 | 53,171 | 204,991 | 214,652 | 214,652 | 214,652 |
| 511130 Vacation Pay | 1,412 | 3,305 | 0 | 0 | 0 | (|
| 511140 Sick Pay | 1,370 | 2,635 | 0 | 0 | 0 | (|
| 511150 Holiday Pay | 1,879 | 2,692 | 0 | 0 | 0 | (|
| 511280 Cell Phone Pay | 181 | 181 | 0 | 200 | 200 | 200 |
| Salaries and Wages Total | 50,670 | 61,983 | 204,991 | 214,852 | 214,852 | 214,852 |
| Fringe Benefits | | - , | - , | y | y | y |
| 512110 PERS | 4,192 | 7,436 | 39,563 | 41,428 | 41,428 | 41,428 |
| 512110 FERS | 4,192 | 67 | | | | , |
| 512120 401K 512130 PERS Debt Service | | | 3,558 | 2,024 | 2,024 | 2,024 |
| J12130 PERS Deut Service | 3,320 | 5,514 | 10,249 | 12,880 | 12,880 | 12,880 |
| 512200 EICA | 0.010 | 4 400 | 16 60 5 | | | 16 13 |
| 512200 FICA | 3,610 | 4,493 | 15,586 | 16,131 | 16,131 | |
| 512310 Medical Insurance | 12,476 | 14,376 | 45,288 | 47,088 | 47,088 | 47,088 |
| 512310 Medical Insurance 512320 Dental Insurance | 12,476 878 | 14,376 1,455 | 45,288 4,500 | 47,088 4,680 | 47,088 4,680 | 47,088 4,680 |
| 512310 Medical Insurance | 12,476 | 14,376 | 45,288 | 47,088 | 47,088 | |

| 165 - Lottery and Economic Dev | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| 512400 Unemployment Insurance | 202 | 227 | 758 | 794 | 794 | 794 |
| 512520 Workers Comp Insurance | 28 | 28 | 90 | 90 | 90 | 90 |
| 512600 Wellness Program | 35 | 40 | 120 | 120 | 120 | 120 |
| 512610 Employee Assistance Program | 25 | 29 | 82 | 81 | 81 | 81 |
| 512700 County HSA Contributions | 650 | 650 | 0 | 0 | 0 | 0 |
| Fringe Benefits Total | 25,735 | 34,648 | 121,059 | 126,633 | 126,633 | 126,633 |
| Personnel Services Total | 76,405 | 96,631 | 326,050 | 341,485 | 341,485 | 341,485 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| | 0 | 0 | 400 | 400 | 400 | 400 |
| 521010 Office Supplies | 0 | 0 | 400 | 400 | 400 | 400 |
| Supplies Total | 0 | 0 | 400 | 400 | 400 | 400 |
| Materials | | | | | | |
| 522150 Small Office Equipment | 0 | 3,884 | 1,500 | 1,500 | 1,500 | 1,500 |
| 522170 Computers Non Capital | 0 | 1,831 | 0 | 0 | 0 | 0 |
| 522180 Software | 0 | 476 | 0 | 1,000 | 1,000 | 1,000 |
| Materials Total | 0 | 6,191 | 1,500 | 2,500 | 2,500 | 2,500 |
| Communications | | | | | | |
| 523050 Postage | 27 | 145 | 0 | 0 | 0 | 0 |
| 523060 Cellular Phones | 0 | 0 | 2,400 | 2,000 | 2,000 | 2,000 |
| Communications Total | 27 | 145 | 2,400 | 2,000 | 2,000 | 2,000 |
| Contracted Services | | | | | | |
| 525450 Subscription Services | 0 | 0 | 0 | 250 | 250 | 250 |
| 525710 Printing Services | 0 | 82 | 0 | 100 | 100 | 100 |
| 525715 Advertising | 0 | 80 | 1,500 | 1,500 | 1,500 | 1,500 |
| 525999 Other Contracted Services | 700,208 | 756,962 | 2,378,095 | 2,595,000 | 2,595,000 | 2,595,000 |
| Contracted Services Total | 700,208 | 757,124 | 2,379,595 | 2,596,850 | 2,596,850 | 2,596,850 |
| Rentals | | | | | | |
| 527100 Vehicle Rental | 0 | 153 | 0 | 0 | 0 | 0 |
| 527120 Motor Pool Mileage | 386 | 400 | 2,000 | 1,000 | 1,000 | 1,000 |
| 527130 Parking | 0 | 39 | 80 | 80 | 80 | 80 |
| Rentals Total | 386 | 592 | 2,080 | 1,080 | 1,080 | 1,080 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 1,268 | 1,416 | 2,000 | 2,500 | 2,500 | 2,500 |
| 529120 Commercial Travel | 0 | 0 | 2,000 | 3,300 | 3,300 | 3,300 |
| 529130 Meals | 0 | 159 | 300 | 2,240 | 2,240 | 2,240 |
| 529140 Lodging | 0 | 352 | 1,014 | 3,990 | 3,990 | 3,990 |
| 529210 Meetings | 595 | 2,014 | 1,860 | 2,000 | 2,000 | 2,000 |
| 529220 Conferences | 258 | 4,722 | 1,800 | 6,575 | 6,575 | 6,575 |
| 529220 Conferences | 300 | 4,722 | 2,965 | 5,100 | 5,100 | 5,100 |
| 529300 Dues and Memberships | 0 | 3,844 | 3,750 | 1,000 | 1,000 | 1,000 |
| 529500 Dues and Memberships 529590 Special Programs Other | 0 | 3,844 | 3,730 | 1,000 | 1,000 | 1,000 |
| 529910 Awards and Recognition | 30 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous Total | 2,451 | 17,233 | 13,296 | 26,705 | 26,705 | 26,705 |
| | | | | | | |
| Materials and Services Total | 703,071 | 781,284 | 2,399,271 | 2,629,535 | 2,629,535 | 2,629,535 |

| 165 - Lottery and Economic Dev | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 4,033 | 6,782 | 13,706 | 17,452 | 17,452 | 17,45 |
| 611230 Courier Allocation | 56 | 64 | 130 | 130 | 130 | 13 |
| 611250 Risk Management Allocation | 136 | 143 | 305 | 523 | 523 | 52 |
| 611255 Benefits Allocation | 275 | 299 | 574 | 880 | 880 | 88 |
| 611260 Human Resources Allocation | 946 | 1,140 | 2,336 | 3,552 | 3,552 | 3,55 |
| 611300 Legal Services Allocation | 0 | 0 | 150 | 883 | 883 | 88 |
| 611400 Information Tech Allocation | 19,964 | 26,273 | 39,473 | 49,128 | 49,128 | 49,12 |
| 611410 FIMS Allocation | 9,643 | 16,853 | 30,991 | 32,706 | 32,706 | 32,70 |
| 611420 Telecommunications Allocation | 3,085 | 4,106 | 6,667 | 8,064 | 8,064 | 8,06 |
| 611430 Info Tech Direct Charges | 0 | 9,874 | 13,513 | 68,593 | 68,593 | 68,59 |
| 611600 Finance Allocation | 25,920 | 35,689 | 55,998 | 58,820 | 58,820 | 58,82 |
| 611800 MCBEE Allocation | 192 | 963 | 1,135 | 2,040 | 2,040 | 2,04 |
| 612100 IT Equipment Use Charges | 1,627 | 2,058 | 2,775 | 5,511 | 5,511 | 5,51 |
| 614100 Liability Insurance Allocation | 300 | 400 | 700 | 1,300 | 1,300 | 1,30 |
| 614200 WC Insurance Allocation | 200 | 300 | 500 | 800 | 800 | 80 |
| Administrative Charges Total | 66,377 | 104,944 | 168,953 | 250,382 | 250,382 | 250,38 |
| Debt Service Principal | | | | | | |
| 541100 Principal Payments | 498,354 | 522,968 | 271,092 | 0 | 0 | |
| Debt Service Principal Total | 498,354 | 522,968 | 271,092 | 0 | 0 | |
| Debt Service Interest | | | | | | |
| 542100 Interest Payments | 53,709 | 29,096 | 4,940 | 0 | 0 | |
| Debt Service Interest Total | 53,709 | 29,096 | 4,940 | 0 | 0 | |
| Transfers Out | · · · · | , | , | | | |
| 561305 Transfer to Land Use Planning | 324,000 | 324,000 | 324,000 | 324,000 | 324,000 | 324,00 |
| 561310 Transfer to Parks | 2,500 | 0 | 324,000 | 0 | 0 | 524,00 |
| 561480 Xfer to Capital Impr Projects | 0 | 0 | 29,200 | 0 | 0 | |
| Transfers Out Total | 326,500 | 324,000 | 353,200 | 324,000 | 324,000 | 324,00 |
| | | | | | 02 1,000 | 02 1,00 |
| Contingency | | 0 | 200.416 | 420.502 | 120 502 | 120.50 |
| 571010 Contingency | 0 | 0 | 388,416 | 438,593 | 438,593 | 438,59 |
| Contingency Total | 0 | 0 | 388,416 | 438,593 | 438,593 | 438,59 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 0 | 405,536 | 405,536 | 405,53 |
| Ending Fund Balance Total | 0 | 0 | 0 | 405,536 | 405,536 | 405,53 |
| Lottery and Economic Dev Total | 1,724,417 | 1,858,923 | 3,911,922 | 4,389,531 | 4,389,531 | 4,389,53 |
| 230 - Dog Control | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 366,403 | 406,276 | 512,802 | 536,589 | 536,589 | 536,58 |
| 511130 Vacation Pay | 26,630 | 23,532 | 0 | 0 | 0 | |
| 511140 Sick Pay | 15,469 | 14,347 | 0 | 0 | 0 | |
| 511150 Holiday Pay | 20,374 | 21,681 | 0 | 0 | 0 | |
| 511160 Comp Time Pay | 191 | 877 | 0 | 0 | 0 | |

| 230 - Dog Control | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| 511210 Compensation Credits | 15,602 | 11,823 | 7,617 | 5,706 | 5,706 | 5,706 |
| 511240 Leave Payoff | 407 | 7,709 | 0 | 0 | 0 | 0 |
| 511290 Health Insurance Waiver Pay | 0 | 2,000 | 2,400 | 0 | 0 | 0 |
| 511420 Premium Pay | 2,351 | 2,393 | 2,590 | 7,650 | 7,650 | 7,650 |
| Salaries and Wages Total | 447,428 | 490,639 | 525,409 | 549,945 | 549,945 | 549,945 |
| Fringe Benefits | | | | | | |
| 512110 PERS | 60,142 | 60,873 | 100,903 | 104,662 | 104,662 | 104,662 |
| 512120 401K | 3,192 | 1,692 | 1,735 | 1,680 | 1,680 | 1,680 |
| 512130 PERS Debt Service | 29,283 | 34,777 | 26,140 | 32,536 | 32,536 | 32,536 |
| 512200 FICA | 33,992 | 36,725 | 39,785 | 41,214 | 41,214 | 41,214 |
| 512310 Medical Insurance | 156,242 | 152,123 | 162,116 | 187,044 | 187,044 | 187,044 |
| 512320 Dental Insurance | 15,095 | 14,980 | 16,500 | 18,590 | 18,590 | 18,590 |
| 512330 Group Term Life Insurance | 792 | 853 | 973 | 1,015 | 1,015 | 1,015 |
| 512340 Long Term Disability Insurance | 2,018 | 1,762 | 2,184 | 2,278 | 2,278 | 2,278 |
| 512400 Unemployment Insurance | 1,794 | 1,802 | 1,934 | 2,007 | 2,007 | 2,007 |
| 512520 Workers Comp Insurance | 296 | 306 | 360 | 360 | 360 | 360 |
| 512600 Wellness Program | 423 | 435 | 480 | 480 | 480 | 480 |
| 512610 Employee Assistance Program | 304 | 317 | 324 | 324 | 324 | 324 |
| Fringe Benefits Total | 303,572 | 306,646 | 353,434 | 392,190 | 392,190 | 392,190 |
| Personnel Services Total | 751,000 | 797,284 | 878,843 | 942,135 | 942,135 | 942,135 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 2,843 | 3,260 | 3,200 | 3,200 | 3,200 | 3,200 |
| 521030 Field Supplies | 1,416 | 175 | 1,000 | 1,000 | 1,000 | 1,000 |
| 521050 Janitorial Supplies | 10,730 | 10,687 | 15,000 | 11,000 | 11,000 | 11,000 |
| 521070 Departmental Supplies | 5,142 | 4,174 | 6,000 | 14,000 | 14,000 | 14,000 |
| 521080 Food Supplies | 1,947 | 3,115 | 3,000 | 3,500 | 3,500 | 3,500 |
| 521090 Uniforms and Clothing | 1,438 | 1,663 | 1,700 | 2,000 | 2,000 | 2,000 |
| 521100 Medical Supplies | 7,580 | 5,165 | 15,250 | 15,150 | 15,150 | 15,150 |
| 521120 Drugs | 4,596 | 6,862 | 6,900 | 7,000 | 7,000 | 7,000 |
| 521140 Vaccines | 7,111 | 12,185 | 12,000 | 13,000 | 13,000 | 13,000 |
| 521170 Educational Supplies | 0 | 31 | 0 | 0 | 0 | 0 |
| 521190 Publications | 0 | 0 | 100 | 100 | 100 | 100 |
| 521210 Gasoline | 3,498 | 4,373 | 4,500 | 4,500 | 4,500 | 4,500 |
| 521300 Safety Clothing | 0 | 0 | 200 | 200 | 200 | 200 |
| Supplies Total | 46,301 | 51,689 | 68,850 | 74,650 | 74,650 | 74,650 |
| Materials | | | | | | |
| 522060 Sign Materials | 446 | 163 | 200 | 400 | 400 | 400 |
| 522150 Small Office Equipment | 1,096 | 2,022 | 1,500 | 1,500 | 1,500 | 1,500 |
| 522160 Small Departmental Equipment | 967 | 2,431 | 500 | 600 | 600 | 600 |
| 522170 Computers Non Capital | 0 | 1,378 | 1,100 | 1,000 | 1,000 | 1,000 |
| 522180 Software | 0 | 325 | 0 | 0 | 0 | 0 |
| Materials Total | 2,510 | 6,319 | 3,300 | 3,500 | 3,500 | 3,500 |

| 230 - Dog Control | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Communications | | | | | | |
| 523010 Telephone Equipment | 0 | 49 | 100 | 100 | 100 | 100 |
| 523015 Video Security Equipment | 805 | 0 | 0 | 0 | 0 | (|
| 523020 Phone and Communication Svcs | 15 | 0 | 0 | 0 | 0 | (|
| 523040 Data Connections | 1,921 | 1,920 | 2,600 | 2,000 | 2,000 | 2,000 |
| 523050 Postage | 0 | 16 | 0 | 0 | 0 | (|
| 523060 Cellular Phones | 901 | 1,730 | 1,900 | 4,200 | 4,200 | 4,200 |
| 523090 Long Distance Charges | 207 | 238 | 200 | 200 | 200 | 200 |
| Communications Total | 3,848 | 3,954 | 4,800 | 6,500 | 6,500 | 6,500 |
| Utilities | | | | | | |
| 524010 Electricity | 16,070 | 15,587 | 16,505 | 15.955 | 15,955 | 15,95 |
| 524020 Street Light Electricity | 0 | 0 | 0 | 7 | 7 | , |
| 524040 Natural Gas | 6,955 | 6,856 | 6,858 | 7,320 | 7,320 | 7,32 |
| 524050 Water | 0 | 0 | 0 | 6,182 | 6,182 | 6,182 |
| 524070 Sewer | 0 | 0 | 0 | 8,690 | 8,690 | 8,69 |
| 524090 Garbage Disposal and Recycling | 1,417 | 1,476 | 1,385 | 1,552 | 1,552 | 1,55 |
| Utilities Total | 24,442 | 23,918 | 24,748 | 39,706 | 39,706 | 39,70 |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 0 | 23 | 0 | 0 | 0 | (|
| 525155 Credit Card Fees | 3,491 | 4,478 | 8,000 | 8,000 | 8,000 | 8,000 |
| 525160 Wellness Services | 0 | 12 | 0 | 0 | 0 | 0,00 |
| 525175 Temporary Staffing | 0 | 0 | 0 | 5,000 | 5,000 | 5,00 |
| 525235 Laboratory Services | 0 | 40 | 0 | 0 | 0 | (|
| 525305 Veterinary Services | 27,774 | 34,699 | 37,000 | 38,150 | 38,150 | 38,15 |
| 525360 Public Works Services | 0 | 83 | 0 | 0 | 0 | 50,10 |
| 525710 Printing Services | 3,215 | 1,682 | 6,000 | 6,000 | 6,000 | 6,00 |
| 525715 Advertising | 0 | 0 | 1,500 | 1,500 | 1,500 | 1,500 |
| 525735 Mail Services | 13,944 | 15,699 | 12,500 | 12,500 | 12,500 | 12,50 |
| 525770 Interpreters and Translators | 204 | 40 | 400 | 400 | 400 | 400 |
| 525999 Other Contracted Services | 60,920 | 58,413 | 80,000 | 75,000 | 75,000 | 75,00 |
| Contracted Services Total | 109,547 | 115,168 | 145,400 | 146,550 | 146,550 | 146,55 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 0 | 0 | 100 | 100 | 100 | 100 |
| 526014 Radio Maintenance | 0 | 62 | 400 | 200 | 200 | 20 |
| 526030 Building Maintenance | 4,563 | 5,867 | 5,000 | 8,500 | 8,500 | 8,500 |
| Repairs and Maintenance Total | 4,563 | 5,929 | 5,500 | 8,800 | 8,800 | 8,800 |
| - | 1,505 | 5,727 | 5,500 | 0,000 | 0,000 | 0,000 |
| Rentals | 15 204 | 14 (1) | 14 (1) | 14 5 4 4 | 14 5 4 4 | 14.54 |
| 527110 Fleet Leases | 15,204 | 14,616 | 14,616 | 14,544 | 14,544 | 14,54 |
| 527130 Parking | 40 | 112 | 100 | 100 | 100 | 100 |
| 527300 Equipment Rental Rentals Total | 3,628 18,872 | 4,501 19,229 | 4,000 | 5,000 | 5,000 19,644 | 5,000 |

| 230 - Dog Control | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Insurance | | | | | | |
| 528110 Liability Insurance Premiums | 0 | 0 | 0 | 1,500 | 1,500 | 1,500 |
| Insurance Total | 0 | 0 | 0 | 1,500 | 1,500 | 1,500 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 0 | 254 | 500 | 250 | 250 | 250 |
| 529120 Commercial Travel | 408 | 624 | 0 | 2,000 | 2,000 | 2,000 |
| 529130 Meals | 197 | 128 | 1,250 | 1,200 | 1,200 | 1,200 |
| 529140 Lodging | 433 | 0 | 2,500 | 2,500 | 2,500 | 2,500 |
| 529210 Meetings | 254 | 105 | 500 | 1,000 | 1,000 | 1,000 |
| 529220 Conferences | 1,207 | 3,682 | 1,300 | 3,300 | 3,300 | 3,300 |
| 529230 Training | 0 | 97 | 0 | 2,000 | 2,000 | 2,000 |
| 529300 Dues and Memberships | 70 | 0 | 250 | 300 | 300 | 300 |
| 529650 Pre Employment Costs | 28 | 254 | 100 | 100 | 100 | 100 |
| 529830 Dog Licenses | 1,885 | 0 | 2,500 | 0 | 0 | (|
| 529840 Professional Licenses | 175 | 225 | 500 | 500 | 500 | 500 |
| 529860 Permits | 20 | 0 | 20 | 20 | 20 | 20 |
| 529999 Miscellaneous Expense | 0 | 138 | 200 | 150 | 150 | 150 |
| Miscellaneous Total | 4,678 | 5,507 | 9,620 | 13,320 | 13,320 | 13,320 |
| Materials and Services Total | 214,761 | 231,714 | 280,934 | 314,170 | 314,170 | 314,17 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 10,721 | 12,310 | 15,527 | 15,647 | 15,647 | 15,647 |
| 611210 Facilities Mgt Allocation | 49,530 | 49,458 | 55,572 | 54,575 | 54,575 | 54,575 |
| 611230 Courier Allocation | 620 | 617 | 847 | 544 | 544 | 544 |
| 611250 Risk Management Allocation | 1,956 | 3,510 | 3,769 | 2,141 | 2,141 | 2,14 |
| 611255 Benefits Allocation | 3,080 | 2,874 | 3,751 | 3,677 | 3,677 | 3,67 |
| 611260 Human Resources Allocation | 10,595 | 10,977 | 15,285 | 14,850 | 14,850 | 14,850 |
| 611300 Legal Services Allocation | 85,841 | 92,398 | 108,053 | 98,836 | 98,836 | 98,830 |
| 611400 Information Tech Allocation | 25,731 | 22,897 | 20,150 | 20,701 | 20,701 | 20,70 |
| 611410 FIMS Allocation | 12,470 | 14,766 | 15,787 | 13,771 | 13,771 | 13,77 |
| 611420 Telecommunications Allocation | 4,014 | 3,604 | 3,382 | 3,412 | 3,412 | 3,412 |
| 611430 Info Tech Direct Charges | 0 | 8,613 | 7,027 | 28,996 | 28,996 | 28,99 |
| 611600 Finance Allocation | 15,680 | 14,930 | 15,637 | 15,695 | 15,695 | 15,695 |
| 611800 MCBEE Allocation | 248 | 844 | 578 | 859 | 859 | 859 |
| 612100 IT Equipment Use Charges | 2,088 | 1,792 | 1,423 | 2,313 | 2,313 | 2,313 |
| 614100 Liability Insurance Allocation | 3,500 | 12,600 | 10,200 | 4,400 | 4,400 | 4,400 |
| 614200 WC Insurance Allocation | 3,700 | 4,600 | 4,600 | 4,200 | 4,200 | 4,200 |
| Administrative Charges Total | 229,774 | 256,790 | 281,588 | 284,617 | 284,617 | 284,617 |
| Capital Outlay | | | | | | |
| 534300 Special Construction | 11,772 | 0 | 0 | 0 | 0 | C |
| Capital Outlay Total | 11,772 | 0 | 0 | 0 | 0 | (|
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 0 | 25,000 | 25,000 | 25,000 |
| Ending Fund Balance Total | 0 | 0 | 0 | 25,000 | 25,000 | 25,000 |

| Dog Control Total | 1,207,307 | 1,285,788 | 1,441,365 | 1,565,922 | 1,565,922 | 1,565,922 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 270 - County Fair | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 28,375 | 25,467 | 0 | 0 | 0 | 0 |
| 511120 Temporary Wages | 5,180 | 3,226 | 10,378 | 10,539 | 10,539 | 10,539 |
| 511130 Vacation Pay | 2,799 | 2,976 | 0 | 0 | 0 | C |
| 511140 Sick Pay | 168 | 683 | 0 | 0 | 0 | C |
| 511150 Holiday Pay | 1,534 | 1,461 | 0 | 0 | 0 | C |
| 511160 Comp Time Pay | 86 | 0 | 0 | 0 | 0 | (|
| 511210 Compensation Credits | 1,049 | 1,214 | 0 | 0 | 0 | C |
| 511280 Cell Phone Pay | 113 | 116 | 0 | 0 | 0 | C |
| 511420 Premium Pay | 598 | 472 | 0 | 0 | 0 | C |
| 511450 Premium Pay Temps | 549 | 268 | 0 | 0 | 0 | 0 |
| Salaries and Wages Total | 40,452 | 35,884 | 10,378 | 10,539 | 10,539 | 10,539 |
| Fringe Benefits | | | | | | |
| 512110 PERS | 6,750 | 5,917 | 0 | 0 | 0 | C |
| 512130 PERS Debt Service | 1,189 | 592 | 0 | 0 | 0 | (|
| 512200 FICA | 3,037 | 2,671 | 793 | 806 | 806 | 806 |
| 512310 Medical Insurance | 9,238 | 9,625 | 0 | 0 | 0 | (|
| 512320 Dental Insurance | 987 | 995 | 0 | 0 | 0 | C |
| 512330 Group Term Life Insurance | 57 | 59 | 0 | 0 | 0 | C |
| 512340 Long Term Disability Insurance | 144 | 121 | 0 | 0 | 0 | C |
| 512400 Unemployment Insurance | 161 | 132 | 0 | 0 | 0 | C |
| 512520 Workers Comp Insurance | 23 | 17 | 30 | 30 | 30 | 30 |
| 512600 Wellness Program | 25 | 25 | 0 | 0 | 0 | C |
| 512610 Employee Assistance Program | 18 | 19 | 0 | 0 | 0 | C |
| Fringe Benefits Total | 21,628 | 20,171 | 823 | 836 | 836 | 836 |
| Personnel Services Total | 62,080 | 56,055 | 11,201 | 11,375 | 11,375 | 11,375 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 0 | 28 | 75 | 100 | 100 | 100 |
| Supplies Total | 0 | 28 | 75 | 100 | 100 | 100 |
| Materials | 0 | 20 | 10 | 100 | 100 | 100 |
| 522180 Software | 0 | 450 | 0 | 100 | 100 | 400 |
| | 0 | 450 450 | 0 | 400 | 400 | 400 |
| Materials Total | 0 | 450 | 0 | 400 | 400 | 400 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 0 | 0 | 75 | 0 | 0 | 0 |
| 523050 Postage | 21 | 114 | 75 | 150 | 150 | 150 |
| 523090 Long Distance Charges | 16 | 12 | 10 | 0 | 0 | C |
| Communications Total | 37 | 127 | 160 | 150 | 150 | 150 |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 45,759 | 39,212 | 35,000 | 35,000 | 35,000 | 35,000 |
| 525155 Credit Card Fees | 420 | 544 | 1,500 | 600 | 600 | 600 |
| 525158 Armored Car Services | 53 | 0 | 250 | 250 | 250 | 250 |
| 525225 Ambulance Services | 0 | 0 | 4,400 | 4,400 | 4,400 | 4,400 |

| 270 - County Fair | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|-------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 525305 Veterinary Services | 0 | 158 | 0 | 0 | 0 | 0 |
| 525350 Janitorial Services | 4,600 | 4,600 | 4,700 | 5,300 | 5,300 | 5,300 |
| 525360 Public Works Services | 2,285 | 0 | 1,789 | 1,300 | 1,300 | 1,300 |
| 525555 Security Services | 15,407 | 15,510 | 17,500 | 19,000 | 19,000 | 19,000 |
| 525710 Printing Services | 1,666 | 105 | 3,000 | 0 | 0 | C |
| 525715 Advertising | 33,104 | 53,340 | 63,000 | 64,500 | 64,500 | 64,500 |
| 525910 Fair 4H Contract | 12,908 | 14,755 | 11,000 | 12,500 | 12,500 | 12,500 |
| 525915 Fair FFA Contract | 6,052 | 6,098 | 6,200 | 6,200 | 6,200 | 6,200 |
| 525920 Fair Open Class | 230 | 654 | 2,500 | 1,900 | 1,900 | 1,900 |
| 525925 Fair Entertainers | 64,418 | 45,280 | 77,050 | 71,000 | 71,000 | 71,000 |
| 525930 Fair Events and Activities | 39,444 | 27,369 | 43,500 | 47,750 | 47,750 | 47,750 |
| 525940 Fair Talent Show | 0 | 275 | 1,500 | 0 | 0 | (|
| 525945 Fair Clean Up | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 525999 Other Contracted Services | 1,721 | 12,224 | 45,000 | 106,364 | 106,364 | 106,364 |
| Contracted Services Total | 233,066 | 225,125 | 322,889 | 381,064 | 381,064 | 381,064 |
| Rentals | | | | | | |
| 527210 Building Rental Private | 1,004 | 1,112 | 1,500 | 1,120 | 1,120 | 1,120 |
| 527230 Fairgrounds Rental | 10,383 | 9,084 | 10,000 | 12,172 | 12,172 | 12,172 |
| 527231 Fairgrounds Rental in Trade | 2,750 | 750 | 60,000 | 60,000 | 60,000 | 60,000 |
| 527310 Fair Equipment Rentals | 37,351 | 21,054 | 42,400 | 52,432 | 52,432 | 52,432 |
| Rentals Total | 51,488 | 32,001 | 113,900 | 125,724 | 125,724 | 125,724 |
| Insurance | | | | | | |
| 528110 Liability Insurance Premiums | 5,448 | 5,700 | 5,900 | 5,700 | 5,700 | 5,700 |
| 528210 Public Official Bonds | 950 | 950 | 1,200 | 2,000 | 2,000 | 2,000 |
| Insurance Total | 6,398 | 6,650 | 7,100 | 7,700 | 7,700 | 7,700 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 118 | 14 | 125 | 100 | 100 | 100 |
| 529130 Meals | 206 | 428 | 500 | 450 | 450 | 450 |
| 529140 Lodging | 0 | 200 | 0 | 200 | 200 | 200 |
| 529210 Meetings | 0 | 0 | 200 | 200 | 200 | 200 |
| 529220 Conferences | 753 | 1,193 | 2,000 | 1,100 | 1,100 | 1,100 |
| 529300 Dues and Memberships | 995 | 1,095 | 1,000 | 1,100 | 1,100 | 1,100 |
| 529650 Pre Employment Costs | 0 | 0 | 70 | 0 | 0 | (|
| Miscellaneous Total | 2,072 | 2,930 | 3,895 | 3,150 | 3,150 | 3,150 |
| Materials and Services Total | 293,061 | 267,311 | 448,019 | 518,288 | 518,288 | 518,288 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 1,939 | 2,468 | 2,728 | 3,025 | 3,025 | 3,025 |
| 611230 Courier Allocation | 54 | 55 | 62 | 48 | 48 | 48 |
| 611250 Risk Management Allocation | 109 | 102 | 102 | 0 | 0 | (|
| 611255 Benefits Allocation | 272 | 253 | 271 | 325 | 325 | 32 |
| 611260 Human Resources Allocation | 936 | 970 | 1,105 | 1,312 | 1,312 | 1,312 |
| 611300 Legal Services Allocation | 2,373 | 2,239 | 1,984 | 1,135 | 1,135 | 1,135 |
| 611410 FIMS Allocation | 3,849 | 5,144 | 5,189 | 4,740 | 4,740 | 4,740 |
| 611600 Finance Allocation | 9,829 | 10,422 | 8,713 | 9,295 | 9,295 | 9,295 |

| 270 - County Fair | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Administrative Charges | | | | | | |
| 611800 MCBEE Allocation | 76 | 294 | 190 | 296 | 296 | 296 |
| 614100 Liability Insurance Allocation | 200 | 300 | 200 | 0 | 0 | 0 |
| 614200 WC Insurance Allocation | 200 | 200 | 200 | 0 | 0 | 0 |
| Administrative Charges Total | 19,837 | 22,447 | 20,744 | 20,176 | 20,176 | 20,176 |
| Transfers Out | | | | | | |
| 561100 Transfer to General Fund | 0 | 0 | 47,557 | 0 | 0 | 0 |
| Transfers Out Total | 0 | 0 | 47,557 | 0 | 0 | 0 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 44,812 | 56,588 | 56,588 | 56,588 |
| Contingency Total | 0 | 0 | 44,812 | 56,588 | 56,588 | 56,588 |
| County Fair Total | 374,977 | 345,813 | 572,333 | 606,427 | 606,427 | 606,427 |
| Community Services Grand Total | 3,955,127 | 4,301,718 | 6,926,326 | 7,714,351 | 7,714,351 | 7,714,351 |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT DISTRICT ATTORNEY'S OFFICE

DISTRICT ATTORNEY'S OFFICE



MISSION STATEMENT

The District Attorney's Office is responsible for seeking justice through promoting accountability for criminal offenders; interpreting, enforcing, and executing law; responding to the concerns of victims and the public; and working cooperatively with members of the justice system.

GOALS AND OBJECTIVES

Goal 1 Aggressively prosecute and prioritize violent and person-to-person crimes.

Goal 2 Protect children and families.

- Objective 1 Support efforts of Marion County to promote child abuse prevention, early childhood development, and family preservation.
- Objective 2 Support domestic violence prosecution team and promote Domestic Violence Council's effort to increase community awareness.
- Objective 3 Support child abuse prosecution team and promote efforts of Marion County Child Abuse Multidisciplinary Team (MDT).
- Goal 3 Collaborate with the community and public safety partners to address substance abuse, mental health concerns, and support quality community corrections programs.
 - Objective 1 Promote and implement the strategic plan developed by the Marion County Public Safety Coordinating Council as established in House Bill 3194, Justice Reinvestment.
 - Objective 2 Promote and increase efforts of the Marion County Public Safety Coordinating Council to address the proliferation of controlled substances and other public safety concerns in the community.
- Goal 4 Advocate for victims of crime and provide assistance and information that empowers victims to make informed decisions not only in their personal lives but also in relation to participation in the criminal justice system and the exercise of their rights.
 - Objective 1 Increase victims' understanding of their rights as a victim of crime.
 - Objective 2 Increase victims' understanding of the public safety system.
 - Objective 3 Increase level of comprehensive services provided to victims of domestic violence who have co-occurring juvenile dependency cases to increase their ability to move forward in a safe and healthy way for themselves and their children by leveraging Juvenile Dependency funding with Violence Against Women Act (VAWA) grant funding.

- Goal 5 Facilitate the payment of equitable child support awards and provision of health care coverage for the benefit of children.
 - Objective 1 Prompt establishment of paternity and child support awards.
 - Objective 2 Timely enforcement of child support and health insurance requirements.
 - Objective 3 Modification and adjustment of orders and records when appropriate.

DEPARTMENT OVERVIEW

The District Attorney is an executive employee of the State of Oregon, publicly elected to a four-year term. Within the District Attorney's Office, there are five programs: (1) Adult Criminal Prosecution, (2) Child Support Enforcement, (3) Victim Assistance, (4) Juvenile Enforcement, and (5) Medical Examiner. The public safety system is an ever-changing landscape. Prosecution occupies a central position within this environment, responding to the needs and demands of all entities responsible for public safety. To fulfill its mission of offender accountability, the District Attorney's Office envisions several fundamental principles:

- Prosecution must have sustainable long-term funding for all core functions.
- Prosecution must have sufficient capacity to respond to the needs of its partners and of the community.
- Prosecution must be able to adapt to changing demands, encouraging a pro-active and balanced role in public safety.
- Prosecution must instill trust, confidence and security in the community.

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT DISTRICT ATTORNEY'S OFFICE

RESOURCE AND REQUIREMENT SUMMARY

| District Attorney's Office | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
|------------------------------|--------------------|--------------------|--------------------|---------------------|---------|
| RESOURCES | | | | | |
| Intergovernmental Federal | 1,431,436 | 1,669,910 | 1,884,190 | 1,838,738 | -2.4% |
| Intergovernmental State | 438,786 | 450,693 | 440,885 | 454,968 | 3.2% |
| Charges for Services | 121,312 | 158,381 | 199,969 | 208,215 | 4.1% |
| Fines and Forfeitures | 3,254 | 321 | 3,000 | 0 | -100.0% |
| Interest | 1,211 | 1,712 | 540 | 645 | 19.4% |
| Other Revenues | 18,244 | 19,743 | 10,000 | 18,000 | 80.0% |
| General Fund Transfers | 8,477,817 | 8,982,316 | 9,936,935 | 10,057,406 | 1.2% |
| Net Working Capital | 250,945 | 344,056 | 338,571 | 253,936 | -25.0% |
| TOTAL RESOURCES | 10,743,005 | 11,627,132 | 12,814,090 | 12,831,908 | 0.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 5,680,648 | 6,211,696 | 6,559,908 | 6,596,937 | 0.6% |
| Fringe Benefits | 3,061,169 | 3,180,369 | 3,654,361 | 3,807,037 | 4.2% |
| Total Personnel Services | 8,741,818 | 9,392,065 | 10,214,269 | 10,403,974 | 1.9% |
| Materials and Services | | | | | |
| Supplies | 54,948 | 49,334 | 59,124 | 57,630 | -2.5% |
| Materials | 7,826 | 8,714 | 11,346 | 10,877 | -4.1% |
| Communications | 11,289 | 11,749 | 25,413 | 23,308 | -8.3% |
| Utilities | 63,662 | 69,683 | 71,181 | 76,002 | 6.8% |
| Contracted Services | 213,086 | 258,623 | 323,440 | 272,370 | -15.8% |
| Repairs and Maintenance | 6,160 | 3,818 | 5,820 | 2,750 | -52.7% |
| Rentals | 96,023 | 96,227 | 103,093 | 105,740 | 2.6% |
| Insurance | 8,764 | 9,346 | 8,800 | 10,700 | 21.6% |
| Miscellaneous | 83,601 | 87,320 | 134,217 | 109,016 | -18.8% |
| Total Materials and Services | 545,360 | 594,814 | 742,434 | 668,393 | -10.0% |
| Administrative Charges | 1,111,771 | 1,301,682 | 1,612,914 | 1,657,577 | 2.8% |
| Contingency | 0 | 0 | 244,473 | 101,964 | -58.3% |
| TOTAL REQUIREMENTS | 10,398,949 | 11,288,561 | 12,814,090 | 12,831,908 | 0.1% |
| FTE | 84.53 | 89.53 | 91.03 | 91.03 | 0.0% |
| | | | | | |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT DISTRICT ATTORNEY'S OFFICE

| |] | FUNDS | | | |
|----------------------------------|--------------------|--------------------|--------------------|---------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 100 General Fund | 8,070,145 | 8,570,582 | 9,421,245 | 9,503,889 | 74.1% |
| FND 220 Child Support | 1,521,104 | 1,602,776 | 1,763,245 | 1,799,071 | 14.0% |
| FND 300 District Attorney Grants | 1,151,757 | 1,453,775 | 1,629,600 | 1,528,948 | 11.9% |
| TOTAL RESOURCES | 10,743,005 | 11,627,132 | 12,814,090 | 12,831,908 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 100 General Fund | 8,070,145 | 8,570,582 | 9,421,245 | 9,503,889 | 74.1% |
| FND 220 Child Support | 1,521,104 | 1,602,776 | 1,763,245 | 1,799,071 | 14.0% |
| FND 300 District Attorney Grants | 807,700 | 1,115,204 | 1,629,600 | 1,528,948 | 11.9% |
| TOTAL REQUIREMENTS | 10,398,949 | 11,288,561 | 12,814,090 | 12,831,908 | 100.0% |

| PROGRAMS | | | | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|-------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Adult Prosecution | 6,694,852 | 7,151,769 | 7,815,715 | 7,821,578 | 0.1% |
| Medical Examiner | 251,800 | 246,548 | 399,231 | 434,947 | 8.9% |
| Child Support Enforcement | 1,521,104 | 1,603,263 | 1,763,245 | 1,799,071 | 2.0% |
| Victim Assistance | 1,148,325 | 1,333,757 | 1,564,365 | 1,589,963 | 1.6% |
| Juvenile Enforcement | 1,126,926 | 1,291,795 | 1,271,534 | 1,186,349 | -6.7% |
| TOTAL RESOURCES | 10,743,005 | 11,627,132 | 12,814,090 | 12,831,908 | 0.1% |
| REQUIREMENTS | | | | | |
| Adult Prosecution | 6,676,027 | 7,132,340 | 7,815,715 | 7,821,578 | 0.1% |
| Medical Examiner | 251,800 | 246,548 | 399,231 | 434,947 | 8.9% |
| Child Support Enforcement | 1,521,104 | 1,603,263 | 1,763,245 | 1,799,071 | 2.0% |
| Victim Assistance | 1,121,603 | 1,320,488 | 1,564,365 | 1,589,963 | 1.6% |
| Juvenile Enforcement | 828,416 | 985,921 | 1,271,534 | 1,186,349 | -6.7% |
| TOTAL REQUIREMENTS | 10,398,949 | 11,288,561 | 12,814,090 | 12,831,908 | 0.1% |

Adult Prosecution Program

- Prosecute crimes and attend all terms of court in Marion County (ORS 8.660).
- Provide crime victims constitutional and statutory rights in every criminal case.

| | Pre | ogram Summai | ry | | |
|----------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| District Attorney's Office | | | | Program: Adu | It Prosecution |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 17,083 | 0 | 0 | 0 | n.a. |
| Charges for Services | 97,891 | 134,600 | 179,969 | 185,817 | 3.2% |
| Fines and Forfeitures | 3,254 | 321 | 3,000 | 0 | -100.0% |
| General Fund Transfers | 6,567,996 | 6,998,023 | 7,613,317 | 7,615,305 | 0.0% |
| Net Working Capital | 8,627 | 18,825 | 19,429 | 20,456 | 5.3% |
| TOTAL RESOURCES | 6,694,852 | 7,151,769 | 7,815,715 | 7,821,578 | 0.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | 5,606,290 | 5,903,246 | 6,397,391 | 6,392,252 | -0.1% |
| Materials and Services | 341,050 | 363,767 | 387,743 | 385,832 | -0.5% |
| Administrative Charges | 728,687 | 865,327 | 1,028,877 | 1,040,763 | 1.2% |
| Contingency | 0 | 0 | 1,704 | 2,731 | 60.3% |
| TOTAL REQUIREMENTS | 6,676,027 | 7,132,340 | 7,815,715 | 7,821,578 | 0.1% |
| FTE | 52.00 | 54.00 | 53.50 | 53.50 | 0.0% |

FTE By Position Title By Program

| Position Title | FTE |
|--|-------|
| Administrative Services Manager | 1.00 |
| Budget Analyst 1 | 1.00 |
| Department Specialist 4 | 1.00 |
| Deputy DA 1 | 6.00 |
| Deputy DA 2 | 4.50 |
| Deputy DA 3 | 11.00 |
| District Attorney | 1.00 |
| District Attorney Investigator | 2.00 |
| District Attorney Investigator (Bilingual) | 1.00 |
| Legal Assistant Supervisor | 2.00 |
| Legal Secretary 1 | 8.00 |
| Legal Secretary 1 (Bilingual) | 1.00 |
| Legal Secretary 2 | 9.00 |
| Paralegal | 1.00 |
| Trial Team Supervisor | 4.00 |
| ogram Adult Prosecution FTE Total: | 53.50 |

In addition to the above there are 1.74 FTE temporary positions.

FTE Changes

There are no changes to FTE.

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Adult Prosecution Program Budget Justification

RESOURCES

The Adult Prosecution Program is primarily funded by the General Fund. Net Working Capital has increased due to carryover from fiscal year 17-18 for Civil Forfeitures. Fines and Forfeitures decreased by 100% because we are not expecting any revenue in the new fiscal year.

REQUIREMENTS

The Adult Prosecution Program requirements has very minimal change. Contingency increased due to carryover funds in Civil Forfeitures in fiscal year 17-18.

Medical Examiner Program

• Investigates all deaths that occur in Marion County where the deceased is not under the care of a physician (ORS Chapter 146).

| | Pro | ogram Summai | ry | | |
|----------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| District Attorney's Office | | | | Program: Med | ical Examiner |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| General Fund Transfers | 251,800 | 246,548 | 399,231 | 434,947 | 8.9% |
| TOTAL RESOURCES | 251,800 | 246,548 | 399,231 | 434,947 | 8.9% |
| REQUIREMENTS | | | | | |
| Personnel Services | 209,226 | 196,782 | 324,354 | 366,745 | 13.1% |
| Materials and Services | 16,548 | 19,238 | 38,131 | 31,031 | -18.6% |
| Administrative Charges | 26,025 | 30,528 | 36,746 | 37,171 | 1.2% |
| TOTAL REQUIREMENTS | 251,800 | 246,548 | 399,231 | 434,947 | 8.9% |
| FTE | 1.33 | 1.33 | 3.33 | 3.33 | 0.0% |

FTE By Position Title By Program

| Program: Medical Examiner | |
|-------------------------------------|------|
| Position Title | FTE |
| Chief Deputy Medical Examiner | 1.00 |
| Department Specialist 2 (Bilingual) | 0.33 |
| Deputy Medical Examiner | 2.00 |
| Program Medical Examiner FTE Total: | 3.33 |

In addition to the above there is a .5 FTE temporary position.

FTE Changes

There are no changes to FTE.

•

Medical Examiner Program Budget Justification

RESOURCES

The Medical Examiner program is funded entirely by the General Fund. General Fund Transfer increased by 8.9% due to increased personnel costs.

REQUIREMENTS

Personnel Services increased by 13.1% due to salary step increases, PERS contributions and medical insurance. Materials and Services decreased by 18.6% due to the removal of start up costs from fiscal year 17-18.

Child Support Enforcement Program

- Establishes paternity, child support judgments, and health care coverage orders.
- Enforces child support judgments through withholding orders, liens, garnishment offsets, contempt of court, license suspensions, and passport restriction.
- Enforces health care coverage through national medical support notices and medical support orders.
- Enforces interstate cases by initiating and responding to interstate reciprocal proceedings.
- Initiates review of child support awards for possible modification when requested by one of the parties, or when health care coverage for the child(ren) changes.

| | 11 | ogi ani Summa | L y | | |
|----------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| District Attorney's Office | | | Prog | gram: Child Suppor | t Enforcement |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 1,062,536 | 1,099,278 | 1,237,595 | 1,235,813 | -0.1% |
| Intergovernmental State | 111,945 | 123,852 | 114,044 | 128,127 | 12.3% |
| Charges for Services | 23,421 | 23,781 | 20,000 | 22,398 | 12.0% |
| General Fund Transfers | 322,920 | 356,352 | 391,606 | 412,733 | 5.4% |
| Net Working Capital | 281 | 0 | 0 | 0 | n.a. |
| TOTAL RESOURCES | 1,521,104 | 1,603,263 | 1,763,245 | 1,799,071 | 2.0% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,303,366 | 1,363,373 | 1,469,983 | 1,500,293 | 2.1% |
| Materials and Services | 69,273 | 69,073 | 77,788 | 78,434 | 0.8% |
| Administrative Charges | 148,465 | 170,818 | 215,474 | 220,344 | 2.3% |
| TOTAL REQUIREMENTS | 1,521,104 | 1,603,263 | 1,763,245 | 1,799,071 | 2.0% |
| FTE | 13.20 | 13.20 | 13.20 | 13.20 | 0.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Child Support Enforcement | |
|--|-------|
| Position Title | FTE |
| Deputy DA 2 | 1.00 |
| Deputy DA 3 | 1.00 |
| District Attorney Investigator | 1.60 |
| Legal Assistant Supervisor | 1.00 |
| Legal Secretary 1 | 1.00 |
| Legal Secretary 1 (Bilingual) | 1.00 |
| Legal Secretary 2 | 3.00 |
| Support Enforcement Agent 1 | 1.60 |
| Support Enforcement Agent 2 | 1.00 |
| Trial Team Supervisor | 1.00 |
| Program Child Support Enforcement FTE Total: | 13.20 |

• In addition to the above there is a .58 FTE temporary position.

FTE Changes

There are no changes to FTE.

Child Support Enforcement Program Budget Justification

RESOURCES

State funding increased in the Incentives program by 12.3% as well as Charges for Services by 12%. General Fund Transfer also increased for Personnel costs.

REQUIREMENTS

Requirements overall increased by 1.8% primarily due to the cost of salary step increases, PERS contributions and medical insurance.

Victim Assistance Program

- The mission of the Victim Assistance Program is to involve crime victims and the community in a healing process that lessens the impact of crime. This is accomplished by: (1) providing direct services to victims of crime; (2) providing notification to all victims, submitting restitution, advocating for victims' rights, offering volunteer opportunities; (3) providing education and promoting public awareness; and promoting professional and agency communication.
- The Criminal Fines Account (CFA) provides funding for the director of Victim Assistance who manages the Victim Assistance staff in providing services to victims of crime, ensuring victims are notified of their rights, providing extensive volunteer opportunities and training, and collaborating with community partners. The CFA also provides funding for a victim advocate whose focus is service to vulnerable victims, such as the elderly, those with disabilities, or victims of hate crimes.
- The Victims of Crime Act (VOCA) Noncompetitive Grant provides partial funding for the child abuse case manager, the volunteer coordinator/homicide case manager, and the juvenile program coordinator, who all provide direct victim services and supervise the provision of services in their specialty areas, in addition to participating in the recruiting, training, and supervision of community volunteers. This grant also funds two advocate positions with one being bilingual, Spanish speaking.
- The Victims of Crime Act (VOCA) Competitive Grant provides funding for a restitution victim advocate. This person provides direct victim services to victims of every type of crime with a focus on property crime cases. This position also helps victims identify and provide the documentation necessary to document their losses for purposes of restitution.
- The STOP Violence Against Women Act (VAWA) grant provides funds for the family violence program coordinator. This person provides direct services to victims of domestic violence and participates in the training and supervision of community volunteers who provide services to victims. This grant also partially funds a position that provides services to victims who have co-occurring domestic violence and juvenile dependency cases.
- The Victims of Crime Act One-time (VOCA-OT) grant provides funds to support one-time projects to provide staff training, emergency financial assistance for victims, and volunteer training development.

Drogrom Summory

| | Pr | ogram Summai | ry | | |
|----------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| District Attorney's Office | | | | Program: Vic | tim Assistance |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 208,527 | 395,712 | 502,929 | 488,525 | -2.9% |
| Intergovernmental State | 190,660 | 190,660 | 190,660 | 190,660 | 0.0% |
| Interest | 663 | 1,119 | 140 | 245 | 75.0% |
| Other Revenues | 18,244 | 19,743 | 10,000 | 18,000 | 80.0% |
| General Fund Transfers | 703,591 | 699,625 | 847,367 | 871,156 | 2.8% |
| Other Fund Transfers | 0 | 176 | 0 | 0 | n.a. |
| Net Working Capital | 26,639 | 26,722 | 13,269 | 21,377 | 61.1% |
| TOTAL RESOURCES | 1,148,325 | 1,333,757 | 1,564,365 | 1,589,963 | 1.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 895,764 | 1,059,708 | 1,152,023 | 1,217,906 | 5.7% |
| Materials and Services | 80,831 | 101,371 | 166,265 | 99,489 | -40.2% |
| Administrative Charges | 145,007 | 159,409 | 246,077 | 272,568 | 10.8% |
| TOTAL REQUIREMENTS | 1,121,603 | 1,320,488 | 1,564,365 | 1,589,963 | 1.6% |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT DISTRICT ATTORNEY'S OFFICE

FTE

12.73

10.73

13.73

13.73

0.0%

FTE By Position Title By Program

| Program: Victim Assistance | |
|--|-------|
| Position Title | FTE |
| Legal Assistant Supervisor | 0.50 |
| Legal Secretary 1 | 1.00 |
| Legal Secretary 2 | 1.00 |
| Victim Assistance Advocate | 3.00 |
| Victim Assistance Advocate (Bilingual) | 1.00 |
| Victim Assistance Advocate (Bilingual) | 1.00 |
| Victim Assistance Manager | 1.00 |
| Victim Assistance Program Coordinator | 5.00 |
| Victim Assistance Program Coordinator (Biling) | 0.23 |
| ogram Victim Assistance FTE Total: | 13.73 |

FTE Changes

There are no changes to FTE.

Victim Assistance Program Budget Justification

RESOURCES

Federal funding decreased 2.9% due to completion of a one-time grant during fiscal year 17-18. Other Revenues increased by 80% with the expectation of increased funding to the Donations project. General Fund Transfer also increased for Personnel costs for the match portion of positions paid from General Fund.

REQUIREMENTS

The Personnel Services increased is primarily due to a cost-of-living adjustment, step increases and higher PERS contributions. Materials and Services decreased substantially due to the completion of a one-time grant in fiscal year 17-18.

Juvenile Enforcement Program

Starts all juvenile delinquency and dependency casework in Marion County (ORS 419C, 419B).

| | Pr | ogram Summar | У | | |
|----------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| District Attorney's Office | | | | Program: Juvenile | e Enforcement |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 143,289 | 174,920 | 143,666 | 114,400 | -20.4% |
| Intergovernmental State | 136,181 | 136,181 | 136,181 | 136,181 | 0.0% |
| Interest | 548 | 593 | 400 | 400 | 0.0% |
| General Fund Transfers | 631,509 | 681,767 | 685,414 | 723,265 | 5.5% |
| Other Fund Transfers | 0 | (176) | 0 | 0 | n.a. |
| Net Working Capital | 215,398 | 298,509 | 305,873 | 212,103 | -30.7% |
| TOTAL RESOURCES | 1,126,926 | 1,291,795 | 1,271,534 | 1,186,349 | -6.7% |
| REQUIREMENTS | | | | | |
| Personnel Services | 727,171 | 868,956 | 870,518 | 926,778 | 6.5% |
| Materials and Services | 37,658 | 41,365 | 72,507 | 73,607 | 1.5% |
| Administrative Charges | 63,587 | 75,600 | 85,740 | 86,731 | 1.2% |
| Contingency | 0 | 0 | 242,769 | 99,233 | -59.1% |
| TOTAL REQUIREMENTS | 828,416 | 985,921 | 1,271,534 | 1,186,349 | -6.7% |
| FTE | 7.27 | 8.27 | 7.27 | 7.27 | 0.0% |

FTE By Position Title By Program

| Position Title | FTE |
|--|------|
| Deputy DA 1 | 1.00 |
| Deputy DA 2 | 2.00 |
| Legal Assistant Supervisor | 0.50 |
| Legal Secretary 2 | 2.00 |
| Trial Team Supervisor | 1.00 |
| Victim Assistance Program Coordinator (Biling) | 0.77 |
| ogram Juvenile Enforcement FTE Total: | 7.27 |

In addition to the above there are 1.16 FTE temporary positions.

FTE Changes

There are no changes to FTE.

Juvenile Enforcement Program Budget Justification

RESOURCES

Federal funding is estimated to decrease by 20.4% due to consistent decreases to reimbursements. Net Working Capital decreased by 30.7% due to less carryover from fiscal year 17-18.

REQUIREMENTS

Personnel increased by 6.5% due to step increases, PERS contributions and insurance. Contingency decreased by 59.1% to offset funding not provided by the Federal and State contract for Juvenile Dependency.

KEY DEPARTMENT ACCOMPLISHMENTS

- Victim Assistance provided services to more than 4,191 new victims of crime and provided more than 157,459 services to victims of crime. Victim Assistance sent 39,913 notices to victims of crime in 2017, informing them of their rights, court dates, and case status. Community volunteers donated more than 19,748 hours to Victim Assistance.
- 96% of victims who provided feedback stated that as a result of the information provided by the Victim Assistance Program, they better understand their rights as a victim of crime.
- We continue to increase direct victim services available to victims of property crimes by continuing comprehensive services for victims of robbery and burglary. These cases have victim advocates assigned who advocate throughout the course of the case. We continue to provide advocacy services to all victims who attend grand jury, regardless of the type of crime. We continue to work to increase services available to victims of property crime.
- We enhanced services to victims of domestic violence who have co-occurring domestic violence and juvenile dependency cases.
- We have added a restitution advocate position to help ensure we fulfill our obligations for restitution. This advocate will also have a focused caseload serving elder victims of crime.
- Support enforcement collected over \$18.9 million on approximately 5,100 cases, processed over 350 paternity establishments and modifications, and attended approximately 2,500 court and administrative hearings.
- Support Enforcement collected nearly \$49 per \$1 of county General Funds expended.
- Medical examiner program investigated a total of 391 deaths, including 17 homicides, 16 deaths of minors (under 18 years of age), and 53 suicides.
- Juvenile Enforcement continues to increase the quality of service to youths and their families through collaboration with Oregon Department of Human Services (DHS).
- Juvenile Enforcement continues to work to provide appropriate juvenile intervention to divert youth from the criminal justice system.

KEY INDICATORS

#1: Adult prosecution criminal cases submitted

Definition and Purpose

Indicates total number of cases submitted by all law enforcement agencies.

Significance

Indicates baseline caseload of deputy district attorneys. Addresses the primary objectives of the county strategic plan Goal #3 for Public Safety to pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 9,836 | 9,647 | 10,550 | 10,500 | 11,500 |

Explanation of Trends and Changes

A policy shift in the charging of the low-level Possession of a Controlled Substance cases occurred in 2017. While we used to decline prosecution of "residue" drug possession caes, we now file all legally sound drug crimes in order to engage defendants in addiction and counseling services as part of an early intervention diversion-type program (known as the DA Drug Diversion or "DADD" program). This policy shift continues to result in a rise in our total number of filed cases without increasing jail or other formal probationary services. The ultimate goal is to reduce recidivism and curb other addiction-driven offenses.

2: Adult prosecution cases resolved in the Early Disposition Program (EDP)

Definition and Purpose

Indicates number of criminal cases resolved through expedited court process at less total cost to the justice system. Disposition is limited to fines, assessments, and restitution.

Significance

Indicates system efficiency, system capacity and level of accountability. Addresses the primary objectives of the county strategic plan Goal #3 for Public Safety to pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

| CY 2015 Actu | al CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|--------------|-------------------|----------------|---------------------|---------------------|
| 935 | 929 | 767 | 1,000 | 1000 |

Explanation of Trends and Changes

Program will be sustained saving the justice system resources but fails to address root problems of criminal behavior.

3: Juvenile enforcement delinquency petitions filed

Definition and Purpose

Indicates total number of formal petitions filed against youth (under 18 years of age) who commit crimes.

Significance

Indicates baseline caseload for deputy district attorneys in court system. Addresses the primary objectives of the county strategic plan Goal #3 for Public Safety to pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 459 | 338 | 384 | 360 | 375 |

Explanation of Trends and Changes

The number of juvenile delinquency cases remains low due to the ongoing use of front-end diversionary child welfare and juvenile justice models. Although these models result in fewer petitions being filed, the models still create significant work for attorneys through case reviews, meetings, and case staffing with juvenile probation officers and child welfare personnel. The continued use of front-end diversion practices typically means the cases which require juvenile petitions are cases involving higher risk youth, more complicated fact patterns, and more complex family dynamics leading to an increase in the amount of work required to resolve the case.

4: Juvenile enforcement dependency petitions filed

Definition and Purpose

Indicates total number of formal dependency petitions filed on behalf of children legally determined to be at risk in their house/custody of their parents.

Significance

Indicates baseline caseload for deputy district attorneys in court system. Addresses the primary objectives of the county strategic plan Goal #3 for Public Safety to pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 459 | 491 | 476 | 550 | 500 |

Explanation of Trends and Changes

These numbers have dropped in part because of a shift in Oregon Department of Human Services (DHS) response, which reduces the number of children in care for drug-affected parents. Nevertheless, Marion County's numbers remain among the highest in the state and it is expected that these numbers will bounce back slightly over the next 18 months as DHS finds an equilibrium. Furthermore, recent legal rulings have made previously filed cases no longer provable, or when they are provable, the evidence required is more extensive. One example would be that it is now required that an expert witness testify in this case. This additionally increases the cost of prosecution.

5: Victim assistance program services provided to victims of crime

Definition and Purpose

Direct services provided to victims of crime. These services include: Crisis intervention and support; follow up contact; safety planning; information on the status of an investigation or court case; notification of hearing dates and times; information about Crime Victims' Compensation; assistance in establishing financial losses for restitution purposes; referrals to support groups and counseling; liaison assistance with law enforcement officers, prosecutors, and social service agencies; assistance in preparing a statement for the court at the time of sentencing; assistance with court preparation by explaining the court process, touring empty courtrooms and observing a trial in progress; accompaniment to court hearings, offering a safe and private area while waiting to testify; information and referrals for personal safety and security issues; notification of case disposition and sentence; emergency financial assistance; emergency legal advocacy; personal advocacy; and information about crime victims' rights and assistance in asserting those rights.

Significance

Indicates victim contacts, level of customer service, and workload of volunteers and staff. Addresses the primary objectives of the county strategic plan Goal #3 for Public Safety to pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Fiscal Year

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 52,981 | 103,158 | 157,459 | 150,000 | 150,000 |

Explanation of Trends and Changes

The need for services has increased. We expect that to be true for FY 18-19 as well.

6: Notices sent to victims of crime.

Definition and Purpose

Indicates number of notices sent to victims of crime. Notices provide information regarding victims' rights and how victims can assert those rights as well as informing victims of the various steps of the criminal justice process as their case travels through the system. We also include information and forms that provide victims the opportunity to submit information regarding their victim impact statements and information for restitution purposes.

Significance

Notices are required by statute and the Oregon Constitution (regarding victim rights and court process). Addresses the primary objectives of the county strategic plan Goal #3 for Public Safety to pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 31,785 | 36,600 | 39,913 | 39,000 | 39,000 |

Explanation of Trends and Changes

Should remain steady.

#7: Child support enforcement funds collected

Definition and Purpose

Indicates total amount of financial support collected for children and families under Oregon law.

Significance

Indicates financial health of children and families. Addresses the primary objectives of the county strategic plan Goal #3 for Public Safety to pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

| CY 201 | 5 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate | |
|--------|----------|----------------|----------------|---------------------|---------------------|--|
| \$19.1 | million | \$18.8 million | \$18.9 million | \$19 million | 19 Million | |

Explanation of Trends and Changes

Collections increased \$100,000 as a result of a slight increase in the support enforcement caseload.

8: Medical examiner death investigations

Definition and Purpose

Indicates total death investigations as required by law where deceased is not under the care of a physician.

Significance

Necessary to determine nature and cause of death under ORS Chapter 146. Addresses the primary objectives of the county strategic plan Goal #3 for Public Safety to pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 283 | 330 | 391 | 400 | 430 |

Explanation of Trends and Changes

Aging population will influence the number of mandated investigations.

#9: Medical examiner homicide investigations

Definition and Purpose

Indicates medical examiner cases that are criminal investigations and require prosecutorial review and resources.

Significance

Requires a priority response for community safety. Addresses the primary objectives of the county strategic plan Goal #3 for Public Safety to pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 10 | 14 | 17 | 15 | 17 |

Explanation of Trends and Changes

Homicide rates are difficult to project. Marion County homicide rates remain significant.

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT DISTRICT ATTORNEY'S OFFICE

| | Resou | rces by Fu | nd Detail | | | |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 8,070,145 | 8,570,582 | 9,421,245 | 9,503,889 | 9,503,889 | 9,503,889 |
| General Fund Transfers Total | 8,070,145 | 8,570,582 | 9,421,245 | 9,503,889 | 9,503,889 | 9,503,889 |
| General Fund Total | 8,070,145 | 8,570,582 | 9,421,245 | 9,503,889 | 9,503,889 | 9,503,889 |
| 220 - Child Support | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Intergovernmental Federal | | | | | | |
| 331223 Oregon Dept of Justice | 1,062,536 | 1,099,278 | 1,237,595 | 1,235,813 | 1,235,813 | 1,235,813 |
| Intergovernmental Federal Total | 1,062,536 | 1,099,278 | 1,237,595 | 1,235,813 | 1,235,813 | 1,235,813 |
| Intergovernmental State | | | | | | |
| 332031 Oregon Department of Justice | 111,945 | 123,852 | 114,044 | 128,127 | 128,127 | 128,127 |
| Intergovernmental State Total | 111,945 | 123,852 | 114,044 | 128,127 | 128,127 | 128,127 |
| Charges for Services | | | | | | |
| 341430 Copy Machine Fees | 3,118 | 3,892 | 1,000 | 3,398 | 3,398 | 3,398 |
| 341999 Other Fees | 20,303 | 19,889 | 19,000 | 19,000 | 19,000 | 19,000 |
| Charges for Services Total | 23,421 | 23,781 | 20,000 | 22,398 | 22,398 | 22,398 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 322,920 | 355,864 | 391,606 | 412,733 | 412,733 | 412,733 |
| General Fund Transfers Total | 322,920 | 355,864 | 391,606 | 412,733 | 412,733 | 412,733 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 281 | 0 | 0 | 0 | 0 | 0 |
| Net Working Capital Total | 281 | 0 | 0 | 0 | 0 | 0 |
| Child Support Total | 1,521,104 | 1,602,776 | 1,763,245 | 1,799,071 | 1,799,071 | 1,799,071 |
| 300 - District Attorney Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Intergovernmental Federal | | | | | | |
| 331223 Oregon Dept of Justice | 243,323 | 438,798 | 502,929 | 488,525 | 488,525 | 488,525 |
| 331234 DHS Title IV E Reimbursement | 108,494 | 131,834 | 143,666 | 114,400 | 114,400 | 114,400 |
| 331990 Other Federal Revenues | 17,083 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Federal Total | 368,900 | 570,632 | 646,595 | 602,925 | 602,925 | 602,925 |
| Intergovernmental State | | | | | | |
| 332035 ODOJ Unitary Assessment Grant | 190,660 | 190,660 | 190,660 | 190,660 | 190,660 | 190,660 |
| 332062 Oregon DHS Juvenile Dependency | 136,181 | 136,181 | 136,181 | 136,181 | 136,181 | 136,181 |
| Intergovernmental State Total | 326,841 | 326,841 | 326,841 | 326,841 | 326,841 | 326,841 |
| Charges for Services | | | | | | |
| 347006 DA Services to County Depts | 97,891 | 134,600 | 179,969 | 185,817 | 185,817 | 185,817 |
| Charges for Services Total | 97,891 | 134,600 | 179,969 | 185,817 | 185,817 | 185,817 |
| Fines and Forfeitures | | | | | | |
| 352300 Civil Forfeitures | 0 | 321 | 0 | 0 | 0 | 0 |
| 352400 Criminal Forfeitures | 3,254 | 0 | 3,000 | 0 | 0 | 0 |
| Fines and Forfeitures Total | 3,254 | 321 | 3,000 | 0 | 0 | 0 |

| 300 - District Attorney Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|-------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Interest | | | | | | |
| 361000 Investment Earnings | 1,211 | 1,712 | 540 | 645 | 645 | 645 |
| Interest Total | 1,211 | 1,712 | 540 | 645 | 645 | 645 |
| Other Revenues | | | | | | |
| 373200 Victims Assistance Donations | 18,244 | 19,743 | 10,000 | 18,000 | 18,000 | 18,000 |
| Other Revenues Total | 18,244 | 19,743 | 10,000 | 18,000 | 18,000 | 18,000 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 84,751 | 55,870 | 124,084 | 140,784 | 140,784 | 140,784 |
| General Fund Transfers Total | 84,751 | 55,870 | 124,084 | 140,784 | 140,784 | 140,784 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 250,664 | 344,056 | 338,571 | 253,936 | 253,936 | 253,936 |
| Net Working Capital Total | 250,664 | 344,056 | 338,571 | 253,936 | 253,936 | 253,936 |
| District Attorney Grants Total | 1,151,757 | 1,453,775 | 1,629,600 | 1,528,948 | 1,528,948 | 1,528,948 |
| District Attorney's Office Grand | 10,743,005 | 11,627,132 | 12,814,090 | 12,831,908 | 12,831,908 | 12,831,908 |

Total

| | Require | ments by H | und Detai | 1 | | |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 6,000 | 0 | 0 | 0 |
| 511110 Regular Wages | 3,492,603 | 3,674,133 | 4,666,840 | 4,672,544 | 4,672,544 | 4,672,544 |
| 511120 Temporary Wages | 131,812 | 182,645 | 107,503 | 111,766 | 111,766 | 111,766 |
| 511130 Vacation Pay | 256,038 | 273,930 | 0 | 0 | 0 | C |
| 511140 Sick Pay | 145,140 | 118,763 | 0 | 0 | 0 | C |
| 511150 Holiday Pay | 162,474 | 190,640 | 0 | 0 | 0 | 0 |
| 511160 Comp Time Pay | 861 | 4,907 | 0 | 0 | 0 | C |
| 511210 Compensation Credits | 160,719 | 152,778 | 145,305 | 127,574 | 127,574 | 127,574 |
| 511220 Pager Pay | 42,967 | 41,769 | 39,200 | 41,463 | 41,463 | 41,463 |
| 511240 Leave Payoff | 33,158 | 54,211 | 0 | 0 | 0 | C |
| 511280 Cell Phone Pay | 1,087 | 1,083 | 0 | 1,083 | 1,083 | 1,083 |
| 511290 Health Insurance Waiver Pay | 3,101 | 5,414 | 7,200 | 4,800 | 4,800 | 4,800 |
| 511410 Straight Pay | 395 | 29 | 0 | 0 | 0 | C |
| 511420 Premium Pay | 205 | 210 | 0 | 0 | 0 | (|
| 511450 Premium Pay Temps | 0 | 195 | 0 | 0 | 0 | C |
| Salaries and Wages Total | 4,430,561 | 4,700,708 | 4,972,048 | 4,959,230 | 4,959,230 | 4,959,230 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 2,348 | 0 | 0 | C |
| 512110 PERS | 664,578 | 690,596 | 930,135 | 927,350 | 927,350 | 927,350 |
| 512120 401K | 76,435 | 77,269 | 80,801 | 79,077 | 79,077 | 79,077 |
| 512130 PERS Debt Service | 248,337 | 234,805 | 240,965 | 288,303 | 288,303 | 288,303 |
| 512200 FICA | 332,699 | 349,848 | 372,553 | 372,348 | 372,348 | 372,348 |
| 512310 Medical Insurance | 871,143 | 875,970 | 953,665 | 994,185 | 994,185 | 994,185 |
| 512320 Dental Insurance | 87,735 | 87,529 | 94,760 | 98,810 | 98,810 | 98,810 |
| 512330 Group Term Life Insurance | 7,457 | 7,724 | 8,850 | 8,820 | 8,820 | 8,820 |
| 512340 Long Term Disability Insurance | 17,776 | 14,762 | 19,841 | 19,773 | 19,773 | 19,773 |
| 512400 Unemployment Insurance | 17,774 | 17,344 | 17,831 | 17,780 | 17,780 | 17,780 |
| 512520 Workers Comp Insurance | 1,930 | 1,864 | 2,171 | 2,171 | 2,171 | 2,171 |
| 512600 Wellness Program | 2,466 | 2,427 | 2,654 | 2,654 | 2,654 | 2,654 |
| 512610 Employee Assistance Program | 1,771 | 1,774 | 1,792 | 1,792 | 1,792 | 1,792 |
| 512700 County HSA Contributions | 1,300 | 2,600 | 0 | 2,600 | 2,600 | 2,600 |
| Fringe Benefits Total | 2,331,400 | 2,364,511 | 2,728,366 | 2,815,663 | 2,815,663 | 2,815,663 |
| Personnel Services Total | 6,761,961 | 7,065,220 | 7,700,414 | 7,774,893 | 7,774,893 | 7,774,893 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 36,378 | 34,498 | 30,420 | 30,420 | 30,420 | 30,420 |
| 521030 Field Supplies | 108 | 865 | 4,000 | 4,000 | 4,000 | 4,000 |
| 521030 Departmental Supplies | | | 1,300 | 1,300 | 1,300 | 1,300 |
| | 3,388 | 1,587 | | | | |
| 521090 Uniforms and Clothing 521190 Publications | 747 | 1,026 | 3,000 | 3,000 | 3,000 | 3,000 |
| 521190 Publications 521210 Gasoline | 4,010 915 | 316 1,870 | 5,114 | 3,800 2,480 | 3,800 2,480 | 3,800 |
| Supplies Total | 915 | 1,870 | 2,660 | 2,480 | 2,480 | 2,480 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Materials | | | | | | |
| 522150 Small Office Equipment | 2,270 | 1,194 | 3,500 | 0 | 0 | (|
| 522160 Small Departmental Equipment | 1,052 | 0 | 0 | 0 | 0 | (|
| 522170 Computers Non Capital | 2,449 | 2,090 | 4,400 | 2,000 | 2,000 | 2,000 |
| 522180 Software | 0 | 797 | 0 | 0 | 0 | (|
| Materials Total | 5,771 | 4,081 | 7,900 | 2,000 | 2,000 | 2,000 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 347 | 196 | 1,400 | 200 | 200 | 200 |
| 523020 Phone and Communication Svcs | 6 | 44 | 50 | 25 | 25 | 25 |
| 523040 Data Connections | 959 | 467 | 960 | 480 | 480 | 480 |
| 523050 Postage | 212 | 812 | 850 | 1,000 | 1,000 | 1,000 |
| 523060 Cellular Phones | 5,043 | 4,642 | 6,740 | 7,543 | 7,543 | 7,543 |
| 523070 Pagers | 1,150 | 1,402 | 1,553 | 0 | 0 | (|
| 523090 Long Distance Charges | 2,448 | 2,659 | 2,550 | 2,550 | 2,550 | 2,550 |
| Communications Total | 10,165 | 10,222 | 14,103 | 11,798 | 11,798 | 11,798 |
| Utilities | | | | | | |
| 524010 Electricity | 44,887 | 48,692 | 50,061 | 54,095 | 54,095 | 54,095 |
| 524020 Street Light Electricity | 8 | 35 | 34 | 34 | 34 | 34 |
| 524040 Natural Gas | 1,754 | 2,085 | 1,814 | 1,850 | 1,850 | 1,850 |
| 524050 Water | 1,084 | 1,472 | 1,357 | 1,337 | 1,337 | 1,337 |
| 524070 Sewer | 1,637 | 2,066 | 2,171 | 1,847 | 1,847 | 1,847 |
| 524090 Garbage Disposal and Recycling | 2,817 | 3,201 | 3,260 | 3,424 | 3,424 | 3,424 |
| Utilities Total | 52,188 | 57,552 | 58,697 | 62,587 | 62,587 | 62,587 |
| Contracted Services | | | | | | |
| 525235 Laboratory Services | 970 | 0 | 0 | 0 | 0 | (|
| 525440 Client Assistance | 5 | 10 | 0 | 0 | 0 | (|
| 525450 Subscription Services | 6,375 | 7,627 | 9,415 | 7,427 | 7,427 | 7,427 |
| 525510 Legal Services | 2,768 | 710 | 500 | 2,000 | 2,000 | 2,000 |
| 525540 Witnesses | 38,904 | 65,431 | 57,974 | 36,134 | 36,134 | 36,134 |
| 525541 Witness Mileage Reimbursement | 3,360 | 9,869 | 8,450 | 7,789 | 7,789 | 7,789 |
| 525550 Court Services | 1,204 | 1,051 | 1,000 | 1,300 | 1,300 | 1,300 |
| 525710 Printing Services | 13,045 | 15,016 | 14,800 | 14,962 | 14,962 | 14,962 |
| 525735 Mail Services | 34,407 | 35,758 | 34,157 | 37,261 | 37,261 | 37,261 |
| 525740 Document Disposal Services | 2,925 | 3,428 | 3,520 | 5,290 | 5,290 | 5,290 |
| 525770 Interpreters and Translators | 10,679 | 8,027 | 9,554 | 8,660 | 8,660 | 8,660 |
| 525810 Waste to Energy Contract | 0 | 0 | 50 | 50 | 50 | 50 |
| 525999 Other Contracted Services | 56,831 | 54,801 | 63,469 | 86,529 | 86,529 | 86,529 |
| Contracted Services Total | 171,473 | 201,729 | 202,889 | 207,402 | 207,402 | 207,402 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 2,805 | 1,977 | 2,770 | 600 | 600 | 600 |
| 526030 Building Maintenance | 2,661 | 1,273 | 1,350 | 1,650 | 1,650 | 1,650 |
| Repairs and Maintenance Total | 5,466 | 3,249 | 4,120 | 2,250 | 2,250 | 2,250 |

| 333 8,952 14 | 0 | | | | |
|--------------------|--|--|--|--|---|
| 8,952 | 0 | | | | |
| 8,952 | 0 | | | | |
| 8,952 | | 0 | 0 | 0 | C |
| | 9,132 | 11,032 | 11,044 | 11,044 | 11,044 |
| | 16 | 150 | 50 | 50 | 50 |
| 184 | 276 | 230 | 90 | 90 | 90 |
| | | | 1.980 | 1.980 | 1,980 |
| | <i>,</i> | · · · | · · · | | 45,313 |
| | | | · · · | | 28,084 |
| , | | · · · · | | | 86,561 |
| .,, | , | , | , | , | |
| | | | | | |
| 8,444 | 8,866 | 8,600 | 10,500 | 10,500 | 10,500 |
| | | | | | 120 |
| 8,684 | 9,146 | 8,680 | 10,620 | 10,620 | 10,620 |
| 12.678 | 12.441 | 9,150 | 9,150 | 9.150 | 9,150 |
| | | | 800 | 800 | 800 |
| | | | 600 | 600 | 600 |
| | 8.558 | | 8.260 | 8.260 | 8,260 |
| | | | | | 462 |
| | | | 9.165 | | 9,165 |
| 4,430 | 1,547 | | | | 2,350 |
| | · · · | | | | 27,335 |
| 3,056 | 0 | | 0 | 0 | (|
| 25 | 0 | 0 | 0 | 0 | (|
| 1,414 | 2,147 | 1,600 | 3,500 | 3,500 | 3,500 |
| 0 | | 0 | 0 | 0 | (|
| | | 200 | 150 | 150 | 150 |
| | | | | | 61,772 |
| , | | · · · · · · | | | 489,990 |
| 110,050 | 110,031 | 150,570 | 105,550 | 103,570 | 105,550 |
| 52.1.12 | 04.004 | 00.055 | 00.005 | 00.005 | |
| | | | | | 98,397 |
| | | | | | 125,915 |
| | | | | | 98,375 |
| | | | | | 3,123 |
| | | | | | 18,626 |
| | | | | | 21,130 |
| | | | | | 85,340 |
| | | | | | 14,150 |
| | | | | | 160,662 |
| | | | | | 97,320 |
| | | | | | 32,817 |
| | | | | | 285,284 |
| | | | | | 98,083 6,071 |
| | 240 8,684 12,678 1,700 895 9,528 380 7,673 4,430 20,018 3,056 25 1,414 | 42,949 44,169 25,455 27,379 79,537 82,952 8,444 8,866 240 280 8,684 9,146 12,678 12,441 1,700 2,404 895 749 9,528 8,558 380 308 7,673 10,840 4,430 1,547 20,018 26,552 3,056 0 25 0 1,414 2,147 0 50 668 902 61,864 66,497 440,695 475,591 73,143 84,301 108,646 114,112 79,079 87,348 4,091 4,069 20,676 23,675 20,318 18,941 69,905 72,354 14,572 16,921 153,987 150,107 88,936 106,119 30 | 1,110 1,110 1,110 42,949 44,169 48,398 25,455 27,379 24,420 79,537 82,952 86,210 8,444 8,866 8,600 240 280 80 8,684 9,146 8,680 12,678 12,441 9,150 1,700 2,404 800 895 749 600 9,528 8,558 7,946 380 308 300 7,673 10,840 8,400 4,430 1,547 5,450 20,018 26,552 27,437 3,056 0 5,000 25 0 0 1,414 2,147 1,600 0 50 0 1,414 2,147 1,600 0 50 0 0 50 0 1,414 2,147 1,600 0 50 0 <td>42,949 44,169 48,398 45,313 25,455 27,379 24,420 28,084 79,537 82,952 86,210 86,561 8,444 8,866 8,600 10,500 240 280 80 120 8,684 9,146 8,680 10,500 12,678 12,441 9,150 9,150 1,700 2,404 800 800 895 749 600 600 9,528 8,558 7,946 8,260 380 308 300 462 7,673 10,840 8,400 9,165 4,430 1,547 5,450 2,350 20,018 26,552 27,437 27,335 3,056 0 0 0 0 50 0 0 1,414 2,147 1,600 3,500 0 50 0 0 0 1,517 440,695 475,591<</td> <td>42,949 44,169 48,398 45,313 45,313 25,455 27,379 24,420 28,084 28,084 79,537 82,952 86,210 86,561 86,561 8,444 8,866 8,600 10,500 10,500 240 280 80 120 120 8,684 9,146 8,680 10,620 10,620 12,678 12,441 9,150 9,150 9,150 1,700 2,404 800 800 800 895 749 600 600 600 9,528 8,558 7,946 8,260 8,260 380 308 300 462 462 7,673 10,840 8,400 9,165 9,165 4,430 1,547 5,450 2,350 2,350 20,018 26,552 27,437 27,335 27,335 3,056 0 0 0 0 0 0 0</td> | 42,949 44,169 48,398 45,313 25,455 27,379 24,420 28,084 79,537 82,952 86,210 86,561 8,444 8,866 8,600 10,500 240 280 80 120 8,684 9,146 8,680 10,500 12,678 12,441 9,150 9,150 1,700 2,404 800 800 895 749 600 600 9,528 8,558 7,946 8,260 380 308 300 462 7,673 10,840 8,400 9,165 4,430 1,547 5,450 2,350 20,018 26,552 27,437 27,335 3,056 0 0 0 0 50 0 0 1,414 2,147 1,600 3,500 0 50 0 0 0 1,517 440,695 475,591< | 42,949 44,169 48,398 45,313 45,313 25,455 27,379 24,420 28,084 28,084 79,537 82,952 86,210 86,561 86,561 8,444 8,866 8,600 10,500 10,500 240 280 80 120 120 8,684 9,146 8,680 10,620 10,620 12,678 12,441 9,150 9,150 9,150 1,700 2,404 800 800 800 895 749 600 600 600 9,528 8,558 7,946 8,260 8,260 380 308 300 462 462 7,673 10,840 8,400 9,165 9,165 4,430 1,547 5,450 2,350 2,350 20,018 26,552 27,437 27,335 27,335 3,056 0 0 0 0 0 0 0 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Administrative Charges | | | | | | |
| 612100 IT Equipment Use Charges | 10,348 | 11,287 | 11,170 | 18,913 | 18,913 | 18,913 |
| 614100 Liability Insurance Allocation | 56,600 | 82,300 | 60,500 | 46,600 | 46,600 | 46,600 |
| 614200 WC Insurance Allocation | 19,500 | 33,700 | 32,100 | 28,200 | 28,200 | 28,200 |
| Administrative Charges Total | 867,489 | 1,029,771 | 1,224,855 | 1,239,006 | 1,239,006 | 1,239,006 |
| General Fund Total | 8,070,145 | 8,570,582 | 9,421,245 | 9,503,889 | 9,503,889 | 9,503,889 |
| 220 - Child Support | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 664,402 | 705,097 | 886,938 | 905,153 | 905,153 | 905,153 |
| 511120 Temporary Wages | 9,326 | 8,941 | 15,304 | 16,580 | 16,580 | 16,580 |
| 511130 Vacation Pay | 63,779 | 54,609 | 0 | 0 | 0 | 0 |
| 511140 Sick Pay | 32,230 | 39,072 | 0 | 0 | 0 | 0 |
| 511150 Holiday Pay | 32,341 | 39,192 | 0 | 0 | 0 | 0 |
| 511160 Comp Time Pay | 0 | 11 | 0 | 0 | 0 | 0 |
| 511210 Compensation Credits | 20,961 | 23,180 | 23,484 | 20,480 | 20,480 | 20,480 |
| 511240 Leave Payoff | 655 | 7,326 | 0 | 0 | 0 | 0 |
| 511290 Health Insurance Waiver Pay | 0 | 0 | 0 | 2,400 | 2,400 | 2,400 |
| Salaries and Wages Total | 823,695 | 877,427 | 925,726 | 944,613 | 944,613 | 944,613 |
| Fringe Benefits | | | | | | |
| 512110 PERS | 136,979 | 145,554 | 175,711 | 179,111 | 179,111 | 179,111 |
| 512120 401K | 9,202 | 9,914 | 10,164 | 10,120 | 10,120 | 10,120 |
| 512130 PERS Debt Service | 35,553 | 31,813 | 45,520 | 55,683 | 55,683 | 55,683 |
| 512200 FICA | 61,233 | 65,228 | 70,330 | 71,554 | 71,554 | 71,554 |
| 512310 Medical Insurance | 200,185 | 198,418 | 211,344 | 204,048 | 204,048 | 204,048 |
| 512320 Dental Insurance | 21,051 | 20,095 | 21,000 | 20,280 | 20,280 | 20,280 |
| 512330 Group Term Life Insurance | 1,474 | 1,566 | 1,683 | 1,708 | 1,708 | 1,708 |
| 512340 Long Term Disability Insurance | 3,494 | 2,972 | 3,772 | 3,828 | 3,828 | 3,828 |
| 512400 Unemployment Insurance | 3,311 | 3,255 | 3,369 | 3,434 | 3,434 | 3,434 |
| 512520 Workers Comp Insurance | 374 | 345 | 426 | 426 | 426 | 426 |
| 512600 Wellness Program | 561 | 541 | 560 | 560 | 560 | 560 |
| 512610 Employee Assistance Program | 403 | 395 | 378 | 378 | 378 | 378 |
| 512700 County HSA Contributions | 5,850 | 5,850 | 0 | 4,550 | 4,550 | 4,550 |
| Fringe Benefits Total | 479,671 | 485,945 | 544,257 | 555,680 | 555,680 | 555,680 |
| Personnel Services Total | 1,303,366 | 1,363,373 | 1,469,983 | 1,500,293 | 1,500,293 | 1,500,293 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 7,289 | 8,098 | 6,800 | 6,800 | 6,800 | 6,800 |
| 521050 Janitorial Supplies | 349 | 0 | 0 | 0 | 0 | 0 |
| 521070 Departmental Supplies | 0 | 47 | 0 | 0 | 0 | 0 |
| 521190 Publications | 0 | 136 | 250 | 250 | 250 | 250 |
| Supplies Total | 7,637 | 8,281 | 7,050 | 7,050 | 7,050 | 7,050 |

| 220 - Child Support | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Materials | | | | | | |
| 522150 Small Office Equipment | 488 | 74 | 1,600 | 600 | 600 | 60 |
| 522170 Computers Non Capital | 1,146 | 661 | 500 | 500 | 500 | 500 |
| 522180 Software | 26 | 332 | 600 | 1,700 | 1,700 | 1,70 |
| Materials Total | 1,660 | 1,066 | 2,700 | 2,800 | 2,800 | 2,80 |
| Communications | , | · · · · | , | y | , | , |
| | 25 | 0 | 0 | 0 | 0 | |
| 523010 Telephone Equipment 523020 Phone and Communication Svcs | 25 | 0 | - | 400 | | |
| | 15 | 0 | 400 | 400 | 400 | 40 |
| 523040 Data Connections | | | - | - | | 25 |
| 523050 Postage 523060 Cellular Phones | 0 | 150 | 250 | 250 | 250 | 25 |
| | 668 | 658 | 720 | 720 | 720 | 72 |
| 523090 Long Distance Charges | 329 | 1 528 | 400 | 400 | 400 | 40 |
| Communications Total | 1,046 | 1,528 | 1,770 | 1,770 | 1,770 | 1,77 |
| Utilities | | | | | | |
| 524010 Electricity | 7,558 | 7,861 | 8,157 | 8,883 | 8,883 | 8,88 |
| 524020 Street Light Electricity | 0 | 5 | 5 | 5 | 5 | |
| 524040 Natural Gas | 76 | 103 | 73 | 76 | 76 | 7 |
| 524050 Water | 131 | 149 | 149 | 131 | 131 | 13 |
| 524070 Sewer | 219 | 327 | 327 | 291 | 291 | 29 |
| 524090 Garbage Disposal and Recycling | 480 | 442 | 480 | 491 | 491 | 49 |
| Utilities Total | 8,464 | 8,888 | 9,191 | 9,877 | 9,877 | 9,87 |
| Contracted Services | | | | | | |
| 525235 Laboratory Services | 1,418 | 1,624 | 1,500 | 1,500 | 1,500 | 1,50 |
| 525330 Transportation Services | 455 | 0 | 0 | 0 | 0 | |
| 525440 Client Assistance | 0 | 260 | 500 | 100 | 100 | 10 |
| 525450 Subscription Services | 878 | 914 | 988 | 988 | 988 | 98 |
| 525510 Legal Services | 0 | 108 | 0 | 0 | 0 | |
| 525540 Witnesses | 0 | 0 | 100 | 0 | 0 | |
| 525550 Court Services | 1,824 | 1,319 | 1,750 | 1,750 | 1,750 | 1,75 |
| 525710 Printing Services | 1,803 | 1,730 | 2,000 | 1,500 | 1,500 | 1,50 |
| 525735 Mail Services | 16,252 | 14,022 | 14,000 | 14,000 | 14,000 | 14,00 |
| 525740 Document Disposal Services | 850 | 1,121 | 800 | 1,080 | 1,080 | 1,08 |
| 525770 Interpreters and Translators | 0 | 0 | 250 | 250 | 250 | 25 |
| 525999 Other Contracted Services | 5,494 | 11,261 | 10,000 | 10,000 | 10,000 | 10,00 |
| Contracted Services Total | 28,974 | 32,360 | 31,888 | 31,168 | 31,168 | 31,16 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 504 | 189 | 1,200 | 0 | 0 | |
| 526030 Building Maintenance | 190 | 380 | 500 | 500 | 500 | 50 |
| Repairs and Maintenance Total | 694 | 569 | 1,700 | 500 | 500 | 50 |
| Rentals | | | , | | | |
| 527120 Motor Pool Mileage | 20 | 0 | 100 | 100 | 100 | 10 |
| - | | 0 | | | 100 | 10 |
| 527130 Parking 527210 Building Pantal Private | 50 | 0 | 100 | 100 | 100 | 10 |
| 527210 Building Rental Private | 330 | 0 | 0 | 0 | 0 | |

| 220 - Child Support | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 527300 Equipment Rental | 3,096 | 965 | 3,000 | 5,572 | 5,572 | 5,572 |
| Rentals Total | 12,828 | 9,991 | 13,090 | 15,662 | 15,662 | 15,662 |
| Insurance | | | | | | |
| 528220 Notary Bonds | 80 | 200 | 120 | 80 | 80 | 80 |
| Insurance Total | 80 | 200 | 120 | 80 | 80 | 80 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 556 | 484 | 800 | 788 | 788 | 788 |
| 529120 Commercial Travel | 344 | 0 | 600 | 600 | 600 | 600 |
| 529130 Meals | 423 | 0 | 450 | 450 | 450 | 450 |
| 529140 Lodging | 1,909 | 854 | 1,600 | 1,600 | 1,600 | 1,600 |
| 529210 Meetings | 15 | 0 | 300 | 300 | 300 | 300 |
| 529220 Conferences | 1,740 | 1,270 | 2,129 | 2,129 | 2,129 | 2,129 |
| 529300 Dues and Memberships | 2,071 | 1,966 | 3,500 | 2,500 | 2,500 | 2,500 |
| 529690 Other Investigations | 605 | 782 | 400 | 660 | 660 | 660 |
| 529880 Recording Charges | 226 | 288 | 500 | 500 | 500 | 500 |
| 529910 Awards and Recognition | 0 | 59 | 0 | 0 | 0 | (|
| Miscellaneous Total | 7,889 | 5,703 | 10,279 | 9,527 | 9,527 | 9,527 |
| Materials and Services Total | 69,273 | 68,585 | 77,788 | 78,434 | 78,434 | 78,434 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 13,567 | 15,767 | 18,130 | 18,656 | 18,656 | 18,650 |
| 611210 Facilities Mgt Allocation | 19,307 | 19,279 | 21,662 | 21,273 | 21,273 | 21,273 |
| 611220 Custodial Allocation | 13,915 | 14,621 | 15,822 | 16,483 | 16,483 | 16,483 |
| 611230 Courier Allocation | 759 | 759 | 912 | 594 | 594 | 594 |
| 611250 Risk Management Allocation | 2,310 | 1,980 | 2,318 | 2,440 | 2,440 | 2,440 |
| 611255 Benefits Allocation | 3,767 | 3,532 | 4,038 | 4,020 | 4,020 | 4,020 |
| 611260 Human Resources Allocation | 12,961 | 13,493 | 16,453 | 16,236 | 16,236 | 16,230 |
| 611400 Information Tech Allocation | 28,709 | 28,238 | 30,526 | 30,588 | 30,588 | 30,588 |
| 611410 FIMS Allocation | 16,507 | 19,921 | 20,568 | 18,378 | 18,378 | 18,378 |
| 611420 Telecommunications Allocation | 5,579 | 5,291 | 5,556 | 6,204 | 6,204 | 6,204 |
| 611430 Info Tech Direct Charges | 6,267 | 21,218 | 51,619 | 53,939 | 53,939 | 53,939 |
| 611600 Finance Allocation | 14,055 | 13,757 | 15,882 | 16,981 | 16,981 | 16,98 |
| 611800 MCBEE Allocation | 328 | 1,138 | 754 | 1,146 | 1,146 | 1,140 |
| 612100 IT Equipment Use Charges | 1,934 | 2,124 | 2,134 | 3,606 | 3,606 | 3,600 |
| 614100 Liability Insurance Allocation | 4,900 | 5,900 | 5,200 | 6,000 | 6,000 | 6,000 |
| 614200 WC Insurance Allocation | 3,600 | 3,800 | 3,900 | 3,800 | 3,800 | 3,800 |
| Administrative Charges Total | 148,465 | 170,818 | 215,474 | 220,344 | 220,344 | 220,344 |
| Child Support Total | 1,521,104 | 1,602,776 | 1,763,245 | 1,799,071 | 1,799,071 | 1,799,071 |
| 300 - District Attorney Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | (19,274) | 0 | 0 | C |
| 511110 Regular Wages | 373,180 | 527,691 | 669,362 | 684,954 | 684,954 | 684,954 |

| 300 - District Attorney Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| 511120 Temporary Wages | 0 | 8,742 | 0 | 0 | 0 | C |
| 511130 Vacation Pay | 21,289 | 25,532 | 0 | 0 | 0 | C |
| 511140 Sick Pay | 8,606 | 20,409 | 0 | 0 | 0 | 0 |
| 511150 Holiday Pay | 14,929 | 29,433 | 0 | 0 | 0 | C |
| 511160 Comp Time Pay | 231 | 1,446 | 0 | 0 | 0 | 0 |
| 511210 Compensation Credits | 7,369 | 7,124 | 7,246 | 5,740 | 5,740 | 5,740 |
| 511220 Pager Pay | 500 | 3,382 | 0 | 0 | 0 | C |
| 511240 Leave Payoff | 0 | 5,001 | 0 | 0 | 0 | C |
| 511290 Health Insurance Waiver Pay | 86 | 4,700 | 4,800 | 2,400 | 2,400 | 2,400 |
| 511410 Straight Pay | 202 | 6 | 0 | 0 | 0 | C |
| 511420 Premium Pay | 0 | 96 | 0 | 0 | 0 | C |
| Salaries and Wages Total | 426,392 | 633,560 | 662,134 | 693,094 | 693,094 | 693,094 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | (17,552) | 0 | 0 | 0 |
| 512110 PERS | 56,774 | 78,687 | 131,511 | 133,766 | 133,766 | 133,766 |
| 512120 401K | 5,337 | 7,172 | 8,408 | 8,794 | 8,794 | 8,794 |
| 512130 PERS Debt Service | 25,992 | 37,500 | 34,071 | 41,587 | 41,587 | 41,587 |
| 512200 FICA | 32,056 | 47,659 | 51,749 | 52,729 | 52,729 | 52,729 |
| 512310 Medical Insurance | 113,800 | 137,644 | 150,809 | 172,499 | 172,499 | 172,499 |
| 512320 Dental Insurance | 10,975 | 13,289 | 14,985 | 17,145 | 17,145 | 17,145 |
| 512330 Group Term Life Insurance | 747 | 1,073 | 1,259 | 1,283 | 1,283 | 1,283 |
| 512340 Long Term Disability Insurance | 1,925 | 2,268 | 2,827 | 2,877 | 2,877 | 2,877 |
| 512400 Unemployment Insurance | 1,699 | 2,332 | 2,522 | 2,565 | 2,565 | 2,565 |
| 512520 Workers Comp Insurance | 261 | 330 | 346 | 346 | 346 | 346 |
| 512600 Wellness Program | 311 | 444 | 479 | 479 | 479 | 479 |
| 512610 Employee Assistance Program | 223 | 323 | 324 | 324 | 324 | 324 |
| 512700 County HSA Contributions | 0 | 1,192 | 0 | 1,300 | 1,300 | 1,300 |
| Fringe Benefits Total | 250,098 | 329,912 | 381,738 | 435,694 | 435,694 | 435,694 |
| Personnel Services Total | 676,491 | 963,473 | 1,043,872 | 1,128,788 | 1,128,788 | 1,128,788 |
| | 070,471 | JU3,475 | 1,045,072 | 1,120,700 | 1,120,700 | 1,120,700 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 429 | 863 | 1,460 | 1,460 | 1,460 | 1,460 |
| 521070 Departmental Supplies | 1,335 | 27 | 4,000 | 4,000 | 4,000 | 4,000 |
| 521190 Publications | 0 | 0 | 120 | 120 | 120 | 120 |
| Supplies Total | 1,764 | 891 | 5,580 | 5,580 | 5,580 | 5,580 |
| Materials | | | | | | |
| 522150 Small Office Equipment | 395 | 0 | 500 | 500 | 500 | 500 |
| 522170 Computers Non Capital | 0 | 3,321 | 0 | 5,331 | 5,331 | 5,331 |
| 522180 Software | 0 | 245 | 246 | 246 | 246 | 246 |
| Materials Total | 395 | 3,567 | 746 | 6,077 | 6,077 | 6,077 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 0 | 0 | 6,900 | 6,900 | 6,900 | 6,900 |
| 523050 Postage | 78 | 0 | 0 | 200 | 200 | 200 |

| 300 - District Attorney Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 523060 Cellular Phones | 0 | 0 | 2,640 | 2,640 | 2,640 | 2,640 |
| Communications Total | 78 | 0 | 9,540 | 9,740 | 9,740 | 9,740 |
| Utilities | | | | | | |
| 524010 Electricity | 2,707 | 2,815 | 2,922 | 3,182 | 3,182 | 3,182 |
| 524020 Street Light Electricity | 0 | 2 | 2 | 2 | 2 | 2 |
| 524040 Natural Gas | 27 | 37 | 26 | 27 | 27 | 27 |
| 524050 Water | 47 | 53 | 54 | 47 | 47 | 47 |
| 524070 Sewer | 79 | 117 | 117 | 104 | 104 | 104 |
| 524090 Garbage Disposal and Recycling | 150 | 218 | 172 | 176 | 176 | 176 |
| Utilities Total | 3,011 | 3,242 | 3,293 | 3,538 | 3,538 | 3,538 |
| Contracted Services | | | | | | |
| 525440 Client Assistance | 0 | 1,096 | 0 | 0 | 0 | (|
| 525540 Witnesses | 6,600 | 10,418 | 17,000 | 21,000 | 21,000 | 21,000 |
| 525560 Victim Emergency Services | 5,828 | 13,021 | 15,553 | 12,000 | 12,000 | 12,000 |
| 525710 Printing Services | 0 | 0 | 300 | 300 | 300 | 300 |
| 525770 Interpreters and Translators | 211 | 0 | 600 | 500 | 500 | 500 |
| 525999 Other Contracted Services | 0 | 0 | 55,210 | 0 | 0 | (|
| Contracted Services Total | 12,639 | 24,535 | 88,663 | 33,800 | 33,800 | 33,800 |
| Rentals | | | | | | |
| 527130 Parking | 315 | 50 | 250 | 200 | 200 | 200 |
| 527240 Condo Assn Assessments | 3,343 | 3,233 | 3,543 | 3,317 | 3,317 | 3,317 |
| Rentals Total | 3,658 | 3,283 | 3,793 | 3,517 | 3,517 | 3,517 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 113 | 0 | 280 | 280 | 280 | 280 |
| 529120 Commercial Travel | 1,482 | 1,260 | 10,029 | 6,691 | 6,691 | 6,691 |
| 529130 Meals | 1,890 | 390 | 2,700 | 2,700 | 2,700 | 2,700 |
| 529140 Lodging | 4,280 | 3,413 | 5,000 | 3,200 | 3,200 | 3,200 |
| 529210 Meetings | 113 | 0 | 0 | 0 | 0 | (|
| 529220 Conferences | 1,215 | 4,186 | 6,000 | 2,000 | 2,000 | 2,000 |
| 529230 Training | 3,927 | 4,646 | 26,300 | 17,300 | 17,300 | 17,300 |
| 529300 Dues and Memberships | 300 | 675 | 1,000 | 1,000 | 1,000 | 1,000 |
| 529620 Narcotics Investigations | 0 | 0 | 4,796 | 3,596 | 3,596 | 3,596 |
| 529740 Fairs and Shows | 60 | 44 | 200 | 200 | 200 | 200 |
| 529910 Awards and Recognition | 467 | 507 | 750 | 750 | 750 | 750 |
| Miscellaneous Total | 13,848 | 15,121 | 57,055 | 37,717 | 37,717 | 37,717 |
| Materials and Services Total | 35,392 | 50,638 | 168,670 | 99,969 | 99,969 | 99,969 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 7,713 | 8,302 | 13,153 | 14,274 | 14,274 | 14,274 |
| 611210 Facilities Mgt Allocation | 15,368 | 15,347 | 17,244 | 16,934 | 16,934 | 16,934 |
| 611220 Custodial Allocation | 11,077 | 11,638 | 12,595 | 13,121 | 13,121 | 13,121 |
| 611230 Courier Allocation | 424 | 397 | 639 | 433 | 433 | 433 |
| 611250 Risk Management Allocation | 1,521 | 1,306 | 3,082 | 5,677 | 5,677 | 5,677 |

| 300 - District Attorney Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Administrative Charges | | | | | | |
| 611255 Benefits Allocation | 2,105 | 1,844 | 2,831 | 2,933 | 2,933 | 2,933 |
| 611260 Human Resources Allocation | 7,242 | 7,045 | 11,531 | 11,843 | 11,843 | 11,843 |
| 611400 Information Tech Allocation | 16,517 | 14,928 | 23,233 | 24,408 | 24,408 | 24,408 |
| 611410 FIMS Allocation | 9,590 | 10,594 | 15,536 | 14,835 | 14,835 | 14,835 |
| 611420 Telecommunications Allocation | 3,254 | 2,828 | 4,203 | 5,025 | 5,025 | 5,025 |
| 611430 Info Tech Direct Charges | 3,639 | 11,344 | 39,188 | 43,338 | 43,338 | 43,338 |
| 611600 Finance Allocation | 10,471 | 7,385 | 15,045 | 18,823 | 18,823 | 18,823 |
| 611800 MCBEE Allocation | 191 | 606 | 569 | 926 | 926 | 926 |
| 612100 IT Equipment Use Charges | 1,105 | 1,129 | 1,636 | 2,857 | 2,857 | 2,857 |
| 614100 Liability Insurance Allocation | 3,200 | 4,000 | 4,000 | 4,900 | 4,900 | 4,900 |
| 614200 WC Insurance Allocation | 2,400 | 2,400 | 8,100 | 17,900 | 17,900 | 17,900 |
| Administrative Charges Total | 95,817 | 101,093 | 172,585 | 198,227 | 198,227 | 198,227 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 244,473 | 101,964 | 101,964 | 101,964 |
| Contingency Total | 0 | 0 | 244,473 | 101,964 | 101,964 | 101,964 |
| District Attorney Grants Total | 807,700 | 1,115,204 | 1,629,600 | 1,528,948 | 1,528,948 | 1,528,948 |
| District Attorney's Office Grand | 10,398,949 | 11,288,561 | 12,814,090 | 12,831,908 | 12,831,908 | 12,831,908 |

Total

MARION COUNTY FY 2018-19 BUDGET by department FINANCE

FINANCE



MISSION STATEMENT

Safeguarding Marion County's fiscal integrity.

GOALS AND OBJECTIVES

- Goal 1 Streamline and standardize the county's contracting, solicitation and purchasing processes.
 - Objective 1 Take full advantage of the recently implemented Contract Management System (CMS) functionality.
 - Objective 2 Revise, develop and document contracting processes to enhance customer satisfaction, improve efficiency and increase consistency.
 - Objective 3 Propose policy that would allow implementation of an electronic signature process (including a vendor portal) as part of the contract approval process.
- Goal 2 Increase customer access to information through web-based, electronic and self-service methods.
 - Objective 1 Develop a consistent format across pages for the Finance Department website.
 - Objective 2 Assess the need for additional content to be included on the department webpage based on customer feedback.
 - Objective 3 Train additional Finance Department staff how to post content to the department webpage.
- Goal 3 Develop and provide communication and training to department personnel to achieve greater compliance with and consistency in carrying out financial processes and procedures.
 - Objective 1 Provide more training to departments to improve accuracy and consistency in time card reporting.
 - Objective 2 Develop a more consistent time sheet format (or formats) for use across county departments.
 - Objective 3 Complete the purchasing manual and train departments to consistently follow the purchase order process.
 - Objective 4 Implement countywide policy and procedures for grant compliance.
 - Objective 5 Develop a "Finance Quick Start Guide" for new department heads, elected officials and managers.

- Goal 4 Ensure the Finance Department is prepared to respond to emergencies to ensure departments are able to continue operations and provide services.
 - Objective 1 In coordination with the Information Technology Department, plan for and perform a test the county's ability to install the county's Oracle system on a new device from backup and run critical business financial processes. After the test, evaluate and resolve any weaknesses.
- Goal 5 Build an organizational culture and management approach that supports innovation and continuous process improvement.
 - Objective 1 Hold quarterly department-wide discussions to review and evaluate progress toward Finance Department goals and objectives.
 - Objective 2 Implement regular survey process within Finance and with external customers to assess areas for improvement.

DEPARTMENT OVERVIEW

The Finance Department provides financial services that support departments in delivering their services to customers and clients. The Finance Department is part of the Central Services Fund. The Finance Department budget consists of one program, the Central Finance Program, which includes two service areas: financial services and payroll.

| Finance | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
|------------------------------|--------------------|--------------------|--------------------|---------------------|---------|
| RESOURCES | | | | | |
| Charges for Services | 54,211 | 61,363 | 17,700 | 14,000 | -20.9% |
| Admin Cost Recovery | 2,368,990 | 2,238,747 | 2,549,201 | 2,713,100 | 6.4% |
| Other Revenues | 300 | 0 | 0 | 0 | n.a. |
| General Fund Transfers | 0 | 0 | 88,753 | 0 | -100.0% |
| Other Fund Transfers | 46,414 | 46,247 | 47,249 | 39,399 | -16.6% |
| TOTAL RESOURCES | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 2.4% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 1,334,183 | 1,242,368 | 1,387,498 | 1,432,185 | 3.2% |
| Fringe Benefits | 712,718 | 653,918 | 794,131 | 835,602 | 5.2% |
| Total Personnel Services | 2,046,901 | 1,896,286 | 2,181,629 | 2,267,787 | 3.9% |
| Materials and Services | | | | | |
| Supplies | 10,709 | 9,965 | 11,850 | 10,990 | -7.3% |
| Materials | 3,136 | 12,991 | 23,840 | 5,950 | -75.0% |
| Communications | 772 | 758 | 720 | 625 | -13.2% |
| Utilities | 15,134 | 13,016 | 13,901 | 14,403 | 3.6% |
| Contracted Services | 121,531 | 113,162 | 133,970 | 130,680 | -2.5% |
| Repairs and Maintenance | 3,839 | 3,459 | 11,850 | 3,900 | -67.1% |
| Rentals | 20,997 | 18,736 | 22,205 | 20,386 | -8.2% |
| Miscellaneous | 26,741 | 26,971 | 33,385 | 27,764 | -16.8% |
| Total Materials and Services | 202,860 | 199,058 | 251,721 | 214,698 | -14.7% |
| Administrative Charges | 220,154 | 251,013 | 269,553 | 284,014 | 5.4% |
| TOTAL REQUIREMENTS | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 2.4% |
| FTE | 20.00 | 18.80 | 20.00 | 20.60 | 3.0% |
| | | | | | |

| |] | FUNDS | | | |
|-------------------------------------|--------------------|---------------------|----------------------------|-----------------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 580 Central Services | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 100.0% |
| TOTAL RESOURCES | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 580 Central Services | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 100.0% |
| TOTAL REQUIREMENTS | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 100.0% |
| | PR | OGRAMS | | | |
| | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | |
| | ACTUAL | ACTUAL | BUDGET | ADOPTED | +/- % |
| RESOURCES | ACTUAL | | 111110 | | +/- % |
| RESOURCES Central Finance | ACTUAL 2,469,915 | | 111110 | | +/- % |
| Central Finance | | ACTUAL | BUDGET | ADOPTED | 2.4% |
| | 2,469,915 | ACTUAL 2,346,357 | BUDGET 2,702,903 | ADOPTED 2,766,499 | 2.4% |
| Central Finance TOTAL RESOURCES | 2,469,915 | ACTUAL 2,346,357 | BUDGET 2,702,903 | ADOPTED 2,766,499 | |

Central Finance Program

- Manages county financial reporting, coordinates the annual audit, and produces the Comprehensive Annual Financial Report (CAFR).
- Provides direction and oversight for the county-wide annual budget process and compliance with Oregon Local Budget Law.
- Provides fiscal policy and direction for county-wide accounting and financial services.
- Produces bi-weekly payroll for more than 1,500 regular and part-time employees and meets all federal and state reporting requirements, including Public Employees Retirement System (PERS) mandates.
- Develops and interprets Marion County Public Contracting Law and policies and procedures and ensures county compliance.
- Provides oversight of Marion County tax foreclosed and surplus real property.
- Manages county debt and related compliance and reporting requirements.
- Produces the annual budget book.
- Provides regular monitoring of county-wide budget to actual expenditures and budget forecasting.
- Produces payments for all county invoices, produces invoices for county receivables, and forwards accounts for collection.
- Reviews all county federal awards for grant compliance.

| Finance | | | | Program: C | entral Finance |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 54,211 | 61,363 | 17,700 | 14,000 | -20.9% |
| Admin Cost Recovery | 2,368,990 | 2,238,747 | 2,549,201 | 2,713,100 | 6.4% |
| Other Revenues | 300 | 0 | 0 | 0 | n.a. |
| General Fund Transfers | 0 | 0 | 88,753 | 0 | -100.0% |
| Other Fund Transfers | 46,414 | 46,247 | 47,249 | 39,399 | -16.6% |
| TOTAL RESOURCES | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 2.4% |
| REQUIREMENTS | | | | | |
| Personnel Services | 2,046,901 | 1,896,286 | 2,181,629 | 2,267,787 | 3.9% |
| Materials and Services | 202,860 | 199,058 | 251,721 | 214,698 | -14.7% |
| Administrative Charges | 220,154 | 251,013 | 269,553 | 284,014 | 5.4% |
| TOTAL REQUIREMENTS | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 2.4% |
| FTE | 20.00 | 18.80 | 20.00 | 20.60 | 3.0% |

Program Summary

FTE By Position Title By Program

| Program: Central Finance | |
|---------------------------|------|
| Position Title | FTE |
| Accountant 2 | 2.60 |
| Accounting Specialist | 3.00 |
| Budget Analyst 2 | 1.00 |
| Budget and Grants Manager | 1.00 |

MARION COUNTY FY 2018-19 BUDGET by department FINANCE

| Position Title | FTI |
|------------------------------------|------|
| Chief Accountant | 1.0 |
| Chief Financial Officer | 1.0 |
| Contracts and Procurement Manager | 1.0 |
| Department Specialist 3 | 1.0 |
| Finance Accounting Manager | 1.0 |
| Grant/Contracts Compliance Analyst | 2.0 |
| Management Analyst 2 | 1.0 |
| Payroll Analyst | 1.0 |
| Payroll Specialist | 3.0 |
| Property Specialist | 1.0 |
| ogram Central Finance FTE Total: | 20.6 |

FTE Changes

The total FTE for FY18-19 increased from 20.00 to 20.60 compared to FY 17-18. The 0.60 increase is the net change from the addition of 1 FTE payroll specialist and the reduction of 1 FTE accounting position to 0.60 FTE during FY17-18. These changes are discussed in detail as part of the Requirements budget justification below.

Central Finance Program Budget Justification

RESOURCES

Charges for Services has decreased due the Behavioral Care Network (BCN) no longer contracting for administrative services with Marion County. Reimbursement revenue from BCN has been removed from Central Services department budgets leaving only Cable Regulatory Commission reimbursements. The required Administrative Cost Recovery Resources have increased to meet the growing cost of personnel expenditures (1 FTE addition, COLA and merit increases primarily), along with a need to offset the lost revenues. Other Funds transfer is from the Tax Title Fund for tax foreclosed duties performed by the property specialist within the Finance Department. The projected transfer amount has decreased due to the retirement of a long-term employee and anticipated replacement at a lower step in the salary scale.

REQUIREMENTS

Personnel Services has increased slightly due to negotiated COLA increases and regular merit step increases, along with 1 FTE increase included in a Decision Package. The increase in FTE is for a payroll specialist to assist with increasing workload. These increases are offset by the cost savings due to a 0.40 reduction of an accounting position from 1 FTE to 0.60 FTE.

Total Materials and Services (M&S) has increased approximately \$3,800 primarily for the annual audit contract Consumer Price Index (CPI) increase.

KEY DEPARTMENT ACCOMPLISHMENTS

- Prepared and completed the FY 2016-17 audit for Marion County and related service districts within critical deadlines, while also developing the Comprehensive Annual Financial Report, which resulted in the receipt of the Certificate of Award from the Government Finance Officers Association (GFOA) for excellence in financial reporting for the seventeenth consecutive year.
- Submitted the FY 2017-18 Budget Book to the Government Finance Officers Association "Distinguished Budget Presentation Award" program and received the award for the seventh consecutive year.
- Implemented Governmental Accounting Standards Board (GASB) Statement Number 77, which requires disclosure of certain tax abatement information. This effort required determining which items met the definition of "abatement" and creating a process for providing the required information to all taxing districts within Marion County.
- With the help of the Information Technology (IT) Department, created a process to make supporting documentation for accounts receivable and general ledger transactions available for lookup within the Financial Information Management System through the use of Laserfiche.
- Expanded and improved the use of the countywide contract management system (CMS), which was implemented last year. Solicitation documents are now included in the CMS. In addition, departments no longer are required to scan documents into both CMS and Oracle through the efforts of Finance and IT staff to create a link between the CMS system and the county's imaging system.
- Continued working on a joint project with IT and Business Services to replace the Oracle reporting tool. This tool will provide financial, human resource and payroll data for executive management and department reporting needs. Initial implementation for Central Services departments began in FY 15-16, has continued throughout FY 17-18, and should be completed in FY 18-19.
- Provided financial transaction review and oversight for the Marion County Housing Authority.
- Updated the Finance Department Continuity of Operations Plan.
- As part of a larger team of central service departments, assisted the Health and Human Services Department with a significant operational reorganization of their department by revising the related accounting, budgeting, and human resources systems to meet the reporting needs of the department.
- Assisted with the transition of the Mid-Valley Behavioral Care Network from Marion County's Oracle system to a separate financial and accounting system.

KEY INDICATORS

1: P-Card Transactions

Definition and Purpose

Marion County implemented a Procurement Card (P-Card) program in July 2005. By policy, P-Cards were implemented to replace all other credit and revolving charge cards throughout the county. They are primarily to be used for the purchase of small dollar goods. The use of P-Cards is encouraged for several reasons: 1) lower cost per transaction than other purchase options, 2) rebate incentives provided by the vendor for achieving certain levels of volume purchases, 3) greater level of internal control over purchases, and 4) to improve consistency for purchases throughout the county. Reviewing the annual number of transactions and dollar volume of P-Card use is one way to monitor the success of the program goals.

Significance

This key indicator supports the county strategic priority for Operational Efficiency and Quality Service (Goal #1 - Provide efficient, effective, and responsive government through stewardship and accountability). As Marion County increases the number of transactions and dollar volume of purchases made with P-Cards, several efficiencies are gained. First, because the transaction cost of using a P-Card is lower than other purchase options, the county achieves greater efficiency with each transaction moved from other purchase options to a P-Card. Second, increasing P-Card use throughout the county will eventually produce reduced costs through the rebate program once the required volume is met. Finally, increased use of the P-Card for purchases ensures that a greater level of controls are involved in county procurements.

Data Units Fiscal Year

The data provided for this key indicator is: 1) annual number of transactions, and 2) annual dollar volume of transactions.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 9,555 - | 11,731 - | 15,796 - | 15,414 - | 14,400 - |
| \$1,097,666 | \$1,564,730 | \$2,041,137 | \$1,988,406 | \$1,857,600 |

Explanation of Trends and Changes

P-Card transactions and dollar volume actually appear to be decreasing after several years of growth. In the current year, the IT department has chosen to use purchase orders instead of P-Cards to purchase equipment, which has had an impact on P-Card transactions. The rebate for CY 2017 was \$32,690, which is an increase of \$12,677 (or 63%) over the previous year. The increase in rebate is consistent with the increasing trend in dollars and transactions, but will likely decline in 2018 due to a downward trend for the transactions forecast after several years of increases.

2: Contracts Processed in Compliance With County Policy and Procedure

Definition and Purpose

Marion County contracts staff review contracts processed by departments to ensure that each contract meets standards, policies and procedures. These standards have been implemented to protect the county from unnecessary risk and to ensure that the processing of contracts is efficient and effective. As contracts are reviewed and non-compliance is identified, Finance Department personnel can identify measures to put into place to reduce the specific areas that need improvement. These measures may include additional training, policy development or improved clarification of current policy.

Significance

This key indicator supports the county strategic priority for Operational Efficiency and Quality Service (Goal #1 - Provide efficient, effective, and responsive government through stewardship and accountability). Some examples of issues identified that may create risk in the contract process are: current contracts that are not extended while work continues past the expiration date, new contracts that are not signed prior to service delivery, missing insurance requirements, incomplete documentation of the solicitation process, inappropriate solicitation process, etc. As Marion County identifies the non-compliance areas through tracking of this key indicator, improvements can be made to the contracts process to meet the goal of reducing risk and increasing efficiency.

Data Units Fiscal Year

The data provided for this key indicator is number of contracts identified with issues of noncompliance compared to total contracts processed by the county.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|------------------|------------------|------------------|----------------------|----------------------|
| 169 issues (21%) | 189 issues (24%) | 192 issues (23%) | 178 issues (21%) | 155 issues (19%) |
| / 815 contracts | / 790 contracts | / 852 contracts | / 830 contracts | / 800 contracts |
| processed | processed | processed | processed | processed |

Explanation of Trends and Changes

The estimated error rate in contracts processed in FY 2017-18 appears to be decreasing over the prior year. This is a result of continued training and increasing experience of contract staff. The volume of contracts processed has decreased slightly over the past couple of years. Although the county continues to process an increasing number of new contracts, this effort has been somewhat offset by the county's efforts to enter into multi-year contracts as opposed to one year contracts with annual renewals. Marion County will continue to use the data that has been collected to review current processes and look for further training opportunities.

| | Resou | rces by Fu | nd Detail | | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Charges for Services | | | | | | |
| 341430 Copy Machine Fees | 0 | 4 | 0 | 0 | 0 | (|
| 341999 Other Fees | 142 | 0 | 0 | 0 | 0 | (|
| 344999 Other Reimbursements | 0 | 23 | 0 | 0 | 0 | C |
| 345300 Surplus Property Sales | 4,309 | 0 | 0 | 0 | 0 | C |
| 347101 Central Svcs to Other Agencies | 49,759 | 61,336 | 17,700 | 14,000 | 14,000 | 14,000 |
| Charges for Services Total | 54,211 | 61,363 | 17,700 | 14,000 | 14,000 | 14,000 |
| Admin Cost Recovery | | | | | | |
| 411600 Finance Allocation | 2,368,990 | 2,238,747 | 2,549,201 | 2,713,100 | 2,713,100 | 2,713,100 |
| Admin Cost Recovery Total | 2,368,990 | 2,238,747 | 2,549,201 | 2,713,100 | 2,713,100 | 2,713,100 |
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 300 | 0 | 0 | 0 | 0 | C |
| Other Revenues Total | 300 | 0 | 0 | 0 | 0 | 0 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 0 | 0 | 88,753 | 0 | 0 | C |
| General Fund Transfers Total | 0 | 0 | 88,753 | 0 | 0 | 0 |
| Other Fund Transfers | | | | | | |
| 381155 Xfr from Tax Title Land Sales | 46,414 | 46,247 | 47,249 | 39,399 | 39,399 | 39,399 |
| Other Fund Transfers Total | 46,414 | 46,247 | 47,249 | 39,399 | 39,399 | 39,399 |
| Central Services Total | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 2,766,499 | 2,766,499 |
| Finance Grand Total | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 2,766,499 | 2,766,499 |

| Requirements by Fund Detail | | | | | | | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|--|--|
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | |
| Personnel Services | | | | | | | | |
| Salaries and Wages | | | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 0 | 7,619 | 7,619 | 7,619 | | |
| 511110 Regular Wages | 1,096,379 | 1,026,778 | 1,339,609 | 1,394,494 | 1,394,494 | 1,394,494 | | |
| 511120 Temporary Wages | 0 | 3,077 | 0 | 0 | 0 | (| | |
| 511130 Vacation Pay | 83,518 | 72,714 | 0 | 0 | 0 | (| | |
| 511140 Sick Pay | 52,436 | 50,246 | 0 | 0 | 0 | | | |
| 511150 Holiday Pay | 56,547 | 53,294 | 0 | 0 | 0 | | | |
| 511160 Comp Time Pay | 40 | 105 | 0 | 0 | 0 | | | |
| 511210 Compensation Credits | 37,760 | 31,078 | 30,589 | 25,272 | 25,272 | 25,27 | | |
| 511240 Leave Payoff | 2,673 | 225 | 12,500 | 0 | 0 | | | |
| 511290 Health Insurance Waiver Pay | 4,830 | 4,814 | 4,800 | 4,800 | 4,800 | 4,80 | | |
| 511420 Premium Pay | 0 | 37 | 0 | 0 | 0 | | | |
| Salaries and Wages Total | 1,334,183 | 1,242,368 | 1,387,498 | 1,432,185 | 1,432,185 | 1,432,18 | | |
| Fringe Benefits | J | | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 0 | 5,302 | 5,302 | 5,30 | | |
| 512110 PERS | 211,031 | 197,214 | 273,256 | 274,940 | 274,940 | 274,94 | | |
| 512120 401K | 25,208 | 24,761 | 27,415 | 24,750 | 24,750 | 24,75 | | |
| 512130 PERS Debt Service | 70,165 | 59,464 | 70,792 | 85,474 | 85,474 | 85,47 | | |
| 512200 FICA | 100,265 | 92,974 | 107,040 | 107,580 | 107,580 | 107,58 | | |
| 512310 Medical Insurance | 261,043 | 240,213 | 270,470 | 289,068 | 289,068 | 289,06 | | |
| 512320 Dental Insurance | 26,812 | 23,675 | 26,875 | 28,736 | 28,736 | 28,73 | | |
| 512330 Group Term Life Insurance | 2,347 | 2,193 | 2,625 | 2,640 | 2,640 | 2,64 | | |
| 512340 Long Term Disability Insurance | 5,979 | 4,531 | 5,883 | 5,913 | 5,913 | 5,91 | | |
| 512400 Unemployment Insurance | 5,337 | 4,573 | 5,240 | 5,273 | 5,273 | 5,27 | | |
| 512520 Workers Comp Insurance | 571 | 473 | 594 | 618 | 618 | 61 | | |
| 512600 Wellness Program | 792 | 721 | 800 | 840 | 840 | 84 | | |
| 512610 Employee Assistance Program | 569 | 526 | 541 | 568 | 568 | 56 | | |
| 512700 County HSA Contributions | 2,600 | 2,600 | 2,600 | 3,900 | 3,900 | 3,90 | | |
| Fringe Benefits Total | 712,718 | 653,918 | 794,131 | 835,602 | 835,602 | 835,60 | | |
| Personnel Services Total | 2,046,901 | 1,896,286 | 2,181,629 | 2,267,787 | 2,267,787 | 2,267,78 | | |
| Materials and Services | | | | | | | | |
| Supplies | | | | | | | | |
| 521010 Office Supplies | 8,731 | 8,818 | 9,100 | 9,040 | 9,040 | 9,04 | | |
| 521070 Departmental Supplies | 1,724 | 935 | 2,050 | 1,800 | 1,800 | 1,80 | | |
| 521110 First Aid Supplies | 0 | 0 | 50 | 50 | 50 | 5 | | |
| 521190 Publications | 253 | 212 | 650 | 100 | 100 | 10 | | |
| Supplies Total | | 9,965 | 11,850 | 10,990 | 10,990 | 10,99 | | |
| Materials |] | | | | | | | |
| 522150 Small Office Equipment | 3,101 | 3,442 | 4,000 | 3,450 | 3,450 | 3,45 | | |
| 522160 Small Departmental Equipment | 22 | 3,442 | 4,000 | 500 | 500 | 50 | | |
| 522100 Smar Departmental Equipment | 14 | 3,727 | 17,840 | 1,500 | 1,500 | 1,50 | | |
| carrier comparent ron cupitur | 14 | 3,121 | 17,040 | 1,500 | 1,500 | 1,500 | | |
| 522180 Software | 0 | 5,522 | 2,000 | 500 | 500 | 50 | | |

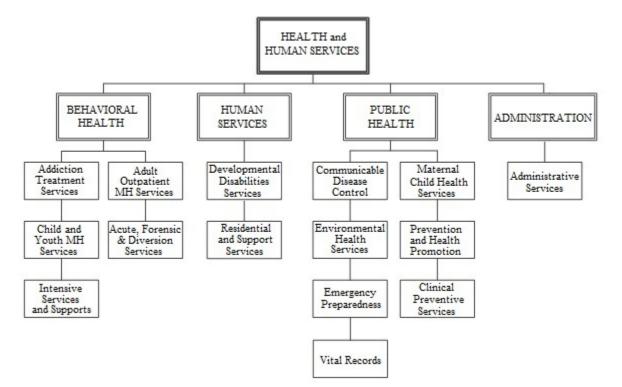
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Communications | | | | | | |
| 523010 Telephone Equipment | 52 | 0 | 0 | 0 | 0 | C |
| 523050 Postage | 0 | 45 | 0 | 0 | 0 | 0 |
| 523060 Cellular Phones | 620 | 620 | 620 | 625 | 625 | 625 |
| 523090 Long Distance Charges | 100 | 93 | 100 | 029 | 025 | 025 |
| Communications Total | 772 | 758 | 720 | 625 | 625 | 625 |
| Utilities | | | | | | |
| 524010 Electricity | 11.019 | 11,462 | 11.893 | 12,393 | 12,393 | 12,393 |
| 524020 Street Light Electricity | 0 | 8 | 8 | 12,393 | 12,555 | 12,393 |
| 524040 Natural Gas | 111 | 150 | 106 | 110 | 110 | 110 |
| 524050 Water | 191 | 217 | 217 | 215 | 215 | 215 |
| 524070 Sewer | 320 | 477 | 477 | 475 | 475 | 475 |
| | 320 | 477 | 477 | 473 | 475 | 475 |
| 524090 Garbage Disposal and Recycling | 3,492 | 701 | 1,200 | 1,200 | 1,200 | 1,200 |
| Utilities Total | 15,134 | 13,016 | 13,901 | 14,403 | 14,403 | 14,403 |
| Contracted Services | | | | | | |
| 525150 Audit Services | 87,745 | 88,070 | 96,550 | 101,030 | 101,030 | 101,030 |
| 525153 Fiscal Agent Services | 900 | 2,400 | 900 | 0 | 0 | (|
| 525450 Subscription Services | 489 | 518 | 500 | 500 | 500 | 500 |
| 525710 Printing Services | 4,441 | 4,317 | 5,000 | 5,500 | 5,500 | 5,500 |
| 525715 Advertising | 6,347 | 7,243 | 7,000 | 7,500 | 7,500 | 7,500 |
| 525735 Mail Services | 10,126 | 9,516 | 10,400 | 10,600 | 10,600 | 10,600 |
| 525740 Document Disposal Services | 120 | 100 | 120 | 150 | 150 | 150 |
| 525999 Other Contracted Services | 11,364 | 998 | 13,500 | 5,400 | 5,400 | 5,400 |
| Contracted Services Total | 121,531 | 113,162 | 133,970 | 130,680 | 130,680 | 130,680 |
| Repairs and Maintenance | | | | | | |
| 526021 Computer Software Maintenance | 3,150 | 3,150 | 3,350 | 3,350 | 3,350 | 3,350 |
| 526030 Building Maintenance | 689 | 309 | 8,500 | 550 | 550 | 550 |
| Repairs and Maintenance Total | 3,839 | 3,459 | 11,850 | 3,900 | 3,900 | 3,900 |
| Rentals | | | | | | |
| 527120 Motor Pool Mileage | 1,326 | 566 | 1,085 | 1,050 | 1,050 | 1,050 |
| 527130 Parking | 43 | 63 | 100 | 75 | 75 | 75 |
| 527240 Condo Assn Assessments | 13,608 | 13,160 | 14,420 | 13,501 | 13,501 | 13,501 |
| 527300 Equipment Rental | 6,020 | 4,946 | 6,600 | 5,760 | 5,760 | 5,760 |
| Rentals Total | 20,997 | 18,736 | 22,205 | 20,386 | 20,386 | 20,386 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 872 | 1,205 | 1,200 | 1,300 | 1,300 | 1,300 |
| 529120 Commercial Travel | 182 | 134 | 1,000 | 1,000 | 1,000 | 1,000 |
| 529130 Meals | 663 | 685 | 650 | 700 | 700 | 700 |
| 529140 Lodging | 5,462 | 6,315 | 6,060 | 4,458 | 4,458 | 4,458 |
| 529210 Meetings | 1,003 | 743 | 750 | 750 | 750 | 750 |
| 529220 Conferences | 5,350 | 3,750 | 5,950 | 5,700 | 5,700 | 5,700 |
| 529230 Training | 4,555 | 6,202 | 8,525 | 5,756 | 5,756 | 5,756 |
| 527250 Hummb | -,555 | 7,942 | 0,525 | 5,750 | 5,750 | 5,750 |

| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 529999 Miscellaneous Expense | 9 | (5) | 0 | 0 | 0 | 0 |
| Miscellaneous Total | 26,741 | 26,971 | 33,385 | 27,764 | 27,764 | 27,764 |
| Materials and Services Total | 202,860 | 199,058 | 251,721 | 214,698 | 214,698 | 214,698 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 20,943 | 24,211 | 25,243 | 27,435 | 27,435 | 27,435 |
| 611210 Facilities Mgt Allocation | 28,147 | 28,106 | 31,581 | 31,014 | 31,014 | 31,014 |
| 611220 Custodial Allocation | 20,293 | 21,322 | 23,074 | 24,036 | 24,036 | 24,036 |
| 611230 Courier Allocation | 1,174 | 1,157 | 1,260 | 865 | 865 | 865 |
| 611250 Risk Management Allocation | 3,613 | 3,041 | 3,235 | 3,585 | 3,585 | 3,585 |
| 611255 Benefits Allocation | 5,830 | 5,385 | 5,581 | 5,852 | 5,852 | 5,852 |
| 611260 Human Resources Allocation | 20,058 | 20,569 | 22,740 | 23,637 | 23,637 | 23,637 |
| 611300 Legal Services Allocation | 11,857 | 13,755 | 18,628 | 20,848 | 20,848 | 20,848 |
| 611400 Information Tech Allocation | 56,830 | 60,311 | 69,603 | 71,664 | 71,664 | 71,664 |
| 611410 FIMS Allocation | 27,206 | 32,810 | 30,613 | 28,892 | 28,892 | 28,892 |
| 611420 Telecommunications Allocation | 5,452 | 3,741 | 3,044 | 3,164 | 3,164 | 3,164 |
| 611430 Info Tech Direct Charges | 0 | 14,495 | 15,405 | 16,212 | 16,212 | 16,212 |
| 611800 MCBEE Allocation | 538 | 1,866 | 1,119 | 1,797 | 1,797 | 1,797 |
| 612100 IT Equipment Use Charges | 4,913 | 5,344 | 5,727 | 10,613 | 10,613 | 10,613 |
| 614100 Liability Insurance Allocation | 7,500 | 9,100 | 7,400 | 9,100 | 9,100 | 9,100 |
| 614200 WC Insurance Allocation | 5,800 | 5,800 | 5,300 | 5,300 | 5,300 | 5,300 |
| Administrative Charges Total | 220,154 | 251,013 | 269,553 | 284,014 | 284,014 | 284,014 |
| Central Services Total | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 2,766,499 | 2,766,499 |
| Finance Grand Total | 2,469,915 | 2,346,357 | 2,702,903 | 2,766,499 | 2,766,499 | 2,766,499 |

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MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT HEALTH AND HUMAN SERVICES

HEALTH AND HUMAN SERVICES



MISSION STATEMENT

In collaboration with community partners, provide and purchase high quality services that promote individual and community health to all people in Marion County.

GOALS AND OBJECTIVES

- Goal 1 Promote a diverse system of behavioral health and addictions services that address community and family needs from early childhood to older adulthood.
 - Objective 1 Effectively screen and, when appropriate, provide community alternatives to hospitalization.
 - Objective 2 Provide viable, appropriate alternatives to long-term hospitalization and timely discharges for individuals needing state hospital level of care.
 - Objective 3 Continue to enhance and develop early childhood and intensive youth services in our Child and Youth Mental Health Services Program.
 - Objective 4 Continue to develop intensive wraparound services for children and families and expand to accommodate the system of care as funding allows.
 - Objective 5 Provide behavioral health and addictions services that promote family stability, reunification and cohesion.

- Goal 2 Provide service to families with a family member with a developmental disability within the principles and philosophy that are the foundation of all developmental disability services.
 - Objective 1 Assure all eligible individuals are enrolled in and have a family support or K Plan. These plans foster and strengthen flexible networks of community-based, private, public, formal, informal, family-centered, and family-directed supports designed to increase families' abilities to care for children with developmental disabilities into all aspects of community life.
 - Objective 2 Assure in home comprehensive services for adults. Providing comprehensive services to adults with developmental disabilities required for those adults to remain at home or in their family homes.
- Goal 3 Assure the five basic public health services to residents of Marion County (ORS 431.416). The five services include epidemiology and control of preventable diseases and disorders; parent and child health services; collection and reporting of health statistics; health information and referral services; and environmental health services.
 - Objective 1 Assure epidemiology and control of preventable diseases and disorders (OAR 333-014 -0050).
 - Objective 2 Assure parent and child health services.
 - Objective 3 Provide inspections of licensed facilities to protect the public's health and prevent the spread of foodborne and waterborne illness.
 - Objective 4 Plan for and respond to emerging diseases to protect the health of the community (OAR 333-014-0050).
- Goal 4 Provide services to underserved populations and act as a safety net provider for persons with limited or no resources.
 - Objective 1 Provide high quality customer service and ensure that all Health and Human Services staff receive appropriate customer service training.
 - Objective 2 Provide training to staff to ensure that services are culturally responsive.
 - Objective 3 Provide in service training to staff who have direct interaction with the community in stressful situations.

DEPARTMENT OVERVIEW

Health and Human Services serves as the community mental health program and the local public health department for Marion County. Health and Human Services and its administrator function under the authority vested in the county commissioners by statute to function as both the local mental health authority and the local public health authority. In these roles, Health and Human Services is responsible for assuring the availability of mandated and state contracted services in our community. Health and Human Services achieves these roles through planning, program development, providing services, contracting for services, program oversight, evaluation, and quality improvement. The major focus of Public Health and Behavioral Health services is to provide for the safety of community members, and enable the most needy and vulnerable individuals and families to improve their lives.

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT HEALTH AND HUMAN SERVICES

RESOURCE AND REQUIREMENT SUMMARY

| Health and Human Services | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
|------------------------------|--------------------|--------------------|--------------------|---------------------|--------|
| RESOURCES | | | | | |
| Intergovernmental Federal | 4,129,207 | 3,927,268 | 3,618,619 | 3,043,764 | -15.9% |
| Intergovernmental State | 17,219,796 | 19,110,822 | 23,802,727 | 24,029,176 | 1.0% |
| Intergovernmental Local | 17,933,770 | 16,177,496 | 14,327,095 | 14,951,379 | 4.4% |
| Charges for Services | 6,792,694 | 7,287,402 | 7,528,746 | 8,192,862 | 8.8% |
| Interest | 155,433 | 190,082 | 185,000 | 205,050 | 10.8% |
| Other Revenues | 99,595 | 133,896 | 129,680 | 20,000 | -84.6% |
| General Fund Transfers | 3,498,968 | 3,730,390 | 3,730,390 | 3,795,298 | 1.7% |
| Net Working Capital | 24,398,753 | 22,785,882 | 22,347,954 | 21,707,867 | -2.9% |
| TOTAL RESOURCES | 74,228,216 | 73,343,239 | 75,670,211 | 75,945,396 | 0.4% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 20,719,192 | 21,492,284 | 25,337,811 | 26,002,664 | 2.6% |
| Fringe Benefits | 11,758,776 | 12,213,058 | 15,378,703 | 16,173,398 | 5.2% |
| Total Personnel Services | 32,477,968 | 33,705,342 | 40,716,514 | 42,176,062 | 3.6% |
| Materials and Services | | | | | |
| Supplies | 540,931 | 638,139 | 610,375 | 624,321 | 2.3% |
| Materials | 215,589 | 132,989 | 102,200 | 78,200 | -23.5% |
| Communications | 370,874 | 343,812 | 333,550 | 385,134 | 15.5% |
| Utilities | 182,837 | 165,669 | 284,664 | 140,536 | -50.6% |
| Contracted Services | 7,424,269 | 7,441,634 | 9,171,978 | 8,743,985 | -4.7% |
| Repairs and Maintenance | 131,508 | 142,785 | 94,580 | 109,805 | 16.1% |
| Rentals | 2,052,355 | 1,884,728 | 1,849,905 | 2,174,515 | 17.5% |
| Insurance | 64,432 | 69,320 | 69,000 | 66,000 | -4.3% |
| Miscellaneous | 359,220 | 294,761 | 381,630 | 299,602 | -21.5% |
| Total Materials and Services | 11,342,014 | 11,113,837 | 12,897,882 | 12,622,098 | -2.1% |
| Administrative Charges | 5,013,105 | 5,217,653 | 5,892,049 | 6,152,464 | 4.4% |
| Capital Outlay | 30,131 | 528,826 | 554,174 | 698,204 | 26.0% |
| Transfers Out | 2,579,116 | 429,625 | 544,351 | 3,731,885 | 585.6% |
| Contingency | 0 | 0 | 5,408,892 | 4,592,952 | -15.1% |
| Ending Fund Balance | 0 | 0 | 9,656,349 | 5,971,731 | -38.2% |
| TOTAL REQUIREMENTS | 51,442,333 | 50,995,285 | 75,670,211 | 75,945,396 | 0.4% |
| FTE | 415.72 | 435.95 | 453.92 | 455.38 | 0.3% |
| | | | | | |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT HEALTH AND HUMAN SERVICES

| |] | FUNDS | | | |
|---|---------------------|------------------------|------------------------|------------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES - | | | | | |
| FND 190 Health and Human Services | 74,228,216 | 73,343,239 | 75,670,211 | 75,945,396 | 100.09 |
| TOTAL RESOURCES | 74,228,216 | 73,343,239 | 75,670,211 | 75,945,396 | 100.0% |
| REQUIREMENTS | , , , . | -)) | | -) | |
| - | 51 442 222 | 50.005.005 | 75 (70 011 | 75.045.206 | 100.00 |
| FND 190 Health and Human Services | 51,442,333 | 50,995,285 | 75,670,211 | 75,945,396 | 100.09 |
| TOTAL REQUIREMENTS | 51,442,333 | 50,995,285 | 75,670,211 | 75,945,396 | 100.0% |
| | PR | OGRAMS | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| - | nerom | nereni | DEDGEI | | |
| | 4 702 610 | 5 242 260 | 6 550 242 | 6 262 015 | 4 40 |
| Addiction Treatment Svcs Child and Youth MH Svcs | 4,703,610 5,028,192 | 5,342,369 5,536,674 | 6,550,243 5,960,764 | 6,262,915 6,120,931 | -4.49 |
| Adult Outpatient MH Svcs | 8,914,117 | 9,234,907 | 5,999,573 | 6,183,870 | 3.19 |
| Acute Forensic Diversion Svcs | 5,681,088 | 7,381,022 | 6,961,622 | 6,948,013 | -0.29 |
| Intensive Svcs and Supports | 0 | 0 | 11,824,748 | 11,682,504 | -0.27 |
| Developmental Disabilities | 6,901,610 | 7,235,702 | 8,648,580 | 8,650,052 | 0.0% |
| Residential and Support Svcs | 0,501,010 | 0 | 4,430,171 | 4,944,245 | 11.69 |
| Communicable Disease Control | 2,400,101 | 2,452,107 | 1,748,007 | 1,878,007 | 7.49 |
| Prevention and Hlth Promotion | 1,240,791 | 1,214,820 | 1,319,205 | 1,002,826 | -24.09 |
| Emergency Preparedness | 157,528 | 167,581 | 289,101 | 383,015 | 32.59 |
| Environmental Health Svcs | 1,261,416 | 1,302,953 | 1,012,277 | 1,012,851 | 0.19 |
| Maternal Child Health Svcs | 2,200,478 | 2,298,613 | 3,393,620 | 3,403,270 | 0.39 |
| Clinical Preventive Svcs | 0 | 0 | 2,112,882 | 2,114,987 | 0.19 |
| Vital Records | 0 | 0 | 340,000 | 370,000 | 8.89 |
| HE Administrative Services | 23,488,308 | 19,594,896 | 15,079,418 | 14,987,910 | -0.69 |
| CAPS | 10,608,148 | 10,148,099 | 0 | 0 | n.a |
| WIC Services | 1,642,829 | 1,433,496 | 0 | 0 | n.a |
| FOTAL RESOURCES | 74,228,216 | 73,343,239 | 75,670,211 | 75,945,396 | 0.4% |
| REQUIREMENTS | , , , . | -)) | -)) | - j j | |
| Addiction Treatment Svcs | 4,348,814 | 4,623,831 | 6,550,243 | 6,262,915 | -4.49 |
| Child and Youth MH Svcs | 5,041,179 | 5,161,979 | 5,960,764 | 6,120,931 | 2.79 |
| Adult Outpatient MH Svcs | 8,099,827 | 8,750,227 | 5,999,573 | 6,183,870 | 3.19 |
| Acute Forensic Diversion Svcs | 4,765,527 | 5,126,464 | 6,961,622 | 6,948,013 | -0.29 |
| Intensive Svcs and Supports | 0 | 0 | 11,824,748 | 11,682,504 | -1.29 |
| Developmental Disabilities | 6,872,423 | 7,248,968 | 8,648,580 | 8,650,052 | 0.0% |
| Residential and Support Svcs | 0 | 0 | 4,430,171 | 4,944,245 | 11.69 |
| Communicable Disease Control | 2,398,574 | 2,441,408 | 1,748,007 | 1,878,007 | 7.49 |
| Prevention and Hlth Promotion | 1,056,816 | 1,163,627 | 1,319,205 | 1,002,826 | -24.0% |
| Emergency Preparedness | 157,528 | 167,581 | 289,101 | 383,015 | 32.5% |
| Environmental Health Svcs | 1,185,549 | 1,236,687 | 1,012,277 | 1,012,851 | 0.19 |
| Maternal Child Health Svcs | 1,949,727 | 2,005,158 | 3,393,620 | 3,403,270 | 0.3% |
| Clinical Preventive Svcs | 0 | 0 | 2,112,882 | 2,114,987 | 0.19 |
| Vital Records | 0 | 0 | 340,000 | 370,000 | 8.89 |
| HE Administrative Services | 6,031,949 | 3,169,068 | 15,079,418 | 14,987,910 | -0.6% |
| CAPS | 7,891,592 | 8,466,701 | 0 | 0 | n.a |
| WIC Services | 1,642,829 | 1,433,585 | 0 | 0 | n.a |
| TOTAL REQUIREMENTS | 51,442,333 | 50,995,285 | 75,670,211 | 75,945,396 | 0.4% |

Addiction Treatment Services Program

- Provides medication-assisted treatment services including methadone and Suboxone.
- Provides adult alcohol and drug intensive treatment recovery services.
- Provides six-month intensive adolescent outpatient program.
- Provides adolescent alcohol and drug counseling and treatment services.
- Coordinates health-related issues with the Juvenile Drug Court.
- Operates a day treatment program for women (Her Place).
- Provides driving under the influence of intoxicants (DUII) education and preventative services.

Program Summary

- Provides alcohol and drug treatment services in connection with the Student Opportunity for Achieving Results (SOAR) project.
- Coordinates Law Enforcement Assisted Diversion (LEAD) project for Marion County.

| | 11 | ogi ani Summa | L Y | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Health and Human Services | | | Pro | ogram: Addiction T | Freatment Svcs |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 488,504 | 650,077 | 588,029 | 344,962 | -41.3% |
| Intergovernmental State | 949,522 | 1,205,492 | 1,936,890 | 1,787,912 | -7.7% |
| Intergovernmental Local | 709,792 | 251,297 | 212,676 | 0 | -100.0% |
| Charges for Services | 2,171,611 | 2,902,655 | 3,224,022 | 3,654,727 | 13.4% |
| Other Revenues | 395 | 542 | 3,200 | 3,400 | 6.3% |
| General Fund Transfers | 0 | 0 | 0 | 64,908 | n.a. |
| Net Working Capital | 383,786 | 332,306 | 585,426 | 407,006 | -30.5% |
| TOTAL RESOURCES | 4,703,610 | 5,342,369 | 6,550,243 | 6,262,915 | -4.4% |
| REQUIREMENTS | | | | | |
| Personnel Services | 2,918,094 | 2,945,654 | 3,944,026 | 3,873,600 | -1.8% |
| Materials and Services | 535,345 | 677,304 | 811,293 | 1,063,301 | 31.1% |
| Administrative Charges | 895,376 | 1,000,873 | 959,915 | 923,288 | -3.8% |
| Transfers Out | 0 | 0 | 52,455 | 0 | -100.0% |
| Contingency | 0 | 0 | 782,554 | 402,726 | -48.5% |
| TOTAL REQUIREMENTS | 4,348,814 | 4,623,831 | 6,550,243 | 6,262,915 | -4.4% |
| FTE | 43.94 | 49.55 | 49.55 | 47.65 | -3.8% |
| | | | | | |

FTE By Position Title By Program

| Program: Addiction Treatment Svcs | |
|-------------------------------------|------|
| Position Title | FTE |
| Behavioral Health Aide | 2.40 |
| Behavioral Health Nurse 1 | 1.60 |
| Behavioral Health Nurse 2 | 1.00 |
| Clinical Supervisor 1 | 1.00 |
| Clinical Supervisor 2 | 2.15 |
| Department Specialist 2 | 3.00 |
| Department Specialist 2 (Bilingual) | 1.00 |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT HEALTH AND HUMAN SERVICES

| Program: Addiction Treatment Svcs | |
|---|-------|
| Position Title | FTE |
| Department Specialist 3 | 1.00 |
| Drug Treatment Assoc 1 | 16.00 |
| Drug Treatment Assoc 1 (Bilingual) | 3.00 |
| Drug Treatment Assoc 2 | 1.00 |
| Drug Treatment Case Manager | 11.00 |
| Health Program Manager | 0.50 |
| Health Program Supervisor | 1.00 |
| LPN | 1.00 |
| Mental Health Spec 2 | 1.00 |
| Program Addiction Treatment Svcs FTE Total: | 47.65 |

 In addition to the above there are 1.10 FTE temporary paid staff and 11 contractors, interns and volunteers.

• The FY 18-19 FTE includes a 2.00 General Fund position.

FTE Changes

Overall FTE is relatively unchanged for the Addiction Treatment Services Program. The program will be adding a Drug Treatment Associate 1 and a Drug Treatment Case Manager (LEAD peer navigator) which will be offset by the decrease in FTE of a Drug Treatment Associate 2 and two Mental Health Specialist positions that were part of the Marion County Transitional Treatment and Recovery Community program that ended in FY 17-18.

Addiction Treatment Services Program Budget Justification

RESOURCES

The reduction to Intergovernmental Federal and Intergovernmental Local reflects the loss of funding and elimination of the Marion County Transitional Treatment and Recovery Community. This program provided the delivery of addiction and mental health services to families enrolled in the residential program. During FY 17-18 additional tax revenue was received that exceeded budget estimates. These funds were to be used to enhance addiction treatment services and are expected to continue in FY 18-19. The result is an increase to Intergovernmental State funding. Overall program resources continue to expand due to the overall community need for addiction treatment services, primarily significant growth in the need for medication-assisted treatment. It is anticipated that the program will continue to see increasing number of individuals enrolled in services and an increase to Charges for Services for FY 18-19. The General Fund transfer reflects a decision package request to fund a portion of two Law Enforcement Assisted Diversion (LEAD) peer navigators. These positions will provide coordination of the project and interface with Marion County Sheriff's Office as well as community partners.

REQUIREMENTS

The Addiction Treatment Services Program has continued to see an increase in the demand for services. Due to the growth the program has relocated to a new location on Silverton Road. This has resulted in significant increases to Materials and Services for occupancy costs such as building rent and custodial services as well as increases in the cost of medications and medical supplies due to the growing number of individuals being served by the program.

Child and Youth Mental Health Services Program

- Provides early childhood mental health assessments and services.
- Provides mental health counseling, outpatient treatment and case management services.
- Provides parenting education services.
- Provides group and family counseling.
- Provides parent and child interactive therapy (PCIT) services.
- Provides psychiatric evaluation and medication management, and coordinates inpatient psychiatric services.
- Provides outreach to the Hispanic community to gain access to an underserved population in Marion County.
- Provides youth and family crisis services including the community crisis outreach team.
- Provides school based mental health services.

| | | ogi ann Sannina | J | | |
|---------------------------|--|--------------------|--------------------|---------------------|-------------|
| Health and Human Services | alth and Human Services Program: Child | | | gram: Child and Y | outh MH Svc |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 261,044 | 122,845 | 431,044 | 181,044 | -58.0% |
| Intergovernmental State | 701,514 | 692,064 | 275,780 | 291,901 | 5.8% |
| Intergovernmental Local | 3,524,913 | 3,727,502 | 3,496,232 | 3,030,205 | -13.3% |
| Charges for Services | 215,892 | 217,294 | 148,600 | 170,450 | 14.7% |
| Other Revenues | 100 | 1,850 | 0 | 0 | n.a. |
| General Fund Transfers | 0 | 0 | 472,319 | 472,319 | 0.0% |
| Net Working Capital | 324,730 | 775,119 | 1,136,789 | 1,975,012 | 73.7% |
| TOTAL RESOURCES | 5,028,192 | 5,536,674 | 5,960,764 | 6,120,931 | 2.7% |
| REQUIREMENTS | | | | | |
| Personnel Services | 3,509,766 | 3,698,552 | 4,055,144 | 4,235,839 | 4.5% |
| Materials and Services | 745,735 | 647,253 | 856,864 | 766,734 | -10.5% |
| Administrative Charges | 785,678 | 816,174 | 828,042 | 958,244 | 15.7% |
| Capital Outlay | 0 | 0 | 52,799 | 0 | -100.0% |
| Transfers Out | 0 | 0 | 7,915 | 8,751 | 10.6% |
| Contingency | 0 | 0 | 160,000 | 151,363 | -5.4% |
| TOTAL REQUIREMENTS | 5,041,179 | 5,161,979 | 5,960,764 | 6,120,931 | 2.7% |
| FTE | 43.20 | 42.55 | 44.35 | 44.70 | 0.8% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Child and Youth MH Svcs | |
|-------------------------------------|------|
| Position Title | FTE |
| Clinical Supervisor 1 | 1.00 |
| Clinical Supervisor 2 | 2.05 |
| Department Specialist 1 (Bilingual) | 0.15 |
| Department Specialist 2 | 1.25 |
| Department Specialist 2 (Bilingual) | 1.40 |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT HEALTH AND HUMAN SERVICES

| Program: Child and Youth MH Svcs | |
|--|-------|
| Position Title | FTE |
| Department Specialist 3 | 1.10 |
| Department Specialist 3 (Bilingual) | 1.00 |
| Health Program Manager | 1.00 |
| Mental Health Assoc | 1.00 |
| Mental Health Assoc (Bilingual) | 5.75 |
| Mental Health Assoc (Floater) | 1.00 |
| Mental Health Spec 1 | 1.00 |
| Mental Health Spec 1 (Bilingual) | 1.00 |
| Mental Health Spec 2 | 16.00 |
| Mental Health Spec 2 (Bilingual) | 10.00 |
| Program Child and Youth MH Svcs FTE Total: | 44.70 |

• In addition to the above there are 0.50 FTE temporary paid staff and 4 contractors, interns and volunteers.

The FY 18-19 FTE includes 5.00 General Fund positions.

FTE Changes

There are no significant FTE changes in this program.

Child and Youth Mental Health Services Program Budget Justification

RESOURCES

The decrease in Intergovernmental Federal funding is due to a one time grant for the youth and family crisis program received in FY 17-18. Intergovernmental Local reflects a decrease in the Medicaid capitation assigned to this program based on current billing projections. The increase in Net Working Capital is due to the full year operating costs associated with the new youth and family crisis program. Funding from Charges for Services has been less than anticipated and an increase in Net Working Capital is needed to cover operational costs as a new startup program. Additional resources for long term sustainability will be identified in FY 18-19 as the program will have more data available on the volume and population being served in the youth and family crisis program.

REQUIREMENTS

Materials and Services for this program are decreasing due to startup purchases for the youth and family crisis team in FY 17-18. It is also anticipated that the program staff will relocate to a new building in FY 18-19 as the Lancaster building lease expires at the end of 2018. Based on current estimates the occupancy costs will be reduced by relocating to a new facility.

Adult Outpatient Mental Health Services Program

- Provides mental health counseling, including group and family counseling, medication management, and case management services.
- Provides consumer-focused social and vocational supports, supported employment, and skills training services.
- Provides pre-admission screening and resident review evaluations for nursing home clients.
- Manages enhanced care and enhanced care outreach services for clients discharged from the Oregon State Hospital.
- Provides mental health services for Psychiatric Security Review Board clients.
- Provides coordination of the aging mental health population for the Marion/Polk region.

| Health and Human Services Program: Adult Ou | | | | gram: Adult Outpa | tient MH Svcs |
|---|--------------------|--------------------|--------------------|---------------------|---------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental State | 3,817,236 | 4,104,418 | 1,431,274 | 1,506,434 | 5.3% |
| Intergovernmental Local | 3,660,488 | 3,231,415 | 2,250,919 | 2,765,291 | 22.9% |
| Charges for Services | 1,422,831 | 1,285,074 | 1,128,200 | 1,111,750 | -1.5% |
| Other Revenues | 0 | 1 | 0 | 0 | n.a. |
| Net Working Capital | 13,562 | 613,999 | 1,189,180 | 800,395 | -32.7% |
| TOTAL RESOURCES | 8,914,117 | 9,234,907 | 5,999,573 | 6,183,870 | 3.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | 4,153,064 | 4,567,899 | 3,442,033 | 3,600,959 | 4.6% |
| Materials and Services | 2,785,495 | 2,945,988 | 1,069,480 | 1,069,251 | 0.0% |
| Administrative Charges | 1,161,268 | 1,236,340 | 935,743 | 965,109 | 3.1% |
| Contingency | 0 | 0 | 552,317 | 548,551 | -0.7% |
| TOTAL REQUIREMENTS | 8,099,827 | 8,750,227 | 5,999,573 | 6,183,870 | 3.1% |
| FTE | 55.58 | 60.61 | 37.16 | 39.21 | 5.5% |

Program Summary

FTE By Position Title By Program

| rogram: Adult Outpatient MH Svcs | |
|-------------------------------------|-------|
| Position Title | FTE |
| Behavioral Health Nurse 1 | 1.00 |
| Clinical Supervisor 2 | 2.60 |
| Department Specialist 2 | 2.00 |
| Department Specialist 2 (Bilingual) | 1.00 |
| Department Specialist 3 | 1.65 |
| Health Program Manager | 0.50 |
| Health Resources Coordinator | 1.00 |
| Mental Health Assoc | 12.23 |
| Mental Health Assoc (Bilingual) | 0.25 |
| Mental Health Spec 2 | 13.98 |
| Mental Health Spec 2 (Bilingual) | 1.00 |
| Mental Health Spec 3 | 1.00 |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT HEALTH AND HUMAN SERVICES

| Program: Adult Outpatient MH Svcs | |
|---|-------|
| Position Title | FTE |
| Peer Support Specialist | 1.00 |
| Program Adult Outpatient MH Svcs FTE Total: | 39.21 |

In addition to the above there are 0.45 FTE temporary paid staff and 8 contractors, interns and volunteers.

FTE Changes

The increase in FTE is to add a Peer Support Specialist to the adult behavioral health team and an additional Mental Health Specialist to meet the increasing demands for access to adult services.

Adult Outpatient Mental Health Services Program Budget Justification

RESOURCES

The Adult Outpatient Menatl Health Services Program has seen increased demands for adult outpatient services and the estimated increase to Intergovernmental Local reflects the current year billing patterns for Medicaid services. The result is an estimated decrease in Net Working Capital to cover program requirements in FY 18-19.

REQUIREMENTS

Overall requirements for the Adult Outpatient Mental Health Services Program are expected to remain relatively unchanged.

Acute Forensic Diversion Services Program

- Provides jail mental health services.
- Provides mental health court services and adult drug court services.
- Provides 24 hour, 7 days a week regional psychiatric crisis services.
- Provides crisis respite services.
- Provides psychiatric evaluation and coordinates hospital admission.
- Provides diversion services.
- Provides mental health transitional services.
- Operates community outreach response and mobile crisis response teams to work closely with law enforcement.
- Coordinates and authorizes acute inpatient services.

| | Pre | ogram Summai | y | | |
|---------------------------|---------------------------------------|--------------------|--------------------|---------------------|--------|
| Health and Human Services | Program: Acute Forensic Diversion Svo | | | Diversion Svcs | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 315,184 | 448,166 | 202,433 | 205,000 | 1.3% |
| Intergovernmental State | 2,291,320 | 3,279,343 | 3,776,007 | 3,818,999 | 1.1% |
| Intergovernmental Local | 1,966,744 | 2,572,825 | 1,795,895 | 1,176,738 | -34.5% |
| Charges for Services | 266,672 | 334,983 | 250,644 | 308,050 | 22.9% |
| Admin Cost Recovery | 79,525 | 55,801 | 94,500 | 70,000 | -25.9% |
| Other Revenues | 500 | 0 | 0 | 0 | n.a. |
| General Fund Transfers | 760,581 | 689,903 | 291,057 | 291,057 | 0.0% |
| Net Working Capital | 562 | 0 | 551,086 | 1,078,169 | 95.6% |
| TOTAL RESOURCES | 5,681,088 | 7,381,022 | 6,961,622 | 6,948,013 | -0.2% |
| REQUIREMENTS | | | | | |
| Personnel Services | 2,932,789 | 3,189,503 | 3,876,847 | 3,895,929 | 0.5% |
| Materials and Services | 1,217,898 | 1,056,098 | 1,620,846 | 1,556,743 | -4.0% |
| Administrative Charges | 614,840 | 725,151 | 808,008 | 894,593 | 10.7% |
| Capital Outlay | 0 | 112,165 | 0 | 0 | n.a. |
| Transfers Out | 0 | 43,547 | 0 | 0 | n.a. |
| Contingency | 0 | 0 | 655,921 | 600,748 | -8.4% |
| TOTAL REQUIREMENTS | 4,765,527 | 5,126,464 | 6,961,622 | 6,948,013 | -0.2% |
| FTE | 32.03 | 39.67 | 40.80 | 39.25 | -3.8% |

FTE By Position Title By Program

| Program: Acute Forensic Diversion Svcs | | |
|--|------|--|
| Position Title | FTE | |
| Clinical Supervisor 1 | 1.00 | |
| Clinical Supervisor 2 | 2.00 | |
| Department Specialist 2 | 0.40 | |
| Department Specialist 3 | 3.10 | |
| Drug Treatment Assoc 2 | 1.00 | |

| Program: Acute Forensic Diversion Svcs | |
|--|-------|
| Position Title | FTE |
| Drug Treatment Case Manager | 1.00 |
| Health Program Manager | 1.00 |
| Mental Health Assoc | 7.50 |
| Mental Health Spec 2 | 18.25 |
| Mental Health Spec 2 (Bilingual) | 2.00 |
| Peer Support Specialist | 2.00 |
| Program Acute Forensic Diversion Svcs FTE Total: | 39.25 |

In addition to the above there are 6.00 FTE temporary paid staff and 25 contractors, interns and volunteers.

The FY 18-19 FTE includes 2.83 General Fund positions.

FTE Changes

There are no significant FTE changes in this program.

Acute Forensic Diversion Services Program Budget Justification

RESOURCES

The decrease in Intergovernmental Local is due to a change in the way that crisis services are reimbursed for Medicaid services. In prior years the Psychiatric Crisis Center (PCC) was allocated a fixed amount based on the overall anticipated utilization by the Medicaid population. The current projection is based on billable claims. The increase in Charges for Services is due to the FY 17-18 estimate being too low based on the volume of services currently being provided. The decrease in Admin Cost Recovery reflects billable hours of PCC crisis associates to other programs within Health and Human Services. Due to the expansion of staffing with our youth and family crisis team they will utilize less of the PCC crisis staff for coverage. The increase in Net Working Capital is needed to cover operational requirements.

REQUIREMENTS

Overall requirements for the Acute, Forensic and Diversion Services Program are expected to remain relatively unchanged.

Intensive Services and Supports Program

- Manages the Early Assessment and Support Alliance (EASA).
- Provides Assertive Community Treatment (ACT) services.
- Provides MV-WRAP high fidelity wraparound services.
- Provides Child and Adolescent Needs and Strengths (CANS) assessments for Oregon Department of Human Services Foster Care and Child Welfare.
- Coordinates access to mental health assessments and system of care support for youth in detention at the Juvenile Department.
- Manages inpatient psychiatric services and discharge planning.
- Manages the CHOICE model program to provide wraparound supports to adults.
- Coordinates housing for recipients of mental health care services and individuals discharged from the Oregon State Hospital.
- Provides emergency department diversion services.
- Provides peer delivered mental health services.
- Monitors purchased alcohol and drug outpatient, residential, and detoxification services, and gambling prevention and contracted treatment services.
- Provides intensive care coordination services for children and adults.

| Health and Human Services | | | Prog | ram: Intensive Svc | s and Supports |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 0 | 0 | 185,934 | 205,934 | 10.8% |
| Intergovernmental State | 0 | 0 | 1,680,314 | 1,702,533 | 1.3% |
| Intergovernmental Local | 0 | 0 | 7,026,681 | 7,901,623 | 12.5% |
| Charges for Services | 0 | 0 | 141,568 | 178,718 | 26.2% |
| Other Revenues | 0 | 0 | 500 | 0 | -100.0% |
| General Fund Transfers | 0 | 0 | 151,630 | 151,630 | 0.0% |
| Net Working Capital | 0 | 0 | 2,638,121 | 1,542,066 | -41.5% |
| TOTAL RESOURCES | 0 | 0 | 11,824,748 | 11,682,504 | -1.2% |
| REQUIREMENTS | | | | | |
| Personnel Services | 0 | 0 | 7,511,234 | 7,514,721 | 0.0% |
| Materials and Services | 0 | 0 | 2,022,989 | 1,977,157 | -2.3% |
| Administrative Charges | 0 | 0 | 1,802,391 | 1,787,163 | -0.8% |
| Contingency | 0 | 0 | 488,134 | 403,463 | -17.3% |
| TOTAL REQUIREMENTS | 0 | 0 | 11,824,748 | 11,682,504 | -1.2% |
| FTE | 0.00 | 0.00 | 86.33 | 84.90 | -1.7% |

Program Summary

FTE By Position Title By Program

| Program: Intensive Svcs and Supports | |
|--------------------------------------|-------|
| Position Title | FTE |
| Behavioral Health Nurse 1 | 0.80 |
| Care Coordinator | 15.35 |

| Program: Intensive Svcs and Supports | |
|--|-------|
| Position Title | FTE |
| Care Coordinator (Bilingual) | 3.00 |
| Clinical Supervisor 1 | 1.80 |
| Clinical Supervisor 2 | 3.20 |
| Department Specialist 1 (Bilingual) | 1.85 |
| Department Specialist 2 | 5.05 |
| Department Specialist 3 | 1.95 |
| Drug Treatment Assoc 1 | 1.00 |
| Drug Treatment Case Manager | 1.00 |
| Health Program Manager | 0.80 |
| Health Program Supervisor | 1.00 |
| Mental Health Assoc | 20.00 |
| Mental Health Assoc (Bilingual) | 1.00 |
| Mental Health Assoc (Job Share/Bilingual) | 1.00 |
| Mental Health Spec 1 | 1.00 |
| Mental Health Spec 2 | 7.00 |
| Mental Health Spec 2 (Bilingual) | 1.00 |
| Mental Health Spec 3 | 3.00 |
| Occupational Therapy Specialist | 0.60 |
| Peer Support Specialist | 11.50 |
| Peer Support Specialist (Bilingual) | 1.00 |
| Program Coordinator 1 | 1.00 |
| Program Intensive Svcs and Supports FTE Total: | 84.90 |

• In addition to the above there are 2.00 FTE temporary paid staff and 5 contractors, interns and volunteers.

• The FY 18-19 FTE includes 1.40 General Fund positions.

FTE Changes

The reduction in FTE is due to the transfer of a Program Coordinator 1 position to the Human Services Division in FY 18-19 as well as a reduction of one Peer Support Specialist position as part of the high fidelity children's wraparound program.

Intensive Services and Supports Program Budget Justification

RESOURCES

The Intensive Services and Supports Program was created during FY 17-18 as part of the Health and Human Services reorganization. Overall increases in Intergovernmental Local and Charges for Services are due to the growth in intensive care coordination for adults and children. This has resulted in a reduction in the need for Net Working Capital to cover operational costs for the program.

REQUIREMENTS

Requirements for the Intensive Services and Supports Program are expected to remain relatively unchanged. While this is a new program within the structure of Health and Human Services, the services included within this new program are well established with consistent expenditure patterns.

Developmental Disabilities Program

- Provides and purchases services for adults and children with developmental disabilities.
- Monitors individual support plan services.
- Provides adult abuse investigation services.
- Provides fiscal and service monitoring of contracted providers.
- Manages regional coordination efforts.
- Administers family support services for children.

Program Summary

| Health and Human Services | | | Prog | gram: Development | tal Disabilities |
|---------------------------|--------------------|--------------------|--------------------|---------------------|------------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental State | 6,669,671 | 6,533,708 | 8,249,622 | 8,271,486 | 0.3% |
| Charges for Services | 1,521 | 1,062 | 1,575 | 550 | -65.1% |
| Other Revenues | 0 | 150 | 0 | 600 | n.a. |
| General Fund Transfers | 0 | 72,383 | 72,383 | 72,383 | 0.0% |
| Net Working Capital | 230,419 | 628,399 | 325,000 | 305,033 | -6.1% |
| TOTAL RESOURCES | 6,901,610 | 7,235,702 | 8,648,580 | 8,650,052 | 0.0% |
| REQUIREMENTS | | | | | |
| Personnel Services | 5,164,777 | 5,387,634 | 6,003,941 | 6,176,974 | 2.9% |
| Materials and Services | 801,868 | 804,858 | 844,801 | 837,023 | -0.9% |
| Administrative Charges | 905,778 | 1,056,475 | 1,106,632 | 1,436,055 | 29.8% |
| Contingency | 0 | 0 | 693,206 | 200,000 | -71.1% |
| TOTAL REQUIREMENTS | 6,872,423 | 7,248,967 | 8,648,580 | 8,650,052 | 0.0% |
| FTE | 66.25 | 68.55 | 68.32 | 67.40 | -1.3% |

FTE By Position Title By Program

| rogram: Developmental Disabilities | |
|--|-------|
| Position Title | FTE |
| Accounting Specialist | 2.00 |
| Adult Abuse Investigator | 3.50 |
| Clinical Supervisor 1 | 1.00 |
| Clinical Supervisor 2 | 2.00 |
| Department Specialist 1 (Bilingual) | 1.00 |
| Department Specialist 2 | 3.90 |
| Department Specialist 2 (Bilingual) | 0.60 |
| Department Specialist 3 | 3.00 |
| Developmental Disabilities Assoc 2 | 34.00 |
| Developmental Disabilities Assoc 2 (Bilingual) | 7.00 |
| Developmental Disabilities Specialist 1 | 3.00 |
| Developmental Disabilities Specialist 2 | 1.00 |
| Health Program Manager | 1.00 |
| Health Program Supervisor | 1.00 |

| Program: Developmental Disabilities | |
|---|-------|
| Position Title | FTE |
| Management Analyst 1 | 3.00 |
| Occupational Therapy Specialist | 0.40 |
| Program Developmental Disabilities FTE Total: | 67.40 |

In addition to the above there are 2.00 FTE temporary paid staff.

FTE Changes

The reduction in FTE is due to the reduction of 3.0 FTE that was eliminated in the fall of 2017 when funding for the Developmental Disabilities regional services team ended. The program has anticipated an additional two positions to be added in FY 18-19 in response to increasing caseloads and continued growth in demand for services.

Developmental Disabilities Program Budget Justification

RESOURCES

The funding formula for the Developmental Disabilities (DD) Program was established in FY 17-18 and will continue in FY 18-19. The new formula resulted in significant increases in funding for this program based on the overall growth in population being served in Marion County. There are no significant changes anticipated in FY 18-19.

REQUIREMENTS

Program requirements for the DD Program are expected to remain relatively unchanged in FY 18-19. The increase in Administrative Charges reflects a change in the way that the DD Admin team is managed and includes occupancy costs associated with the Center St Health and Human Services building due to the DD Admin team relocating from Lancaster to Center St during FY 17-18. The decrease in Contingency is due to the established funding formula, there is reduced uncertainty or variance in year two of the biennial agreement with the Department of Human Services (DHS).

Residential and Support Services Program

- Oversees residential placement and licensure. •
- Provides adult abuse investigation services. ٠
- Manages and coordinates residential services. ٠
- Manages housing rental assistance program for youth and adults. •
- Coordinates supportive housing, structured housing, and foster care services. •
- Provides support to the Veteran's Court and Mental Health Court. •

Program Summary

| Health and Human Services | | | Progra | am: Residential and | l Support Svcs |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 0 | 0 | 210,320 | 155,925 | -25.9% |
| Intergovernmental State | 0 | 0 | 3,968,107 | 4,083,603 | 2.9% |
| Intergovernmental Local | 0 | 0 | 82,292 | 77,522 | -5.8% |
| Charges for Services | 0 | 0 | 168,000 | 319,701 | 90.3% |
| Net Working Capital | 0 | 0 | 1,452 | 307,494 | 21,077.3% |
| TOTAL RESOURCES | 0 | 0 | 4,430,171 | 4,944,245 | 11.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 0 | 0 | 937,316 | 1,396,766 | 49.0% |
| Materials and Services | 0 | 0 | 3,168,056 | 3,186,979 | 0.6% |
| Administrative Charges | 0 | 0 | 224,296 | 246,389 | 9.8% |
| Contingency | 0 | 0 | 100,503 | 114,111 | 13.5% |
| TOTAL REQUIREMENTS | 0 | 0 | 4,430,171 | 4,944,245 | 11.6% |
| FTE | 0.00 | 0.00 | 11.20 | 15.60 | 39.3% |

FTE By Position Title By Program

| Program: Residential and Support Svcs | |
|--|-------|
| Position Title | FTE |
| Adult Abuse Investigator | 0.50 |
| Behavioral Health Aide | 1.60 |
| Care Coordinator | 1.00 |
| Clinical Supervisor 1 | 1.20 |
| Department Specialist 2 | 0.40 |
| Department Specialist 3 | 0.20 |
| Health Program Manager | 0.20 |
| Mental Health Assoc | 8.50 |
| Peer Support Specialist | 1.00 |
| Program Coordinator 1 | 1.00 |
| Program Residential and Support Svcs FTE Total: | 15.60 |
| • In addition to the above there are 1.15 FTE temporary paid s | taff |

In addition to the above there are 1.15 FTE temporary paid staff.

FTE Changes

The FTE increase in the Residential and Support Services Program for FY 18-19 includes one Mental Health Associate to provide housing services and supports as well as a Program Coordinator 1 to support the Veteran's Court. Due to growth in this program a full time Clinical Supervisor 1 position was added during FY 17-18 but was not included in the FY 17-18 budget estimate.

Residential and Support Services Program Budget Justification

RESOURCES

The reduction in Intergovernmental Federal reflects a shift in the blend of funds for Detox and residential services. A percentage of the funds have been reclassified between Intergovernmental Federal and Intergovernmental State. The increase in Net Working Capital reflects funding required to cover the increasing operational costs of Horizon House as well as mandated services such as adult abuse investigation services which are not billable or otherwise funded.

REQUIREMENTS

The increase in requirements for the Residential and Support Services Program is related to an additional position as well as resources to assist with removing barriers to allow individuals to secure housing. Those barriers may include utility payments and rental application fees. In addition, a Program Coordinator 1 position was transferred from the Intensive Services and Supports Program to assist in the development of supports to the Veteran's Court. The increase in Contingency was required in order to ensure adequate funding is available in case of emergency or unforeseen housing needs or supports for individuals enrolled in services.

Communicable Disease Control Program

- Provides TB screening and case management services.
- Investigation of disease outbreaks and reportable disease cases.
- Conducts disease prevention education.
- Dispenses and distributes mass medication in a public health emergency.

| | Pre | ogram Summai | ry | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Health and Human Services | | | Program | Communicable D | isease Control |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 200,317 | 84,829 | 5,845 | 5,845 | 0.0% |
| Intergovernmental State | 491,853 | 510,349 | 588,284 | 728,442 | 23.8% |
| Charges for Services | 123,049 | 144,379 | 14,000 | 18,650 | 33.2% |
| Other Revenues | 0 | 979 | 0 | 0 | n.a. |
| General Fund Transfers | 1,485,806 | 1,684,706 | 942,556 | 942,556 | 0.0% |
| Net Working Capital | 99,077 | 26,865 | 197,322 | 182,514 | -7.5% |
| TOTAL RESOURCES | 2,400,101 | 2,452,107 | 1,748,007 | 1,878,007 | 7.4% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,746,420 | 1,758,124 | 1,227,015 | 1,195,729 | -2.5% |
| Materials and Services | 143,091 | 179,853 | 118,890 | 254,491 | 114.1% |
| Administrative Charges | 509,062 | 503,430 | 263,070 | 278,792 | 6.0% |
| Contingency | 0 | 0 | 139,032 | 148,995 | 7.2% |
| TOTAL REQUIREMENTS | 2,398,574 | 2,441,408 | 1,748,007 | 1,878,007 | 7.4% |
| FTE | 22.58 | 22.96 | 12.26 | 11.40 | -7.0% |

FTE By Position Title By Program

| rogram: Communicable Disease Control | |
|---|-------|
| Position Title | FTE |
| Department Specialist 2 (Bilingual) | 0.27 |
| Department Specialist 3 | 0.15 |
| Department Specialist 3 (Bilingual) | 0.55 |
| Departmental Division Director | 0.01 |
| Epidemiologist | 2.40 |
| Health Educator 3 | 0.76 |
| Program Coordinator 1 | 1.00 |
| Public Health Nurse 2 | 1.90 |
| Public Health Nurse 3 | 1.00 |
| Public Health Nurse 3 (Bilingual) | 0.50 |
| Public Health Nurse Pgm Manager | 0.95 |
| Public Health Physician | 0.11 |
| Public Health Worker 3 (Bilingual) | 1.80 |
| ogram Communicable Disease Control FTE Total: | 11.40 |

In addition to the above there are 0.20 FTE temporary paid staff.

•

The FY 18-19 FTE includes 7.20 General Fund positions as well as 0.20 FTE General Fund temporary positions.

FTE Changes

The reduction in FTE is due to additional transfers of nurse FTE to the Clinical Preventive Services Program to more appropriately align with the services being provided in the Public Health clinic.

Communicable Disease Control Program Budget Justification

RESOURCES

The increase in Intergovernmental State funding reflects a grant award that Health and Human Services received in early 2018 for Public Health Modernization efforts. The increase in Charges for Services is based on current year billing patterns. There are no other significant changes to resources anticipated in FY 18-19 for this program.

REQUIREMENTS

Requirements for the Communicable Disease Control Program are expected to remain relatively unchanged. The increase in Materials and Services reflects pass through funding to Polk County for their share of the Public Health Modernization grant. The proposal was a collaboration between Marion and Polk Counties with Marion County being the fiscal agent for the contract. The increase in Contingency is to allow for adequate reserves in case of a Communicable Disease outbreak. During FY 17-18 Health and Human Services completed a reorganization that included services such as the STI, Immunizations and HIV counseling and testing being realigned within the Clinical Preventive Services Program in FY 18-19. Budget resources, requirements and FTE were adjusted as part of the reorganization during FY 17-18.

Prevention and Health Promotion Program

- Provides alcohol and drug prevention services.
- Provides gambling prevention services.
- Manages the tobacco prevention and education program.
- Assists communities in implementing healthy communities policies that sustain environmental and system changes that address major community high-risk health problems.
- Assists with parenting education using the strengthening families program.
- Coordinates youth suicide prevention programs.
- Provides mental health promotion and prevention services.
- Prevention services consist of a wide variety of services that take place throughout the Health and Human Services Department; only parts of some programs are directly budgeted within the prevention and rural services program.
- Coordinates the community health improvement plan for Marion County.

| | | | • | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Health and Human Services | | | Program | : Prevention and H | Ilth Promotion |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 200,362 | 156,325 | 156,057 | 156,057 | 0.0% |
| Intergovernmental State | 448,425 | 476,125 | 762,150 | 651,090 | -14.6% |
| Other Revenues | 83,340 | 83,333 | 83,330 | 0 | -100.0% |
| General Fund Transfers | 113,897 | 151,157 | 0 | 0 | n.a. |
| Net Working Capital | 394,766 | 347,880 | 317,668 | 195,679 | -38.4% |
| TOTAL RESOURCES | 1,240,791 | 1,214,820 | 1,319,205 | 1,002,826 | -24.0% |
| REQUIREMENTS | | | | | |
| Personnel Services | 598,142 | 585,725 | 596,993 | 633,128 | 6.1% |
| Materials and Services | 324,693 | 449,883 | 50,071 | 65,595 | 31.0% |
| Administrative Charges | 133,980 | 128,020 | 86,170 | 114,738 | 33.2% |
| Contingency | 0 | 0 | 585,971 | 189,365 | -67.7% |
| TOTAL REQUIREMENTS | 1,056,816 | 1,163,627 | 1,319,205 | 1,002,826 | -24.0% |
| FTE | 10.02 | 8.40 | 6.60 | 6.55 | -0.8% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Prevention and Hlth Promotion | |
|---|------|
| Position Title | FTE |
| Department Specialist 3 | 0.15 |
| Health Educator 2 | 1.60 |
| Health Educator 2 (Bilingual) | 1.00 |
| Health Educator 3 | 2.80 |
| Public Health Pgm Supervisor | 1.00 |
| rogram Prevention and Hlth Promotion FTE Total: | 6.55 |

FTE Changes

There are no significant FTE changes in this program.

Prevention and Health Promotion Program Budget Justification

RESOURCES

Overall funding for the Prevention and Health Promotion Program is expected to remain largely unchanged in FY 18-19. The increase in Intergovernmental State reflects additional tax revenue received to enhance alcohol and drug prevention efforts. This has resulted in a decreased need for Net Working Capital to meet operational needs of the program. The decrease in Other Revenues reflects grant funding for the Community Health Improvement Plan (CHIP) that ended in FY 17-18.

REQUIREMENTS

Requirements for the Prevention and Health Promotion Program are expected to remain relatively unchanged in FY 18-19. The reduction in Contingency is due to the reorganization that transferred the Woodburn office to the Health Administrative Services Program. Contingency is no longer needed for potential budget shortfalls associated with the operation of the Woodburn office.

Emergency Preparedness Program

- Plans and coordinates Public Health related Emergency Preparedness.
- Develop Health and Human Services emergency response and continuity of operations plans.

| | Pr | ogram Summai | y | | |
|---------------------------|--------------------|--------------------|-------------------------------|---------------------|---------|
| Health and Human Services | | | Program: Emergency Preparedne | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 140,593 | 143,827 | 146,602 | 144,963 | -1.1% |
| Charges for Services | 523 | 0 | 0 | 0 | n.a. |
| General Fund Transfers | 0 | 16,022 | 48,000 | 48,000 | 0.0% |
| Net Working Capital | 16,411 | 7,732 | 94,499 | 190,052 | 101.1% |
| TOTAL RESOURCES | 157,528 | 167,581 | 289,101 | 383,015 | 32.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 121,421 | 137,482 | 216,001 | 307,588 | 42.4% |
| Materials and Services | 17,122 | 11,444 | 33,722 | 16,667 | -50.6% |
| Administrative Charges | 18,984 | 18,655 | 32,036 | 58,760 | 83.4% |
| Capital Outlay | 0 | 0 | 6,700 | 0 | -100.0% |
| Contingency | 0 | 0 | 642 | 0 | -100.0% |
| TOTAL REQUIREMENTS | 157,528 | 167,581 | 289,101 | 383,015 | 32.5% |
| FTE | 1.30 | 1.18 | 2.16 | 3.28 | 51.9% |

FTE By Position Title By Program

| Program: Emergency Preparedness | |
|---|------|
| Position Title | FTE |
| Departmental Division Director | 0.03 |
| Health Educator 2 | 3.00 |
| Public Health Nurse Pgm Manager | 0.20 |
| Public Health Pgm Supervisor | 0.05 |
| Program Emergency Preparedness FTE Total: | 3.28 |

• In addition to the above there are 0.50 FTE temporary paid staff.

• The FY 18-19 FTE includes a 0.50 FTE General Fund temporary position.

FTE Changes

FTE for this program has increased due to an additional Health Educator 2 position that will assist Health and Human Services to support effective public health preparedness and response capacity.

Emergency Preparedness Program Budget Justification

RESOURCES

The Emergency Preparedness Program includes an increase to Net Working Capital to cover the gap between rising flat resources and increasing operational costs.

REQUIREMENTS

The Emergency Preparedness Program has added an additional FTE to support public health preparedness and response capacity in the community. This has resulted in an increase in Personnel Services. Other minor FTE increases have resulted in an increase in Administrative Charges allocated to this program. The reduction in Materials and Services is due to the fact that more of the funding is being used to cover staffing needs and less on equipment and supplies that have been purchased in prior years.

Environmental Health Services Program

- Inspects and licenses restaurants, schools and other food vendors.
- Investigates food and waterborne outbreaks to find causes and prevent further health problems.
- Conducts vector control and public education.
- Provides staffing to the Ambulance Services Area (ASA) committee.
- Provides online food handler training and issues food handler cards.
- Administers and enforces drinking water quality standards for public water systems.
- Conducts health inspections of recreational and tourist accommodations.

| | Pr | ogram Summar | ·y | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Health and Human Services | | | Prog | ram: Environment | al Health Svcs |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 65,293 | 95,021 | 116,870 | 118,882 | 1.7% |
| Intergovernmental State | 53,588 | 25,360 | 9,512 | 0 | -100.0% |
| Charges for Services | 1,073,206 | 1,112,669 | 727,000 | 768,652 | 5.7% |
| Other Revenues | 191 | (182) | 150 | 0 | -100.0% |
| General Fund Transfers | 50,549 | 41,732 | 54,139 | 54,139 | 0.0% |
| Net Working Capital | 18,588 | 28,352 | 104,606 | 71,178 | -32.0% |
| TOTAL RESOURCES | 1,261,416 | 1,302,953 | 1,012,277 | 1,012,851 | 0.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | 927,003 | 947,554 | 768,097 | 768,250 | 0.0% |
| Materials and Services | 72,680 | 101,848 | 75,845 | 64,984 | -14.3% |
| Administrative Charges | 185,867 | 187,286 | 148,335 | 159,617 | 7.6% |
| Contingency | 0 | 0 | 20,000 | 20,000 | 0.0% |
| TOTAL REQUIREMENTS | 1,185,549 | 1,236,687 | 1,012,277 | 1,012,851 | 0.1% |
| FTE | 9.97 | 10.05 | 7.29 | 7.45 | 2.2% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Environmental Health Svcs | |
|---|------|
| Position Title | FTE |
| Department Specialist 2 (Bilingual) | 1.20 |
| Environmental Health Specialist 2 | 3.00 |
| Environmental Health Specialist 2 (Bilingual) | 1.00 |
| Environmental Health Specialist 3 | 2.00 |
| Public Health Pgm Supervisor | 0.25 |
| Program Environmental Health Svcs FTE Total: | 7.45 |

• In addition to the above there are 2 interns.

• The FY 18-19 FTE includes a 0.50 General Fund position.

FTE Changes

There are no significant FTE changes in this program.

Environmental Health Services Program Budget Justification

RESOURCES

There is a shift of resources between Intergovernmental Federal and Intergovernmental State. The State of Oregon provided a blend of both federal and state funding to assist the department in complying with the Safe Drinking Water Act. The funding mix in FY 18-19 is expected to be exclusively federal. Charges for Services estimates have been increased based on a fee increase for restaurant, pool and spa inspections. The reduction in Net Working Capital is due to the increase in fee for service revenues anticipated in the Environmental Health Services Program for FY 18-19.

REQUIREMENTS

There are no significant changes to requirements for the Environmental Health Services Program anticipated in FY 18-19. The reduction in Materials and Services is related to the utility expense for the Center St Health and Human Services Building. The renovation of the building completed in 2017, included energy efficient windows and other improvements which have led to reduced utilities expenditures forecast for FY 18-19.

Maternal Child Health Services Program

- Provides public health nurse home visits to high risk infants.
- Provides neonatal monitoring and intervention for at risk children.
- Manages an early childhood program including home visiting nursing.
- Administers the food supplement program for women, infants and children (WIC).
- Provides health and nutrition information to the public.
- Provides breastfeeding and lactation experts to work with all new moms wanting to breastfeed.
- Provides peer counseling services.

| | Pr | ogram Summai | ŗy | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Health and Human Services | | | Prog | ram: Maternal Chil | d Health Svcs |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 579,603 | 485,013 | 1,244,978 | 1,238,298 | -0.5% |
| Intergovernmental State | 50,504 | 68,621 | 72,168 | 72,423 | 0.4% |
| Intergovernmental Local | 62,400 | 62,400 | 62,400 | 0 | -100.0% |
| Charges for Services | 824,923 | 813,737 | 737,373 | 695,100 | -5.7% |
| Other Revenues | 14,663 | 47,223 | 25,000 | 0 | -100.0% |
| General Fund Transfers | 542,753 | 579,783 | 301,675 | 352,640 | 16.9% |
| Net Working Capital | 125,633 | 241,836 | 950,026 | 1,044,809 | 10.0% |
| TOTAL RESOURCES | 2,200,478 | 2,298,613 | 3,393,620 | 3,403,270 | 0.3% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,164,323 | 1,215,200 | 2,231,760 | 2,296,290 | 2.9% |
| Materials and Services | 446,071 | 451,678 | 425,462 | 348,373 | -18.1% |
| Administrative Charges | 339,334 | 338,280 | 487,615 | 529,288 | 8.5% |
| Contingency | 0 | 0 | 248,783 | 229,319 | -7.8% |
| TOTAL REQUIREMENTS | 1,949,727 | 2,005,158 | 3,393,620 | 3,403,270 | 0.3% |
| FTE | 16.45 | 16.66 | 25.43 | 24.21 | -4.8% |

FTE By Position Title By Program

| Program: Maternal Child Health Svcs | |
|---|------|
| Position Title | FTE |
| Breast Feeding Peer Counselor | 0.80 |
| Breast Feeding Peer Counselor (Bilingual) | 0.40 |
| Department Specialist 3 | 0.20 |
| Department Specialist 3 (Bilingual) | 1.00 |
| Epidemiologist | 0.20 |
| Health Educator 2 | 1.00 |
| Health Educator 3 | 0.06 |
| Nutrition Educator | 2.00 |
| Nutrition Educator (Bilingual) | 1.00 |
| Nutrition Specialist | 0.80 |
| Nutrition Specialist (Bilingual) | 7.20 |

| Program: Maternal Child Health Svcs | |
|---|-------|
| Position Title | FTE |
| Nutritionist | 1.60 |
| Public Health Nurse 2 | 3.00 |
| Public Health Nurse 2 (Bilingual) | 1.00 |
| Public Health Nurse 3 | 1.00 |
| Public Health Nurse Pgm Manager | 0.95 |
| Public Health Worker 3 (Bilingual) | 2.00 |
| Program Maternal Child Health Svcs FTE Total: | 24.21 |

In addition to the above there are 1.20 FTE temporary paid staff and 3 interns and volunteers.

The FY 18-19 FTE includes 3.54 General Fund positions.

FTE Changes

The decrease in FTE from FY 17-18 to FY 18-19 is due to the reorganization that transferred positions associated with the WIC Program to the Maternal Child Health Services Program. The WIC Program eliminated a Clinical Supervisor position during FY 17-18 and has reassigned the program under the Maternal Child Health Services Program Manager. Other small FTE reductions are due to the realignment of shared support staff FTE across multiple Public Health programs.

Maternal Child Health Services Program Budget Justification

RESOURCES

Resources for the Maternal Child Health Services Program are expected to be relatively unchanged in FY 18-19. The loss of funding in Intergovernmental Local and Other Revenues reflect grants for A&D Moms and safe sleep for newborns respectively that will end in FY 17-18.

REQUIREMENTS

Requirements for the Maternal Child Health Services Program are expected to remain relatively unchanged. The reduction in Materials and Services reflects an anticipated decline in match payment for targeted case management services in addition to the utility expense for the Center St Health and Human Services Building. The renovation of the building completed in 2017, included energy efficient windows and other improvements which have led to reduced utilities expenditures forecast for FY 18-19.

Clinical Preventive Services Program

- Detection of, treatment of, and counseling for sexually transmitted infections.
- Provides adult and child immunizations and vaccines.
- Enforcement of School Exclusion laws.
- Conducts immunization promotion and outreach activities.
- Provides HIV counseling, testing, outreach and prevention services.
- Provides reproductive health services.
- Provides pregnancy testing services.

Program Summary

| | | ogi ann Dannna | il y | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|-----------------|
| Health and Human Services | | |] | Program: Clinical F | Preventive Svcs |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 0 | 0 | 262,507 | 286,854 | 9.3% |
| Intergovernmental State | 0 | 0 | 317,856 | 359,590 | 13.1% |
| Charges for Services | 0 | 0 | 231,176 | 203,025 | -12.2% |
| Other Revenues | 0 | 0 | 17,500 | 16,000 | -8.6% |
| General Fund Transfers | 0 | 0 | 902,744 | 883,629 | -2.1% |
| Net Working Capital | 0 | 0 | 381,099 | 365,889 | -4.0% |
| TOTAL RESOURCES | 0 | 0 | 2,112,882 | 2,114,987 | 0.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | 0 | 0 | 1,454,734 | 1,396,267 | -4.0% |
| Materials and Services | 0 | 0 | 256,239 | 245,232 | -4.3% |
| Administrative Charges | 0 | 0 | 306,759 | 377,722 | 23.1% |
| Transfers Out | 0 | 0 | 80,000 | 0 | -100.0% |
| Contingency | 0 | 0 | 15,150 | 95,766 | 532.1% |
| TOTAL REQUIREMENTS | 0 | 0 | 2,112,882 | 2,114,987 | 0.1% |
| FTE | 0.00 | 0.00 | 15.98 | 16.08 | 0.6% |
| | | | | | |

FTE By Position Title By Program

| Program: Clinical Preventive Svcs | |
|-------------------------------------|------|
| Position Title | FTE |
| Department Specialist 2 | 0.90 |
| Department Specialist 2 (Bilingual) | 2.73 |
| Department Specialist 3 | 1.40 |
| Department Specialist 3 (Bilingual) | 1.45 |
| Epidemiologist | 0.25 |
| Health Educator 3 | 1.15 |
| Nurse Practitioner (Bilingual) | 0.60 |
| Program Coordinator 1 | 1.00 |
| Public Health Nurse 2 | 2.00 |
| Public Health Nurse 3 (Bilingual) | 0.50 |
| Public Health Nurse Pgm Manager | 0.9 |

| Program: Clinical Preventive Svcs | |
|---|-------|
| Position Title | FTE |
| Public Health Worker 1 (Bilingual) | 2.00 |
| Public Health Worker 3 (Bilingual) | 1.20 |
| Program Clinical Preventive Svcs FTE Total: | 16.08 |

• In addition to the above there are 0.10 FTE temporary paid staff and 1 intern.

• The FY 18-19 FTE includes 7.36 General Fund positions.

FTE Changes

There are no significant FTE changes in this program.

Clinical Preventive Services Program Budget Justification

RESOURCES

The Clinical Preventive Services Program will have increased Intergovernmental Federal and Intergovernmental State resources due to an HIV grant that was received in early 2018. The funding will be available for the full year in FY 18-19 and assist in the development of an HIV community outreach and case investigation program. The reduction in Charges for Services is due to current year billing patterns. No other significant changes are anticipated for this program in FY 18-19.

REQUIREMENTS

Requirements for the Clinical Preventive Services Program are expected to remain relatively unchanged in FY 18-19. The reduction in Transfers Out reflects a transfer to the County Fleet Program to purchase a mobile clinic van in FY 17-18 as part of an HIV grant for community outreach services.

Vital Records Program

• Issues birth and death certificates.

| | Pr | ogram Summa | ry | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|-----------------|
| Health and Human Services | | | | Program | : Vital Records |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 0 | 0 | 340,000 | 370,000 | 8.8% |
| TOTAL RESOURCES | 0 | 0 | 340,000 | 370,000 | 8.8% |
| REQUIREMENTS | | | | | |
| Personnel Services | 0 | 0 | 255,629 | 259,344 | 1.5% |
| Materials and Services | 0 | 0 | 19,240 | 14,235 | -26.0% |
| Administrative Charges | 0 | 0 | 50,971 | 57,876 | 13.5% |
| Contingency | 0 | 0 | 14,160 | 38,545 | 172.2% |
| TOTAL REQUIREMENTS | 0 | 0 | 340,000 | 370,000 | 8.8% |
| FTE | 0.00 | 0.00 | 2.64 | 2.65 | 0.4% |

FTE By Position Title By Program

| Program: Vital Records | |
|-------------------------------------|------|
| Position Title | FTE |
| Department Specialist 2 (Bilingual) | 1.47 |
| Department Specialist 3 | 0.10 |
| Epidemiologist | 0.15 |
| Health Educator 3 | 0.23 |
| Public Health Pgm Supervisor | 0.70 |
| Program Vital Records FTE Total: | 2.65 |

FTE Changes

There are no significant FTE changes in this program.

Vital Records Program Budget Justification

RESOURCES

The Vital Records Program was established as part of the Health and Human Services reorganization. It had previously been located within the Environmental Health Program. The increase in Charges for Services is based on FY 17-18 activity.

REQUIREMENTS

Program requirements are expected to be relatively unchanged. The decrease in Materials and Services is based on actual FY 17-18 spending patterns as well as declining utilities expense for the Center St Health and Human Services Building. The renovation of the building completed in 2017, included energy efficient windows and other improvements which have led to reduced utilities expenditures forecast for FY 18-19. The increase in Contingency is based on the additional revenue anticipated in FY 18-19.

Health and Human Services Administrative Program

- Provides leadership, strategic direction, planning, and policy development for the department.
- Conducts department wide quality assurance, utilization review, and quality and process improvements.
- Monitors the service levels of care, client populations, and demographics as well as system deficiencies.
- Monitors compliance requirements.
- Performs contract management.
- Provides medical billing, accounts receivable, accounts payable, payroll, human resources, and budget support services.
- Coordinates communication and public information efforts for the Department.
- Monitors and enforces HIPAA privacy and security rules and regulations.
- Administers department facilities support activities.
- Responsible for occupational and building safety activities.
- Serves as department liaison with Information Technology Department including maintaining electronic health record (Raintree).
- Manages the department fleet vehicles.
- Manages the department wide data analytics program.

| | Pro | ogram Summar | ·У | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Health and Human Services | | | Progr | am: HE Administr | ative Services |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 0 | 0 | 68,000 | 0 | -100.0% |
| Intergovernmental State | 256,980 | 35,321 | 734,763 | 754,763 | 2.7% |
| Intergovernmental Local | 0 | 0 | (600,000) | 0 | -100.0% |
| Charges for Services | 555,392 | 393,612 | 416,588 | 393,489 | -5.5% |
| Admin Cost Recovery | (79,525) | (55,801) | (94,500) | (70,000) | -25.9% |
| Interest | 155,433 | 190,082 | 185,000 | 205,050 | 10.8% |
| Other Revenues | 181 | 0 | 0 | 0 | n.a. |
| General Fund Transfers | 523,477 | 415,486 | 493,887 | 462,037 | -6.4% |
| Net Working Capital | 22,076,369 | 18,616,197 | 13,875,680 | 13,242,571 | -4.6% |
| TOTAL RESOURCES | 23,488,308 | 19,594,896 | 15,079,418 | 14,987,910 | -0.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 3,479,831 | 3,339,864 | 4,195,744 | 4,624,678 | 10.2% |
| Materials and Services | 1,849,651 | 1,337,024 | 1,524,084 | 1,155,333 | -24.2% |
| Administrative Charges | (1,906,780) | (2,182,623) | (2,147,934) | (2,635,170) | 22.7% |
| Capital Outlay | 30,131 | 306,541 | 494,675 | 698,204 | 41.1% |
| Transfers Out | 2,579,116 | 368,262 | 403,981 | 3,723,134 | 821.6% |
| Contingency | 0 | 0 | 952,519 | 1,450,000 | 52.2% |
| Ending Fund Balance | 0 | 0 | 9,656,349 | 5,971,731 | -38.2% |
| TOTAL REQUIREMENTS | 6,031,949 | 3,169,068 | 15,079,418 | 14,987,910 | -0.6% |
| | | | | | |

Program Summary

| FTE | |
|-----|--|
| | |

33.99

33.07

45.05

43.85

2.7%

| FTE By Position | Title By | Program |
|-----------------|----------|---------|
|-----------------|----------|---------|

| rogram: HE Administrative Services | |
|--|-------|
| Position Title | FTE |
| Accounting Specialist | 2.00 |
| Administrative Assistant | 2.00 |
| Administrative Services Manager | 1.00 |
| Administrative Services Manager Sr | 1.00 |
| Budget Analyst 2 | 1.00 |
| Contracts Specialist Sr | 2.00 |
| Department Specialist 2 | 2.10 |
| Department Specialist 2 (Bilingual) | 5.00 |
| Department Specialist 2 (Floater) | 1.00 |
| Department Specialist 3 | 1.00 |
| Department Specialist 3 (Bilingual) | 1.00 |
| Department Specialist 4 | 1.00 |
| Departmental Division Director | 3.96 |
| Health Administrator | 1.00 |
| Management Analyst 1 | 5.00 |
| Management Analyst 2 | 1.00 |
| Medical Billing Specialist | 3.00 |
| Office Manager | 3.00 |
| Office Manager Sr | 3.00 |
| Payroll Clerk | 1.00 |
| Program Coordinator 1 | 1.00 |
| Program Coordinator 2 | 1.00 |
| Public Health Nurse 2 | 0.50 |
| Public Health Physician | 0.49 |
| Quality Improvement Facilitator | 1.00 |
| rogram HE Administrative Services FTE Total: | 45.05 |

• In addition to the above there are 1.40 FTE temporary paid staff.

• FY 18-19 FTE includes 2.80 General Fund positions.

FTE Changes

The increase in FTE includes the following new positions. During FY 17-18 the program created a Health and Human Services Communications Coordinator to provide structure and support to the Departments efforts around internal and external communication as well as a Data Analytics and Compliance Coordinator. In FY 18-19 the Health and Human Services Administrative Program will be adding a new position to serve as a project manager dedicated to the Departments integration efforts between behavioral health and primary care.

Health and Human Services Administrative Program Budget Justification

RESOURCES

The decrease in Intergovernmental Federal reflects meaningful use incentive payments that were budgeted in FY 17-18. These have not been received due to delays in implementing the necessary functionality in our electronic health record system. Intergovernmental Local had previously reflected the funding gap between the Medicaid outpatient capitation received from the Mid-Valley Behavioral Care Network (MVBCN) and the volume of billable services provided by Health and Human Services programs. Based on the estimated capitation for FY 18-19 the expectation is that there will no longer be a funding gap for the Medicaid outpatient services provided by Health and Human Services programs. The decrease in Admin Cost Recovery reflects billable hours of PCC crisis associates to other programs within Health and Human Services. Due to the expansion of staffing with our youth and family crisis team they will utilize less of the PCC crisis staff for coverage.

REQUIREMENTS

Personal Services for the Health and Human Services Administrative Program are increasing due to additional FTE. The reduction in Materials and Services requirements were due to one-time expenditures associated with the Silverton Road project to relocate addiction treatment services from two Davcor buildings into a consolidated location. Materials and Services also included consulting services for the development of a Health and Human Services strategic plan during FY 17-18. The increase in Capital Outlay reflects anticipated project costs for the relocation of adult mental health services to Silverton Road. This will allow for the Silverton Road location to be a one stop clinic for adult services with an emphasis on those with co-occurring disorders involving both addiction and mental health needs. The increase in Transfers Out reflects a transfer to the Capital Improvement Projects Fund for the purchase and implementation of a new electronic health record system. The result of the increases in requirements for FY 18-19 is that less funding has been set aside in Contingency and Ending Fund Balance.

KEY DEPARTMENT ACCOMPLISHMENTS

- During 2018 Health and Human Services relocated approximately 30 staff from two buildings on Davcor Court in Salem to the new location at 2045 Silverton Rd in Salem with no disruption in services. The Health and Human Services project team worked with County IT and County Facilities to design a space that includes enough clinician offices to accommodate the program's growth, a larger records room and an expanded methadone dispensary. The close collaboration between the multiple county departments enabled this project to be a success and to greatly improve the ability of the Addiction Treatment Services Program to meet the needs of individuals enrolled in the program.
- Under the guidance of the Center for Sharing Public Health Services in Kansas City, MO, Marion
 and Polk Counties began a conversation about opportunities for sharing resources. A cross
 jurisdictional sharing (CJS) committee comprised of Marion County members Commissioner
 Kevin Cameron, Health and Human Services Administrator Cary Moller, and Public Health
 Division Director Pam Hutchinson, Polk County members Commissioner Craig Pope, Noelle
 Carroll, Health Services Director, and Katrina Rothenberger, Local Public Health Administrator,
 selected communicable disease services as a priority. This work lead to a joint application to the
 Oregon Health Authority to fund 2018 efforts to align policies, procedures and staff training to
 enable cross-county surge capacity during emergencies and other situations. The CJS committee
 continues to meet to oversee the project and explore other opportunities for sharing.
- To protect the public, Alcohol and Drug Prevention staff worked with Silverton Police Department on installation of a permanent drug disposal box at the police station. The box will allow local residents to safely and securely dispose of unused prescription medication including controlled substances. This box was the last one purchased and placed by the Prevention and Health Promotion Program and now all local and county law enforcement departments have a disposal box in place for safe medication drop-off.
- In 2017, the Environmental Health (EH) Program received the Oregon Domestic Well Safety Program grant from the Oregon Health Authority (OHA). This grant allowed EH to increase domestic well monitoring by sponsoring the testing of 81 wells throughout Marion County for both arsenic and nitrate. The test results confirm certain areas in the county are at higher risk for groundwater contaminated with arsenic or nitrate. The areas implicated by this study include: Lyons, Hubbard, Woodburn, Brooks, Gervais, NE Salem and South Salem. The grant also gave the program the opportunity to provide outreach by hosting a community forum. The forum addressed domestic well stewardship through testing and hazard mitigation and provided an overview of the local risk for contaminants. Other outcomes of the grant include developing a library of domestic well public service announcements, translating existing OHA nitrate and arsenic factsheets into Spanish, and the creation of a dedicated Marion County domestic well safety webpage.
- The Developmental Disabilities Services Program has focused on modernizing administrative systems and streamlining work processes through the application of LEAN assessments with the goal of reducing administrative redundancies, increasing workforce efficiencies, and reducing workforce turnover. For example, the program converted more than 2,700 paper client records to an electronic format in Laserfiche. The program has achieved other significant areas of quality improvement by implementing electronic signatures; developing a shared electronic folder filing system; eliminated unnecessary steps impacting workloads and processes, and is developing a comprehensive quality assurance and quality improvement plan that will help focus the program on its purpose, track performance, and identify continued opportunities for improvement.
- Housing stability is a key component of the social determinants of health. To these efforts, the Intensive Services and Supports Program have expanded supportive housing offerings over the last year and has added three homes and a nine unit apartment complex to our array. This has allowed the program to provide supportive housing to 73 individuals with a serious mental health condition. The variety in location and design has enabled the program to organize a spectrum of

MARION COUNTY FY 2018-19 BUDGET by department HEALTH AND HUMAN SERVICES

housing to meet individual's needs. The housing options range from sites that provide high intensity services which include onsite peer support and habilitative services for activities of daily living to low intensity sites in which individuals are able to be mostly independent, with minor supports like rent subsidy.

- Child and adult intensive care coordination services were added this year to meet a community and systems service need to support individuals and families that have limited interest in engaging in traditional outpatient services or who are system weary and need supports that emphasize engagement. The programs are aimed at serving individuals that are not well connected to services and that are utilizing emergency room services and struggling across multiple domains. Individuals served may also have needs that include medical or another co-occurring condition that could be better met with more condition specific service attention. Intensive care coordination services are family and youth and individual driven, strengths based, culturally and linguistically responsive, and are provided within a system of care framework. Intensive care coordination will include assistance with navigating service systems, linkage to appropriate services and supports, linkage to community resources to help with youth engagement, access and discharge support from higher level of psychiatric care, and support from peer delivered services.
- During FY 17-18 Health and Human Services worked with County Human Resources to create the first Quality Improvement Facilitator position within Marion County. Health and Human Services has hired the first trained LEAN facilitator to coordinate quality improvement efforts throughout the department. The position has been working with programs from throughout the organization to map processes and utilize quality improvement techniques to foster significant changes to work flow and improve overall efficiencies while working towards a culture of continual process improvement.
- In August 2018, Health and Human Services made a significant change in the way crisis services were provided for children, youth and families. All crisis services have been provided at the Psychiatric Crisis Center (PCC) for more than twenty years. Recognizing the challenges of providing crisis services to families at PCC, the decision was made to move youth and family services to our Lancaster Offices with Children's Behavioral Health. With support from the Behavioral Care Network (BCN) and Department of Human Services (DHS) this new crisis program opened on August 22nd. Our crisis model includes wraparound support from Youth Era and Oregon Family Support Network. We are open seven days a week from 7:30 am to 10:00 pm, and have blended into the crisis team our school crisis response team that was also housed at PCC. In the first six months offering crisis services for families, we received 715 calls, provided 168 screenings, made available wraparound supports following an evaluation to 49 youth/families and provided 30 screenings in the schools.
- In collaboration with the Sheriff's Office and the Salem Police Department the Health and Human Services Department has been offering mobile crisis services since 2014. With yet more funding from the Oregon Health Authority, we were very pleased to add a third mobile team with the Woodburn Police Department this year. One of the goals of mobile crisis teams, pairing a mental health professional with a deputy or police officer, is to divert individuals from unnecessary incarceration. The data clearly shows that few contacts from the mobile teams result in an arrest; less than 5% last year. In most instances an arrest occurs as the result of an outstanding warrant. The mobile teams have successfully provided resolution at the scene, transported individuals to PCC or when necessary to Salem Hospital. Our law enforcement partners have been overwhelmingly positive about the benefits of mobile crisis teams. Our goal for this year is to broaden our available hours and coverage area with a fourth team.

KEY INDICATORS

1: Prevention of Communicable Disease

Definition and Purpose

Several communicable diseases are vaccine preventable. Vaccines are safe, effective and covered by many insurance plans. Vaccines for Children, a federally funded program, make vaccines available for free or at low cost to children who are under-insured.

Significance

Achieving optimal childhood immunization levels in Marion County is a community effort. For various reasons, at any point in time, children may not be current on vaccines recommended for their age. The school exclusion cycle provides a structure for regular reassessment of each child's immunization status. Marion County Health and Human Services provides access to childhood immunizations for families without other resources. This will help achieve the goal related to the county strategic priority for Health and Community Services, Goal #6: Promote the overall health of people in Marion County by improving the delivery of quality health services and supporting community-based prevention efforts.

Data Units Fiscal Year

School Exclusion Orders Issued: School exclusion rates reflect the immunization levels of children enrolled in licensed child care and K-12 schools.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Estimate | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|----------------------|----------------------|----------------------|
| 2,575 | 3,522 | 2,715 | 2,500 | 2,400 |

Data Units Calendar Year

Vaccines Available to the Public: Vaccines are offered at Health and Human Services offices in Salem, Silverton, Stayton, and Woodburn.

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 5,741 | 5,626 | 4,683 | 4,700 | 4,600 |

Explanation of Trends and Changes

Health and Human Services continues to see a trend of fewer immunization exclusion letters going out each year. Of particular note is that the number of students excluded from school for immunization noncompliance in FY17-18 was less than half from the previous year. Health and Human Services continues to focus outreach and education to school staff, healthcare providers, and the community on school immunization requirements.

The immunization program works to promote immunizations and education on vaccine preventable diseases to the public, community partners and their clients and healthcare providers around Marion County. This is accomplished through individual client encounters, outreach and information shared by Health and Human Services, and collaboration with community partners through the All Marion Immunization Coalition.

2: Prevention of Foodborne and Waterborne Illness

Definition and Purpose

Food or water that is contaminated by pathogenic organisms may present a health hazard. Regular and systematic inspection of restaurants, pools and spas helps to ensure that the operators of these establishments follow the standards mandated by statute.

Significance

Contamination at restaurants, pools and spas may impact large numbers of people. This will help achieve the goal related to the county strategic priority for Health and Community Services, Goal #6: Promote the overall health of people in Marion County by improving the delivery of quality health services and supporting community-based prevention efforts.

Data Units Calendar Year

Restaurant Inspections: Restaurants are inspected twice annually.

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 1,959 | 2,019 | 2,161 | 2,100 | 2,100 |

Failed to Comply / Closed by the Health and Human Services / Closed Voluntarily: A closed restaurant may not reopen until it passes a re-inspection with a score of at least 80, with all critical violations corrected, and the operator presents the environmental health supervisor with a plan for how they will maintain a passing score in the future. Restaurants may choose to close voluntarily with approval of Marion County.

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 1/0/3 | 0 / 0 / 1 | 0/0/4 | 1 / 1 / 1 | 1 / 1 / 1 |

Pool and Spa Inspections / Closed by Health and Human Services: Year round facilities are inspected twice yearly; seasonal facilities are inspected annually.

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 318 / 42 | 311 / 32 | 369 / 35 | 350 / 35 | 345 / 32 |

Explanation of Trends and Changes

This past year (2017) has seen a continued increase in restaurant inspections. Due to an improving economy, we have increased in the number of licensed restaurants. We also had an increased restaurant reinspection rate in 2016. One hundred per cent of inspections were completed in 2015, 2016 and 2017. The number of pool and spa inspections increased in 2017. This is due to better compliance on routine inspections reducing the reinspection rate. The pool and spa closure rate is also trending lower, the most common reason for closure of pools and spas by Health and Human Services is inadequate chlorine and pH levels.

3: Mobile Crisis Services

Definition and Purpose

Health and Human Services receives funding from the Oregon Health Authority to divert persons with mental illness away from unnecessary criminal justice involvement or state hospital placement. A successful model for diversion is the use of mobile crisis teams; a deputy sheriff or police officer paired with a mental health specialist in a patrol car. These teams are dispatched to calls that appear to involve a person with a mental health concern. The mobile crisis teams work closely with the psychiatric crisis center to link individuals to the appropriate mental health and addictions services.

Significance

Mobile crisis teams are trained in crisis intervention skills to enhance their skills when engaging individuals who are experiencing a mental health crisis and at risk of arrest. The goal is to link those individuals to services and supports. In the first two years of operating mobile teams, the rates of incarceration have been remarkably low and an even lower percentage involved the use of force. In addition to the better alternatives for those in crisis, linking persons to services, rather than criminal justice or hospital involvement, significantly reduces the costs associated with the jail, courts, and the state hospital.

Data Units Calendar Year

Mobile Crisis Contacts

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| NA | 524 | 620 | 850 | 935 |

Mobile Crisis Contacts Resulting in Arrest

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| NA | 18 (3.4%) | 22 (3.5%) | 30 (3.5%) | 32 (3.4%) |

Explanation of Trends and Changes

Health and Human Services is continuing to look to expand mobile crisis teams throughout Marion County with a primary focus on more rural areas that are traditionally underserved. It is anticipated that a new team will be established in FY 18-19 and the trends of overall mobile crisis contacts will continue to rise.

| | Resou | rces by Fu | nd Detail | | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 190 - Health and Human Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Intergovernmental Federal | | | | | | |
| 331221 OHSU CaCoon Contract | 137,067 | 119,933 | 70,675 | 64,250 | 64,250 | 64,250 |
| 331231 Oregon DHS Water Contract | 65,293 | 93,521 | 109,370 | 118,882 | 118,882 | 118,882 |
| 331232 DHS Public Health Contract | 2,157,655 | 1,817,865 | 1,752,814 | 1,767,767 | 1,767,767 | 1,767,767 |
| 331233 DHS Mental Health Contract | 1,477,407 | 1,613,889 | 1,156,940 | 1,072,865 | 1,072,865 | 1,072,865 |
| 331990 Other Federal Revenues | 291,786 | 282,061 | 528,820 | 20,000 | 20,000 | 20,000 |
| Intergovernmental Federal Total | 4,129,207 | 3,927,268 | 3,618,619 | 3,043,764 | 3,043,764 | 3,043,764 |
| Intergovernmental State | | | | | | |
| 332012 OLCC Alcohol and Drug | 317,751 | 277,517 | 310,000 | 288,880 | 288,880 | 288,880 |
| 332060 Oregon DHS Health Contract | 762,628 | 847,218 | 879,920 | 1,173,009 | 1,173,009 | 1,173,009 |
| 332061 Oregon DHS Mental Health | 15,963,601 | 17,779,179 | 22,097,699 | 22,046,370 | 22,046,370 | 22,046,370 |
| 332990 Other State Revenues | 175,815 | 206,908 | 515,108 | 520,917 | 520,917 | 520,917 |
| Intergovernmental State Total | 17,219,796 | 19,110,822 | 23,802,727 | 24,029,176 | 24,029,176 | 24,029,176 |
| Intergovernmental Local | , , , , , , | ., .,. | - , , | ,, | ,, | , , - |
| 335500 MV Behavorial Care Network | 9,925,735 | 14,832,243 | 13,651,580 | 14,820,727 | 14,820,727 | 14,820,727 |
| 335510 MVBCN Other | 1,333,335 | 218,977 | 130,152 | 14,820,727 | 14,820,727 | 130,652 |
| 335520 MVBCN Contracts | 6,014,775 | 1,063,876 | 482,963 | 0 | 0 | 130,032 |
| 335530 MVBCN MPCHP | 659,925 | 62,400 | 62,400 | 0 | 0 | (|
| | 17,933,770 | 16,177,496 | 14,327,095 | 14,951,379 | 14,951,379 | 14,951,379 |
| Intergovernmental Local Total | 17,555,770 | 10,177,470 | 14,527,075 | 14,751,577 | 14,751,577 | 14,751,577 |
| Charges for Services | | | | | | |
| 341170 Witness Fees | 103 | 46 | 0 | 0 | 0 | (|
| 341230 Client Fees | 198,836 | 224,614 | 225,900 | 305,250 | 305,250 | 305,250 |
| 341232 Insurance Fees | 187,424 | 155,805 | 156,188 | 203,600 | 203,600 | 203,600 |
| 341240 Food Service Fees | 37,485 | 35,098 | 35,000 | 36,000 | 36,000 | 36,000 |
| 341330 Health Inspection Fees | 739,854 | 776,127 | 760,000 | 800,000 | 800,000 | 800,000 |
| 341350 Birth and Death Certificates | 336,598 | 368,531 | 340,000 | 370,000 | 370,000 | 370,000 |
| 341370 Medicaid Fees | 3,911,617 | 4,456,923 | 4,611,661 | 5,126,252 | 5,126,252 | 5,126,252 |
| 341430 Copy Machine Fees | 18 | 94 | 0 | 20 | 20 | 20 |
| 341750 Medicare Fees | 280,518 | 198,786 | 269,050 | 232,400 | 232,400 | 232,400 |
| 341999 Other Fees | 30,403 | 18,918 | 30,000 | 20,000 | 20,000 | 20,000 |
| 342200 Property Leases | 219,751 | 242,139 | 229,365 | 236,246 | 236,246 | 236,246 |
| 342910 Public Records Request Charges | 0 | 0 | 0 | 4,725 | 4,725 | 4,725 |
| 344999 Other Reimbursements | 116,997 | (47,900) | (67,000) | (62,148) | (62,148) | (62,148) |
| 345400 Document Fees | 3,303 | 3,994 | 3,375 | 0 | 0 | (|
| 347401 Health Svcs to County Depts | 250,822 | 280,768 | 250,130 | 268,130 | 268,130 | 268,130 |
| 347402 Health Svcs to Other Agencies | 128,485 | 208,390 | 300,933 | 209,379 | 209,379 | 209,379 |
| 347403 Mental Health Services | 199,803 | 218,685 | 202,144 | 291,008 | 291,008 | 291,008 |
| 347405 Medicaid Admin Services | 172,974 | 144,249 | 180,000 | 150,000 | 150,000 | 150,000 |
| 347406 Drug Treatment Services | 1,950 | 2,135 | 2,000 | 2,000 | 2,000 | 2,000 |
| 347999 Svcs to Other Agencies Closed | (24,246) | 0 | 0 | 0 | 0 | (|
| Charges for Services Total | 6,792,694 | 7,287,402 | 7,528,746 | 8,192,862 | 8,192,862 | 8,192,862 |
| Interest | | | | | | |
| 361000 Investment Earnings | 155,433 | 190,082 | 185,000 | 205,050 | 205,050 | 205,050 |
| Interest Total | 155,433 | 190,082 | 185,000 | 205,050 | 205,050 | 205,050 |

| 190 - Health and Human Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 81 | 4,395 | 0 | 0 | 0 | 0 |
| 371100 Recoveries from Collections | 181 | 0 | 150 | 0 | 0 | 0 |
| 372000 Over and Short | 10 | 8 | 0 | 0 | 0 | 0 |
| 373100 Special Program Donations | 15,982 | 18,660 | 21,200 | 20,000 | 20,000 | 20,000 |
| 373500 Private Foundation Grants | 83,340 | 110,833 | 108,330 | 0 | 0 | 0 |
| Other Revenues Total | 99,595 | 133,896 | 129,680 | 20,000 | 20,000 | 20,000 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 3,498,968 | 3,730,390 | 3,730,390 | 3,795,298 | 3,795,298 | 3,795,298 |
| General Fund Transfers Total | 3,498,968 | 3,730,390 | 3,730,390 | 3,795,298 | 3,795,298 | 3,795,298 |
| Net Working Capital | | | | | | |
| 391000 Net Working Capital Restricted | 18,144,480 | 16,994,839 | 16,125,084 | 15,663,232 | 15,663,232 | 15,663,232 |
| 392000 Net Working Capital Unrestr | 6,254,272 | 5,791,043 | 6,222,870 | 6,044,635 | 6,044,635 | 6,044,635 |
| Net Working Capital Total | 24,398,753 | 22,785,882 | 22,347,954 | 21,707,867 | 21,707,867 | 21,707,867 |
| Health and Human Services Total | 74,228,216 | 73,343,239 | 75,670,211 | 75,945,396 | 75,945,396 | 75,945,396 |
| Health and Human Services Grand Total | 74,228,216 | 73,343,239 | 75,670,211 | 75,945,396 | 75,945,396 | 75,945,396 |

| | Require | Requirements by Fund Detail | | | | | | | | | |
|---------------------------------------|--------------------|------------------------------------|--------------------|----------------------|----------------------|---------------------|--|--|--|--|--|
| 190 - Health and Human Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | | | | |
| Personnel Services | | | | | | | | | | | |
| Salaries and Wages | | | | | | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 20,761 | 0 | 0 | (| | | | | |
| 511110 Regular Wages | 16,373,974 | 17,016,480 | 23,806,904 | 24,790,884 | 24,790,884 | 24,790,884 | | | | | |
| 511120 Temporary Wages | 901,883 | 788,833 | 888,369 | 697,263 | 697,263 | 697,263 | | | | | |
| 511130 Vacation Pay | 1,012,001 | 1,069,762 | 0 | 0 | 0 | (| | | | | |
| 511140 Sick Pay | 775,219 | 844,243 | 0 | 0 | 0 | (| | | | | |
| 511150 Holiday Pay | 793,746 | 892,144 | 0 | 0 | 0 | (| | | | | |
| 511160 Comp Time Pay | 106,788 | 113,155 | 0 | 0 | 0 | (| | | | | |
| 511170 Standby Pay | 1,274 | 12 | 0 | 0 | 0 | (| | | | | |
| 511180 Differential Pay | 23,511 | 21,906 | 0 | 0 | 0 | (| | | | | |
| 511210 Compensation Credits | 316,421 | 294,145 | 270,318 | 250,942 | 250,942 | 250,942 | | | | | |
| 511220 Pager Pay | 32,156 | 33,715 | 45,709 | 41,450 | 41,450 | 41,450 | | | | | |
| 511240 Leave Payoff | 98,798 | 89,884 | 0 | 0 | 0 | (| | | | | |
| 511280 Cell Phone Pay | 613 | 31 | 0 | 0 | 0 | (| | | | | |
| 511290 Health Insurance Waiver Pay | 34,325 | 35,798 | 40,800 | 60,000 | 60,000 | 60,000 | | | | | |
| 511410 Straight Pay | 50,521 | 65,316 | 47,700 | 36,925 | 36,925 | 36,925 | | | | | |
| 511420 Premium Pay | 177,103 | 204,376 | 196,500 | 105,200 | 105,200 | 105,200 | | | | | |
| 511450 Premium Pay Temps | 20,860 | 22,486 | 20,750 | 20,000 | 20,000 | 20,000 | | | | | |
| Salaries and Wages Total | 20,719,192 | 21,492,284 | 25,337,811 | 26,002,664 | 26,002,664 | 26,002,664 | | | | | |
| Fringe Benefits | | | | | | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 90,081 | 0 | 0 | (| | | | | |
| 512110 PERS | 2,659,075 | 2,729,856 | 4,654,786 | 4,844,643 | 4,844,643 | 4,844,643 | | | | | |
| 512120 401K | 87,624 | 90,399 | 104,882 | 108,406 | 108,406 | 108,400 | | | | | |
| 512130 PERS Debt Service | 1,445,688 | 1,446,794 | 1,205,918 | 1,506,148 | 1,506,148 | 1,506,14 | | | | | |
| 512200 FICA | 1,568,647 | 1,620,258 | 1,904,545 | 1,964,447 | 1,964,447 | 1,964,44′ | | | | | |
| 512310 Medical Insurance | 5,218,685 | 5,529,652 | 6,497,628 | 6,796,744 | 6,796,744 | 6,796,744 | | | | | |
| 512320 Dental Insurance | 508,640 | 541,181 | 642,131 | 664,678 | 664,678 | 664,678 | | | | | |
| 512330 Group Term Life Insurance | 34,759 | 36,430 | 44,707 | 46,345 | 46,345 | 46,34 | | | | | |
| 512340 Long Term Disability Insurance | 87,939 | 75,069 | 100,235 | 103,895 | 103,895 | 103,895 | | | | | |
| 512400 Unemployment Insurance | 82,924 | 79,363 | 89,258 | 92,903 | 92,903 | 92,903 | | | | | |
| 512520 Workers Comp Insurance | 11,717 | 11,011 | 14,319 | 14,328 | 14,328 | 14,328 | | | | | |
| 512600 Wellness Program | 14,775 | 15,261 | 18,027 | 18,425 | 18,425 | 18,425 | | | | | |
| 512610 Employee Assistance Program | 10,611 | 11,147 | 12,186 | 12,436 | 12,436 | 12,430 | | | | | |
| 512700 County HSA Contributions | 27,692 | 26,637 | 0 | 0 | 0 | (| | | | | |
| Fringe Benefits Total | 11,758,776 | 12,213,058 | 15,378,703 | 16,173,398 | 16,173,398 | 16,173,398 | | | | | |
| Personnel Services Total | 32,477,968 | 33,705,342 | 40,716,514 | 42,176,062 | 42,176,062 | 42,176,062 | | | | | |
| Materials and Services | | | | | | | | | | | |
| Supplies | | | | | | | | | | | |
| 521010 Office Supplies | 148,854 | 160,419 | 148,879 | 157,050 | 157,050 | 157,050 | | | | | |
| 521030 Field Supplies | 20 | 250 | 140,879 | 0 | 0 | 137,030 | | | | | |
| 521040 Institutional Supplies | 0 | 230 | 0 | 0 | 0 | (| | | | | |
| 521050 Janitorial Supplies | 3,017 | 7,135 | 6,150 | 6,225 | 6,225 | 6,225 | | | | | |
| 521070 Departmental Supplies | 71,156 | 104,528 | 79,586 | 83,175 | 83,175 | 83,175 | | | | | |

| 190 - Health and Human Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 521080 Food Supplies | 51,570 | 47,000 | 47,065 | 51,925 | 51,925 | 51,925 |
| 521090 Uniforms and Clothing | 0 | 1,903 | 0 | 2,000 | 2,000 | 2,000 |
| 521100 Medical Supplies | 17,314 | 15,805 | 22,130 | 30,100 | 30,100 | 30,100 |
| 521110 First Aid Supplies | 53 | 4,552 | 2,100 | 2,100 | 2,100 | 2,100 |
| 521120 Drugs | 49,257 | 107,158 | 103,990 | 155,796 | 155,796 | 155,796 |
| 521130 Contraceptives | 108,367 | 103,291 | 110,000 | 65,000 | 65,000 | 65,000 |
| 521140 Vaccines | 34,439 | 40,896 | 38,700 | 27,200 | 27,200 | 27,200 |
| 521170 Educational Supplies | 24,360 | 9,422 | 15,775 | 6,725 | 6,725 | 6,725 |
| 521190 Publications | 11,238 | 11,830 | 11,575 | 11,250 | 11,250 | 11,250 |
| 521210 Gasoline | 21,203 | 23,662 | 24,325 | 25,775 | 25,775 | 25,775 |
| 521230 Propane | 0 | 5 | 0 | 0 | 0 | (|
| 521240 Automotive Supplies | 8 | 0 | 0 | 0 | 0 | (|
| 521300 Safety Clothing | 37 | 0 | 0 | 0 | 0 | (|
| 521310 Safety Equipment | 36 | 70 | 0 | 0 | 0 | (|
| Supplies Total | 540,931 | 638,139 | 610,375 | 624,321 | 624,321 | 624,321 |
| Materials | | | | | | |
| 522060 Sign Materials | 0 | 81 | 0 | 0 | 0 | (|
| 522000 Sign Waterias 522090 Chemical Sprays | 0 | 0 | 10,000 | 2,500 | 2,500 | 2,500 |
| 522150 Small Office Equipment | 28,159 | 25,075 | 25,000 | 2,300 | 2,300 | 2,300 |
| 522160 Small Departmental Equipment | 28,159 | 25,073 | 16,950 | 19,900 | 19,900 | 19,900 |
| 522100 Sman Departmental Equipment | | 68,214 | 42,300 | | | |
| 522180 Software | 141,048 | 14,335 | 7,950 | 30,450 5,000 | 30,450 5,000 | 30,450 |
| | 215,589 | 132,989 | 102,200 | 78,200 | 78,200 | 78,200 |
| Materials Total | 215,589 | 132,989 | 102,200 | 78,200 | 78,200 | 78,200 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 17,592 | 3,960 | 9,150 | 2,120 | 2,120 | 2,120 |
| 523015 Video Security Equipment | 331 | 2,545 | 0 | 0 | 0 | (|
| 523020 Phone and Communication Svcs | 89,849 | 81,670 | 83,100 | 86,964 | 86,964 | 86,964 |
| 523030 Fax | 0 | 90 | 0 | 0 | 0 | (|
| 523040 Data Connections | 144,564 | 133,064 | 126,005 | 153,590 | 153,590 | 153,590 |
| 523050 Postage | 6,492 | 5,053 | 7,725 | 6,285 | 6,285 | 6,285 |
| 523060 Cellular Phones | 107,091 | 111,805 | 102,325 | 130,445 | 130,445 | 130,445 |
| 523070 Pagers | 18 | 0 | 0 | 0 | 0 | (|
| 523090 Long Distance Charges | 4,937 | 5,625 | 5,245 | 5,730 | 5,730 | 5,730 |
| Communications Total | 370,874 | 343,812 | 333,550 | 385,134 | 385,134 | 385,134 |
| Utilities | | | | | | |
| 524010 Electricity | 116,554 | 116,237 | 196,919 | 108,104 | 108,104 | 108,104 |
| 524020 Street Light Electricity | 134 | 506 | 42 | 156 | 156 | 156 |
| 524040 Natural Gas | 37,248 | 17,482 | 52,817 | 13,255 | 13,255 | 13,255 |
| 524050 Water | 5,177 | 6,098 | 6,407 | 3,269 | 3,269 | 3,269 |
| 524070 Sewer | 11,437 | 11,297 | 12,992 | 9,563 | 9,563 | 9,563 |
| 524090 Garbage Disposal and Recycling | 12,287 | 14,049 | 15,487 | 6,189 | 6,189 | 6,189 |
| Utilities Total | 182,837 | 165,669 | 284,664 | 140,536 | 140,536 | 140,536 |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 164,161 | 87,760 | 160,000 | 150,000 | 150,000 | 150,000 |

| 190 - Health and Human Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 525150 Audit Services | 0 | 6,520 | 6,520 | 6,520 | 6,520 | 6,520 |
| 525152 Accounting Services | 0 | 13,879 | 10,600 | 2,500 | 2,500 | 2,500 |
| 525153 Fiscal Agent Services | 11,193 | 0 | 1,000 | 19,000 | 19,000 | 19,000 |
| 525154 Third Party Administrators | 19,138 | 19,364 | 18,500 | 384,880 | 384,880 | 384,880 |
| 525155 Credit Card Fees | 6,519 | 8,527 | 9,425 | 10,300 | 10,300 | 10,300 |
| 525185 Community Education Services | 0 | 20 | 0 | 0 | 0 | C |
| 525210 Medical Services | 1,257,778 | 1,309,093 | 1,450,200 | 1,279,056 | 1,279,056 | 1,279,056 |
| 525235 Laboratory Services | 99,163 | 115,332 | 119,900 | 119,100 | 119,100 | 119,100 |
| 525240 XRay Services | (10) | 887 | 1,550 | 3,100 | 3,100 | 3,100 |
| 525250 Foster Care Services | 119,073 | 17,552 | 60,118 | 61,948 | 61,948 | 61,948 |
| 525295 Health Providers | 4,184,329 | 4,268,760 | 4,927,290 | 4,625,567 | 4,625,567 | 4,625,567 |
| 525310 Laundry Services | 16,266 | 16,695 | 18,500 | 21,160 | 21,160 | 21,160 |
| 525320 Food Services | 46 | 1,183 | 0 | 900 | 900 | 900 |
| 525330 Transportation Services | 22,364 | 17,865 | 19,325 | 15,000 | 15,000 | 15,000 |
| 525350 Janitorial Services | 62,345 | 80,057 | 73,024 | 69,530 | 69,530 | 69,530 |
| 525360 Public Works Services | 0 | 199 | 0 | 0 | 0 | 0 |
| 525410 Dispatch Services | 0 | 81 | 0 | 0 | 0 | 0 |
| 525440 Client Assistance | 11,438 | 70,787 | 49,974 | 125,415 | 125,415 | 125,415 |
| 525450 Subscription Services | 407 | 9,753 | 2,622 | 1,744 | 1,744 | 1,744 |
| 525510 Legal Services | 0 | 28 | 0 | 0 | 0 | 0 |
| 525540 Witnesses | 2 | 0 | 0 | 0 | 0 | 0 |
| 525555 Security Services | 49,096 | 61,722 | 185,000 | 105,800 | 105,800 | 105,800 |
| 525710 Printing Services | 37,760 | 23,438 | 27,375 | 24,600 | 24,600 | 24,600 |
| 525715 Advertising | 3,625 | 12,894 | 7,508 | 9,567 | 9,567 | 9,567 |
| 525725 Drafting Blueprints and Design | 0 | 18 | 0 | 0 | 0 | C |
| 525735 Mail Services | 44,826 | 33,766 | 46,045 | 32,373 | 32,373 | 32,373 |
| 525740 Document Disposal Services | 20,619 | 25,938 | 22,625 | 27,988 | 27,988 | 27,988 |
| 525770 Interpreters and Translators | 75,146 | 78,917 | 68,615 | 71,365 | 71,365 | 71,365 |
| 525991 Match Payments | 430,617 | 431,480 | 438,383 | 372,383 | 372,383 | 372,383 |
| 525999 Other Contracted Services | 788,369 | 729,118 | 1,447,879 | 1,204,189 | 1,204,189 | 1,204,189 |
| Contracted Services Total | 7,424,269 | 7,441,634 | 9,171,978 | 8,743,985 | 8,743,985 | 8,743,985 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 14,219 | 2,080 | 700 | 2,300 | 2,300 | 2,300 |
| 526011 Dept Equipment Maintenance | 5,906 | 2,287 | 3,030 | 4,755 | 4,755 | 4,755 |
| 526012 Vehicle Maintenance | 743 | 465 | 700 | 500 | 500 | 500 |
| 526021 Computer Software Maintenance | 5,495 | 7,997 | 10,000 | 15,000 | 15,000 | 15,000 |
| 526030 Building Maintenance | 104,589 | 116,623 | 80,150 | 87,250 | 87,250 | 87,250 |
| 526040 Remodels and Site Improvements | 556 | 13,092 | 0 | 0 | 0 | C |
| 526050 Grounds Maintenance | 0 | 240 | 0 | 0 | 0 | 0 |
| Repairs and Maintenance Total | 131,508 | 142,785 | 94,580 | 109,805 | 109,805 | 109,805 |
| Rentals | | | | | | |
| 527100 Vehicle Rental | 118,253 | 137,865 | 133,986 | 124,334 | 124,334 | 124,334 |
| 527110 Fleet Leases | 109,194 | 112,371 | 106,332 | 108,240 | 108,240 | 108,240 |
| 527120 Motor Pool Mileage | 22,996 | 19,787 | 23,092 | 24,055 | 24,055 | 24,055 |

| 190 - Health and Human Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 527130 Parking | 789 | 4,739 | 8,260 | 730 | 730 | 730 |
| 527140 County Parking | 1,028 | 525 | 660 | 660 | 660 | 660 |
| 527210 Building Rental Private | 1,643,835 | 1,451,605 | 1,427,535 | 1,760,541 | 1,760,541 | 1,760,54 |
| 527300 Equipment Rental | 156,259 | 157,668 | 150,040 | 155,955 | 155,955 | 155,955 |
| 527310 Fair Equipment Rentals | 0 | 168 | 0 | 0 | 0 | (|
| Rentals Total | 2,052,355 | 1,884,728 | 1,849,905 | 2,174,515 | 2,174,515 | 2,174,51 |
| Insurance | | | | | | |
| 528110 Liability Insurance Premiums | 500 | 500 | 500 | 500 | 500 | 500 |
| 528140 Malpractice Insurance Premiums | 60,720 | 64,452 | 65,500 | 65,500 | 65,500 | 65,500 |
| 528220 Notary Bonds | 120 | 120 | 0 | 0 | 0 | (|
| 528410 Liability Claims | 0 | 2,299 | 3,000 | 0 | 0 | |
| 528415 Auto Claims | 3,092 | 1,949 | 0 | 0 | 0 | |
| Insurance Total | 64,432 | 69,320 | 69,000 | 66,000 | 66,000 | 66,000 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 76,622 | 78,960 | 74,040 | 83,240 | 83,240 | 83,240 |
| 529120 Commercial Travel | 14,305 | 9,421 | 10,700 | 6,000 | 6,000 | 6,000 |
| 529130 Meals | 5,895 | 7,012 | 3,685 | 3,125 | 3,125 | 3,12 |
| 529140 Lodging | 36,739 | 16,740 | 19,300 | 12,650 | 12,650 | 12,650 |
| 529210 Meetings | 9,188 | 6,595 | 10,875 | 6,350 | 6,350 | 6,350 |
| 529220 Conferences | 10,398 | 14,019 | 11,390 | 9,315 | 9,315 | 9,31 |
| 529230 Training | 51,482 | 29,676 | 56,900 | 40,225 | 40,225 | 40,225 |
| 529250 Tuition Reimbursement | 500 | 500 | 500 | 0 | 0 | (|
| 529300 Dues and Memberships | 42,324 | 51,595 | 41,920 | 63,675 | 63,675 | 63,67 |
| 529550 Water Master | 10 | 0 | 0 | 0 | 0 | (|
| 529590 Special Programs Other | 17,134 | 3,896 | 3,000 | 3,600 | 3,600 | 3,600 |
| 529650 Pre Employment Costs | 5,782 | 7,558 | 6,190 | 6,280 | 6,280 | 6,280 |
| 529690 Other Investigations | 30 | 5 | 20 | 0 | 0 | (|
| 529740 Fairs and Shows | 121 | 1,083 | 50 | 21 | 21 | 2 |
| 529840 Professional Licenses | 425 | 150 | 400 | 200 | 200 | 200 |
| 529860 Permits | 181 | 413 | 0 | 0 | 0 | (|
| 529910 Awards and Recognition | 2,069 | 997 | 700 | 300 | 300 | 300 |
| 529998 Retroactive PERS Adjustments | 0 | 4 | 0 | 0 | 0 | (|
| 529999 Miscellaneous Expense | 86,017 | 66,139 | 141,960 | 64,621 | 64,621 | 64,62 |
| Miscellaneous Total | 359,220 | 294,761 | 381,630 | 299,602 | 299,602 | 299,602 |
| Materials and Services Total | 11,342,014 | 11,113,837 | 12,897,882 | 12,622,098 | 12,622,098 | 12,622,098 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 487,552 | 540,629 | 615,454 | 648,614 | 648,614 | 648,614 |
| 611210 Facilities Mgt Allocation | 181,313 | 181,051 | 223,927 | 219,912 | 219,912 | 219,912 |
| 611220 Custodial Allocation | 178,185 | 187,218 | 226,023 | 199,149 | 199,149 | 199,149 |
| 611230 Courier Allocation | 24,548 | 25,991 | 31,128 | 21,138 | 21,138 | 21,13 |
| 611250 Risk Management Allocation | 96,994 | 79,148 | 91,155 | 86,081 | 86,081 | 86,08 |
| 611255 Benefits Allocation | 121,904 | 120,977 | 137,884 | 142,979 | 142,979 | 142,97 |
| 611260 Human Resources Allocation | 419,395 | 462,142 | 561,819 | 577,488 | 577,488 | 577,488 |
| 611300 Legal Services Allocation | 166,788 | 147,036 | 145,245 | 151,614 | 151,614 | 151,614 |

| 190 - Health and Human Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Administrative Charges | | | | | | |
| 611400 Information Tech Allocation | 1,034,151 | 1,107,474 | 1,245,586 | 1,457,946 | 1,457,946 | 1,457,946 |
| 611410 FIMS Allocation | 668,658 | 683,891 | 693,093 | 621,583 | 621,583 | 621,583 |
| 611420 Telecommunications Allocation | 118,243 | 158,429 | 160,251 | 236,113 | 236,113 | 236,113 |
| 611430 Info Tech Direct Charges | 357,054 | 356,719 | 590,785 | 467,054 | 467,054 | 467,054 |
| 611600 Finance Allocation | 700,541 | 644,912 | 684,288 | 737,554 | 737,554 | 737,554 |
| 611800 MCBEE Allocation | 13,300 | 39,070 | 25,382 | 38,773 | 38,773 | 38,773 |
| 612100 IT Equipment Use Charges | 87,479 | 95,166 | 102,129 | 200,766 | 200,766 | 200,766 |
| 614100 Liability Insurance Allocation | 234,300 | 253,100 | 210,400 | 199,800 | 199,800 | 199,800 |
| 614200 WC Insurance Allocation | 122,700 | 134,700 | 147,500 | 145,900 | 145,900 | 145,900 |
| Administrative Charges Total | 5,013,105 | 5,217,653 | 5,892,049 | 6,152,464 | 6,152,464 | 6,152,464 |
| Capital Outlay | | | | | | |
| 531100 Office Equipment Capital | 0 | 0 | 23,750 | 0 | 0 | 0 |
| 531300 Departmental Equipment Capital | 0 | 181,225 | 0 | 0 | 0 | 0 |
| 531700 Computer Software Capital | 0 | 29,000 | 16,000 | 0 | 0 | 0 |
| 531800 Telephone Systems | 5,883 | 112,165 | 70,059 | 0 | 0 | 0 |
| 533180 Safety Improvements | 0 | 0 | 19,490 | 0 | 0 | 0 |
| 534100 Building Construction | 18,292 | 0 | 0 | 0 | 0 | 0 |
| 534600 Site Improvements | 5,956 | 206,437 | 424,875 | 698,204 | 698,204 | 698,204 |
| Capital Outlay Total | 30,131 | 528,826 | 554,174 | 698,204 | 698,204 | 698,204 |
| Transfers Out | | | | | | |
| 561130 Transfer to Public Works | 0 | 0 | 35,719 | 54,872 | 54,872 | 54,872 |
| 561250 Transfer to Sheriff Grants | 0 | 7,915 | 7,915 | 8,751 | 8,751 | 8,751 |
| 561410 Transfer to Debt Service | 347,616 | 368,262 | 368,262 | 368,262 | 368,262 | 368,262 |
| 561455 Xfer to Facility Renovation | 2,200,000 | 0 | 0 | 0 | 0 | 0 |
| 561480 Xfer to Capital Impr Projects | 31,500 | 0 | 52,455 | 3,300,000 | 3,300,000 | 3,300,000 |
| 561595 Transfer to Fleet Management | 0 | 53,448 | 80,000 | 0 | 0 | 0 |
| Transfers Out Total | 2,579,116 | 429,625 | 544,351 | 3,731,885 | 3,731,885 | 3,731,885 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 5,408,892 | 4,592,952 | 4,592,952 | 4,592,952 |
| Contingency Total | 0 | 0 | 5,408,892 | 4,592,952 | 4,592,952 | 4,592,952 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 9,656,349 | 5,971,731 | 5,971,731 | 5,971,731 |
| Ending Fund Balance Total | 0 | 0 | 9,656,349 | 5,971,731 | 5,971,731 | 5,971,731 |
| Health and Human Services Total | 51,442,333 | 50,995,285 | 75,670,211 | 75,945,396 | 75,945,396 | 75,945,396 |
| Health and Human Services Total Total | 51,442,333 | 50,995,285 | 75,670,211 | 75,945,396 | 75,945,396 | 75,945,396 |

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INFORMATION TECHNOLOGY



MISSION STATEMENT

Enhance the business of Marion County by providing core technologies and services that support evolving business requirements and maximize the utilization of county resources.

GOALS AND OBJECTIVES

- Goal 1 MODERNIZATION AND OPTIMIZATION Drive the Roadmap of system modernization and simplification initiatives
 - Objective 1 Enterprise Drive towards countywide-shared enterprise technical solutions including enterprise GIS, document management, case management, team collaboration software, and integrated data-driven solutions that improve how we interact and do business with our citizens.
 - Objective 2 Consolidation Identify redundant departmental software, infrastructures, and identical use of similar licensing and technologies, and provide a plan for consolidation. The selection of a solution should be based on economy of scale, as well as location, and platform agnostic.
 - Objective 3 Virtualization When possible transition dedicated hardware to shared enterprise virtual infrastructure to maximize the use of both technical and staffing resources, and reduce equipment obsolescence.
 - Objective 4 Common Cloud Where appropriate for resiliency and cost effectiveness, leverage a cloud provisioning strategy to take advantage of dedicated non-public internet connections through the Oregon State network infrastructure.
- Goal 2 COMMUNICATION INFRASTRUCTURE Champion transparency and communications through compelling and pragmatic architecture
 - Objective 1 Common Architectures Implement an environment that provides access to a variety of solutions based on need that can be accessed anywhere, anytime. The hybrid approach utilizes county infrastructure along with regional government integration, as well as compliant and secure cloud provisioning.
 - Objective 2 Network Redesign Invest in technology to provide on demand elasticity of network bandwidth and resiliency to meet the dynamic needs of county departments. Enhance security through network segmentation where sensitive data exists and ensure open wireless (Wi-Fi) access used by visitors to county facilities is safely routed separate from county data.
 - Objective 3 Identity Management Provide the ability to manage access and privileges across multiple systems or solutions using single sign on to improve account provisioning and control.

MARION COUNTY FY 2018-19 BUDGET by department INFORMATION TECHNOLOGY

- Objective 4 End-Point Devices Allow county staff members to securely access applications such as document sharing, instant messaging, calendaring and email to enable mobile collaboration.
- Goal 3 DATA MANAGEMENT Deliver on a unified records and data management strategy
 - Objective 1 Capture Data at the Source Pursue a "capture data at the source" strategy where data is input once, reducing the need for duplicate data entry and risk of keying errors.
 - Objective 2 Employ Data Tools and Infrastructure Provide data tools for cleansing, governing, securing, analyzing, and automating on a platform that supports departments at scale.
 - Objective 3 Document Management Provide a countywide enterprise solution for departmental consumption and collaboration that is easily accessible.
 - Objective 4 Public CMS Support multiple content management system (CMS) sites where departments can more easily update public facing website information in response to any event or need.
 - Objective 5 GIS Support Provide geospatial mapping assistance either directly or through regional intergovernmental relationships.
- Goal 4 RELIABLE SERVICES Enhance the availability, resiliency, and delivery of information and services to citizens, employees, businesses, and governments
 - Objective 1 Business Continuity Implement IT redundancy and resilient technology to ensure that key systems continue to operate with minimal or no interruption even when infrastructure fails.
 - Objective 2 Disaster Recovery Plan for the recovery of key systems on secondary infrastructure and the ability for emergency personnel and county executives to communicate and coordinate tactical support and services in the event of a major disaster.
 - Objective 3 Asset Management Provide a clear plan for approving, managing, and supporting hardware used by county staff such as desktops, laptops, mobile phones, and tablets.
 - Objective 4 Operations Support Provide 24/7 on-call support and continuous monitoring of the health of our infrastructure and systems by leveraging automated notifications.
 - Objective 5 Service Desk Support Provide core business support in meeting established service level agreements by assisting, resolving, and coordinating any issue that may arise.
- Goal 5 INFORMATION SECURITY Proactively manage IT Risk by deploying a secure, private, and accessible technology framework
 - Objective 1 Security Officer Establish a County IT Security Officer position whose focuses is on operating a viable security program.
 - Objective 2 Security Policies Develop industry aligned policies that will increase attention to information security and establish minimal IT security requirements for systems and services.
 - Objective 3 Security Training Develop incremental and people friendly training that will bring attention and education to information security topics throughout the county.
 - Objective 4 Security Infrastructure Implementing security monitoring and prevention at all levels (network, server, and workstation) to mitigate known security threats, to alert when an incident occurs, and to respond rapidly to an incident when one occurs.
 - Objective 5 Business Applications Define consistent and integrated methodologies for design, development, and implementation with security built into solutions.

- Goal 6 STAFFING Improve the talent through investing in education and skill training
 - Objective 1 Diversity Cultivate an inclusive environment where diversity of thought and expression are valued, emphasizing the importance of tolerance in the workplace, promoting acceptance of our differences, and providing an environment where employees can thrive.
 - Objective 2 Skills Training and Development Provide access to training and career growth resources and services that encourages staff to continuously develop their skills and or to learn new ones. Create programs for cross training and mentorship that vary from technical to soft skills.
 - Objective 3 Employee Retention Provide career growth opportunities, through mentorship, cross training, continued education, and employee recognition.
 - Objective 4 As-a-Service Framework for IT Management Organize and structure our organization with service management best practices in mind aligned with the countywide plan and focusing on customer needs and services.

DEPARTMENT OVERVIEW

Information Technology (IT) provides technical services, manages the county's technical resources, and provides consulting services for technology improvements. IT has developed strategic partnerships with all county departments through three programs: Operations, Technology Solutions, and Administration.

These programs provide a complete range of technology services which include strategic planning, new service design, business analysis, project management, risk management, data security, application delivery and support, networks, servers and storage, desktop and mobile management, database administration, and end-user support through the service desk.

IT strives to provide technology solutions and services that meet the needs of the county through management of system life-cycle phases, leveraging existing technologies to meet new requirements, safeguarding information, and providing viable and practical options for long-term delivery of services.

| Information Technology | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
|------------------------------|--------------------|--------------------|--------------------|---------------------|-------|
| RESOURCES | | | | | |
| Charges for Services | 117,171 | 86,079 | 84,385 | 84,385 | 0.0% |
| Admin Cost Recovery | 8,222,046 | 8,914,560 | 9,921,826 | 10,764,864 | 8.5% |
| Other Revenues | 0 | 39 | 0 | 0 | n.a. |
| General Fund Transfers | 0 | 0 | 114,290 | 224,253 | 96.2% |
| TOTAL RESOURCES | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 9.4% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 4,314,794 | 4,566,463 | 5,014,007 | 5,228,371 | 4.3% |
| Fringe Benefits | 2,029,554 | 2,196,068 | 2,610,073 | 2,814,326 | 7.8% |
| Total Personnel Services | 6,344,348 | 6,762,531 | 7,624,080 | 8,042,697 | 5.5% |
| Materials and Services | | | | | |
| Supplies | 10,863 | 18,293 | 17,150 | 17,150 | 0.0% |
| Materials | 276,397 | 266,460 | 295,168 | 378,000 | 28.1% |
| Communications | 198,155 | 191,255 | 209,168 | 295,472 | 41.3% |
| Utilities | 32,372 | 32,430 | 37,714 | 36,802 | -2.4% |
| Contracted Services | 53,213 | 92,660 | 146,114 | 274,962 | 88.2% |
| Repairs and Maintenance | 924,106 | 1,092,449 | 1,186,229 | 1,339,024 | 12.9% |
| Rentals | 75,592 | 75,169 | 79,971 | 79,631 | -0.4% |
| Miscellaneous | 38,791 | 57,106 | 63,131 | 118,919 | 88.4% |
| Total Materials and Services | 1,609,489 | 1,825,822 | 2,034,645 | 2,539,960 | 24.8% |
| Administrative Charges | 385,380 | 412,326 | 461,776 | 490,845 | 6.3% |
| TOTAL REQUIREMENTS | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 9.4% |
| FTE | 57.00 | 57.00 | 60.00 | 61.00 | 1.7% |

RESOURCE AND REQUIREMENT SUMMARY

| |] | FUNDS | | | |
|--------------------------|--------------------|--------------------|--------------------|---------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 580 Central Services | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 100.0% |
| TOTAL RESOURCES | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 580 Central Services | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 100.0% |
| TOTAL REQUIREMENTS | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 100.0% |
| | | | | | |
| | PR | OGRAMS | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| IT Administration | 493,686 | 462,785 | 533,460 | 549,064 | 2.9% |
| IT Operations | 3,734,628 | 3,975,609 | 4,480,593 | 5,219,277 | 16.5% |
| Technology Solutions | 4,110,903 | 4,562,285 | 5,106,448 | 5,305,161 | 3.9% |
| TOTAL RESOURCES | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 9.4% |
| REQUIREMENTS | | | | | |
| IT Administration | 493,686 | 462,785 | 533,460 | 549,064 | 2.9% |
| IT Operations | 3,734,628 | 3,975,609 | 4,480,593 | 5,219,277 | 16.5% |
| Technology Solutions | 4,110,903 | 4,562,285 | 5,106,448 | 5,305,161 | 3.9% |
| TOTAL REQUIREMENTS | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 9.4% |

IT Administration Program

- Provide management, integration, and growth of IT programs, lines of service, and resources.
- Establish strategic plans and enable development of tactical goals and operational tasks to ensure efficient and effective delivery of technology services.
- Develop and manage IT's budget, contracts and procurement, and executive reporting.
- Develop, implement, and oversee effective utilization of IT policies, processes, and procedures; develop and receive approval for administrative policies and procedures related to delivery of IT services.
- Administer demand management and project portfolio planning and oversight activities.
- Provide employee services including time reporting, staff management, and professional and technical skills development.
- Initiate customer outreach through satisfaction surveys to ensure alignment of service delivery with established service level agreements.
- Represent IT as an active participating member of the Information Technology Governance Committee (ITGC).

Program Summary

| | 11 | ogi am Summa | ' y | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Information Technology | | | | Program: IT A | Administration |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Admin Cost Recovery | 493,686 | 462,756 | 533,460 | 549,064 | 2.9% |
| Other Revenues | 0 | 29 | 0 | 0 | n.a. |
| TOTAL RESOURCES | 493,686 | 462,785 | 533,460 | 549,064 | 2.9% |
| REQUIREMENTS | | | | | |
| Personnel Services | 354,427 | 311,558 | 393,871 | 368,085 | -6.5% |
| Materials and Services | 117,409 | 129,526 | 116,500 | 156,838 | 34.6% |
| Administrative Charges | 21,851 | 21,701 | 23,089 | 24,141 | 4.6% |
| TOTAL REQUIREMENTS | 493,687 | 462,785 | 533,460 | 549,064 | 2.9% |
| FTE | 3.00 | 3.00 | 3.00 | 3.00 | 0.0% |
| | | | | | |

FTE By Position Title By Program

| Program: IT Administration | |
|--------------------------------------|------|
| Position Title | FTE |
| Administrative Assistant | 1.00 |
| Contracts Specialist | 1.00 |
| Information Technology Director | 1.00 |
| Program IT Administration FTE Total: | 3.00 |

IT Administration Program Budget Justification

RESOURCES

The IT Administration Program is funded entirely by administrative cost recoveries.

REQUIREMENTS

The Personnel Services decrease reflects changes in new personnel starting at lower steps.

Materials and Services changes include replacement of aging furniture, moderate increases in captioning services, normal office supplies based on current usage, and attendance at one additional technology conference.

IT Operations Program

- Manage delivery of IT services within the operational lines of service including performance monitoring, standards and process development, capacity planning and management, virus and malware detection, infrastructure design and administration, incident response, database administration, telecommunications, backup and recovery services, and disaster recovery.
- Partner with Technology Solutions to provide a stable, scalable, resilient, and secure environment to support development and implementation of technology services in alignment with IT Governance Committee sponsored initiatives and goals.
- Provide a wide range of support activities to departments by way of the service desk including desktop and mobile hardware setup, life-cycle replacement, software installations, video cameras and recording, telephones, voicemail, cell and mobile data devices, support for desktop applications, and relocation services.
- Manage design, installation, security, capacity planning and management, performance monitoring, backup and recovery, patching and upgrades, connectivity, and configuration of county infrastructure resources including servers, storage, computer facilities, and the county's private and wireless networks.
- Provide services including installation, design, tuning, patching and upgrades, performance monitoring, backup and recovery, and general administration and support for county databases.
- Provide system administration and support for enterprise applications, infrastructure tools, and department-based systems.

| Information Technology | | - | - | Program: | IT Operations |
|------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 112,079 | 86,079 | 84,385 | 84,385 | 0.0% |
| Admin Cost Recovery | 3,622,549 | 3,889,529 | 4,304,018 | 4,917,524 | 14.3% |
| General Fund Transfers | 0 | 0 | 92,190 | 217,368 | 135.8% |
| TOTAL RESOURCES | 3,734,628 | 3,975,609 | 4,480,593 | 5,219,277 | 16.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 2,564,100 | 2,776,836 | 3,046,407 | 3,326,737 | 9.2% |
| Materials and Services | 1,012,996 | 1,026,608 | 1,248,706 | 1,682,523 | 34.7% |
| Administrative Charges | 157,532 | 172,164 | 185,480 | 210,017 | 13.2% |
| TOTAL REQUIREMENTS | 3,734,628 | 3,975,609 | 4,480,593 | 5,219,277 | 16.5% |
| FTE | 23.15 | 23.80 | 25.10 | 26.10 | 4.0% |

Program Summary

FTE By Position Title By Program

| Program: IT Operations | |
|---------------------------|------|
| Position Title | FTE |
| Database Administrator | 1.00 |
| Database Administrator-Sr | 0.10 |
| GIS Analyst 1 | 0.50 |
| GIS Analyst 2 | 0.25 |
| GIS Analyst 3 | 0.15 |
| Info Technology Manager | 1.10 |

| Position Title | FTI |
|----------------------------------|------|
| Info Technology Supervisor | 1.00 |
| IT Security Engineer | 1.00 |
| IT System Architect | 1.0 |
| Network Analyst 2 | 3.0 |
| Network Analyst 3 | 4.00 |
| Programmer Analyst 3 | 1.10 |
| Support Specialist | 7.9 |
| Support Technician | 1.0 |
| Telecommunications Technician | 2.00 |
| Telecommunications Technician-Sr | 1.0 |
| ogram IT Operations FTE Total: | 26.1 |

FTE Changes

Includes 1.00 FTE increase for the IT System Architect position.

IT Operations Program Budget Justification

RESOURCES

The IT Operations Program funding is based on a department allocation which includes network usage, number and usage of phones, and support services factors evaluated by service tickets and devices utilized. Some revenue is realized from the reimbursement of phone and network services provided to other agencies housed in county facilities. Additional support and maintenance services requested by the Marion County Housing Authority.

REQUIREMENTS

The Personnel Services increase reflects merit and fringe benefit increases, as well as the organizational change of 1.0 FTE by inclusion of an IT System Architect responsible for delivering data and computing architecture for efficient use of business resources.

In Materials and Services there is a modest 1% increase in hardware and software maintenance costs for over eighty items currently under contract for use within the county. These increases are partially offset this year by savings achieved by leveraging multiple-year maintenance plans, negotiating reductions with suppliers, and retiring support for unused licenses.

Additionally, Materials and Services increases reflect:

- \$69,300 for 24X7 Contracted Services for maintaining security surveillance video systems, with an additional \$85,865 to establish a Lifecycle Equipment Replacement program.

- \$106,245 towards Microsoft's Software Assurance providing new product version rights, deployment planning, inventorying, securing, configuring, and remote managing the fleet of 2000+ county computers, as well as ensuring software licensing compliance.

- Upgrading the County's desktop and laptop computer systems from Microsoft Windows 7 to Windows 10 operating system, reflecting \$60,494 in equipment and \$94,704 in contracted services for deployment and training.

- \$11,870 for replacing obsolete laptops that support the annual elections process, support customer travel requests, and serve as temporary replacements when a customer's primary device is out-of-service.

- Requirements also reflect the following increases: (1) \$2,000 for uninterruptible power supply (UPS) battery replacement; (2) \$1,083 for peripheral computing equipment for employee growth; and (3) \$20,000 for tablets rather than laptops for use in the field.

- \$8,256 related to capital improvement projects related one-time technical training.

- Lastly, requirements also reflect a decrease of \$6,000 in telecommunications.

Technology Solutions Program

- Provide assessment of new technology products, system enhancements and upgrades of existing services, and technical consultation.
- Manage the delivery of new technology through the effective use of project management principles to ensure successful and timely completion of projects, and meet stated business objectives.
- Configure and support shared services for commonly used applications and systems including financial, human resources, payroll processing, geographic information systems (GIS), web portals, and reporting platforms.
- Implement, extend, and maintain a diverse set of line of business applications and software services for twelve county departments.
- Partner with the Operations Program to identify security, usability, maintainability, scalability, availability, and support requirements to meet the business and technology needs of the county in alignment with IT Governance Committee sponsored initiatives and goals.

| | | | • | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Information Technology | | | | Program: Techno | logy Solutions |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 5,092 | 0 | 0 | 0 | n.a. |
| Admin Cost Recovery | 4,105,811 | 4,562,275 | 5,084,348 | 5,298,276 | 4.2% |
| Other Revenues | 0 | 10 | 0 | 0 | n.a. |
| General Fund Transfers | 0 | 0 | 22,100 | 6,885 | -68.8% |
| TOTAL RESOURCES | 4,110,903 | 4,562,285 | 5,106,448 | 5,305,161 | 3.9% |
| REQUIREMENTS | | | | | |
| Personnel Services | 3,425,822 | 3,674,136 | 4,183,802 | 4,347,875 | 3.9% |
| Materials and Services | 479,085 | 669,688 | 669,439 | 700,599 | 4.7% |
| Administrative Charges | 205,996 | 218,461 | 253,207 | 256,687 | 1.4% |
| TOTAL REQUIREMENTS | 4,110,903 | 4,562,285 | 5,106,448 | 5,305,161 | 3.9% |
| FTE | 30.85 | 30.20 | 31.90 | 31.90 | 0.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| rogram: Technology Solutions | |
|--|------|
| Position Title | FTF |
| Business Systems Analyst | 1.00 |
| Computer Forensics Specialist | 1.00 |
| Database Administrator-Sr | 0.9 |
| GIS Analyst 1 | 0.50 |
| GIS Analyst 2 | 1.7 |
| GIS Analyst 3 | 0.8 |
| Info Technology Manager | 1.9 |
| Information Technology Deputy Director | 1.0 |
| IT Project Manager | 3.0 |
| IT Systems Analyst | 6.0 |
| Programmer Analyst 1 | 1.0 |

| Program: Technology Solutions | |
|---|-------|
| Position Title | FTE |
| Programmer Analyst 2 | 5.00 |
| Programmer Analyst 3 | 7.90 |
| Support Specialist | 0.10 |
| Program Technology Solutions FTE Total: | 31.90 |

Technology Solutions Program Budget Justification

RESOURCES

The Technology Solutions Program is funded through a department allocation that includes the Financial Information Management System allocation, Enterprise Applications, and direct charges to departments.

REQUIREMENTS

The Personnel Services increase reflects normal changes attributed to merit and fringe benefit increases. Program level project assignments have realigned staff to support the Sheriff's Record Management System / Jail Management System project, the Health and Human Services Department's Electronic Health Record project, the ongoing District Attorney Case Management project, as well as minor adjustments to cover forecasted IT consulting and support activities.

Materials and Services increases reflects:

- Incremental changes of the hardware and software product maintenance fees
- Combination of increases and discontinuation of existing subscription services
- \$6,199 in new subscriptions services supporting the Business Services department
- \$34,144 in new hardware and software maintenance related to the Oracle eBusiness suite
- \$6,885 to upgrade software development tools and replace the legacy software Code Repository, with \$1,800 in recurring software maintenance.

KEY DEPARTMENT ACCOMPLISHMENTS

- Received and processed more than 18,000 service requests (up 17% from last year) with a resulting customer satisfaction rating of 97.5% (up 1.5%); planned and executed numerous office moves ranging from minor to major; and completed the annual equipment replacement life-cycle.
- Completed implementation of an IT Service Management tool and catalog of IT services; implemented limited asset tracking and service desk module resulting in increased efficiency and streamlined business processes.
- Implemented enterprise point-of-sale application with automated interface to county's general ledger to standardize all cash, check, and credit card transactions across the county and significantly increase controls in departments. Currently, the application is used by 12 out of 15 departments located at 13 different sites, handling 47,800 annual transactions.
- Implemented Health and Human Services Department's reorganization effort to restructure programs and services to better align with county's strategic partners and provide clarity for the services offered to the community.
- Migrated un-supported FIMS Discoverer reports to the new Reporting Work Bench tool as part of the Oracle EBS v12.2 upgrade.
- Upgrading the core Microsoft SQL Server environment to the latest version keeping the county's core infrastructure stable and secured.
- Implemented an enterprise learning management system for the county to combine training data from multiple data sources and centralized in a cloud based application.
- Completed the creation of a building outline GIS data layer from orthogonal and oblique aerial imagery of the county to aid in property tax assessment, emergency management, Sheriff's Office activities, planning, and other tasks requiring such imagery.
- Partnering with the District Attorney's Office to implement a DA Case Management System replacement software suite. Including completion of a request for proposal, vendor selection, contract negotiations, project kick off, and completion of the basic configuration phase.
- Partnered with Community Services to purchase and implement an out of the box solution to link the constituents of Marion County to caregivers, assistance programs, and available services via an online resource directory.

KEY INDICATORS

#1: Application Management and Support

Definition and Purpose

The indicators for application management and support measure effective delivery of system enhancements and upgrades, development and/or purchase of new products, feature and function integration within enterprise or multi-departmental systems, alignment of application delivery with evolving business needs, and automated integration of systems to facilitate consistent and timely data sharing.

Measurements include alignment of business needs with technical solutions, management of vendor costs, reduction of duplicative systems, reduction of duplicative data stores, and decreased licensing costs through use of enterprise level licensing models. Over time, management of our portfolio of software assets will allow the county to fully leverage our investment in technology and to make wiser long-term decisions.

Significance

This key indicator was carried forward to continue to assess the viability of applications in use, identify opportunities to integrate functionality and data within enterprise or multi-departmental applications, develop a core set of application support tools, leverage data analysis software using central data stores, and fully leverage enterprise resources and licensing models. With continually evolving reliance on software and automation to directly support departmental business functions and delivery of county services, these technology investments will continue to have significant budgetary impacts. Examples are increased uses and licensing for the payroll system, subscription services for Computer Aided Design suite and update of the county's web presence to meet complaince for ease of access and use.

This indicator supports the county Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability.

<u>Data Units Fiscal Year</u>

Total Technology Maintenance Costs

| FY 14-1 | 5 Actual H | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|---------|------------|-----------------|-----------------|----------------------|----------------------|
| \$87 | 7,343 | \$856,900 | \$1,124,714 | \$1,198,793 | \$1,354,432 |

Number of Applications

| FY 14-15 | Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|----------|--------|-----------------|-----------------|----------------------|----------------------|
| 93 | 4 | 893 | 850 | 977 | 1000 |

Explanation of Trends and Changes

This indicator shows that technology and the software licenses used to support the county, at all levels, continue to increase as departments expand their reliance on automation. The changes in application numbers and in cost reflect expanded use, efficiencies, and new business enhancements. While the increases in costs also reflect escalating prices by vendors, monitoring and managing these assets will lead to more effective investments through application consolidation and leveraging newly delivered business features.

2: Customer Service

Definition and Purpose

Indicators for customer service measure our ability to provide timely, consistent, and businessrelevant services that support our customers as they deliver county services.

Measurements include tickets received and completed and customer satisfaction as captured upon completion of an IT service request.

Significance

This key indicator was chosen to indicate trends in customer satisfaction and supports county Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability.

Data Units Calendar Year

Total customer tickets

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 13,646 | 13,334 | 15,030 | 18,000 | 18,500 |

Average customer response (5 is Maximum)

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|--------------------|----------------|----------------|---------------------|
| 4.72 Very | 4.8 Very Satisfied | 4.83 Very | 4.88 Very | 4.89% Very |
| Satisfied | | Satisfied | Satisfied | Satisfied |

Explanation of Trends and Changes

These indicators give information on our ability to provide service to the county in alignment with the needs of the business. In addition to the customer survey responses, meetings are held with department(s) leadership and IT business managers to review priorities and work activities. A 20% in ticket volume is driven by the increased used of technology, as well as increased incidents with legacy systems. Improvements in Customer Satisfaction continues to rise by 1% even as the overall volume of support requests have increased.

3: Technology Health

Definition and Purpose

Indicators for technology health measure the department's ability to provide services via applications, web services, and access to systems.

Measurement is derived through automated monitoring system tracking the availability and performance of enterprise class systems for the entire year.

Significance

These indicators show the availability of enterprise systems and mission critical applications in support of county Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability.

Data Units Fiscal Year

Total hours available to use Enterprise Systems / All potential hours per year = % uptime

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 99.38% | 99.53% | 99.84% | 99.87% | 99.80% |

Explanation of Trends and Changes

These indicators provide information on the health and usage of our systems in terms of employee productivity for both IT and users, with a goal of sustaining system availability of 99.5% or greater based on industry metrics for governmental entities.

| | Resou | rces by Fu | nd Detail | | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Charges for Services | | | | | | |
| 341620 User Fees | 37,025 | 3,765 | 7,935 | 7,935 | 7,935 | 7,935 |
| 344250 Telephone Use Reimbursement | 80,146 | 82,314 | 76,450 | 76,450 | 76,450 | 76,450 |
| Charges for Services Total | 117,171 | 86,079 | 84,385 | 84,385 | 84,385 | 84,385 |
| Admin Cost Recovery | | | | | | |
| 411400 Information Tech Allocation | 5,934,505 | 6,263,466 | 7,761,699 | 8,913,479 | 8,913,479 | 8,913,479 |
| 411410 FIMS Allocation | 2,287,541 | 2,651,094 | 2,160,127 | 1,851,385 | 1,851,385 | 1,851,385 |
| Admin Cost Recovery Total | 8,222,046 | 8,914,560 | 9,921,826 | 10,764,864 | 10,764,864 | 10,764,864 |
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 0 | 39 | 0 | 0 | 0 | (|
| Other Revenues Total | 0 | 39 | 0 | 0 | 0 | (|
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 0 | 0 | 114,290 | 224,253 | 224,253 | 224,253 |
| General Fund Transfers Total | 0 | 0 | 114,290 | 224,253 | 224,253 | 224,253 |
| Central Services Total | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 11,073,502 | 11,073,502 |
| Information Technology Grand Total | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 11,073,502 | 11,073,502 |

Resources by Fund Detail

| | Require | ments by F | und Detai | l | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | (26,400) | 0 | 0 | 0 |
| 511110 Regular Wages | 3,520,455 | 3,717,191 | 4,886,146 | 5,063,402 | 5,063,402 | 5,063,402 |
| 511120 Temporary Wages | 41,738 | 12,569 | 0 | 10,658 | 10,658 | 10,658 |
| 511130 Vacation Pay | 237,951 | 267,209 | 0 | 0 | 0 | 0 |
| 511140 Sick Pay | 143,424 | 155,932 | 0 | 0 | 0 | C |
| 511150 Holiday Pay | 166,710 | 196,428 | 0 | 0 | 0 | C |
| 511160 Comp Time Pay | 2,204 | 3,343 | 0 | 0 | 0 | C |
| 511180 Differential Pay | 23 | 4 | 0 | 0 | 0 | C |
| 511210 Compensation Credits | 113,504 | 107,587 | 106,741 | 87,931 | 87,931 | 87,931 |
| 511220 Pager Pay | 38,937 | 38,820 | 39,000 | 39,000 | 39,000 | 39,000 |
| 511240 Leave Payoff | 11,929 | 26,804 | 0 | 0 | 0 | C |
| 511280 Cell Phone Pay | 3,198 | 3,176 | 3,720 | 2,580 | 2,580 | 2,580 |
| 511290 Health Insurance Waiver Pay | 6,845 | 5,928 | 4,800 | 4,800 | 4,800 | 4,800 |
| 511420 Premium Pay | 27,655 | 31,470 | 0 | 20,000 | 20,000 | 20,000 |
| 511450 Premium Pay Temps | 219 | 0 | 0 | 0 | 0 | C |
| Salaries and Wages Total | 4,314,794 | 4,566,463 | 5,014,007 | 5,228,371 | 5,228,371 | 5,228,371 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | (13,600) | 0 | 0 | 0 |
| 512110 PERS | 635,757 | 670,827 | 964,557 | 995,149 | 995,149 | 995,149 |
| 512120 401K | 27,065 | 26,383 | 29,240 | 31,221 | 31,221 | 31,221 |
| 512130 PERS Debt Service | 218,038 | 246,718 | 249,897 | 309,373 | 309,373 | 309,373 |
| 512200 FICA | 324,626 | 343,147 | 379,255 | 392,081 | 392,081 | 392,081 |
| 512310 Medical Insurance | 696,848 | 774,539 | 860,881 | 926,076 | 926,076 | 926,076 |
| 512320 Dental Insurance | 67,094 | 76,254 | 85,525 | 92,040 | 92,040 | 92,040 |
| 512330 Group Term Life Insurance | 7,468 | 7,920 | 9,250 | 9,584 | 9,584 | 9,584 |
| 512340 Long Term Disability Insurance | 18,401 | 15,827 | 20,729 | 21,486 | 21,486 | 21,486 |
| 512400 Unemployment Insurance | 17,258 | 16,873 | 18,504 | 19,086 | 19,086 | 19,086 |
| 512520 Workers Comp Insurance | 1,577 | 1,496 | 1,811 | 1,841 | 1,841 | 1,841 |
| 512600 Wellness Program | 2,039 | 2,158 | 2,396 | 2,400 | 2,400 | 2,400 |
| 512610 Employee Assistance Program | 1,464 | 1,576 | 1,628 | 1,639 | 1,639 | 1,639 |
| 512700 County HSA Contributions | 11,920 | 12,350 | 0 | 12,350 | 12,350 | 12,350 |
| Fringe Benefits Total | 2,029,554 | 2,196,068 | 2,610,073 | 2,814,326 | 2,814,326 | 2,814,326 |
| Personnel Services Total | 6,344,348 | 6,762,531 | 7,624,080 | 8,042,697 | 8,042,697 | 8,042,697 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 6,383 | 6,128 | 6,000 | 6,000 | 6,000 | 6,000 |
| 521070 Departmental Supplies | 3,069 | 10,727 | 10,000 | 10,000 | 10,000 | 10,000 |
| 521170 Educational Supplies | 6 | 0 | 0 | 0 | 0 | 0 |
| 521210 Gasoline | 1,406 | 1,438 | 1,150 | 1,150 | 1,150 | 1,150 |
| Supplies Total | 10,863 | 18,293 | 17,150 | 17,150 | 17,150 | 17,150 |
| •• | 10,000 | 10,275 | 1,,100 | 17,100 | 17,100 | 1,100 |
| Materials | | 1.000 | | • • • • | • • • • | • • • • |
| 522110 Batteries | 112 | 1,230 | 0 | 2,000 | 2,000 | 2,000 |

| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 522140 Small Tools | 867 | 1,014 | 0 | 0 | 0 | (|
| 522150 Small Office Equipment | 5,505 | 10,132 | 5,000 | 5,500 | 5,500 | 5,500 |
| 522160 Small Departmental Equipment | 260 | 2,565 | 7,000 | 7,000 | 7,000 | 7,000 |
| 522170 Computers Non Capital | 228,149 | 216,148 | 259,068 | 330,145 | 330,145 | 330,145 |
| 522180 Software | 41,505 | 35,371 | 24,100 | 33,355 | 33,355 | 33,355 |
| Materials Total | 276,397 | 266,460 | 295,168 | 378,000 | 378,000 | 378,000 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 6,559 | 11,189 | 1,500 | 1,500 | 1,500 | 1,500 |
| 523015 Video Security Equipment | 60 | 8,320 | 0 | 85,865 | 85,865 | 85,865 |
| 523020 Phone and Communication Svcs | 176,045 | 154,459 | 174,000 | 174,000 | 174,000 | 174,000 |
| 523040 Data Connections | 8,217 | 8,440 | 10,692 | 9,000 | 9,000 | 9,000 |
| 523050 Postage | 275 | 16 | 180 | 100 | 100 | 100 |
| 523060 Cellular Phones | 7,374 | 7,907 | 7,896 | 10,107 | 10,107 | 10,107 |
| 523070 Pagers | 71 | 0 | 0 | 0 | 0 | 10,107 |
| 523090 Long Distance Charges | (447) | 923 | 14,900 | 14,900 | 14,900 | 14,900 |
| Communications Total | 198,155 | 191,255 | 209,168 | 295,472 | 295,472 | 295,472 |
| Utilities | | | ,, | _/_, | _,,,,_ | _,,,, |
| 524010 Electricity | 24,328 | 24,775 | 34,514 | 33,602 | 33,602 | 33,602 |
| 524020 Street Light Electricity | 4 | 19 | 0 | 0 | 0 | 0 |
| 524030 Traffic Signal Electricity | 49 | 0 | 0 | 0 | 0 | 0 |
| 524040 Natural Gas | 2,510 | 2,019 | 0 | 0 | 0 | 0 |
| 524050 Water | 661 | 608 | 0 | 0 | 0 | C |
| 524070 Sewer | 1,278 | 1,268 | 0 | 0 | 0 | C |
| 524090 Garbage Disposal and Recycling | 3,542 | 3,742 | 3,200 | 3,200 | 3,200 | 3,200 |
| Utilities Total | 32,372 | 32,430 | 37,714 | 36,802 | 36,802 | 36,802 |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 499 | 0 | 0 | 0 | 0 | C |
| 525360 Public Works Services | 0 | 743 | 0 | 0 | 0 | C |
| 525450 Subscription Services | 37,010 | 48,771 | 49,964 | 56,108 | 56,108 | 56,108 |
| 525510 Legal Services | 2,189 | 5,397 | 0 | 0 | 0 | C |
| 525715 Advertising | 1,196 | 0 | 500 | 500 | 500 | 500 |
| 525999 Other Contracted Services | 12,319 | 37,749 | 95,650 | 218,354 | 218,354 | 218,354 |
| Contracted Services Total | 53,213 | 92,660 | 146,114 | 274,962 | 274,962 | 274,962 |
| Repairs and Maintenance | | | | | | |
| 526011 Dept Equipment Maintenance | 3,638 | 2,177 | 4,400 | 5,900 | 5,900 | 5,900 |
| 526020 Computer Hardware Maintenance | 120,930 | 101,959 | 132,251 | 137,364 | 137,364 | 137,364 |
| 526021 Computer Software Maintenance | 797,188 | 973,985 | 1,016,578 | 1,162,760 | 1,162,760 | 1,162,760 |
| 526022 Telephone Maintenance | 816 | 10,305 | 32,000 | 32,000 | 32,000 | 32,000 |
| 526030 Building Maintenance | 1,534 | 4,023 | 1,000 | 1,000 | 1,000 | 1,000 |
| Repairs and Maintenance Total | 924,106 | 1,092,449 | 1,186,229 | 1,339,024 | 1,339,024 | 1,339,024 |
| Rentals | | | | | | |
| 527110 Fleet Leases | 11,412 | 10,944 | 10,872 | 11,484 | 11,484 | 11,484 |
| 527120 Motor Pool Mileage | 2,510 | 2,304 | 2,400 | 2,400 | 2,400 | 2,400 |

| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 527130 Parking | 110 | 138 | 0 | 1,320 | 1,320 | 1,320 |
| 527140 County Parking | 3,080 | 3,960 | 3,960 | 2,640 | 2,640 | 2,640 |
| 527200 Building Rental County | 26,338 | 26,509 | 26,516 | 26,516 | 26,516 | 26,516 |
| 527240 Condo Assn Assessments | 24,161 | 23,366 | 25,603 | 23,971 | 23,971 | 23,971 |
| 527300 Equipment Rental | 7,982 | 7,948 | 10,620 | 11,300 | 11,300 | 11,300 |
| Rentals Total | 75,592 | 75,169 | 79,971 | 79,631 | 79,631 | 79,631 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 1,223 | 553 | 1,000 | 1,000 | 1,000 | 1,000 |
| 529120 Commercial Travel | 1,411 | 1,399 | 4,150 | 14,850 | 14,850 | 14,850 |
| 529130 Meals | 591 | 397 | 2,050 | 2,750 | 2,750 | 2,750 |
| 529140 Lodging | 9,348 | 5,985 | 6,900 | 8,000 | 8,000 | 8,000 |
| 529210 Meetings | 185 | 0 | 0 | 300 | 300 | 300 |
| 529220 Conferences | 658 | 360 | 4,000 | 8,800 | 8,800 | 8,800 |
| 529230 Training | 24,488 | 47,916 | 44,145 | 82,243 | 82,243 | 82,243 |
| 529300 Dues and Memberships | 862 | 467 | 886 | 976 | 976 | 976 |
| 529650 Pre Employment Costs | 26 | 28 | 0 | 0 | 0 | (|
| Miscellaneous Total | 38,791 | 57,106 | 63,131 | 118,919 | 118,919 | 118,919 |
| Materials and Services Total | 1,609,489 | 1,825,822 | 2,034,645 | 2,539,960 | 2,539,960 | 2,539,960 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 66,039 | 79,814 | 90,555 | 97,047 | 97,047 | 97,047 |
| 611210 Facilities Mgt Allocation | 74,067 | 73,960 | 82,480 | 81,427 | 81,427 | 81,427 |
| 611220 Custodial Allocation | 53,175 | 52,213 | 59,299 | 61,773 | 61,773 | 61,773 |
| 611230 Courier Allocation | 3,191 | 3,417 | 3,993 | 2,718 | 2,718 | 2,718 |
| 611250 Risk Management Allocation | 11,819 | 9,878 | 11,588 | 12,624 | 12,624 | 12,624 |
| 611255 Benefits Allocation | 15,846 | 15,903 | 17,688 | 18,384 | 18,384 | 18,384 |
| 611260 Human Resources Allocation | 54,516 | 60,748 | 72,073 | 74,252 | 74,252 | 74,252 |
| 611300 Legal Services Allocation | 5,821 | 7,901 | 10,528 | 13,077 | 13,077 | 13,077 |
| 611600 Finance Allocation | 55,430 | 53,227 | 63,528 | 71,711 | 71,711 | 71,711 |
| 611800 MCBEE Allocation | 1,976 | 6,865 | 4,544 | 7,133 | 7,133 | 7,133 |
| 614100 Liability Insurance Allocation | 24,600 | 29,800 | 26,800 | 32,300 | 32,300 | 32,300 |
| 614200 WC Insurance Allocation | 18,900 | 18,600 | 18,700 | 18,399 | 18,399 | 18,399 |
| Administrative Charges Total | 385,380 | 412,326 | 461,776 | 490,845 | 490,845 | 490,845 |
| Central Services Total | 8,339,217 | 9,000,679 | 10,120,501 | 11,073,502 | 11,073,502 | 11,073,502 |

JUSTICE COURT



MISSION STATEMENT

Providing a forum for the fair and impartial adjudication of court cases and traffic citations.

GOALS AND OBJECTIVES

Goal 1 Provide for impartial hearing of court cases in an efficient manner.

DEPARTMENT OVERVIEW

The Justice Court hears minor traffic offenses, small civil claims (\$10,000 or less), county ordinance violations, fish and game violations and boating offenses.

The Court's staff is bilingual in English and Spanish to better meet the communication needs of Marion County's diverse population.

| RESOURCE AND REQUIREMENT SUMMARY | | | | | | | |
|---|--------------------|--------------------|--------------------|---------------------|--------|--|--|
| Justice Court | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % | | |
| RESOURCES | | | | | | | |
| General Fund Transfers | 776,950 | 809,893 | 913,943 | 1,001,279 | 9.6% | | |
| TOTAL RESOURCES | 776,950 | 809,893 | 913,943 | 1,001,279 | 9.6% | | |
| REQUIREMENTS | | | | | | | |
| Personnel Services | | | | | | | |
| Salaries and Wages | 344,429 | 345,836 | 383,441 | 388,285 | 1.3% | | |
| Fringe Benefits | 216,408 | 217,870 | 264,667 | 272,138 | 2.8% | | |
| Total Personnel Services | 560,837 | 563,706 | 648,108 | 660,423 | 1.9% | | |
| Materials and Services | | | | | | | |
| Supplies | 8,277 | 6,604 | 8,650 | 6,650 | -23.1% | | |
| Materials | 2,295 | 3,207 | 1,500 | 1,500 | 0.0% | | |
| Communications | 4,505 | 5,031 | 3,870 | 4,204 | 8.6% | | |
| Utilities | 8,875 | 8,757 | 9,900 | 10,200 | 3.0% | | |
| Contracted Services | 12,462 | 27,877 | 21,675 | 27,955 | 29.0% | | |
| Repairs and Maintenance | 1,293 | 1,511 | 2,000 | 3,500 | 75.0% | | |
| Rentals | 71,677 | 72,705 | 76,022 | 78,440 | 3.2% | | |
| Insurance | 100 | 100 | 100 | 100 | 0.0% | | |
| Miscellaneous | 3,396 | 2,535 | 6,585 | 7,585 | 15.2% | | |
| Total Materials and Services | 112,879 | 128,327 | 130,302 | 140,134 | 7.5% | | |
| Administrative Charges | 103,234 | 117,860 | 135,533 | 200,722 | 48.1% | | |
| TOTAL REQUIREMENTS | 776,950 | 809,893 | 913,943 | 1,001,279 | 9.6% | | |
| FTE | 8.00 | 8.00 | 8.00 | 8.00 | 0.0% | | |

| |] | FUNDS | | | |
|---|--------------------|--------------------|--------------------|------------------------|------------------------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 100 General Fund | 776,950 | 809,893 | 913,943 | 1,001,279 | 100.0% |
| TOTAL RESOURCES | 776,950 | 809,893 | 913,943 | 1,001,279 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 100 General Fund | 776,950 | 809,893 | 913,943 | 1,001,279 | 100.0% |
| TOTAL REQUIREMENTS | 776,950 | 809,893 | 913,943 | 1,001,279 | 100.0% |
| | | OGRAMS | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Marion County Justice Court | 776,950 | 200 202 | 913,943 | 1 001 270 | 0.50 |
| Marion County Justice Court | 770,950 | 809,893 | 915,945 | 1,001,279 | 9.6% |
| TOTAL RESOURCES | 776,950 776,950 | 809,893 809,893 | 913,943 913,943 | 1,001,279 1,001,279 | |
| , i i i i i i i i i i i i i i i i i i i | · · · · · | , | · · · · · | | |
| TOTAL RESOURCES | · · · · · | , | · · · · · | | 9.6% 9.6 % 9.6% |
| TOTAL RESOURCES REQUIREMENTS | 776,950 | 809,893 | 913,943 | 1,001,279 | 9.6% |

Marion County Justice Court Program

- Adjudicates claims and resolves traffic offenses, Oregon weight record and tax identifier violations and fish and wildlife violations.
- The court has juries to hear civil cases less than \$10,000.

| | Pro | ogram Summar | У | | | |
|------------------------|--------------------|--------------------|--------------------------------|---------------------|-------|--|
| Justice Court | | | Program: Marion County Justice | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % | |
| RESOURCES | | | | | | |
| General Fund Transfers | 776,950 | 809,893 | 913,943 | 1,001,279 | 9.6% | |
| TOTAL RESOURCES | 776,950 | 809,893 | 913,943 | 1,001,279 | 9.6% | |
| REQUIREMENTS | | | | | | |
| Personnel Services | 560,837 | 563,706 | 648,108 | 660,423 | 1.9% | |
| Materials and Services | 112,879 | 128,327 | 130,302 | 140,134 | 7.5% | |
| Administrative Charges | 103,234 | 117,860 | 135,533 | 200,722 | 48.1% | |
| TOTAL REQUIREMENTS | 776,950 | 809,893 | 913,943 | 1,001,279 | 9.6% | |
| FTE | 8.00 | 8.00 | 8.00 | 8.00 | 0.0% | |

FTE By Position Title By Program

| Program: Marion County Justice Court | |
|--|------|
| Position Title | FTE |
| Department Specialist 2 | 4.00 |
| Department Specialist 2 (Bilingual) | 1.00 |
| Department Specialist 3 | 1.00 |
| Justice of the Peace | 1.00 |
| Office Manager | 1.00 |
| Program Marion County Justice Court FTE Total: | 8.00 |

Marion County Justice Court Program Budget Justification

REQUIREMENTS

The Justice Court has added a bilingual element to one of the clerk's position. We have a number of Spanish speaking clients who need assistance at the window or on the phone. We are now able to provide that assistance.

Materials and Services increased with the addition of a new court security process including a scanner and security personnel to oversee the process.

There are minor shifts between line items in Administrative Services. Administrative charges are allocated to programs in conformity to an overall county cost allocation plan. The charges reflect the program's use of various types of central service departments' services.

KEY DEPARTMENT ACCOMPLISHMENTS

- The court is operating efficiently with all of the staff in one location.
- Spanish assistance is available to the public through the help of two full-time bilingual clerks.
- The paperless system which was instituted July 1, 2016 is fully functioning for cases filed on or after that date. The staff is currently working on inputting cases prior to that date as time allows. They are also working on archiving and shredding older cases. The open cases are scan and saved into the paperless system called ORMS Oregon Records Management Solution.

KEY INDICATORS

1: Volume of Citations Processed

Definition and Purpose

The number of citations processed is an indicator of the volume of work that the Justice Court produces during the calendar year.

Significance

Traffic enforcement reduces accidents and helps prevent fatalities, keeping our community safe. This indicator ties to the Marion County strategic priority for Public Safety, Goal #3: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

Marion County Justice Court

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 18,616 | 20,816 | 20,783 | 20,000 | 20,000 |

Explanation of Trends and Changes

The number of citations processed by the court have remain the same for the past three years. The estimates for future citations are continuing at the same rate as we have seen in the past. The volume of citations processed by the court is a direct result of the volume generated by the Marion County Traffic Team with some influence by the Motor Carrier Enforcement Officers from the I-5 weigh-station.

2: Amount of Fines Collected

Definition and Purpose

The amount of traffic fines collected is an indicator of the volume of work that the Justice Court produces during the calendar year.

Significance

Traffic enforcement reduces accidents and helps prevent fatalities, keeping our community safe. This indicator ties to the Marion County strategic priority for Public Safety, Goal #3: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

Marion County Justice Court

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate | |
|----------------|----------------|----------------|---------------------|---------------------|--|
| \$3,911,687 | \$4,192,836 | \$4,244,000 | \$4,300,000 | \$4,300,000 | |

Explanation of Trends and Changes

Amount of fines collected has followed the same trend with a slight increase each year.

| Resources by Fund Detail | | | | | | | | |
|-----------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|--|--|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | |
| General Fund Transfers | | | | | | | | |
| 381100 Transfer from General Fund | 776,950 | 809,893 | 913,943 | 1,001,279 | 1,001,279 | 1,001,279 | | |
| General Fund Transfers Total | 776,950 | 809,893 | 913,943 | 1,001,279 | 1,001,279 | 1,001,279 | | |
| General Fund Total | 776,950 | 809,893 | 913,943 | 1,001,279 | 1,001,279 | 1,001,279 | | |
| Justice Court Grand Total | 776,950 | 809,893 | 913,943 | 1,001,279 | 1,001,279 | 1,001,279 | | |

| Requirements by Fund Detail | | | | | | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|--|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | |
| Personnel Services | | | | | | | |
| Salaries and Wages | | | | | | | |
| 511110 Regular Wages | 269,991 | 288,916 | 366,957 | 374,473 | 374,473 | 374,473 | |
| 511120 Temporary Wages | 13,765 | 2,058 | 0 | 0 | 0 | C | |
| 511130 Vacation Pay | 15,673 | 16,121 | 0 | 0 | 0 | (| |
| 511140 Sick Pay | 17,617 | 9,831 | 0 | 0 | 0 | (| |
| 511150 Holiday Pay | 12,340 | 14,063 | 0 | 0 | 0 | (| |
| 511160 Comp Time Pay | 1,273 | 830 | 0 | 0 | 0 | (| |
| 511180 Differential Pay | 341 | 283 | 0 | 0 | 0 | (| |
| 511210 Compensation Credits | 11,353 | 11,572 | 10,184 | 10,512 | 10,512 | 10,512 | |
| 511240 Leave Payoff | 0 | 191 | 0 | 0 | 0 | (| |
| 511270 Leadworker Pay | 132 | 135 | 0 | 0 | 0 | (| |
| 511280 Cell Phone Pay | 181 | 181 | 300 | 300 | 300 | 300 | |
| 511420 Premium Pay | 1,764 | 1,656 | 6,000 | 3,000 | 3,000 | 3,000 | |
| Salaries and Wages Total | 344,429 | 345,836 | 383,441 | 388,285 | 388,285 | 388,285 | |
| Fringe Benefits | | | | | | | |
| 512110 PERS | 53,865 | 49,122 | 72,788 | 74,303 | 74,303 | 74,303 | |
| 512120 401K | 8,558 | 8,671 | 8,692 | 8,904 | 8,904 | 8,904 | |
| 512130 PERS Debt Service | 15,366 | 12,791 | 18,857 | 23,098 | 23,098 | 23,098 | |
| 512200 FICA | 25,778 | 25,867 | 28,528 | 29,037 | 29,037 | 29,037 | |
| 512310 Medical Insurance | 98,601 | 106,984 | 119,510 | 122,952 | 122,952 | 122,952 | |
| 512320 Dental Insurance | 10,226 | 10,523 | 11,875 | 9,360 | 9,360 | 9,360 | |
| 512330 Group Term Life Insurance | 559 | 636 | 692 | 704 | 704 | 704 | |
| 512340 Long Term Disability Insurance | 1,420 | 1,325 | 1,553 | 1,579 | 1,579 | 1,579 | |
| 512400 Unemployment Insurance | 1,369 | 1,275 | 1,396 | 1,425 | 1,425 | 1,425 | |
| 512520 Workers Comp Insurance | 207 | 194 | 240 | 240 | 240 | 240 | |
| 512600 Wellness Program | 267 | 278 | 320 | 320 | 320 | 32(| |
| 512610 Employee Assistance Program | 192 | 203 | 216 | 216 | 216 | 216 | |
| Fringe Benefits Total | 216,408 | 217,870 | 264,667 | 272,138 | 272,138 | 272,138 | |
| Personnel Services Total | 560,837 | 563,706 | 648,108 | 660,423 | 660,423 | 660,423 | |
| Materials and Services | | | , | , | | , - | |
| | | | | | | | |
| Supplies | 7 (07 | 6 604 | 0.000 | C 000 | 6 000 | 6.000 | |
| 521010 Office Supplies | 7,627 | 6,604 | 8,000 | 6,000 | 6,000 | 6,000 | |
| 521190 Publications | 650 | 0 | 650 | 650 | 650 | 650 | |
| Supplies Total | 8,277 | 6,604 | 8,650 | 6,650 | 6,650 | 6,650 | |
| Materials | | | | | | | |
| 522150 Small Office Equipment | 0 | 3,207 | 1,500 | 1,500 | 1,500 | 1,500 | |
| 522160 Small Departmental Equipment | 2,295 | 0 | 0 | 0 | 0 | (| |
| Materials Total | 2,295 | 3,207 | 1,500 | 1,500 | 1,500 | 1,500 | |
| Communications | | | | | | | |
| 523015 Video Security Equipment | 120 | 0 | 0 | 0 | 0 | (| |
| 523020 Phone and Communication Svcs | 253 | 418 | 200 | 200 | 200 | 200 | |
| 523040 Data Connections | 2,110 | 2,098 | 2,110 | 2,110 | 2,110 | 2,110 | |
| 523050 Postage | 1,351 | 1,800 | 1,500 | 1,200 | 1,200 | 1,200 | |

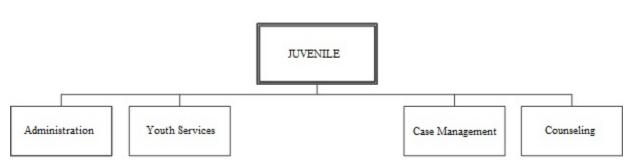
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 523060 Cellular Phones | 620 | 658 | 0 | 624 | 624 | 624 |
| 523090 Long Distance Charges | 51 | 57 | 60 | 70 | 70 | 70 |
| Communications Total | 4,505 | 5,031 | 3,870 | 4,204 | 4,204 | 4,204 |
| Utilities | | | | | | |
| 524010 Electricity | 6,082 | 5,934 | 6,600 | 6,600 | 6,600 | 6,600 |
| 524040 Natural Gas | 2,427 | 2,238 | 2,700 | 3,000 | 3,000 | 3,000 |
| 524090 Garbage Disposal and Recycling | 366 | 585 | 600 | 600 | 600 | 600 |
| Utilities Total | 8,875 | 8,757 | 9,900 | 10,200 | 10,200 | 10,200 |
| Contracted Services | | | | | | |
| 525175 Temporary Staffing | 0 | 9,339 | 0 | 0 | 0 | 0 |
| 525350 Janitorial Services | 4,706 | 4,344 | 4,600 | 4,600 | 4,600 | 4,600 |
| 525540 Witnesses | 0 | 0 | 95 | 95 | 95 | 95 |
| 525555 Security Services | 20 | 240 | 240 | 7,620 | 7,620 | 7,620 |
| 525710 Printing Services | 0 | 954 | 1,250 | 700 | 700 | 700 |
| 525735 Mail Services | 1,372 | 1,368 | 1,250 | 1,000 | 1,000 | 1,000 |
| 525740 Document Disposal Services | 460 | 832 | 1,300 | 1,000 | 1,000 | 1,000 |
| 525770 Interpreters and Translators | 5,533 | 5,870 | 6,500 | 6,500 | 6,500 | 6,500 |
| 525999 Other Contracted Services | 370 | 4,929 | 6,440 | 6,440 | 6,440 | 6,440 |
| Contracted Services Total | 12,462 | 27,877 | 21,675 | 27,955 | 27,955 | 27,955 |
| Repairs and Maintenance | | | | | | |
| 526011 Dept Equipment Maintenance | 0 | 0 | 0 | 1,500 | 1,500 | 1,500 |
| 526030 Building Maintenance | 1,293 | 1,511 | 2,000 | 2,000 | 2,000 | 2,000 |
| Repairs and Maintenance Total | 1,293 | 1,511 | 2,000 | 3,500 | 3,500 | 3,500 |
| Rentals | | | | | | |
| 527120 Motor Pool Mileage | 161 | 90 | 500 | 500 | 500 | 500 |
| 527210 Building Rental Private | 71,261 | 72,435 | 73,522 | 75,440 | 75,440 | 75,440 |
| 527300 Equipment Rental | 254 | 179 | 2,000 | 2,500 | 2,500 | 2,500 |
| Rentals Total | 71,677 | 72,705 | 76,022 | 78,440 | 78,440 | 78,440 |
| Insurance | | | | | | |
| 528210 Public Official Bonds | 100 | 100 | 100 | 100 | 100 | 100 |
| Insurance Total | 100 | 100 | 100 | 100 | 100 | 100 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 0 | 335 | 400 | 700 | 700 | 700 |
| 529130 Meals | 0 | 116 | 200 | 300 | 300 | 300 |
| 529140 Lodging | 1,390 | 302 | 3,000 | 3,000 | 3,000 | 3,000 |
| 529210 Meetings | 46 | 0 | 200 | 200 | 200 | 200 |
| 529220 Conferences | 1,510 | 855 | 2,000 | 2,000 | 2,000 | 2,000 |
| 529230 Training | 0 | 300 | 60 | 60 | 60 | 60 |
| 529300 Dues and Memberships | 450 | 543 | 725 | 1,325 | 1,325 | 1,325 |
| 529650 Pre Employment Costs | 0 | 85 | 0 | 0 | 0 | 0 |
| Miscellaneous Total | 3,396 | 2,535 | 6,585 | 7,585 | 7,585 | 7,585 |
| Materials and Services Total | 112,879 | 128,327 | 130,302 | 140,134 | 140,134 | 140,134 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 8,376 | 9,362 | 10,293 | 10,461 | 10,461 | 10,461 |
| 611230 Courier Allocation | 481 | 479 | 551 | 362 | 362 | 362 |
| 611250 Risk Management Allocation | 1,195 | 898 | 1,044 | 1,070 | 1,070 | 1,070 |
| 611255 Benefits Allocation | 2,391 | 2,232 | 2,439 | 2,451 | 2,451 | 2,451 |
| 611260 Human Resources Allocation | 8,229 | 8,526 | 9,941 | 9,900 | 9,900 | 9,900 |
| 611300 Legal Services Allocation | 1,367 | 1,538 | 2,260 | 1,623 | 1,623 | 1,623 |
| 611400 Information Tech Allocation | 24,331 | 25,651 | 27,976 | 31,977 | 31,977 | 31,977 |
| 611410 FIMS Allocation | 9,817 | 10,914 | 10,757 | 9,243 | 9,243 | 9,243 |
| 611420 Telecommunications Allocation | 2,789 | 5,520 | 6,812 | 5,955 | 5,955 | 5,955 |
| 611430 Info Tech Direct Charges | 10,514 | 23,949 | 36,214 | 97,277 | 97,277 | 97,277 |
| 611600 Finance Allocation | 27,092 | 21,510 | 20,475 | 21,580 | 21,580 | 21,580 |
| 611800 MCBEE Allocation | 195 | 624 | 394 | 577 | 577 | 577 |
| 612100 IT Equipment Use Charges | 2,057 | 2,257 | 2,277 | 3,946 | 3,946 | 3,946 |
| 614100 Liability Insurance Allocation | 2,500 | 2,700 | 2,400 | 2,700 | 2,700 | 2,700 |
| 614200 WC Insurance Allocation | 1,900 | 1,700 | 1,700 | 1,600 | 1,600 | 1,600 |
| Administrative Charges Total | 103,234 | 117,860 | 135,533 | 200,722 | 200,722 | 200,722 |
| General Fund Total | 776,950 | 809,893 | 913,943 | 1,001,279 | 1,001,279 | 1,001,279 |
| Justice Court Grand Total | 776,950 | 809,893 | 913,943 | 1,001,279 | 1,001,279 | 1,001,279 |

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MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT JUVENILE

JUVENILE



MISSION STATEMENT

Improve public safety by working with parents, guardians, youth and the community, to provide youth accountability, and opportunities for positive change.

GOALS AND OBJECTIVES

- Goal 1 Gather, analyze, and provide data to inform and drive policy and practice in order to achieve safe communities and positive youth outcomes.
 - Objective 1 Identify ways in which the use of Juvenile Justice Information System (JJIS) can be expanded to store and collect data for program service and evaluation, therefore minimizing or eliminating the need to utilize multiple programs that are currently used for this purpose.
 - Objective 2 Identify the programming needs for the Alternative Program data system and work with Information Technology to implement a sustainable program to replace the current system as it relates to scheduling, financials, referrals and tracking of work hours for youth.
 - Objective 3 Continue to provide relevant data to employees in order to guide decision making and to identify resources for youth that have the greatest impact on the reduction of youth risk and recidivism.
- Goal 2 Implement data-driven, trauma-informed, culturally and gender-specific evidence-based programs and practices associated with positive youth development, criminogenic risk reduction, and public safety.
 - Objective 1 Effectively and clearly communicate the department goals and expectations around programming and service delivery to staff through the use of direct and open discussion and informative and detailed emails. Staff competency and quality assurance will be supported by providing training with practical applications.
 - Objective 2 Review every program for evidence-based or promising practices, principles, or effective interventions for criminogenic risk reduction and youth positive behavior change.
 - Objective 3 Ensure fidelity through direct reviews of groups, practices, and programs with skilled trainers, clinical oversight, and support.
 - Objective 4 Establish a Training Advisory Committee that includes employees from a variety of programs and positions to ensure implementation of effective practices. This includes training that is practical and incorporates interactive and transferable training concepts that support successful implementation of services.

MARION COUNTY FY 2018-19 BUDGET by department JUVENILE

- Goal 3 Create a purposeful strategy that facilitates, challenges, and supports positive changes in the lives of the youth referred to the Juvenile Department and to equip them with the skills to engage in pro-social activities, emotionally regulate, problem solve, and make positive decisions.
 - Objective 1 Utilize the partnership with mental health services to access wraparound support for the entire family.
 - Objective 2 Create a department mindset that will focus on intervention and services for every youth that will address the goals, objectives, and actions within the youth's case plan and be consistently reinforced by every program, intervention, and service, allowing the youth to practice and build competencies.
 - Objective 3 Continue to increase resources to address significant substance abuse and dual diagnosis issues among the youth we serve.
 - Objective 4 Fully implement the new Equip program and support the Cavazos Initiative with referrals, focusing on the reduction of higher-risk youth being placed out-of-home or in an Oregon Youth Authority (OYA) placement, including a youth correctional facility.

Goal 4 Ensure equitable access and fair treatment of all youth.

- Objective 1 Develop strategies to reduce disproportionality of diverse populations at decision points in partner and campus programs.
- Objective 2 Prioritize partnerships with community and government agencies to ensure that youth with significant mental health issues or developmental disabilities are staffed and targeted for appropriate interventions and placements.
- Objective 3 Implement the decisions made through the Evidence Based Decision Making Training (attended by multiple juvenile partners) to ensure that they are executed in a manner that positively impacts disproportionality, youth needs, and criminogenic risk.
- Goal 5 Increase the educational and vocational success of youth and skill development for career employment readiness.
 - Objective 1 Continue to develop more competencies and certifications at alternative programs so that youth who leave the program will have applicable high school credits and identified skills that are transferable to community jobs.
 - Objective 2 Develop more relationships with colleges, business leaders, and community organizations to increase transition opportunities for youth to obtain employment skills, jobs, and advanced degrees.
- Goal 6 Maximize opportunities for youth to earn and pay timely restitution owed to those they have harmed.
 - Objective 1 Explore expansion of current work capacity opportunities for youth, differing types of skills and jobs, and community partnerships.
 - Objective 2 Evaluate the processes within Alternative Programs that relate to restitution, to ensure they are efficient and cost effective.
- Goal 7 Ensure operational efficiencies.
 - Objective 1 Continue refining systems to provide review, evaluation, and accountability for resource allocations and expenditures.
 - Objective 2 Continue policy and procedure development and oversight of accountability of purchasing, property management, and loss control practices.

- Objective 3 Maximize collection of Title IV-E reimbursement funds and evaluate opportunities to increase revenue.
- Objective 4 Complete planning and construction of new Juvenile Department administrative building and ensure that the layout enhances and supports the partnerships and operations of effective service delivery.

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT JUVENILE

DEPARTMENT OVERVIEW

Most juveniles are referred to the Juvenile Department by police officers throughout the county; however, youth nine to thirteen can be referred by nonprofits, schools, and parents to the department's voluntary Juvenile Crime Prevention Family Support Program.

Juveniles are referred for crimes or violations through a police report or physically brought by police to detention for more serious crimes. The Juvenile Department implements evidence-based, promising practices, or effective interventions to address youth behaviors, reduce risk factors, and build protective factors. Our goal is to not only hold juveniles accountable for their actions but to also help redirect them towards positive outcomes through attitude and behavior change that promote public safety and youth success. A juvenile might appear before a judge, undergo informal processing at the department, or enter into a community diversion program such as peer courts. Once a judge orders probation, juveniles are supervised in the community by Juvenile Probation Officers. Timely payment of restitution to victims is a critical component of accountability and a strong value of the department.

| RESOURCES | | ACTUAL | BUDGET | ADOPTED | +/- % |
|------------------------------------|------------|------------|------------|------------|--------|
| Internovernmental Federal | | | | | |
| mergovernmentari ederal | 516,155 | 483,438 | 436,086 | 429,800 | -1.4% |
| Intergovernmental State | 1,081,439 | 1,102,287 | 1,110,450 | 1,178,177 | 6.1% |
| Charges for Services | 828,891 | 796,666 | 975,104 | 785,853 | -19.4% |
| Interest | 154 | 1,749 | 0 | 0 | n.a. |
| Other Revenues | 9,175 | 4,528 | 4,400 | 4,000 | -9.1% |
| General Fund Transfers | 10,697,342 | 10,695,968 | 11,424,209 | 12,311,321 | 7.8% |
| Other Fund Transfers | 175,000 | 150,000 | 151,505 | 148,962 | -1.7% |
| Net Working Capital | 290,621 | 566,795 | 1,001,382 | 869,302 | -13.2% |
| TOTAL RESOURCES | 13,598,778 | 13,801,433 | 15,103,136 | 15,727,415 | 4.1% |
| REQUIREMENTS Personnel Services | | | | | |
| Salaries and Wages | 6,549,175 | 6,522,463 | 7,188,521 | 7,437,787 | 3.5% |
| Fringe Benefits | 3,493,245 | 3,439,838 | 3,971,802 | 4,118,682 | 3.7% |
| Total Personnel Services | 10,042,420 | 9,962,301 | 11.160.323 | 11,556,469 | 3.5% |
| Materials and Services | 10,042,420 | 3,302,001 | 11,100,020 | 11,000,400 | 0.070 |
| Supplies | 145,220 | 149,181 | 164,893 | 165,201 | 0.2% |
| Materials | 153,006 | 149,888 | 142,639 | 138,314 | -3.0% |
| Communications | 25,306 | 24,507 | 22,613 | 36,602 | 61.9% |
| Utilities | 189,391 | 197,202 | 189,444 | 195,204 | 3.0% |
| Contracted Services | 551,146 | 407,355 | 615,256 | 534,620 | -13.1% |
| Repairs and Maintenance | 59,089 | 50,024 | 77,982 | 65,746 | -15.7% |
| Rentals | 85,382 | 89,287 | 87,114 | 93,772 | 7.6% |
| Insurance | 4,212 | 2,465 | 4,724 | 3,084 | -34.7% |
| Miscellaneous | 231,910 | 202,997 | 215,550 | 217,689 | 1.0% |
| Total Materials and Services | 1,444,662 | 1,272,907 | 1,520,215 | 1,450,232 | -4.6% |
| Administrative Charges | 1,492,083 | 1,564,842 | 1,644,664 | 1,840,398 | 11.9% |
| Transfers Out | 52,818 | 0 | 92,660 | 19,243 | -79.2% |
| Contingency | 0 | 0 | 685,274 | 347,637 | -49.3% |
| Ending Fund Balance | 0 | 0 | 0 | 513,436 | n.a. |
| TOTAL REQUIREMENTS | 13,031,982 | 12,800,051 | 15,103,136 | 15,727,415 | 4.1% |

| FUNDS | | | | | | |
|-------------------------|--------------------|--------------------|--------------------|---------------------|------------|--|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total | |
| RESOURCES | | | | | | |
| FND 100 General Fund | 9,789,796 | 9,772,098 | 10,421,494 | 12,232,477 | 77.8% | |
| FND 125 Juvenile Grants | 3,808,981 | 4,029,335 | 4,681,642 | 3,494,938 | 22.2% | |
| TOTAL RESOURCES | 13,598,778 | 13,801,433 | 15,103,136 | 15,727,415 | 100.0% | |
| REQUIREMENTS | | | | | | |
| FND 100 General Fund | 9,789,796 | 9,772,098 | 10,421,494 | 12,232,477 | 77.8% | |
| FND 125 Juvenile Grants | 3,242,186 | 3,027,953 | 4,681,642 | 3,494,938 | 22.2% | |
| TOTAL REQUIREMENTS | 13,031,982 | 12,800,051 | 15,103,136 | 15,727,415 | 100.0% | |

| PROGRAMS | | | | | |
|--------------------------|--------------------|--------------------|--------------------|---------------------|-------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Juvenile Case Management | 4,334,570 | 4,801,304 | 5,072,224 | 5,247,498 | 3.5% |
| Juvenile Youth Services | 6,896,147 | 6,885,825 | 7,498,272 | 7,935,150 | 5.8% |
| Juvenile Counseling | 677,576 | 460,306 | 834,494 | 840,226 | 0.7% |
| JU Administration | 1,690,485 | 1,653,997 | 1,698,146 | 1,704,541 | 0.4% |
| TOTAL RESOURCES | 13,598,778 | 13,801,433 | 15,103,136 | 15,727,415 | 4.1% |
| REQUIREMENTS | | | | | |
| Juvenile Case Management | 3,826,974 | 3,926,750 | 5,072,224 | 5,247,498 | 3.5% |
| Juvenile Youth Services | 6,860,426 | 6,782,077 | 7,498,272 | 7,935,150 | 5.8% |
| Juvenile Counseling | 677,576 | 460,306 | 834,494 | 840,226 | 0.7% |
| JU Administration | 1,667,007 | 1,630,918 | 1,698,146 | 1,704,541 | 0.4% |
| TOTAL REQUIREMENTS | 13,031,982 | 12,800,051 | 15,103,136 | 15,727,415 | 4.1% |

Juvenile Case Management Program

- Juvenile Crime Prevention Family Support Program provides a voluntary early intervention service for youth nine to thirteen within the context of working with the youth and their families. Youth are referred by school personnel, law enforcement, social service agencies, or self referred by families. The program works to support the family system and relationships to prevent or minimize involvement in the juvenile justice system.
- Families are supported in family function and relationships, holding youth accountable, providing appropriate structure, limit setting, consequences and rewards, and assistance in accessing treatment resources for family counseling, substance abuse, and mental health issues, as necessary.
- Police referrals alleging law violation or criminal offenses are assessed by Juvenile Probation Officers using a validated risk assessment to determine the level of intervention, supervision, and support required to reduce risk factors and enhance positive attitudes, values, beliefs, and behaviors. A case plan is developed with the youth and family to create a road map of goals and actions within the risk domains of substance abuse, family functioning, education, negative peer associations, and attitudes, values, and beliefs.
- Probation Officers hold youth accountable, support victim rights, and enforce payment of restitution. Behavior change is facilitated through the use of evidence-based, promising practices, or effective interventions that develop skills and personal responsibility while considering trauma experiences and adolescent development.
- The basis of probation in Marion County is the use of Effective Practices in Community Supervision (EPICS) which challenges attitudes, values, and beliefs and facilitates problem solving, decision making, and emotional regulation.
- Education Advocates engage youth in the Juvenile Department's Education Program by advocating for appropriate education accommodations, providing support, skill building, and services for credit recovery; thereby improving attendance, behavior, grades, and overall educational success.

| | Pr | ogram Summai | ry | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| Juvenile | | | Prog | ram: Juvenile Case | e Management |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 513,004 | 479,238 | 67,224 | 106,045 | 57.7% |
| Intergovernmental State | 218,774 | 225,782 | 240,864 | 240,863 | 0.0% |
| Charges for Services | 50,681 | 44,412 | 43,691 | 40,700 | -6.8% |
| General Fund Transfers | 3,469,190 | 3,523,115 | 3,814,814 | 3,930,544 | 3.0% |
| Other Fund Transfers | 25,182 | 21,161 | 31,078 | 101,556 | 226.8% |
| Net Working Capital | 57,738 | 507,596 | 874,553 | 827,790 | -5.3% |
| TOTAL RESOURCES | 4,334,570 | 4,801,304 | 5,072,224 | 5,247,498 | 3.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 3,202,579 | 3,246,353 | 3,596,017 | 3,709,889 | 3.2% |
| Materials and Services | 139,486 | 140,452 | 148,591 | 185,545 | 24.9% |
| Administrative Charges | 484,910 | 539,945 | 549,682 | 587,167 | 6.8% |
| Transfers Out | 0 | 0 | 92,660 | 0 | -100.0% |
| Contingency | 0 | 0 | 685,274 | 251,461 | -63.3% |
| Ending Fund Balance | 0 | 0 | 0 | 513,436 | n.a. |
| TOTAL REQUIREMENTS | 3,826,974 | 3,926,750 | 5,072,224 | 5,247,498 | 3.5% |
| FTE | 32.37 | 33.32 | 33.82 | 33.82 | 0.0% |
| | | | | | |

Program Summary

| Program: Juvenile Case Management | |
|---|-------|
| Position Title | FTE |
| Department Specialist 2 | 0.22 |
| Department Specialist 2 (Bilingual) | 2.00 |
| Education Services Advocate | 2.00 |
| Education Services Advocate (Bilingual) | 2.00 |
| Family Support Specialist | 1.00 |
| Family Support Specialist (Bilingual) | 1.00 |
| Juvenile Probation Case Aide (Bilingual) | 1.00 |
| Juvenile Probation Officer | 13.00 |
| Juvenile Probation Officer (Bilingual) | 9.00 |
| Juvenile Program Supervisor | 2.10 |
| Management Analyst 2 | 0.50 |
| Program Juvenile Case Management FTE Total: | 33.82 |

FTE By Position Title By Program

• In addition to the above there are 0.50 FTE temporary positions.

Juvenile Case Management Program Budget Justification

RESOURCES

There is an increase of \$38,821 in Intergovernmental Federal resources from Title IV-E Reimbursement. Title IV-E is a federal program that provides funding through the Social Security Act. The program provides fiscal reimbursement for services the Juvenile Department provides through our Juvenile Probation Services and Guaranteed Attendance Program.

There is a decrease of \$2,991 in Charges for Services, from a decline in probation fees collected.

There is a net increase of \$115,730 in General Fund revenue. This includes two decision packages; \$3,800 for bullet resistive vests for Probation Officers and \$11,859 for cell phones for Probation Officers, Family Support Specialists, and Educational Advocates.

There is an increase of \$70,478 in Other Fund Transfers. This is from a realignment of Criminal Justice Assessment revenue from the Youth Services Program to this program.

There is a decrease of \$46,763 in Net Working Capital. This is from a decrease of \$13,626 in Title IV-E Reimbursement and \$33,137 decrease in probation fees.

REQUIREMENTS

There is an increase of \$113,872 in Personnel Services. The increase is attributed to normal step and COLA increases.

There is a total increase of \$36,954 in Materials and Services.

This includes two decision package for five bullet resistive vests for Probation Officers in the amount of \$3,800 and a decision package to fund cell phones for use by Probation Officers, Family Support Specialists and Educational Advocates for \$11,859. There is an increase of \$18,939 in Miscellaneous. This is from an increase in the amount paid to the State of Oregon and Justice Benefits, Inc. for processing Title IV-E revenue.

There is an increase of \$37,485 in Administrative Charges. Administrative charges are allocated to programs in conformity with an overall county cost allocation plan.

There is a decrease of \$433,813 in Contingency, from Title IV-E revenue. This is primarily from moving \$513,436 to Unappropriated Ending Fund Balance.

Juvenile Youth Services Program

- The thirty-two bed detention facility provides secure custody for youth accused of acts which, if committed by adults, would constitute a crime. Youth who can be detained are pre-adjudicated and pose a public safety risk, are at risk to not appear for court appearances, are charged with a Measure 11 offense, or youth post adjudication serving a sanction for violation of a condition of court-ordered probation supervision.
- Detention provides a structured environment that emphasizes personal responsibility through modeling, teaching, and providing opportunities to practice skills for effective communication, problem solving, emotional regulation, and decision making.
- Guaranteed Attendance Program (GAP) is a ninety-day voluntary residential shelter care program that serves as an alternative to Detention, diversion from placement in a youth correctional or residential treatment facility, and temporary out-of-home placement while appropriate placements are considered.
- GAP utilizes and teaches youth the Dialectical Behavioral Therapy (DBT) model of behavior change and Case Managers teach these same skills to their parents.
- Alternative Programs is an extensive work program providing an opportunity for youth to earn and timely pay restitution owed to victims, complete community service obligations, and gain employment and trade skill competencies.
- Through partnerships with the community, supervised work crews fulfill contracts with city, state, and county agencies. In addition, on campus, metal and wood goods are manufactured and sold in the Fresh Start Market, a coffee, soup, and sandwich business operated by youth learning customer service, barista skills, food preparation, and cash handling.

| | Pr | ogram Summai | ry | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Juvenile | | | | Program: Juvenile | Youth Services |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 3,151 | 4,200 | 96,455 | 70,926 | -26.5% |
| Intergovernmental State | 862,665 | 876,505 | 869,586 | 937,314 | 7.8% |
| Charges for Services | 712,208 | 752,145 | 931,413 | 745,153 | -20.0% |
| Other Revenues | 5,122 | 249 | 0 | 0 | n.a. |
| General Fund Transfers | 5,054,182 | 5,088,166 | 5,374,676 | 6,111,325 | 13.7% |
| Other Fund Transfers | 85,916 | 128,839 | 122,393 | 47,406 | -61.3% |
| Net Working Capital | 172,904 | 35,722 | 103,749 | 23,026 | -77.8% |
| TOTAL RESOURCES | 6,896,147 | 6,885,825 | 7,498,272 | 7,935,150 | 5.8% |
| REQUIREMENTS | | | | | |
| Personnel Services | 5,311,327 | 5,336,056 | 5,891,445 | 6,120,773 | 3.9% |
| Materials and Services | 785,158 | 664,069 | 800,749 | 755,383 | -5.7% |
| Administrative Charges | 733,083 | 781,952 | 806,078 | 962,818 | 19.4% |
| Transfers Out | 30,859 | 0 | 0 | 0 | n.a. |
| Contingency | 0 | 0 | 0 | 96,176 | n.a. |
| TOTAL REQUIREMENTS | 6,860,426 | 6,782,077 | 7,498,272 | 7,935,150 | 5.8% |
| FTE | 55.67 | 56.72 | 58.60 | 58.21 | -0.7% |

MARION COUNTY FY 2018-19 BUDGET by department JUVENILE

| Position Title | FTE |
|--|-------|
| Alternative Program Worker 2 | 6.00 |
| Alternative Program Worker 2 (Bilingual) | 2.49 |
| Alternative Program Worker 3 | 5.00 |
| Assistant Juvenile Supervisor | 3.00 |
| Department Specialist 2 | 1.00 |
| Department Specialist 2 (Bilingual) | 1.00 |
| Department Specialist 3 | 1.00 |
| Department Specialist 3 (Bilingual) | 1.00 |
| GAP Case Manager | 1.00 |
| GAP Case Manager (Bilingual) | 1.00 |
| Group Worker 2 | 23.25 |
| Group Worker 2 (Bilingual) | 7.00 |
| Group Worker 2 (Job Share) | 1.00 |
| Group Worker 3 | 1.00 |
| Juvenile Detention Supervisor | 1.00 |
| Juvenile Program Supervisor | 2.00 |
| Program Van Driver | 0.47 |
| ogram Juvenile Youth Services FTE Total: | 58.21 |

FTE By Position Title By Program

• In addition to the above there are 9.60 FTE temporary positions.

FTE Changes

There is a decrease of 0.39 FTE in this program. This is from a decrease of 0.51 FTE Alternative Programs Worker 2 and an increase of 0.12 FTE GAP Case Manager.

Juvenile Youth Services Program Budget Justification

RESOURCES

There is a decrease of \$25,529 in Federal revenue. This federal revenue funds the School Nutrition Program (SNP) and is funded by the United States Department of Agricultural (USDA). It partially funds the food services program that feeds the youth in Detention and Guaranteed Attendance Program (GAP). The reduction is caused by a change made in youth's eligibility requirements by the USDA that affected Alternative Programs youth so that they are no longer used in the calculations to receive reimbursement.

There is an increase of \$67,728 in State revenue. This is from the Juvenile Crime Prevention Basic and Diversion agreement with Oregon Youth Authority that supports GAP. FY 17-18 is the first year of a biennial allocation.

There is an overall decrease in Charges for Services mostly due to reclassifying \$226,895 of the following General Fund revenues from the Juvenile Department to Non-Departmental: stryofoam recycling, wood and compost sales, and work crew fees. The decrease was off-set by an increase in General Fund Transfers by the same amount. There is an increase of \$49,134 in Behavioral Rehabilitation Services (BRS) Medicaid fees (increase in daily rate).

General Fund Transfers increased by \$746,649, due to the following: 1) reclassifying general fund revenues of \$226,895 from Charges for Services and 2) increase in Alternative Programs due to the reclassification of personnel from the Juvenile Grants Fund to the General Fund.

There is a decrease of \$74,987 in Other Fund Transfers. This is largely from a realignment of resources in Criminal Justice Assessment revenue that was used in this program and is now used by the Case Management Program.

There is a decrease of \$80,723 in Net Working Capital. This is from a decrease of \$26,993 in Behavioral Rehabilitation Services (BRS), a decrease of \$9,042 in Criminal Justice Assessment, and a decrease of \$44,688 in Alternative Programs styrofoam revenue.

REQUIREMENTS

There is an increase of \$229,328 in Personnel Services. The increase is attributed to normal step and COLA increases.

There is a net decrease of \$35,366 in Materials and Services. Increases include \$9,070 in Supplies, primarily from increased costs of EPI pens. Decreases include \$39,073 in Contracted Services, primarily from lower costs in food and nursing contracts.

There is an increase of \$156,740 in Administrative Charges. Administrative charges are allocated to programs in conformity with an overall county cost allocation plan.

The Juvenile Department is purchasing two vehicles through the Non-Departmental General Fund Program. The vehicles are a mini-van and a truck to be used by Alternative Programs.

Juvenile Counseling Program

- Counselors provide mental health and suicide/self harm screening for all youth in Detention.
- Provide counseling and mental health crisis services for youth in Detention and consultation with staff and Probation Officers to create interventions and programming to enhance well-being and safety.
- Provide coordination with community agencies providing mental health support and services to assist Probation Officers to develop placements and supports for youth with significant mental health needs.
- Provide individual, group, and family counseling for probation clients in the community who are unable to access community based treatment, as workload allows.

| | Si uni Summu | 3 | | |
|--------------------|---|--|---|---|
| | | | Program: Juveni | ile Counseling |
| FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| | | | | |
| 0 | 0 | 272,407 | 252,829 | -7.2% |
| 65,858 | 0 | 0 | 0 | n.a. |
| 611,718 | 460,306 | 562,087 | 587,397 | 4.5% |
| 677,576 | 460,306 | 834,494 | 840,226 | 0.7% |
| | | | | |
| 550,031 | 375,340 | 646,498 | 674,328 | 4.3% |
| 36,590 | 18,232 | 92,965 | 45,971 | -50.6% |
| 90,955 | 66,733 | 95,031 | 100,684 | 5.9% |
| 0 | 0 | 0 | 19,243 | n.a. |
| 677,576 | 460,306 | 834,494 | 840,226 | 0.7% |
| 6.14 | 6.07 | 6.19 | 6.19 | 0.0% |
| | FY 15-16 0 65,858 611,718 677,576 550,031 36,590 90,955 0 677,576 | FY 15-16 ACTUAL FY 16-17 ACTUAL 0 0 65,858 0 611,718 460,306 677,576 460,306 550,031 375,340 36,590 18,232 90,955 66,733 0 0 677,576 460,306 | ACTUAL ACTUAL BUDGET 0 0 272,407 65,858 0 0 611,718 460,306 562,087 677,576 460,306 834,494 550,031 375,340 646,498 36,590 18,232 92,965 90,955 66,733 95,031 0 0 0 677,576 460,306 834,494 | FY 15-16 ACTUAL FY 16-17 ACTUAL FY 17-18 BUDGET FY 18-19 ADOPTED 0 0 272,407 252,829 65,858 0 0 0 611,718 460,306 562,087 587,397 677,576 460,306 834,494 840,226 550,031 375,340 646,498 674,328 36,590 18,232 92,965 45,971 90,955 66,733 95,031 100,684 0 0 0 19,243 677,576 460,306 834,494 840,226 |

Program Summary

FTE By Position Title By Program

| Program: Juvenile Counseling | |
|---|------|
| Position Title | FTE |
| Department Specialist 2 | 0.29 |
| Family Intervention Therapist | 1.00 |
| Family Intervention Therapist (Bilingual) | 1.00 |
| Juvenile Program Supervisor | 0.90 |
| Mental Health Spec 2 | 3.00 |
| Program Juvenile Counseling FTE Total: | 6.19 |

Juvenile Counseling Program Budget Justification

RESOURCES

There is a decrease of \$19,578 in Intergovernmental Federal resources from Title IV-E Reimbursement. These resources are used to fund the Equip program. The Equip program will provide intensive interventions to youth and their families, helping to improve family functioning through strengthening relationships and interactions along with improving parenting skills. This reduction is from a decrease in start-up costs budgeted in FY 2017-18.

REQUIREMENTS

There is an increase of \$27,830 in Personnel Services. This is attributed to step increases and fringe benefit cost increases.

There is a decrease of \$46,994 in Materials and Services, notably a \$49,100 decrease in other contracted services. This was caused by completion of a \$50,000 contract with Social Finance in FY 2017-18 and a new \$5,200 contract with University of Oregon in FY 2018-19, along with small decreases in other contracts. Social Finance tracked the outcomes and data of the Equip program and assisted in service modifications to increase success. The University of Oregon will work with the Juvenile Department to coordinate the oversight of Equip program fidelity by reviewing treatment and skill building sessions and coaching the Equip staff.

There is an increase of \$5,653 in Administrative Charges which are assessed according to a countywide cost allocation plan.

The \$19,243 in Transfers Out is a transfer to the Fleet Management Fund for an additional midsize sedan for the Equip program.

Juvenile Administration Program

- Establish department vision, goals and objectives, provide leadership, and facilitate training and accountability for effective delivery of services that reduce juvenile risk factors and increase strengths, assets, and skill development for positive youth outcomes.
- Collect and analyze data for evaluation of service delivery, to make policy decisions, and for program and intervention changes to achieve desired outcomes.
- Responsibly manage and account for the department fiscal revenue and expenditures.
- Receive, process, and maintain records in compliance with Oregon Revised Statutes.
- Provide reception and clerical support to customers and all department staff.

| | | | • | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Juvenile | | | | Program: JU A | Administration |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 143 | 109 | 0 | 0 | n.a. |
| Interest | 154 | 1,749 | 0 | 0 | n.a. |
| Other Revenues | 4,054 | 4,279 | 4,400 | 4,000 | -9.1% |
| General Fund Transfers | 1,562,253 | 1,624,381 | 1,672,632 | 1,682,055 | 0.6% |
| Other Fund Transfers | 63,902 | 0 | (1,966) | 0 | -100.0% |
| Net Working Capital | 59,979 | 23,478 | 23,080 | 18,486 | -19.9% |
| TOTAL RESOURCES | 1,690,485 | 1,653,997 | 1,698,146 | 1,704,541 | 0.4% |
| REQUIREMENTS | | | | | |
| Personnel Services | 978,484 | 1,004,552 | 1,026,363 | 1,051,479 | 2.4% |
| Materials and Services | 483,428 | 450,154 | 477,910 | 463,333 | -3.1% |
| Administrative Charges | 183,136 | 176,212 | 193,873 | 189,729 | -2.1% |
| Transfers Out | 21,959 | 0 | 0 | 0 | n.a. |
| TOTAL REQUIREMENTS | 1,667,007 | 1,630,918 | 1,698,146 | 1,704,541 | 0.4% |
| FTE | 9.50 | 9.00 | 9.00 | 9.00 | 0.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Juvenile Administration | |
|--------------------------------------|------|
| Position Title | FTE |
| Accounting Specialist | 1.00 |
| Administrative Services Manager | 1.00 |
| Asst Director of Juvenile Department | 1.00 |
| Contracts Specialist | 1.00 |
| Juvenile Dept Director | 1.00 |
| Management Analyst 2 | 1.00 |
| Office Manager | 1.00 |
| Records Specialist | 2.00 |
| rogram JU Administration FTE Total: | 9.00 |

In addition to the above there is 0.90 FTE temp position that is also budgeted.

Juvenile Administration Program Budget Justification

RESOURCES

There are no significant changes in Administration's Resources.

REQUIREMENTS

There is a decrease of \$19,884 in Personnel Services. The Director and Deputy Director retired in FY 2017-18 causing a reduction in the cost of these positions.

There is a total increase of \$20,423 in Material and Services. This includes a \$32,000 decision package for increased medical oversight of medical services at the Juvenile Department. New contracts were made in FY 2017-18 with an increase of \$32,000 in the contract. In FY 2017-18 vacancy savings were moved to Material and Services to cover the increased costs. There is a \$12,558 increase in Repairs and Maintenance, from increases in building maintenance for the department.

There is a decrease of \$4,144 in Administrative Charges. Administrative charges are allocated to programs in conformity with an overall county cost allocation plan.

KEY DEPARTMENT ACCOMPLISHMENTS

- Mid-Valley Wellness Recovery Action Plan (WRAP) facilitated by Children's Behavioral Health (CBH) is fully functional in the Juvenile Department and providing supportive services to identified youth. As a result of this success, we have been able to focus on streamlining WRAP processes and rapid mental health and substance assessments in detention, incorporating developmental disabilities in our conversations/planning and learning the complexities of assessment and services, and discuss ideas to further identify and properly route youth to the most appropriate services in Marion County's menu of services. Implemented scanned release of information into Juvenile Justice Information System (JJIS) so the communication is expedited between the Detention Mental Health Specialists and Probation Officers.
- The department hired a 0.50 FTE Title IV-E Management Analyst. The analyst is responsible for monitoring compliance, developing training, coaching, communicating with Department of Health and Human Services and the contractor to ensure all documentation is accurate and complete. Staff are evaluating every youth for inclusion criteria resulting in an increase in eligible youth year to year since inception. The department is evaluating additional positions for inclusion in the Title-IV E administrative pool.
- Increased Effective Practices in Community Supervision (EPICS) delivery numbers in FY 2017-18. Preliminary data indicates a possible correlation in a reduction in both recidivism and parole violations with youth. The department is continuing to increase the number of EPICS sessions with higher risk youth to see if the increased sessions continue to support the trend in impacts.
- The Juvenile Department tracks twelve month recidivism for all youth with a criminal referral within the calendar year, which is the statewide county juvenile department measure. Additionally, we track recidivism rates for youth following termination of probation. Our 12 month criminal referral recidivism dropped 8 percentage points going from 32% in 2015 to 24% in 2016. The statewide average in 2016 is 27.7%. Rates of recidivism for the youth with completed probation orders are down slightly from last year going from 12% to 11%.
- Collaborated with the District Attorney's (DA) office, to have the DA completely assume Victim Notification/Engagement and restitution determination through a series of pilot processes that went well in every stage. This removes Probation Officers from having to balance the victim's needs against the youth offender's needs, which is a very difficult path to navigate.
- Evaluated the parenting tool, Collaborative Problem Solving, to increase the available evidencebased services to help increase parenting skills.
- Created a new vocational opportunity for youth through the purchase of a wood milling machine that will allow for the production of commercial-grade lumber and better processing of wood for widgets and building projects.
- Increased advertising for the Fresh Start Market through the addition of a Facebook page, Instagram, selling of wood products on Etsy, and numerous appearances on local radio programming.
- The Guaranteed Attendance Program (GAP) successfully reclassified two positions to Case Manager positions. This created better support for youth in the program by allowing each youth to have a specific staff that supports their progress, goals, and case planning needs throughout their program stay, in addition to being a support of parents and transition. One of the positions was identified as bilingual and has been a tremendous resource in eliminating language barriers with our Latino families and youth.
- Continued expansion, through partnering with the Oregon Department of Education, to allow more Juvenile Department youth access to online credit recovery, as well as, established alternative programs to qualify as elective credits toward high school graduation.

KEY INDICATORS

1: Juvenile Referral Data

Definition and Purpose

Law enforcement refer youth to the department by a police report. Each police report may contain allegations that a youth was involved in one or more crimes. A youth may be referred to the department in more than one police report over time. Unduplicated youth count is the number of individual youth referred. Referral count is how many police reports were received. Total allegations are the number of crimes contained in all of the police reports received.

Law enforcement can refer youth for felony and misdemeanor crimes and violations as defined in Oregon Statute, violation of local ordinances, or for status offenses such as runaway and beyond parental control.

Significance

Referral data provides the context for practice, resources, and policy decisions. It provides information on how many youth are referred, and at what frequency.

This goal facilitates the achievement of County Goal #3: Pursue a safe and secure community by protecting the people, property, and economy of Marion County. Increased capacity in programs and services that help keep youth out of trouble will also be needed as well as a continuum of services for juvenile offenders that offer the chance of rehabilitation and keep these youth out of the corrections system. Communities also need to encourage and promote healthy lifestyles and provide healthy, drug-free alternatives, and affordable activities for residents of all ages through increasing public education and awareness.

Data Units Calendar Year

Oregon utilizes the statewide Juvenile Justice Information System (JJIS) as the database for juvenile justice information.

Total Allegations:

| CY 2 | 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|------|-------------|----------------|----------------|---------------------|---------------------|
| | 3398 | 3002 | 2904 | 2643 | 2448 |

Referral Count:

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 2253 | 2201 | 1907 | 1722 | 1586 |

Unduplicated Youth Count:

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 1350 | 1234 | 1181 | 1064 | 969 |

Youth Supervised by Juvenile Department:0 Diversion/Informal Sanctions

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 575 | 519 | 449 | 392 | 344 |

| Youth Supervised by Juvenile Department: Formal Accountability Agreement | | | | | | |
|--|----------------|----------------|----------------|---------------------|---------------------|--|
| | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate | |
| | 358 | 286 | 275 | 243 | 214 | |

Youth Supervised by Juvenile Department: Probation

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 523 | 534 | 514 | 509 | 497 |

Explanation of Trends and Changes

Referrals for juvenile criminal activity is down nationally which is also reflected in Marion County. However, as the annual number of referrals has been decreasing, the number of youth supervised by the Juvenile Department has not seen the same dramatic reduction.

2: Recidivism

Definition and Purpose

As a measure of public safety, recidivism is defined as a new criminal referral within twelve months. A criminal referral is a law enforcement report to a juvenile department alleging one or more felonies or misdemeanors.

Significance

The Juvenile Department assesses the public safety risk of referred youth, and then targets programs, services, and interventions to reduce criminogenic risk factors. The desired outcome is a reduction in criminal activity and increase in public safety. This is the most significant outcome measure of the Juvenile Department.

This goal facilitates the achievement of County Goal #3: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

Oregon utilizes the statewide Juvenile Justice Information System (JJIS) as the database for juvenile justice information. The Oregon Youth Authority publishes reports from the database including Juvenile Recidivism All Juvenile Offenders By County. The following data is Marion County recidivism data by youth.

Number of juveniles:

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 967 | 926 | 842 | 809 | 726 |

No subsequent referrals:

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|-----------------------|---------------------|
| 675 - 70% | 630 - 68% | 637 - 76% | 577 - 71% Estimate | 522 - 72% |

Subsequent referrals:

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|-----------------------|---------------------|
| 292 - 30% | 296 - 32% | 205 - 24% | 232 - 29% Estimate | 147 - 28% |

Number of Juveniles ended probation:

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 179 | 168 | 246 | 194 Estimate | 140 |

Juveniles ended probation no subsequent referrals:

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|-----------------------|---------------------|
| 167 - 93.3% | 147 - 87.5% | 219 - 89% | 174 - 90% Estimate | 124 - 89% |

| CY 20 |)14 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|-------|------------|----------------|----------------|----------------------|---------------------|
| 12 | - 6.7% | 21 - 12.5% | 27 - 11% | 18 - 10% Estimate | 14 - 11% |

Juveniles ended probation subsequent referrals:

Explanation of Trends and Changes

Marion County Juvenile Department is evolving our programs and services in line with promising and proven practices for effective intervention to decrease offending patterns. Due to the nature of measuring recidivism, reports will always be a year behind as a youth receives a referral in 2016 but the follow-up time is 12 months after that referral, meaning we cannot have complete data until the next year is complete. The overall total criminal referral recidivism is from 32% to 24% between 2015 and 2016. The rate of recidivism for youth who are terminated from Probation shows that very few of these youth receive a new criminal referral within the subsequent 12 months.

3: Chronic Offender Recidivism

Definition and Purpose

Local, state, and national recidivism findings show that a smaller group of juvenile offenders commit a significant portion of crime. This group is referred to as "chronic offenders." The chronic offenders have three or more subsequent referrals.

Significance

Because chronic offenders have the highest rate of criminal activity, they have the greatest victim and community impact. Reducing the percent of chronic offenders, even by a small amount, significantly reduces crime in the community, victim impacts, and system costs.

This goal facilitates the achievement of County Goal #3: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

Oregon utilizes the statewide Juvenile Justice Information System (JJIS) as the database for juvenile justice information. The Oregon Youth Authority issues reports from the database including Juvenile Recidivism All Juvenile Offenders By County, which includes chronic offender data.

Juveniles:

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 967 | 926 | 842 | 809 | 726 |

Chronic:

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 53 -5.5% | 61 - 6.6% | 45 - 5% | 40 - 5% | 36 - 5% |

Explanation of Trends and Changes

Marion County Juvenile Department is evolving our programs and services in line with promising and proven practices to prioritize and target effective intervention at our highest risk youth and chronic offenders.

4: Restitution Payments to Crime Victims

Definition and Purpose

Juveniles are required to compensate crime victims for the harm they have caused through monetary reimbursement of damage and loss. This accountability to victims is part of the courtordered supervision process, and part of Formal Accountability Agreements for youth who agree to comply with specific conditions without the formal court process.

Significance

Oregon law requires the Juvenile Department to work with youth to pay court ordered restitution to victims in a timely manner. Payment of restitution holds the youth accountable for the harm they have caused and is of a high value to crime victims. This is a significant measure for victim satisfaction. Victims should expect and receive timely monetary compensation for harm caused to them or their property.

This goal facilitates the achievement of County Goal #3: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Calendar Year

Oregon utilizes the statewide Juvenile Justice Information System (JJIS) as the database for juvenile justice information. The Oregon Youth Authority issues reports from the database including restitution conditions fulfilled. In addition, the Juvenile Department utilizes Oregon eCourt Case Information (OECI) the State Court database, and our own internal tracking of restitution paid through the Alternative Programs. Measuring both the amount of restitution paid through the department Alternative Programs is important, as well as the amount of restitution ordered and the amount paid.

Number of Youth:

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 71 | 95 | 69 | 92 | 88 |

Dollars owed:

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| \$75,570 | \$97,801 | \$62,006 | \$64,836 | \$70,240 |

Dollars paid:

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| \$51,537 | \$70,341 | \$50,526 | \$51,869 | \$56,192 |

Percentage:

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 68% | 72% | 81.5% | 80% | 80% |

Money judgment:

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| \$23,878 | \$27,206 | \$11,480 | \$12,967 | \$14,048 |

Percentage:

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 31.6% | 28% | 18.5% | 20% | 20% |

Number of youth closed with outstanding restitution:

| CY 2015 | Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|---------|--------|----------------|----------------|---------------------|---------------------|
| 9 | | 10 | 5 | 7 | 8 |

Percentage of youth who paid full restitution:

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 87% | 89% | 93% | 92% | 91% |

Amount of restitution earned and paid to victims through the Alternative Programs (includes amounts from previous years, if youth is earning restitution from the previous year):

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| \$67,882 | \$59,517 | \$50,171 | \$54,844 | \$54,844 |

Explanation of Trends and Changes

A low-risk work crew was created to facilitate the completion of restitution payments by lowerrisk youth. An additional crew facilitates youth completing restitution quickly who owe small amounts of restitution. There is a continuing effort to increase both the amount paid through Alternative Programs and ensuring that the total amount a youth is ordered to pay is actually paid.

| | Resou | rces by Fu | nd Detail | | | |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Charges for Services | | | | | | |
| 341840 Work Crew Fees | 0 | 0 | 0 | 0 | 0 | 0 |
| 341952 Styrofoam Recycling | 0 | 0 | 0 | 0 | 0 | 0 |
| 341955 Wood and Compost Sales | 0 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services Total | 0 | 0 | 0 | 0 | 0 | 0 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 9,789,796 | 9,772,098 | 10,421,494 | 12,232,477 | 12,232,477 | 12,232,477 |
| General Fund Transfers Total | 9,789,796 | 9,772,098 | 10,421,494 | 12,232,477 | 12,232,477 | 12,232,477 |
| General Fund Total | 9,789,796 | 9,772,098 | 10,421,494 | 12,232,477 | 12,232,477 | 12,232,477 |
| 125 - Juvenile Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Intergovernmental Federal | | | | | | |
| 331222 Oregon Housing Community Svcs | 3,151 | 4,200 | 3,500 | 4,200 | 4,200 | 4,200 |
| 331224 USDA Child Nutrition Cluster | 0 | 0 | 92,955 | 66,726 | 66,726 | 66,726 |
| 331234 DHS Title IV E Reimbursement | 513,004 | 479,238 | 339,631 | 358,874 | 358,874 | 358,874 |
| Intergovernmental Federal Total | 516,155 | 483,438 | 436,086 | 429,800 | 429,800 | 429,800 |
| Intergovernmental State | | | | | | |
| 332990 Other State Revenues | 1,081,439 | 1,102,287 | 1,110,450 | 1,178,177 | 1,178,177 | 1,178,177 |
| Intergovernmental State Total | 1,081,439 | 1,102,287 | 1,110,450 | 1,178,177 | 1,178,177 | 1,178,177 |
| Charges for Services | | | | | | |
| 341232 Insurance Fees | 765 | 1,706 | 0 | 0 | 0 | 0 |
| 341240 Food Service Fees | 3,124 | 3,575 | 3,200 | 3,700 | 3,700 | 3,700 |
| 341370 Medicaid Fees | 376,578 | 369,872 | 472,319 | 521,453 | 521,453 | 521,453 |
| 341700 Victim Assistance Fees | 2,527 | 1,903 | 2,891 | 2,200 | 2,200 | 2,200 |
| 341701 Children Assistance Fees | 0 | 0 | 0 | 14,000 | 14,000 | 14,000 |
| 341710 Juvenile Probation Fees | 40,789 | 37,124 | 36,000 | 18,500 | 18,500 | 18,500 |
| 341711 Juvenile Probation Fees FAA | 3,689 | 3,220 | 2,300 | 6,000 | 6,000 | 6,000 |
| 341712 Juvenile Probation Fees MIP | 3,820 | 2,275 | 2,500 | 0 | 0 | 0 |
| 341840 Work Crew Fees | 132,961 | 114,826 | 141,144 | 0 | 0 | 0 |
| 341950 Retail Sales | 230,906 | 236,954 | 230,427 | 220,000 | 220,000 | 220,000 |
| 341955 Wood and Compost Sales | 0 | 0 | 50,428 | 0 | 0 | 0 |
| 341999 Other Fees | 33,731 | 25,212 | 33,895 | 0 | 0 | 0 |
| Charges for Services Total | 828,891 | 796,666 | 975,104 | 785,853 | 785,853 | 785,853 |
| Interest | | | | | | |
| 361000 Investment Earnings | 154 | 1,749 | 0 | 0 | 0 | 0 |
| Interest Total | 154 | 1,749 | 0 | 0 | 0 | 0 |
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 5,116 | 250 | 0 | 0 | 0 | 0 |
| 372000 Over and Short | (1) | (1) | 0 | 0 | 0 | 0 |
| 373100 Special Program Donations | 4,061 | 4,279 | 4,400 | 4,000 | 4,000 | 4,000 |
| Other Revenues Total | 9,175 | 4,528 | 4,400 | 4,000 | 4,000 | 4,000 |

| 125 - Juvenile Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 907,545 | 923,870 | 1,002,715 | 78,844 | 78,844 | 78,844 |
| General Fund Transfers Total | 907,545 | 923,870 | 1,002,715 | 78,844 | 78,844 | 78,844 |
| Other Fund Transfers | | | | | | |
| 381185 Transfer from Criminal Justice | 175,000 | 150,000 | 151,505 | 148,962 | 148,962 | 148,962 |
| Other Fund Transfers Total | 175,000 | 150,000 | 151,505 | 148,962 | 148,962 | 148,962 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 290,621 | 566,795 | 1,001,382 | 869,302 | 869,302 | 869,302 |
| Net Working Capital Total | 290,621 | 566,795 | 1,001,382 | 869,302 | 869,302 | 869,302 |
| Juvenile Grants Total | 3,808,982 | 4,029,335 | 4,681,642 | 3,494,938 | 3,494,938 | 3,494,938 |
| Juvenile Grand Total | 13,598,778 | 13,801,433 | 15,103,136 | 15,727,415 | 15,727,415 | 15,727,415 |

| 100 Conorol Fund | Actual | | Fund Detai | | Annuovad | Adopted |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | (54,950) | 0 | 0 | (|
| 511110 Regular Wages | 3,715,080 | 3,684,615 | 4,705,575 | 5,465,306 | 5,465,306 | 5,465,300 |
| 511120 Temporary Wages | 234,689 | 236,382 | 287,045 | 411,498 | 411,498 | 411,49 |
| 511130 Vacation Pay | 264,939 | 262,823 | 0 | 0 | 0 | (|
| 511140 Sick Pay | 170,173 | 163,871 | 0 | 0 | 0 | |
| 511150 Holiday Pay | 206,680 | 223,761 | 0 | 0 | 0 | |
| 511160 Comp Time Pay | 129,616 | 145,870 | 80,164 | 82,221 | 82,221 | 82,22 |
| 511180 Differential Pay | 6,991 | 6,164 | 10,817 | 11,812 | 11,812 | 11,81 |
| 511210 Compensation Credits | 135,088 | 126,614 | 118,538 | 117,423 | 117,423 | 117,42 |
| 511240 Leave Payoff | 31,334 | 43,850 | 49,789 | 60,513 | 60,513 | 60,513 |
| 511280 Cell Phone Pay | 1,803 | 3,171 | 3,705 | 2,861 | 2,861 | 2,86 |
| 511290 Health Insurance Waiver Pay | 7,088 | 7,800 | 9,600 | 14,400 | 14,400 | 14,400 |
| 511410 Straight Pay | 8 | 0 | 0 | 0 | 0 | (|
| 511420 Premium Pay | 38,430 | 46,788 | 80,164 | 82,221 | 82,221 | 82,22 |
| 511450 Premium Pay Temps | 6,277 | 2,500 | 0 | 0 | 0 | (|
| Salaries and Wages Total | 4,948,195 | 4,954,208 | 5,290,447 | 6,248,255 | 6,248,255 | 6,248,255 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | (18,316) | 0 | 0 | (|
| 512110 PERS | 752,692 | 732,842 | 932,905 | 1,080,248 | 1,080,248 | 1,080,248 |
| 512120 401K | 33,355 | 34,620 | 35,376 | 35,078 | 35,078 | 35,078 |
| 512130 PERS Debt Service | 252,325 | 244,829 | 241,685 | 335,835 | 335,835 | 335,83 |
| 512200 FICA | 374,059 | 373,774 | 390,353 | 458,258 | 458,258 | 458,258 |
| 512310 Medical Insurance | 1,001,949 | 1,003,806 | 1,105,581 | 1,272,475 | 1,272,475 | 1,272,47 |
| 512320 Dental Insurance | 99,668 | 99,532 | 108,480 | 126,469 | 126,469 | 126,469 |
| 512330 Group Term Life Insurance | 7,959 | 7,817 | 8,813 | 10,063 | 10,063 | 10,063 |
| 512340 Long Term Disability Insurance | 20,057 | 15,945 | 19,749 | 22,555 | 22,555 | 22,555 |
| 512400 Unemployment Insurance | 19,785 | 18,275 | 17,878 | 20,715 | 20,715 | 20,71 |
| 512520 Workers Comp Insurance | 2,418 | 2,159 | 2,540 | 3,002 | 3,002 | 3,002 |
| 512600 Wellness Program | 2,909 | 2,823 | 3,093 | 3,483 | 3,483 | 3,483 |
| 512610 Employee Assistance Program | 2,089 | 2,061 | 2,090 | 2,353 | 2,353 | 2,353 |
| 512700 County HSA Contributions | 12,012 | 9,212 | 0 | 11,050 | 11,050 | 11,05 |
| Fringe Benefits Total | 2,581,277 | 2,547,694 | 2,850,227 | 3,381,584 | 3,381,584 | 3,381,584 |
| Personnel Services Total | 7,529,472 | 7,501,902 | 8,140,674 | 9,629,839 | 9,629,839 | 9,629,839 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 13,351 | 14,143 | 13,550 | 13,250 | 13,250 | 13,250 |
| 521030 Field Supplies | 11,248 | 20,309 | 18,650 | 13,900 | 13,900 | 13,200 |
| 521040 Institutional Supplies | 20,469 | 18,509 | 18,600 | 18,750 | 18,750 | 18,750 |
| 521050 Janitorial Supplies | 8,285 | 7,265 | 7,810 | 7,810 | 7,810 | 7,810 |
| 521070 Departmental Supplies | 10,522 | 12,910 | 6,010 | 6,110 | 6,110 | 6,110 |
| 521080 Food Supplies | 30,815 | 32,864 | 2,500 | 1,875 | 1,875 | 1,875 |
| 521090 Uniforms and Clothing | 1,566 | 3,146 | 2,600 | 2,600 | 2,600 | 2,600 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 521100 Medical Supplies | 6,002 | 4,471 | 4,730 | 9,710 | 9,710 | 9,710 |
| 521110 First Aid Supplies | 1,001 | 539 | 495 | 495 | 495 | 495 |
| 521140 Vaccines | 0 | 0 | 660 | 220 | 220 | 220 |
| 521170 Educational Supplies | 2,331 | 1,623 | 1,650 | 954 | 954 | 954 |
| 521190 Publications | 285 | 240 | 885 | 885 | 885 | 885 |
| 521210 Gasoline | 16,823 | 16,207 | 18,000 | 18,000 | 18,000 | 18,000 |
| 521220 Diesel | 7,776 | 7,165 | 8,000 | 8,000 | 8,000 | 8,000 |
| 521230 Propane | 83 | 138 | 70 | 130 | 130 | 130 |
| 521240 Automotive Supplies | 529 | 1,489 | 600 | 600 | 600 | 600 |
| 521300 Safety Clothing | 3,189 | 1,695 | 2,200 | 2,200 | 2,200 | 2,200 |
| 521310 Safety Equipment | 1,012 | 1,021 | 700 | 700 | 700 | 700 |
| Supplies Total | 135,287 | 143,736 | 107,710 | 106,189 | 106,189 | 106,189 |
| Materials | | | | | | |
| 522020 Crushed Rock | 742 | 1,361 | 500 | 500 | 500 | 500 |
| 522080 Building Materials | 727 | 1,343 | 1,000 | 1,000 | 1,000 | 1,000 |
| 522100 Parts | 9,668 | 8,098 | 10,000 | 10,000 | 10,000 | 10,000 |
| 522140 Small Tools | 2,321 | 953 | 800 | 1,200 | 1,200 | 1,200 |
| 522150 Small Office Equipment | 1,122 | 3,794 | 2,300 | 1,925 | 1,925 | 1,92 |
| 522160 Small Departmental Equipment | 17,041 | 33,815 | 19,700 | 14,800 | 14,800 | 14,800 |
| 522170 Computers Non Capital | 2,105 | 3,922 | 2,000 | 2,000 | 2,000 | 2,000 |
| 522180 Software | 365 | 7,843 | 3,315 | 5,065 | 5,065 | 5,065 |
| 522500 Materials for Resale | 0 | 0 | 0 | 3,000 | 3,000 | 3,000 |
| Materials Total | 34,091 | 61,129 | 39,615 | 39,490 | 39,490 | 39,490 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 1,047 | 1,209 | 1,100 | 1,000 | 1,000 | 1,000 |
| 523015 Video Security Equipment | 0 | 267 | 0 | 0 | 0 | 1,000 |
| 523020 Phone and Communication Svcs | 327 | 528 | 170 | 350 | 350 | 350 |
| 523040 Data Connections | 1,731 | 907 | 480 | 480 | 480 | 480 |
| 523050 Postage | 93 | 2 | 100 | 50 | 50 | 50 |
| 523060 Cellular Phones | 12,833 | 13,452 | 13,673 | 24,992 | 24,992 | 24,992 |
| 523090 Long Distance Charges | 2,444 | 2,288 | 2,272 | 2,442 | 2,442 | 2,442 |
| 523100 Radios and Accessories | 5,996 | 461 | 400 | 400 | 400 | 400 |
| Communications Total | 24,472 | 19,114 | 18,195 | 29,714 | 29,714 | 29,714 |
| Utilities | , | | ,-,- | _,, | _,, | _,,,- |
| 524010 Electricity | 110,134 | 118,310 | 111,608 | 119,220 | 119,220 | 119,220 |
| 524020 Street Light Electricity | 2,305 | 2,327 | 2,280 | 2,338 | 2,338 | 2,338 |
| 524040 Natural Gas | 30,287 | 32,941 | 32,156 | 32,022 | 32,022 | 32,022 |
| 524050 Water | 5,732 | 3.664 | 4,332 | 32,022 | 3,115 | 3,115 |
| 524070 Sewer | 15,381 | 12,861 | 13,416 | 10,732 | 10,732 | 10,732 |
| 524070 Sewer 524090 Garbage Disposal and Recycling | 13,841 | 16,341 | 14,552 | 15,577 | 15,577 | 15,577 |
| Utilities Total | 177,680 | 186,443 | 178,344 | 183,004 | 183,004 | 183,004 |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 31,763 | 13,758 | 25,000 | 21,000 | 21,000 | 21,000 |
| 525116 Consuming Services | 2 | 113 | 0 | 0 | 0 | 21,000 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 525210 Medical Services | 234,751 | 182,444 | 267,266 | 262,120 | 262,120 | 262,120 |
| 525211 Psychiatric Services | 0 | 1,941 | 0 | 0 | 0 | 0 |
| 525235 Laboratory Services | 6,257 | 7,802 | 6,200 | 3,000 | 3,000 | 3,000 |
| 525261 Social Services | (346) | 0 | 0 | 0 | 0 | 0 |
| 525320 Food Services | 140,933 | 110,570 | 416 | 416 | 416 | 416 |
| 525330 Transportation Services | 8,577 | 1,670 | 3,975 | 1,825 | 1,825 | 1,825 |
| 525340 Counseling and Mentoring Svcs | 3,200 | 0 | 0 | 0 | 0 | 0 |
| 525345 Youth Stipends | 0 | 0 | 0 | 36,000 | 36,000 | 36,000 |
| 525350 Janitorial Services | 250 | 250 | 450 | 450 | 450 | 450 |
| 525360 Public Works Services | 0 | 11 | 0 | 0 | 0 | 0 |
| 525440 Client Assistance | 105 | 978 | 300 | 300 | 300 | 300 |
| 525450 Subscription Services | 264 | 277 | 0 | 277 | 277 | 277 |
| 525550 Court Services | 20 | 90 | 0 | 0 | 0 | 0 |
| 525555 Security Services | 1,530 | 1,682 | 1,760 | 1,880 | 1,880 | 1,880 |
| 525710 Printing Services | 1,083 | 859 | 895 | 925 | 925 | 925 |
| 525715 Advertising | 0 | 250 | 0 | 0 | 0 | 0 |
| 525735 Mail Services | 3,652 | 3,407 | 3,700 | 3,700 | 3,700 | 3,700 |
| 525740 Document Disposal Services | 4,387 | 5,270 | 5,200 | 5,200 | 5,200 | 5,200 |
| 525770 Interpreters and Translators | 1,712 | 1,182 | 1,960 | 1,100 | 1,100 | 1,100 |
| 525870 Hazardous Waste Disposal | 113 | 131 | 110 | 110 | 110 | 110 |
| 525999 Other Contracted Services | 7,444 | 8,604 | 12,223 | 12,223 | 12,223 | 12,223 |
| Contracted Services Total | 445,697 | 341,287 | 329,455 | 350,526 | 350,526 | 350,526 |
| Repairs and Maintenance | | | | | | |
| 526011 Dept Equipment Maintenance | 7,268 | 7,536 | 8,100 | 8,100 | 8,100 | 8,100 |
| 526012 Vehicle Maintenance | 12,133 | 6,135 | 19,500 | 12,000 | 12.000 | 12,000 |
| 526014 Radio Maintenance | 199 | 254 | 1,000 | 400 | 400 | 400 |
| 526020 Computer Hardware Maintenance | 310 | 0 | 0 | 2,706 | 2,706 | 2,706 |
| 526021 Computer Software Maintenance | 0 | 0 | 2,500 | 0 | 0 | 0 |
| 526030 Building Maintenance | 25,370 | 29,025 | 40,382 | 37,940 | 37,940 | 37,940 |
| 526040 Remodels and Site Improvements | 3,571 | 2,740 | 3,000 | 3,000 | 3,000 | 3,000 |
| 526050 Grounds Maintenance | 377 | 2,337 | 500 | 500 | 500 | 500 |
| Repairs and Maintenance Total | 49,229 | 48,027 | 74,982 | 64,646 | 64,646 | 64,646 |
| Rentals | | | | | | |
| 527110 Fleet Leases | 66,475 | 66,535 | 64,644 | 66,792 | 66,792 | 66,792 |
| 527120 Motor Pool Mileage | 1,280 | 2,216 | 1,300 | 3,130 | 3,130 | 3,130 |
| 527130 Parking | 140 | 112 | 140 | 100 | 100 | 100 |
| 527140 County Parking | 660 | 660 | 660 | 660 | 660 | 660 |
| 527300 Equipment Rental | 16,722 | 19,670 | 20,262 | 19,658 | 19,658 | 19,658 |
| Rentals Total | 85,278 | 89,193 | 87,006 | 90,340 | 90,340 | 90,340 |
| Insurance | | | | | | |
| 528110 Liability Insurance Premiums | 0 | 1,598 | 2,524 | 2,524 | 2,524 | 2,524 |
| 528120 WC Insurance Premiums | 2,502 | 0 | 1,600 | 2,324 | 2,324 | 2,324 |
| 528220 Notary Bonds | 511 | 392 | 600 | 560 | 560 | 560 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 528410 Liability Claims | 1,200 | 475 | 0 | 0 | 0 | (|
| Insurance Total | 4,212 | 2,465 | 4,724 | 3,084 | 3,084 | 3,084 |
| Miscellaneous | | | | | | |
| 529120 Commercial Travel | 875 | 25 | 800 | 800 | 800 | 800 |
| 529130 Meals | 900 | 949 | 1,000 | 1,050 | 1,050 | 1,050 |
| 529140 Lodging | 8,104 | 2,162 | 5,000 | 5,000 | 5,000 | 5,000 |
| 529210 Meetings | 1,619 | 3,056 | 1,880 | 1,800 | 1,800 | 1,800 |
| 529220 Conferences | 475 | 400 | 0 | 0 | 0 | 1,000 |
| 529230 Training | 20,042 | 40,001 | 40,000 | 23,200 | 23,200 | 23,200 |
| 529300 Dues and Memberships | 8,252 | 8,569 | 8,250 | 8,250 | 8,250 | 8,250 |
| 529640 Victim Restitution | 0 | 0 | 0 | 74,000 | 74,000 | 74,000 |
| 529650 Pre Employment Costs | 31,556 | 33,862 | 25,000 | 25,000 | 25,000 | 25,000 |
| 529740 Fairs and Shows | 0 | 341 | 0 | 0 | 0 | 20,00 |
| 529820 Vehicle Registration | 93 | 0 | 0 | 0 | 0 | |
| 529840 Professional Licenses | 150 | 158 | 150 | 150 | 150 | 15 |
| 529850 Device Licenses | 0 | 0 | 150 | 150 | 150 | 15 |
| 529860 Permits | 470 | 927 | 550 | 550 | 550 | 550 |
| 529999 Miscellaneous Expense | 0 | 1,017 | 0 | 0 | 0 | |
| Miscellaneous Total | 72,534 | 91,466 | 82,780 | 139,950 | 139,950 | 139,95 |
| Materials and Services Total | 1,028,481 | 982,861 | 922,811 | 1,006,943 | 1,006,943 | 1,006,94 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 87,239 | 101,537 | 112,295 | 129,890 | 129,890 | 129,89 |
| 611210 Facilities Mgt Allocation | 272,462 | 272,069 | 305,697 | 300,676 | 300,676 | 300,67 |
| 611220 Custodial Allocation | 87,747 | 91,813 | 100,343 | 104,530 | 104,530 | 104,53 |
| 611230 Courier Allocation | 5,013 | 4,991 | 5.675 | 4,303 | 4,303 | 4,30 |
| 611250 Risk Management Allocation | 24,778 | 21,307 | 29,289 | 29,781 | 29,781 | 29,78 |
| 611255 Benefits Allocation | 24,893 | 23,232 | 25,136 | 29,112 | 29,112 | 29,11 |
| 611260 Human Resources Allocation | 85,642 | 88,745 | 102,417 | 117,577 | 117,577 | 117,57 |
| 611300 Legal Services Allocation | 33,704 | 33,252 | 34,444 | 32,201 | 32,201 | 32,20 |
| 611400 Information Tech Allocation | 167,533 | 180,186 | 189,513 | 239,570 | 239,570 | 239,57 |
| 611410 FIMS Allocation | 102,382 | 124,976 | 126,599 | 121,904 | 121,904 | 121,90 |
| 611420 Telecommunications Allocation | 26,793 | 28,603 | 29,229 | 37,283 | 37,283 | 37,28 |
| 611430 Info Tech Direct Charges | 89,365 | 78,781 | 38,106 | 163,376 | 163,376 | 163,37 |
| 611600 Finance Allocation | 117,362 | 110,835 | 124,264 | 125,700 | 125,700 | 125,700 |
| 611800 MCBEE Allocation | 2,036 | 7,140 | 4,635 | 7,604 | 7,604 | 7,604 |
| 612100 IT Equipment Use Charges | 13,694 | 15,468 | 15,367 | 32,588 | 32,588 | 32,588 |
| 614100 Liability Insurance Allocation | 42,000 | 48,500 | 44,000 | 52,100 | 52,100 | 52,100 |
| 614200 WC Insurance Allocation | 49,200 | 55,900 | 71,000 | 67,500 | 67,500 | 67,500 |
| Administrative Charges Total | 1,231,843 | 1,287,335 | 1,358,009 | 1,595,695 | 1,595,695 | 1,595,695 |
| General Fund Total | 9,789,796 | 9,772,098 | 10,421,494 | 12,232,477 | 12,232,477 | 12,232,477 |

| 125 - Juvenile Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 7,159 | 0 | 0 | (|
| 511110 Regular Wages | 1,203,132 | 1,192,011 | 1,738,298 | 1,130,773 | 1,130,773 | 1,130,773 |
| 511120 Temporary Wages | 93,874 | 80,548 | 122,456 | 0 | 0 | (|
| 511130 Vacation Pay | 84,138 | 77,231 | 0 | 0 | 0 | (|
| 511140 Sick Pay | 59,779 | 44,649 | 0 | 0 | 0 | (|
| 511150 Holiday Pay | 70,336 | 78,615 | 0 | 0 | 0 | (|
| 511160 Comp Time Pay | 22,157 | 24,754 | 0 | 15,227 | 15,227 | 15,227 |
| 511180 Differential Pay | 5,437 | 5,819 | 0 | 5,607 | 5,607 | 5,607 |
| 511210 Compensation Credits | 33,641 | 31,261 | 29,753 | 22,366 | 22,366 | 22,360 |
| 511240 Leave Payoff | 7,967 | 10,285 | 0 | 0 | 0 | (|
| 511290 Health Insurance Waiver Pay | 1,186 | 814 | 0 | 0 | 0 | (|
| 511420 Premium Pay | 19,328 | 22,214 | 408 | 15,559 | 15,559 | 15,559 |
| 511450 Premium Pay Temps | 5 | 56 | 0 | 0 | 0 | (|
| Salaries and Wages Total | 1,600,980 | 1,568,256 | 1,898,074 | 1,189,532 | 1,189,532 | 1,189,532 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 2,387 | 0 | 0 | (|
| 512110 PERS | 232,778 | 226,729 | 340,876 | 221,862 | 221,862 | 221,86 |
| 512130 PERS Debt Service | 94,502 | 89,032 | 88,403 | 69,191 | 69,191 | 69,19 |
| 512200 FICA | 121,250 | 117,971 | 144,181 | 87,903 | 87,903 | 87,903 |
| 512310 Medical Insurance | 401,078 | 401,236 | 478,241 | 312,821 | 312,821 | 312,82 |
| 512320 Dental Insurance | 40,898 | 38,905 | 47,520 | 31,091 | 31,091 | 31,09 |
| 512330 Group Term Life Insurance | 2,624 | 2,588 | 3,196 | 2,076 | 2,076 | 2,070 |
| 512340 Long Term Disability Insurance | 6,655 | 5,361 | 7,164 | 4,657 | 4,657 | 4,65 |
| 512400 Unemployment Insurance | 6,403 | 5,765 | 6,539 | 4,270 | 4,270 | 4,270 |
| 512520 Workers Comp Insurance | 926 | 801 | 1,079 | 592 | 592 | 592 |
| 512600 Wellness Program | 1,114 | 1,069 | 1,187 | 797 | 797 | 793 |
| 512610 Employee Assistance Program | 800 | 781 | 802 | 538 | 538 | 538 |
| 512700 County HSA Contributions | 2,938 | 1,906 | 0 | 1,300 | 1,300 | 1,300 |
| Fringe Benefits Total | 911,968 | 892,143 | 1,121,575 | 737,098 | 737,098 | 737,098 |
| Personnel Services Total | 2,512,948 | 2,460,399 | 3,019,649 | 1,926,630 | 1,926,630 | 1,926,63 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 623 | 236 | 1,300 | 1,300 | 1,300 | 1,300 |
| 521040 Institutional Supplies | 558 | 369 | 850 | 850 | 850 | 850 |
| 521050 Janitorial Supplies | 1,976 | 1,377 | 2,000 | 2,000 | 2,000 | 2,000 |
| 521070 Departmental Supplies | 4,275 | 1,193 | 1,553 | 880 | 880 | 880 |
| 521080 Food Supplies | 526 | 294 | 27,800 | 32,570 | 32,570 | 32,570 |
| 521090 Uniforms and Clothing | 760 | 0 | 900 | 900 | 900 | 900 |
| 521100 Medical Supplies | 0 | 0 | 10 | 10 | 10 | 10 |
| 521110 First Aid Supplies | 0 | 0 | 40 | 40 | 40 | 40 |
| 521170 Educational Supplies | 1,214 | 1,976 | 22,730 | 20,462 | 20,462 | 20,462 |
| Supplies Total | 9,932 | 5,446 | 57,183 | 59,012 | 59,012 | 59,012 |

| 125 - Juvenile Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Materials | | | | | | |
| 522080 Building Materials | 0 | 70 | 0 | 0 | 0 | 0 |
| 522140 Small Tools | 5,053 | 0 | 0 | 0 | 0 | 0 |
| 522150 Small Office Equipment | 0 | 69 | 5,750 | 4,750 | 4,750 | 4,750 |
| 522160 Small Departmental Equipment | 22,086 | 361 | 1,000 | 1,000 | 1,000 | 1,000 |
| 522170 Computers Non Capital | 2,367 | 8,595 | 3,500 | 3,500 | 3,500 | 3,500 |
| 522180 Software | 0 | 718 | 200 | 0 | 0 | C |
| 522500 Materials for Resale | 89,410 | 78,945 | 92,574 | 89,574 | 89,574 | 89,574 |
| Materials Total | 118,915 | 88,759 | 103,024 | 98,824 | 98,824 | 98,824 |
| Communications | | | | | | |
| 523020 Phone and Communication Svcs | 144 | 0 | 350 | 350 | 350 | 350 |
| 523040 Data Connections | 689 | 5,393 | 4,068 | 6,538 | 6,538 | 6,538 |
| Communications Total | 834 | 5,393 | 4,418 | 6,888 | 6,888 | 6,888 |
| Utilities | | | | | | |
| 524010 Electricity | 8,358 | 7,254 | 7,500 | 8,200 | 8,200 | 8,200 |
| 524040 Natural Gas | 1,404 | 1,546 | 1,800 | 2,400 | 2,400 | 2,400 |
| 524050 Water | 1,609 | 1,959 | 1,800 | 1,600 | 1,600 | 1,600 |
| 524090 Garbage Disposal and Recycling | 340 | 0 | 0 | 0 | 0 | 0 |
| Utilities Total | 11,711 | 10,759 | 11,100 | 12,200 | 12,200 | 12,200 |
| Contracted Services | | | | | | |
| 525155 Credit Card Fees | 7,402 | 6,300 | 7,700 | 8,500 | 8,500 | 8,500 |
| 525156 Bank Services | 15 | 0,500 | 0 | 0 | 0,500 | 0,500 |
| 525211 Psychiatric Services | 3,210 | 5,939 | 3,600 | 3,000 | 3,000 | 3,000 |
| 525235 Laboratory Services | 0 | 30 | 0 | 0 | 0 | 0,000 |
| 525320 Food Services | 360 | 0 | 144,000 | 113,000 | 113,000 | 113,000 |
| 525330 Transportation Services | 2,384 | 2,697 | 5,500 | 4,500 | 4,500 | 4,500 |
| 525340 Counseling and Mentoring Svcs | 865 | 1,058 | 19,803 | 18,803 | 18,803 | 18,803 |
| 525345 Youth Stipends | 44,107 | 36,081 | 36,000 | 0 | 0 | 0 |
| 525440 Client Assistance | 4,888 | 3,385 | 10,690 | 19,861 | 19,861 | 19,861 |
| 525515 Polygraph Services | 6,592 | 8,890 | 6,000 | 5,500 | 5,500 | 5,500 |
| 525560 Victim Emergency Services | 0 | 0 | 1,778 | 5,000 | 5,000 | 5,000 |
| 525710 Printing Services | 704 | 1,028 | 0 | 0 | 0 | 0 |
| 525715 Advertising | 1,673 | 659 | 730 | 730 | 730 | 730 |
| 525999 Other Contracted Services | 33,250 | 0 | 50,000 | 5,200 | 5,200 | 5,200 |
| Contracted Services Total | 105,449 | 66,067 | 285,801 | 184,094 | 184,094 | 184,094 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 0 | 0 | 0 | 600 | 600 | 600 |
| 526011 Dept Equipment Maintenance | 1,912 | 1,157 | 2,500 | 000 | 000 | 000 |
| 526020 Computer Hardware Maintenance | 45 | 0 | 0 | 0 | 0 | 0 |
| 526021 Computer Software Maintenance | 630 | 840 | 500 | 500 | 500 | 500 |
| 526030 Building Maintenance | 1,054 | 0 | 0 | 0 | 0 | 0 |

| 125 - Juvenile Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 526040 Remodels and Site Improvements | 6,219 | 0 | 0 | 0 | 0 | 0 |
| Repairs and Maintenance Total | 9,860 | 1,997 | 3,000 | 1,100 | 1,100 | 1,100 |
| Rentals | | | | | | |
| 527110 Fleet Leases | 0 | 0 | 0 | 3,324 | 3,324 | 3,324 |
| 527300 Equipment Rental | 104 | 94 | 108 | 108 | 108 | 108 |
| Rentals Total | 104 | 94 | 108 | 3,432 | 3,432 | 3,432 |
| Miscellaneous | | | | | | |
| 529120 Commercial Travel | 1,700 | 0 | 0 | 0 | 0 | 0 |
| 529140 Lodging | 915 | 0 | 0 | 0 | 0 | C |
| 529210 Meetings | 1,972 | 0 | 0 | 0 | 0 | 0 |
| 529220 Conferences | 860 | 0 | 0 | 0 | 0 | 0 |
| 529230 Training | 2,723 | 130 | 300 | 300 | 300 | 300 |
| 529590 Special Programs Other | 83,038 | 55,873 | 58,270 | 77,239 | 77,239 | 77,239 |
| 529640 Victim Restitution | 67,681 | 55,428 | 74,000 | 0 | 0 | (|
| 529860 Permits | 236 | 0 | 200 | 200 | 200 | 200 |
| 529999 Miscellaneous Expense | 250 | 100 | 0 | 0 | 0 | C |
| Miscellaneous Total | 159,376 | 111,532 | 132,770 | 77,739 | 77,739 | 77,739 |
| Materials and Services Total | 416,181 | 290,046 | 597,404 | 443,289 | 443,289 | 443,289 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 29,923 | 34,667 | 38,563 | 27,857 | 27,857 | 27,857 |
| 611230 Courier Allocation | 1,735 | 1,709 | 1,944 | 870 | 870 | 870 |
| 611250 Risk Management Allocation | 3,260 | 2,877 | 3,974 | 2,615 | 2,615 | 2,615 |
| 611255 Benefits Allocation | 8,617 | 7,952 | 8,609 | 5,885 | 5,885 | 5,885 |
| 611260 Human Resources Allocation | 29,645 | 30,374 | 35,080 | 23,773 | 23,773 | 23,773 |
| 611400 Information Tech Allocation | 56,703 | 61,468 | 65,239 | 55,143 | 55,143 | 55,143 |
| 611410 FIMS Allocation | 34,677 | 42,536 | 43,613 | 28,065 | 28,065 | 28,065 |
| 611420 Telecommunications Allocation | 9,086 | 9,717 | 10,049 | 8,562 | 8,562 | 8,562 |
| 611430 Info Tech Direct Charges | 30,327 | 26,890 | 13,243 | 37,726 | 37,726 | 37,726 |
| 611600 Finance Allocation | 38,942 | 37,509 | 43,844 | 34,472 | 34,472 | 34,472 |
| 611800 MCBEE Allocation | 689 | 2,430 | 1,597 | 1,751 | 1,751 | 1,751 |
| 612100 IT Equipment Use Charges | 4,636 | 5,278 | 5,300 | 7,484 | 7,484 | 7,484 |
| 614100 Liability Insurance Allocation | 4,900 | 6,000 | 5,300 | 4,200 | 4,200 | 4,200 |
| 614200 WC Insurance Allocation | 7,100 | 8,100 | 10,300 | 6,300 | 6,300 | 6,300 |
| Administrative Charges Total | 260,240 | 277,507 | 286,655 | 244,703 | 244,703 | 244,703 |
| Transfers Out | | | | | | |
| 561480 Xfer to Capital Impr Projects | 21,959 | 0 | 92,660 | 0 | 0 | 0 |
| 561595 Transfer to Fleet Management | 30,859 | 0 | 0 | 19,243 | 19,243 | 19,243 |
| Transfers Out Total | 52,818 | 0 | 92,660 | 19,243 | 19,243 | 19,243 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 685,274 | 347,637 | 347,637 | 347,637 |
| Contingency Total | 0 | 0 | 685,274 | 347,637 | 347,637 | 347,637 |

| 125 - Juvenile Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|-------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 0 | 513,436 | 513,436 | 513,436 |
| Ending Fund Balance Total | 0 | 0 | 0 | 513,436 | 513,436 | 513,436 |
| Juvenile Grants Total | 3,242,186 | 3,027,953 | 4,681,642 | 3,494,938 | 3,494,938 | 3,494,938 |
| Juvenile Grand Total | 13,031,982 | 12,800,051 | 15,103,136 | 15,727,415 | 15,727,415 | 15,727,415 |

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LEGAL



MISSION STATEMENT

Provide the best possible legal counsel and representation to county officials and agencies in support of their mission to protect and enhance the community; provide a forum for administrative hearings and issue fair and well-reasoned decisions (Legal Counsel's office).

Provide the local legal community and the public with the best available legal resources and research services within the law library's fiscal and physical ability to do so (Law Library).

GOALS AND OBJECTIVES

- Goal 1 Zealously represent the county in contested matters in court or before administrative tribunals, and recommend settlements as appropriate.
 - Objective 1 Reduce potential liabilities through proactive legal advice and trainings.
 - Objective 2 Train and retain competent in-house counsel for quality representation.
- Goal 2 Assist the Board of Commissioners and departments in the development, review, revision and implementation of ordinances, policies, procedures, contracts, and other operative documents.
 - Objective 1 County interests are provided for and protected in legal documents.
 - Objective 2 Legal options are explored and presented to decision makers.
- Goal 3 Provide support to county hearings officers to conduct administrative hearings in a professional manner and issue well-reasoned decisions.
 - Objective 1 Decisions are issued in a timely manner that can withstand appellate review.
- Goal 4 Work to enhance the sharing of resources and explore cooperative arrangements for county law library services.
 - Objective 1 Maintain maximum public accessibility to legal resources within legislative and budgetary constraints.

DEPARTMENT OVERVIEW

The department is comprised of two programs: the Legal Counsel's office and the Law Library. The Legal Counsel program has two sections: legal services and hearings officers. Legal Counsel serves as the exclusive civil lawyers and counselors for Marion County, the Board of Commissioners, other county elected officials, officers, employees, and volunteer boards and commissions. Legal services are provided to county service districts and the Marion County Housing Authority through intergovernmental agreements. The Law Library is a service authorized by state statute and funded by library fees paid by litigants and collected by the court clerk.

| Legal | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
|------------------------------|--------------------|--------------------|--------------------|---------------------|---------|
| RESOURCES | | | | | |
| Charges for Services | 470,396 | 473,405 | 409,060 | 431,329 | 5.4% |
| Admin Cost Recovery | 1,189,040 | 1,255,519 | 1,515,352 | 1,606,093 | 6.0% |
| Interest | 3,753 | 5,869 | 1,300 | 8,246 | 534.3% |
| Other Revenues | 1,042 | 666 | 200 | 0 | -100.0% |
| General Fund Transfers | 0 | 5,137 | 0 | 0 | n.a. |
| Net Working Capital | 456,797 | 546,042 | 667,918 | 705,022 | 5.6% |
| TOTAL RESOURCES | 2,121,028 | 2,286,639 | 2,593,830 | 2,750,690 | 6.0% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 866,461 | 912,211 | 995,724 | 1,033,713 | 3.8% |
| Fringe Benefits | 437,678 | 442,957 | 531,942 | 584,489 | 9.9% |
| Total Personnel Services | 1,304,138 | 1,355,168 | 1,527,666 | 1,618,202 | 5.9% |
| Materials and Services | | | | | |
| Supplies | 29,135 | 22,386 | 34,100 | 28,675 | -15.9% |
| Materials | 2,004 | 1,451 | 9,000 | 4,700 | -47.8% |
| Communications | 4,012 | 4,558 | 6,365 | 6,530 | 2.6% |
| Utilities | 6,848 | 7,258 | 7,250 | 7,947 | 9.6% |
| Contracted Services | 16,577 | 24,063 | 112,293 | 110,601 | -1.5% |
| Repairs and Maintenance | 1,451 | 732 | 1,600 | 1,100 | -31.3% |
| Rentals | 56,087 | 57,452 | 61,398 | 60,288 | -1.8% |
| Miscellaneous | 13,326 | 11,521 | 22,200 | 18,000 | -18.9% |
| Total Materials and Services | 129,439 | 129,421 | 254,206 | 237,841 | -6.4% |
| Administrative Charges | 141,408 | 141,274 | 150,265 | 163,559 | 8.8% |
| Transfers Out | 0 | 8,151 | 0 | 0 | n.a. |
| Contingency | 0 | 0 | 27,989 | 28,074 | 0.3% |
| Ending Fund Balance | 0 | 0 | 633,704 | 703,014 | 10.9% |
| TOTAL REQUIREMENTS | 1,574,986 | 1,634,014 | 2,593,830 | 2,750,690 | 6.0% |
| FTE | 10.80 | 10.40 | 11.80 | 11.80 | 0.0% |
| | | | | | |

RESOURCE AND REQUIREMENT SUMMARY

| |] | FUNDS | | | |
|--------------------------|--------------------|--------------------|--------------------|---------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 260 Law Library | 775,854 | 866,940 | 941,578 | 1,013,497 | 36.8% |
| FND 580 Central Services | 1,345,174 | 1,419,699 | 1,652,252 | 1,737,193 | 63.2% |
| TOTAL RESOURCES | 2,121,028 | 2,286,639 | 2,593,830 | 2,750,690 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 260 Law Library | 229,811 | 214,315 | 941,578 | 1,013,497 | 36.8% |
| FND 580 Central Services | 1,345,174 | 1,419,699 | 1,652,252 | 1,737,193 | 63.2% |
| TOTAL REQUIREMENTS | 1,574,985 | 1,634,014 | 2,593,830 | 2,750,690 | 100.0% |

| PROGRAMS | | | | | | | |
|--------------------|--------------------|--------------------|--------------------|---------------------|-------|--|--|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % | | |
| RESOURCES | | | | | | | |
| Legal Counsel | 1,345,160 | 1,419,699 | 1,652,252 | 1,737,193 | 5.1% | | |
| Law Library | 775,868 | 866,940 | 941,578 | 1,013,497 | 7.6% | | |
| TOTAL RESOURCES | 2,121,028 | 2,286,639 | 2,593,830 | 2,750,690 | 6.0% | | |
| REQUIREMENTS | | | | | | | |
| Legal Counsel | 1,345,174 | 1,419,699 | 1,652,252 | 1,737,193 | 5.1% | | |
| Law Library | 229,811 | 214,315 | 941,578 | 1,013,497 | 7.6% | | |
| TOTAL REQUIREMENTS | 1,574,985 | 1,634,014 | 2,593,830 | 2,750,690 | 6.0% | | |

Legal Counsel Program

- Provide legal advice on specific matters, policy issues and emerging legal issues.
- Represent the county in negotiations, meetings and third-party matters.
- Prosecute and defend county decisions and actions in all courts and administrative forums.
- Retain and manage all outside legal counsel representing the county, exclusive of Workers' Compensation counsel.
- Support and maintain the county's hearings officers section.
- Inform members of the public and other government units on how county processes work.

| | 110 | ogram Summa | l y | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Legal | | | | Program: | Legal Counsel |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 156,134 | 159,043 | 136,900 | 131,100 | -4.2% |
| Admin Cost Recovery | 1,189,040 | 1,255,519 | 1,515,352 | 1,606,093 | 6.0% |
| General Fund Transfers | 0 | 5,137 | 0 | 0 | n.a. |
| Net Working Capital | (14) | 0 | 0 | 0 | n.a. |
| TOTAL RESOURCES | 1,345,160 | 1,419,699 | 1,652,252 | 1,737,193 | 5.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,172,802 | 1,243,962 | 1,366,714 | 1,443,901 | 5.6% |
| Materials and Services | 57,917 | 60,624 | 161,351 | 157,819 | -2.2% |
| Administrative Charges | 114,455 | 115,113 | 124,187 | 135,473 | 9.1% |
| TOTAL REQUIREMENTS | 1,345,174 | 1,419,699 | 1,652,252 | 1,737,193 | 5.1% |
| FTE | 9.00 | 9.00 | 10.00 | 10.00 | 0.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Legal Counsel | |
|--|-------|
| Position Title | FTE |
| County Counsel | 1.00 |
| Hearings Officer Sr | 1.00 |
| Legal Counsel-Asst | 2.00 |
| Legal Counsel-Asst Sr | 3.00 |
| Legal Department Specialist (Confidential) | 2.00 |
| Paralegal | 1.00 |
| Program Legal Counsel FTE Total: | 10.00 |

• FTE does not include .14 in temporary positions.

Legal Counsel Program Budget Justification

RESOURCES

Legal Counsel program is funded from a combination of Charges for Services and Administrative Cost Recovery.

REQUIREMENTS

Personnel services are status quo with increases attributed to cost of living, step and fringe benefit cost increases. No significant changes in Materials and Services. Administrative Charges are allocated to programs in conformity with an overall county cost allocation plan.

Law Library Program

• The law library serves the legal community, the courts, and the public.

| Program Summary | | | | | | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|--|--|
| Legal | | | | Program | n: Law Library | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % | | |
| RESOURCES | | | | | | | |
| Charges for Services | 314,262 | 314,362 | 272,160 | 300,229 | 10.3% | | |
| Interest | 3,753 | 5,869 | 1,300 | 8,246 | 534.3% | | |
| Other Revenues | 1,042 | 666 | 200 | 0 | -100.0% | | |
| Net Working Capital | 456,811 | 546,042 | 667,918 | 705,022 | 5.6% | | |
| TOTAL RESOURCES | 775,868 | 866,940 | 941,578 | 1,013,497 | 7.6% | | |
| REQUIREMENTS | | | | | | | |
| Personnel Services | 131,336 | 111,206 | 160,952 | 174,301 | 8.3% | | |
| Materials and Services | 71,522 | 68,797 | 92,855 | 80,022 | -13.8% | | |
| Administrative Charges | 26,953 | 26,161 | 26,078 | 28,086 | 7.7% | | |
| Transfers Out | 0 | 8,151 | 0 | 0 | n.a. | | |
| Contingency | 0 | 0 | 27,989 | 28,074 | 0.3% | | |
| Ending Fund Balance | 0 | 0 | 633,704 | 703,014 | 10.9% | | |
| TOTAL REQUIREMENTS | 229,811 | 214,315 | 941,578 | 1,013,497 | 7.6% | | |
| FTE | 1.80 | 1.40 | 1.80 | 1.80 | 0.0% | | |

FTE By Position Title By Program

| Program: Law Library | |
|--------------------------------|------|
| Position Title | FTE |
| Law Librarian | 1.00 |
| Library Assistant | 0.80 |
| Program Law Library FTE Total: | 1.80 |

• FTE does not include budgeted 0.10 temp positions.

Law Library Program Budget Justification

RESOURCES

Funding for law libraries is a general appropriation to the state's Judicial Department to be distributed to the counties. Marion County law library revenue is as projected.

REQUIREMENTS

Personnel services are status quo with normal increases attributed to cost of living, step and fringe benefit cost increases. No significant changes in Materials and Services. Administrative Charges are allocated to programs in conformity with an overall county cost allocation plan.

KEY DEPARTMENT ACCOMPLISHMENTS

- Assisted in the review of proposals received to establish the first Marion County Veterans Service Office (VSO) and drafted the contract for services for the entity awarded the contract to provide VSO services on behalf of Marion County.
- Currently representing the county in multiple forums in litigation before Marion County Circuit Court and the federal U.S. District Court, and obtained two voluntary and three court ordered dismissals.
- Advised the Surveyor regarding the county's property line adjustment process as it refers to the Surveyor's approval of county and city plats.
- Advised county departments on issues involving taxation and the sale of real and personal property.
- Drafted, reviewed or revised numerous ordinances, policies or other contracts for county departments and agencies.
- Worked closely with Business Services on several complex personnel and employment matters including labor negotiations and arbitrations.
- Provided legal advice on revisions of county policy including public records requests.
- Advised the Board of Commissioners and Planning on numerous issues, including the mass gathering and solar arrays ordinances, and proposed subdivisions.
- Appeals heard by the Hearings Officer increased significantly over last year, and included two cable regulatory appeals, which were the first of their kind heard by Marion County.
- Increased the library's catalog records from 3,091 (since end of April 2017) to 4,510 as of February 2018 (about a 50% increase).

KEY INDICATORS

1: Tort Claim Notices

Definition and Purpose

Torts are claims for money damages for injuries or wrongs alleged to have been caused by the county, its officers, employees, or agents. A claimant must give notice of the intent to file a civil lawsuit on the tort claim within 180 days of the date of the perceived injury. County Legal Counsel is the legal representative for the county in these matters.

Significance

Responding to tort claim notices is representative of the civil litigation defense services provided to all departments. In addition to defending the county in court, this service supports overall operational efficiency and quality of government services in that investigation of and response to tort claims may help identify needed changes in programs, policies, or procedures. This supports Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability.

Data Units Fiscal Year

Number of tort claim notices received per fiscal year. Does not include number of claims received by Risk Management and settled or denied without litigation.

| FY 14-15 Actual | FY 15-16 Actual | FY 15-16 Actual FY 16-17 Actual FY 1 Esti | | FY 18-19 Estimate |
|-----------------|-----------------|--|----|----------------------|
| 28 | 30 | 32 | 30 | 35 |

Explanation of Trends and Changes

The number of tort claim notices has increased over the last fiscal year. While many claims lack merit and are successfully defended, all take time and resources to evaluate and respond appropriately. As in previous years, the majority of claims come from law enforcement activities or persons held in the jail. The jail claims include allegations regarding medical care and conditions of confinement. Some of the other tort claims included claims of incorrect tax assessment and accident claims alleging issues with traffic signals as contributing factors.

2: Hearings Officer Cases

Definition and Purpose

The hearings officers hold public hearings on a variety of applications and complaints, taking testimony and evidence from applicants, owners, complainants, law enforcement, staff, witnesses, or other affected parties. The decisions or recommendations issued are impartial, supported by written findings thoughtfully applying the law or criteria to the facts of the case for rulings that are supportable on review or appeal.

Significance

Use of the hearings officers for land use hearings creates efficiencies in processing applications under Oregon's complex land use regulations while balancing appropriate uses necessary for economic growth and development with protections of farm, forest and natural resources. The number of land use cases submitted to the county is indicative of economic activity in the county and supports Goal #4, Economic Development; Demonstrate a supportive attitude toward employers, businesses, and property owners that promotes economic development and high standards of livability in Marion County. The number of dog hearings and tow hearings held by the hearings officer are also tracked as a part of this indicator. Dog hearings include complaints of dangerous dogs, dog bites, no license, dogs running at large or in livestock, excessive barking, etc. Administrative dog hearings are an efficient way to handle complaints that are not directly witnessed by a dog control officer. Vehicle tows by law enforcement can result from driving under the influence, no license or insurance, hazard or abandoned vehicles, etc.

Data Units Fiscal Year

Cases submitted to county hearings officers per fiscal year. Figures are reported by type of case. Other includes miscellaneous cases under a variety of laws and ordinances; e.g., vested rights, nuisance abatement, acceleration of tax redemption period, and housing authority exclusions.

Land Use

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 11 | 9 | 11 | 12 | 15 |

Dog

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 42 | 59 | 60 | 60 | 55 |

Vehicle Tows

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 4 | 1 | 3 | 4 | 3 |

Other

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 1 | 2 | 2 | 2 | 3 |

Explanation of Trends and Changes

Cases before the hearings officer have increased significantly during the past five years. In the past year approximately 20% of hearings involved land use, and those cases were split between applications related to housing opportunities and applications related to businesses. Dog hearings continue to be a significant portion of the case load, and are an important venue for resolving community safety and welfare issues ranging from running at large to serious dog bites. Other hearings so far this year include tow, cable, and tax hearings.

| Resources by Fund Detail | | | | | | | | | |
|------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|--|--|--|
| 260 - Law Library | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | | |
| Charges for Services | | | | | | | | | |
| 341060 Law Library Fees | 314,262 | 314,262 | 272,160 | 299,056 | 299,056 | 299,056 | | | |
| 341430 Copy Machine Fees | 0 | 100 | 0 | 1,173 | 1,173 | 1,173 | | | |
| Charges for Services Total | 314,262 | 314,362 | 272,160 | 300,229 | 300,229 | 300,229 | | | |
| Interest | | | | | | | | | |
| 361000 Investment Earnings | 3,753 | 5,869 | 1,300 | 8,246 | 8,246 | 8,246 | | | |
| Interest Total | 3,753 | 5,869 | 1,300 | 8,246 | 8,246 | 8,246 | | | |
| Other Revenues | | | | | | | | | |
| 371000 Miscellaneous Income | 1,042 | 647 | 200 | 0 | 0 | C | | | |
| 372000 Over and Short | 0 | 18 | 0 | 0 | 0 | C | | | |
| Other Revenues Total | 1,042 | 666 | 200 | 0 | 0 | 0 | | | |
| Net Working Capital | | | | | | | | | |
| 392000 Net Working Capital Unrestr | 456,797 | 546,042 | 667,918 | 705,022 | 705,022 | 705,022 | | | |
| Net Working Capital Total | 456,797 | 546,042 | 667,918 | 705,022 | 705,022 | 705,022 | | | |
| Law Library Total | 775,854 | 866,940 | 941,578 | 1,013,497 | 1,013,497 | 1,013,497 | | | |
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | | |
| Charges for Services | | | | | | | | | |
| 341170 Witness Fees | 0 | 70 | 0 | 0 | 0 | C | | | |
| 341430 Copy Machine Fees | 0 | 10 | 0 | 0 | 0 | C | | | |
| 341690 Attorney Fees | 156,134 | 158,963 | 136,900 | 131,100 | 131,100 | 131,100 | | | |
| Charges for Services Total | 156,134 | 159,043 | 136,900 | 131,100 | 131,100 | 131,100 | | | |
| Admin Cost Recovery | | | | | | | | | |
| 411300 Legal Services Allocation | 1,189,040 | 1,255,519 | 1,515,352 | 1,606,093 | 1,606,093 | 1,606,093 | | | |
| Admin Cost Recovery Total | 1,189,040 | 1,255,519 | 1,515,352 | 1,606,093 | 1,606,093 | 1,606,093 | | | |
| General Fund Transfers | | | | | | | | | |
| 381100 Transfer from General Fund | 0 | 5,137 | 0 | 0 | 0 | C | | | |
| General Fund Transfers Total | 0 | 5,137 | 0 | 0 | 0 | 0 | | | |
| Central Services Total | 1,345,174 | 1,419,699 | 1,652,252 | 1,737,193 | 1,737,193 | 1,737,193 | | | |
| Legal Grand Total | 2,121,028 | 2,286,639 | 2,593,830 | 2,750,690 | 2,750,690 | 2,750,690 | | | |

| 260 - Law Library | Actual | Actual | Budget | Proposed | Approved | Adopted |
|--|----------|----------|----------|------------|------------|----------|
| | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | FY 18-19 | FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 73,335 | 68,829 | 92,237 | 100,230 | 100,230 | 100,230 |
| 511120 Temporary Wages | 272 | 528 | 3,357 | 3,407 | 3,407 | 3,407 |
| 511130 Vacation Pay | 3,145 | 472 | 0 | 0 | 0 | (|
| 511140 Sick Pay | 782 | 148 | 0 | 0 | 0 | (|
| 511150 Holiday Pay | 3,490 | 2,359 | 0 | 0 | 0 | (|
| Salaries and Wages Total | 81,024 | 72,335 | 95,594 | 103,637 | 103,637 | 103,637 |
| Fringe Benefits | | | | | | |
| 512110 PERS | 14,891 | 12,808 | 17,801 | 19,345 | 19,345 | 19,345 |
| 512120 401K | 1,456 | 1,541 | 1,635 | 1,768 | 1,768 | 1,768 |
| 512130 PERS Debt Service | 2,136 | 1,773 | 4,612 | 6,014 | 6,014 | 6,014 |
| 512200 FICA | 6,080 | 5,431 | 7,253 | 7,827 | 7,827 | 7,827 |
| 512310 Medical Insurance | 22,435 | 15,038 | 30,192 | 31,392 | 31,392 | 31,392 |
| 512320 Dental Insurance | 2,353 | 1,554 | 3,000 | 3,120 | 3,120 | 3,120 |
| 512330 Group Term Life Insurance | 137 | 113 | 124 | 190 | 190 | 190 |
| 512340 Long Term Disability Insurance | 346 | 234 | 279 | 425 | 425 | 425 |
| 512400 Unemployment Insurance | 323 | 270 | 341 | 371 | 371 | 371 |
| 512520 Workers Comp Insurance | 50 | 39 | 54 | 78 | 78 | 78 |
| 512600 Wellness Program | 61 | 40 | 40 | 80 | 80 | 80 |
| 512610 Employee Assistance Program | 44 | 29 | 27 | 54 | 54 | 54 |
| Fringe Benefits Total | 50,312 | 38,870 | 65,358 | 70,664 | 70,664 | 70,664 |
| Personnel Services Total | 131,336 | 111,206 | 160,952 | 174,301 | 174,301 | 174,301 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 580 | 277 | 1,500 | 1,000 | 1,000 | 1,000 |
| 521190 Publications | 20,121 | 18,428 | 25,000 | 22,000 | 22,000 | 22,000 |
| Supplies Total | 20,700 | 18,705 | 26,500 | 23,000 | 23,000 | 23,000 |
| Materials | 20,700 | 10,700 | 20,000 | 20,000 | 20,000 | 20,000 |
| | 0 | 0 | 1 000 | 500 | 500 | 500 |
| 522150 Small Office Equipment 522180 Software | 0 | 0 | 1,000 | 500 200 | 500 200 | 500 |
| | 0 | 0 | 1,000 | 200 | 700 | 200 |
| Materials Total | 0 | 0 | 1,000 | 700 | 700 | 700 |
| Communications | | | | | | |
| 523020 Phone and Communication Svcs | 2,325 | 2,339 | 3,000 | 3,000 | 3,000 | 3,000 |
| 523040 Data Connections | 0 | 0 | 700 | 200 | 200 | 200 |
| 523050 Postage | 0 | 0 | 100 | 0 | 0 | (|
| 523090 Long Distance Charges | 0 | 5 | 200 | 50 | 50 | 50 |
| Communications Total | 2,325 | 2,343 | 4,000 | 3,250 | 3,250 | 3,250 |
| Utilities | | | | | | |
| 524090 Garbage Disposal and Recycling | 0 | 0 | 0 | 100 | 100 | 100 |
| Utilities Total | 0 | 0 | 0 | 100 | 100 | 100 |

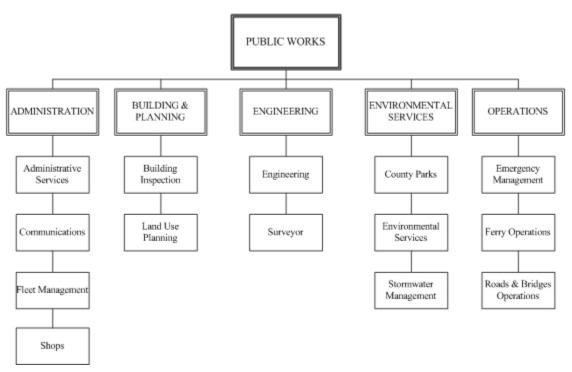
| 260 - Law Library | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Contracted Services | | | | | | |
| 525450 Subscription Services | 7,613 | 6,654 | 8,129 | 6,777 | 6,777 | 6,777 |
| Contracted Services Total | 7,613 | 6,654 | 8,129 | 6,777 | 6,777 | 6,77 |
| Repairs and Maintenance | | | | | | |
| 526021 Computer Software Maintenance | 0 | 0 | 200 | 200 | 200 | 200 |
| 526030 Building Maintenance | 640 | 422 | 1,000 | 500 | 500 | 500 |
| Repairs and Maintenance Total | 640 | 422 | 1,200 | 700 | 700 | 700 |
| Rentals | | | | | | |
| 527210 Building Rental Private | 38,811 | 40,025 | 41,026 | 41,795 | 41,795 | 41,79 |
| 527300 Equipment Rental | 1,176 | 560 | 2,500 | 1,000 | 1,000 | 1,00 |
| Rentals Total | 39,987 | 40,586 | 43,526 | 42,795 | 42,795 | 42,79 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 0 | 48 | 500 | 200 | 200 | 20 |
| 529120 Commercial Travel | 0 | 0 | 1,000 | 500 | 500 | 50 |
| 529130 Meals | 0 | 0 | 1,000 | 200 | 200 | 20 |
| 529140 Lodging | 123 | 0 | 1,500 | 1,000 | 1,000 | 1,00 |
| 529210 Meetings | 0 | 0 | 1,500 | 100 | 100 | 10 |
| 529220 Conferences | 0 | 0 | 1,500 | 500 | 500 | 50 |
| 529300 Dues and Memberships | 135 | 40 | 1,500 | 200 | 200 | 20 |
| Miscellaneous Total | 258 | 88 | 8,500 | 2,700 | 2,700 | 2,700 |
| Materials and Services Total | 71,522 | 68,797 | 92,855 | 80,022 | 80,022 | 80,02 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 2,318 | 2,383 | 2,656 | 2,828 | 2,828 | 2,82 |
| 611220 Custodial Allocation | 6,953 | 7,306 | 7,906 | 8,236 | 8,236 | 8,23 |
| 611230 Courier Allocation | 115 | 108 | 100 | 83 | 83 | 8. |
| 611250 Risk Management Allocation | 245 | 204 | 229 | 274 | 274 | 274 |
| 611255 Benefits Allocation | 574 | 502 | 445 | 567 | 567 | 56 |
| 611260 Human Resources Allocation | 1,975 | 1,918 | 1,814 | 2,290 | 2,290 | 2,29 |
| 611300 Legal Services Allocation | 4,573 | 5,906 | 4,771 | 6,447 | 6,447 | 6,44 |
| 611410 FIMS Allocation | 3,210 | 3,221 | 3,923 | 3,014 | 3,014 | 3,014 |
| 611600 Finance Allocation | 6,027 | 3,429 | 3,191 | 3,059 | 3,059 | 3,05 |
| 611800 MCBEE Allocation | 63 | 184 | 143 | 188 | 188 | 18 |
| 614100 Liability Insurance Allocation | 500 | 600 | 500 | 700 | 700 | 70 |
| 614200 WC Insurance Allocation | 400 | 400 | 400 | 400 | 400 | 40 |
| Administrative Charges Total | 26,953 | 26,161 | 26,078 | 28,086 | 28,086 | 28,08 |
| Transfers Out | | | | | | |
| 561480 Xfer to Capital Impr Projects | 0 | 8,151 | 0 | 0 | 0 | (|
| Transfers Out Total | 0 | 8,151 | 0 | 0 | 0 | |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 27,989 | 28,074 | 28,074 | 28,074 |
| Contingency Total | 0 | 0 | 27,989 | 28,074 | 28,074 | 28,074 |

| 260 - Law Library | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 633,704 | 703,014 | 703,014 | 703,014 |
| Ending Fund Balance Total | 0 | 0 | 633,704 | 703,014 | 703,014 | 703,014 |
| Law Library Total | 229,811 | 214,315 | 941,578 | 1,013,497 | 1,013,497 | 1,013,497 |
| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 637,977 | 649,239 | 858,575 | 901,553 | 901,553 | 901,553 |
| 511120 Temporary Wages | 6,799 | 31,953 | 8,547 | 8,528 | 8,528 | 8,528 |
| 511130 Vacation Pay | 46,609 | 64,358 | 0 | 0 | 0 | 0 |
| 511140 Sick Pay | 32,532 | 28,447 | 0 | 0 | 0 | 0 |
| 511150 Holiday Pay | 30,395 | 32,884 | 0 | 0 | 0 | 0 |
| 511160 Comp Time Pay | 241 | 1,192 | 0 | 0 | 0 | 0 |
| 511210 Compensation Credits | 27,612 | 28,912 | 29,528 | 19,635 | 19,635 | 19,635 |
| 511280 Cell Phone Pay | 857 | 1,083 | 1,080 | 360 | 360 | 360 |
| 511290 Health Insurance Waiver Pay | 2,415 | 1,807 | 2,400 | 0 | 0 | 0 |
| Salaries and Wages Total | 785,437 | 839,876 | 900,130 | 930,076 | 930,076 | 930,076 |
| Fringe Benefits | | | | | | |
| 512110 PERS | 126,229 | 133,828 | 171,867 | 177,789 | 177,789 | 177,789 |
| 512120 401K | 23,781 | 25,001 | 27,099 | 27,587 | 27,587 | 27,587 |
| 512130 PERS Debt Service | 38,975 | 38,277 | 44,526 | 55,272 | 55,272 | 55,272 |
| 512200 FICA | 59,874 | 62,907 | 68,211 | 70,651 | 70,651 | 70,651 |
| 512310 Medical Insurance | 117,202 | 123,351 | 132,090 | 156,960 | 156,960 | 156,960 |
| 512320 Dental Insurance | 12,050 | 12,025 | 13,175 | 15,600 | 15,600 | 15,600 |
| 512330 Group Term Life Insurance | 1,390 | 1,447 | 1,631 | 1,705 | 1,705 | 1,705 |
| 512340 Long Term Disability Insurance | 3,133 | 2,579 | 3,660 | 3,823 | 3,823 | 3,823 |
| 512400 Unemployment Insurance | 3,193 | 3,150 | 3,295 | 3,408 | 3,408 | 3,408 |
| 512520 Workers Comp Insurance | 269 | 250 | 360 | 360 | 360 | 360 |
| 512600 Wellness Program | 361 | 358 | 400 | 400 | 400 | 400 |
| 512610 Employee Assistance Program | 259 | 262 | 270 | 270 | 270 | 270 |
| 512700 County HSA Contributions | 650 | 650 | 0 | 0 | 0 | 0 |
| Fringe Benefits Total | 387,365 | 404,086 | 466,584 | 513,825 | 513,825 | 513,825 |
| Personnel Services Total | 1,172,802 | 1,243,962 | 1,366,714 | 1,443,901 | 1,443,901 | 1,443,901 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 2,767 | 2,638 | 2,500 | 2,600 | 2,600 | 2,600 |
| 521070 Departmental Supplies | 0 | 2 | 100 | 75 | 75 | 75 |
| 521190 Publications | 5,667 | 1,042 | 5,000 | 3,000 | 3,000 | 3,000 |
| Supplies Total | 8,434 | 3,682 | 7,600 | 5,675 | 5,675 | 5,675 |
| Materials | | | | | | |
| 522150 Small Office Equipment | 2,004 | 675 | 7,000 | 3,000 | 3,000 | 3,000 |
| 522170 Computers Non Capital | 0 | 776 | 0 | 0 | 0 | 0 |

| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 522180 Software | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| Materials Total | 2,004 | 1,451 | 8,000 | 4,000 | 4,000 | 4,000 |
| Communications | | | | | | |
| 523020 Phone and Communication Svcs | 0 | 0 | 50 | 50 | 50 | 50 |
| 523030 Fax | (33) | (12) | 0 | 0 | 0 | (|
| 523040 Data Connections | 1,017 | 1,440 | 1,440 | 1,440 | 1,440 | 1,440 |
| 523050 Postage | 39 | 104 | 175 | 250 | 250 | 250 |
| 523060 Cellular Phones | 598 | 620 | 600 | 1,440 | 1,440 | 1,440 |
| 523090 Long Distance Charges | 66 | 62 | 100 | 100 | 100 | 100 |
| Communications Total | 1,687 | 2,215 | 2,365 | 3,280 | 3,280 | 3,280 |
| Utilities | | | | | | |
| 524010 Electricity | 5,961 | 6,201 | 6,434 | 7,007 | 7,007 | 7,007 |
| 524020 Street Light Electricity | 0 | 4 | 4 | 4 | 4 | 4 |
| 524040 Natural Gas | 60 | 81 | 57 | 60 | 60 | 60 |
| 524050 Water | 104 | 117 | 118 | 103 | 103 | 103 |
| 524070 Sewer | 173 | 258 | 258 | 286 | 286 | 286 |
| 524090 Garbage Disposal and Recycling | 550 | 596 | 379 | 387 | 387 | 387 |
| Utilities Total | 6,848 | 7,258 | 7,250 | 7,847 | 7,847 | 7,847 |
| Contracted Services | | | | | | |
| 525450 Subscription Services | 8,083 | 16,041 | 13,000 | 13,000 | 13,000 | 13,000 |
| 525510 Legal Services | (400) | 1 | 89,464 | 88,899 | 88,899 | 88,899 |
| 525540 Witnesses | 45 | 210 | 200 | 250 | 250 | 250 |
| 525541 Witness Mileage Reimbursement | 13 | 39 | 200 | 250 | 250 | 250 |
| 525710 Printing Services | 62 | 8 | 100 | 150 | 150 | 150 |
| 525735 Mail Services | 961 | 1,111 | 1,100 | 1,200 | 1,200 | 1,200 |
| 525740 Document Disposal Services | 200 | 0 | 100 | 75 | 75 | 75 |
| Contracted Services Total | 8,964 | 17,409 | 104,164 | 103,824 | 103,824 | 103,824 |
| Repairs and Maintenance | | | | | | |
| 526030 Building Maintenance | 812 | 311 | 400 | 400 | 400 | 400 |
| Repairs and Maintenance Total | 812 | 311 | 400 | 400 | 400 | 400 |
| Rentals | | | | | | |
| 527100 Vehicle Rental | 0 | 0 | 300 | 200 | 200 | 200 |
| 527120 Motor Pool Mileage | 356 | 272 | 200 | 350 | 350 | 350 |
| 527130 Parking | 148 | 136 | 150 | 150 | 150 | 150 |
| 527210 Building Rental Private | 3,425 | 3,533 | 3,621 | 3,689 | 3,689 | 3,689 |
| 527240 Condo Assn Assessments | 7,361 | 7,119 | 7,801 | 7,304 | 7,304 | 7,304 |
| 527300 Equipment Rental | 4,808 | 5,806 | 5,800 | 5,800 | 5,800 | 5,800 |
| Rentals Total | 16,100 | 16,866 | 17,872 | 17,493 | 17,493 | 17,493 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 2,676 | 1,669 | 2,500 | 3,000 | 3,000 | 3,000 |
| 529120 Commercial Travel | 0 | 0 | 500 | 500 | 500 | 500 |
| 529130 Meals | 175 | 263 | 400 | 400 | 400 | 400 |

| 580 - Central Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 529140 Lodging | 1,369 | 1,889 | 2,500 | 3,000 | 3,000 | 3,000 |
| 529210 Meetings | 230 | 136 | 200 | 200 | 200 | 200 |
| 529220 Conferences | 3,638 | 2,933 | 3,200 | 3,200 | 3,200 | 3,200 |
| 529250 Tuition Reimbursement | 649 | 0 | 0 | 0 | 0 | C |
| 529300 Dues and Memberships | 4,332 | 4,542 | 4,400 | 5,000 | 5,000 | 5,000 |
| Miscellaneous Total | 13,069 | 11,432 | 13,700 | 15,300 | 15,300 | 15,300 |
| Materials and Services Total | 57,917 | 60,624 | 161,351 | 157,819 | 157,819 | 157,819 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 10,985 | 12,339 | 13,753 | 15,839 | 15,839 | 15,839 |
| 611210 Facilities Mgt Allocation | 14,002 | 13,819 | 15,568 | 15,322 | 15,322 | 15,322 |
| 611220 Custodial Allocation | 10,807 | 11,223 | 12,178 | 12,712 | 12,712 | 12,712 |
| 611230 Courier Allocation | 546 | 500 | 573 | 419 | 419 | 419 |
| 611250 Risk Management Allocation | 1,874 | 1,557 | 1,832 | 2,023 | 2,023 | 2,023 |
| 611255 Benefits Allocation | 2,710 | 2,327 | 2,537 | 2,833 | 2,833 | 2,833 |
| 611260 Human Resources Allocation | 9,323 | 8,889 | 10,336 | 11,442 | 11,442 | 11,442 |
| 611400 Information Tech Allocation | 26,747 | 24,552 | 27,035 | 29,533 | 29,533 | 29,533 |
| 611410 FIMS Allocation | 14,410 | 17,343 | 17,665 | 17,580 | 17,580 | 17,580 |
| 611420 Telecommunications Allocation | 4,100 | 2,959 | 2,529 | 2,469 | 2,469 | 2,469 |
| 611600 Finance Allocation | 8,977 | 8,160 | 9,551 | 11,599 | 11,599 | 11,599 |
| 611800 MCBEE Allocation | 294 | 1,020 | 667 | 1,128 | 1,128 | 1,128 |
| 612100 IT Equipment Use Charges | 2,180 | 2,025 | 2,063 | 3,674 | 3,674 | 3,674 |
| 614100 Liability Insurance Allocation | 4,200 | 5,100 | 4,600 | 5,600 | 5,600 | 5,600 |
| 614200 WC Insurance Allocation | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 |
| Administrative Charges Total | 114,455 | 115,113 | 124,187 | 135,473 | 135,473 | 135,473 |
| Central Services Total | 1,345,174 | 1,419,699 | 1,652,252 | 1,737,193 | 1,737,193 | 1,737,193 |
| Legal Grand Total | 1,574,985 | 1,634,014 | 2,593,830 | 2,750,690 | 2,750,690 | 2,750,690 |

PUBLIC WORKS



MISSION STATEMENT

Utilize available resources as efficiently as possible and provide superior customer service that is attentive and engaging and shows the customer they are the reason we are here.

GOALS AND OBJECTIVES

Goal 1 Provide consistent and timely service to all customers, internal and external.

- Objective 1 Update customer service surveys and survey methods; submit to customer advisory team annually; analyze results and prepare reports.Objective 2 Provide training to staff during safety meetings on the department's mission, vision and
- Objective 2 Provide training to staff during safety meetings on the department's mission, vision and strategic values.
- Objective 3 Provide immediate zoning review of building permits.
- Objective 4 Continue to streamline the multi-divisional review process for citizens for building permits, roadway improvements, survey plats, septic issues, etc.
- Objective 5 Maintain a turnaround time of ten days or less for the review of plans that are not complex.
- Objective 6 Increase the number of structural permits that are reviewed at the counter.
- Objective 7 Have sanitarian services available at all times at the permit counter subject to current funding levels.

- Goal 2 Enhance departmental communication and information flow; improve public information and external communication.
 - Objective 1 Continue to communicate during monthly safety meetings and Unit 2 meetings, maintain department Intranet and Internet websites, and publish the department newsletter on a quarterly basis.
 - Objective 2 Utilize the web and social media to inform customers of department activities.
 - Objective 3 Review management priorities regularly through staff meetings, revise as necessary, and communicate these priorities and encourage feedback from all parties concerned.
- Goal 3 Review operational needs and resources over a rolling ten-year period.
 - Objective 1 Annual review of optimal organizational size and needed skill levels.
 - Objective 2 Train and/or recruit as necessary, balancing staffing needs with the need to retain qualified employees and budget constraints.
 - Objective 3 Coordinate with Business Services any remodeling or new construction of facilities for operational efficiency, equipment use and better security.
- Goal 4 Increase and pursue additional funding sources and continue to educate employees and citizens regarding departmental funding sources.
 - Objective 1 Support the proposed federal legislation to make the electrical power produced by the Waste-to-Energy Facility considered as renewable.
 - Objective 2 Prepare an annual review with the board of commissioners covering department projects and status of the road fund.
- Goal 5 Improve overall condition of road surfaces.
 - Objective 1 Increase the number of road miles receiving surface treatments through development and management of a surface management plan that provides the best balance of treatments between chip seals, patching, milling and resurfacing.
- Goal 6 Create a self-sustaining ferry operations program.
 - Objective 1 Review the ferry program in total including the operational needs of both ferries, the ridership of each, and the fees necessary to be self-sustaining.
 - Objective 2 Review operating schedules and hours to best serve the communities.
- Goal 7 Maintain a high level of recycling in the county for a cleaner environment.
 - Objective 1 Continue the focus of reducing the amount of mercury disposed in the waste stream in order to further reduce toxic metals at the Waste-to-Energy Facility (WTEF).
 - Objective 2 Increase the annual countywide waste recovery rate.
 - Objective 3 Reduce the amount of yard waste disposed of in the waste stream.
 - Objective 4 Continually review emissions from the WTEF and reduce whenever feasible.
 - Objective 5 Develop a plan to manage Oregon Department of Environmental Quality requirements while increasing the recycling rate.
- Goal 8 Continue toward a more paperless environment with increased access to records and information.
 - Objective 1 Archive files to county LaserFiche program, convert all paper documents to LaserFiche and begin scanning current files for electronic access.

Goal 9 Complete state-mandated tasks.

- Objective 1 Continue coordination with individual smaller cities on new 2030 forecasts to update comprehensive plans, justify proposals for Urban Growth Boundary amendments and meet future 20-year planning horizons.
- Objective 2 Prepare a master plan for Emergency Management that sets short and long term operational goals.
- Goal 10 Continue to streamline the review process for citizens with other agencies/departments on building permits, roadway improvements, survey plats, septic issues, survey reviews, etc.
 - Objective 1 Issue land use decisions within 30 days or less in at least 90% of cases.
 - Objective 2 Review survey fees for adequacy and review funding mechanism for all personnel.

DEPARTMENT OVERVIEW

The Public Works Department is comprised of fourteen programs that provide a variety of services from road maintenance and solid waste management to issuing building permits and providing the safest and best maintained transportation system possible with the resources available.

The department provides for the designing of new facilities (roads, bridges, etc.); maintaining county paved and gravel roads, bridges and drainage systems and operation of two ferries; responding to emergency conditions; providing parks services; contracting service district operations; managing solid waste and recycling services and education; stormwater management; issuing building permits and providing inspections; and performing countywide planning functions. These activities are managed by the Engineering, Operations, Environmental Services, and Building and Planning divisions of Public Works.

The Administration Division provides the necessary support to implement contracts and to provide financial services, county pool car services, county fleet operations, facility support, management of four service districts and one lighting district and provision of the administrative work of the department.

| RESOU | RCE AND H | REQUIRE | MENT SUN | AMARY | |
|------------------------------|--------------------|--------------------|--------------------|---------------------|---------|
| Public Works | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Taxes | 347,208 | 374,695 | 350,000 | 400,000 | 14.3% |
| Licenses and Permits | 3,347,617 | 3,217,722 | 2,780,000 | 3,237,450 | 16.5% |
| Intergovernmental Federal | 3,543,205 | 2,314,989 | 5,415,072 | 6,018,909 | 11.2% |
| Intergovernmental State | 20,598,113 | 21,168,624 | 21,160,000 | 26,183,250 | 23.7% |
| Charges for Services | 23,950,958 | 28,686,954 | 31,174,653 | 32,426,083 | 4.0% |
| Fines and Forfeitures | 11 | 7,223 | 5,000 | 15,000 | 200.0% |
| Interest | 246,606 | 322,739 | 212,520 | 346,726 | 63.1% |
| Other Revenues | 112,013 | 145,063 | 110,468 | 114,338 | 3.5% |
| General Fund Transfers | 553,455 | 569,991 | 1,050,982 | 1,160,560 | 10.4% |
| Other Fund Transfers | 479,740 | 434,618 | 554,849 | 697,289 | 25.7% |
| Settlements | 8,980 | 89,189 | 25,000 | 0 | -100.0% |
| Net Working Capital | 44,458,446 | 42,488,853 | 44,721,404 | 44,505,194 | -0.5% |
| TOTAL RESOURCES | 97,646,351 | 99,820,661 | 107,559,948 | 115,104,799 | 7.0% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 10,586,448 | 11,013,261 | 12,850,244 | 13,953,397 | 8.6% |
| Fringe Benefits | 5,977,152 | 6,016,609 | 7,396,896 | 8,234,543 | 11.3% |
| Total Personnel Services | 16,563,600 | 17,029,870 | 20,247,140 | 22,187,940 | 9.6% |
| Materials and Services | | | | | |
| Supplies | 961,810 | 1,006,633 | 1,336,959 | 784,103 | -41.4% |
| Materials | 3,177,122 | 3,018,976 | 3,843,791 | 4,508,238 | 17.3% |
| Communications | 93,064 | 193,476 | 547,280 | 285,929 | -47.8% |
| Utilities | 286,885 | 311,629 | 378,270 | 367,721 | -2.8% |
| Contracted Services | 16,137,308 | 17,692,925 | 20,969,272 | 21,926,686 | 4.6% |
| Repairs and Maintenance | 899,155 | 1,031,198 | 1,070,695 | 1,074,248 | 0.3% |
| Rentals | 595,286 | 573,200 | 645,211 | 611,697 | -5.2% |
| Insurance | 42,272 | 50,023 | 32,500 | 34,500 | 6.2% |
| Miscellaneous | 376,502 | 618,788 | 592,137 | 584,305 | -1.3% |
| Total Materials and Services | 22,569,404 | 24,496,848 | 29,416,115 | 30,177,427 | 2.6% |
| Administrative Charges | 4,115,590 | 4,329,639 | 4,609,813 | 4,867,450 | 5.6% |
| Capital Outlay | 9,300,232 | 9,100,439 | 14,547,220 | 17,011,560 | 16.9% |
| Debt Service Principal | 85,000 | 85,000 | 85,000 | 85,000 | 0.0% |
| Debt Service Interest | 3,672 | 5,206 | 6,630 | 5,525 | -16.7% |
| Special Payments | 2,500,000 | 0 | 0 | 0 | n.a. |
| Transfers Out | 20,000 | 52,255 | 51,000 | 34,700 | -32.0% |
| Contingency | 0 | 0 | 4,769,467 | 7,524,270 | 57.8% |
| Ending Fund Balance | 0 | 0 | 33,827,563 | 33,210,927 | -1.8% |
| TOTAL REQUIREMENTS | 55,157,498 | 55,099,257 | 107,559,948 | 115,104,799 | 7.0% |
| FTE | 202.40 | 202.00 | 207.00 | 223.00 | 7.7% |
| | | | | | |

| |] | FUNDS | | | |
|--------------------------------|--------------------|--------------------|--------------------|---------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 130 Public Works | 52,773,597 | 53,815,141 | 57,054,156 | 60,355,707 | 52.4% |
| FND 305 Land Use Planning | 869,331 | 827,914 | 1,066,518 | 1,094,488 | 1.0% |
| FND 310 Parks | 725,367 | 866,059 | 970,218 | 1,024,815 | 0.9% |
| FND 320 Surveyor | 2,134,551 | 2,362,574 | 2,494,096 | 2,841,274 | 2.5% |
| FND 330 Building Inspection | 4,547,071 | 5,265,763 | 5,322,300 | 6,059,892 | 5.3% |
| FND 510 Environmental Services | 30,040,727 | 31,820,697 | 35,210,884 | 37,890,465 | 32.9% |
| FND 515 Stormwater Management | 899,736 | 1,397,326 | 1,750,954 | 2,060,279 | 1.8% |
| FND 595 Fleet Management | 5,655,972 | 3,465,186 | 3,690,822 | 3,777,879 | 3.3% |
| TOTAL RESOURCES | 97,646,351 | 99,820,661 | 107,559,948 | 115,104,799 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 130 Public Works | 26,773,254 | 27,368,042 | 57,054,156 | 60,355,707 | 52.4% |
| FND 305 Land Use Planning | 869,331 | 827,914 | 1,066,518 | 1,094,488 | 1.0% |
| FND 310 Parks | 372,127 | 432,621 | 970,218 | 1,024,815 | 0.9% |
| FND 320 Surveyor | 507,115 | 534,437 | 2,494,096 | 2,841,274 | 2.5% |
| FND 330 Building Inspection | 2,291,670 | 2,528,463 | 5,322,300 | 6,059,892 | 5.3% |
| FND 510 Environmental Services | 19,757,734 | 21,010,893 | 35,210,884 | 37,890,465 | 32.9% |
| FND 515 Stormwater Management | 406,405 | 618,294 | 1,750,954 | 2,060,279 | 1.8% |
| FND 595 Fleet Management | 4,179,863 | 1,778,593 | 3,690,822 | 3,777,879 | 3.3% |
| TOTAL REQUIREMENTS | 55,157,498 | 55,099,257 | 107,559,948 | 115,104,799 | 100.0% |

| | PROGRAMS | | | | |
|------------------------------|--------------------|--------------------|--------------------|---------------------|--------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Roads and Bridges Operations | 1,815,642 | 1,006,265 | 11,749,075 | 13,503,687 | 14.9% |
| Emergency Management | 280,299 | 398,916 | 1,084,183 | 740,822 | -31.7% |
| Ferry Operations | 804,368 | 909,183 | 1,753,325 | 2,200,495 | 25.5% |
| PW Administrative Services | 44,997,514 | 46,981,524 | 21,820,068 | 19,538,558 | -10.5% |
| Shops | 1,110,458 | 1,136,639 | 4,542,685 | 3,931,049 | -13.5% |
| Communications | 38,530 | 61,219 | 1,086,257 | 1,078,885 | -0.7% |
| Fleet Management | 5,655,972 | 3,465,186 | 3,690,822 | 3,777,879 | 2.4% |
| Environmental Services | 30,040,727 | 31,820,697 | 35,210,884 | 37,890,465 | 7.6% |
| Stormwater Management | 899,736 | 1,397,326 | 1,750,954 | 2,060,279 | 17.7% |
| County Parks | 725,367 | 866,059 | 970,218 | 1,024,815 | 5.6% |
| Engineering | 3,726,784 | 3,321,395 | 15,018,563 | 19,362,211 | 28.9% |
| Surveyor | 2,134,551 | 2,362,574 | 2,494,096 | 2,841,274 | 13.9% |
| Land Use Planning | 869,331 | 827,914 | 1,066,518 | 1,094,488 | 2.6% |
| Building Inspection | 4,547,071 | 5,265,763 | 5,322,300 | 6,059,892 | 13.9% |
| TOTAL RESOURCES | 97,646,351 | 99,820,661 | 107,559,948 | 115,104,799 | 7.0% |
| REQUIREMENTS | | | | | |
| Roads and Bridges Operations | 9,354,822 | 9,608,452 | 11,749,075 | 13,503,687 | 14.9% |
| Emergency Management | 539,351 | 690,670 | 1,084,183 | 740,822 | -31.7% |
| Ferry Operations | 964,049 | 1,053,539 | 1,753,325 | 2,200,495 | 25.5% |
| PW Administrative Services | 3,597,496 | 2,582,781 | 21,820,068 | 19,538,558 | -10.5% |
| Shops | 2,919,553 | 2,972,896 | 4,542,685 | 3,931,049 | -13.5% |
| Communications | 355,033 | 451,710 | 1,086,257 | 1,078,885 | -0.7% |
| Fleet Management | 4,179,863 | 1,778,593 | 3,690,822 | 3,777,879 | 2.4% |
| Environmental Services | 19,757,734 | 21,010,893 | 35,210,884 | 37,890,465 | 7.6% |
| Stormwater Management | 406,405 | 618,294 | 1,750,954 | 2,060,279 | 17.7% |
| County Parks | 372,127 | 432,621 | 970,218 | 1,024,815 | 5.6% |
| Engineering | 9,042,949 | 10,007,993 | 15,018,563 | 19,362,211 | 28.9% |
| Surveyor | 507,115 | 534,437 | 2,494,096 | 2,841,274 | 13.9% |
| Land Use Planning | 869,331 | 827,914 | 1,066,518 | 1,094,488 | 2.6% |
| Building Inspection | 2,291,670 | 2,528,463 | 5,322,300 | 6,059,892 | 13.9% |
| TOTAL REQUIREMENTS | 55,157,498 | 55,099,257 | 107,559,948 | 115,104,799 | 7.0% |
| IOTAL REQUIREMENTS | 55,157,490 | 55,099,257 | 107,559,940 | 115,104,799 | |

Roads and Bridges Operations Program

- Performs general maintenance on county paved and gravel roads.
- Performs traffic signing and pavement markings.
- Performs bridge and drainage maintenance through bridge rehabilitation and culvert replacement.
- Controls roadside vegetation in accordance with best vegetation management practices.
- Performs annual chip seal and crack sealing programs.
- Provides emergency road operations covering mild flooding, snow, and ice control.

Program Summary

| Public Works | | | Program | n: Roads and Bridg | ges Operations |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 929,552 | 144,695 | 130,000 | 1,248,000 | 860.0% |
| Intergovernmental State | 462 | 0 | 9,322,726 | 9,908,787 | 6.3% |
| Charges for Services | 869,831 | 733,920 | 512,700 | 525,400 | 2.5% |
| Admin Cost Recovery | 0 | 0 | 0 | 500 | n.a. |
| Fines and Forfeitures | 11 | 7,223 | 5,000 | 15,000 | 200.0% |
| Interest | 133 | 0 | 0 | 0 | n.a. |
| Other Revenues | 6,891 | 33,123 | 8,000 | 6,000 | -25.0% |
| Settlements | 8,763 | 87,304 | 0 | 0 | n.a. |
| Net Working Capital | 0 | 0 | 1,770,649 | 1,800,000 | 1.7% |
| TOTAL RESOURCES | 1,815,642 | 1,006,265 | 11,749,075 | 13,503,687 | 14.9% |
| REQUIREMENTS | | | | | |
| Personnel Services | 5,072,677 | 5,329,186 | 5,714,602 | 6,258,122 | 9.5% |
| Materials and Services | 3,369,317 | 3,309,112 | 4,017,961 | 4,958,306 | 23.4% |
| Administrative Charges | 912,828 | 970,155 | 987,812 | 1,085,159 | 9.9% |
| Capital Outlay | 0 | 0 | 64,700 | 64,400 | -0.5% |
| Transfers Out | 0 | 0 | 0 | 34,700 | n.a. |
| Contingency | 0 | 0 | 964,000 | 1,103,000 | 14.4% |
| TOTAL REQUIREMENTS | 9,354,822 | 9,608,452 | 11,749,075 | 13,503,687 | 14.9% |
| FTE | 61.55 | 62.75 | 60.35 | 65.60 | 8.7% |

FTE By Position Title By Program

| Program: Roads and Bridges Operations | |
|--|-------|
| Position Title | FTE |
| Crew Leader | 6.00 |
| Environmental Specialist | 1.00 |
| Ferry Operator Relief | 4.80 |
| Maintenance Worker | 9.90 |
| Medium Equipment Operator | 36.90 |
| PW Operations Division Mgr | 1.00 |
| Road Operations Supervisor | 6.00 |
| rogram Roads and Bridges Operations FTE Total: | 65.60 |

The count does not include an increase of 2.02 FTE for a total of 15.87 FTE of temporary positions (seasonal) that are budgeted.

FTE Changes

FTE is increasing 5.25 and is inclusive of the following:

(1) Addition - Roads Operations Supervisor - part of decision package - 1.00 FTE

(2) Addition - Medium Equipment Operator - part of decision package - 4.00 FTE

(3) Addition - Maintenance Worker - part of decision package - 2.00 FTE

(4) Addition - Environmental Specialist - part of decision package - 1.00 FTE

(5) Decrease - Safety Specialist and Dispatch Center Coordinator positions are transferred to

Administrative Services to align with supervision - 1.65 FTE

(6) Decrease - Maintenance Workers transferred to Ferry Operations to align with toll taker tasks performed for the ferries - 1.10 FTE

Roads and Bridges Operations Program Budget Justification

RESOURCES

Resources for the Roads and Bridges Operations Program consist of gas tax, Secure Rural Schools revenue, charges for striping services, and general road maintenance services. Intergovernmental Federal revenue increased due to the passage of the FY 2018 Omnibus Bill to re-authorize funding for the Secure Rural Schools of \$839,000 and the reimbursement of \$409,000 from the Federal Land Access Program (FLAP) that will be starting in June of 2019. Intergovernmental State revenue is increasing due to gas tax revenue as a result of the State of Oregon HB2017 transportation bill going into effect. Charges for Services is increasing primarily due to chip sealing the access road to North Marion Transfer Station.

REQUIREMENTS

Personnel Services is increasing due to the following changes:

(1) The request for an additional 8.00 FTE positions as noted above for \$579,000.

(2) Seasonal employees increased as noted above by 2.02 FTE for \$70,000.

(3) Normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefits cost increases.

These increases were offset by the decrease of:

(1) Transfer of a Safety Specialist and a Dispatch Center Coordinator to Administrative Services program for \$129,000.

(2) Transfer of Maintenance Workers from Road and Bridge Operations to Ferry Operations for \$54,000.

Materials and Services is increasing due to increased purchases of liquid asphalt of \$255,000, crushed rock \$142,000, and asphalt concrete \$101,000 in order to complete an additional 10.0 production miles above FY 17-18 chip seal program. A total of 76 miles are planned for FY 18-19. An additional 18.3 miles of roads will be chip sealed under the FLAP with purchases of liquid asphalt \$100,000, crushed rock \$158,000, and transportation services by contractors for rock stock piling \$151,000.

Marion County continues to review and improve our gravel roads maintenance services. In FY 18-19 we will continue to allocate resources to respond more effectively to summer dry season issues such as wash boarding and potholes. Elements include continuing with contracted soil stabilizers on steeper slopes as well as our upgraded water tanker truck that will enhance our ability to reshape and grade dry road surfaces. Capital Outlay for FY 18-19 is for the treatment of concrete bridge decks with a polymer overlay for \$64,400. This is the second year of a seven-year program.

Transfers Out is for the purchase of a vehicle for the newly added Roads Operations Supervisor position.

Emergency Management Program

- Prepares emergency operation plans for the county.
- Prepares and runs disaster exercises.
- Coordinates with other county and state agencies on emergency preparedness.
- Educates the public about emergency preparedness through fairs and other events.
- Sets up the Emergency Operations Center and responds to actual emergencies.

| | Pr | ogram Summai | ry | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| Public Works | | | P | rogram: Emergency | y Management |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 236,485 | 275,571 | 570,212 | 254,787 | -55.3% |
| Intergovernmental State | 0 | 0 | 0 | 336,046 | n.a. |
| Charges for Services | 14,583 | 642 | 6,400 | 0 | -100.0% |
| Other Revenues | 772 | 7,921 | 0 | 5,845 | n.a. |
| General Fund Transfers | 28,460 | 114,782 | 171,525 | 144,144 | -16.0% |
| Net Working Capital | 0 | 0 | 336,046 | 0 | -100.0% |
| TOTAL RESOURCES | 280,299 | 398,916 | 1,084,183 | 740,822 | -31.7% |
| REQUIREMENTS | | | | | |
| Personnel Services | 346,635 | 408,547 | 395,576 | 408,234 | 3.2% |
| Materials and Services | 134,101 | 214,269 | 583,359 | 226,932 | -61.1% |
| Administrative Charges | 53,614 | 61,870 | 63,867 | 60,181 | -5.8% |
| Capital Outlay | 0 | 5,985 | 18,750 | 0 | -100.0% |
| Transfers Out | 5,000 | 0 | 5,000 | 0 | -100.0% |
| Contingency | 0 | 0 | 17,631 | 45,475 | 157.9% |
| TOTAL REQUIREMENTS | 539,351 | 690,670 | 1,084,183 | 740,822 | -31.7% |
| FTE | 4.00 | 4.00 | 3.75 | 3.75 | 0.0% |

FTE By Position Title By Program

| Program: Emergency Management | |
|---|------|
| Position Title | FTE |
| County Emergency Manager | 0.75 |
| Emergency Preparedness Coordinator | 1.00 |
| Program Coordinator 1 | 2.00 |
| Program Emergency Management FTE Total: | 3.75 |

• The count does not include 0.12 FTE for temporary Emergency Preparedness Coordinator.

FTE Changes

FTE remains unchanged.

Emergency Management Program Budget Justification

RESOURCES

Resources for the Emergency Management Program consist primarily of Intergovernmental state revenue that is gas tax revenue. Intergovernmental Federal revenues that consist of the Emergency Management Program Grant, the State Homeland Security Program Grants and the Hazardous Material Emergency Preparedness Grants. Total Intergovernmental Federal revenues decreased as FY 18-19 grants have not been awarded. The General Fund Transfer provides general support for the program.

General Fund Transfers of \$144,144 consists of the following:

(1) Personnel Services costs for Emergency Preparedness Coordinator - \$88,526

(2) Emergency Management Program support - \$55,618

REQUIREMENTS

Personnel Services increased as normal Personnel Services increases attributed to step increases, 1.5% COLA, fringe benefit cost increases, and a temporary employee as mentioned above. This is offset by the Emergency Preparedness Coordinator position being vacant and budgeted at a lower step level than occupied in FY 17-18.

Materials and Services is decreasing due primarily to a reduction of available grants for the contracting of services.

No Capital Outlay is planned for FY 18-19.

Ferry Operations Program

- Maintains and operates ferry boats at two locations on the Willamette River.
- Transports over 300,000 vehicles per year across the Willamette River.

| | Pro | ogram Summai | ŗy | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Public Works | | | | Program: Fei | ry Operations |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 0 | 36,172 | 547,360 | 861,250 | 57.3% |
| Intergovernmental State | 136,741 | 183,553 | 512,465 | 611,845 | 19.4% |
| Charges for Services | 667,013 | 688,968 | 693,500 | 727,400 | 4.9% |
| Other Revenues | 397 | 490 | 0 | 0 | n.a. |
| Settlements | 217 | 0 | 0 | 0 | n.a. |
| TOTAL RESOURCES | 804,368 | 909,183 | 1,753,325 | 2,200,495 | 25.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 659,454 | 684,507 | 709,348 | 785,421 | 10.7% |
| Materials and Services | 186,319 | 213,712 | 221,438 | 193,415 | -12.7% |
| Administrative Charges | 118,276 | 115,251 | 117,289 | 135,309 | 15.4% |
| Capital Outlay | 0 | 40,069 | 561,250 | 898,750 | 60.1% |
| Contingency | 0 | 0 | 144,000 | 187,600 | 30.3% |
| TOTAL REQUIREMENTS | 964,049 | 1,053,539 | 1,753,325 | 2,200,495 | 25.5% |
| FTE | 8.30 | 8.30 | 8.30 | 9.40 | 13.3% |

FTE By Position Title By Program

| Program: Ferry Operations | |
|-------------------------------------|------|
| Position Title | FTE |
| Crew Leader | 1.00 |
| Ferry Operator | 5.00 |
| Ferry Operator Relief | 1.20 |
| Maintenance Worker | 2.10 |
| Medium Equipment Operator | 0.10 |
| Program Ferry Operations FTE Total: | 9.40 |

There are 0.46 temporary FTE not included in the regular FTE count above for a seasonal Toll Taker.

FTE Changes

•

FTE is increasing 1.10 and is inclusive of the following:

(1) Addition - Maintenance Workers - transfer from Road Operations - align personnel to ferry Toll Taker tasks as required -1.10 FTE

Ferry Operations Program Budget Justification

RESOURCES

Resources for the Ferry Program consist of gas tax, toll fees recorded in Charges for Services, and partial reimbursement of net expenses by the Oregon Department of Transportation for the Buena Vista Ferry and from Yamhill County for the Wheatland Ferry. Intergovernmental Federal revenue is increasing as the federal ferry boat grant is funding capital projects for both ferries that include public information signs, parts for the ferries, and improvements at the ferry landings. Charges for Services is increasing as ridership for both ferries has increased and there are no haul outs scheduled for this year.

REQUIREMENTS

Personnel Services is increasing due to the 1.10 FTE mentioned above and normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Material and Services is decreasing \$28,000 primarily due to lower maintenance on the ferries.

Capital Outlay for FY 18-19 consists of the federal ferry boat grants for the following: (1) Buena Vista Ferry - Phase 2 - Install 19 wireless message signs reflecting current operation of ferry - \$280,000

(2) Buena Vista Ferry - Phase 3 - Design and construct east concrete ramp extension - \$187,000

(3) Wheatland Ferry - Phase 1 - Purchase and installation of parts - \$20,000

(4) Wheatland Ferry - Phase 2 - Install 15 wireless message signs reflecting current operation of ferry - \$225,000

(5) Wheatland Ferry - Phase 3 - Construct east and west side ramp extensions - \$186,750

Public Works Administrative Services Program

- Performs all accounting functions and contract processing.
- Provides all clerical support to the department.
- Supports operation of four service districts and one lighting district.
- Provides facility services for all Public Works campuses.
- Coordinates information technology projects for the department.
- Provides countywide dispatching.

Program Summary

| Public Works | | - | Progr | am: PW Administr | ative Services |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 13,570 | 15,388 | 9,500 | 9,500 | 0.0% |
| Intergovernmental State | 19,198,172 | 19,614,691 | 0 | 0 | n.a. |
| Charges for Services | 1,032,310 | 1,048,735 | 666,448 | 801,676 | 20.3% |
| Admin Cost Recovery | 0 | 0 | 0 | (516,500) | n.a. |
| Interest | 144,017 | 196,025 | 119,020 | 183,576 | 54.2% |
| Other Revenues | 102,306 | 102,342 | 102,143 | 102,143 | 0.0% |
| General Fund Transfers | 4,000 | 4,000 | 4,000 | 4,000 | 0.0% |
| Net Working Capital | 24,503,139 | 26,000,343 | 20,918,957 | 18,954,163 | -9.4% |
| TOTAL RESOURCES | 44,997,514 | 46,981,524 | 21,820,068 | 19,538,558 | -10.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,552,504 | 1,593,271 | 1,955,595 | 1,914,899 | -2.1% |
| Materials and Services | 237,507 | 255,214 | 425,425 | 461,409 | 8.5% |
| Administrative Charges | 624,597 | 623,293 | 671,070 | 237,163 | -64.7% |
| Capital Outlay | 1,182,888 | 111,003 | 683,774 | 842,910 | 23.3% |
| Contingency | 0 | 0 | 141,200 | 295,100 | 109.0% |
| Ending Fund Balance | 0 | 0 | 17,943,004 | 15,787,077 | -12.0% |
| TOTAL REQUIREMENTS | 3,597,496 | 2,582,781 | 21,820,068 | 19,538,558 | -10.5% |
| FTE | 21.02 | 22.62 | 21.62 | 20.88 | -3.4% |

FTE By Position Title By Program

| rogram: Public Works Administrative Services | |
|--|------|
| Position Title | FTE |
| Accounting Specialist | 2.00 |
| Administration Division Manager | 1.00 |
| Administrative Assistant (Confidential) (Biling) | 0.69 |
| Administrative Assistant (WC) | 1.00 |
| Contracts Specialist | 1.00 |
| Department Specialist 2 | 2.08 |
| Department Specialist 2 (Bilingual) | 1.00 |
| Department Specialist 3 | 5.00 |
| Department Specialist 4 | 1.00 |

| Program: Public Works Administrative Services | |
|---|-------|
| Position Title | FTE |
| Dispatch Center Coordinator | 1.88 |
| Managerial Accountant | 1.00 |
| Office Manager Sr | 0.69 |
| Program Coordinator 1 | 1.00 |
| Public Works Director | 0.75 |
| Safety Specialist | 0.79 |
| Program PW Administrative Services FTE Total: | 20.88 |

The count does not include 0.50 FTE for a temporary positions that supports safety and administration seasonal workloads.

FTE Changes

Administrative Services Program budget is decreasing 0.74 FTE and is inclusive of the following:

(1) Decrease - Wastewater Operator 1 - transferred to Environmental Services Program to align personnel to supervisor - 2.00 FTE

(2) Decrease - Wastewater Operator 2 - transferred to Environmental Services Program to align personnel to supervisor - 1.00 FTE

(3) Decrease - Management Analyst 1 - transferred to Environmental Services Program to align personnel to business tasks required - 1.00 FTE

(4) Addition - Safety Specialist - transferred from Public Works Road and Bridge Program to align personnel to supervisor - 0.79 FTE

(5) Addition - Administrative personnel reallocated from other programs to align with tasks performed within department - 1.47 FTE

(6) Addition - Program Coordinator 1 - 1.00 FTE

Public Works Administrative Services Program Budget Justification

RESOURCES

The principal revenue decrease for the Administrative Services Program is from Net Working Capital assigned to the program. General Fund dollars are to cover time spent working with cable franchise issues for the county. Charges for Services increased \$135,000 primarily due to system development fees for the Public Works Fund for \$160,000, and services to county departments for \$126,000 due to direct billing rather than allocation of personnel services. This is decreased by services to service districts for \$167,000 due to facilities personnel being transferred to the Environmental Services Fund.

Admin Cost Recovery is a new line item in the budget. In order to provide a more complete accounting of project costs within the Public Works Fund, the department is now using administration charge accounts to allocate the cost of internal labor and equipment usage with matching cost recovery amounts recorded in the originating programs and services. Negative amounts are recorded in the PW Administrative Services program to offset the internal revenues and expenditures, so that this accounting mechanism has a net zero effect on the fund as a whole.

REQUIREMENTS

Personnel Services decreased 0.74 FTE as mentioned above being offset by normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Materials and Services is increasing \$36,000 primarily due to:

(1) Safety program has been transferred to Administration Services Program from the Road and Bridge Program. Safety materials and services have increased the budget in supplies and equipment by \$8,000, vehicle leases increased \$3,000, hazardous waste material disposal for \$4,500, and safety awards for \$5,000.

(2) Phones and data connections increased as remote shops were transferred to facilities administration from road and bridge operations for \$35,000.

(3) Decreases in utilities of \$6,000.

(4) Decrease in other contract services by \$18,000 due primarily to a fuel tank abatement program at the old Aumsville shop being completed in FY 17-18.

Administrative Charges reflect the change in accounting for project costs within the Public Works Fund, as mentioned above. The offset is reflected as a decrease of \$516,500 under Administrative Charges.

Capital Outlay for FY 18-19 includes the following:

(1) Silverton shop - 5 bay garage - \$317,600

(2) Salem campus - stormwater pond upgrade - \$149,600

(3) Salem campus - building 2 & 3 replacement design - \$165,000

(4) Purchase asset management software - \$150,000

(5) Salem campus - electric vehicle charging station - \$30,000

(6) Salem campus - PGE line extension - \$30,710

Shops Program

- Purchases and maintains all heavy equipment for the department.
- Maintains county pool car and light duty fleet, including the Sheriff's Office vehicles.

| | Pre | ogram Summai | ŗy | | |
|-------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Public Works | | | | | Program: Shops |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental State | 198 | 0 | 2,498,504 | 2,831,049 | 13.3% |
| Charges for Services | 1,108,807 | 1,111,456 | 1,185,500 | 585,000 | -50.7% |
| Admin Cost Recovery | 0 | 0 | 0 | 515,000 | n.a. |
| Other Revenues | 1,454 | 182 | 0 | 0 | n.a. |
| Other Fund Transfers | 0 | 25,000 | 0 | 0 | n.a. |
| Net Working Capital | 0 | 0 | 858,681 | 0 | -100.0% |
| TOTAL RESOURCES | 1,110,458 | 1,136,639 | 4,542,685 | 3,931,049 | -13.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,036,294 | 983,368 | 1,148,607 | 1,201,992 | 4.6% |
| Materials and Services | 1,192,632 | 1,211,722 | 1,560,734 | 823,219 | -47.3% |
| Administrative Charges | 198,920 | 191,531 | 194,288 | 700,838 | 260.7% |
| Capital Outlay | 491,707 | 586,275 | 1,344,056 | 918,000 | -31.7% |
| Contingency | 0 | 0 | 295,000 | 287,000 | -2.7% |
| TOTAL REQUIREMENTS | 2,919,553 | 2,972,896 | 4,542,685 | 3,931,049 | -13.5% |
| FTE | 14.00 | 14.00 | 14.00 | 14.00 | 0.0% |

FTE By Position Title By Program

| Program: Shops | |
|--------------------------|-------|
| Position Title | FTE |
| Fleet Shop Supervisor | 1.00 |
| Fleet Specialist | 1.00 |
| Mechanic | 8.00 |
| Mechanic-Sr | 1.00 |
| Parts Clerk | 2.00 |
| Public Works Aide | 1.00 |
| Program Shops FTE Total: | 14.00 |

FTE Changes

FTE remains unchanged.

Shops Program Budget Justification

RESOURCES

Resources for the Shops Program consist of gas tax and Charges for Services provided to customers, primarily other county departments. The decrease in Charges for Services is due to a change in accounting of project costs. See below under Admin Cost recovery comments. Services to other county departments revenue will now reflect only labor and a markup on materials used, with materials used costs charged against inventory. Revenue in prior years included the total cost of materials used.

Admin Cost recovery is a new line item in the budget. In order to provide a more complete accounting of project costs within the Public Works fund, the department is now using admin charge accounts to allocate the cost of internal labor and equipment usage with matching admin cost recovery amounts recorded in the originating programs and services.

REQUIREMENTS

Personnel Services increases are due to normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Materials and Services is decreasing \$738,000 primarily due to the following:

(1) Gasoline usage - \$361,000. Expense now reflects only Public Works usage. Prior years usage was for all departments and was offset by charges for services to other departments.

(2) Diesel usage - \$149,000. Expense now reflects only Public Works usage. Prior years usage was for all departments and was offset by charges for services to other departments.

(3) Parts usage - \$200,000. Expense now reflects only Public Works usage. Prior years usage was for all departments and was offset by charges for services to other departments.

(4) Tire usage - \$65,000. Expense now reflects on Public Works usage. Prior years usage was for all departments and was offset by charges for services to other departments.

Administrative Charges increase of \$505,000 is primarily due to the classification of Public Works internal labor charges of \$485,000 as part of the admin cost recovery accounting methodology referenced above.

Capital Outlay in FY 18-19 consists of the following:

(1) Welding tool - \$6,800

- (2) Variable message board (VMB) on trailers \$46,200
- (3) VMB for pilot vehicles, lifting cranes crew vehicle \$54,600
- (4) Heavy equipment \$694,700
- (5) Vegetation Work Truck -\$55,700
- (6) Fuel tank for Browns Island \$60,000

Communications Program

Program Summary

- Supports all radio communication systems in the county and microwave.
- Erects and maintains radio communication towers.
- Determines line-of-sight clearance for microwave transmitters.
- Installs required radio equipment in county fleet vehicles.

| | E L' | ogram Summa | L Y | | |
|-------------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| Public Works | | | | Program: Co | mmunications |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental State | 0 | 0 | 1,020,357 | 917,279 | -10.1% |
| Charges for Services | 38,530 | 61,219 | 65,900 | 81,500 | 23.7% |
| Admin Cost Recovery | 0 | 0 | 0 | 1,000 | n.a. |
| General Fund Transfers | 0 | 0 | 0 | 79,106 | n.a. |
| TOTAL RESOURCES | 38,530 | 61,219 | 1,086,257 | 1,078,885 | -0.7% |
| REQUIREMENTS | | | | | |
| Personnel Services | 282,707 | 305,264 | 434,898 | 415,931 | -4.4% |
| Materials and Services | 24,059 | 74,421 | 426,360 | 237,795 | -44.2% |
| Administrative Charges | 48,267 | 43,953 | 60,399 | 63,227 | 4.7% |
| Capital Outlay | 0 | 28,071 | 90,600 | 271,732 | 199.9% |
| Contingency | 0 | 0 | 74,000 | 90,200 | 21.9% |
| TOTAL REQUIREMENTS | 355,033 | 451,710 | 1,086,257 | 1,078,885 | -0.7% |
| FTE | 3.00 | 3.00 | 4.25 | 4.25 | 0.0% |
| | | | | | |

FTE By Position Title By Program

| Program: Communications | |
|---|------|
| Position Title | FTE |
| County Emergency Manager | 0.25 |
| Electronics Technician 1 - Communications | 2.00 |
| Electronics Technician 2 - Communications | 1.00 |
| Management Analyst 2 | 1.00 |
| Program Communications FTE Total: | 4.25 |

FTE Changes

FTE remains unchanged.

Communications Program Budget Justification

RESOURCES

Resources for the Communications Program consist of gas tax and services rendered to county departments. Intergovernmental State revenue decreased for the necessary gas tax revenues to cover related expenditures. The increase in Charges for Services is for increased support to add new radios to the Sheriff's Office replacement vehicles. The General Fund transfers increase is for the partial funding of House Mountain radio tower improvements capital project for \$79,106.

REQUIREMENTS

Personnel Services are decreasing due to the retirement of a level 3 employee that offsets normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Materials and Services is decreasing due to the FY 17-18 purchase and replacement of Public Works Fund radios not included in FY 18-19 for \$269,000. This is offset by increases in contract services of \$36,000 for consultants on field studies for tower placement and upgrades, and increases in supplies of \$19,000 and additional equipment of \$21,000.

Capital Outlay consists of the following:

- (1) Purchase UHF P25 repeaters \$191,224
- (2) House Mountain improvements (Decision Package) \$80,508

Fleet Management Program

- Manages the county pool vehicle fleet of 24 vehicles.
- Manages the 266 vehicle consolidated light duty fleet for the county.
- Purchases all light and medium duty vehicles for the county.

Program Summary

| Public Works | | | | Program: Flee | t Management |
|------------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 1,784,130 | 1,903,458 | 1,858,229 | 1,917,561 | 3.2% |
| General Fund Transfers | 0 | 0 | 0 | 57,246 | n.a. |
| Other Fund Transfers | 108,638 | 85,618 | 121,000 | 180,831 | 49.4% |
| Settlements | 0 | 0 | 25,000 | 0 | -100.0% |
| Net Working Capital | 3,763,204 | 1,476,109 | 1,686,593 | 1,622,241 | -3.8% |
| TOTAL RESOURCES | 5,655,972 | 3,465,186 | 3,690,822 | 3,777,879 | 2.4% |
| REQUIREMENTS | | | | | |
| Materials and Services | 418,991 | 466,137 | 530,017 | 495,846 | -6.4% |
| Administrative Charges | 46,510 | 47,231 | 47,652 | 41,783 | -12.3% |
| Capital Outlay | 1,214,362 | 1,265,225 | 1,649,813 | 1,202,518 | -27.1% |
| Special Payments | 2,500,000 | 0 | 0 | 0 | n.a. |
| Contingency | 0 | 0 | 18,780 | 161,556 | 760.3% |
| Ending Fund Balance | 0 | 0 | 1,444,560 | 1,876,176 | 29.9% |
| TOTAL REQUIREMENTS | 4,179,863 | 1,778,593 | 3,690,822 | 3,777,879 | 2.4% |

There are no positions for the selected budget.

FTE Changes

There are no FTE allocated to this program. All services are provided from the Public Works Fund and billed as a public works service in the Materials and Services section of the budget.

Fleet Management Program Budget Justification

RESOURCES

The Fleet Management Program funding comes from the vehicle lease revenues from all departments with light duty fleet vehicles and revenues for use of the pool vehicles. The lease rate for consolidated fleet vehicles is a maintained rate, but all departments need to purchase fuel. The Juvenile Department has requested two vehicles for purchase using General Fund Transfers. Other Fund Transfers include purchase one vehicle for Roads and Bridge Program, one vehicle for the Juvenile Department using a 4E grant, and three vehicles for enhanced public safety services for East Salem Service District (ESSD).

REQUIREMENTS

Materials and Services has increased \$44,000 primarily for vehicle maintenance and radio installation as the fleet is increasing in size.

Capital Outlay in FY 18-19 consists of the following: (1) Replace - 27 light duty fleet vehicles - \$919,441

- (2) Purchase 3 vehicles for Juvenile Department \$76,489
- (3) Purchase 1 vehicle for new Road Ops supervisor position \$34,700
- (4) Purchase 1 vehicle for Community Resource unit \$45,000
- (5) Purchase 3 vehicles for enhanced public safety services to ESSD \$126,888

Environmental Services Program

- Manages waste flow and disposal for Marion County.
- Operates two transfer stations.
- Produces the informational publication "Waste Matters" semi-annually.
- Conducts Master Recycler classes.
- Educates the public about recycling using television, radio, and print advertising.
- Operates the Brown's Island construction demolition debris site.

Public Works Program: Environmental Services FY 16-17 FY 18-19 +/- % FY 15-16 FY 17-18 BUDGET ADOPTED ACTUAL ACTUAL RESOURCES 400,000 14.3% Taxes 347,208 374,695 350,000 Intergovernmental State 0 126,202 0 0 n.a. **Charges for Services** 16,420,303 20,951,676 23,980,754 25,436,414 6.1% Interest 77,733 84,572 70,000 120,000 71.4% Other Revenues 7.7% 558 325 350 1 Net Working Capital 13,195,482 10,282,993 10,809,805 11,933,701 10.4% TOTAL RESOURCES 30,040,727 31,820,697 35,210,884 37,890,465 7.6% REQUIREMENTS **Personnel Services** 2,314,556 2,014,549 2,384,298 2,960,779 24.2% Materials and Services 4.7% 16,057,895 17,490,367 19,708,015 20,631,413 Administrative Charges 1,194,182 1,305,270 1,309,916 1,250,262 -4.6% 110,500 Capital Outlay 102,429 366,900 210,550 -42.6% Debt Service Principal 85,000 85,000 85,000 0.0% 85,000 **Debt Service Interest** 3,672 5,206 6,630 -16.7% 5,525 Contingency 0 0 1,958,519 62.8% 3,188,439 **Ending Fund Balance** 0 0 9,391,606 9,558,497 1.8% **TOTAL REQUIREMENTS** 19,757,734 21,010,893 35,210,884 7.6% 37,890,465 FTE 22.4% 28.65 25.45 25.35 31.03

Program Summary

FTE By Position Title By Program

| Program: Environmental Services | |
|--|------|
| Position Title | FTE |
| Accounting Specialist | 1.00 |
| Administrative Assistant (Confidential) (Biling) | 0.11 |
| Civil Engineering Assoc 2 | 2.00 |
| Crew Leader | 1.00 |
| Department Specialist 2 | 0.65 |
| Dispatch Center Coordinator | 0.04 |
| Environmental Services Division Manager | 1.00 |
| Environmental Services Operations Supervisor | 1.00 |
| Heavy Equipment Operator | 4.00 |

| Position Title | FTE |
|---|-------|
| Maintenance Worker | 3.00 |
| Management Analyst 1 | 1.00 |
| Medium Equipment Operator | 2.00 |
| Office Manager Sr | 0.11 |
| Program Supervisor | 0.50 |
| Public Works Director | 0.25 |
| Safety Specialist | 0.07 |
| Scale Attendant | 6.30 |
| Waste Reduction Coordinator | 1.00 |
| Waste Reduction Coordinator (Bilingual) | 3.00 |
| Wastewater Operator 1 | 2.00 |
| Wastewater Operator 2 | 1.00 |
| ogram Environmental Services FTE Total: | 31.03 |

The above table does not include a 1.00 FTE for budgeted temporary staff.

FTE Changes

FTE is increasing 5.68 FTE and is inclusive of the following changes:

(1) Addition - Management Analyst - transfer from administration accounting based upon tasks expected to be provided - 1.00 FTE

(2) Addition - Wastewater Operators 1 and 2 - transfer from administration facilities - to align personnel with supervisor - 3.00 FTE

(3) Addition - Medium Equipment Operators (MEO) - adjust to business need from Heavy Equipment Operator and Maintenance Worker positions - 2.00 FTE

(4) Addition - Scale attendant - adjust to business need - 2.00 FTE

- (5) Addition Departmental Specialist 2 align personnel with tasks required 0.65 FTE
- (6) Addition Net administrative personnel align personnel with tasks required 0.03 FTE
- (7) Decrease Environmental Specialist transfer to Stormwater Fund 1.00 FTE
- (8) Decrease Heavy Equipment Operator adjust to business need, change to MEO 1.00 FTE

(9) Decrease - Maintenance Worker - adjust to business need, change to MEO - 1.00 FTE

Environmental Services Program Budget Justification

RESOURCES

Resources for the Environmental Services Program consist primarily of tipping fees at each of our two transfer stations, Covanta's energy from waste facility and Brown's Island landfill. Additional revenue includes electrical revenues, metal recovery, and franchise fees. Electrical revenues are projected to increase \$70,000 based on current trends. Metal recovery revenues are increasing \$179,000 based on increased commodity rates for ferrous metals. Tip fees are increasing \$2,459,000 due to increased volume and higher rate composition at Covanta's energy from waste facility. Supplemental waste is increasing \$200,000 as the program was not budgeted in FY 17-18. Charges for Services to service districts and county departments are new as services for Management Analyst and Wastewater Operators that are now in Environmental Services Division will be billed to various departments for their services. These positions previously reported to the Administration Division of the Public Works Fund.

Projected Net Working Capital for FY 17-18 shows a \$1,123,896 increase. This is due to several factors including, record incoming trash volumes at our transfer station sites and the Browns Island landfill; favorable ferrous metal rates; and ash disposal and leachate savings.

REQUIREMENTS

Personnel Services increases are due to the 5.68 FTE increase as mentioned above, and the normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Materials and Services is increasing due to several key factors:

(1) Transfer station contract disposal expenses are budgeted to increase \$2,106,000 due to transferring volume from delivering to Covanta to Marion Resource Recovery Facility (MRRF).
 (2) Leachate disposal is budgeted to increase \$373,000. Plan is to increase disposal by 1,500,000 gallons over FY 17-18 to bring the pond level down.

(3) Services performed by stormwater increased by \$107,000 for the 1.0 FTE Environmental Specialist chargeback.

(4) Public Works services charges increased \$60,000 for administrative support provided by the Public Works Fund.

(5) Other contracted services increased by \$102,000 due to increased volumes for electronics waste, fluorescent tubes, Brown's Island soil covering, and yard waste grinding.

(6) Advertising is increasing by \$92,500 as recycle market is changing and requirements by Senate Bill 263.

(7) Ash hauling services are decreasing by \$218,000 as ash will be diverted from Coffin Butte to the North Marion monofill for regrading during the summer months, saving on disposal and transportation costs.

Capital Outlay for FY 18-19 consists of the following:

(1) Composting bagging machine for Brown's Island - \$30,000

(2) Camera system for Brown's Island scale house - \$12,000

(3) Landfill gas monitor for Brown's Island - \$11,550

(4) Portable water tower for Brown's Island - \$50,000

(5) Chip seal access road to North Marion Transfer Station - \$60,000

(7) Well improvement for Brown's Island - \$23,000

(8) Electrical improvements for Brown's Island - \$24,000

Stormwater Management Program

- Maintains the stormwater system in the unincorporated urban area east of Salem.
- Improves water quality and reduces stormwater runoff by providing sweeping services and cleaning catch basins several times per year, improving detention basins and bioswale infrastructure.
- Provides community education through media outlets, classroom exercises, employee training, brochures, and storm drain stencils.
- Meets minimum stormwater regulatory requirements by the Environmental Protection Agency and the Department of Environmental Quality.

| | | 'Y | ogram Summar | Pro | |
|-----------|-----------------------------|-----------------------------|---------------------|---------------------|--|
| anagement | gram: Stormwater | Pro | | | Public Works |
| +/- % | FY 18-19 ADOPTED | FY 17-18 BUDGET | FY 16-17 ACTUAL | FY 15-16 ACTUAL | |
| | | | | | RESOURCES |
| 14.3% | 1,107,582 | 969,422 | 899,616 | 853,912 | Charges for Services |
| 60.0% | 4,000 | 2,500 | 4,380 | 1,222 | Interest |
| n.a. | 0 | 0 | 0 | 44,602 | Other Fund Transfers |
| 21.8% | 948,697 | 779,032 | 493,331 | 0 | Net Working Capital |
| 17.7% | 2,060,279 | 1,750,954 | 1,397,326 | 899,736 | TOTAL RESOURCES |
| | | | | | REQUIREMENTS |
| 34.9% | 595,771 | 441,758 | 211,025 | 110,919 | Personnel Services |
| -1.9% | 289,922 | 295,468 | 324,094 | 272,786 | Materials and Services |
| 44.4% | 62,314 | 43,155 | 31,066 | 0 | Administrative Charges |
| 38.2% | 208,000 | 150,500 | 27,109 | 22,700 | Capital Outlay |
| -100.0% | 0 | 41,000 | 25,000 | 0 | Transfers Out |
| 57.8% | 106,500 | 67,500 | 0 | 0 | Contingency |
| 12.1% | 797,772 | 711,573 | 0 | 0 | Ending Fund Balance |
| 17.7% | 2,060,279 | 1,750,954 | 618,294 | 406,405 | TOTAL REQUIREMENTS |
| 14.6% | 6.59 | 5.75 | 1.25 | 1.25 | FTE |
| | 797,772 2,060,279 | 711,573 1,750,954 | 0 618,294 | 0 406,405 | Ending Fund Balance TOTAL REQUIREMENTS |

Program Summary

FTE By Position Title By Program

| rogram: Stormwater Management | |
|--|------|
| Position Title | FTE |
| Administrative Assistant (Confidential) (Biling) | 0.03 |
| Crew Leader | 1.00 |
| Dispatch Center Coordinator | 0.01 |
| Environmental Specialist | 2.00 |
| Maintenance Worker | 1.00 |
| Medium Equipment Operator | 2.00 |
| Office Manager Sr | 0.03 |
| Program Supervisor | 0.50 |
| Safety Specialist | 0.02 |
| ogram Stormwater Management FTE Total: | 6.59 |

FTE Changes

FTE is increasing 0.84 and is inclusive of the following:

(1) Addition - Environmental Specialist - transferred from Environmental Service Fund to align with tasks being done - 1.00 FTE

(2) Addition - Administrative personnel - align personnel with tasks required - 0.09 FTE
(3) Decrease - Departmental Specialist 2 - transferred to Administrative Services to align personnel with tasks required - 0.25 FTE

Stormwater Management Program Budget Justification

RESOURCES

Resources for the Stormwater Management Program consist of four main components: East Salem Service District (ESSD) stormwater service fees, charges for services to ESSD, the Public Works Fund, and the Environmental Services Fund. Services to cities are increasing as the City of Salem will be billed for sweeping services through the Stormwater Management Program. Services were previously provided by the Public Works Roads Program. Services to county departments increased for an Environmental Specialist's work that will be billed to the Environmental Services Fund.

REQUIREMENTS

Personnel Services increases are due to the additional 0.84 FTE mentioned above, and normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Materials and Services is increasing \$34,000 due to an increase in supplies of \$6,000, small equipment purchases of \$10,000, computers and software purchases of \$7,000, advertising/community education of \$9,000, and \$26,000 in public works services for equipment rental and administrative personnel. Offsetting these increases will be a decrease in contractor costs for culvert inspection camera work of \$30,000.

Capital Outlay consists of the following:

- (1) Pipe camera system \$100,000
- (2) Eldin Road culvert replacement \$72,000
- (3) Buffalo Drive SE manhole replacement \$31,000
- (4) Wagon Wheel Road culvert replacement \$5,000

Transfers out decreased as there are no planned vehicle purchases for the Stormwater Fund in FY 18-19.

County Parks Program

- Maintains 18 parks.
- Updates and replaces playground equipment.
- Provides the public with clean and safe recreation areas.
- Provides camping at Bear Creek Park.

| | Pro | ogram Summai | ·y | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| Public Works | | | | Program: | County Parks |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 20,250 | 74,551 | 0 | 0 | n.a. |
| Intergovernmental State | 287,393 | 303,803 | 270,000 | 295,000 | 9.3% |
| Charges for Services | 42,280 | 41,380 | 27,000 | 69,000 | 155.6% |
| Interest | 1,174 | 2,699 | 1,300 | 3,250 | 150.0% |
| Other Revenues | 157 | 39 | 0 | 0 | n.a. |
| General Fund Transfers | 164,950 | 88,462 | 238,480 | 229,817 | -3.6% |
| Other Fund Transfers | 2,500 | 0 | 0 | 0 | n.a. |
| Settlements | 0 | 1,885 | 0 | 0 | n.a. |
| Net Working Capital | 206,663 | 353,241 | 433,438 | 427,748 | -1.3% |
| TOTAL RESOURCES | 725,367 | 866,059 | 970,218 | 1,024,815 | 5.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 99,873 | 117,923 | 196,164 | 285,600 | 45.6% |
| Materials and Services | 90,909 | 117,777 | 216,571 | 218,695 | 1.0% |
| Administrative Charges | 25,083 | 25,924 | 31,770 | 39,635 | 24.8% |
| Capital Outlay | 156,262 | 170,996 | 183,000 | 173,700 | -5.1% |
| Contingency | 0 | 0 | 35,050 | 65,000 | 85.4% |
| Ending Fund Balance | 0 | 0 | 307,663 | 242,185 | -21.3% |
| TOTAL REQUIREMENTS | 372,127 | 432,621 | 970,218 | 1,024,815 | 5.6% |
| FTE | 1.00 | 1.00 | 1.00 | 2.06 | 106.0% |

FTE By Position Title By Program

| Program: County Parks | |
|--|------|
| Position Title | FTE |
| Administrative Assistant (Confidential) (Biling) | 0.03 |
| Medium Equipment Operator - Parks | 1.00 |
| Office Manager Sr | 0.03 |
| Program Coordinator 1 | 1.00 |
| Program County Parks FTE Total: | 2.06 |

• There are 3.20 FTE summer temporary Maintenance Workers, an increase of 0.80 FTE from FY 17-18.

FTE Changes

FTE increased 1.06 and is inclusive of the following:

- (1) Addition Medium Equipment Operator Decision Package 1.00 FTE
- (2) Increase Administrative personnel align personnel with tasks required 0.06 FTE

County Parks Program Budget Justification

RESOURCES

Resources for the County Parks Program consist primarily of the state recreational vehicle revenue. The increase is based on the approval of Senate Bill 1514 and is in line with the Oregon Parks and Recreations FY 18-19 projections.

Charges for Services is increasing due to the following:

(1) System development fees \$7,500

(2) Parking permit collections of \$25,000 on the North Fork corridor.

(3) Services to other county departments increased \$10,000, as park employees collect parking permit funds for Public Works Fund.

General Fund Transfers of \$229,817 consists of the following:

(1) Six temporary summer maintenance workers - \$84,504

(2) Scotts Mills picnic shelter (Decision Package) - \$84,997

(3) New position - Medium Equipment Operator - \$55,316

(4) New signs - \$5,000

REQUIREMENTS

Personnel Services increases are due to the additional 0.80 FTE(summer temporaries) above FY 17 -18 levels, the 1.06 FTE increase mention above, and the normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Materials and Services is increasing \$11,000 due to increased materials and supplies of \$6,000 for the additional (0.80 FTE) temporary help, contract services increase for security \$3,400, and advertising for park hosts \$5,000. This is offset by a reduction in building maintenance of \$3,500.

Capital Outlay for FY 18-19 consists of the following:

(1) Purchase spreader - \$6,246

(2) Denny Park Restroom and Utilities - \$82,457

(3) Scotts Mill Picnic Shelter (Decision Package) - \$84,997

Engineering Program

- Provides design services for major projects.
- Performs construction management and project inspection.
- Performs traffic engineering services.
- Carries out long-term transportation planning.
- Provides project survey services.
- Performs drainage modeling and analysis services.
- Operates a road surface management program.

Program Summary

| Public Works | | | | Program | n: Engineering |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Licenses and Permits | 194,402 | 227,294 | 205,000 | 187,450 | -8.6% |
| Intergovernmental Federal | 2,343,348 | 1,768,612 | 4,158,000 | 3,645,372 | -12.3% |
| Intergovernmental State | 975,147 | 940,375 | 7,535,948 | 11,283,244 | 49.7% |
| Charges for Services | 213,852 | 384,941 | 447,000 | 364,250 | -18.5% |
| Other Revenues | 35 | 172 | 0 | 0 | n.a. |
| Other Fund Transfers | 0 | 0 | 109,849 | 192,458 | 75.2% |
| Net Working Capital | 0 | 0 | 2,562,766 | 3,689,437 | 44.0% |
| TOTAL RESOURCES | 3,726,784 | 3,321,395 | 15,018,563 | 19,362,211 | 28.9% |
| REQUIREMENTS | | | | | |
| Personnel Services | 2,211,107 | 2,326,384 | 3,368,205 | 3,755,311 | 11.5% |
| Materials and Services | 237,484 | 473,153 | 963,999 | 1,189,893 | 23.4% |
| Administrative Charges | 458,802 | 463,050 | 507,995 | 546,507 | 7.6% |
| Capital Outlay | 6,120,555 | 6,745,406 | 9,427,577 | 12,199,500 | 29.4% |
| Transfers Out | 15,000 | 0 | 5,000 | 0 | -100.0% |
| Contingency | 0 | 0 | 745,787 | 1,671,000 | 124.1% |
| TOTAL REQUIREMENTS | 9,042,949 | 10,007,993 | 15,018,563 | 19,362,211 | 28.9% |
| FTE | 28.11 | 28.11 | 29.11 | 32.11 | 10.3% |

FTE By Position Title By Program

| Program: Engineering | |
|------------------------------|------|
| Position Title | FTE |
| Civil Engineer | 3.00 |
| Civil Engineering Assoc 1 | 2.00 |
| Civil Engineering Assoc 2 | 5.00 |
| County Surveyor | 0.34 |
| Engineering Division Manager | 1.00 |
| Engineering Tech 1 | 2.00 |
| Engineering Tech 2 | 9.00 |
| Engineering Tech Sr | 2.00 |
| Project Engineer | 5.00 |

| Program: Engineering | |
|--------------------------------|-------|
| Position Title | FTE |
| Right of Way Agent | 0.98 |
| Survey Technician 1 | 1.00 |
| Survey Technician 2 | 0.62 |
| Survey Technician 3 | 0.17 |
| Program Engineering FTE Total: | 32.11 |

The count does not include 2.77 temporary FTE and consists of the following: (1) Five Engineering Technician 1 - 1.43 FTE

(2) One Engineering Technician 2 - 0.50 FTE

(3) One Civil Engineering Associate 1 - 0.34 FTE

(4) One Engineering Technician Senior - 0.50FTE

This is a decrease from FY17-18 of 0.52 FTE. These positions will perform seasonal traffic counting duties and project inspection duties, and assist with field work during peak summer months.

FTE Changes

FTE increases 3.00 and is inclusive for the following:

(1) Addition - Project Engineer - adjust to business need for current project work load - 1.00 FTE

(2) Addition - Civil Engineering Associate 2 adjust to business need for current project work load - 1.00 FTE

(3) Addition - Engineering Tech 2 - adjust to business need for current project work load - 2.00 FTE

(4) Decrease - Engineering Tech Senior - adjust to business need and converted to Engineering Tech 2 position - 1.00 FTE

Engineering Program Budget Justification

RESOURCES

The primary resources for the Engineering Program consists of gas tax, licenses and permit fees, and grants for federally-funded projects. Total Licenses and Permits is decreasing for the county, as third parties are applying for ODOT Continuous Operation Variance Permits directly online and not through the county. Intergovernmental Federal revenues are decreasing as federal funds were exchanged for state funds for the construction of the Jefferson Marion Bridge for \$1,641,000. Intergovernmental State revenues are increasing due the Jefferson Marion Bridge funding exchange and increase in gas tax revenue. Charges for Services is decreasing as work is completing on Delaney Road for the City of Turner and there is no resurfacing for the City of Keizer. Other Fund Transfers increased due to IT Department and Health and Human Services Department contributing to the construction phase of the traffic interconnect project.

REQUIREMENTS

Personnel Services increases are due to the additional 3.00 FTE mentioned above, and the normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Materials and Services increases are due primarily to engineering consulting services for \$200,000 related to traffic studies, and office equipment, field tablets and new computers for new employees \$32,000.

Capital Outlay increased due to the construction phase in capital road construction and bridge projects. Safety improvements for the Oregon Department of Transportation safety program known as All Roads Transportation Safety (ARTS) rumble strip project decreased \$750,000 from FY 17-18 are offset by increase in road resurfacing projects \$1,300,000 and bridge construction of \$2,269,000.

Capital Outlay for FY 18-19 consists of the following: (1) Hayesville Drive at Portland Road to Fuhrer Street - \$284,750 (2) Silverton Road Bridge replacement - \$1,224,000 (3) Jefferson Marion Road Bridge replacement - \$1,666,250 (4) All Roads Transportation Safety (ARTS) transition rumble strip - \$50,000 (5) Lancaster Drive at Macleay Road traffic signal replacement - \$529,000 (6) 45th Avenue NE urban upgrades - \$717,750 (7) Delaney Road transportation enhancement - \$50,000 (8) North Fork corridor safety upgrades - \$20,000 (9) Champoeg Bridge damage repair - \$50,000 (10) Wintercreek Road reconstruction - \$1,215,000 (11) North Fork Road slide repairs - \$33,000 (12) ARTS safety intersections - \$9,000 (13) ARTS safety curve signing - \$10,250 (14) Pavement preservation program - \$4,800,000 (15) Slurry seal program - \$100,000 (16) Bridge deck and pre-chip overlay - \$350,000 (17) Lancaster Drive at Center Street to Monroe Avenue reconstruction - \$12,000 (18) Silverton Road and Hollywood Drive traffic signals - \$9,250 (19) Sidewalk upgrade projects - \$100,000 (20) Center Street north side upgrade - \$30,250 (21) Independence bridge scour repair - \$90,250 (22) Lancaster Drive at Cooley Drive signal replacement - \$19,000 (23) Guardrail improvements - \$50,000 (24) Traffic signal upgrades - \$50,000 (25) Lancaster Road at Auburn Road signal replacement - \$11,250 (26) Cordon Road at Hayesville Drive left turn lane - \$10,500 (27) Cordon Road at Kale Street left turn lane - \$10,500 (28) Cordon Road rumble strips - \$39,500 (29) Traffic signal interconnect and fiber optics- \$658,000

Surveyor Program

- Re-establishes Government Corners.
- Approves and records surveys throughout the county.
- Approves and records partition plats and subdivisions.
- Maintains electronic data files of surveys.
- Performs records management of all prior surveys.

Program Summary

| Public Works | | | | Prog | ram: Surveyor |
|------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 550,869 | 619,047 | 555,300 | 585,300 | 5.4% |
| Interest | 10,198 | 14,432 | 9,000 | 15,000 | 66.7% |
| General Fund Transfers | 102,000 | 101,659 | 101,659 | 101,659 | 0.0% |
| Net Working Capital | 1,471,483 | 1,627,436 | 1,828,137 | 2,139,315 | 17.0% |
| TOTAL RESOURCES | 2,134,551 | 2,362,574 | 2,494,096 | 2,841,274 | 13.9% |
| REQUIREMENTS | | | | | |
| Personnel Services | 408,229 | 424,516 | 446,692 | 439,342 | -1.6% |
| Materials and Services | 38,394 | 47,521 | 50,192 | 44,890 | -10.6% |
| Administrative Charges | 51,162 | 52,600 | 56,742 | 58,999 | 4.0% |
| Capital Outlay | 9,330 | 9,800 | 0 | 0 | n.a. |
| Contingency | 0 | 0 | 49,000 | 50,800 | 3.7% |
| Ending Fund Balance | 0 | 0 | 1,891,470 | 2,247,243 | 18.8% |
| TOTAL REQUIREMENTS | 507,115 | 534,437 | 2,494,096 | 2,841,274 | 13.9% |
| FTE | 4.06 | 4.06 | 4.06 | 4.07 | 0.2% |

FTE By Position Title By Program

| Program: Surveyor | |
|--|------|
| Position Title | FTE |
| Administrative Assistant (Confidential) (Biling) | 0.02 |
| County Surveyor | 0.66 |
| Department Specialist 2 | 0.03 |
| Dispatch Center Coordinator | 0.04 |
| Office Manager Sr | 0.02 |
| Right of Way Agent | 0.02 |
| Safety Specialist | 0.07 |
| Survey Technician 1 | 1.00 |
| Survey Technician 2 | 1.38 |
| Survey Technician 3 | 0.83 |
| Program Surveyor FTE Total: | 4.07 |

FTE Changes

FTE increased 0.01 and is inclusive of the following:

- (1) Addition Administrative personnel align personnel with tasks required 0.15 FTE
- (2) Decrease Departmental Specialist 2 align personnel with tasks required 0.14 FTE

Surveyor Program Budget Justification

RESOURCES

Revenues for the Surveyor Program consist primarily of corner restoration record fees, surveyor fees, and General Fund Transfers. The increase in Charges for Services is due to an increase of \$15,000 in services to county departments and \$15,000 in surveyor fees. The General Fund Transfer is provided to support customer service, records management, and other program functions unrelated to the corner restoration efforts.

REQUIREMENTS

Personnel Services decreased as the retirement of Surveyor Manager offsets the increases in the above mentioned increase of 0.01 FTE, and normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Materials and Services decreased \$5,000 due to reduction in training of \$2,500 and field supplies usage for \$2,000.

No Capital Outlay planned for FY 18-19.

Land Use Planning Program

- Develops and administers a Comprehensive Land Use Plan per ORS 92.197 and 92.215.
- Implements land use regulations for the unincorporated area of Marion County.
- Completes a state-mandated periodic review.

Program Summary

| Public Works | | | | Program: Land | Use Planning |
|------------------------|--------------------|--------------------|--------------------|---------------------|--------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 290,330 | 241,864 | 206,500 | 225,000 | 9.0% |
| Interest | 956 | 962 | 700 | 900 | 28.6% |
| General Fund Transfers | 254,045 | 261,088 | 535,318 | 544,588 | 1.7% |
| Other Fund Transfers | 324,000 | 324,000 | 324,000 | 324,000 | 0.0% |
| Net Working Capital | 0 | 0 | 0 | 0 | n.a. |
| TOTAL RESOURCES | 869,331 | 827,914 | 1,066,518 | 1,094,488 | 2.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 620,197 | 593,245 | 731,783 | 733,433 | 0.2% |
| Materials and Services | 61,198 | 63,915 | 80,815 | 61,476 | -23.9% |
| Administrative Charges | 187,936 | 170,754 | 253,920 | 299,579 | 18.0% |
| TOTAL REQUIREMENTS | 869,331 | 827,914 | 1,066,518 | 1,094,488 | 2.6% |
| FTE | 6.97 | 6.97 | 6.97 | 6.39 | -8.3% |

FTE By Position Title By Program

| Position Title | FTF |
|--|------|
| Administrative Assistant (Confidential) (Biling) | 0.02 |
| Assistant Planner | 1.00 |
| Associate Planner | 2.00 |
| Building and Planning Division Manager | 0.3 |
| Department Specialist 2 | 0.12 |
| Management Analyst 1 | 0.9 |
| Office Manager Sr | 0.02 |
| Principal Planner | 1.00 |
| Senior Planner | 1.00 |
| ogram Land Use Planning FTE Total: | 6.3 |

FTE Changes

FTE decreased 0.58 and is inclusive of the following:

- (1) Addition Administrative Assistant align personnel with tasks required -0.02 FTE
- (2) Decrease Department Specialist 2 align personnel with tasks required 0.52 FTE
- (3) Decrease Office Manager Sr. align personnel with tasks required 0.08 FTE

Land Use Planning Program Budget Justification

RESOURCES

Resources for Land Use Planning consists primarily of planning fees, which are projected to increase in FY 18-19 based on the FY 17-18 trends. Additional resources from the General Fund Transfers and Other Fund Transfers through lottery distribution, aid in supplementing planned expenditures.

REQUIREMENTS

Personnel Services remained stable as the decreases of 0.58 FTE as described above are offset by the normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Material and Services decreased \$13,000 as code enforcement allocation dropped \$4,000 and mailing service decreased \$6,900 as no special mailings are planned in FY 18-19 compared to the solar farm land use code changes in FY 17-18.

Administrative Charges increased primarily due to legal services allocation.

No Capital Outlay is planned for FY 18-19.

Building Inspection Program

- Issues over 7,700 permits annually, depending on economic conditions.
- Provides services to 18 of 20 cities within Marion County.
- Performs 23,000 inspections annually.

Program Summary

| Public Works | | | | Program: Build | ing Inspection |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Licenses and Permits | 3,153,215 | 2,990,428 | 2,575,000 | 3,050,000 | 18.4% |
| Charges for Services | 64,209 | 31 | 0 | 0 | n.a. |
| Interest | 11,172 | 19,669 | 10,000 | 20,000 | 100.0% |
| Other Revenues | 0 | 235 | 0 | 0 | n.a. |
| Net Working Capital | 1,318,475 | 2,255,401 | 2,737,300 | 2,989,892 | 9.2% |
| TOTAL RESOURCES | 4,547,071 | 5,265,763 | 5,322,300 | 6,059,892 | 13.9% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,848,446 | 2,038,084 | 2,319,614 | 2,433,105 | 4.9% |
| Materials and Services | 247,811 | 235,433 | 335,761 | 344,216 | 2.5% |
| Administrative Charges | 195,413 | 227,692 | 263,938 | 286,494 | 8.5% |
| Capital Outlay | 0 | 0 | 6,300 | 21,500 | 241.3% |
| Transfers Out | 0 | 27,255 | 0 | 0 | n.a. |
| Contingency | 0 | 0 | 259,000 | 272,600 | 5.3% |
| Ending Fund Balance | 0 | 0 | 2,137,687 | 2,701,977 | 26.4% |
| TOTAL REQUIREMENTS | 2,291,670 | 2,528,463 | 5,322,300 | 6,059,892 | 13.9% |
| FTE | 20.49 | 20.49 | 22.49 | 22.87 | 1.7% |

FTE By Position Title By Program

| Program: Building Inspection | |
|--|------|
| Position Title | FTE |
| Administrative Assistant (Confidential) (Biling) | 0.10 |
| Assistant Building Official | 1.00 |
| Building and Planning Division Manager | 0.67 |
| Building Inspector 2 | 2.00 |
| Building Plans Examiner 1 | 1.00 |
| Building Plans Examiner 2 | 4.00 |
| Building Plans Examiner Sr | 1.00 |
| Department Specialist 2 | 0.12 |
| Dispatch Center Coordinator | 0.03 |
| Electrical Inspector | 2.00 |
| Office Manager Sr | 0.10 |
| Onsite Wastewater Specialist 2 | 3.00 |
| Permit Specialist | 5.80 |
| Plumbing Inspector | 2.00 |

| Program: Building Inspection | |
|--|-------|
| Position Title | FTE |
| Safety Specialist | 0.05 |
| Program Building Inspection FTE Total: | 22.87 |

The count does not include 0.50 temporary FTE positions and consists of the following:

(1) One onsite Wastewater Specialist 2 - 0.10 FTE

(2) One Permit Specialist - 0.20 FTE

(3) One Building Plans Examiner 1 - 0.20 FTE

FTE Changes

FTE increase of 0.38 and is inclusive of the following:

- (1) Addition Onsite Wastewater Specialist 2 1.00 FTE
- (2) Addition Administrative personnel align personnel with tasks required 0.18 FTE
- (3) Decreased Departmental Specialist 2 align personnel with tasks required 0.80 FTE

Building Inspection Program Budget Justification

RESOURCES

Resources for the Building Inspection Program consist primarily of licenses and permit fees. Requests for permits have increased over the last couple of years, increasing revenue. FY 18-19 revenue is budgeted based on FY 17-18 trends. The subsequent increase in Net Working Capital is the reason for the Interest increase.

REQUIREMENTS

Personnel Services increases are due to net increase of 0.38 FTE mentioned above and normal Personnel Services increases attributed to step increases, 1.5% COLA, and fringe benefit cost increases.

Materials and Services increase of \$8,000 is due to an increase of \$22,000 for computer tablet replacements and \$28,000 in expected Public Works administrative service charges. This is offset by a decrease in other contracted services of \$20,000 for not using the building code department of the State of Oregon, reduced training for certification \$9,500, decrease in publications of \$6,000 due to the new edition of code books that came out in FY 17-18, and reduced equipment and building rentals for \$7,000.

Capital Outlay planned for FY 18-19 includes 3 handheld data collectors for inspection for \$21,500.

KEY DEPARTMENT ACCOMPLISHMENTS

- Planning staff worked with the legislature, planning commission and board of commissioners to adopt standards that would allow urban accessory dwelling units (living spaces placed on a property in conjunction with a residence) in urban growth boundary areas of Marion County outside city limits. This time-intensive project was initiated by the board, in part to provide affordable housing and to complement changes being made by cities in Marion County.
- Completed three roadway improvements: 1) added sidewalks and bike lanes on Delaney Road between 3rd Street and 8th Street in Turner; 2) extended the Silverton Road acceleration lane and created a right turn lane from Cordon Road to Lardon Road; 3) reconstructed the railroad crossing and installed crossing controls on St. Louis Road.
- Building Inspection had 4,567 out of 7,522 building permits applied for online through our Epermitting program and we eliminated the backlog of septic permit applications.
- Fleet services had a successful return on the surplus sale of capital assets (used vehicles), via our auction outlet (GOV DEALS). The county's used equipment sales returned approximately \$146,000 year to date this fiscal year, with an additional estimated \$40,000 by the end of this fiscal year.
- Performed effective traffic management for the 2017 Solar Eclipse event across the county road system.
- Successfully hauled out the Wheatland Ferry for Coast Guard inspection.
- Completed the removal of the unsafe trail structures at Salmon Falls Park and worked with Public Works Engineering and Road Operations divisions to complete the installation of new parking lot at North Fork Park.
- Installation of fee collection stations by Public Works bridge crew and park employees at Bear Creek, North Fork, and Salmon Falls parks, and along the whole North Fork corridor where the new parking permit fee was instituted.
- In December 2017, Environmental Services helped administer two pass-through grants. The first allowed Marion-Polk Food Share to recover 516,158 pounds of food from retail stores within Marion County. The second allowed The Northwest Hub to introduce a bicycle recycling receptacle at SKRTS. From this receptacle, they were able to recover 29,670 pounds of bicycles and bicycle parts. From the material collected, 858 bicycles were reclaimed and of that 524 were made available to low income and homeless people in our area or sold at a lower cost.
- Provided 300 feet of urban storm water channel bank stabilization affecting 11 homes near 45th Avenue NE, Salem and installed 3 conflict manholes relieving persistent localized flooding affecting 20 homes and traffic on 46th Avenue SE, Salem.

KEY INDICATORS

1: Cost per mile for surface treatments on county roads

Definition and Purpose

The cost per mile of surface treatment.

To review annually the cost of surface treatments by treatment type to set up the annual program covering contract and in-house work. For this specific indicator, cost for resurfacing is being used.

Significance

Road fund revenues for general maintenance are not increasing at the same rate as costs for materials, labor, and fuel. As buying power decreases, we cannot afford to do the maintenance and construction work our aging transportation infrastructure needs to counteract accelerating deterioration and to avoid drastically higher reconstruction costs in the future. Although additional revenues have been applied to the resurfacing program over the past year, we continue to fall behind the deterioration curve for our roads and bridges. We are working on a plan to help address this deterioration issue over the near term and hopefully extend positive results well into the future.

This key indicator ties to Marion County Goal #5: Provide a safe, efficient and reliable transportation system and maintain vital infrastructure in the best condition available resources allow.

Data Units Fiscal Year

For a two inch overlay, the industry standard is \$155,000 per mile for 10-15 year life.

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| \$154,675 | \$165,224 | \$161,928 | \$170,000 | \$175,000 |

Explanation of Trends and Changes

The cost for road oil has been on the decline over the past couple years, which has allowed for additional surface treatments, particularly chip seals. The other component involves the timing of the request for bids. Usually a bid earlier in the calendar year will generate lower prices. For this reason, the resurfacing package is to be put out as early in the calendar year as possible, preferably in February, in order to entice the best bids possible.

2: Miles of road resurfaced by treatment type

Definition and Purpose

The number of miles of road receiving some type of treatment each year.

To review the miles of road receiving treatments versus the miles that should receive treatment in order to satisfactorily preserve the entire system, thereby determining the true deficit in treatments. For this indicator specifically, we are tracking the number of miles resurfaced each year. This would compare with an average need of 47 miles each year.

Significance

Public Works maintains 932 miles of roads. Assuming a 20-year life for asphalt overlays, PW should overlay 47 miles per year on average. This has been achieved only a few times in the last 25 years. Chip seals and slurry seals performed at appropriate times can significantly extend the life of an overlay at a much lower cost per mile.

This key indicator ties to Marion County Goal #5: Provide a safe, efficient and reliable transportation system and maintain vital infrastructure in the best condition available resources allow.

Data Units Calendar Year

Asphalt overlay miles per year.

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 10.60 | 21.08 | 17.39 | 24.00 | 30.00 |

Explanation of Trends and Changes

The surface management program strives to put down the best possible treatment on any given road and to get the best value out of each treatment performed. This is balanced between resurfacing and various sealing techniques every year as the pavement condition index is monitored, but funds are still limited so getting the best overall value is very important. The State of Oregon transportation bill passed in 2017 has increased the gas tax revenue available for road resurfacing. The trend in miles being treated, including resurfacing miles, is currently increasing, but will be monitored annually.

3: Pavement Condition Index (PCI)

Definition and Purpose

A measure of the condition of the overall road system infrastructure.

To track the ongoing condition of the infrastructure and use it to target the annual surface treatment program by treatment type.

Significance

An optimum road system's pavement condition should be in the low 80's. As this number drops, the cost of maintenance increases and the types of maintenance available becomes narrower. This index is one of the most important indicators for where our limited resources should be focused. There are many other factors as well, but we start here.

This key indicator ties to Marion County Goal #5: Provide a safe, efficient and reliable transportation system and maintain vital infrastructure in the best condition available resources allow.

Data Units Calendar Year

PCI per year.

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 67 | 67 | 67 | 66 | 66 |

Explanation of Trends and Changes

We have been applying a variety of road treatments with the goal of getting the best value for each treatment applied due in part to the use of our pavement management system. Through these efforts we have been able to effectively stabilize the PCI making the trend for the past several years flat. Through continued close management of the treatments performed, our objective is to return to a PCI in the 70's.

4: Bridge Sufficiency Rating

Definition and Purpose

A measure of the condition of an individual bridge and of the overall bridge system infrastructure.

To track bridge conditions by bridge for determining rehabilitation and replacement time frames and view at a glance the condition of the overall bridge system infrastructure.

Significance

The county's 140 bridges are vital links in the county road system. The Oregon Department of Transportation consultants inspect the bridges every two years and each bridge receives a sufficiency rating between 0-100 based on a number of inspection criteria. Public Works' bridge crew performs general maintenance on our bridges, but few if any bridge replacements or major rehabilitations can be done without federal funds. Under the federal highway bridge program, bridges with sufficiency ratings less than 50 are eligible for replacement; those between 50 and 80 are eligible for rehabilitation. Sufficiency ratings are therefore an indicator of the health of each bridge and the system as a whole, as well as serving as critical benchmarks in determining which projects can compete for the limited available federal funds.

This key indicator ties to Marion County Goal #3: Pursue a safe and secure community by protecting the people, property, and economy of Marion County.

Data Units Fiscal Year

Systemwide Sufficiency Index

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| 74 | 74 | 74 | 74 | 74 |

Explanation of Trends and Changes

The state will continue to systematically inspect the bridges. As additional federal funding becomes available, Public Works will actively pursue a larger piece of the available funds and replace bridges on a strategic basis. Without replacing a bridge or performing significant maintenance, the trend in the index will naturally trend down. We are replacing three bridges over the next several years including the Wipper Road Bridge, the Marion Creek Bridge, and the Pudding River Bridge on Silverton Road, which should have a positive impact on our bridge sufficiency rating.

5: Number of permits issued by type

Definition and Purpose

The number of permits of all types issued by the department. Specifically for this indicator we are focusing on building and motor carrier permits.

To track workload, economic trends, and general activity in the county right-of-way.

Significance

The volumes of various permits we issue reflect economic trends such as housing starts, commercial buildings, other development activity and freight movement.

This key indicator ties to Marion County Goal #2: Provide leadership that addresses the continual growth and increasing diversity of Marion County's population and focuses resources on best meeting the needs of residents and supporting business.

Data Units Calendar Year

Number of permits issued.

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|--------------------|--------------------|--------------------|---------------------|---------------------|
| Building $= 7,230$ | Building $= 7,135$ | Building $= 7,796$ | Building $= 7,950$ | Building $= 8,200$ |
| Motor carrier = | Motor carrier = | Motor carrier = | Motor carrier = | Motor carrier = |
| 23,663 | 23,426 | 21,087 | 21,000 | 21,000 |

Explanation of Trends and Changes

There is an upward trend for building permits over the past couple years indicating some growth in the economy. The economic forecast calls for a continued growth in new construction, which should mean a continued upward trend. Motor carrier permits have been on the rise but projections are flat as online applications reduce the county involvement for permits.

6: Recycling rate

Definition and Purpose

The percentage of solid waste captured in the waste stream and recycled.

To track how much waste is being recycled and use the information to build better programs to increase the rate of capture.

Significance

The Solid Waste Management Plan update, approved by the board of commissioners on January 20, 2010, makes continued progress at waste reduction a high priority. Recycling plays an important role in reducing the tonnage of municipal solid waste incinerated at the Waste-To-Energy Facility in Brooks. Reducing the amount of waste being discarded in the first place is also a key component of the updated plan.

This key indicator ties to Marion County Goal #2: Provide leadership that addresses the continual growth and increasing diversity of Marion County's population and focuses resources on best meeting the needs of residents and supporting business.

Data Units Calendar Year

Marion County's recycling rate.

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 59.7% | 52.0% | 47.4% | 48.0% | 50.0% |

Explanation of Trends and Changes

The recovery rate has generally trended upward over the last several years. Marion County has been a leader in Oregon's recycling rate for many years, which is due to our large focus on program management. Continued improvement in economic growth within Marion County has increased waste generation. Recycling rates continue to increase, but not at the level of total waste generation. The result is a slight decrease in Marion County's overall percentage of recycling. Recycle markets are being impacted by the changes in China, and it can be expected that a decrease in the recycle rate will continue for a couple of years.

7: Volunteer Hours Served

Definition and Purpose

To improve the county's emergency preparedness, we actively work with stakeholders, outside organizations, and volunteers from our community. This indicator will track the annual number of Marion County Emergency Management volunteer hours worked preparing for and assisting during emergencies.

Significance

Volunteer hours reflect the increasing community outreach being done and the subsequent increase in community support. This also reflects the increase in overall preparedness in case of emergencies.

Data Units Calendar Year

Volunteer Hours Served

| CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------------------|--|---|--|
| Community Emergency | Community Emergency | Community Emergency | Community Emergency |
| Response Team - | Response Team - | Response Team - | Response Team - 24,566 hours |
| Medical Reserve | Medical Reserve | Medical Reserve | Medical Reserve |
| hours | hours | hours | Corps - 4,832 hours |
| Amateur Radio Emergency | Amateur Radio emergency | Amateur Radio Emergency | Amateur Radio Emergency |
| Services - 3,440 | Services - 3,509 | Services - 4,210 | Services - 5,052 hours |
| | Community Emergency Response Team - 11,790 hours Medical Reserve Corps - 1,750 hours Amateur Radio Emergency | Community EmergencyCommunity EmergencyResponse Team - 11,790 hoursResponse Team - 17,060 hoursMedical Reserve Corps - 1,750Medical Reserve Corps - 3,356 hoursAmateur Radio EmergencyAmateur Radio emergencyServices - 3,440Services - 3,509 | Community EmergencyCommunity EmergencyCommunity EmergencyResponse Team - 11,790 hoursResponse Team - 17,060 hoursCommunity EmergencyMedical Reserve Corps - 1,750Medical Reserve Corps - 3,356Medical Reserve Corps - 4,027Amateur Radio EmergencyAmateur Radio emergencyAmateur Radio EmergencyServices - 3,440Services - 3,509Services - 4,210 |

Explanation of Trends and Changes

Last year Marion County Emergency Management Program benefited from 23,925 total volunteer hours, compared to 16,980 hours in 2016. Due to increased program focus, this increased number of volunteer hours is expected to continue primarily in the Community Emergency Response Team(CERT).

8: Transfer Station Trends

Definition and Purpose

This indicator will be used to track the level of waste material Marion County handles annually.

Significance

The reviewing of the number of tons, cubic yards and customers is a way to measure overall waste generation handling by our facilities. A high visitation number will assist in defining future waste management goals.

This key indicator ties to Marion County Goal #7: Maintain a high level of recycling in the county for a cleaner environment.

Data Units Calendar Year

Transfer stations number of customers

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 131,576 | 142,141 | 155,164 | 170,680 | 187,748 |
| customers | customers | customers | customers | customers |

Transfer stations tonnage

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 48,040 tons | 56,143 tons | 62,685 tons | 68,954 tons | 75,849 tons |

Brown's Island cubic yards

| CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate | CY 2019 Estimate |
|----------------|----------------|----------------|---------------------|---------------------|
| 50,056 cubic | 52,442 cubic | 63,550 cubic | 69,905 cubic | 76,896 cubic |
| yards | yards | yards | yards | yards |

Explanation of Trends and Changes

Increasing growth in Marion County is increasing waste generation. Forecast is continued growth. Changes in China's waste policies will impact the quantity and quality of waste delivered to our transfer stations.

9: Stormwater community outreach, streets swept and catch basins cleaned

Definition and Purpose

The purpose of this indicator is to track and improve the number of community members in education outreach, the number of street miles swept and the number of catch basins cleaned. This aids in improving water quality and meeting the minimum requirements for the Oregon Department of Environmental Quality.

Significance

Stormwater management will allow for community growth and improved quality of life by reducing stormwater quantity and stormwater pollutants. This will also create a longer lasting public stormwater infrastructure.

This key indicator ties to Marion County Goal #2: Provide leadership that addresses the continual growth and increasing diversity of Marion County's population and focuses resources on best meeting the needs of residents and supporting business.

Data Units Fiscal Year

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| Community | Community | Community | Community | Community |
| webpage visits: | webpage visits: | webpage visits: | webpage visits: | webpage visits: |
| 1,983 | 2,187 | 17,500 | 18,000 | 18,750 |
| Miles swept: | Miles swept: | Miles swept: | Miles swept: | Miles swept: |
| 1,917 | 1,041 | 1,288 | 1,300 | 1,400 |
| Catch basins | Catch basins | Catch basins | Catch basins | Catch bsins |
| cleaned: 653 | cleaned: 900 | cleaned: 1058 | cleaned: 1,060 | cleaned: 1,070 |

Explanation of Trends and Changes

With the start of the new Stormwater Management Program in FY 15-16, all areas of activity for community outreach, street sweeping and catch basin cleaning are expected to increase.

| | Resou | rces by Fu | nd Detail | | | |
|--------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 130 - Public Works | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Licenses and Permits | | | | | | |
| 323020 Construction Plan Reviews | 10,883 | 29,376 | 30,000 | 30,000 | 30,000 | 30,000 |
| 324010 Driveway Permits | 10,329 | 11,522 | 9,000 | 12,000 | 12,000 | 12,000 |
| 324020 Right Of Way Permits | 18,950 | 18,709 | 16,000 | 18,000 | 18,000 | 18,000 |
| 324060 Removal Agreements | 1,560 | 1,877 | 0 | 1,200 | 1,200 | 1,200 |
| 324070 Road Closure Permits | 450 | 750 | 0 | 750 | 750 | 750 |
| 324080 Event and Film Permits | 4,000 | 4,000 | 0 | 2,500 | 2,500 | 2,500 |
| 324090 Sign Permits | 125 | 125 | 0 | 0 | 0 | 0 |
| 324100 Transportation Permits | 1,312 | 1,576 | 2,000 | 500 | 500 | 500 |
| 324110 Single Trip Permits | 23,112 | 27,984 | 25,000 | 25,000 | 25,000 | 25,000 |
| 324120 COVP Transp Permits County | 55,543 | 60,750 | 75,000 | 50,000 | 50,000 | 50,000 |
| 324130 COVP Transp Permits Other | 66,861 | 69,456 | 47,000 | 47,000 | 47,000 | 47,000 |
| 324140 Non COVP State Permits | 1,277 | 1,169 | 1,000 | 500 | 500 | 500 |
| Licenses and Permits Total | 194,402 | 227,294 | 205,000 | 187,450 | 187,450 | 187,450 |
| Intergovernmental Federal | | | | | | |
| 331001 Payment in Lieu of Taxes | 13,570 | 15,388 | 9,500 | 9,500 | 9,500 | 9,500 |
| 331010 Secure Rural Schools Title I | 929,552 | 0 | 0 | 839,000 | 839,000 | 839,000 |
| 331014 US Dept of Agriculture | 0 | 154,077 | 0 | 0 | 0 | 0 |
| 331015 USDA Forest Service | 0 | 144,695 | 130,000 | 0 | 0 | 0 |
| 331030 US Dept of Transportation | 0 | 0 | 360,000 | 409,000 | 409,000 | 409,000 |
| 331211 Oregon State Police | 0 | 23,642 | 57,122 | 13,500 | 13,500 | 13,500 |
| 331212 Oregon Health Authority | 0 | 21,373 | 58,110 | 0 | 0 | 0 |
| 331227 Emergency Management Grant | 230,769 | 156,806 | 179,908 | 160,000 | 160,000 | 160,000 |
| 331228 Oregon Military Department | 0 | 73,750 | 260,072 | 81,287 | 81,287 | 81,287 |
| 331229 Oregon Dept of Transportation | 0 | 1,645,892 | 4,345,360 | 4,473,622 | 4,473,622 | 4,473,622 |
| 331990 Other Federal Revenues | 2,349,064 | 4,815 | 15,000 | 33,000 | 33,000 | 33,000 |
| Intergovernmental Federal Total | 3,522,955 | 2,240,438 | 5,415,072 | 6,018,909 | 6,018,909 | 6,018,909 |
| Intergovernmental State | | | | | | |
| 332013 Gas Tax | 19,198,172 | 19,614,691 | 19,100,000 | 23,244,500 | 23,244,500 | 23,244,500 |
| 332090 ODOT STP Exchange Revenues | 940,000 | 940,000 | 782,000 | 821,000 | 821,000 | 821,000 |
| 332091 Oregon Dept of Transportation | 0 | 0 | 860,000 | 0 | 0 | 00 |
| 332990 Other State Revenues | 172,548 | 183,928 | 148,000 | 1,822,750 | 1,822,750 | 1,822,750 |
| Intergovernmental State Total | 20,310,720 | 20,738,619 | 20,890,000 | 25,888,250 | 25,888,250 | 25,888,250 |
| Charges for Services | | | | | | |
| 341120 Road Vacation Fees | 0 | 0 | 2,500 | 5,000 | 5,000 | 5,000 |
| 341290 Site Plan Review Fees | 1,735 | 2,084 | 1,500 | 7,000 | 7,000 | 7,000 |
| 341430 Copy Machine Fees | 1,755 | 49 | 1,500 | 175 | 175 | 175 |
| 341460 Fax Fees | 2 | 49 | 173 | 173 | 173 | 173 |
| 341520 System Development Charges | 643,539 | 603,042 | 290,000 | 450,000 | 450,000 | 450,000 |
| 341670 Surveyor Fees | 043,339 | 2,500 | 290,000 | 430,000 | 430,000 | 430,000 |
| 341070 Surveyor Fees | 2,763 | 1,294 | 2,500 | 3,400 | 3,400 | 3,400 |
| 342100 Building Rentals | 195,212 | 202,942 | 154,603 | 171,032 | 171,032 | 171,032 |
| 342200 Property Leases | 1,200 | 2,420 | 2,400 | 2,448 | 2,448 | 2,448 |
| 342310 Parking Permits | 0 | 4,300 | 2,400 | 14,250 | 14,250 | 14,250 |

| 130 - Public Works | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Charges for Services | | | | | | |
| 342510 Wheatland Ferry Tolls | 564,404 | 579,841 | 570,000 | 600,000 | 600,000 | 600,000 |
| 342520 Buena Vista Ferry Tolls | 70,504 | 54,474 | 67,000 | 70,000 | 70,000 | 70,000 |
| 344300 Restitution | 221 | 1,468 | 0 | 0 | 0 | 0 |
| 344800 EAIP Reimbursement | 6,400 | 0 | 6,400 | 0 | 0 | 0 |
| 344999 Other Reimbursements | 392,992 | 29,964 | 26,100 | 27,600 | 27,600 | 27,600 |
| 345100 Sale of Capital Assets | 0 | 32,100 | 14,000 | 5,000 | 5,000 | 5,000 |
| 345300 Surplus Property Sales | 70,078 | 1,447 | 0 | 0 | 0 | 0 |
| 345400 Document Fees | 0 | 4 | 10 | 0 | 0 | 0 |
| 347001 PW Services to Counties | 66,425 | 147,241 | 147,500 | 167,500 | 167,500 | 167,500 |
| 347002 PW Services to Cities | 363,077 | 586,241 | 705,600 | 547,800 | 547,800 | 547,800 |
| 347003 PW Services to Svc Districts | 194,393 | 233,255 | 276,950 | 111,500 | 111,500 | 111,500 |
| 347004 PW Services to Other Agencies | 45,094 | 159,261 | 64,800 | 69,000 | 69,000 | 69,000 |
| 347005 PW Services to County Depts | 1,326,686 | 1,385,946 | 1,245,400 | 833,511 | 833,511 | 833,511 |
| Charges for Services Total | 3,944,925 | 4,029,882 | 3,577,448 | 3,085,226 | 3,085,226 | 3,085,226 |
| Fines and Forfeitures | | | | | | |
| 351500 Weighmaster Fines | 11 | 7,223 | 5,000 | 15,000 | 15,000 | 15,000 |
| Fines and Forfeitures Total | 11 | 7,223 | 5,000 | 15,000 | 15,000 | 15,000 |
| Interest | | | | | | |
| 361000 Investment Earnings | 138,678 | 189,173 | 110,650 | 176,200 | 176,200 | 176,200 |
| 364100 Interfund Loan Interest | 5,472 | 6,852 | 8,370 | 7,376 | 7,376 | 7,376 |
| Interest Total | 144,150 | 196,025 | 119,020 | 183,576 | 183,576 | 183,576 |
| Other Revenues | · · · · | , | , | , | , | , |
| 371000 Miscellaneous Income | 8,533 | 33,521 | 8,000 | 6,000 | 6,000 | 6,000 |
| 372000 Over and Short | 406 | 622 | 0 | 0,000 | 0,000 | 0,000 |
| 373100 Special Program Donations | 772 | 7,945 | 0 | 5,845 | 5,845 | 5,845 |
| 374300 Interfund Loan Principal | 102,143 | 102,143 | 102,143 | 102,143 | 102,143 | 102,143 |
| Other Revenues Total | 111,854 | 144,231 | 110,143 | 113,988 | 113,988 | 113,988 |
| General Fund Transfers | , | | | , | , | , |
| 381100 Transfer from General Fund | 32,460 | 118,782 | 175,525 | 227,250 | 227,250 | 227,250 |
| | 32,400 | 118,782 | 175,525 | 227,250 | 227,250 | 227,250 |
| General Fund Transfers Total | 52,400 | 110,702 | 175,545 | 221,230 | 221,230 | 227,230 |
| Other Fund Transfers | | | | | | |
| 381190 Transfer from Health | 0 | 0 | 35,719 | 54,872 | 54,872 | 54,872 |
| 381480 Xfr from Capital Impr Projects | 0 | 0 | 74,130 | 137,586 | 137,586 | 137,586 |
| 381515 Xfr from Stormwater Management | 0 | 25,000 | 0 | 0 | 0 | 0 |
| Other Fund Transfers Total | 0 | 25,000 | 109,849 | 192,458 | 192,458 | 192,458 |
| Settlements | | | | | | |
| 382100 Settlements | 8,980 | 87,304 | 0 | 0 | 0 | 0 |
| Settlements Total | 8,980 | 87,304 | 0 | 0 | 0 | 0 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 24,503,139 | 26,000,343 | 26,447,099 | 24,443,600 | 24,443,600 | 24,443,600 |
| Net Working Capital Total | 24,503,139 | 26,000,343 | 26,447,099 | 24,443,600 | 24,443,600 | 24,443,600 |
| rice it officing cupitur rotur | 52,773,597 | 53,815,141 | 57,054,156 | 60,355,707 | | 60,355,707 |

| 305 - Land Use Planning | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Charges for Services | | | | | | |
| 341140 Planning Fees | 290,330 | 241,864 | 206,500 | 225,000 | 225,000 | 225,000 |
| Charges for Services Total | 290,330 | 241,864 | 206,500 | 225,000 | 225,000 | 225,000 |
| Interest | | | | | | |
| 361000 Investment Earnings | 956 | 962 | 700 | 900 | 900 | 900 |
| Interest Total | 956 | 962 | 700 | 900 | 900 | 900 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 254,045 | 261,088 | 535,318 | 544,588 | 544,588 | 544,588 |
| General Fund Transfers Total | 254,045 | 261,088 | 535,318 | 544,588 | 544,588 | 544,588 |
| Other Fund Transfers | | | | | | |
| 381165 Xfr from Lottery and Econ Dev | 324,000 | 324,000 | 324,000 | 324,000 | 324,000 | 324,000 |
| Other Fund Transfers Total | 324,000 | 324,000 | 324,000 | 324,000 | 324,000 | 324,000 |
| Net Working Capital | | | | | | |
| 391000 Net Working Capital Restricted | 1,090 | 1,090 | 0 | 0 | 0 | 0 |
| 392000 Net Working Capital Unrestr | (1,090) | (1,090) | 0 | 0 | 0 | 0 |
| Net Working Capital Total | 0 | 0 | 0 | 0 | 0 | 0 |
| Land Use Planning Total | 869,331 | 827,914 | 1,066,518 | 1,094,488 | 1,094,488 | 1,094,488 |
| 310 - Parks | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Intergovernmental Federal | | | | | | |
| 331015 USDA Forest Service | 0 | 39,000 | 0 | 0 | 0 | 0 |
| 331990 Other Federal Revenues | 20,250 | 35,551 | 0 | 0 | 0 | C |
| Intergovernmental Federal Total | 20,250 | 74,551 | 0 | 0 | 0 | 0 |
| Intergovernmental State | | | | | | |
| 332018 RV Parks Apportionment | 287,393 | 303,803 | 270,000 | 295,000 | 295,000 | 295,000 |
| Intergovernmental State Total | 287,393 | 303,803 | 270,000 | 295,000 | 295,000 | 295,000 |
| Charges for Services | | | | | | |
| 341520 System Development Charges | 16,213 | 26,634 | 17,500 | 25,000 | 25.000 | 25.000 |
| 341580 Camping Fees | 7,503 | 8,907 | 9,500 | 9,000 | 9,000 | 9,000 |
| 342310 Parking Permits | 0 | 2,360 | 0 | 25,000 | 25,000 | 25,000 |
| 344999 Other Reimbursements | 18,563 | 0 | 0 | 0 | 0 | 0 |
| 347003 PW Services to Svc Districts | 0 | 182 | 0 | 0 | 0 | 0 |
| 347005 PW Services to County Depts | 0 | 3,296 | 0 | 10,000 | 10,000 | 10,000 |
| Charges for Services Total | 42,280 | 41,380 | 27,000 | 69,000 | 69,000 | 69,000 |
| Interest | | | | | | |
| 361000 Investment Earnings | 1,174 | 2,699 | 1,300 | 3,250 | 3,250 | 3,250 |
| Interest Total | 1,174 | 2,699 | 1,300 | 3,250 | 3,250 | 3,250 |
| Other Revenues | | | | | | |
| 372000 Over and Short | 157 | 39 | 0 | 0 | 0 | 0 |
| Other Revenues Total | 157 | 39 | 0 | 0 | 0 | 0 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 164,950 | 88,462 | 238,480 | 229,817 | 229,817 | 229,817 |
| General Fund Transfers Total | 164,950 | 88,462 | 238,480 | 229,817 | 229,817 | 229,817 |

| 310 - Parks | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Other Fund Transfers | | | | | | |
| 381165 Xfr from Lottery and Econ Dev | 2,500 | 0 | 0 | 0 | 0 | 0 |
| Other Fund Transfers Total | 2,500 | 0 | 0 | 0 | 0 | 0 |
| Settlements | | | | | | |
| 382100 Settlements | 0 | 1,885 | 0 | 0 | 0 | 0 |
| Settlements Total | 0 | 1,885 | 0 | 0 | 0 | 0 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 206,663 | 353,241 | 433,438 | 427,748 | 427,748 | 427,748 |
| Net Working Capital Total | 206,663 | 353,241 | 433,438 | 427,748 | 427,748 | 427,748 |
| Parks Total | 725,367 | 866,059 | 970,218 | 1,024,815 | 1,024,815 | 1,024,815 |
| 320 - Surveyor | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Charges for Services | | | | | | |
| 341110 Corner Restoration Record Fees | 436,516 | 473,917 | 460,000 | 460,000 | 460,000 | 460,000 |
| 341430 Copy Machine Fees | 1,855 | 267 | 300 | 300 | 300 | 300 |
| 341670 Surveyor Fees | 87,695 | 123,731 | 95,000 | 110,000 | 110,000 | 110,000 |
| 344999 Other Reimbursements | 23,175 | 0 | 0 | 0 | 0 | C |
| 347003 PW Services to Svc Districts | 199 | 0 | 0 | 0 | 0 | C |
| 347005 PW Services to County Depts | 1,430 | 21,132 | 0 | 15,000 | 15,000 | 15,000 |
| Charges for Services Total | 550,869 | 619,047 | 555,300 | 585,300 | 585,300 | 585,300 |
| Interest | | | | | | |
| 361000 Investment Earnings | 10,198 | 14,432 | 9,000 | 15,000 | 15,000 | 15,000 |
| Interest Total | 10,198 | 14,432 | 9,000 | 15,000 | 15,000 | 15,000 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 102,000 | 101,659 | 101,659 | 101,659 | 101,659 | 101,659 |
| General Fund Transfers Total | 102,000 | 101,659 | 101,659 | 101,659 | 101,659 | 101,659 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 1,471,483 | 1,627,436 | 1,828,137 | 2,139,315 | 2,139,315 | 2,139,315 |
| Net Working Capital Total | 1,471,483 | 1,627,436 | 1,828,137 | 2,139,315 | 2,139,315 | 2,139,315 |
| Surveyor Total | 2,134,551 | 2,362,574 | 2,494,096 | 2,841,274 | 2,841,274 | 2,841,274 |
| 330 - Building Inspection | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Licenses and Permits | | | | | | |
| 323010 Structural Permits | 3,153,215 | 2,990,428 | 2,575,000 | 3,050,000 | 3,050,000 | 3,050,000 |
| Licenses and Permits Total | 3,153,215 | 2,990,428 | 2,575,000 | 3,050,000 | 3,050,000 | 3,050,000 |
| Charges for Services | | | | | | |
| 344999 Other Reimbursements | 64,209 | 31 | 0 | 0 | 0 | C |
| Charges for Services Total | 64,209 | 31 | 0 | 0 | 0 | 0 |
| Interest | | | | | | |
| 361000 Investment Earnings | 11,172 | 19,669 | 10,000 | 20,000 | 20,000 | 20,000 |
| Interest Total | 11,172 | 19,669 | 10,000 | 20,000 | 20,000 | 20,000 |

| 330 - Building Inspection | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Other Revenues | | | | | | |
| 372000 Over and Short | 0 | 235 | 0 | 0 | 0 | 0 |
| Other Revenues Total | 0 | 235 | 0 | 0 | 0 | 0 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 1,318,475 | 2,255,401 | 2,737,300 | 2,989,892 | 2,989,892 | 2,989,892 |
| Net Working Capital Total | 1,318,475 | 2,255,401 | 2,737,300 | 2,989,892 | 2,989,892 | 2,989,892 |
| Building Inspection Total | 4,547,071 | 5,265,763 | 5,322,300 | 6,059,892 | 6,059,892 | 6,059,892 |
| 510 - Environmental Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Taxes | | | | | | |
| 312110 Franchise Fees Trash Collect | 347,208 | 374,695 | 350,000 | 400,000 | 400,000 | 400,000 |
| Taxes Total | 347,208 | 374,695 | 350,000 | 400,000 | 400,000 | 400,000 |
| Intergovernmental State | | | | | | |
| 332087 OR Dept Environmental Quality | 0 | 126,202 | 0 | 0 | 0 | 0 |
| Intergovernmental State Total | 0 | 126,202 | 0 | 0 | 0 | 0 |
| Charges for Services | | | | | | |
| 341490 Ferrous Metal Fees | 287,681 | 328,533 | 180,000 | 359,100 | 359,100 | 359,100 |
| 341500 Electricity Generation Fees | 1,443,321 | 1,470,239 | 1,530,000 | 1,600,000 | 1,600,000 | 1,600,000 |
| 342200 Property Leases | 36,299 | 36,174 | 36,299 | 36,299 | 36,299 | 36,299 |
| 342610 Browns Island Tipping Fees | 481,955 | 655,305 | 605,070 | 772,200 | 772,200 | 772,200 |
| 342620 Waste to Energy Tipping Fees | 8,564,007 | 9,886,520 | 13,636,510 | 12,893,216 | 12,893,216 | 12,893,216 |
| 342640 N Marion Tipping Fees | 1,244,980 | 1,558,905 | 1,368,075 | 1,718,009 | 1,718,009 | 1,718,009 |
| 342650 SKRTS Tipping Fees | 3,982,109 | 4,946,220 | 4,593,450 | 5,646,654 | 5,646,654 | 5,646,654 |
| 342660 Browns Island Composting Fees | 44,938 | 74,432 | 81,350 | 82,935 | 82,935 | 82,935 |
| 342672 Medical Waste Blue Bin Fees | 0 | 760,210 | 915,000 | 988,131 | 988,131 | 988,131 |
| 342673 Medical Waste Gray Bin Fees | 0 | 508,181 | 915,000 | 843,337 | 843,337 | 843,337 |
| 342674 WTEF Supplemental Waste | 0 | 506,161 | 915,000 | | , | 645,557 |
| Fees | 0 | 233,786 | 0 | 200,000 | 200,000 | 200,000 |
| 342675 WTEF Suppl Waste Environ Fees | 0 | 12,675 | 0 | 0 | 0 | 0 |
| 342690 Other Tipping Fees | 93,550 | 290,993 | 10,000 | 0 | 0 | 0 |
| 342695 Paint Recycling Fees | 80,217 | 15,247 | 0 | 0 | 0 | 0 |
| 344999 Other Reimbursements | 159,180 | 172,889 | 110,000 | 97,500 | 97,500 | 97,500 |
| 347001 PW Services to Counties | 127 | 0 | 0 | 0 | 0 | 0 |
| 347003 PW Services to Svc Districts | 0 | 360 | 0 | 178,823 | 178,823 | 178,823 |
| 347005 PW Services to County Depts | 1,940 | 1,006 | 0 | 20,210 | 20,210 | 20,210 |
| Charges for Services Total | 16,420,303 | 20,951,676 | 23,980,754 | 25,436,414 | 25,436,414 | 25,436,414 |
| Interest | | | | | | |
| 361000 Investment Earnings | 77,733 | 84,572 | 70,000 | 120,000 | 120,000 | 120,000 |
| Interest Total | 77,733 | 84,572 | 70,000 | 120,000 | 120,000 | 120,000 |
| Other Revenues | | | | | | |
| 371100 Recoveries from Collections | 370 | 558 | 325 | 350 | 350 | 350 |
| 372000 Over and Short | (368) | 0 | 0 | 0 | 0 | 0 |
| Other Revenues Total | 1 | 558 | 325 | 350 | 350 | 350 |

| 510 - Environmental Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 13,195,482 | 10,282,993 | 10,809,805 | 11,933,701 | 11,933,701 | 11,933,701 |
| Net Working Capital Total | 13,195,482 | 10,282,993 | 10,809,805 | 11,933,701 | 11,933,701 | 11,933,701 |
| Environmental Services Total | 30,040,727 | 31,820,697 | 35,210,884 | 37,890,465 | 37,890,465 | 37,890,465 |
| 515 - Stormwater Management | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Charges for Services | | | | | | |
| 342551 Stormwater Commercial Fees | 113,049 | 105,412 | 124,053 | 124,053 | 124,053 | 124,053 |
| 342552 Stormwater SF Residential Fees | 408,135 | 392,392 | 408,190 | 408,190 | 408,190 | 408,190 |
| 342553 Stormwater MF Residential Fees | 88,986 | 85,521 | 102,334 | 102,334 | 102,334 | 102,334 |
| 344999 Other Reimbursements | 0 | 220 | 0 | 0 | 0 | 0 |
| 347002 PW Services to Cities | 0 | 660 | 0 | 23,000 | 23,000 | 23,000 |
| 347003 PW Services to Svc Districts | 0 | 63,348 | 81,629 | 83,260 | 83,260 | 83,260 |
| 347005 PW Services to County Depts | 243,741 | 252,061 | 253,216 | 366,745 | 366,745 | 366,745 |
| Charges for Services Total | 853,912 | 899,616 | 969,422 | 1,107,582 | 1,107,582 | 1,107,582 |
| Interest | | | | | | |
| 361000 Investment Earnings | 1,222 | 4,380 | 2,500 | 4,000 | 4,000 | 4,000 |
| Interest Total | 1,222 | 4,380 | 2,500 | 4,000 | 4,000 | 4,000 |
| Other Fund Transfers | | | | | | |
| 381531 Transfer from East Salem SD | 44,602 | 0 | 0 | 0 | 0 | 0 |
| Other Fund Transfers Total | 44,602 | 0 | 0 | 0 | 0 | 0 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 0 | 493,331 | 779,032 | 948,697 | 948,697 | 948,697 |
| Net Working Capital Total | 0 | 493,331 | 779,032 | 948,697 | 948,697 | 948,697 |
| Stormwater Management Total | 899,736 | 1,397,326 | 1,750,954 | 2,060,279 | 2,060,279 | 2,060,279 |
| 595 - Fleet Management | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Charges for Services | | | | | | |
| 342200 Property Leases | 34,076 | 26,232 | 13,536 | 0 | 0 | 0 |
| 342400 Fleet Rentals | 1,625,535 | 1,656,058 | 1,640,011 | 1,736,061 | 1,736,061 | 1,736,061 |
| 342410 Motor Pool Mileage Charges | 47,855 | 43,706 | 44,682 | 48,000 | 48,000 | 48,000 |
| 345100 Sale of Capital Assets | 0 | 174,605 | 160,000 | 133,500 | 133,500 | 133,500 |
| 345300 Surplus Property Sales | 76,665 | 0 | 0 | 0 | 0 | 0 |
| 347004 PW Services to Other Agencies | 0 | 2,857 | 0 | 0 | 0 | 0 |
| Charges for Services Total | 1,784,130 | 1,903,458 | 1,858,229 | 1,917,561 | 1,917,561 | 1,917,561 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 0 | 0 | 0 | 57,246 | 57,246 | 57,246 |
| General Fund Transfers Total | 0 | 0 | 0 | 57,246 | 57,246 | 57,246 |
| Other Fund Transfers | | | | | | |
| 381125 Transfer from Juvenile Grants | 30,859 | 0 | 0 | 19,243 | 19,243 | 19,243 |
| 381130 Transfer from Public Works | 0 | 0 | 0 | 34,700 | 34,700 | 34,700 |
| | | | | - , | - ,. , • | - , |

| 595 - Fleet Management | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Other Fund Transfers | | | | | | |
| 381245 Xfr from Public Safety ESSD | 0 | 0 | 0 | 126,888 | 126,888 | 126,888 |
| 381255 Xfr from Traffic Safety Team | 77,779 | 4,915 | 0 | 0 | 0 | 0 |
| 381330 Transfer from Building Insp | 0 | 27,255 | 0 | 0 | 0 | 0 |
| 381515 Xfr from Stormwater Management | 0 | 0 | 41,000 | 0 | 0 | 0 |
| Other Fund Transfers Total | 108,638 | 85,618 | 121,000 | 180,831 | 180,831 | 180,831 |
| Settlements | | | | | | |
| 382100 Settlements | 0 | 0 | 25,000 | 0 | 0 | 0 |
| Settlements Total | 0 | 0 | 25,000 | 0 | 0 | 0 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 3,763,204 | 1,476,109 | 1,686,593 | 1,622,241 | 1,622,241 | 1,622,241 |
| Net Working Capital Total | 3,763,204 | 1,476,109 | 1,686,593 | 1,622,241 | 1,622,241 | 1,622,241 |
| Fleet Management Total | 5,655,972 | 3,465,186 | 3,690,822 | 3,777,879 | 3,777,879 | 3,777,879 |
| Public Works Grand Total | 97,646,351 | 99,820,661 | 107,559,948 | 115,104,799 | 115,104,799 | 115,104,799 |

| | | • | Fund Detai | | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 130 - Public Works | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 4,700 | 0 | 0 | 0 |
| 511110 Regular Wages | 5,502,176 | 5,693,533 | 7,734,117 | 8,227,155 | 8,227,155 | 8,227,155 |
| 511120 Temporary Wages | 282,744 | 408,711 | 633,807 | 694,100 | 694,100 | 694,100 |
| 511130 Vacation Pay | 364,578 | 376,040 | 0 | 0 | 0 | 0 |
| 511140 Sick Pay | 216,540 | 234,940 | 0 | 0 | 0 | 0 |
| 511150 Holiday Pay | 279,421 | 314,443 | 0 | 0 | 0 | 0 |
| 511160 Comp Time Pay | 93,972 | 104,831 | 0 | 350 | 350 | 350 |
| 511180 Differential Pay | 2,762 | 2,742 | 0 | 0 | 0 | 0 |
| 511210 Compensation Credits | 180,856 | 177,462 | 169,325 | 160,470 | 160,470 | 160,470 |
| 511220 Pager Pay | 37,037 | 35,614 | 39,000 | 39,000 | 39,000 | 39,000 |
| 511240 Leave Payoff | 56,331 | 54,580 | 0 | 0 | 0 | C |
| 511290 Health Insurance Waiver Pay | 9,041 | 9,960 | 9,600 | 12,000 | 12,000 | 12,000 |
| 511420 Premium Pay | 81,483 | 90,748 | 122,804 | 131,442 | 131,442 | 131,442 |
| 511450 Premium Pay Temps | 7,614 | 12,512 | 9,800 | 28,200 | 28,200 | 28,200 |
| Salaries and Wages Total | 7,114,554 | 7,516,116 | 8,723,153 | 9,292,717 | 9,292,717 | 9,292,717 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 3,100 | 0 | 0 | C |
| 512110 PERS | 1,030,893 | 1,066,486 | 1,527,229 | 1,621,117 | 1,621,117 | 1,621,117 |
| 512120 401K | 42,294 | 47,460 | 53,251 | 56,441 | 56,441 | 56,441 |
| 512130 PERS Debt Service | 385,736 | 386,370 | 395,662 | 503,987 | 503,987 | 503,987 |
| 512200 FICA | 539,408 | 569,546 | 653,194 | 695,169 | 695,169 | 695,169 |
| 512310 Medical Insurance | 1,768,727 | 1,779,111 | 2,073,894 | 2,240,453 | 2,240,453 | 2,240,453 |
| 512320 Dental Insurance | 180,504 | 176,319 | 206,070 | 222,672 | 222,672 | 222,672 |
| 512330 Group Term Life Insurance | 11,782 | 12,255 | 14,689 | 15,561 | 15,561 | 15,561 |
| 512340 Long Term Disability Insurance | 29,878 | 25,122 | 32,944 | 34,884 | 34,884 | 34,884 |
| 512400 Unemployment Insurance | 28,472 | 27,786 | 29,277 | 31,080 | 31,080 | 31,080 |
| 512520 Workers Comp Insurance | 4,071 | 3,781 | 5,026 | 5,371 | 5,371 | 5,371 |
| 512600 Wellness Program | 5,000 | 4,898 | 5,576 | 6,002 | 6,002 | 6,002 |
| 512610 Employee Assistance Program | 3,591 | 3,577 | 3,766 | 4,056 | 4,056 | 4,056 |
| 512700 County HSA Contributions | 16,468 | 11,700 | 0 | 10,400 | 10,400 | 10,400 |
| Fringe Benefits Total | 4,046,825 | 4,114,412 | 5,003,678 | 5,447,193 | 5,447,193 | 5,447,193 |
| Personnel Services Total | 11,161,380 | 11,630,528 | 13,726,831 | 14,739,910 | 14,739,910 | 14,739,910 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 11,445 | 11,181 | 10,768 | 11,201 | 11,201 | 11,201 |
| 521030 Field Supplies | 41,115 | 55,774 | 95,239 | 27,713 | 27,713 | 27,713 |
| 521050 Janitorial Supplies | 6,530 | 6,891 | 2,400 | 2,250 | 2,250 | 2,250 |
| 521060 Electrical Supplies | 1,017 | 28 | 1,750 | 18,300 | 18,300 | 18,300 |
| 521070 Departmental Supplies | 39,846 | 37,145 | 41,695 | 46,238 | 46,238 | 46,238 |
| 521080 Food Supplies | 1,178 | 1,089 | 1,300 | 1,900 | 1,900 | 1,900 |
| 521090 Uniforms and Clothing | 500 | 655 | 950 | 650 | 650 | 650 |
| 521100 Medical Supplies | 0 | 0 | 1,500 | 0 | 0 | 0 |

| 130 - Public Works | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|-------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 521110 First Aid Supplies | 486 | 459 | 475 | 0 | 0 | C |
| 521190 Publications | 523 | 898 | 1,715 | 1,365 | 1,365 | 1,365 |
| 521210 Gasoline | 429,898 | 433,107 | 544,434 | 163,576 | 163,576 | 163,576 |
| 521220 Diesel | 230,715 | 255,538 | 352,950 | 204,700 | 204,700 | 204,700 |
| 521230 Propane | 1,570 | 1,484 | 5,300 | 7,800 | 7,800 | 7,800 |
| 521240 Automotive Supplies | 27,394 | 6,000 | 43,600 | 22,800 | 22,800 | 22,800 |
| 521241 Oil and Lubricants | 0 | 35,482 | 5,800 | 18,700 | 18,700 | 18,700 |
| 521300 Safety Clothing | 23,319 | 17,959 | 22,625 | 29,520 | 29,520 | 29,520 |
| 521310 Safety Equipment | 29,584 | 25,724 | 30,430 | 52,200 | 52,200 | 52,200 |
| Supplies Total | 845,121 | 889,413 | 1,162,931 | 608,913 | 608,913 | 608,913 |
| Materials | | | | | | |
| 522010 Liquid Asphalt | 695,348 | 852,803 | 1,130,580 | 1,485,220 | 1,485,220 | 1,485,220 |
| 522020 Crushed Rock | 397,828 | 380,743 | 458,850 | 798,725 | 798,725 | 798,725 |
| 522030 Pipe | 18,452 | 13,032 | 25,000 | 25,000 | 25,000 | 25,000 |
| 522050 Bridge Materials | 23,248 | 28,340 | 36,280 | 26,980 | 26,980 | 26,980 |
| 522060 Sign Materials | 132,870 | 55,704 | 97,380 | 89,880 | 89,880 | 89,880 |
| 522070 Paint | 662,872 | 685,180 | 709,400 | 704,800 | 704,800 | 704,800 |
| 522080 Building Materials | 4,312 | 4,782 | 16,800 | 20,100 | 20,100 | 20,100 |
| 522090 Chemical Sprays | 62,165 | 40,744 | 53,000 | 53,000 | 53,000 | 53,000 |
| 522100 Parts | 412,603 | 289,289 | 454,850 | 231,500 | 231,500 | 231,500 |
| 522110 Batteries | 8,303 | 7,670 | 12,850 | 12,500 | 12,500 | 12,500 |
| 522120 Tires and Accessories | 96,146 | 127,770 | 140,000 | 75,000 | 75,000 | 75,000 |
| 522140 Small Tools | 10,020 | 11,028 | 20,790 | 35,100 | 35,100 | 35,100 |
| 522150 Small Office Equipment | 10,844 | 16,432 | 13,342 | 17,970 | 17,970 | 17,970 |
| 522160 Small Departmental Equipment | 19,801 | 10,818 | 34,530 | 50,838 | 50,838 | 50,838 |
| 522170 Computers Non Capital | 7,583 | 16,773 | 17,029 | 65,005 | 65,005 | 65,005 |
| 522180 Software | 8,940 | 14,194 | 23,650 | 27,550 | 27,550 | 27,550 |
| 522190 Asphalt Concrete | 522,096 | 379,553 | 479,445 | 615,137 | 615,137 | 615,137 |
| 522240 Deicer | 7,359 | 10,386 | 34,400 | 31,970 | 31,970 | 31,970 |
| Materials Total | 3,100,790 | 2,945,239 | 3,758,176 | 4,366,275 | 4,366,275 | 4,366,275 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 96 | 110 | 0 | 0 | 0 | 0 |
| 523020 Phone and Communication Svcs | 23,245 | 23,304 | 26,600 | 33,834 | 33,834 | 33,834 |
| 523040 Data Connections | 8,033 | 11,844 | 12,500 | 19,780 | 19,780 | 19,780 |
| 523050 Postage | 171 | 250 | 945 | 415 | 415 | 415 |
| 523060 Cellular Phones | 19,843 | 21,380 | 35,180 | 27,170 | 27,170 | 27,170 |
| 523090 Long Distance Charges | 1,481 | 1,131 | 855 | 600 | 600 | 600 |
| 523100 Radios and Accessories | 14,173 | 53,131 | 393,500 | 124,100 | 124,100 | 124,100 |
| Communications Total | 67,041 | 111,150 | 469,580 | 205,899 | 205,899 | 205,899 |
| Utilities | | | | | | |
| 524010 Electricity | 149,085 | 155,002 | 188,100 | 182,000 | 182,000 | 182,000 |
| 524020 Street Light Electricity | 28,220 | 28,180 | 29,600 | 29,750 | 29,750 | 29,750 |
| 524020 Street Eight Electricity | 31,368 | 30,174 | 32,800 | 32,700 | 32,700 | 32,700 |
| 524040 Natural Gas | 27,677 | 35,974 | 30,000 | 35,000 | 35,000 | 35,000 |
| 524050 Water | 2,149 | 1,834 | 2,200 | 1,858 | 1,858 | 1,858 |

| 130 - Public Works | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 524070 Sewer | 547 | 768 | 575 | 1,956 | 1,956 | 1,956 |
| 524090 Garbage Disposal and Recycling | 12,564 | 13,380 | 14,745 | 16,757 | 16,757 | 16,757 |
| Utilities Total | 251,608 | 265,312 | 298,020 | 300,021 | 300,021 | 300,021 |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 |
| 525155 Credit Card Fees | 6,270 | 7,060 | 7,875 | 8,275 | 8,275 | 8,275 |
| 525158 Armored Car Services | 6,893 | 6,421 | 11,520 | 11,220 | 11,220 | 11,220 |
| 525235 Laboratory Services | 10,577 | 13,460 | 18,680 | 16,730 | 16,730 | 16,730 |
| 525310 Laundry Services | 1,622 | 1,820 | 1,700 | 2,000 | 2,000 | 2,000 |
| 525320 Food Services | 0 | 0 | 0 | 750 | 750 | 750 |
| 525355 Engineering Services | 4,200 | 6,300 | 114,400 | 341,100 | 341,100 | 341,100 |
| 525360 Public Works Services | 29,683 | (162,241) | 5,300 | 39,910 | 39,910 | 39,910 |
| 525365 Striping Services | 0 | 0 | 100,000 | 100,000 | 100,000 | 100,000 |
| 525370 Stormwater Services | 130,996 | 127,499 | 128,784 | 133,000 | 133,000 | 133,000 |
| 525405 Code Enforcement Services | 19,110 | 37,162 | 45,318 | 49,948 | 49,948 | 49,948 |
| 525410 Dispatch Services | 33,800 | 34,814 | 34,500 | 35,000 | 35,000 | 35,000 |
| 525450 Subscription Services | 47 | 98 | 0 | 0 | 0 | (|
| 525555 Security Services | 706 | 1,106 | 870 | 120 | 120 | 120 |
| 525710 Printing Services | 3,251 | 4,059 | 4,940 | 5,015 | 5,015 | 5,015 |
| 525715 Advertising | 1,774 | 2,546 | 4,725 | 4,975 | 4,975 | 4,975 |
| 525735 Mail Services | 8,553 | 9,130 | 9,100 | 9,100 | 9,100 | 9,100 |
| 525740 Document Disposal Services | 150 | 180 | 270 | 360 | 360 | 360 |
| 525862 Tire Hauling Services | 255 | 430 | 375 | 325 | 325 | 325 |
| 525870 Hazardous Waste Disposal | 33,337 | 31,421 | 30,500 | 55,500 | 55,500 | 55,500 |
| 525999 Other Contracted Services | 113,478 | 494,343 | 1,185,294 | 923,687 | 923,687 | 923,687 |
| Contracted Services Total | | 615,609 | 1,704,151 | 1,837,015 | 1,837,015 | 1,837,015 |
| Repairs and Maintenance | | | | | | |
| 526011 Dept Equipment Maintenance | 15,188 | 12,383 | 13,425 | 16,375 | 16,375 | 16,375 |
| 526012 Vehicle Maintenance | 129,768 | 348,305 | 142,350 | 156,470 | 156,470 | 156,470 |
| 526012 Venicle Maintenance | 129,708 | 348,303 | 0 | (38,000) | (38,000) | (38,000 |
| 526014 Radio Maintenance | 626 | 3,274 | 1,910 | 4,670 | 4,670 | 4,670 |
| 526020 Computer Hardware Maintenance | 5,130 | 5,199 | 5,800 | 3,400 | 3,400 | 3,400 |
| 526021 Computer Software Maintenance | 18,293 | 17,486 | 40,985 | 39,387 | 39,387 | 39,387 |
| 526030 Building Maintenance | 26,121 | 33,495 | 51,500 | 50,000 | 50,000 | 50,000 |
| 526031 Elevator Maintenance | 100 | 0 | 0 | 0 | 0 | (|
| 526032 Roof Maintenance | 336 | 0 | 8,000 | 5,000 | 5,000 | 5,000 |
| 526040 Remodels and Site Improvements | 5,027 | 5,455 | 0 | 0 | 0 | (|
| 526050 Grounds Maintenance | 3,205 | 309 | 1,750 | 7,500 | 7,500 | 7,500 |
| 526060 Traffic Signal Maintenance | 48,368 | 21,785 | 39,850 | 35,200 | 35,200 | 35,200 |
| 526062 Sewer Maintenance | 0 | 0 | 5,000 | 5,000 | 5,000 | 5,000 |
| 526070 Road Maintenance | 0 | 0 | 1,200 | 900 | 900 | 900 |

| 130 - Public Works | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|-------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 526080 Bridge Maintenance | 198 | 0 | 0 | 0 | 0 | C |
| Repairs and Maintenance Total | 271,474 | 487,099 | 311,770 | 285,902 | 285,902 | 285,902 |
| Rentals | | | | | | |
| 527100 Vehicle Rental | 807 | 885 | 1,125 | 925 | 925 | 925 |
| 527110 Fleet Leases | 262,571 | 258,133 | 278,552 | 273,936 | 273,936 | 273,936 |
| 527120 Motor Pool Mileage | 6,682 | 8,628 | 8,195 | 7,935 | 7,935 | 7,935 |
| 527130 Parking | 0 | 50 | 0 | 0 | 0 | (|
| 527140 County Parking | 660 | 660 | 660 | 660 | 660 | 660 |
| 527200 Building Rental County | 14,764 | 14,898 | 13,060 | 12,482 | 12,482 | 12,482 |
| 527210 Building Rental Private | 0 | 30 | 0 | 0 | 0 | , - (|
| 527300 Equipment Rental | 54,306 | 31,683 | 49,228 | 43,354 | 43,354 | 43,354 |
| Rentals Total | 339,790 | 314,967 | 350,820 | 339,292 | 339,292 | 339,292 |
| Insurance | | | | | | |
| 528110 Liability Insurance Premiums | 33,727 | 33,477 | 32,000 | 34,000 | 34,000 | 34,000 |
| 528415 Auto Claims | 8,509 | 13,488 | 500 | 500 | 500 | 500 |
| | 42,236 | 46,965 | 32,500 | 34,500 | 34,500 | 34,500 |
| Insurance Total | 42,230 | 40,705 | 52,500 | 54,500 | 54,500 | 54,500 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 2,568 | 2,131 | 3,127 | 2,952 | 2,952 | 2,952 |
| 529120 Commercial Travel | 976 | 4,153 | 3,700 | 5,000 | 5,000 | 5,000 |
| 529130 Meals | 3,063 | 4,175 | 12,326 | 7,095 | 7,095 | 7,095 |
| 529140 Lodging | 9,886 | 13,116 | 15,320 | 15,054 | 15,054 | 15,054 |
| 529210 Meetings | 622 | 2,154 | 1,695 | 4,020 | 4,020 | 4,020 |
| 529220 Conferences | 8,551 | 10,615 | 12,725 | 14,333 | 14,333 | 14,333 |
| 529230 Training | 11,742 | 13,539 | 24,520 | 23,835 | 23,835 | 23,835 |
| 529300 Dues and Memberships | 11,602 | 11,490 | 13,445 | 13,495 | 13,495 | 13,495 |
| 529650 Pre Employment Costs | 1,548 | 1,384 | 2,520 | 3,000 | 3,000 | 3,000 |
| 529740 Fairs and Shows | 362 | 173 | 0 | 100 | 100 | 100 |
| 529820 Vehicle Registration | 260 | 30 | 500 | 118 | 118 | 118 |
| 529840 Professional Licenses | 1,732 | 4,411 | 3,950 | 5,250 | 5,250 | 5,250 |
| 529860 Permits | 2,216 | 3,154 | 11,050 | 11,350 | 11,350 | 11,350 |
| 529880 Recording Charges | 1,744 | 1,515 | 1,600 | 900 | 900 | 900 |
| 529910 Awards and Recognition | 1,786 | 3,766 | 4,850 | 6,650 | 6,650 | 6,650 |
| 529999 Miscellaneous Expense | 0 | 42 | 0 | 0 | 0 | (|
| Miscellaneous Total | 58,657 | 75,848 | 111,328 | 113,152 | 113,152 | 113,152 |
| Materials and Services Total | 5,381,421 | 5,751,603 | 8,199,276 | 8,090,969 | 8,090,969 | 8,090,969 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 171,448 | 202,912 | 222,090 | 240,124 | 240,124 | 240,124 |
| 611210 Facilities Mgt Allocation | 163,213 | 162,978 | 183,123 | 289,821 | 289,821 | 289,821 |
| 611220 Custodial Allocation | 140,719 | 148,037 | 160,200 | 171,143 | 171,143 | 171,143 |
| 611230 Courier Allocation | 8,712 | 8,837 | 9,990 | 7,048 | 7,048 | 7,048 |
| 611250 Risk Management Allocation | 87,566 | 60,799 | 62,095 | 64,964 | 64,964 | 64,964 |
| 611255 Benefits Allocation | 43,260 | 41,129 | 44,250 | 47,683 | 47,683 | 47,683 |
| 611260 Human Resources Allocation | 148,830 | 157,113 | 180,294 | 192,584 | 192,584 | 192,584 |

| 130 - Public Works | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Administrative Charges | | | | | | |
| 611300 Legal Services Allocation | 49,484 | 42,441 | 50,448 | 48,301 | 48,301 | 48,301 |
| 611400 Information Tech Allocation | 321,484 | 346,053 | 389,693 | 413,524 | 413,524 | 413,524 |
| 611410 FIMS Allocation | 232,939 | 285,706 | 284,414 | 258,400 | 258,400 | 258,400 |
| 611420 Telecommunications Allocation | 26,159 | 25,638 | 34,060 | 30,148 | 30,148 | 30,148 |
| 611430 Info Tech Direct Charges | 402,945 | 386,966 | 401,066 | 400,958 | 400,958 | 400,958 |
| 611600 Finance Allocation | 258,267 | 249,262 | 286,906 | 313,805 | 313,805 | 313,805 |
| 611800 MCBEE Allocation | 4,633 | 16,323 | 10,415 | 16,119 | 16,119 | 16,119 |
| 612100 IT Equipment Use Charges | 33,345 | 37,010 | 39,877 | 72,862 | 72,862 | 72,862 |
| 614100 Liability Insurance Allocation | 123,400 | 153,699 | 117,399 | 164,700 | 164,700 | 164,700 |
| 614200 WC Insurance Allocation | 198,900 | 144,199 | 126,400 | 96,200 | 96,200 | 96,200 |
| Administrative Charges Total | 2,415,304 | 2,469,102 | 2,602,720 | 2,828,384 | 2,828,384 | 2,828,384 |
| Capital Outlay | | | | | | |
| 531100 Office Equipment Capital | 2,332 | 0 | 0 | 0 | 0 | 0 |
| 531300 Departmental Equipment Capital | 196,858 | 163,345 | 188,375 | 107,600 | 107,600 | 107,600 |
| 531600 Computer Hardware Capital | 0 | 0 | 9,213 | 0 | 0 | 0 |
| 531700 Computer Software Capital | 0 | 5,985 | 7,000 | 0 | 0 | 0 |
| 532200 Pickups and Trucks | 16,700 | 0 | 0 | 0 | 0 | 0 |
| 532400 Off Road Vehicles | 0 | 0 | 18,750 | 0 | 0 | 0 |
| 532500 Road Maintenance Vehicles | 280,900 | 572,777 | 1,246,281 | 750,400 | 750,400 | 750,400 |
| 532600 Ferries | 0 | 40,069 | 561,250 | 898,750 | 898,750 | 898,750 |
| 533110 Road Resurfacing | 2,926,558 | 3,970,475 | 3,600,000 | 4,900,000 | 4,900,000 | 4,900,000 |
| 533170 Road Construction | 3,045,715 | 2,236,183 | 2,654,500 | 2,442,750 | 2,442,750 | 2,442,750 |
| 533180 Safety Improvements | 29,460 | 39,490 | 954,250 | 199,750 | 199,750 | 199,750 |
| 533200 Traffic Signals | 26,709 | 56,481 | 1,091,364 | 1,276,500 | 1,276,500 | 1,276,500 |
| 533500 Bridge Construction | 65,750 | 191,361 | 1,175,950 | 3,444,900 | 3,444,900 | 3,444,900 |
| 534150 Building Acquisitions | 447,809 | 0 | 0 | 0 | 0 | 0 |
| 534600 Site Improvements | 471,038 | 148,931 | 683,774 | 1,174,642 | 1,174,642 | 1,174,642 |
| 535110 Right of Way | 21,279 | 91,713 | 0 | 0 | 0 | 0 |
| 535200 Purchased Land | 264,040 | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay Total | 7,795,149 | 7,516,809 | 12,190,707 | 15,195,292 | 15,195,292 | 15,195,292 |
| Transfers Out | | | | | | |
| 561480 Xfer to Capital Impr Projects | 20,000 | 0 | 10,000 | 0 | 0 | 0 |
| 561595 Transfer to Fleet Management | 0 | 0 | 0 | 34,700 | 34,700 | 34,700 |
| Transfers Out Total | 20,000 | 0 | 10,000 | 34,700 | 34,700 | 34,700 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 2,381,618 | 3,679,375 | 3,679,375 | 3,679,375 |
| Contingency Total | 0 | 0 | 2,381,618 | 3,679,375 | 3,679,375 | 3,679,375 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 17,943,004 | 15,787,077 | 15,787,077 | 15,787,077 |
| Ending Fund Balance Total | 0 | 0 | 17,943,004 | 15,787,077 | 15,787,077 | 15,787,077 |
| Public Works Total | 26,773,254 | 27,368,042 | 57,054,156 | 60,355,707 | 60,355,707 | 60,355,707 |

| 305 - Land Use Planning | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 315,259 | 304,094 | 447,834 | 447,312 | 447,312 | 447,312 |
| 511130 Vacation Pay | 37,254 | 31,086 | 0 | 0 | 0 | (|
| 511140 Sick Pay | 14,274 | 15,203 | 0 | 0 | 0 | (|
| 511150 Holiday Pay | 16,607 | 17,786 | 0 | 0 | 0 | (|
| 511160 Comp Time Pay | 1,303 | 1,995 | 0 | 0 | 0 | (|
| 511210 Compensation Credits | 15,965 | 14,897 | 13,347 | 13,594 | 13,594 | 13,594 |
| 511240 Leave Payoff | 3,003 | 3,244 | 0 | 0 | 0 | (|
| 511290 Health Insurance Waiver Pay | 44 | 61 | 0 | 0 | 0 | (|
| 511420 Premium Pay | 0 | 14 | 0 | 0 | 0 | (|
| Salaries and Wages Total | 403,709 | 388,380 | 461,181 | 460,906 | 460,906 | 460,900 |
| Fringe Benefits | | | | | | |
| 512110 PERS | 73,580 | 70,530 | 89,007 | 88,955 | 88.955 | 88,955 |
| 512120 401K | 1,018 | 802 | 768 | 998 | 998 | 998 |
| 512120 PERS Debt Service | 10,924 | 8,153 | 23,060 | 27,655 | 27,655 | 27,65 |
| 512200 FICA | 31,001 | 30,025 | 35,280 | 35,250 | 35,250 | 35,250 |
| 512200 Herr | 83,919 | 80,445 | 106,730 | 101.868 | 101.868 | 101,868 |
| 512320 Dental Insurance | 8,695 | 8,223 | 10,605 | 101,000 | 101,000 | 10,124 |
| 512330 Group Term Life Insurance | 724 | 686 | 852 | 846 | 846 | 840 |
| 512340 Long Term Disability Insurance | 1,830 | 1,417 | 1,910 | 1,896 | 1,896 | 1,890 |
| 512400 Unemployment Insurance | 1,629 | 1,463 | 1,706 | 1,706 | 1,706 | 1,000 |
| 512520 Workers Comp Insurance | 1,023 | 1,403 | 210 | 1,700 | 1,700 | 1,700 |
| 512600 Wellness Program | 236 | 220 | 283 | 260 | 260 | 260 |
| 512610 Employee Assistance Program | 169 | 161 | 191 | 176 | 176 | 170 |
| 512700 County HSA Contributions | 2,600 | 2,600 | 0 | 2,600 | 2,600 | 2,600 |
| Fringe Benefits Total | 216,488 | 204,865 | 270,602 | 272,527 | 272,527 | 272,527 |
| Personnel Services Total | 620,197 | 593,245 | 731,783 | 733,433 | 733,433 | 733,433 |
| | 020,177 | 575,245 | 751,705 | 155,455 | 155,455 | 755,45 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 1,156 | 1,807 | 1,725 | 1,975 | 1,975 | 1,975 |
| 521190 Publications | 50 | 525 | 50 | 50 | 50 | 50 |
| Supplies Total | 1,206 | 2,332 | 1,775 | 2,025 | 2,025 | 2,025 |
| Materials | | | | | | |
| 522150 Small Office Equipment | 1,426 | 1,193 | 500 | 500 | 500 | 500 |
| 522170 Computers Non Capital | 202 | 0 | 0 | 0 | 0 | (|
| Materials Total | 1,629 | 1,193 | 500 | 500 | 500 | 500 |
| Communications | | | | | | |
| 523090 Long Distance Charges | 146 | 180 | 150 | 150 | 150 | 150 |
| Communications Total | 146 | 180 | 150 | 150 | 150 | 150 |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 6,300 | 5,975 | 9,000 | 5,500 | 5,500 | 5,500 |
| 525360 Public Works Services | 0,300 | 0 | 9,000 | 1,550 | 1,550 | 1,550 |
| SESSO FUSIC TOTAS DELVICES | - | | | | | |
| 525405 Code Enforcement Services | 20,531 | 24,082 | 28,597 | 24,356 | 24,356 | 24,350 |

| 305 - Land Use Planning | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 525710 Printing Services | 166 | 23 | 2,100 | 200 | 200 | 200 |
| 525715 Advertising | 2,970 | 1,662 | 4,000 | 2,400 | 2,400 | 2,400 |
| 525735 Mail Services | 3,643 | 2,912 | 10,400 | 3,000 | 3,000 | 3,000 |
| 525740 Document Disposal Services | 11 | 0 | 0 | 15 | 15 | 15 |
| Contracted Services Total | 33,621 | 36,146 | 54,597 | 37,021 | 37,021 | 37,021 |
| Rentals | | | | | | |
| 527120 Motor Pool Mileage | 825 | 699 | 700 | 600 | 600 | 600 |
| 527200 Building Rental County | 18,160 | 18,325 | 16,064 | 15,353 | 15,353 | 15,353 |
| 527300 Equipment Rental | 4,669 | 4,853 | 5,979 | 4,527 | 4,527 | 4,527 |
| Rentals Total | 23,654 | 23,877 | 22,743 | 20,480 | 20,480 | 20,480 |
| Miscellaneous | | , | , | , | , | , |
| | 0 | 41 | 0 | 150 | 150 | 150 |
| 529110 Mileage Reimbursement | 400 | 95 | - | 250 | | 150 |
| 529230 Training 529300 Dues and Memberships | 400 | 95 | 500 450 | 800 | 250 800 | 250 |
| • | | | | 100 | | 800 |
| 529880 Recording Charges | 92 942 | 51 | 100 | 1,300 | 100 | 100 |
| Miscellaneous Total | | , | · · · · · · | | | |
| Materials and Services Total | 61,198 | 63,915 | 80,815 | 61,476 | 61,476 | 61,476 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 8,782 | 9,247 | 10,998 | 10,482 | 10,482 | 10,482 |
| 611230 Courier Allocation | 536 | 474 | 613 | 358 | 358 | 358 |
| 611250 Risk Management Allocation | 1,249 | 1,000 | 1,146 | 1,195 | 1,195 | 1,195 |
| 611255 Benefits Allocation | 2,661 | 2,204 | 2,714 | 2,420 | 2,420 | 2,420 |
| 611260 Human Resources Allocation | 9,155 | 8,419 | 11,060 | 9,777 | 9,777 | 9,777 |
| 611300 Legal Services Allocation | 112,258 | 96,907 | 170,447 | 218,763 | 218,763 | 218,763 |
| 611400 Information Tech Allocation | 13,014 | 13,013 | 14,935 | 15,132 | 15,132 | 15,132 |
| 611410 FIMS Allocation | 9,438 | 10,783 | 10,825 | 9,452 | 9,452 | 9,452 |
| 611420 Telecommunications Allocation | 1,056 | 958 | 1,304 | 1,117 | 1,117 | 1,117 |
| 611430 Info Tech Direct Charges | 16,377 | 14,706 | 15,405 | 14,654 | 14,654 | 14,654 |
| 611600 Finance Allocation | 7,272 | 6,133 | 8,046 | 8,186 | 8,186 | 8,186 |
| 611800 MCBEE Allocation | 187 | 616 | 397 | 590 | 590 | 590 |
| 612100 IT Equipment Use Charges | 1,351 | 1,394 | 1,530 | 2,653 | 2,653 | 2,653 |
| 614100 Liability Insurance Allocation | 2,600 | 3,000 | 2,600 | 3,000 | 3,000 | 3,000 |
| 614200 WC Insurance Allocation | 2,000 | 1,900 | 1,900 | 1,800 | 1,800 | 1,800 |
| Administrative Charges Total | 187,936 | 170,754 | 253,920 | 299,579 | 299,579 | 299,579 |
| Land Use Planning Total | 869,331 | 827,914 | 1,066,518 | 1,094,488 | 1,094,488 | 1,094,488 |
| 310 - Parks | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 5,500 | 0 | 0 | 0 |
| 511110 Regular Wages | 46,938 | 48,486 | 59,305 | 95,755 | 95,755 | 95,755 |
| 511120 Temporary Wages | 9,716 | 20,169 | 77,142 | 104,448 | 104,448 | 104,448 |
| 511130 Vacation Pay | 2,386 | 4,714 | 0 | 0 | 0 | 0 |
| - | , · · - | | | | · · · | |

| 310 - Parks | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| 511150 Holiday Pay | 2,826 | 3,148 | 0 | 0 | 0 | 0 |
| 511210 Compensation Credits | 2,140 | 2,258 | 2,281 | 2,385 | 2,385 | 2,385 |
| 511420 Premium Pay | 0 | 0 | 0 | 1,256 | 1,256 | 1,256 |
| 511450 Premium Pay Temps | 226 | 636 | 8,445 | 8,756 | 8,756 | 8,756 |
| Salaries and Wages Total | 65,956 | 81,767 | 152,673 | 212,600 | 212,600 | 212,600 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 450 | 0 | 0 | C |
| 512110 PERS | 6,587 | 7,232 | 11,886 | 18,941 | 18,941 | 18,941 |
| 512120 401K | 0,507 | 0 | 0 | 55 | 55 | 55 |
| 512130 PERS Debt Service | 5,222 | 5,404 | 3,079 | 5,888 | 5,888 | 5,888 |
| 512200 FICA | 5,015 | 6,182 | 10,609 | 15,493 | 15,493 | 15,493 |
| 512310 Medical Insurance | 14,889 | 15,192 | 15,096 | 28,410 | 28,410 | 28,410 |
| 512320 Dental Insurance | 1,465 | 1,400 | 1,500 | 2,824 | 2,824 | 2,824 |
| 512330 Group Term Life Insurance | 1,103 | 1,100 | 1,300 | 181 | 181 | 181 |
| 512340 Long Term Disability Insurance | 263 | 224 | 253 | 405 | 405 | 405 |
| 512400 Unemployment Insurance | 263 | 299 | 233 | 363 | 363 | 363 |
| 512520 Workers Comp Insurance | 41 | 46 | 210 | 302 | 302 | 302 |
| 512600 Wellness Program | 40 | 40 | 40 | 82 | 82 | 82 |
| 512610 Employee Assistance Program | 29 | 29 | 27 | 56 | 56 | 56 |
| Fringe Benefits Total | 33,917 | 36,156 | 43,491 | 73,000 | 73,000 | 73,000 |
| | 99,873 | 117,923 | 196,164 | 285,600 | 285,600 | 285,600 |
| Personnel Services Total | 99,075 | 117,923 | 190,104 | 205,000 | 205,000 | 203,000 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 86 | 238 | 102 | 87 | 87 | 87 |
| 521030 Field Supplies | 46 | 3,103 | 2,000 | 4,000 | 4,000 | 4,000 |
| 521050 Janitorial Supplies | 0 | 1,190 | 2,000 | 0 | 0 | C |
| 521210 Gasoline | 4,476 | 3,617 | 11,000 | 10,500 | 10,500 | 10,500 |
| 521240 Automotive Supplies | 38 | 54 | 0 | 250 | 250 | 250 |
| 521300 Safety Clothing | 83 | 921 | 3,000 | 5,000 | 5,000 | 5,000 |
| Supplies Total | 4,728 | 9,123 | 18,102 | 19,837 | 19,837 | 19,837 |
| Materials | | | | | | |
| 522020 Crushed Rock | 0 | 5,025 | 3,000 | 0 | 0 | C |
| 522080 Building Materials | 0 | 0 | 1,000 | 0 | 0 | C |
| 522090 Chemical Sprays | 32 | 0 | 0 | 0 | 0 | C |
| 522100 Parts | 2,111 | 25 | 0 | 0 | 0 | C |
| 522120 Tires and Accessories | 30 | 0 | 0 | 0 | 0 | C |
| 522140 Small Tools | 0 | 485 | 1,000 | 500 | 500 | 500 |
| 522160 Small Departmental Equipment | 0 | 0 | 0 | 1,500 | 1,500 | 1,500 |
| Materials Total | 2,174 | 5,535 | 5,000 | 2,000 | 2,000 | 2,000 |
| | | | | | | |
| Communications | | | | | | |
| Communications 523060 Cellular Phones | 240 | 283 | 1,100 | 300 | 300 | 300 |
| | 240 | 283 7 | 1,100 | 300 10 | 300 10 | 300 |

| 310 - Parks | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|-----------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Utilities | | | | | | |
| 524010 Electricity | 1,364 | 1,339 | 1,600 | 1,500 | 1,500 | 1,500 |
| 524020 Street Light Electricity | 2,502 | 2,349 | 2,800 | 2,400 | 2,400 | 2,400 |
| 524090 Garbage Disposal and | 1,937 | 3,704 | 7,000 | 8,000 | 8,000 | 8,000 |
| Recycling | , | | | · · | | |
| Utilities Total | 5,802 | 7,392 | 11,400 | 11,900 | 11,900 | 11,900 |
| Contracted Services | | | | | | |
| 525235 Laboratory Services | 475 | 220 | 600 | 750 | 750 | 750 |
| 525360 Public Works Services | 8,974 | 26,356 | 49,500 | 52,025 | 52,025 | 52,025 |
| 525555 Security Services | 8,010 | 13,335 | 13,580 | 15,000 | 15,000 | 15,000 |
| 525710 Printing Services | 0 | 1,660 | 3,000 | 3,000 | 3,000 | 3,000 |
| 525715 Advertising | 0 | 0 | 0 | 5,000 | 5,000 | 5,000 |
| 525735 Mail Services | 10 | 30 | 0 | 150 | 150 | 150 |
| 525999 Other Contracted Services | 3,958 | 5,890 | 8,850 | 9,850 | 9,850 | 9,850 |
| Contracted Services Total | 21,428 | 47,491 | 75,530 | 85,775 | 85,775 | 85,775 |
| Repairs and Maintenance | | | | | | |
| 526011 Dept Equipment Maintenance | 714 | 1,842 | 4,000 | 4,000 | 4,000 | 4,000 |
| 526012 Vehicle Maintenance | 304 | 389 | 500 | 500 | 500 | 500 |
| 526014 Radio Maintenance | 0 | 92 | 0 | 0 | 0 | C |
| 526030 Building Maintenance | 790 | 1,595 | 14,500 | 11,000 | 11,000 | 11,000 |
| 526055 Park Maintenance | 38,694 | 28,060 | 60,000 | 60,000 | 60,000 | 60,000 |
| Repairs and Maintenance Total | 40,502 | 31,978 | 79,000 | 75,500 | 75,500 | 75,500 |
| Rentals | | | | | | |
| 527110 Fleet Leases | 11,436 | 11,473 | 18,780 | 15,858 | 15,858 | 15,858 |
| 527120 Motor Pool Mileage | 71 | 192 | 250 | 50 | 50 | 50 |
| 527200 Building Rental County | 3,551 | 3,583 | 3,141 | 3,002 | 3,002 | 3,002 |
| 527300 Equipment Rental | 207 | 48 | 208 | 63 | 63 | 63 |
| Rentals Total | 15,265 | 15,296 | 22,379 | 18,973 | 18,973 | 18,973 |
| Insurance | | | | | | |
| 528415 Auto Claims | 0 | 335 | 0 | 0 | 0 | 0 |
| | 0 | 335 | 0 | 0 | 0 | 0 |
| Insurance Total | 0 | 555 | 0 | 0 | 0 | 0 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 79 | 0 | 200 | 200 | 200 | 200 |
| 529130 Meals | 0 | 0 | 300 | 300 | 300 | 300 |
| 529140 Lodging | 0 | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 529210 Meetings | 24 | 99 | 0 | 250 | 250 | 250 |
| 529220 Conferences | 410 | 18 | 500 | 600 | 600 | 600 |
| 529230 Training | 0 | 0 | 650 | 650 | 650 | 650 |
| 529300 Dues and Memberships | 100 | 70 | 500 | 500 | 500 | 500 |
| 529650 Pre Employment Costs | 0 | 0 | 750 | 750 | 750 | 750 |
| 529860 Permits | 150 | 150 | 150 | 150 | 150 | 150 |
| Miscellaneous Total | 763 | 337 | 4,050 | 4,400 | 4,400 | 4,400 |
| Materials and Services Total | 90,909 | 117,777 | 216,571 | 218,695 | 218,695 | 218,695 |

| 310 - Parks | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 1,710 | 2,149 | 2,625 | 3,876 | 3,876 | 3,876 |
| 611230 Courier Allocation | 72 | 72 | 91 | 101 | 101 | 101 |
| 611250 Risk Management Allocation | 544 | 285 | 484 | 598 | 598 | 598 |
| 611255 Benefits Allocation | 358 | 332 | 402 | 680 | 680 | 680 |
| 611260 Human Resources Allocation | 1,234 | 1,268 | 1,641 | 2,747 | 2,747 | 2,747 |
| 611300 Legal Services Allocation | 4,229 | 3,166 | 3,566 | 2,536 | 2,536 | 2,536 |
| 611400 Information Tech Allocation | 3,887 | 4,618 | 5,567 | 7,412 | 7,412 | 7,412 |
| 611410 FIMS Allocation | 2,731 | 3,726 | 4,113 | 4,651 | 4,651 | 4,651 |
| 611420 Telecommunications Allocation | 296 | 319 | 483 | 558 | 558 | 558 |
| 611430 Info Tech Direct Charges | 4,852 | 5,042 | 5,946 | 7,171 | 7,171 | 7,171 |
| 611600 Finance Allocation | 2,717 | 2,836 | 4,233 | 5,322 | 5,322 | 5,322 |
| 611800 MCBEE Allocation | 54 | 213 | 150 | 290 | 290 | 290 |
| 612100 IT Equipment Use Charges | 399 | 498 | 569 | 1,293 | 1,293 | 1,293 |
| 614100 Liability Insurance Allocation | 1,700 | 1,100 | 1,600 | 1,900 | 1,900 | 1,900 |
| 614200 WC Insurance Allocation | 300 | 300 | 300 | 500 | 500 | 500 |
| Administrative Charges Total | 25,083 | 25,924 | 31,770 | 39,635 | 39,635 | 39,635 |
| Capital Outlay | | | | | | |
| 531300 Departmental Equipment Capital | 84,396 | 0 | 20,000 | 6,246 | 6,246 | 6,246 |
| 532400 Off Road Vehicles | 0 | 9,611 | 0 | 0 | 0 | 0 |
| 534600 Site Improvements | 71,866 | 161,385 | 163,000 | 167,454 | 167,454 | 167,454 |
| Capital Outlay Total | 156,262 | 170,996 | 183,000 | 173,700 | 173,700 | 173,700 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 35,050 | 65,000 | 65,000 | 65,000 |
| Contingency Total | 0 | 0 | 35,050 | 65,000 | 65,000 | 65,000 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 307,663 | 242.185 | 242,185 | 242,185 |
| Ending Fund Balance Total | 0 | 0 | 307,663 | 242,185 | 242,185 | 242,185 |
| , | 372,127 | 432,621 | 970,218 | 1,024,815 | 1,024,815 | 1,024,815 |
| Parks Total 320 - Surveyor | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 214,698 | 226,243 | 276,373 | 270,106 | 270,106 | 270,106 |
| 511130 Vacation Pay | 20,041 | 20,574 | 0 | 0 | 0 | 0 |
| 511140 Sick Pay | 9,873 | 8,840 | 0 | 0 | 0 | 0 |
| 511150 Holiday Pay | 10,490 | 11,667 | 0 | 0 | 0 | 0 |
| 511210 Compensation Credits | 7,326 | 7,235 | 7,412 | 4,143 | 4,143 | 4,143 |
| 511240 Leave Payoff | 1,126 | 167 | 0 | 0 | | -,143 |
| Salaries and Wages Total | 263,554 | 274,724 | 283,785 | 274,249 | 274,249 | 274,249 |
| | 200,004 | 271,724 | 200,100 | 27 1,219 | 27 1,219 | 271,249 |
| Fringe Benefits 512110 PERS | 40,930 | 43,169 | E 4 770 | 52,932 | 50.000 | 50.000 |
| | 40.930 | 41169 | 54,772 | 72.932 | 52,932 | 52,932 |

| 320 - Surveyor | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| 512130 PERS Debt Service | 14,504 | 13,698 | 14,189 | 16,455 | 16,455 | 16,455 |
| 512200 FICA | 20,042 | 20,826 | 21,695 | 20,968 | 20,968 | 20,968 |
| 512310 Medical Insurance | 58,370 | 61,362 | 61,292 | 63,885 | 63,885 | 63,885 |
| 512320 Dental Insurance | 6,075 | 6,130 | 6,090 | 6,350 | 6,350 | 6,350 |
| 512330 Group Term Life Insurance | 474 | 497 | 527 | 511 | 511 | 511 |
| 512340 Long Term Disability Insurance | 1,195 | 1,011 | 1,176 | 1,145 | 1,145 | 1,145 |
| 512400 Unemployment Insurance | 1,053 | 1,014 | 1,051 | 1,017 | 1,017 | 1,017 |
| 512520 Workers Comp Insurance | 114 | 108 | 122 | 123 | 123 | 123 |
| 512600 Wellness Program | 158 | 162 | 161 | 162 | 162 | 162 |
| 512610 Employee Assistance Program | 113 | 118 | 110 | 111 | 111 | 11 |
| Fringe Benefits Total | 144,675 | 149,791 | 162,907 | 165,093 | 165,093 | 165,093 |
| Personnel Services Total | 408,229 | 424,516 | 446,692 | 439,342 | 439,342 | 439,342 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 866 | 566 | 371 | 371 | 371 | 371 |
| 521030 Field Supplies | 40 | 890 | 4,174 | 2,087 | 2,087 | 2,08 |
| 521070 Departmental Supplies | 13 | 61 | 285 | 143 | 143 | 143 |
| 521210 Gasoline | 2,626 | 2,128 | 1,916 | 1,724 | 1,724 | 1,724 |
| 521300 Safety Clothing | 357 | 31 | 210 | 210 | 210 | 210 |
| Supplies Total | 3,901 | 3,675 | 6,956 | 4,535 | 4,535 | 4,535 |
| Materials | | | | | | |
| 522100 Parts | 2 | 78 | 0 | 0 | 0 | (|
| 522150 Small Office Equipment | 0 | 0 | 1,200 | 600 | 600 | 600 |
| 522160 Small Departmental Equipment | 0 | 0 | 0 | 563 | 563 | 56. |
| 522170 Computers Non Capital | 0 | 104 | 0 | 0 | 0 | (|
| 522180 Software | 0 | 6,225 | 0 | 0 | 0 | (|
| Materials Total | 2 | 6,407 | 1,200 | 1,163 | 1,163 | 1,163 |
| Communications | | | | | | |
| 523040 Data Connections | 446 | 879 | 840 | 840 | 840 | 840 |
| 523060 Cellular Phones | 933 | 1,015 | 980 | 980 | 980 | 980 |
| 523090 Long Distance Charges | 230 | 235 | 300 | 200 | 200 | 200 |
| Communications Total | 1,609 | 2,129 | 2,120 | 2,020 | 2,020 | 2,020 |
| | 1,007 | 2,127 | 2,120 | 2,020 | 2,020 | 2,020 |
| Contracted Services | 0 | 0 | 250 | 100 | 100 | 100 |
| 525235 Laboratory Services | 0 | 0 | 250 | 100 | 100 | 100 |
| 525360 Public Works Services | 0 | 0 | 0 | 750 | 750 | 750 |
| 525710 Printing Services 525999 Other Contracted Services | 0 | 23 | 0 | 50 | 50 | 50 |
| | 0 | 0 23 | 1,000 | 1,000 | 1,000 | 1,000 |
| Contracted Services Total | 0 | 25 | 1,250 | 1,900 | 1,900 | 1,900 |
| Repairs and Maintenance | 1 | 1 | | | | |
| 526011 Dept Equipment Maintenance | 0 | 337 | 175 | 176 | 176 | 170 |
| 526014 Radio Maintenance | 147 | 0 | 0 | 0 | 0 | (|
| 526021 Computer Software Maintenance | 3,660 | 5,945 | 7,700 | 7,870 | 7,870 | 7,870 |
| Repairs and Maintenance Total | 3,807 | 6,282 | 7,875 | 8,046 | 8,046 | 8,04 |

| 320 - Surveyor | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Rentals | | | | | | |
| 527110 Fleet Leases | 7,392 | 7,776 | 7,788 | 7,376 | 7,376 | 7,376 |
| 527120 Motor Pool Mileage | 83 | 16 | 0 | 0 | 0 | 0 |
| 527200 Building Rental County | 20.099 | 20,281 | 17,779 | 16,991 | 16,991 | 16,991 |
| 527300 Equipment Rental | 454 | 409 | 451 | 392 | 392 | 392 |
| Rentals Total | 28,028 | 28,482 | 26,018 | 24,759 | 24,759 | 24,759 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 198 | 0 | 198 | 198 | 198 | 198 |
| 529130 Meals | 10 | 12 | 85 | 85 | 85 | 85 |
| 529140 Lodging | 144 | 0 | 330 | 396 | 396 | 396 |
| 529220 Conferences | 90 | 430 | 500 | 578 | 578 | 578 |
| 529230 Training | 0 | 0 | 3,000 | 500 | 500 | 500 |
| 529300 Dues and Memberships | 605 | 80 | 660 | 660 | 660 | 660 |
| 529650 Pre Employment Costs | 0 | 0 | 000 | 50 | 50 | 50 |
| Miscellaneous Total | 1,046 | 522 | 4,773 | 2,467 | 2,467 | 2,467 |
| Materials and Services Total | 38,394 | 47,521 | 50,192 | 44,890 | 44,890 | 44,890 |
| Administrative Charges | , | , | , | , | , | · · · · · |
| 611100 County Admin Allocation | 5,663 | 6,520 | 7,172 | 7,363 | 7,363 | 7,363 |
| 611230 Courier Allocation | 362 | 359 | 413 | 272 | 272 | 272 |
| 611250 Risk Management Allocation | 870 | 612 | 764 | 796 | 796 | 796 |
| 611255 Benefits Allocation | 1,794 | 1,674 | 1,830 | 1,838 | 1,838 | 1,838 |
| 611260 Human Resources Allocation | 6,171 | 6,395 | 7,456 | | 7,426 | |
| 611300 Legal Services Allocation | 3,767 | 3,685 | 3,988 | 7,426 | 5,973 | 7,426 |
| 611400 Information Tech Allocation | | 8,159 | 9,104 | 9,265 | 9,265 | 9,265 |
| 611410 FIMS Allocation | 7,773 5,649 | 6,789 | 9,104 6,686 | 5,900 | 5,900 | |
| 611420 Telecommunications Allocation | , | · · | | 682 | | 5,900 |
| | 634 | 593 | 821 | | 682 | 682 |
| 611430 Info Tech Direct Charges 611600 Finance Allocation | 9,705 | 9,244 | 9,459 | 9,042 | 9,042 | 9,042 |
| | 4,663 | 4,319 | 4,879 | 5,241 | 5,241 | 5,241 |
| 611800 MCBEE Allocation 612100 IT Equipment Use Charges | 798 | 388 863 | 244 926 | 368 | 368 1,633 | 368 |
| 614100 Liability Insurance Allocation | 2,000 | 1,800 | 1,900 | 1,633 2,100 | 2,100 | 1,633 |
| 614200 WC Insurance Allocation | 1,200 | 1,800 | 1,900 | 1,100 | 1,100 | 2,100 |
| Administrative Charges Total | 51,162 | 52,600 | 56,742 | 58,999 | 58,999 | 58,999 |
| | 01,101 | | | 20,777 | 00,222 | •••• |
| Capital Outlay | 0.220 | 0 | 0 | 0 | 0 | 0 |
| 531100 Office Equipment Capital | 9,330 | 0 | 0 | 0 | 0 | 0 |
| 531300 Departmental Equipment Capital | 0 | 9,800 | 0 | 0 | 0 | 0 |
| Capital Outlay Total | 9,330 | 9,800 | 0 | 0 | 0 | 0 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 49,000 | 50,800 | 50,800 | 50,800 |
| Contingency Total | 0 | 0 | 49,000 | 50,800 | 50,800 | 50,800 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 1,891,470 | 2,247,243 | 2,247,243 | 2,247,243 |
| Ending Fund Balance Total | 0 | 0 | 1,891,470 | 2,247,243 | 2,247,243 | 2,247,243 |

| Surveyor Total | 507,115 | 534,437 | 2,494,096 | 2,841,274 | 2,841,274 | 2,841,274 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 330 - Building Inspection | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 975,235 | 1,083,202 | 1,377,442 | 1,456,768 | 1,456,768 | 1,456,768 |
| 511120 Temporary Wages | 31,295 | 11,479 | 30,006 | 23,309 | 23,309 | 23,309 |
| 511130 Vacation Pay | 55,857 | 65,029 | 0 | 0 | 0 | 0 |
| 511140 Sick Pay | 35,334 | 45,796 | 0 | 0 | 0 | 0 |
| 511150 Holiday Pay | 43,549 | 56,976 | 0 | 0 | 0 | 0 |
| 511160 Comp Time Pay | 10,259 | 10,924 | 0 | 0 | 0 | 0 |
| 511210 Compensation Credits | 30,681 | 25,280 | 22,055 | 15,462 | 15,462 | 15,462 |
| 511240 Leave Payoff | 14,837 | 6,586 | 0 | 0 | 0 | 0 |
| 511290 Health Insurance Waiver Pay | 861 | 728 | 0 | 0 | 0 | 0 |
| 511420 Premium Pay | 18,203 | 20,293 | 45,000 | 30,000 | 30,000 | 30,000 |
| Salaries and Wages Total | 1,216,112 | 1,326,294 | 1,474,503 | 1,525,539 | 1,525,539 | 1,525,539 |
| Fringe Benefits | | | | | | |
| 512110 PERS | 163,118 | 184,420 | 270,102 | 284,139 | 284,139 | 284,139 |
| 512120 401K | 3,797 | 3,075 | 3,475 | 3,807 | 3,807 | 3,807 |
| 512130 PERS Debt Service | 64,190 | 74,105 | 69,975 | 88,334 | 88,334 | 88,334 |
| 512200 FICA | 92,829 | 101,017 | 109,228 | 114,126 | 114,126 | 114,126 |
| 512310 Medical Insurance | 268,329 | 304,316 | 342,529 | 362,108 | 362,108 | 362,108 |
| 512320 Dental Insurance | 23,889 | 28,554 | 34,035 | 35,989 | 35,989 | 35,989 |
| 512330 Group Term Life Insurance | 1,970 | 2,215 | 2,550 | 2,682 | 2,682 | 2,682 |
| 512340 Long Term Disability Insurance | 4,987 | 4,596 | 5,721 | 6,011 | 6,011 | 6,011 |
| 512400 Unemployment Insurance | 4,881 | 4,919 | 5,180 | 5,447 | 5,447 | 5,447 |
| 512520 Workers Comp Insurance | 585 | 565 | 795 | 777 | 777 | 777 |
| 512600 Wellness Program | 738 | 814 | 908 | 923 | 923 | 923 |
| 512610 Employee Assistance Program | 530 | 594 | 613 | 623 | 623 | 623 |
| 512700 County HSA Contributions | 2,492 | 2,600 | 0 | 2,600 | 2,600 | 2,600 |
| Fringe Benefits Total | 632,334 | 711,790 | 845,111 | 907,566 | 907,566 | 907,566 |
| Personnel Services Total | 1,848,446 | 2,038,084 | 2,319,614 | 2,433,105 | 2,433,105 | 2,433,105 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 5,709 | 3,883 | 3,241 | 5,373 | 5,373 | 5,373 |
| 521030 Field Supplies | 591 | 1,793 | 6,500 | 2,500 | 2,500 | 2,500 |
| 521040 Institutional Supplies | 0 | 52 | 0,000 | 0 | 0 | 0 |
| 521070 Departmental Supplies | 91 | 660 | 500 | 0 | 0 | 0 |
| 521080 Food Supplies | 120 | 000 | 0 | 0 | 0 | 0 |
| 521090 Uniforms and Clothing | 1,148 | 580 | 2,500 | 2,000 | 2,000 | 2,000 |
| 521190 Publications | 1,140 | 1,903 | 12,000 | 6,000 | 6,000 | 6,000 |
| 521210 Gasoline | 11,765 | 13,115 | 17,250 | 17,000 | 17,000 | 17,000 |
| 521240 Automotive Supplies | 6 | 0 | 0 | 0 | 0 | 0 |
| 521300 Safety Clothing | 122 | 0 | 500 | 600 | 600 | 600 |
| Supplies Total | 21,170 | 21,987 | 42,491 | 33,473 | 33,473 | 33,473 |
| Materials | | ,, 37 | , -> 1 | 22,.70 | | |
| | 7 020 | 215 | 2 450 | 1 500 | 1 500 | 1 500 |
| 522150 Small Office Equipment | 7,832 | 245 | 3,450 | 1,500 | 1,500 | 1,500 |

| 30 - Building Inspection | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|-------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 522160 Small Departmental Equipment | 43 | 0 | 0 | 0 | 0 | C |
| 522170 Computers Non Capital | 1,794 | 16,420 | 3,360 | 25,000 | 25,000 | 25,000 |
| 522180 Software | 414 | 477 | 0 | 2,200 | 2,200 | 2,200 |
| Materials Total | 10,083 | 17,142 | 6,810 | 28,700 | 28,700 | 28,700 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 48 | 0 | 0 | 0 | 0 | 0 |
| 523040 Data Connections | 4,685 | 7,050 | 5,000 | 7,500 | 7,500 | 7,500 |
| 523050 Postage | 3 | 0 | 0 | 0 | 0 | 0 |
| 523060 Cellular Phones | 4,395 | 6,327 | 7,080 | 7,100 | 7,100 | 7,100 |
| 523090 Long Distance Charges | 768 | 813 | 600 | 700 | 700 | 700 |
| Communications Total | 9,900 | 14,190 | 12,680 | 15,300 | 15,300 | 15,300 |
| Contracted Services | | | | | | |
| 525155 Credit Card Fees | 41,691 | 46,928 | 53,000 | 54,000 | 54,000 | 54,000 |
| 525235 Laboratory Services | 645 | 0 | 0 | 0 | 0 | 0 |
| 525360 Public Works Services | 0 | 0 | 0 | 28,000 | 28,000 | 28,000 |
| 525405 Code Enforcement Services | 1,888 | 4,944 | 5,934 | 5,978 | 5,978 | 5,978 |
| 525450 Subscription Services | 1,305 | 1,346 | 1,200 | 1,500 | 1,500 | 1,500 |
| 525710 Printing Services | 1,202 | 341 | 700 | 700 | 700 | 700 |
| 525715 Advertising | 0 | 0 | 0 | 300 | 300 | 300 |
| 525735 Mail Services | 4,926 | 6,036 | 5,500 | 5,700 | 5,700 | 5,700 |
| 525999 Other Contracted Services | 35,447 | 0 | 60,000 | 40,000 | 40,000 | 40,000 |
| Contracted Services Total | 87,104 | 59,595 | 126,334 | 136,178 | 136,178 | 136,178 |
| Repairs and Maintenance | | | | | | |
| 526012 Vehicle Maintenance | 282 | 499 | 300 | 300 | 300 | 300 |
| 526030 Building Maintenance | 452 | 111 | 0 | 0 | 0 | 0 |
| Repairs and Maintenance Total | 734 | 609 | 300 | 300 | 300 | 300 |
| Rentals | | | | | | |
| 527110 Fleet Leases | 38,976 | 42,144 | 58,614 | 57,336 | 57,336 | 57,336 |
| 527120 Motor Pool Mileage | 1,996 | 1,013 | 2,000 | 1,500 | 1,500 | 1,500 |
| 527130 Parking | 48 | 0 | 0 | 0 | 0 | 0 |
| 527200 Building Rental County | 51,367 | 51,834 | 45,438 | 43,426 | 43,426 | 43,426 |
| 527300 Equipment Rental | 12,499 | 11,494 | 15,544 | 11,528 | 11,528 | 11,528 |
| Rentals Total | 104,886 | 106,485 | 121,596 | 113,790 | 113,790 | 113,790 |
| Insurance | | | | | | |
| 528415 Auto Claims | 36 | 0 | 0 | 0 | 0 | 0 |
| Insurance Total | 36 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 512 | 441 | 500 | 1,200 | 1,200 | 1,200 |
| 529120 Commercial Travel | 743 | 236 | 1,200 | 1,200 | 1,200 | 1,200 |
| 529130 Meals | 296 | 99 | 500 | 500 | 500 | 500 |
| 529140 Lodging | 1,253 | 456 | 3,200 | 3,200 | 3,200 | 3,200 |
| 529210 Meetings | 0 | 45 | 0 | 200 | 200 | 200 |
| 529220 Conferences | 450 | 1,542 | 700 | 700 | 700 | 700 |
| | | | | | | |

| 330 - Building Inspection | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 529300 Dues and Memberships | 1,670 | 2,084 | 2,650 | 2,175 | 2,175 | 2,175 |
| 529650 Pre Employment Costs | 141 | 28 | 300 | 300 | 300 | 300 |
| 529999 Miscellaneous Expense | 49 | 0 | 0 | 0 | 0 | (|
| Miscellaneous Total | 13,899 | 15,426 | 25,550 | 16,475 | 16,475 | 16,475 |
| Materials and Services Total | 247,811 | 235,433 | 335,761 | 344,216 | 344,216 | 344,216 |
| Administrative Charges | | , | , . | | - , - | - , - |
| 611100 County Admin Allocation | 20,161 | 24,698 | 29,811 | 31,831 | 31,831 | 31,831 |
| 611230 Courier Allocation | 1,159 | 1,165 | 1,520 | 1,009 | 1,009 | 1,009 |
| | , | , | , | | , | , |
| 611250 Risk Management Allocation | 3,613 | 3,367 | 3,999 | 4,682 | 4,682 | 4,682 |
| 611255 Benefits Allocation | 5,752 | 5,421 | 6,730 | 6,827 | 6,827 | 6,827 |
| 611260 Human Resources Allocation | 19,791 | 20,708 | 27,425 | 27,572 | 27,572 | 27,572 |
| 611300 Legal Services Allocation | 10,096 | 14,603 | 19,768 | 22,499 | 22,499 | 22,499 |
| 611400 Information Tech Allocation | 32,533 | 38,802 | 45,481 | 50,494 | 50,494 | 50,494 |
| 611410 FIMS Allocation | 23,663 | 31,960 | 33,248 | 31,529 | 31,529 | 31,529 |
| 611420 Telecommunications Allocation | 2,662 | 2,874 | 3,962 | 3,660 | 3,660 | 3,660 |
| 611430 Info Tech Direct Charges | 41,043 | 43,277 | 47,025 | 48,950 | 48,950 | 48,950 |
| 611600 Finance Allocation | 17,791 | 18,342 | 23,392 | 27,762 | 27,762 | 27,762 |
| 611800 MCBEE Allocation | 471 | 1,826 | 1,217 | 1,967 | 1,967 | 1,967 |
| 612100 IT Equipment Use Charges | 3,378 | 4,149 | 4,660 | 8,912 | 8,912 | 8,912 |
| 614100 Liability Insurance Allocation | 8,200 | 11,000 | 10,200 | 13,200 | 13,200 | 13,200 |
| 614200 WC Insurance Allocation | 5,100 | 5,500 | 5,500 | 5,600 | 5,600 | 5,600 |
| Administrative Charges Total | 195,413 | 227,692 | 263,938 | 286,494 | 286,494 | 286,494 |
| Capital Outlay | | | | | | |
| 531300 Departmental Equipment Capital | 0 | 0 | 6,300 | 21,500 | 21,500 | 21,500 |
| Capital Outlay Total | 0 | 0 | 6,300 | 21,500 | 21,500 | 21,500 |
| Transfers Out | | | | | | |
| 561595 Transfer to Fleet Management | 0 | 27,255 | 0 | 0 | 0 | C |
| Transfers Out Total | 0 | 27,255 | 0 | 0 | 0 | 0 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 259,000 | 272,600 | 272,600 | 272,600 |
| Contingency Total | 0 | 0 | 259,000 | 272,600 | 272,600 | 272,600 |
| Ending Fund Balance | - | - | | , | , | , |
| č | 0 | 0 | 2 127 (97 | 2 701 077 | 0.701.077 | 2 701 075 |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 2,137,687 | 2,701,977 | 2,701,977 | 2,701,977 |
| Ending Fund Balance Total | | - | 2,137,687 | 2,701,977 | 2,701,977 | 2,701,977 |
| Building Inspection Total | 2,291,670 | 2,528,463 | 5,322,300 | 6,059,892 | 6,059,892 | 6,059,892 |
| 510 - Environmental Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 1,121,272 | 1,013,614 | 1,402,404 | 1,708,119 | 1,708,119 | 1,708,119 |
| 511120 Temporary Wages | 9,702 | 0 | 18,284 | 29,366 | 29,366 | 29,360 |
| 511130 Vacation Pay | 90,434 | 72,456 | 0 | 0 | 0 | (|
| ~~ v | , ., | , | 0 | Ű | Ũ | |

| 510 - Environmental Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--|---|---|---|---|---|
| Personnel Services | | | | | | |
| 511150 Holiday Pay | 60,633 | 59,418 | 0 | 0 | 0 | 0 |
| 511160 Comp Time Pay | 19,188 | 15,848 | 0 | 0 | 0 | 0 |
| 511210 Compensation Credits | 38,663 | 35,056 | 27,845 | 29,604 | 29,604 | 29,604 |
| 511220 Pager Pay | 1,573 | 750 | 0 | 0 | 0 | 0 |
| 511240 Leave Payoff | 15,871 | 16,390 | 0 | 0 | 0 | 0 |
| 511290 Health Insurance Waiver Pay | 2,415 | 2,407 | 2,400 | 2,400 | 2,400 | 2,400 |
| 511420 Premium Pay | 22,084 | 35,899 | 36,000 | 58,400 | 58,400 | 58,400 |
| 511450 Premium Pay Temps | 270 | 0 | 0 | 0 | 0 | 0 |
| Salaries and Wages Total | 1,453,310 | 1,295,937 | 1,486,933 | 1,827,889 | 1,827,889 | 1,827,889 |
| Fringe Benefits | | | | | | |
| 512110 PERS | 225,734 | 189,711 | 276,500 | 335,844 | 335,844 | 335,844 |
| 512120 401K | 6,110 | 7,542 | 8,060 | 8,552 | 8,552 | 8,552 |
| 512130 PERS Debt Service | 79,513 | 63,860 | 71,636 | 104,406 | 104,406 | 104,406 |
| 512200 FICA | 108,890 | 95,895 | 108,985 | 132,541 | 132,541 | 132,541 |
| 512310 Medical Insurance | 383,988 | 316,498 | 378,155 | 482,339 | 482,339 | 482,339 |
| 512320 Dental Insurance | 39,626 | 31,568 | 37,575 | 47,939 | 47,939 | 47,939 |
| 512330 Group Term Life Insurance | 2,536 | 2,191 | 2,647 | 3,214 | 3,214 | 3,214 |
| 512340 Long Term Disability Insurance | 6,387 | 4,485 | 5,936 | 7,200 | 7,200 | 7,200 |
| 512400 Unemployment Insurance | 5,834 | 4,768 | 5,303 | 6,437 | 6,437 | 6,437 |
| 512520 Workers Comp Insurance | 763 | 586 | 822 | 991 | 991 | 991 |
| 512600 Wellness Program | 1,085 | 872 | 1,042 | 1,269 | 1,269 | 1,269 |
| 512610 Employee Assistance Program | 779 | 637 | 704 | 858 | 858 | 858 |
| 512700 County HSA Contributions | 0 | 0 | 0 | 1,300 | 1,300 | 1,300 |
| Fringe Benefits Total | 861,246 | 718,612 | 897,365 | 1,132,890 | 1,132,890 | 1,132,890 |
| Personnel Services Total | 2,314,556 | 2,014,549 | 2,384,298 | 2,960,779 | 2,960,779 | 2,960,779 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 5,195 | 6,477 | 6,275 | 6,548 | 6,548 | 6,548 |
| 521030 Field Supplies | 19.814 | 16,824 | 24,500 | 28,500 | 28,500 | 28,500 |
| 521050 Janitorial Supplies | 324 | 91 | 750 | 500 | 500 | 500 |
| 521070 Departmental Supplies | 10,336 | 1,741 | 3,000 | 1,950 | 1,950 | 1,950 |
| 521080 Food Supplies | | | | | 300 | 300 |
| | 92 | 7 | 300 | 300 | 300 | 500 |
| 521190 Publications | 92 32 | 7 32 | 300 0 | 300 250 | 250 | |
| 521190 Publications 521210 Gasoline | | | | | | 250 |
| | 32 | 32 4,495 | 0 | 250 | 250 | 250 5,400 |
| 521210 Gasoline | 32 5,016 | 32 | 0 5,400 | 250 5,400 | 250 5,400 35,000 | 250 5,400 35,000 |
| 521210 Gasoline 521220 Diesel | 32 5,016 27,376 | 32 4,495 27,104 | 0 5,400 30,000 | 250 5,400 35,000 | 250 5,400 | 250 5,400 35,000 2,200 |
| 521210 Gasoline 521220 Diesel 521230 Propane | 32 5,016 27,376 1,646 | 32 4,495 27,104 1,690 | 0 5,400 30,000 2,250 | 250 5,400 35,000 2,200 | 250 5,400 35,000 2,200 | 250 5,400 35,000 2,200 300 |
| 521210 Gasoline521220 Diesel521230 Propane521240 Automotive Supplies | 32 5,016 27,376 1,646 231 | 32 4,495 27,104 1,690 130 | 0 5,400 30,000 2,250 300 | 250 5,400 35,000 2,200 300 150 | 250 5,400 35,000 2,200 300 | 250 5,400 35,000 2,200 300 150 |
| 521210 Gasoline 521220 Diesel 521230 Propane 521240 Automotive Supplies 521241 Oil and Lubricants | 32 5,016 27,376 1,646 231 0 | 32 4,495 27,104 1,690 130 84 | 0 5,400 30,000 2,250 300 150 | 250 5,400 35,000 2,200 300 | 250 5,400 35,000 2,200 300 150 | 250 5,400 35,000 2,200 300 150 2,400 |
| 521210 Gasoline521220 Diesel521230 Propane521240 Automotive Supplies521241 Oil and Lubricants521300 Safety Clothing521310 Safety Equipment | 32 5,016 27,376 1,646 231 0 1,005 | 32 4,495 27,104 1,690 130 84 1,186 | 0 5,400 30,000 2,250 300 150 2,400 | 250 5,400 35,000 2,200 300 150 2,400 | 250 5,400 35,000 2,200 300 150 2,400 | 250 5,400 35,000 2,200 300 150 2,400 1,000 |
| 521210 Gasoline 521220 Diesel 521230 Propane 521240 Automotive Supplies 521241 Oil and Lubricants 521300 Safety Clothing 521310 Safety Equipment Supplies Total | 32 5,016 27,376 1,646 231 0 1,005 2,166 | 32 4,495 27,104 1,690 130 84 1,186 258 | 0 5,400 30,000 2,250 300 150 2,400 1,000 | 250 5,400 35,000 2,200 300 150 2,400 1,000 | 250 5,400 35,000 2,200 300 150 2,400 1,000 | 250 5,400 35,000 2,200 300 150 2,400 1,000 |
| 521210 Gasoline 521220 Diesel 521230 Propane 521240 Automotive Supplies 521241 Oil and Lubricants 521300 Safety Clothing 521310 Safety Equipment Supplies Total Materials | 32 5,016 27,376 1,646 231 0 1,005 2,166 73,234 | 32 4,495 27,104 1,690 130 84 1,186 258 60,120 | 0 5,400 30,000 2,250 300 150 2,400 1,000 76,325 | 250 5,400 35,000 2,200 300 150 2,400 1,000 84,498 | 250 5,400 35,000 2,200 300 150 2,400 1,000 84,498 | 250 5,400 35,000 2,200 300 150 2,400 1,000 84,498 |
| 521210 Gasoline 521220 Diesel 521230 Propane 521240 Automotive Supplies 521241 Oil and Lubricants 521300 Safety Clothing 521310 Safety Equipment Supplies Total | 32 5,016 27,376 1,646 231 0 1,005 2,166 | 32 4,495 27,104 1,690 130 84 1,186 258 | 0 5,400 30,000 2,250 300 150 2,400 1,000 | 250 5,400 35,000 2,200 300 150 2,400 1,000 | 250 5,400 35,000 2,200 300 150 2,400 1,000 | 250 5,400 35,000 2,200 300 150 2,400 1,000 |

| 510 - Environmental Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 522100 Parts | 15,611 | 1,903 | 0 | 0 | 0 | (|
| 522110 Batteries | 125 | 0 | 0 | 0 | 0 | (|
| 522120 Tires and Accessories | 101 | 106 | 5,200 | 5,200 | 5,200 | 5,200 |
| 522140 Small Tools | 897 | 547 | 1,500 | 1,500 | 1,500 | 1,500 |
| 522150 Small Office Equipment | 835 | 0 | 2,250 | 10,200 | 10,200 | 10,200 |
| 522160 Small Departmental Equipment | 1,843 | 5,662 | 2,000 | 9,450 | 9,450 | 9,450 |
| 522170 Computers Non Capital | 2,312 | 1,757 | 4,750 | 7,500 | 7,500 | 7,50 |
| 522180 Software | 1,049 | 2,083 | 2,170 | 4,450 | 4,450 | 4,45 |
| 522500 Materials for Resale | 198 | 0 | 10,000 | 10,000 | 10,000 | 10,00 |
| Materials Total | 56,929 | 39,775 | 66,870 | 87,150 | 87,150 | 87,15 |
| Communications | | | | | | |
| 523020 Phone and Communication Svcs | 11,575 | 11,970 | 12,000 | 14.000 | 14,000 | 14,000 |
| 523040 Data Connections | 480 | 268 | 480 | 480 | 480 | 48 |
| 523060 Cellular Phones | 1,420 | 1,299 | 2,220 | 5,200 | 5,200 | 5,20 |
| 523090 Long Distance Charges | 1,420 | 1,255 | 170 | 170 | 170 | 17 |
| 523100 Radios and Accessories | 220 | 0 | 0 | 0 | 0 | 17 |
| | 13,861 | 13,688 | 14,870 | 19,850 | 19,850 | 19,85 |
| Communications Total | 15,601 | 15,000 | 14,070 | 17,050 | 19,000 | 17,05 |
| Utilities | | | | | | |
| 524010 Electricity | 26,088 | 30,585 | 30,000 | 30,000 | 30,000 | 30,00 |
| 524040 Natural Gas | 113 | 89 | 150 | 100 | 100 | 10 |
| 524090 Garbage Disposal and Recycling | 2,705 | 7,851 | 20,000 | 7,000 | 7,000 | 7,00 |
| Utilities Total | 28,906 | 38,526 | 50,150 | 37,100 | 37,100 | 37,10 |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 94,404 | 96,426 | 95,000 | 107,500 | 107,500 | 107,50 |
| 525155 Credit Card Fees | 48,207 | 68,517 | 65,000 | 100,000 | 100,000 | 100,00 |
| 525158 Armored Car Services | 11,667 | 12,233 | 12,000 | 13,500 | 13,500 | 13,50 |
| 525185 Community Education Services | 980 | 1,975 | 16,500 | 33,500 | 33,500 | 33,50 |
| 525235 Laboratory Services | 4,314 | 3,850 | 5,600 | 5,600 | 5,600 | 5,60 |
| 525360 Public Works Services | 13,641 | 22,449 | 27,500 | 87,000 | 87,000 | 87,00 |
| 525370 Stormwater Services | 112,746 | 124,945 | 124,432 | 231,541 | 231,541 | 231,54 |
| 525405 Code Enforcement Services | 91,745 | 84,393 | 80,685 | 79,648 | 79,648 | 79,64 |
| 525450 Subscription Services | 360 | 617 | 660 | 660 | 660 | 66 |
| 525510 Legal Services | 12,683 | 0 | 10,000 | 30,000 | 30,000 | 30,00 |
| 525555 Security Services | 1,687 | 2,295 | 4,000 | 4,500 | 4,500 | 4,50 |
| 525710 Printing Services | 8,540 | 28,386 | 47,325 | 49,350 | 49,350 | 49,35 |
| 525715 Advertising | 174,180 | 183,515 | 187,000 | 279,500 | 279,500 | 279,50 |
| 525735 Mail Services | 1,074 | 40,899 | 27,100 | 24,600 | 24,600 | 24,60 |
| 525810 Waste to Energy Contract | 9,650,593 | 9,943,137 | 10,561,553 | 10,328,715 | 10,328,715 | 10,328,71 |
| 525830 Transfer Station Contracts | 2,445,522 | 3,180,219 | 4,915,253 | 5,421,783 | 5,421,783 | 5,421,78 |
| 525840 Solid Waste Hauling Services | 7,735 | 8,238 | 9,120 | 0 | 0 | |
| 525841 Leachate Disposal | 968,750 | 1,194,264 | 734,400 | 1,107,000 | 1,107,000 | 1,107,00 |
| 525850 Litter Patrol Services | 7,335 | 7,018 | 7,500 | 7,500 | 7,500 | 7,50 |
| 525861 Ash Hauling Services | 992,786 | 1,001,183 | 1,115,442 | 897,700 | 897,700 | 897,70 |
| 525862 Tire Hauling Services | 52,815 | 51,226 | 54,940 | 56,900 | 56,900 | 56,90 |

| 510 - Environmental Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 525864 Appliance Hauling Services | 45,403 | 37,100 | 45,000 | 0 | 0 | (|
| 525865 Metro Haulers | 7,322 | 0 | 0 | 0 | 0 | (|
| 525870 Hazardous Waste Disposal | 298,536 | 293,165 | 311,000 | 330,000 | 330,000 | 330,000 |
| 525871 Battery Recycling | 88,731 | 53,724 | 111,500 | 114,500 | 114,500 | 114,500 |
| 525999 Other Contracted Services | 138,402 | 163,822 | 150,900 | 253,200 | 253,200 | 253,200 |
| Contracted Services Total | 15,280,156 | 16,603,597 | 18,719,410 | 19,564,197 | 19,564,197 | 19,564,197 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 0 | 131 | 0 | 0 | 0 | (|
| 526011 Dept Equipment Maintenance | 30,088 | 11,454 | 35,000 | 79,000 | 79,000 | 79,000 |
| 526012 Vehicle Maintenance | 127,119 | 103,433 | 100,000 | 110,000 | 110,000 | 110,000 |
| 526014 Radio Maintenance | 86 | 439 | 500 | 500 | 500 | 500 |
| 526030 Building Maintenance | 21,025 | 5,792 | 15,000 | 15,000 | 15,000 | 15,000 |
| 526040 Remodels and Site Improvements | 0 | 1,271 | 0 | 5,000 | 5,000 | 5,000 |
| 526050 Grounds Maintenance | 53,695 | 19,646 | 117,500 | 117,000 | 117,000 | 117,00 |
| Repairs and Maintenance Total | 232,013 | 142,165 | 268,000 | 326,500 | 326,500 | 326,500 |
| Rentals | | | | | | |
| 527100 Vehicle Rental | 0 | 86 | 200 | 200 | 200 | 200 |
| 527110 Fleet Leases | 29,148 | 28,896 | 30,636 | 25,200 | 25,200 | 25,200 |
| 527120 Motor Pool Mileage | 3,049 | 2,086 | 2,500 | 1,550 | 1,550 | 1,550 |
| 527130 Parking | 0 | 38 | 100 | 100 | 100 | 100 |
| 527200 Building Rental County | 38,295 | 38,643 | 33,875 | 32,375 | 32,375 | 32,375 |
| 527300 Equipment Rental | 9,134 | 3,567 | 13,615 | 18,328 | 18,328 | 18,328 |
| Rentals Total | 79,626 | 73,314 | 80,926 | 77,753 | 77,753 | 77,753 |
| Insurance | | | | | | |
| 528415 Auto Claims | 0 | 2,723 | 0 | 0 | 0 | (|
| Insurance Total | 0 | 2,723 | 0 | 0 | 0 | (|
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 58 | 467 | 200 | 200 | 200 | 200 |
| 529120 Commercial Travel | 0 | 135 | 750 | 3,500 | 3,500 | 3,500 |
| 529130 Meals | 0 | 241 | 1,000 | 1,000 | 1,000 | 1,000 |
| 529140 Lodging | 0 | 1,206 | 3,500 | 3,550 | 3,550 | 3,550 |
| 529210 Meetings | 708 | 955 | 2,800 | 3,550 | 3,550 | 3,550 |
| 529220 Conferences | 1,350 | 4,413 | 4,700 | 8,400 | 8,400 | 8,400 |
| 529230 Training | 2,181 | 101 | 2,490 | 2,750 | 2,750 | 2,750 |
| 529300 Dues and Memberships | 1,231 | 1,589 | 2,724 | 2,715 | 2,715 | 2,715 |
| 529440 Safety Grants | 1,635 | 1,090 | 10,000 | 0 | 0 | (|
| 529590 Special Programs Other | 390 | 136,321 | 1,500 | 1,500 | 1,500 | 1,500 |
| 529650 Pre Employment Costs | 57 | 413 | 100 | 500 | 500 | 500 |
| 529740 Fairs and Shows | 27,862 | 33,734 | 39,100 | 43,700 | 43,700 | 43,700 |
| 529820 Vehicle Registration | 105 | 0 | 0 | 0 | 0 | (|
| 529840 Professional Licenses | 108 | 0 | 200 | 200 | 200 | 200 |
| 529850 Device Licenses | 1,483 | 484 | 1,500 | 1,500 | 1,500 | 1,500 |
| 529860 Permits | 2,518 | 2,560 | 4,400 | 6,600 | 6,600 | 6,600 |
| 529870 DEQ Tonnage Assessment | 249,231 | 330,114 | 350,000 | 350,200 | 350,200 | 350,200 |

| 510 - Environmental Services | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 529910 Awards and Recognition | 3,556 | 2,636 | 6,500 | 4,500 | 4,500 | 4,500 |
| 529999 Miscellaneous Expense | 700 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous Total | 293,172 | 516,458 | 431,464 | 434,365 | 434,365 | 434,365 |
| Materials and Services Total | 16,057,895 | 17,490,367 | 19,708,015 | 20,631,413 | 20,631,413 | 20,631,413 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 106,093 | 123,495 | 133,692 | 135,058 | 135,058 | 135,058 |
| 611230 Courier Allocation | 1,865 | 1,798 | 2,123 | 1,340 | 1,340 | 1,340 |
| 611250 Risk Management Allocation | 12,145 | 24,614 | 19,662 | 6,176 | 6,176 | 6,176 |
| 611255 Benefits Allocation | 9,263 | 8,367 | 9,403 | 9,066 | 9,066 | 9,066 |
| 611260 Human Resources Allocation | 31,867 | 31,962 | 38,311 | 36,618 | 36,618 | 36,618 |
| 611300 Legal Services Allocation | 50,466 | 45,289 | 37,967 | 31,169 | 31,169 | 31,169 |
| 611400 Information Tech Allocation | 163,711 | 162,390 | 175,830 | 188,541 | 188,541 | 188,541 |
| 611410 FIMS Allocation | 242,257 | 286,997 | 278,570 | 240,942 | 240,942 | 240,942 |
| 611420 Telecommunications Allocation | 13,311 | 11,998 | 15,363 | 13,710 | 13,710 | 13,710 |
| 611430 Info Tech Direct Charges | 205,215 | 181,511 | 180,803 | 183,019 | 183,019 | 183,019 |
| 611600 Finance Allocation | 291,491 | 272,492 | 312,791 | 331,593 | 331,593 | 331,593 |
| 611800 MCBEE Allocation | 4,818 | 16,397 | 10,201 | 15,030 | 15,030 | 15,030 |
| 612100 IT Equipment Use Charges | 16,980 | 17,360 | 18,000 | 33,200 | 33,200 | 33,200 |
| 614100 Liability Insurance Allocation | 13,100 | 82,100 | 54,100 | 16,200 | 16,200 | 16,200 |
| 614200 WC Insurance Allocation | 31,600 | 38,500 | 23,100 | 8,600 | 8,600 | 8,600 |
| Administrative Charges Total | 1,194,182 | 1,305,270 | 1,309,916 | 1,250,262 | 1,250,262 | 1,250,262 |
| Capital Outlay | | | | | | |
| 531300 Departmental Equipment Capital | 0 | 0 | 9,900 | 53,550 | 53,550 | 53,550 |
| 532400 Off Road Vehicles | 13,048 | 103,500 | 10,000 | 0 | 0 | 0 |
| 532500 Road Maintenance Vehicles | 89,381 | 0 | 0 | 0 | 0 | 0 |
| 534150 Building Acquisitions | 0 | 7,000 | 0 | 0 | 0 | 0 |
| 534600 Site Improvements | 0 | 0 | 347,000 | 157,000 | 157,000 | 157,000 |
| Capital Outlay Total | 102,429 | 110,500 | 366,900 | 210,550 | 210,550 | 210,550 |
| Debt Service Principal | | | | | | |
| 541100 Principal Payments | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 |
| Debt Service Principal Total | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 |
| Debt Service Interest | | | | | | |
| 542100 Interest Payments | 3,672 | 5,206 | 6,630 | 5,525 | 5,525 | 5,525 |
| Debt Service Interest Total | 3,672 | 5,206 | 6,630 | 5,525 | 5,525 | 5,525 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 1,958,519 | 3,188,439 | 3,188,439 | 3,188,439 |
| Contingency Total | 0 | 0 | 1,958,519 | 3,188,439 | 3,188,439 | 3,188,439 |
| Ending Fund Balance | | | | | | |
| 573020 Capital Improvement Reserves | 0 | 0 | 9,391,606 | 9,558,497 | 9,558,497 | 9,558,497 |
| Ending Fund Balance Total | 0 | 0 | 9,391,606 | 9,558,497 | 9,558,497 | 9,558,497 |
| Environmental Services Total | 19,757,734 | 21,010,893 | 35,210,884 | 37,890,465 | 37,890,465 | 37,890,465 |

| 515 - Stormwater Management | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | (22,400) | 0 | 0 | (|
| 511110 Regular Wages | 57,571 | 111,272 | 282,507 | 347,546 | 347,546 | 347,546 |
| 511130 Vacation Pay | 3,442 | 6,735 | 0 | 0 | 0 | (|
| 511140 Sick Pay | 2,889 | 4,232 | 0 | 0 | 0 | (|
| 511150 Holiday Pay | 3,509 | 4,633 | 0 | 0 | 0 | (|
| 511160 Comp Time Pay | 335 | 756 | 0 | 0 | 0 | (|
| 511210 Compensation Credits | 1,226 | 1,919 | 4,409 | 4,749 | 4,749 | 4,749 |
| 511240 Leave Payoff | 0 | 246 | 0 | 0 | 0 | ,, , , |
| 511420 Premium Pay | 281 | 249 | 3,500 | 7,202 | 7,202 | 7,202 |
| Salaries and Wages Total | 69,252 | 130,043 | 268,016 | 359,497 | 359,497 | 359,497 |
| Fringe Benefits | ., | | , | , | , | , |
| e e | 0 | 0 | (17 (00) | 0 | 0 | (|
| 512010 Fringe Benefits Budget Only | 0 | 0 | (17,600) | 0 | 0 | (|
| 512110 PERS | 8,987 | 17,759 | 55,376 | 67,993 | 67,993 | 67,993 |
| 512120 401K | 0 | 391 | 970 | 1,124 | 1,124 | 1,124 |
| 512130 PERS Debt Service | 5,987 | 9,384 | 14,347 | 21,137 | 21,137 | 21,137 |
| 512200 FICA | 5,387 | 9,926 | 21,924 | 26,923 | 26,923 | 26,923 |
| 512310 Medical Insurance | 18,526 | 38,245 | 86,802 | 103,437 | 103,437 | 103,437 |
| 512320 Dental Insurance | 1,916 | 3,817 | 8,625 | 10,281 | 10,281 | 10,28 |
| 512330 Group Term Life Insurance | 129 | 241 | 538 | 659 | 659 | 659 |
| 512340 Long Term Disability Insurance | 327 | 497 | 1,204 | 1,476 | 1,476 | 1,470 |
| 512400 Unemployment Insurance | 284 | 483 | 1,063 | 1,304 | 1,304 | 1,304 |
| 512520 Workers Comp Insurance | 37 | 66 | 173 | 198 | 198 | 198 |
| 512600 Wellness Program | 50 | 100 | 190 | 263 | 263 | 263 |
| 512610 Employee Assistance Program | 36 | 74 | 130 | 179 | 179 | 179 |
| 512700 County HSA Contributions | 0 | 0 | 0 | 1,300 | 1,300 | 1,300 |
| Fringe Benefits Total | 41,667 | 80,983 | 173,742 | 236,274 | 236,274 | 236,274 |
| Personnel Services Total | 110,919 | 211,025 | 441,758 | 595,771 | 595,771 | 595,771 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 106 | 591 | 229 | 822 | 822 | 822 |
| 521030 Field Supplies | 1,751 | 6,958 | 7,500 | 7,500 | 7,500 | 7,500 |
| 521070 Departmental Supplies | 48 | 0 | 0 | 0 | 0 | (|
| 521080 Food Supplies | 0 | 13 | 150 | 0 | 0 | (|
| 521170 Educational Supplies | 240 | 0 | 0 | 0 | 0 | (|
| 521210 Gasoline | 337 | 1,016 | 7,000 | 4,000 | 4,000 | 4,000 |
| 521220 Diesel | 0 | 1,835 | 0 | 3,500 | 3,500 | 3,500 |
| 521240 Automotive Supplies | 90 | 76 | 100 | 200 | 200 | 200 |
| 521241 Oil and Lubricants | 0 | 278 | 300 | 300 | 300 | 300 |
| 521300 Safety Clothing | 338 | 297 | 600 | 1,500 | 1,500 | 1,500 |
| Supplies Total | 2,909 | 11,063 | 15,879 | 17,822 | 17,822 | 17,822 |
| Materials | | | | | | - |
| | 0 | 1.000 | 0 | 1 500 | 1 500 | 1 500 |
| 522030 Pipe | 0 | 1,262 | 0 | 1,500 | 1,500 | 1,500 |
| 522060 Sign Materials | 0 | 0 | 0 | 1,700 | 1,700 | 1,700 |

| 515 - Stormwater Management | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 522090 Chemical Sprays | 0 | 37 | 0 | 150 | 150 | 150 |
| 522100 Parts | 2,706 | 943 | 75 | 1,400 | 1,400 | 1,400 |
| 522140 Small Tools | 2,500 | 832 | 5,000 | 500 | 500 | 500 |
| 522150 Small Office Equipment | 310 | 0 | 0 | 1,200 | 1,200 | 1,200 |
| 522160 Small Departmental Equipment | 0 | 610 | 160 | 9,000 | 9,000 | 9,000 |
| 522170 Computers Non Capital | 0 | 0 | 0 | 4,500 | 4,500 | 4,500 |
| 522180 Software | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| Materials Total | 5,516 | 3,685 | 5,235 | 22,450 | 22,450 | 22,450 |
| Communications | | | | | | |
| 523050 Postage | 0 | 0 | 500 | 0 | 0 | (|
| 523060 Cellular Phones | 260 | 1,100 | 1,270 | 2,400 | 2,400 | 2,400 |
| Communications Total | 260 | 1,100 | 1,270 | 2,400 | 2,400 | 2,400 |
| Utilities | 200 | 1,100 | 1,170 | 2,.00 | 2,100 | 2,100 |
| | | | | | | |
| 524090 Garbage Disposal and Recycling | 569 | 399 | 18,700 | 18,700 | 18,700 | 18,700 |
| Utilities Total | 569 | 399 | 18,700 | 18,700 | 18,700 | 18,700 |
| Contracted Services | | | | | | |
| 525175 Temporary Staffing | 0 | 650 | 0 | 0 | 0 | |
| 525185 Community Education Services | 2,244 | 40,591 | 39,000 | 7,500 | 7,500 | 7,50 |
| 525235 Laboratory Services | 2,211 | 50 | 1,500 | 500 | 500 | 500 |
| 525360 Public Works Services | 203,460 | 189,036 | 74,000 | 59,700 | 59,700 | 59,700 |
| 525710 Printing Services | 960 | 23 | 1,000 | 500 | 500 | 500 |
| 525715 Advertising | 14,043 | 6,000 | 10,000 | 50,000 | 50,000 | 50,000 |
| 525735 Mail Services | 1,702 | 1,007 | 1,000 | 3,000 | 3,000 | 3,000 |
| 525999 Other Contracted Services | 34,720 | 46,157 | 96,500 | 73,400 | 73,400 | 73,400 |
| Contracted Services Total | 257,329 | 283,515 | 223,000 | 194,600 | 194,600 | 194,60 |
| Repairs and Maintenance | | | - , | . , | - , | . , |
| 526011 Dept Equipment Maintenance | 0 | 1,010 | 0 | 0 | 0 | (|
| 526011 Dept Equipment Maintenance | 0 | 10,823 | 8,000 | 12,000 | 12.000 | 12,000 |
| 526061 Storm Drain Maintenance | 2,361 | 0 | 0,000 | 12,000 | 0 | 12,000 |
| | 2,361 | 11,832 | 8,000 | 12,000 | 12,000 | 12,00 |
| Repairs and Maintenance Total | 2,501 | 11,652 | 8,000 | 12,000 | 12,000 | 12,000 |
| Rentals | | | | | | |
| 527110 Fleet Leases | 0 | 2,090 | 11,358 | 7,464 | 7,464 | 7,464 |
| 527120 Motor Pool Mileage | 0 | 0 | 200 | 200 | 200 | 200 |
| 527130 Parking | 9 | 0 | 50 | 50 | 50 | 50 |
| 527200 Building Rental County | 0 | 4,613 | 4,044 | 3,865 | 3,865 | 3,865 |
| 527300 Equipment Rental | 68 | 170 | 1,117 | 1,771 | 1,771 | 1,77 |
| Rentals Total | 77 | 6,874 | 16,769 | 13,350 | 13,350 | 13,350 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 0 | 0 | 150 | 150 | 150 | 150 |
| 529130 Meals | 24 | 81 | 100 | 200 | 200 | 200 |
| 529140 Lodging | 146 | 518 | 1,325 | 2,000 | 2,000 | 2,000 |
| 529210 Meetings | 0 | 0 | 0 | 650 | 650 | 650 |
| 529220 Conferences | 320 | 625 | 1,500 | 2,000 | 2,000 | 2,000 |

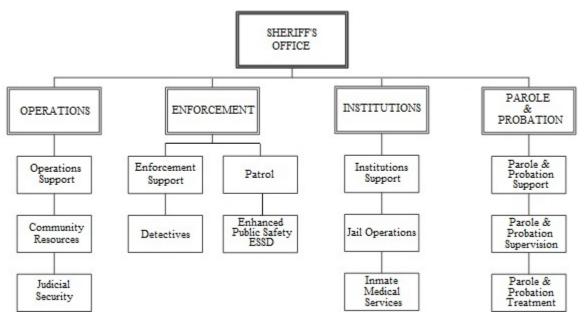
| 515 - Stormwater Management | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 529230 Training | 834 | 2,910 | 1,500 | 1,000 | 1,000 | 1,000 |
| 529300 Dues and Memberships | 587 | 616 | 665 | 600 | 600 | 600 |
| 529860 Permits | 1,855 | 875 | 875 | 2,000 | 2,000 | 2,000 |
| Miscellaneous Total | 3,766 | 5,625 | 6,115 | 8,600 | 8,600 | 8,600 |
| Materials and Services Total | 272,786 | 324,094 | 295,468 | 289,922 | 289,922 | 289,922 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 0 | 1,946 | 2,576 | 4,080 | 4,080 | 4,080 |
| 611250 Risk Management Allocation | 0 | 163 | 178 | 921 | 921 | 921 |
| 611300 Legal Services Allocation | 0 | 0 | 18 | 18 | 18 | 18 |
| 611400 Information Tech Allocation | 0 | 6,575 | 8,953 | 13,897 | 13,897 | 13,897 |
| 611410 FIMS Allocation | 0 | 5,417 | 6,495 | 8,754 | 8,754 | 8,754 |
| 611420 Telecommunications Allocation | 0 | 502 | 773 | 992 | 992 | 992 |
| 611430 Info Tech Direct Charges | 0 | 7,353 | 9,189 | 13,718 | 13,718 | 13,718 |
| 611600 Finance Allocation | 0 | 7,304 | 13,111 | 13,239 | 13,239 | 13,239 |
| 611800 MCBEE Allocation | 0 | 309 | 237 | 546 | 546 | 546 |
| 612100 IT Equipment Use Charges | 0 | 697 | 925 | 2,449 | 2,449 | 2,449 |
| 614100 Liability Insurance Allocation | 0 | 500 | 400 | 2,500 | 2,500 | 2,500 |
| 614200 WC Insurance Allocation | 0 | 300 | 300 | 1,200 | 1,200 | 1,200 |
| Administrative Charges Total | 0 | 31,066 | 43,155 | 62,314 | 62,314 | 62,314 |
| Capital Outlay | | | | | | |
| 531300 Departmental Equipment Capital | 0 | 0 | 0 | 100,000 | 100,000 | 100,000 |
| 534600 Site Improvements | 22,700 | 27,109 | 150,500 | 108,000 | 108,000 | 108,000 |
| Capital Outlay Total | 22,700 | 27,109 | 150,500 | 208,000 | 208,000 | 208,000 |
| Transfers Out | | | | | | |
| 561130 Transfer to Public Works | 0 | 25,000 | 0 | 0 | 0 | 0 |
| 561595 Transfer to Fleet Management | 0 | 0 | 41,000 | 0 | 0 | 0 |
| Transfers Out Total | 0 | 25,000 | 41,000 | 0 | 0 | 0 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 67,500 | 106,500 | 106,500 | 106,500 |
| Contingency Total | 0 | 0 | 67,500 | 106,500 | 106,500 | 106,500 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 711,573 | 797,772 | 797,772 | 797,772 |
| Ending Fund Balance Total | 0 | 0 | 711,573 | 797,772 | 797,772 | 797,772 |
| Stormwater Management Total | 406,405 | 618,294 | 1,750,954 | 2,060,279 | 2,060,279 | 2,060,279 |
| - | | | , , | | | |
| 595 - Fleet Management | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521210 Gasoline | 9,541 | 8,904 | 12,500 | 13,000 | 13,000 | 13,000 |
| 521310 Safety Equipment | 0 | 16 | 0 | 0 | 0 | 0 |
| Supplies Total | 9,541 | 8,920 | 12,500 | 13,000 | 13,000 | 13,000 |

| 595 - Fleet Management | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Communications | | | | | | |
| 523100 Radios and Accessories | 0 | 50,748 | 45,000 | 40,000 | 40,000 | 40,000 |
| Communications Total | 0 | 50,748 | 45,000 | 40,000 | 40,000 | 40,000 |
| Contracted Services | | | | | | |
| 525360 Public Works Services | 52,969 | 46,948 | 65,000 | 70,000 | 70,000 | 70,000 |
| Contracted Services Total | 52,969 | 46,948 | 65,000 | 70,000 | 70,000 | 70,00 |
| Repairs and Maintenance | | | | | | |
| 526011 Dept Equipment Maintenance | 0 | 55 | 0 | 0 | 0 | |
| 526012 Vehicle Maintenance | 348,029 | 341,202 | 355,000 | 356,000 | 356,000 | 356,00 |
| 526012 Venice Maintenance | 204 | 9,974 | 40,750 | 10,000 | 10,000 | 10,00 |
| 526030 Building Maintenance | 32 | 0 | 40,750 | 0 | 0 | 10,00 |
| Repairs and Maintenance Total | 348,264 | 351,231 | 395,750 | 366,000 | 366,000 | 366,00 |
| 1 | 510,201 | 551,251 | 575,150 | 500,000 | 500,000 | 500,000 |
| Rentals | 0.0.00 | | 0.0.00 | 2 200 | 2 200 | 2.20 |
| 527140 County Parking | 3,960 | 3,905 | 3,960 | 3,300 | 3,300 | 3,30 |
| Rentals Total | 3,960 | 3,905 | 3,960 | 3,300 | 3,300 | 3,30 |
| Miscellaneous | | | | | | |
| 529820 Vehicle Registration | 4,257 | 4,385 | 7,807 | 3,546 | 3,546 | 3,540 |
| Miscellaneous Total | 4,257 | 4,385 | 7,807 | 3,546 | 3,546 | 3,540 |
| Materials and Services Total | 418,991 | 466,137 | 530,017 | 495,846 | 495,846 | 495,84 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 3,801 | 4,254 | 3,799 | 2,280 | 2,280 | 2,28 |
| 611230 Courier Allocation | 181 | 180 | 137 | 0 | 0 | |
| 611250 Risk Management Allocation | 1,467 | 1,428 | 1,910 | 2,042 | 2,042 | 2,042 |
| 611255 Benefits Allocation | 897 | 837 | 610 | 0 | 0 | |
| 611260 Human Resources Allocation | 3,086 | 3,197 | 2,486 | 0 | 0 | |
| 611400 Information Tech Allocation | 7,642 | 7,417 | 8,013 | 7,721 | 7,721 | 7,72 |
| 611410 FIMS Allocation | 5,511 | 6,162 | 5,781 | 4,892 | 4,892 | 4,892 |
| 611420 Telecommunications Allocation | 634 | 547 | 677 | 558 | 558 | 55 |
| 611430 Info Tech Direct Charges | 9,503 | 8,404 | 8,107 | 7,483 | 7,483 | 7,48 |
| 611600 Finance Allocation | 7,480 | 6,656 | 7,603 | 6,941 | 6,941 | 6,94 |
| 611800 MCBEE Allocation | 110 | 352 | 211 | 305 | 305 | 30. |
| 612100 IT Equipment Use Charges | 798 | 797 | 818 | 1,361 | 1,361 | 1,36 |
| 614100 Liability Insurance Allocation | 5,100 | 6,800 | 7,300 | 8,000 | 8,000 | 8,000 |
| 614200 WC Insurance Allocation | 300 | 200 | 200 | 200 | 200 | 20 |
| Administrative Charges Total | 46,510 | 47,231 | 47,652 | 41,783 | 41,783 | 41,78 |
| Capital Outlay | | | | | | |
| 532100 Automobiles | 284,768 | 353,377 | 312,021 | 324,112 | 324,112 | 324,11 |
| 532200 Pickups and Trucks | 929,595 | 911,848 | 1,337,792 | 878,406 | 878,406 | 878,40 |
| Capital Outlay Total | 1,214,362 | 1,265,225 | 1,649,813 | 1,202,518 | 1,202,518 | 1,202,51 |

| 595 - Fleet Management | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|-------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Special Payments | | | | | | |
| 551100 Interfund Loan Disbursements | 2,500,000 | 0 | 0 | 0 | 0 | 0 |
| Special Payments Total | 2,500,000 | 0 | 0 | 0 | 0 | 0 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 18,780 | 161,556 | 161,556 | 161,556 |
| Contingency Total | 0 | 0 | 18,780 | 161,556 | 161,556 | 161,556 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 1,444,560 | 1,876,176 | 1,876,176 | 1,876,176 |
| Ending Fund Balance Total | 0 | 0 | 1,444,560 | 1,876,176 | 1,876,176 | 1,876,176 |
| Fleet Management Total | 4,179,863 | 1,778,593 | 3,690,822 | 3,777,879 | 3,777,879 | 3,777,879 |
| Public Works Grand Total | 55,157,498 | 55,099,257 | 107,559,948 | 115,104,799 | 115,104,799 | 115,104,799 |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT SHERIFF'S OFFICE

SHERIFF'S OFFICE



MISSION STATEMENT

The Marion County Sheriff's Office will provide the highest level of public safety services in partnership with our communities. The Sheriff's Office provides this through the foundational character traits of Integrity, Courage, Discipline, Loyalty, Diligence, Humility, Optimism, and Conviction.

GOALS AND OBJECTIVES

- Goal 1 To have goals and objectives that align with the county strategic priorities and the services provided under County Goal #3 of Public Safety. While the goals and objectives stay consistent for the Sheriff's Office, the approach to how they are accomplished changes over time with the introduction of new technology, new case law, results of applicable studies and surveys, and other related factors.
- Goal 2 To keep our community safe through maintaining a safe and secure jail and work/transition center, patrolling and conducting criminal investigations, providing civil process, supervising offenders through Parole and Probation, providing search and rescue response, and keeping our courts safe and accessible to the public through judicial security.
 - Objective 1 To develop strategies aligned with the county's short and long term priorities on public safety with an emphasis on reducing recidivism, reducing prison admissions, and diverting mentally ill persons from the criminal justice system while enhancing public safety in the community.
- Goal 3 To continue to work collaboratively with our community and public safety partners with an emphasis on the prevention of crime, problem solving, and being responsive to the community's needs for public safety.
 - Objective 1 The Sheriff's Office has an overall philosophy of problem solving with community members, leaders, businesses, and other public safety organizations to develop strategies that address livability concerns. This is accomplished through engagement, education, analysis, implementation, and follow through.

- Goal 4 To continue to seek and retain professional and competent staff as well as continue the professional development of all employees.
 - Objective 1 To recruit, train and retain competent, professional employees who are prepared for the modern day public safety challenges put before them.
- Goal 5 To be fiscally responsible and maximize the public's resources we are entrusted with. This goal is accomplished by continued efforts to utilize the dollars allocated and make the best choices with those dollars.
 - Objective 1 To strive to be an organization that is fiscally responsible, showing a good return on the tax payers' financial investment through sound public safety strategies, priorities, and best practices.

DEPARTMENT OVERVIEW

The Marion County Sheriff's Office is a public safety organization that provides services to all residents within the county. These services are delivered through four divisions; Operations, Enforcement, Institutions, and Parole and Probation.

The Operations Division is responsible for judicial security (court security), civil process/service, criminal records entry, concealed handgun permits, code enforcement, crime prevention, public information/social media management, and all administrative functions including payroll, human resources, recruitment, training and certification, budget management, purchasing and contracts, grant management, property control, and policy and procedures.

The Enforcement Division serves a population base of approximately 339,200 (2017 Census Estimate-Portland State University, Population Research Center) of which approximately 93,315 are residents who live in rural areas, unincorporated cities (census designated places such as Four Corners, Hayesville, Brooks, etc.), and another 9,453 in contract cities and those without local police protection. The services provided include patrol, traffic safety, criminal investigations, drug investigations, search and rescue, marine patrol, and various law enforcement contracts.

The Institutions Division is responsible for operating the jail, with a current budgeted capacity of 415 beds, and a transition center currently at a budgeted capacity of 144 beds. The division is responsible for fingerprinting, photographing, and processing all offenders who are arrested and brought to the jail by the various law enforcement agencies operating within Marion County. In 2017, there were 16,417 offenders booked into the jail. In 2016, there were 14,908 (as compared to 14,193 in 2015) offenders booked into the jail.

The jail facility houses pre-trial and sentenced/sanctioned inmates and has two major functions: intake (booking/release) and inmate housing. Intake provides the services of property inventory, identification (photographs and fingerprints) and records. Inmate housing utilizes both the jail and transition center to house various levels of offenders that range from unclassified to maximum security. The jail provides services to inmates with special needs such as medical, mental health, and disciplinary issues.

The transition center provides housing for minimum custody inmates who are serving sanctions imposed by their probation/parole deputy or offenders sentenced by the judicial system. Most inmates housed at the transition center facility participate in community work crews or projects. There were 2,153 total offenders sent to the transition center in 2017 a decrease of 193 from 2016. The work crews completed 47,757 hours of work and 2,376 additional hours of donated labor to help the community (up 5,733 and down 5,005 respectively from 2016). The transition center plays a major role in holding offenders accountable and preparing them to transition back into the community through various programs including drug/alcohol treatment services.

The Parole and Probation Division is responsible for reintegration and supervision of clients located within county boundaries. Marion County is currently responsible for the supervision of approximately 3,327 clients, with an additional 1,850 clients (approximately) who are on abscond status. The division provides supervision, sanctions, contracted drug and alcohol treatment, contracted sex offender treatment, cognitive classes, employment coordination, and victim services. The primary focus of this division is to transition the client back to the community and lower recidivism.

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT SHERIFF'S OFFICE

| Sheriff's Office | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
|------------------------------|--------------------|--------------------|--------------------|---------------------|--------|
| RESOURCES | | | | | |
| Licenses and Permits | 56,868 | 58,010 | 57,121 | 58,000 | 1.5% |
| Intergovernmental Federal | 1,011,346 | 820,409 | 740,691 | 691,075 | -6.7% |
| Intergovernmental State | 14,848,905 | 13,740,988 | 16,350,840 | 16,497,408 | 0.9% |
| Charges for Services | 3,727,106 | 3,331,800 | 3,387,714 | 4,909,556 | 44.9% |
| Fines and Forfeitures | 1,936,439 | 1,994,804 | 1,745,091 | 2,025,822 | 16.1% |
| Interest | 38,768 | 49,306 | 33,436 | 10,948 | -67.3% |
| Other Revenues | 18,419 | 21,720 | 81,292 | 57,152 | -29.7% |
| General Fund Transfers | 30,680,618 | 32,137,474 | 35,419,788 | 38,107,292 | 7.6% |
| Other Fund Transfers | 4,178,328 | 4,107,660 | 4,508,352 | 4,744,118 | 5.2% |
| Net Working Capital | 3,596,354 | 4,934,624 | 2,906,787 | 2,770,015 | -4.7% |
| TOTAL RESOURCES | 60,093,153 | 61,196,795 | 65,231,112 | 69,871,386 | 7.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 23,633,221 | 25,155,818 | 27,280,961 | 28,349,135 | 3.9% |
| Fringe Benefits | 12,449,317 | 13,026,232 | 14,539,035 | 16,400,752 | 12.8% |
| Total Personnel Services | 36,082,538 | 38,182,050 | 41,819,996 | 44,749,887 | 7.0% |
| Materials and Services | | | | | |
| Supplies | 1,255,279 | 1,200,680 | 1,402,170 | 1,492,504 | 6.4% |
| Materials | 207,195 | 191,229 | 321,312 | 285,036 | -11.3% |
| Communications | 328,591 | 342,567 | 390,755 | 378,622 | -3.1% |
| Utilities | 671,872 | 801,466 | 685,722 | 757,981 | 10.5% |
| Contracted Services | 4,730,324 | 5,572,814 | 5,800,073 | 6,010,279 | 3.6% |
| Repairs and Maintenance | 321,750 | 321,092 | 366,357 | 368,520 | 0.6% |
| Rentals | 1,241,811 | 1,268,955 | 1,301,596 | 1,315,584 | 1.1% |
| Insurance | 9,364 | 9,752 | 968 | 968 | 0.0% |
| Miscellaneous | 303,837 | 356,844 | 463,086 | 378,356 | -18.3% |
| Total Materials and Services | 9,070,024 | 10,065,399 | 10,732,039 | 10,987,850 | 2.4% |
| Administrative Charges | 5,834,610 | 6,169,062 | 6,983,591 | 7,724,910 | 10.6% |
| Capital Outlay | 100,996 | 10,999 | 127,748 | 249,553 | 95.3% |
| Transfers Out | 4,070,361 | 3,862,497 | 4,305,476 | 4,605,770 | 7.0% |
| Contingency | 0 | 0 | 561,799 | 788,732 | 40.4% |
| Ending Fund Balance | 0 | 0 | 700,463 | 764,684 | 9.2% |
| TOTAL REQUIREMENTS | 55,158,529 | 58,290,007 | 65,231,112 | 69,871,386 | 7.1% |
| FTE | 349.50 | 350.50 | 349.50 | 362.50 | 3.7% |
| | • | | | | |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT SHERIFF'S OFFICE

| |] | FUNDS | | | |
|--|--------------------|--------------------|--------------------|---------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 100 General Fund | 36,016,750 | 37,352,845 | 40,676,145 | 43,272,416 | 61.9% |
| FND 180 Community Corrections | 16,661,817 | 16,469,330 | 16,957,665 | 17,678,716 | 25.3% |
| FND 245 Enhanced Public Safety ESSD | 0 | 0 | 0 | 1,664,315 | 2.4% |
| FND 250 Sheriff Grants | 3,978,290 | 4,050,249 | 4,387,189 | 4,114,621 | 5.9% |
| FND 255 Traffic Safety Team | 2,986,219 | 2,760,906 | 2,652,076 | 2,639,431 | 3.8% |
| FND 290 Inmate Welfare | 450,076 | 563,465 | 558,037 | 501,887 | 0.7% |
| TOTAL RESOURCES | 60,093,153 | 61,196,795 | 65,231,112 | 69,871,386 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 100 General Fund | 36,016,750 | 37,352,845 | 40,676,145 | 43,272,416 | 61.9% |
| FND 180 Community Corrections | 14,120,050 | 15,827,805 | 16,957,665 | 17,678,716 | 25.3% |
| FND 245 Enhanced Public Safety ESSD | 0 | 0 | 0 | 1,664,315 | 2.4% |
| FND 250 Sheriff Grants | 2,873,574 | 3,178,083 | 4,387,189 | 4,114,621 | 5.9% |
| FND 255 Traffic Safety Team | 2,051,519 | 1,756,634 | 2,652,076 | 2,639,431 | 3.8% |
| FND 290 Inmate Welfare | 96,637 | 174,641 | 558,037 | 501,887 | 0.7% |
| TOTAL REQUIREMENTS | 55,158,529 | 58,290,007 | 65,231,112 | 69,871,386 | 100.0% |

PROGRAMS

| FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | . / 0/ |
|------------|--|---|--|---|
| ACTUAL | ACTUAL | BUDGET | ADOPTED | +/- % |
| | | | | |
| 5,934,309 | 6,045,406 | 6,575,679 | 6,865,774 | 4.4% |
| 1,805,998 | 1,836,023 | 2,065,522 | 2,014,025 | -2.5% |
| 1,957,806 | 2,209,739 | 2,585,207 | 2,698,078 | 4.4% |
| 809,238 | 841,520 | 931,399 | 1,006,966 | 8.1% |
| 1,649,663 | 1,656,358 | 2,222,437 | 2,595,149 | 16.8% |
| 10,712,576 | 10,772,137 | 11,108,828 | 11,747,673 | 5.8% |
| 0 | 0 | 0 | 1,664,315 | n.a |
| 3,269,750 | 3,445,833 | 3,586,536 | 3,687,555 | 2.8% |
| 15,451,611 | 16,233,039 | 17,217,508 | 17,897,007 | 3.9% |
| 2,570,015 | 2,510,082 | 2,855,360 | 2,964,499 | 3.8% |
| 6,329,212 | 7,128,076 | 7,208,839 | 7,392,683 | 2.6% |
| 8,831,296 | 7,864,789 | 8,293,006 | 8,795,384 | 6.1% |
| 771,680 | 653,793 | 580,791 | 542,278 | -6.6% |
| 60,093,153 | 61,196,795 | 65,231,112 | 69,871,386 | 7.1% |
| | | | | |
| 5,497,986 | 5,730,500 | 6,575,679 | 6,865,774 | 4.4% |
| | 1,698,835 | 2,065,522 | 2,014,025 | -2.5% |
| 1,957,806 | 2,198,264 | 2,585,207 | 2,698,078 | 4.4% |
| 809,238 | 841,520 | 931,399 | 1,006,966 | 8.1% |
| 1,482,483 | 1,518,505 | 2,222,437 | | 16.8% |
| 9,612,338 | 9,672,302 | 11,108,828 | 11,747,673 | 5.8% |
| 0 | 0 | 0 | 1,664,315 | n.a |
| 3,269,750 | 3,445,833 | 3,586,536 | 3,687,555 | 2.8% |
| 14,754,998 | 15,669,035 | 17,217,508 | 17,897,007 | 3.9% |
| 2,570,015 | 2,510,082 | 2,855,360 | 2,964,499 | 3.8% |
| 6,198,687 | 6,586,472 | 7,208,839 | 7,392,683 | 2.6% |
| 6,841,937 | 7,765,715 | 8,293,006 | 8,795,384 | 6.1% |
| 453,512 | 652,945 | 580,791 | 542,278 | -6.6% |
| 55,158,529 | 58,290,007 | 65,231,112 | 69,871,386 | 7.1% |
| | $\begin{array}{c} 1,805,998\\ 1,957,806\\ 809,238\\ 1,649,663\\ 10,712,576\\ 0\\ 3,269,750\\ 15,451,611\\ 2,570,015\\ 6,329,212\\ 8,831,296\\ 771,680\\ \textbf{60,093,153}\\ \hline 5,497,986\\ 1,709,778\\ 1,957,806\\ 809,238\\ 1,482,483\\ 9,612,338\\ 0\\ 3,269,750\\ 14,754,998\\ 2,570,015\\ 6,198,687\\ 6,841,937\\ 453,512\\ \end{array}$ | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$ | $\begin{array}{c c c c c c c c c c c c c c c c c c c $ | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$ |

Sheriff's Office Operations Support Program

- Responsible for all administrative functions to include payroll, human resources, budget, accounting, contracts, purchasing, recruitment, property management, program analysis, and grant management.
- Processes and records all data generated by calls for service and investigations conducted by enforcement deputies including public information disclosure for records requests.
- Processes and serves all civil action/papers, completes court ordered property foreclosure sales, issues concealed handgun permits, and manages vehicle impound.
- Responsible for professional standards, training including assessment and tracking, policy/procedure management, and accreditation management.

| | 11 | ogi ani Summai | y | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Sheriff's Office | | | | Program: SO Oper | ations Support |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 147,721 | 74,900 | 25,000 | 28,000 | 12.0% |
| Intergovernmental State | 863,730 | 825,045 | 878,439 | 923,904 | 5.2% |
| Charges for Services | 698,842 | 608,921 | 646,050 | 497,030 | -23.1% |
| Other Revenues | 260 | (25) | 0 | 0 | n.a. |
| General Fund Transfers | 3,888,500 | 4,166,099 | 4,628,995 | 4,968,133 | 7.3% |
| Other Fund Transfers | 38,431 | (65,857) | 0 | 0 | n.a. |
| Net Working Capital | 296,824 | 436,323 | 397,195 | 448,707 | 13.0% |
| TOTAL RESOURCES | 5,934,309 | 6,045,406 | 6,575,679 | 6,865,774 | 4.4% |
| REQUIREMENTS | | | | | |
| Personnel Services | 3,117,991 | 3,159,123 | 3,418,363 | 3,652,363 | 6.8% |
| Materials and Services | 1,806,363 | 1,888,384 | 2,044,103 | 2,046,152 | 0.1% |
| Administrative Charges | 573,632 | 682,993 | 719,722 | 806,446 | 12.0% |
| Capital Outlay | 0 | 0 | 8,872 | 0 | -100.0% |
| Contingency | 0 | 0 | 208,412 | 276,718 | 32.8% |
| Ending Fund Balance | 0 | 0 | 176,207 | 84,095 | -52.3% |
| TOTAL REQUIREMENTS | 5,497,986 | 5,730,500 | 6,575,679 | 6,865,774 | 4.4% |
| FTE | 30.00 | 30.00 | 30.60 | 30.60 | 0.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| rogram: SO Operations Support | |
|---|------|
| Position Title | FTI |
| Accounting Clerk | 1.00 |
| Accounting Specialist | 1.00 |
| Administrative Assistant | 1.00 |
| Administrative Assistant (Confidential) | 1.0 |
| Administrative Services Manager Sr | 1.0 |
| Budget Analyst 1 | 1.0 |
| Budget Analyst 2 | 1.0 |
| Chief Civil Supervisor | 1.0 |
| Contracts Specialist | 1.0 |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT SHERIFF'S OFFICE

| rogram: SO Operations Support | |
|--|-------|
| Position Title | FTE |
| Deputy Sheriff - Enforcement | 3.00 |
| Deputy Sheriff - Enforcement (Bilingual) | 1.00 |
| Division Commander | 1.00 |
| Lieutenant | 1.00 |
| Management Analyst 2 | 1.00 |
| Office Manager | 1.00 |
| Office Specialist 2 | 1.60 |
| Sheriff | 1.00 |
| Sheriffs Office Property Specialist | 1.00 |
| Support Services Technician | 7.00 |
| Support Services Technician (Bilingual) | 2.00 |
| Undersheriff | 1.00 |
| ogram SO Operations Support FTE Total: | 30.60 |

• The FTE count does not include .41 temp position budgeted for this program.

<u>FTE Changes</u>

There are no FTE changes for this program.

Sheriff's Office Operations Support Program Budget Justification

RESOURCES

Resources for this program come from several funds including County General Fund, Community Corrections, Sheriff's Grants, and Traffic Safety Team.

Intergovernmental Federal is slightly increased related to Child Support Subsidies.

State increase is due to increased Personnel Services funded by Community Corrections dollars.

Charges for Services is significantly reduced due to the number of anticipated new concealed handgun licenses and renewals as well as decreased Sheriff Service Fees related to property foreclosures.

The increase in General Fund Transfer is a result of Personnel Services increases for normal step advancement, collective bargaining agreement and non-represented employee increases as described below, and increased PERS Debt costs. It also includes a Decision Package for the increase to contracted dispatch services with Willamette Valley Communications Center of \$60,815.

Net Working Capital increase is due to revenue carryover from the Concealed Handgun Licensing (CHL) program.

REQUIREMENTS

The increase in Personnel Services is due to normal step increases and a significant increase in PERS Debt Service costs for the entire County. It also includes a 1.5% COLA with related fringe benefits increase for all Marion County Employees Association (MCEA) members and non-represented employees and a 2.5% COLA for Marion County Law Enforcement Association (MCLEA) employees and the related fringe benefits increase. The Salary and Wages Budget Only line is reflective of collective bargaining pay increases in the current fiscal year. The Fringe Benefits Budget Only line represents costs of a COLA for FY 17-18 and for FY 18-19, it represents the cost of benefits associated to wages other than Regular Wages previously included in those lines (i.e. Temporary Wages, Premium Pay, etc.).

In Materials and Services, there is an overall increase specifically for dispatch services provided by Willamette Valley Communications Center. The contract increased 5.7% for FY 18-19 and a Decision Package is included in this program to cover the additional cost to the General Fund.

Contingency is budgeted for unforeseen expenditures and is within the 10% of total operating expenses. Ending Fund Balance is the CHL revenues to cover anticipated expenditures in future years.

Community Resource Unit Program

- Responsible for public information and social media management related to current events impacting the community. Focuses on crime prevention and activities in the community to create partnerships and positive interactions through education and information sharing. Participates in community events throughout the year.
- Participates in Neighborhood Watch programs and provides resources for neighbors and citizens who want to organize efforts to prevent crime in their neighborhoods.
- Provides crisis outreach resources and mobile response to residents with mental health issues.
- Responsible for managing the Alarm Permit program including education to residents, business owners, and security vendors regarding the Alarm Ordinance.
- Provides School Resource Officer services to the Salem-Keizer School District and the Chemawa Indian School, in coordination with the Enforcement Division.
- Provides County Code Enforcement by responding to complaints and concerns and initiating cases for violations regarding county ordinances; i.e., graffiti, tall grass and weeds, building code violations, abandoned vehicles, illegal dumping, etc.

| | 11 | ogram Summa | ' y | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Sheriff's Office | | | Prog | gram: Community | Resource Unit |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Licenses and Permits | 56,868 | 58,010 | 57,121 | 58,000 | 1.5% |
| Intergovernmental Federal | 504,879 | 547,931 | 575,430 | 502,509 | -12.7% |
| Charges for Services | 433,587 | 450,754 | 466,099 | 468,421 | 0.5% |
| Other Revenues | 35 | 130 | 500 | 400 | -20.0% |
| General Fund Transfers | 704,884 | 675,094 | 821,751 | 856,048 | 4.2% |
| Other Fund Transfers | 9,645 | 7,885 | 7,915 | 8,751 | 10.6% |
| Net Working Capital | 96,099 | 96,219 | 136,706 | 119,896 | -12.3% |
| TOTAL RESOURCES | 1,805,998 | 1,836,023 | 2,065,522 | 2,014,025 | -2.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,324,247 | 1,323,969 | 1,477,287 | 1,427,488 | -3.4% |
| Materials and Services | 224,059 | 224,050 | 257,378 | 262,600 | 2.0% |
| Administrative Charges | 161,472 | 150,816 | 214,241 | 239,661 | 11.9% |
| Contingency | 0 | 0 | 89,462 | 84,276 | -5.8% |
| Ending Fund Balance | 0 | 0 | 27,154 | 0 | -100.0% |
| TOTAL REQUIREMENTS | 1,709,778 | 1,698,835 | 2,065,522 | 2,014,025 | -2.5% |
| FTE | 12.45 | 12.45 | 12.85 | 12.10 | -5.8% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Community Resource Unit | |
|----------------------------------|------|
| Position Title | FTE |
| Code Enforcement Aide | 1.00 |
| Code Enforcement Officer | 2.00 |
| Deputy Sheriff - Enforcement | 6.25 |
| Office Specialist 2 | 0.40 |
| Office Specialist 3 | 1.00 |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT SHERIFF'S OFFICE

| Program: Community Resource Unit | |
|--|-------|
| Position Title | FTE |
| Sergeant | 1.45 |
| Program Community Resource Unit FTE Total: | 12.10 |

The FTE count does not include a 1.0 temp position budgeted for this program.

FTE Changes

There is a .75 decrease in FTE. A portion of the Chemawa deputies was moved to Traffic Safety Team in the Enforcement Patrol Program.

Community Resource Unit Program Budget Justification

RESOURCES

This program is funded by County General Fund and Sheriff's Grants Fund.

Intergovernmental Federal is decreased due to a reduction in services provided at the Chemawa Indian School to reflect the school year rather than a full 12 months. The difference was moved to the Patrol Services Program in the Traffic Safety Team Fund to provide increased patrol services during the summer months.

Charges for Services is increased for Personnel-related expenses to cover contracted Enforcement Services and Code Enforcement Services.

The increase in General Fund Transfer is a result of Personnel Services increases for normal step advancement, collective bargaining agreement increases as described below, and increased PERS Debt costs.

Other Fund Transfers is support from the County Health Department for data entry services related to the Mobile Crisis Team.

Net Working Capital is reflective of revenue carryover in the Alarm program.

REQUIREMENTS

There is an overall decrease to Personnel Services reflective of the decrease to the Chemawa Indian School Contract as described above.

In Materials and Services there is an overall increase reflective of Fuel, Fleet, and Dispatch Services specifically. Decreases were made in other areas to cover those increases.

Contingency is budgeted for unforeseen expenditures and is within the 10% of total operating expenses.

Judicial Security Program

- Provides courtroom and judicial security for 17 courtrooms within the county. Services are provided at the Circuit Court facilities located in the Courthouse, the Jail Annex, and the Juvenile facility.
- Provides prisoner transports to and from various correctional facilities including the Oregon State Hospital and Oregon Youth Authority.
- Provides security for pre-trial and sentenced individuals involved in medical emergencies during court proceedings.
- Provides adult and juvenile threat assessment services for various agencies throughout the county. Also provides security audits and safety plans for county buildings.

| | 11 | ogi ani Summa | I y | | |
|-------------------------|--------------------|--------------------|--------------------|---------------------|-----------------|
| Sheriff's Office | | | | Program: Ju | dicial Security |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental State | 0 | 205,686 | 408,335 | 404,365 | -1.0% |
| Charges for Services | 224 | 1,482 | 0 | 0 | n.a. |
| General Fund Transfers | 1,957,582 | 2,002,572 | 2,176,872 | 2,293,713 | 5.4% |
| Other Fund Transfers | 0 | 0 | (11,475) | 0 | -100.0% |
| Net Working Capital | 0 | 0 | 11,475 | 0 | -100.0% |
| TOTAL RESOURCES | 1,957,806 | 2,209,739 | 2,585,207 | 2,698,078 | 4.4% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,655,448 | 1,879,658 | 2,192,272 | 2,260,808 | 3.1% |
| Materials and Services | 61,136 | 80,130 | 104,476 | 107,858 | 3.2% |
| Administrative Charges | 241,222 | 238,475 | 288,459 | 329,412 | 14.2% |
| TOTAL REQUIREMENTS | 1,957,806 | 2,198,263 | 2,585,207 | 2,698,078 | 4.4% |
| FTE | 14.00 | 15.00 | 16.00 | 16.00 | 0.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Judicial Security | |
|--|-------|
| Position Title | FTE |
| Deputy Sheriff - Enforcement | 3.00 |
| Deputy Sheriff - Enforcement (Bilingual) | 1.00 |
| Deputy Sheriff - Institutions | 11.00 |
| Sergeant | 1.00 |
| Program Judicial Security FTE Total: | 16.00 |

The FTE count does not include 2.26 temp positions budgeted for this program.

FTE Changes

There are no FTE changes in this program for this FY.

Judicial Security Program Budget Justification

RESOURCES

This program is funded by County General Fund and Intergovernmental State funds.

The increase in both funding sources is a result of Personnel Services increases for normal step advancement, collective bargaining agreement increases as described below,

REQUIREMENTS

The increase in Personnel Services is due to normal step increases and a significant increase in PERS Debt Service costs for the entire County. It also includes a 2.5% COLA for Marion County Law Enforcement Association (MCLEA) employees and the related fringe benefits increase. There is also an increase to Premium Pay reflective of time paid by the State Hospital contract.

Materials and Services increased as a result of Fuel, Dispatch Services, and Fleet. These increases were passed on to the contract.

Enforcement Support Program

- Provides oversight of the Enforcement Division functions.
- Ensures compliance with Oregon Accreditation Alliance in regard to enforcement policy and procedures.
- Conducts professional standards investigations and inquiries as necessary.

| | Pre | ogram Summai | y | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Sheriff's Office | | | | Program: Enforce | ement Support |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 356 | 240 | 0 | 0 | n.a. |
| General Fund Transfers | 808,882 | 841,280 | 931,399 | 1,006,966 | 8.1% |
| TOTAL RESOURCES | 809,238 | 841,520 | 931,399 | 1,006,966 | 8.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | 570,887 | 600,126 | 656,545 | 697,330 | 6.2% |
| Materials and Services | 135,040 | 149,875 | 169,550 | 190,758 | 12.5% |
| Administrative Charges | 103,311 | 91,519 | 105,304 | 118,878 | 12.9% |
| TOTAL REQUIREMENTS | 809,238 | 841,520 | 931,399 | 1,006,966 | 8.1% |
| FTE | 3.90 | 3.90 | 3.90 | 3.90 | 0.0% |

FTE By Position Title By Program

| Program: Enforcement Support | |
|--|------|
| Position Title | FTE |
| Division Commander | 1.00 |
| Lieutenant | 1.90 |
| Sergeant | 1.00 |
| Program Enforcement Support FTE Total: | 3.90 |

FTE Changes

There are no FTE changes for FY 18-19.

Enforcement Support Program Budget Justification

RESOURCES

This program is funded 100% by County General Fund. The increase in General Fund Transfer is a result of Personnel Services increases as described below.

REQUIREMENTS

The increase in Personnel Services is due to normal step increases and a significant increase in PERS Debt Service costs for the entire County. It also includes a 1.5% COLA with related fringe benefits increase for non-represented employees.

There is an overall increase to Materials and Services due to increased utility costs including the addition of water/sewer charges allocated to the program previously budgeted in Institutions Support Program for this location. Reductions were made in other categories to accommodate the increases in this program.

Detectives Program

- Provides services in the areas of Computer Forensics, Street Crimes and Arson Investigations.
- Investigates homicides, serious assaults, missing persons, sex offenses, organized crime and robberies.
- Investigates incidents that result in injury or death to an officer. As mandated by Senate Bill 111, CIU investigates incidents where officers/deputies are involved in the use of deadly force.
- Provides specially trained investigators in polygraph examinations, domestic violence, and crimes against children.
- Provides technical assistance and serves as a resource to agencies and investigative units within Marion County.

| | | | 5 | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Sheriff's Office | | | | Progra | am: Detectives |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 11,163 | 2,491 | 18,374 | 18,374 | 0.0% |
| Intergovernmental State | 23,385 | 21,697 | 22,590 | 24,467 | 8.3% |
| Charges for Services | 4,068 | 1,200 | 0 | 0 | n.a. |
| Fines and Forfeitures | 2,156 | 0 | 0 | 0 | n.a. |
| Interest | 23 | 0 | 0 | 0 | n.a. |
| General Fund Transfers | 1,430,367 | 1,467,134 | 2,050,697 | 2,429,239 | 18.5% |
| Other Fund Transfers | 0 | (3,344) | 0 | 0 | n.a. |
| Net Working Capital | 178,501 | 167,180 | 130,776 | 123,069 | -5.9% |
| TOTAL RESOURCES | 1,649,663 | 1,656,358 | 2,222,437 | 2,595,149 | 16.8% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,130,825 | 1,160,582 | 1,708,718 | 1,988,306 | 16.4% |
| Materials and Services | 117,973 | 117,603 | 148,659 | 196,345 | 32.1% |
| Administrative Charges | 233,685 | 240,319 | 265,044 | 362,131 | 36.6% |
| Capital Outlay | 0 | 0 | 12,000 | 24,000 | 100.0% |
| Contingency | 0 | 0 | 88,016 | 24,367 | -72.3% |
| TOTAL REQUIREMENTS | 1,482,483 | 1,518,505 | 2,222,437 | 2,595,149 | 16.8% |
| FTE | 14.00 | 14.00 | 14.00 | 14.00 | 0.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Detectives | |
|---|-------|
| Position Title | FTE |
| Administrative Specialist Detective Section | 1.00 |
| Deputy Sheriff - Enforcement | 9.00 |
| Deputy Sheriff - Enforcement (Bilingual) | 1.00 |
| Evidence Officer | 2.00 |
| Sergeant | 1.00 |
| rogram Detectives FTE Total: | 14.00 |

FTE Changes

There are no FTE changes for FY 18-19.

Detectives Program Budget Justification

RESOURCES

General Fund, Community Corrections and Sheriff's Office Grant Fund are the resources for this program.

Intergovernmental Federal represents US Department of Justice funds and Intergovernmental State is Community Corrections dollars that support the evidence service in this program. The increase in General Fund Transfer is a result of Personnel Services increases for normal step advancement, collective bargaining agreement increases as described below, and increased PERS Debt costs. The increased Community Corrections SB 1145 is for the same.

Net Working Capital is Federal Forfeiture Funds carry over in the Sheriff Grants Fund.

REQUIREMENTS

The increase in Personnel Services is due to normal step increases and a significant increase in PERS Debt Service costs for the entire County. It also includes a 1.5% COLA with related fringe benefits increase for non-represented employees and a 2.5% COLA for Marion County Law Enforcement Association (MCLEA) employees and the related fringe benefits increase. For this program, a 5% pay differential for detectives was added as bargained for with MCLEA.

In Materials and Services, there is an overall increase related to increased fuel and fleet expenses. There is also an increase for small office equipment for the evidence building including a replacement fire proof safe. There are specific expenses for multi-media equipment and installation for the Public Safety Building as well as safety clothing and training expenses funded by Federal Forfeiture dollars.

Capital Outlay is budgeted for a recording system in two detective interview rooms funded by Federal Forfeiture dollars.

Contingency is budgeted for unforeseen expenditures and is within the 10% of total operating expenses.

Patrol Program

- Provides criminal and traffic law enforcement services 24 hours a day, 7 days a week for approximately 80,000-100,000 residences in the rural areas, unincorporated communities, and cities without dedicated police coverage or less than 24-hour law enforcement response services.
- Supports and assists various police agencies within Marion County on calls for service or investigations when requested.
- Provides Search and Rescue, Canine Teams, reserve and cadet programs, marine enforcement, and Special Weapons and Tactics Team (SWAT).
- Provides traffic enforcement and conducts community awareness/education presentations to reduce motor vehicle crashes, injuries and fatalities through enforcement patrol and services of the Traffic Safety Team a self-funded program.
- Utilizes specialized investigators to reconstruct and investigate serious person crimes and/or fatal motor vehicle crashes.
- Provides contracted law enforcement services for cities, and other public/private entities for special events.

| | | 8 | - J | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|-----------------|
| Sheriff's Office | | EV 40 47 | EV 47 40 | EV 40 40 | Program: Patrol |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 37,552 | 67,764 | 121,887 | 142,192 | 16.7% |
| Intergovernmental State | 215,864 | 181,958 | 202,922 | 243,921 | 20.2% |
| Charges for Services | 943,681 | 767,889 | 839,522 | 797,479 | -5.0% |
| Fines and Forfeitures | 1,934,282 | 1,994,804 | 1,745,091 | 2,025,822 | 16.1% |
| Interest | 12,668 | 15,515 | 3,436 | 10,948 | 218.6% |
| Other Revenues | 16,446 | 20,921 | 80,792 | 56,752 | -29.8% |
| General Fund Transfers | 6,225,166 | 6,615,371 | 6,931,036 | 7,557,303 | 9.0% |
| Other Fund Transfers | 22,670 | 7,677 | 159,036 | 187,639 | 18.0% |
| Net Working Capital | 1,304,246 | 1,100,238 | 1,025,106 | 725,617 | -29.2% |
| TOTAL RESOURCES | 10,712,576 | 10,772,137 | 11,108,828 | 11,747,673 | 5.8% |
| REQUIREMENTS | | | | | |
| Personnel Services | 6,794,223 | 7,100,961 | 7,789,997 | 8,253,798 | 6.0% |
| Materials and Services | 1,349,009 | 1,432,124 | 1,694,906 | 1,778,535 | 4.9% |
| Administrative Charges | 1,055,332 | 1,023,303 | 1,165,200 | 1,356,643 | 16.4% |
| Capital Outlay | 100,996 | 10,999 | 106,876 | 208,153 | 94.8% |
| Transfers Out | 312,779 | 104,915 | 255,610 | 100,000 | -60.9% |
| Contingency | 0 | 0 | 59,921 | 50,544 | -15.6% |
| Ending Fund Balance | 0 | 0 | 36,318 | 0 | -100.0% |
| TOTAL REQUIREMENTS | 9,612,338 | 9,672,302 | 11,108,828 | 11,747,673 | 5.8% |
| FTE | 56.65 | 56.65 | 57.65 | 59.40 | 3.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| Program: Patrol | |
|------------------------------|-------|
| Position Title | FTE |
| Deputy Sheriff - Enforcement | 48.75 |

MARION COUNTY FY 2018-19 BUDGET BY DEPARTMENT SHERIFF'S OFFICE

| Program: Patrol | |
|---|-------|
| Position Title | FTE |
| Deputy Sheriff - Enforcement (Bilingual) | 2.00 |
| DP Title III Forest Patrol Deputy Sheriff - Enforcement | 1.00 |
| Lieutenant | 0.10 |
| Sergeant | 6.55 |
| Support Services Technician (Bilingual) | 1.00 |
| Program Patrol FTE Total: | 59.40 |

The FTE count does not include .53 temp position that is also budgeted for this program.

FTE Changes

There is an additional 1.75 FTE in this program - an increase of .25 for each of 3 deputies in the Chemawa Program moved to Traffic Safety Team and 1 new position for Title III Forest Patrol in a Decision Package included in this program.

Patrol Program Budget Justification

RESOURCES

There are many different Resources for this program coming from three different funds including the General Fund, Sheriff Grants Fund and Traffic Safety Team Fund.

Intergovernmental Federal represents the Bureau of Justice Assistance BodyCam Grant.

State Revenue is increased for Oregon Department of Transportation (ODOT) Speed Grant in the Traffic Safety Team Fund.

Charges for Services increased significantly for contract city enforcement services.

Traffic Fines and Forfeitures are increased due to projected revenues in current fiscal year.

Investment Earnings is increased in the Traffic Safety Team Fund.

Other Revenues includes the Law Enforcement Assisted Diversion (LEAD) Grant and anticipated increased donations for Search and Rescue.

Other Fund Transfers decreased as Title III Forest Patrol funds are spent.

The increase in General Fund Transfer is a result of Personnel Services increases for normal step advancement, collective bargaining agreement increases as described below, and increased PERS Debt costs.

Net Working Capital is reflective of reduced carry-over in non-General Fund services. The most significant decrease is in the Traffic Safety Team Fund.

REQUIREMENTS

The increase in Personnel Services is due to normal step increases and a significant increase in PERS Debt Service costs for the entire County. It also includes a 2.5% COLA for Marion County Law Enforcement Association (MCLEA) employees and the related fringe benefits increase.

In Materials and Services, there are significant increases to Fuel, and Contracted Services. Dispatch services for contracted cities and the associated services with the LEAD Grant are reflected in Contracted Services. Specific cuts were made throughout M&S to cover the increases.

Capital Outlay is for video cameras, outfitting, and technology for the crash van and canines all funded by non-General Fund dollars.

Contingency is budgeted for unforeseen expenditures and is within the 10% of total operating expenses.

Enhanced Public Safety East Salem Service District Program

- Provides criminal and traffic law enforcement services 24 hours a day, 7 days a week for the • newly established Enhanced Public Safety East Salem Service District (ESSD).
- Supports and assists various police agencies within Marion County on calls for service or • investigations when requested.
- Provides traffic enforcement and conducts community awareness/education presentations to • reduce motor vehicle crashes, injuries, and fatalities.
- Utilizes specialized investigators to reconstruct and investigate serious person crimes and/or fatal • motor vehicle crashes.

| | Pr | ogram Summar | ·у | | |
|------------------------|-----------------------------------|--------------------|--------------------|---------------------|-------|
| Sheriff's Office | Program: Enhanced Public Safety E | | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 0 | 0 | 0 | 1,664,315 | n.a. |
| TOTAL RESOURCES | 0 | 0 | 0 | 1,664,315 | n.a. |
| REQUIREMENTS | | | | | |
| Personnel Services | 0 | 0 | 0 | 665,727 | n.a. |
| Materials and Services | 0 | 0 | 0 | 234,118 | n.a. |
| Capital Outlay | 0 | 0 | 0 | 17,400 | n.a. |
| Transfers Out | 0 | 0 | 0 | 126,888 | n.a. |
| Contingency | 0 | 0 | 0 | 166,432 | n.a. |
| Ending Fund Balance | 0 | 0 | 0 | 453,750 | n.a. |
| TOTAL REQUIREMENTS | 0 | 0 | 0 | 1,664,315 | n.a. |
| FTE | 0.00 | 0.00 | 0.00 | 10.00 | n.a. |

FTE By Position Title By Program

| Program: Enhanced Public Safety ESSD | |
|---|-------|
| Position Title | FTE |
| DP Deputy Sheriff - Basic 4/5 Enhanced Public Safety ESSD | 5.00 |
| DP Deputy Sheriff - Basic 4/5 Enhanced Public Safety ESSD | 1.00 |
| DP Deputy Sheriff - INTER 5/6 Enhanced Public Safety ESSD | 4.00 |
| Program Enhanced Public Safety ESSD FTE Total: | 10.00 |

FTE Changes

This Decision Package Program includes ten (10) new FTE Deputy Sheriff positions.

Enhanced Public Safety East Salem Service District Program Budget Justification RESOURCES

This is a Decision Package Program for public safety services specific to the communities of Hayesville and Four Corners. The resources for the proposed program would come from fee assessments to dwellings and properties and would be added to property tax bills.

REQUIREMENTS

Personnel Services included in the Decision Package are for ten (10) Deputy Sheriff Positions with all related costs including overtime, court time, and fringe benefits.

Materials and Services includes one-time start up costs and ongoing expenses for law enforcement services including uniforms/accessories, software, dispatch, fuel, etc.

Capital Outlay is for specialized computers used in patrol cars.

Transfers Out is to Public Works for the purchase of three (3) vehicles outfitted for patrol.

Contingency is budgeted for unforeseen expenditures and is within the 10% of total operating expenses.

Institutions Support Program

- Provides overall support to the jail facility including records/warrants services, court desk services and administrative support.
- Manages and performs all records functions associated with the lodging and releasing of anywhere from 13,000 to 15,500 inmates on an annual basis. Services include data entry when people are booked into the jail and work/transition center, and tracking of all arrestees serving sentences.
- Enters and maintains warrants, no contact orders, and all restraining orders.
- Determines release dates and arranges for transports to and from correctional facilities throughout the Northwest region.

| | Pr | ogram Summai | ry | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Sheriff's Office | | | | Program: Institu | tions Support |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Charges for Services | 876 | 0 | 0 | 0 | n.a. |
| General Fund Transfers | 3,181,098 | 3,358,056 | 3,493,714 | 3,594,733 | 2.9% |
| Other Fund Transfers | 87,777 | 87,777 | 92,822 | 92,822 | 0.0% |
| TOTAL RESOURCES | 3,269,750 | 3,445,833 | 3,586,536 | 3,687,555 | 2.8% |
| REQUIREMENTS | | | | | |
| Personnel Services | 2,145,035 | 2,215,046 | 2,422,380 | 2,481,318 | 2.4% |
| Materials and Services | 720,418 | 818,953 | 690,286 | 671,287 | -2.8% |
| Administrative Charges | 404,297 | 411,834 | 473,870 | 534,950 | 12.9% |
| TOTAL REQUIREMENTS | 3,269,750 | 3,445,833 | 3,586,536 | 3,687,555 | 2.8% |
| FTE | 23.00 | 23.00 | 23.00 | 23.00 | 0.0% |

FTE By Position Title By Program

| Program: Institutions Support | |
|---|-------|
| Position Title | FTE |
| Division Commander - Institution | 1.00 |
| Lieutenant | 4.00 |
| Office Manager | 1.00 |
| Office Specialist 2 | 2.00 |
| Sheriff's Office Records Specialist | 3.00 |
| Support Services Technician | 10.00 |
| Support Services Technician (Bilingual) | 2.00 |
| rogram Institutions Support FTE Total: | 23.00 |

FTE Changes

There are no FTE changes for FY 18-19.

Institutions Support Program Budget Justification

RESOURCES

The resources for this program are General Fund and Community Corrections. The increase in General Fund Transfer is a result of Personnel Services increases for normal step advancement, collective bargaining agreement increases as described below, and increased PERS Debt costs.

REQUIREMENTS

The increase in Personnel Services is due to normal step increases and a significant increase in PERS Debt Service costs for the entire County. It also includes a 1.5% COLA with related fringe benefits increase for non-represented employees and a 2.5% COLA for Marion County Law Enforcement Association (MCLEA) employees and the related fringe benefits increase.

Overall, Materials and Services decreased for this program. The cost of supplies is up slightly related to increased fuel costs. Materials decreased to accommodate needs in other areas. Utilities generally increased for all programs, however, this program experienced an overall decrease. Water/sewer increased significantly for the Aumsville campus due to heavy usage in the current fiscal year and the related rate increase projected to FY 18-19. This cost was allocated to all programs on the campus including the Public Safety Building, thereby showing a decrease for this program.

Jail Operations Program

- Processes and lodges arrestees who are brought to Marion County Jail by various law enforcement agencies throughout the county.
- Provides 24-hour supervision and monitoring of all inmates in a variety of classification levels in custody at the jail facility. The facility typically operates at a 415 bed capacity year round.
- Provides drug detection canine, classification, training, inmate worker supervision, purchasing services, search and rescue assistance, Special Weapons and Tactical Team (SWAT) participants, Security Threat Group and Cell Extraction Team.
- Provides support to the law library and educational programs.
- Operates and manages the inmate transport hub for the State of Oregon.
- Operates a 144 bed Transition Center including utilizing four deputy supervised work crews.
- Provides inmate labor to public entities through contracts and intergovernmental agreements throughout Marion County.
- Transition Center operations support County Business Services Facilities Management, and Public Works Road Crews, and the dog kennel, by providing inmate work crews to perform general labor.
- Transition Center operations facilitate re-entry into the community by providing a structured environment and work crew participation as well as opportunities to learn new job skills.
- Operates reentry program which provides drug and alcohol treatment and employment services for inmates released from jail.
- Hosts the De Muniz Resource Center providing transitional assistance to individuals who have recently been released from incarceration.

| | | ogi ann Sannna | • | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Sheriff's Office | | | | Program: J | ail Operations |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 102,073 | 127,322 | 0 | 0 | n.a. |
| Intergovernmental State | 431,324 | 431,324 | 442,410 | 461,136 | 4.2% |
| Charges for Services | 635,113 | 618,768 | 561,763 | 601,834 | 7.1% |
| Interest | 1,503 | 2,852 | 0 | 0 | n.a. |
| Other Revenues | 1,678 | 695 | 0 | 0 | n.a. |
| General Fund Transfers | 9,945,813 | 10,535,661 | 11,554,944 | 12,186,290 | 5.5% |
| Other Fund Transfers | 3,844,805 | 3,819,805 | 4,094,387 | 4,305,944 | 5.2% |
| Net Working Capital | 489,302 | 696,612 | 564,004 | 341,803 | -39.4% |
| TOTAL RESOURCES | 15,451,611 | 16,233,039 | 17,217,508 | 17,897,007 | 3.9% |
| REQUIREMENTS | | | | | |
| Personnel Services | 11,359,788 | 12,085,946 | 12,845,879 | 13,494,301 | 5.0% |
| Materials and Services | 1,563,743 | 1,673,256 | 1,804,502 | 1,753,738 | -2.8% |
| Administrative Charges | 1,831,468 | 1,909,832 | 2,214,456 | 2,371,940 | 7.1% |
| Transfers Out | 0 | 0 | 14,162 | 0 | -100.0% |
| Contingency | 0 | 0 | 59,400 | 50,189 | -15.5% |
| Ending Fund Balance | 0 | 0 | 279,109 | 226,839 | -18.7% |
| TOTAL REQUIREMENTS | 14,754,998 | 15,669,035 | 17,217,508 | 17,897,007 | 3.9% |

Program Summary

| FTE | 106.00 | 106.00 | 106.00 | 108.00 | 1.9% |
|-----|--------|--------|--------|--------|------|

FTE By Position Title By Program

| Program: Jail Operations | |
|---|--------|
| Position Title | FTE |
| Deputy Sheriff - Institutions | 59.00 |
| Deputy Sheriff - Institutions (Bilingual) | 3.00 |
| Deputy Sheriff - Institutions (MSR) | 23.00 |
| Deputy Sheriff - Institutions (MSR) (Bilingual) | 2.00 |
| DP PRE TRIAL- Case Aide | 2.00 |
| Facility Security Aide 1 | 2.00 |
| Facility Security Aide 2 | 5.00 |
| Facility Security Aide 2 (Bilingual) | 1.00 |
| Office Specialist 3 | 1.00 |
| Sergeant | 10.00 |
| rogram Jail Operations FTE Total: | 108.00 |

FTE Changes

There is an increase of 2 FTE requested in a Decision Package for FY18-19 in this program.

Jail Operations Program Budget Justification

RESOURCES

The resources for this program are mostly General Fund and Community Corrections but also include Sheriff Grant funds and Inmate Welfare funds.

Charges for Services increased overall. There is a significant increase to Work Crew revenues in the Transition Center and decreases in both Pay Telephone Fees and Felony DUII Reimbursement SB395 revenues. A Request for Proposal (RFP) process was conducted for the Inmate Phone program and there is limited history available as to how the new vendor fee structure will play out. The SB395 revenues were reduced to reflect current year trends.

The increase in General Fund Transfer is a result of Personnel Services increases for normal step advancement, collective bargaining agreement increases as described below, and increased PERS Debt costs. It also includes a Decision Package for a Pre-Trial Services Program in the Transition Center.

Net Working Capital decreased significantly due to dollars being spent as budgeted in FY 17-18 for the Oregon DOC Jail Reinvestment project and reduced carryover funds in the Inmate Welfare Fund.

REQUIREMENTS

The increase in Personnel Services is due to normal step increases and a significant increase in PERS Debt Service costs for the entire County. It also includes a 1.5% COLA with related fringe benefits increase for non-represented employees and a 2.5% COLA for Marion County Law Enforcement Association (MCLEA) employees and the related fringe benefits increase. This Program also includes a Decision Package for Pre-Trial Services in the Transition Center that includes two Case Aide positions.

In Materials and Services there is an overall decrease due to reductions in many categories to cover cost increases in other programs. There is a specific increase to Utilities reflective of increased electricity and natural gas costs and the addition of water/sewer charges allocated to the Transition Center previously budgeted only for the Jail in another program. Contracted Services includes a significant reduction to social services contracts due to exhausting the Jail Reinvestment dollars. A Decision Package of \$58,285 for the food services contract (a 5.5 % increase) is included in this program.

Contingency is budgeted for unforeseen expenditures and is within the 10% of total operating expenses.

Inmate Medical Services Program

- Provides medical services to all inmates who are incarcerated in the Marion County Jail.
- Provides health screening and services ranging from basic first aid to more serious management of medical conditions and needs, including medication, prenatal care, dental care and mental health care.
- Facilitates and arranges transports for emergencies and medical appointments outside of the facility.

| | Pro | ogram Summai | ŗy | | | | |
|------------------------|-------------------------|--------------------|---|-----------|--------|--|--|
| Sheriff's Office | Program: Inmate Medical | | | | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 FY 18-19 +/- % BUDGET ADOPTED | | | | |
| RESOURCES | | | | | | | |
| Charges for Services | 31,689 | 33,874 | 24,980 | 30,177 | 20.8% | | |
| General Fund Transfers | 2,538,326 | 2,476,208 | 2,830,380 | 2,934,322 | 3.7% | | |
| TOTAL RESOURCES | 2,570,015 | 2,510,082 | 2,855,360 | 2,964,499 | 3.8% | | |
| REQUIREMENTS | | | | | | | |
| Personnel Services | 1,518,575 | 1,410,662 | 1,648,269 | 1,801,931 | 9.3% | | |
| Materials and Services | 711,205 | 779,107 | 838,526 | 746,498 | -11.0% | | |
| Administrative Charges | 340,235 | 320,313 | 368,565 | 416,070 | 12.9% | | |
| TOTAL REQUIREMENTS | 2,570,015 | 2,510,082 | 2,855,360 | 2,964,499 | 3.8% | | |
| FTE | 13.50 | 13.50 | 13.50 | 13.50 | 0.0% | | |

FTE By Position Title By Program

| Program: Inmate Medical Services | |
|--|-------|
| Position Title | FTE |
| Corrections Health Prgm Supervisor | 1.00 |
| Corrections Nurse | 10.00 |
| Deputy Sheriff - Institutions | 1.00 |
| Office Specialist 2 | 0.50 |
| Office Specialist 2 (Bilingual) | 1.00 |
| Program Inmate Medical Services FTE Total: | 13.50 |

The FTE Count does not include .10 Temp positions budgeted for this program.

FTE Changes

There are no FTE changes for FY 18-19.

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Inmate Medical Services Program Budget Justification

RESOURCES

The resources for this program are General Fund and Charges for Services. The increase in General Fund Transfer is a result of Personnel Services increases for normal step advancement, collective bargaining agreement increases as described below, and increased PERS Debt costs. Charges for Services increased based on projected number of medical kits for inmates in the current fiscal year.

REQUIREMENTS

The increase in Personnel Services is due to normal step increases and a significant increase in PERS Debt Service costs for the entire County. It also includes a 1.5% COLA with related fringe benefits increase for non-represented employees and a 2.5% COLA for Marion County Law Enforcement Association (MCLEA) employees and the related fringe benefits increase, and a shift differential for corrections nurses.

Materials and Services decreased overall for this program with significant cuts to supplies and materials to cover increased costs for other program areas and medical contracts including medical, dental, and hospital services.

Parole and Probation Support Program

- Division Commander and two lieutenants provide overall administrative support to the division including supervisory oversight, resource allocation, and contract monitoring.
- Under the direction of the Sr. Office Manager, Department Specialist staff complete data entry of court orders including judgments, amendments and sanctions. Additionally, staff process reports, collect supervision fees and greet the public and clients.

| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | Progra FY 17-18 BUDGET | m: Parole and Prob FY 18-19 | oation Support |
|-------------------------|--------------------|--------------------|------------------------------|--------------------------------|--------------------|
| | | | | FY 18-19 | ±/- % |
| | | | DODGET | ADOPTED | T /- /0 |
| RESOURCES | | | | | |
| Intergovernmental State | 5,600,121 | 5,689,301 | 6,627,484 | 6,381,760 | -3.7% |
| Charges for Services | 164,896 | 88 | 0 | 0 | n.a. |
| Interest | 0 | 0 | 30,000 | 0 | -100.0% |
| Other Fund Transfers | 0 | 1,308,161 | 14,162 | 0 | -100.0% |
| Net Working Capital | 564,195 | 130,525 | 537,193 | 1,010,923 | 88.2% |
| TOTAL RESOURCES | 6,329,212 | 7,128,076 | 7,208,839 | 7,392,683 | 2.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 1,455,738 | 1,555,215 | 1,593,783 | 1,635,645 | 2.6% |
| Materials and Services | 582,699 | 729,634 | 777,540 | 716,385 | -7.9% |
| Administrative Charges | 402,668 | 544,041 | 566,032 | 525,565 | -7.1% |
| Transfers Out | 3,757,582 | 3,757,582 | 4,035,704 | 4,378,882 | 8.5% |
| Contingency | 0 | 0 | 54,105 | 136,206 | 151.7% |
| Ending Fund Balance | 0 | 0 | 181,675 | 0 | -100.0% |
| TOTAL REQUIREMENTS | 6,198,687 | 6,586,472 | 7,208,839 | 7,392,683 | 2.6% |
| FTE | 17.00 | 17.00 | 16.00 | 16.00 | 0.0% |

FTE By Position Title By Program

| Program: Parole and Probation Support | |
|---|-------|
| Position Title | FTE |
| Accounting Specialist | 1.00 |
| Department Specialist 2 | 2.00 |
| Department Specialist 3 | 7.00 |
| Department Specialist 3 (Bilingual) | 2.00 |
| Division Commander | 1.00 |
| Lieutenant | 2.00 |
| Office Manager Sr | 1.00 |
| Program Parole and Probation Support FTE Total: | 16.00 |

FTE Changes

There are no FTE changes for FY 18-19.

Parole and Probation Support Program Budget Justification

RESOURCES

Community Corrections is the funding for this program.

This is the second year of the biennial budget for Community Corrections SB1145 dollars. While the total dollar amount did not change, there are slight changes to the distribution throughout the three Parole and Probation program areas for FY 18-19.

Justice Reinvestment dollars increased for FY 18-19 to provide increased victim services.

Net Working Capital increased due to current fiscal year spending being held back to offset increased costs in FY 18-19.

REQUIREMENTS

There is an overall increase in Personnel Services for this program. It includes a 1.5% COLA for Marion County Employees Association (MCEA) and nonrepresented employees with related fringe benefits increases.

In Materials and Supplies, there is a significant decrease over last fiscal year. Several areas were reduced with the most significant reduction in building rental as services are moved to the Public Safety Building and the Wolverine site is vacated. There is a specific increase to utilities reflective of increased electricity and natural gas costs and the addition of water/sewer charges allocated to this program previously budgeted in the Institutions Jail Operations program. There is an increase to social services for Center for Hope and Safety and Liberty House contracts funded by Justice Reinvestment Supplemental funds issued for victim services.

Transfers Out represents the Community Corrections monies transferred to the General Fund for use at the Jail and in Operations Division and also includes a transfer to Debt Service which represents the savings in rent at the Wolverine site.

Parole and Probation Supervision Program

- Manages parole and probation offenders located within county boundaries; supervises 3,600 offenders, with an additional approximate 1,700 who are on abscond status.
- Provides offender supervision, sanctions, alcohol and drug treatment programs, sex offender programs, cognitive classes, employment coordination, victim restitution, and community service work.
- Uses evidence-based practices and Effective Practices in Community Supervision (EPICS) as guiding philosophies that cover the delivery of supervision service to the offender population. Key evidence-based practices are the use of assessments, case plans, skill building, and the utilization of sanctions and services that reduce risk and promote offender change.
- Manages field supervision caseloads which are divided and organized by risk and geographic regions within the county, facilitating community partnerships, and familiarity with the community. There are also specialized caseloads for transitional release offenders, sex offenders, high-risk offenders, mental health offenders and domestic violence cases.

| | 11 | ogi ani Summai | y | | |
|---------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Sheriff's Office | | | Program | n: Parole and Proba | tion Supervsn |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental Federal | 207,960 | 0 | 0 | 0 | n.a. |
| Intergovernmental State | 7,016,194 | 5,759,118 | 7,187,869 | 7,515,577 | 4.6% |
| Charges for Services | 813,313 | 847,525 | 849,300 | 850,300 | 0.1% |
| Interest | 24,575 | 30,938 | 0 | 0 | n.a. |
| General Fund Transfers | 0 | 0 | 0 | 280,545 | n.a. |
| Other Fund Transfers | 175,000 | (762,151) | 151,505 | 148,962 | -1.7% |
| Net Working Capital | 594,253 | 1,989,358 | 104,332 | 0 | -100.0% |
| TOTAL RESOURCES | 8,831,296 | 7,864,789 | 8,293,006 | 8,795,384 | 6.1% |
| REQUIREMENTS | | | | | |
| Personnel Services | 4,616,844 | 5,246,974 | 5,633,529 | 5,916,135 | 5.0% |
| Materials and Services | 1,779,227 | 2,009,424 | 2,103,496 | 2,253,576 | 7.1% |
| Administrative Charges | 445,866 | 509,317 | 553,498 | 625,673 | 13.0% |
| Contingency | 0 | 0 | 2,483 | 0 | -100.0% |
| TOTAL REQUIREMENTS | 6,841,937 | 7,765,715 | 8,293,006 | 8,795,384 | 6.1% |
| FTE | 53.50 | 53.50 | 51.50 | 51.50 | 0.0% |
| | | | | | |

Program Summary

FTE By Position Title By Program

| rogram: Parole and Probation Supervision | |
|---|-------|
| Position Title | FTE |
| Case Aide | 5.00 |
| Case Aide (Bilingual) | 1.00 |
| Community Corrections Educator | 1.00 |
| Deputy Sheriff - P & P - Advanced | 34.00 |
| Deputy Sheriff - P & P - Advanced (Bilingual) | 5.00 |
| Program Coordinator 2 | 0.50 |
| Sergeant | 4.00 |

| Program: Parole and Probation Supervision | |
|--|-------|
| Position Title | FTE |
| Victim Assistance Program Coordinator | 1.00 |
| Program Parole and Probation Supervsn FTE Total: | 51.50 |

FTE Changes

There are no FTE changes for FY 18-19.

Parole and Probation Supervision Program Budget Justification

RESOURCES

Community Corrections is the funding for this program. There is also a Decision Package request for General Fund dollars to support a transitional housing project in this program for FY 18-19.

This is the second year of the biennial budget for Community Corrections SB1145 dollars. While the total dollar amount did not change, there are slight changes to the distribution throughout the three Parole and Probation program areas for FY 18-19.

General Fund Transfer is for the Transitional Housing project as described in a Decision Package for this program.

Net Working Capital is exhausted as funds for specific services were used in FY 17-18.

REQUIREMENTS

The increase in Personnel Services is reflective of regular step increases, a significant increase in PERS Debt Service costs for the entire County. It also represents collective bargaining agreement changes including a 2.5% COLA and related fringe benefits increase for all Federation of Parole and Probation Officers (FOPPO) members and a 1.5% COLA with related fringe benefits increase for Marion County Employees Association (MCEA) and nonrepresented employees.

In Materials and Services there are significant reductions to many services to accommodate increased costs for Personnel and contracted services including housing subsidies, GPS electronic monitoring, and Bridgeway Jail Re-Entry Program services. Also in contracted services is a \$280,545 Decision Package for a transitional housing project in this program.

Parole and Probation Treatment Program

- Dedicates efforts to focus treatment resources toward highest risk offenders, promoting positive change through a cognitive-based curriculum, enhanced motivation, offender accountability, and collaborative case management strategies.
- Manages efforts at stemming drug use, domestic violence, and sex offenses.
- Utilizes supplemental State and Federal grant funding to partner with the community and create innovative transitional wraparound programming such as SOAR (Student Opportunity for Achieving Results), the De Muniz Resource Center, and motivation/cognitive programming.
- Collaborates with private and public entities to focus on reducing victimization of citizens and recidivism among offenders.
- Works continuously on quality improvement standards as established by the state.
- Uses innovative means of partnering with the community and reducing barriers to successful reintegration through the Marion County Reentry Initiative, the Marion County Justice Reinvestment Council, and continued collaborative efforts with contracted private not-for-profit service agencies.
- Collaborate continuously with criminal justice partners involved in the Mental Health Court, Veteran's Court and Drug Court.

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| | Pr | ogram Summar | ·У | | |
|-------------------------|--------------------|--------------------|--------------------|---------------------|---------------|
| Sheriff's Office | | | Program | : Parole and Probat | ion Treatment |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Intergovernmental State | 698,287 | 626,860 | 580,791 | 542,278 | -6.6% |
| Charges for Services | 460 | 1,060 | 0 | 0 | n.a. |
| Other Fund Transfers | 0 | (292,294) | 0 | 0 | n.a. |
| Net Working Capital | 72,933 | 318,168 | 0 | 0 | n.a. |
| TOTAL RESOURCES | 771,680 | 653,793 | 580,791 | 542,278 | -6.6% |
| REQUIREMENTS | | | | | |
| Personnel Services | 392,938 | 443,786 | 432,974 | 474,737 | 9.6% |
| Materials and Services | 19,152 | 162,860 | 98,617 | 30,000 | -69.6% |
| Administrative Charges | 41,422 | 46,300 | 49,200 | 37,541 | -23.7% |
| TOTAL REQUIREMENTS | 453,512 | 652,945 | 580,791 | 542,278 | -6.6% |
| FTE | 5.50 | 5.50 | 4.50 | 4.50 | 0.0% |
| | | | | | |

FTE By Position Title By Program

| Program: Parole and Probation Treatment | |
|---|------|
| Position Title | FTE |
| Deputy Sheriff - P & P - Advanced | 2.00 |
| Mental Health and Evaluation Specialist | 1.00 |
| Program Coordinator 1 | 1.00 |
| Program Coordinator 2 | 0.50 |
| Program Parole and Probation Treatment FTE Total: | 4.50 |

FTE Changes

There are no changes to FTE for FY 18-19.

Parole and Probation Treatment Program Budget Justification

RESOURCES

Community Corrections is the funding for this program.

Net Working Capital is exhausted as funds for specific services were used in FY 16-17.

REQUIREMENTS

The increase in Personnel Services is reflective of regular step increases, a significant increase in PERS Debt Service costs for the entire County. It also represents collective bargaining agreement changes including a 2.5% COLA and related fringe benefits increase for all Federation of Parole and Probation Officers (FOPPO) members and a 1.5% COLA with related fringe benefits increase for Marion County Employees Association (MCEA) and nonrepresented employees.

In Materials and Services there are specific reductions to contracted services reflecting the ending of a Justice Reinvestment Initiative award of \$20,000 for Drug Court in FY 17-18 only. It also includes a reduction in sex offender treatment services.

KEY DEPARTMENT ACCOMPLISHMENTS

• We initiated planning and started construction for a new building which will be combined space for Patrol and Parole & Probation staff. It should be completed early this summer.

In spite of the highly competitive job market, we hired 25 new employees and continue to recruit talented individuals to join our team.

A "Professional Fellow" from the Country of Georgia joined our office for four weeks of observation and participation on the topic of community policing. Ms. Surmava submitted a project based on her interactions and discussions for potential implementation within her home city in Georgia. Her project was selected during a competitive process and will be implemented in her city. As part of that selection, Ms. Surmava's MCSO host (Commander Lorance) will be traveling to Georgia to help launch the project!

Pink was our patch color and motorcycle color for the month of October, as we raised funds in support of breast cancer research, and No-Shave November raised nearly \$2,400 for cancer research and a pediatric cancer support group.

Believe in Your Community non-profit launched! The non-profit supports law enforcement efforts to further the reach to individuals or families in need that come into police contact. We kicked off by hosting Shop with a Cop which was yet another amazing experience for kids and cops alike.

Commander Larson, Commander Hlad and Supervisor Allycia Weathers earned recognition with awards from the Oregon State Sheriffs' Association at the Annual Awards Banquet.

• We participated in several awesome, well-attended "community connect" style events with specific areas of focus - bridging the gap, north county traffic issues, canyon concerns, mentors at McKay, and more.

The total solar eclipse - we planned for this unique event and executed the plan in conjunction with other county departments and neighboring agencies with great success and a safe outcome for our community.

Commander Larson was awarded "Supervisor of the Year" at the 7th Annual Northwest Regional Crisis Intervention Team Conference. He's a dedicated leader in the area of addressing mental health concerns of individuals who enter the public safety system.

Several new "high-visibility" cars hit the road. We had some pretty excited kids that made special requests for a visit from the cars, which we were able to arrange! They rewarded us with a matchbox version of one of our cars!

We signed an IGA with the City of Woodburn to open our SWAT team to members from WPD, and we expanded the Mobile Crisis Response Team, also with the help of WPD.

The North County deputy position added in FY17-18 has been very well received by community.

• In conjunction with the Oregon State Hospital, we conducted a Mental Health Intercept mapping project to identify gaps in our system. This was in preparation for the Stepping Up project, which is kicking off in the current fiscal year.

In collaboration with the Board of Commissioners, we formed a Justice Reinvestment Council to serve as a advisory group to the sheriff on matters relating to justice diversion, prison diversion, and reentry. The Council will also serve as a governance entity for our Law Enforcement Assisted

Diversion (LEAD) efforts.

•

The Sheriff's Office received an \$84,000 grant from Willamette Valley Community Health to implement a Law Enforcement Assisted Diversion (LEAD) program in Marion County. In partnership with Salem Police, LEAD allows law enforcement officers to redirect low-level offenders engaged in drug or prostitution activity to community-based services, instead of jail and prosecution. By diverting eligible individuals to services, LEAD is committed to improving public safety and public order, and reducing the criminal behavior of people who participate in the program.

We hosted two Technical Assistance Providers from the National Institute of Corrections to help evaluate our plans to launch an efficient, well thought out pre-trial justice program. Those efforts continue this year.

We had the privilege of hosting a jail tour for a large group of Legislators, organized by one of our volunteers, Tom. Tom also recently received OSSA's Volunteer of the Year award! We appreciate the effort of volunteers!

We helped co-lead a statewide work group on a Mental Health Task Force designed to make recommendations to all public safety on how to deal with individuals in crisis. This was a partnership between OSSA/OACP and DPSST. The group also had a chance to present the information to the International Association of Chiefs of Police in October.

KEY INDICATORS

1: Community Resource Unit Outreach (Crime Prevention)

Definition and Purpose

The Community Resources Unit (CRU) was established specifically to coordinate an office-wide approach to intelligence-led policing. The Community Resource Unit uses a global approach to creating positive change in our community through crime prevention and environmental design.

The community Resources Unit utilizes several progressive models in an effort to promote crime prevention while trying to reduce the overall occurrence. One of these models is Problem-Oriented Policing (POP). POP focuses on a strategy that involves the identification and analysis of specific crime and disorder problems in order to develop effective response strategies.

The Community Resource Unit tracks the number of community events (National Night Out, neighborhood watch, job fairs, and community events) and the number of public service announcements as part of our community education outreach.

The Crisis Outreach Response Team (CORT) tracks the number of outreach contacts it has during each fiscal year. CORT is a partnership between the Marion County Sheriff's Office, Marion County Mental Health, and neighboring law enforcement agencies including City of Salem Police Department, Woodburn Police Department and Polk County Sheriff's Office. CORT responds to requests for post crisis follow up, consultation or assistance requests from mental health probation officers, mental health court or those providing services to individuals with a mental health need who are involved in the criminal justice system, and a field response to incidents where an individual(s) may be experiencing a mental health crisis.

Significance

The main focus of the Community Resources Unit is to increase community awareness through personal and electronic outreach. Through education and collaboration with our community, this unit strives to reduce criminal activity and/or safety concerns within the county. In addition, the Community Resource Unit encourages and promotes collaboration with our residents and stakeholders to address public safety concerns as a community.

The Community Resource Unit continues to perfect its community outreach through social media sites, face to face interactions, community meetings and civic groups. The primary focus is to enhance citizen involvement within neighborhoods and in the business community to reduce crime and enhance livability.

The newly formed Communications Team is focusing on electronic dissemination of information including public announcements, videos and educational messages to better inform and promote collaborative working relationships with the citizens of Marion County.

The Nextdoor.com program continues to grow as indicated by the numbers below. This program uses a digital platform that inspires communication amongst neighbors, neighborhoods and law enforcement. Nextdoor.com's usage increased more than 10,000 residents representing an additional 35 neighborhoods throughout Marion County.

Data Units Calendar Year

Nextdoor.com (Residents/Neighborhoods)

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| N/A | N/A | 17,400/174 | 28,898/209 | 35,000/230 |

Community Events

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 151 | 148 | 159 | 190 | 200 |

Crisis Outreach Response Team Field Contacts

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 634 | 823 | 503 | 250 | 600 |

Explanation of Trends and Changes

The Sheriff's Office continues to focus on the type of events rather than the number of events in order to leverage the most positive impact for the community. National crime data and intelligence led law enforcement activities continue to show a dramatic reduction of crime in areas where a cooperative effort is taken up by law enforcement and the community.

For 2017, CORT received 2,600 police reports to review and followed up on 250. The lower number is due to personnel changes at the beginning of the year - only working 2 days a week in CORT, as well as not having a clinician assigned to the team for 6 months of the year. The numbers are expected to increase for 2018 as the team is fully staffed.

2: Intelligence Led Public Safety Services

Definition and Purpose

Intelligence-led policing is a business model and managerial philosophy. Data analysis and crime intelligence are critical to a decision making framework that facilitates a focus on crime reduction, disruption, and prevention through both strategic management and public safety strategies that target serious problems and issues within a community (Ratcliffe 2008: 89).

The Enforcement Division uses the Data Driven Approach to Crime and Traffic Safety (DDACTS) model to reduce crime, crashes and traffic violations in Marion County. DDACTS integrates location-based crime and traffic crash data to determine the most effective methods for deploying personnel and resources.

Significance

Using evidence-based practices, the goal of the Enforcement Division is to reduce criminal activity and improve livability within the community. The use of a central data collection point enhances our ability to most effectively deploy personnel and resources. In addition to using the DDACTS model for patrol activities, DDACTS allows the Enforcement Division to work collaboratively with the CORT (Crisis Outreach Response Team) and MCRT (Mobile Crisis Response Team) (Key Indicator #3), the Community Resources Unit (Key Indicator #1) and the Traffic Safety Team (TST) (Key Indicator #4).

The Enforcement Division has been using DDACTS data to conduct focused enforcement operations.

Data Units Calendar Year

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | Data Value 1 |
|----------------|----------------|----------------|----------------|-----------------|
| 1779 | 1805 | 1817 | 2373 | Asst Agency |
| 1775 | 1497 | 1549 | 1779 | Theft |
| 1365 | 1427 | 1442 | 1765 | Susp Activity |
| 1108 | 1165 | 1036 | 1527 | Citizen Contact |
| 1254 | 1486 | 1537 | 1456 | Dom Disturb |
| 1086 | 1177 | 1293 | 1405 | Check Welfare |
| 865 | 1056 | 1187 | 1039 | MV Accident |
| 1224 | 1381 | 1347 | 968 | Driv Comp |
| 852 | 883 | 729 | 765 | Audible Alarm |
| 691 | 751 | 819 | 734 | Susp Vehicle |
| 691 | | | | |

Top 10 Calls for Service

Explanation of Trends and Changes

The Enforcement Division responded to approximately 77,778 calls for service drawing 27,779 case numbers during the 2017 calendar year. On average, patrol deputies responded to 213.09 calls per day. Over the course of the preceding three years, the Enforcement Division has seen an increase in the total number of calls for service. This is reflected by an additional 6,140 calls for service in 2017 over the 2016 calendar year; an 8.6% annual increase and 12.6% increase over 2015 levels. Over the same time period, FTE has grown just 1.4%, resulting in increased call loads per deputy and reducing time available per call. Of the four patrol districts, Central District continues to account for approximately fifty-five (55%) percent of the total calls for service. The populated areas of Hayesville and Four Corners, while only six (6) square miles, continues to require a high degree of attention.

In FY 17-18, the Marion County Board of Commissioners added an additional deputy sheriff position. The additional position was assigned in the north portion of Marion County and coined the "French Prairie" deputy. The deputy is dedicated to working with local residents, business owners, agricultural industries, public safety agencies, and Marion County Public Works to improve livability for residents and visitors in the northern portions of Marion County. The collaboration is working to address traffic related concerns and criminal complaints. The French Prairie position is experiencing success and will continue to be monitored for a true measure of the program through the end of FY 18-19.

3: Mental Illness and Incarceration

Definition and Purpose

The mitigation of mentally ill persons entering the correctional facility is directly related to Marion County's public safety strategic plan. Many mentally ill persons are arrested and either initially booked and/or lodged at the jail facility. Most of these individuals are arrested for low level crimes which were committed due to their self medication (i.e., drug use) or the lack of medication at all. The individuals should be directed to medical or mental health facilities that are more accustomed and capable of dealing with these individuals and their issues.

Significance

This key indicator ties to one of the county's strategic goals, County Goal #3: Public Safety -Pursue a safe and secure community by protecting the people, property, and economy of Marion County. This includes a myriad of issues. One significant issue that crosses all boundaries of the public safety system is mental illness. The Sheriff's Office has participated in four jail studies -2005, 2007, 2011, and 2015. The goal with the most recent study was to determine whether our incarcerated population of inmates with a mental health condition has stabilized or continues to trend up or down based on the resources and procedures we have put in place since 2011.

In terms of significance these individuals and their mental health conditions present a notable financial impact on the budget both in personnel resources and materials and services.

Data Units Fiscal Year

Number of Inmates Receiving Psychotropic Medication

| FY 13-14 Actual | FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate |
|-----------------|-----------------|-----------------|-----------------|----------------------|
| 1,132 | 1,410 | 1,312 | 1,263 | 1,294 |

Dollar Amount Spent on Psychotropic Medications

| FY 13-14 Actual | FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate |
|-----------------|-----------------|-----------------|-----------------|----------------------|
| \$142,830 | \$247,071 | \$140,370 | \$115,235 | \$122,135 |

Explanation of Trends and Changes

Psych medications for fiscal year '16-17 has decreased since FY '14-15. The number of patients appears to hover around 1300 each year over the past few years. The unique number of patients receiving psych medications had decreased by 49 patients from FY 15-16 to FY 16-17. However, the estimates for FY 17-18 appear show a slight increase again, based on the first half of FY 17-18, July 1, 2017 through December 31, 2017 statistics. There are still a number of patients returning from State Hospital, with request to continue all medications. Previously, this attributed to some of the higher cost items such a long acting injectable medications. The use of long acting injectables has significantly decreased and although there was some use in early 16-17, there is little to no use of these drugs in 17-18.

The number of clients receiving psychotropic medications decreased by nearly four percent (3.73%) from FY 15-16 to 16-17. The decrease in clients coupled with contract management and monitoring of formulary and non-formulary medication resulted in the overall reduced pharmaceutical costs for the jail. The monthly Psychotropic medication cost for FY 15-16 averaged \$11,697 and for FY 16-17 they averaged \$9,603. The costs are anticipated to level off for FY 17-18. This change is largely a result of the mitigation of mentally ill persons entering the correctional facility. This is being accomplished through the collaborative efforts of the Crisis Outreach Response Team (CORT) and the Mobile Crisis Unit as described in Key Indicator #1.

#4: Traffic Safety Team Education and Enforcement

Definition and Purpose

Marion County's Traffic Safety Team is designed with three primary objectives: education, engineering (analysis) and enforcement. Through community outreach via public safety announcements, safety fairs, neighborhood watch, National Night Out, and presentations in local schools, the Traffic Safety Team has continued to deliver a proactive message focusing on safety for all motorists that share Marion County streets and roadways. Through education, engineering and enforcement efforts, the team's mission is to reduce serious injury and/or fatal crashes.

In concert with the vision of the 2016 Oregon Transportation Safety Action Plan (TSAP), the Sheriff's Office is committed to achieving no death or life-changing injuries on our roadways by 2035.

Significance

This key indicator ties to County Goal #3: Public Safety -- Pursue a safe and secure community by protecting the people, property, and economy of Marion County. The National Safety Council estimates the economic impact due to motor vehicle crashes in Oregon between 2009 and 2013 was close to \$6 billion or roughly \$300 per Oregon resident per year. The Council calculated the cost per person of a disabling injury motor vehicle collision to be approximately \$75,000.

The reduction of traffic crashes and fatalities are of utmost importance to the Sheriff's Office and the community. The calculation of life and lost value of a person to this community and the state cannot be understated. Traffic crashes, serious injuries and fatalities cross economic and personal boundaries, influence both personal and property insurance factors and result in potential educational or business related losses to the community. Each serious injury or fatal crash results in severe emotional damage (which cannot be measured) to the community.

Data Units Calendar Year

Fatal Traffic Crashes

| CY 2013 Actual | CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual |
|----------------|----------------|----------------|----------------|----------------|
| 7 | 8 | 7 | 14 | 11 |

Community Education Events

| CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Actual | CY 2018 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 30 | 44 | 38 | 41 | 40 |

Explanation of Trends and Changes

For the second year in a row, deaths resulting from fatal motor vehicle crashes were elevated in relation to years 2013, 2014 and 2015. The unincorporated area of Marion County remained virtually unchanged after (11) fatal motor vehicle crashes resulting in (13) deaths. In a shift from the prior year, 51% of all fatal motor vehicle crashes occurring in north Marion County.

(Education / Engineering) The Traffic Safety Team participated in forty one (41) community events. These events focused on educating drivers surrounding safety seat belt awareness, distracted driving, DUII and other driving behaviors that often result in serious physical injury or death on our roadways. Many of these education campaigns are in collaboration with our community partners at ODOT, Chemeketa Community College, area schools, and local media.

A key component to education is communication that is why member of TST regularly attend community meetings like; the French Prairie Forum, North County Community Traffic, MC Traffic Engineers and the Positive Aurora Airport Management meetings. These meetings serve as an opportunity for TST to discuss traffic safety concerns with residents and community leaders.

(Enforcement) In addition to their daily activities, the Traffic Safety Team participated in several grant funded focused operations. The operations targeted driving behaviors such as speeding, distracted driving, seatbelt usage and DUII. With a 360 degree approach to traffic safety the Marion County Sheriff's Office is striving to reach a goal of zero fatalities and fewer injuries as the norm.

5: Recidivism

Definition and Purpose

As a measure of public safety, recidivism is defined as a new felony conviction within three years of beginning supervision (probation or post-prison supervision).

Significance

This indicator supports County Goal #3: Pursue a safe and secure community by protecting the people, property, and economy of Marion County. The Parole and Probation Division of the Sheriff's Office assesses the risk of recidivism (which also determines the level of supervision) and targets programs, services, and interventions to reduce key criminogenic risk factors. The best available research (driven by evidence-based practices) indicates by lowering criminogenic risk factors, recidivism rates should also decrease.

Data Units Fiscal Year

Recidivism Rates for Department of Corrections (Marion = M, Clackamas = C, Jackson = J, Lane = L)

| FY 13-14 Actual | FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate |
|--|--|--|--|--|
| 14.3% M 20.1% C 22.4% J 25.5% L | 22% M 22.2% C 27.1% J 29.1% L | 21.0% M 21.2% C 27.1% J 25.9% L | 28.9% M 22.0% C 21.9% J 30.7% L | 24.0% M 22.0% C 24.9% J 29.2% L |
| | | | | |

Recidivism Rates for Local Control (Marion = M, Clackamas = C, Jackson = J, Lane = L)

| FY 13-14 Actual | FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate |
|--|--|--|--|--|
| 34.1% M 31.7% C 46.4% J 41.7% L | 32.0% M 33.0% C 44.7% J 44.2% L | 32.2% M 41.7% C 57.1% J 57.1% L | 36.8% M 38.7% C 52.0% J 32.3% L | 29.9% M 44.5% C 60.5% J 41.3% L |
| | | | | |

Recidivism Rates for Department of Corrections/Local Control Combined (Marion = M, Clackamas = C, Jackson = J, Lane = L)

| FY 13-14 Actual | FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate |
|-----------------|-----------------|-----------------|-----------------|----------------------|
| 28.9% M | 26.7% M | 25.4% M | 32.0% M | 32.4% M |
| 32.4% C | 33.0% C | 24.7% C | 31.3% C | 31.6% C |
| 35.7% J | 36.5% J | 33.5% J | 35.1% J | 38.6% J |
| 32.9% L | 35.0% L | 26.0% L | 31.2% L | 28.1% L |

Recidivism Rates for Probation (Marion = M, Clackamas = C, Jackson = J, Lane = L)

| FY 13-14 Actual | FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate |
|-----------------|-----------------|-----------------|-----------------|----------------------|
| 18.2% M | 22.0% M | 21.3% M | 29.2% M | 23.7% M |
| 23.5% C | 21.9% C | 22.9% C | 27.9% C | 28.9% C |
| 26.3% J | 27.3% J | 29.8% J | 36.6% J | 37.9% J |
| 20.9% L | 25.8% L | 22.0% L | 23.9% L | 21.6% L |

Explanation of Trends and Changes

*Demographic data and outcome measures are tracked through a web-based repository created by the Oregon State Department of Corrections called Corrections Management Information System (CMIS). This database helps track information related to offenders for both state institutions and community corrections.

As part of a focused effort on evidence-based principles the data tracked by the state is related to Employment, Positive Case closures, Restitution, Treatment and Recidivism. The database provides outcome data for recidivism rates at 12, 24 and 36 month intervals. In FY 16-17, the recidivism rates were reflected at 32% for Department of Corrections/Local Control combined and 29.2% for probation. There is a historic low of 14.3% in recidivism rates for the Department of Corrections in Marion County for FY 13-14, which leveled out in the following years at approximately 28%. Our comparable counties are also experiencing a similar trend in recidivism. Despite this increase, it still reflects a significant decrease in recidivism rates in Marion County over the last 10-years. This is a result of changes in our supervision practices and treatment modalities.

The Parole and Probation Division continues to utilize supervision and treatment methods consistent with Evidence-Based Practices, specifically the use of EPICS (Effective Practices in Community Supervision), the Marion County Reentry Initiative (MCRI), the Marion County Justice Reinvestment Council, and continued collaborative efforts with our contracted private not-for-profit service agencies. The continued support of these resources is proving to have an overall positive impact in reducing recidivism in Marion County.

6: Code Enforcement Response

Definition and Purpose

The Code Enforcement Unit responds to complaints of possible violation of various ordinances throughout areas of the county. In addition to a reactive response, the Code Enforcement team is proactively enforcing codes within the urban growth boundary as well as unincorporated areas of the county. This is a dedicated effort, working cooperatively with other county departments, community stakeholders, and residents to decrease crime and improve livability. The Code Enforcement Unit tracks contacts and responses. This allows the Sheriff's Office to analyze data and inform the community on the compliance of ordinances related to community livability issues.

Significance

Educating our community members and encouraging compliance with ordinance and code requirements is one of the more visible services code enforcement performs. Code enforcement has been successful collaborating with other agencies and residents on complex cases involving drug related crimes, neighbor disputes, noxious odors and other issues that detract from the overall livability of our communities. The number of cases processed is a good indicator of code enforcement's workload. The number of cases closed gives us feedback on the effectiveness of our efforts and helps us to know where to focus resources on the community's behalf.

Data Units Calendar Year

Number of cases processed.

| CY 2013 Actual | CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 927 | 1849 | 1534 | 1633 | 1500 |

Number of cases closed.

| CY 2013 Actual | CY 2014 Actual | CY 2015 Actual | CY 2016 Actual | CY 2017 Estimate |
|----------------|----------------|----------------|----------------|---------------------|
| 598 | 1634 | 1377 | 1542 | 1400 |

Explanation of Trends and Changes

The Code Enforcement team is focused on proactively addressing livability issues in the community before they become significant complaints. This change of focus was reflected in the increased activity in 2014 over prior years. The decreased numbers of cases and cases closed in 2015 over 2014 is reflective of the cooperative effort with the Crime Prevention Unit who are utilizing tools based on Crime Prevention Through Environmental Design (CPTED) - A multi-disciplinary approach to deterring criminal and livability issues through environmental design.

| 100 - General Fund | | rces by Fu | | Dropogod | Annuovad | Adopted |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Intergovernmental Federal | | | | | | |
| 331013 State Criminal Alien Asst Pgm | 72,973 | 102,032 | 0 | 0 | 0 | (|
| 331223 Oregon Dept of Justice | 33,033 | 28,712 | 25,000 | 28,000 | 28,000 | 28,000 |
| 331990 Other Federal Revenues | 22,400 | 21,000 | 0 | 0 | 0 | (|
| Intergovernmental Federal Total | 128,406 | 151,744 | 25,000 | 28,000 | 28,000 | 28,000 |
| Intergovernmental State | | | | | | |
| 332990 Other State Revenues | 63,588 | 0 | 0 | 0 | 0 | (|
| Intergovernmental State Total | 63,588 | 0 | 0 | 0 | 0 | (|
| Charges for Services | | | | | | |
| 341150 Sheriff Service Fees | 408,383 | 319,591 | 285,000 | 225,000 | 225,000 | 225,000 |
| 341170 Witness Fees | 550 | 386 | 0 | 0 | 0 | C |
| 341180 Crime Report Fees | 18,143 | 22,318 | 20,000 | 20,000 | 20,000 | 20,000 |
| 341220 Supervision Fees | (1,014) | 0 | 0 | 0 | 0 | (|
| 341280 Detention Fees | 3,333 | 2,741 | 0 | 0 | 0 | (|
| 341430 Copy Machine Fees | 50 | 18 | 0 | 0 | 0 | (|
| 341630 Service Charges | 1,575 | 1,035 | 0 | 0 | 0 | (|
| 341840 Work Crew Fees | 279,513 | 290,688 | 257,550 | 366,750 | 366,750 | 366,750 |
| 341999 Other Fees | 29,581 | 33,977 | 24,980 | 30,177 | 30,177 | 30,177 |
| 344300 Restitution | 971 | 1,315 | 0 | 0 | 0 | (|
| 344701 Felony DUII Reimbursemt SB395 | 107,518 | 117,753 | 135,000 | 75,000 | 75,000 | 75,000 |
| 344999 Other Reimbursements | 13,721 | 25,008 | 0 | 0 | 0 | C |
| 345100 Sale of Capital Assets | 0 | 3,847 | 0 | 0 | 0 | (|
| 345300 Surplus Property Sales | 876 | 0 | 0 | 0 | 0 | (|
| 347202 Code Enforcement Services | 133,274 | 150,581 | 160,534 | 156,339 | 156,339 | 156,339 |
| Charges for Services Total | 996,474 | 969,259 | 883,064 | 873,266 | 873,266 | 873,266 |
| Fines and Forfeitures | | | | | | |
| 351200 Traffic Fines | 252,317 | 241,011 | 220,000 | 210,000 | 210,000 | 210,000 |
| 352200 Miscellaneous Forfeitures | 2,156 | 0 | 0 | 0 | 0 | (|
| Fines and Forfeitures Total | 254,473 | 241,011 | 220,000 | 210,000 | 210,000 | 210,000 |
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 216 | 0 | 0 | 0 | 0 | C |
| 371100 Recoveries from Collections | 44 | 0 | 0 | 0 | 0 | C |
| Other Revenues Total | 260 | 0 | 0 | 0 | 0 | 0 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 30,640,966 | 32,083,249 | 35,360,872 | 37,762,384 | 37,762,384 | 37,762,384 |
| General Fund Transfers Total | 30,640,966 | 32,083,249 | 35,360,872 | 37,762,384 | 37,762,384 | 37,762,384 |
| Other Fund Transfers | | | | | | |
| 381180 Transfer from Comm Corrections | 3,757,582 | 3,757,582 | 4,035,704 | 4,249,804 | 4,249,804 | 4,249,804 |
| 381185 Transfer from Criminal Justice | 175,000 | 150,000 | 151,505 | 148,962 | 148,962 | 148,962 |
| Other Fund Transfers Total | 3,932,582 | 3,907,582 | 4,187,209 | 4,398,766 | 4,398,766 | 4,398,766 |
| General Fund Total | 36,016,749 | 37,352,845 | 40,676,145 | 43,272,416 | 43,272,416 | 43,272,416 |

| 180 - Community Corrections | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Intergovernmental State | | | | | | |
| 332070 Community Corrections SB 1145 | 11,379,715 | 11,379,716 | 12,870,394 | 12,870,394 | 12,870,394 | 12,870,394 |
| 332071 Community Corrections Subsidy | 33,166 | 33,166 | 35,178 | 35,178 | 35,178 | 35,178 |
| 332072 OR CJC Justice Reinvestment | 1,282,706 | 1,282,705 | 1,285,163 | 1,552,939 | 1,552,939 | 1,552,939 |
| 332990 Other State Revenues | 1,506,130 | 199,929 | 1,080,438 | 929,475 | 929,475 | 929,475 |
| Intergovernmental State Total | 14,201,717 | 12,895,515 | 15,271,173 | 15,387,986 | 15,387,986 | 15,387,986 |
| Charges for Services | | | | | | |
| 341170 Witness Fees | 35 | 0 | 0 | 0 | 0 | 0 |
| 341220 Supervision Fees | 802,173 | 832,991 | 845,000 | 845,000 | 845,000 | 845,000 |
| 341230 Client Fees | 6,002 | 6,773 | 3,000 | 4,000 | 4,000 | 4,000 |
| 341380 Workshop Fees | 460 | 1,060 | 0 | 0 | 0 | 0 |
| 341430 Copy Machine Fees | 0 | 143 | 0 | 0 | 0 | 0 |
| 341999 Other Fees | 5,138 | 7,706 | 1,300 | 1,300 | 1,300 | 1,300 |
| 344999 Other Reimbursements | 164,861 | 2,436 | 0 | 0 | 0 | 0 |
| Charges for Services Total | 978,669 | 851,109 | 849,300 | 850,300 | 850,300 | 850,300 |
| Interest | | | | | | |
| 361000 Investment Earnings | 24,575 | 30,938 | 30,000 | 0 | 0 | 0 |
| Interest Total | 24,575 | 30,938 | 30,000 | 0 | 0 | 0 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 0 | 0 | 0 | 280,545 | 280,545 | 280,545 |
| General Fund Transfers Total | 0 | 0 | 0 | 280,545 | 280,545 | 280,545 |
| Other Fund Transfers | | | | | | |
| 381185 Transfer from Criminal Justice | 175,000 | 150,000 | 151,505 | 148,962 | 148,962 | 148,962 |
| 381250 Transfer from Sheriff Grants | 0 | 0 | 14,162 | 0 | 0 | 0 |
| Other Fund Transfers Total | 175,000 | 150,000 | 165,667 | 148,962 | 148,962 | 148,962 |
| Net Working Capital | , | | | · · · · | | · · · · |
| 392000 Net Working Capital Unrestr | 1,281,856 | 2,541,768 | 641,525 | 1,010,923 | 1,010,923 | 1,010,923 |
| | 1,281,856 | 2,541,768 | 641,525 | 1,010,923 | 1,010,923 | 1,010,923 |
| Net Working Capital Total | 16,661,817 | 16,469,330 | 16,957,665 | 17,678,716 | 17,678,716 | 17,678,716 |
| Community Corrections Total | | | <i>, ,</i> | | | |
| 245 - Enhanced Public Safety ESSD | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Charges for Services | | | | | | |
| 347201 SO Enforcement Services | 0 | 0 | 0 | 1,664,315 | 1,664,315 | 1,664,315 |
| Charges for Services Total | 0 | 0 | 0 | 1,664,315 | 1,664,315 | 1,664,315 |
| Enhanced Public Safety ESSD Total | 0 | 0 | 0 | 1,664,315 | 1,664,315 | 1,664,315 |
| 250 - Sheriff Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Licenses and Permits | | | | | | |
| 325010 Alarm Permits | 56,868 | 58,010 | 57,121 | 58,000 | 58,000 | 58,000 |
| Licenses and Permits Total | 56,868 | 58,010 | 57,121 | 58,000 | 58,000 | 58,000 |

| 250 - Sheriff Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Intergovernmental Federal | | | | | | |
| 331011 Secure Rural Schools Title II | 3,538 | 3,995 | 0 | 0 | 0 | 0 |
| 331024 US Dept of Justice DEA | 505 | 0 | 17,374 | 17,374 | 17,374 | 17,374 |
| 331026 US Dept of Justice | 0 | 8,901 | 9,518 | 90,100 | 90,100 | 90,100 |
| 331301 BIA Chemawa School Contract | 500,365 | 547,931 | 575,430 | 502,509 | 502,509 | 502,509 |
| 331990 Other Federal Revenues | 354,838 | 59,596 | 29,092 | 29,092 | 29,092 | 29,092 |
| Intergovernmental Federal Total | 859,245 | 620,423 | 631,414 | 639,075 | 639,075 | 639,075 |
| Intergovernmental State | | | | | | |
| 332040 Marine Board | 141,116 | 146,345 | 149,813 | 147,671 | 147,671 | 147,671 |
| 332072 OR CJC Justice Reinvestment | 431,324 | 431,324 | 442,410 | 461,136 | 461,136 | 461,136 |
| 332990 Other State Revenues | 11,160 | 254,722 | 452,444 | 430,615 | 430,615 | 430,615 |
| Intergovernmental State Total | 583,600 | 832,391 | 1,044,667 | 1,039,422 | 1,039,422 | 1,039,422 |
| Charges for Services | | | | | | |
| 341160 Gun Permit Fees | 272,096 | 257,570 | 341,050 | 252,030 | 252,030 | 252,030 |
| 341170 Witness Fees | (14) | 0 | 0 | 0 | 0 | 0 |
| 341200 Towing Fees | 35,520 | 30,945 | 31,170 | 27,120 | 27,120 | 27,120 |
| 341210 False Alarm Fees | 18,164 | 18,982 | 14,550 | 15,000 | 15,000 | 15,000 |
| 341999 Other Fees | 0 | 130 | 0 | 0 | 0 | 0 |
| 344999 Other Reimbursements | 115,041 | 0 | 0 | 0 | 0 | 0 |
| 347201 SO Enforcement Services | 898,776 | 994,707 | 1,099,367 | 1,067,441 | 1,067,441 | 1,067,441 |
| Charges for Services Total | 1,339,583 | 1,302,334 | 1,486,137 | 1,361,591 | 1,361,591 | 1,361,591 |
| Interest | | | | | | |
| 361000 Investment Earnings | 5,363 | 7,045 | 0 | 0 | 0 | 0 |
| Interest Total | 5,363 | 7,045 | 0 | 0 | 0 | 0 |
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 90 | 0 | 0 | 41,552 | 41,552 | 41,552 |
| 372000 Over and Short | 56 | (26) | 0 | 0 | 0 | 0 |
| 373100 Special Program Donations | 16,335 | 21,052 | 6,500 | 15,600 | 15,600 | 15,600 |
| 373500 Private Foundation Grants | 0 | 0 | 74,792 | 0 | 0 | 0 |
| Other Revenues Total | 16,481 | 21,026 | 81,292 | 57,152 | 57,152 | 57,152 |
| General Fund Transfers | | | | | | |
| 381100 Transfer from General Fund | 39,652 | 54,226 | 58,916 | 64,363 | 64,363 | 64,363 |
| General Fund Transfers Total | 39,652 | 54,226 | 58,916 | 64,363 | 64,363 | 64,363 |
| Other Fund Transfers | | | | | | |
| 381115 Transfer from Non Dept Grants | 70,746 | 42,163 | 147,561 | 187,639 | 187,639 | 187,639 |
| 381190 Transfer from Health | 0 | 7,915 | 7,915 | 8,751 | 8,751 | 8,751 |
| Other Fund Transfers Total | 70,746 | 50,078 | 155,476 | 196,390 | 196,390 | 196,390 |
| Net Working Capital | , | · · · · | , | , | , | |
| 392000 Net Working Capital Unrestr | 1,006,752 | 1,104,717 | 872,166 | 698,628 | 698,628 | 698,628 |
| Net Working Capital Total | 1,006,752 | 1,104,717 | 872,100 872,166 | 698,628 | 698,628 | 698,628 |
| Sheriff Grants Total | 3,978,290 | 4,050,249 | 4,387,189 | 4,114,621 | 4,114,621 | 4,114,621 |

| 255 - Traffic Safety Team | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Intergovernmental Federal | | | | | | |
| 331225 Oregon State Sheriffs Assn | 23,696 | 36,445 | 26,000 | 24,000 | 24,000 | 24,000 |
| 331229 Oregon Dept of Transportation | 0 | 11,796 | 58,277 | 0 | 0 | 0 |
| Intergovernmental Federal Total | 23,696 | 48,242 | 84,277 | 24,000 | 24,000 | 24,000 |
| Intergovernmental State | | | | | | |
| 332091 Oregon Dept of Transportation | 0 | 13,081 | 35,000 | 70,000 | 70,000 | 70,000 |
| Intergovernmental State Total | 0 | 13,081 | 35,000 | 70,000 | 70,000 | 70,000 |
| Charges for Services | | | | | | |
| 341170 Witness Fees | 7 | 0 | 0 | 0 | 0 | 0 |
| 341630 Service Charges | 1,223 | 0 | 0 | 0 | 0 | 0 |
| 344999 Other Reimbursements | 165,823 | 1,274 | 0 | 0 | 0 | 0 |
| 347201 SO Enforcement Services | 1,223 | 1,346 | 0 | 0 | 0 | 0 |
| Charges for Services Total | 168,276 | 2,620 | 0 | 0 | 0 | 0 |
| Fines and Forfeitures | | | | | | |
| 351200 Traffic Fines | 1,681,965 | 1,753,792 | 1,525,091 | 1,815,822 | 1,815,822 | 1,815,822 |
| Fines and Forfeitures Total | 1,681,965 | 1,753,792 | 1,525,091 | 1,815,822 | 1,815,822 | 1,815,822 |
| Interest | | | | | | |
| 361000 Investment Earnings | 7,328 | 8,470 | 3,436 | 10,948 | 10,948 | 10,948 |
| Interest Total | 7,328 | 8,470 | 3,436 | 10,948 | 10,948 | 10,948 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 1,104,954 | 934,700 | 1,004,272 | 718,661 | 718,661 | 718,661 |
| Net Working Capital Total | 1,104,954 | 934,700 | 1,004,272 | 718,661 | 718,661 | 718,661 |
| Traffic Safety Team Total | 2,986,219 | 2,760,906 | 2,652,076 | 2,639,431 | 2,639,431 | 2,639,431 |
| 290 - Inmate Welfare | Actual | Actual | Budget | Proposed | Approved | Adopted |
| | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | FY 18-19 | FY 18-19 |
| Charges for Services | | | | | | |
| 341440 Vending Machine Fees | 110,864 | 131,584 | 103,811 | 105,600 | 105,600 | 105,600 |
| 341450 Pay Telephone Fees | 132,436 | 73,805 | 65,402 | 54,484 | 54,484 | 54,484 |
| 341999 Other Fees | 805 | 1,090 | 0 | 0 | 0 | 0 |
| Charges for Services Total | 244,104 | 206,478 | 169,213 | 160,084 | 160,084 | 160,084 |
| Interest | | | | | | |
| 361000 Investment Earnings | 1,503 | 2,852 | 0 | 0 | 0 | 0 |
| Interest Total | 1,503 | 2,852 | 0 | 0 | 0 | 0 |
| Other Revenues | | | | | | |
| 371000 Miscellaneous Income | 613 | 695 | 0 | 0 | 0 | 0 |
| 373100 Special Program Donations | 1,066 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues Total | 1,678 | 695 | 0 | 0 | 0 | 0 |
| Net Working Capital | | | | | | |
| 392000 Net Working Capital Unrestr | 202,791 | 353,439 | 388,824 | 341,803 | 341,803 | 341,803 |
| Net Working Capital Total | 202,791 | 353,439 | 388,824 | 341,803 | 341,803 | 341,803 |
| <u> </u> | | | ==0.02= | 501.005 | 501 007 | 501 007 |
| Inmate Welfare Total | 450,076 | 563,465 | 558,037 | 501,887 | 501,887 | 501,887 |

| | Require | ements by H | Fund Detai | 1 | | |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 380,864 | 0 | 0 | (|
| 511110 Regular Wages | 12,532,189 | 13,140,701 | 16,550,278 | 17,810,548 | 17,810,548 | 17,810,548 |
| 511120 Temporary Wages | 298,627 | 269,831 | 196,780 | 187,739 | 187,739 | 187,73 |
| 511130 Vacation Pay | 856,231 | 840,142 | 0 | 0 | 0 | |
| 511140 Sick Pay | 471,188 | 489,351 | 0 | 0 | 0 | |
| 511150 Holiday Pay | 671,920 | 761,443 | 0 | 0 | 0 | |
| 511160 Comp Time Pay | 180,047 | 178,627 | 0 | 0 | 0 | |
| 511180 Differential Pay | 37 | 0 | 0 | 26,059 | 26,059 | 26,05 |
| 511210 Compensation Credits | 544,196 | 527,682 | 553,228 | 554,663 | 554,663 | 554,66 |
| 511220 Pager Pay | 12,974 | 17,367 | 24,326 | 18,824 | 18,824 | 18,82 |
| 511240 Leave Payoff | 67,931 | 55,299 | 0 | 85,128 | 85,128 | 85,12 |
| 511250 Training Pay | 0 | 614 | 26,372 | 27,430 | 27,430 | 27,43 |
| 511270 Leadworker Pay | 909 | 964 | 0 | 450 | 450 | 45 |
| 511280 Cell Phone Pay | 1,829 | 3,211 | 0 | 0 | 0 | |
| 511290 Health Insurance Waiver Pay | 4,830 | 4,814 | 7,200 | 2,400 | 2,400 | 2,40 |
| 511410 Straight Pay | 59,434 | 62,480 | 40,200 | 31,205 | 31,205 | 31,20 |
| 511420 Premium Pay | 1,338,506 | 1,475,291 | 1,254,739 | 990,608 | 990,608 | 990,60 |
| 511430 Court Time | 58,970 | 64,778 | 79,237 | 62,411 | 62,411 | 62,41 |
| 511450 Premium Pay Temps | 1,676 | 3,137 | 0 | 0 | 0 | |
| 511470 Extra Duty Contract Pay | 1,888 | 4,804 | 0 | 0 | 0 | |
| 511930 Clothing Allowance | 5,400 | 9,400 | 9,835 | 8,200 | 8,200 | 8,20 |
| Salaries and Wages Total | 17,108,783 | 17,909,936 | 19,123,059 | 19,805,665 | 19,805,665 | 19,805,66 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 125,965 | 423,712 | 423,712 | 423,71 |
| 512110 PERS | 2,802,941 | 2,917,029 | 3,302,383 | 3,544,951 | 3,544,951 | 3,544,95 |
| 512120 401K | 89,005 | 95,570 | 99,546 | 104,352 | 104,352 | 104,35 |
| 512130 PERS Debt Service | 684,187 | 634,478 | 855,535 | 1,102,075 | 1,102,075 | 1,102,07 |
| 512200 FICA | 1,288,429 | 1,348,954 | 1,319,761 | 1,414,993 | 1,414,993 | 1,414,99 |
| 512310 Medical Insurance | 3,528,156 | 3,648,875 | 3,942,875 | 4,191,649 | 4,191,649 | 4,191,64 |
| 512320 Dental Insurance | 358,327 | 373,203 | 387,895 | 415,628 | 415,628 | 415,62 |
| 512330 Group Term Life Insurance | 25,284 | 26,643 | 30,839 | 32,516 | 32,516 | 32,51 |
| 512340 Long Term Disability Insurance | 63,800 | 54,398 | 69,181 | 72,853 | 72,853 | 72,85 |
| 512400 Unemployment Insurance | 68,311 | 66,139 | 63,311 | 67,969 | 67,969 | 67,96 |
| 512520 Workers Comp Insurance | 7,407 | 6,957 | 7,577 | 7,549 | 7,549 | 7,54 |
| 512600 Wellness Program | 8,877 | 9,005 | 9,710 | 9,790 | 9,790 | 9,79 |
| 512610 Employee Assistance Program | 6,376 | 6,573 | 6,558 | 6,612 | 6,612 | 6,61 |
| 512700 County HSA Contributions | 12,630 | 11,794 | 0 | 12,552 | 12,552 | 12,55 |
| Fringe Benefits Total | 8,943,729 | 9,199,617 | 10,221,136 | 11,407,201 | 11,407,201 | 11,407,20 |
| Personnel Services Total | 26,052,512 | 27,109,553 | 29,344,195 | 31,212,866 | 31,212,866 | 31,212,86 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 38,725 | 38,852 | 35,587 | 20.070 | 32,279 | ידר רכ |
| 521010 Office Supplies | 30,725 | 30,032 | 55,587 | 32,279 | 52,219 | 32,279 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 521030 Field Supplies | 65,402 | 74,245 | 80,854 | 69,607 | 69,607 | 69,60 |
| 521040 Institutional Supplies | 171,796 | 168,967 | 167,088 | 159,288 | 159,288 | 159,28 |
| 521050 Janitorial Supplies | 38,463 | 23,927 | 38,877 | 29,528 | 29,528 | 29,52 |
| 521070 Departmental Supplies | 52,927 | 67,954 | 75,914 | 67,318 | 67,318 | 67,31 |
| 521080 Food Supplies | 3,009 | 4,038 | 5,604 | 6,452 | 6,452 | 6,45 |
| 521090 Uniforms and Clothing | 117,209 | 97,926 | 142,704 | 136,570 | 136,570 | 136,57 |
| 521100 Medical Supplies | 40,489 | 27,561 | 30,000 | 25,000 | 25,000 | 25,00 |
| 521110 First Aid Supplies | 4,239 | 5,487 | 4,003 | 3,766 | 3,766 | 3,76 |
| 521120 Drugs | 315,607 | 230,258 | 300,000 | 230,000 | 230,000 | 230,00 |
| 521170 Educational Supplies | 3,602 | 6,088 | 3,100 | 4,600 | 4,600 | 4,60 |
| 521190 Publications | 930 | 883 | 1,618 | 1,500 | 1,500 | 1,50 |
| 521210 Gasoline | 181,126 | 171,809 | 220,353 | 266,139 | 266,139 | 266,13 |
| 521220 Diesel | 801 | 766 | 1,139 | 1,071 | 1,071 | 1,07 |
| 521240 Automotive Supplies | 0 | 6 | 0 | 0 | 0 | |
| 521300 Safety Clothing | 11,817 | 7,510 | 7,300 | 11,400 | 11,400 | 11,40 |
| 521310 Safety Equipment | 728 | 103 | 500 | 1,000 | 1,000 | 1,00 |
| Supplies Total | 1,046,869 | 926,380 | 1,114,641 | 1,045,518 | 1,045,518 | 1,045,51 |
| Materials | -,,,,,,,,,,- | | -,,, | -,, | -,, | -,, |
| | 014 | 10.1 | 2 200 | 2 200 | 2 200 | 2.00 |
| 522060 Sign Materials | 914 | 424 | 2,300 | 2,200 | 2,200 | 2,20 |
| 522100 Parts | 0 | 363 | 100 | 0 | 0 | |
| 522120 Tires and Accessories | 0 | 60 | 0 | 0 | 0 | |
| 522150 Small Office Equipment | 34,366 | 40,885 | 48,806 | 41,675 | 41,675 | 41,67 |
| 522160 Small Departmental Equipment | 27,126 | 25,016 | 77,039 | 62,276 | 62,276 | 62,27 |
| 522170 Computers Non Capital | 28,229 | 12,005 | 39,310 | 30,041 | 30,041 | 30,04 |
| 522180 Software | 16,894 | 17,930 | 11,350 | 10,060 | 10,060 | 10,06 |
| Materials Total | 107,529 | 96,684 | 178,905 | 146,252 | 146,252 | 146,25 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 2,461 | 3,082 | 1,495 | 1,800 | 1,800 | 1,80 |
| 523015 Video Security Equipment | 192 | 0 | 0 | 0 | 0 | |
| 523020 Phone and Communication Svcs | 44,267 | 45,941 | 45,175 | 47,265 | 47,265 | 47,26 |
| 523040 Data Connections | 42,696 | 46,665 | 51,622 | 52,414 | 52,414 | 52,41 |
| 523050 Postage | 15,695 | 14,224 | 18,363 | 20,163 | 20,163 | 20,16 |
| 523060 Cellular Phones | 51,806 | 57,192 | 65,414 | 70,504 | 70,504 | 70,50 |
| 523090 Long Distance Charges | 2,890 | 2,593 | 2,842 | 2,238 | 2,238 | 2,23 |
| 523100 Radios and Accessories | 14,821 | 8,912 | 39,030 | 24,255 | 24,255 | 24,25 |
| Communications Total | 174,826 | 178,609 | 223,941 | 218,639 | 218,639 | 218,63 |
| Utilities | | | | | | |
| 524010 Electricity | 333,999 | 344,946 | 339,092 | 327,134 | 327,134 | 327,13 |
| 524020 Street Light Electricity | 175 | 175 | 188 | 155 | 155 | 15 |
| 524040 Natural Gas | 65,290 | 84,740 | 64,705 | 95,122 | 95,122 | 95,12 |
| 524050 Water | 96,947 | 142,555 | 103,358 | 114,711 | 114,711 | 114,71 |
| 524070 Sewer | 143,810 | 191,726 | 143,775 | 158,307 | 158,307 | 158,30 |
| 524090 Garbage Disposal and Recycling | 145,810 | 191,720 | 145,775 | 21,911 | 21,911 | 21,91 |
| | | | | | | |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Contracted Services | | | | | | |
| 525110 Consulting Services | 540 | 0 | 0 | 0 | 0 | (|
| 525150 Audit Services | 0 | 3,000 | 0 | 0 | 0 | (|
| 525155 Credit Card Fees | 0 | 5 | 0 | 0 | 0 | (|
| 525210 Medical Services | 148,331 | 166,525 | 159,600 | 208,990 | 208,990 | 208,990 |
| 525211 Psychiatric Services | 17,605 | 15,147 | 20,000 | 13,800 | 13,800 | 13,800 |
| 525215 Dental Services | 55,396 | 11,156 | 42,100 | 57,080 | 57,080 | 57,08 |
| 525220 Hospital Services | 74,966 | 79,854 | 85,146 | 136,488 | 136,488 | 136,48 |
| 525225 Ambulance Services | 13,066 | 19,900 | 57,000 | 30,000 | 30,000 | 30,00 |
| 525235 Laboratory Services | 14,320 | 16,173 | 16,120 | 21,350 | 21,350 | 21,350 |
| 525240 XRay Services | 21,208 | 24,176 | 27,700 | 18,000 | 18,000 | 18,000 |
| 525310 Laundry Services | 27,679 | 27,432 | 25,000 | 23,500 | 23,500 | 23,50 |
| 525320 Food Services | 1,007,578 | 972,261 | 1,042,019 | 1,100,304 | 1,100,304 | 1,100,30 |
| 525330 Transportation Services | 115 | 98 | 250 | 250 | 250 | 25 |
| 525350 Janitorial Services | 1,353 | 947 | 948 | 948 | 948 | 94 |
| 525360 Public Works Services | 1,042 | 1,713 | 0 | 0 | 0 | - |
| 525400 Public Safety Program Services | 8,574 | 6,738 | 8,598 | 9,197 | 9,197 | 9,19 |
| 525410 Dispatch Services | 875,237 | 932,231 | 981,466 | 1,042,377 | 1,042,377 | 1,042,37 |
| 525420 Regional Area Info Network | 14,940 | 16,636 | 16,636 | 14,972 | 14,972 | 14,97 |
| 525450 Subscription Services | 3,055 | 3,665 | 8,460 | 10,528 | 10,528 | 10,52 |
| 525510 Legal Services | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,40 |
| 525550 Court Services | 10 | 0 | 0 | 0 | 0 | _, |
| 525555 Security Services | 734 | 917 | 924 | 912 | 912 | 912 |
| 525710 Printing Services | 12,974 | 14,334 | 15,151 | 20,351 | 20,351 | 20,35 |
| 525715 Advertising | 4,094 | 1,500 | 8,600 | 1,000 | 1,000 | 1,00 |
| 525735 Mail Services | 1,985 | 1,935 | 1,989 | 2,027 | 2,027 | 2,02 |
| 525740 Document Disposal Services | 6,748 | 6,175 | 6,596 | 6,346 | 6,346 | 6,34 |
| 525770 Interpreters and Translators | 138 | 0 | 800 | 500 | 500 | 50 |
| 525870 Hazardous Waste Disposal | 4,773 | 5,277 | 5,000 | 5,000 | 5,000 | 5,00 |
| 525930 Fair Events and Activities | 0 | 35 | 0 | 0 | 0 | 2,00 |
| 525999 Other Contracted Services | 10,443 | 179,612 | 114,940 | 45,440 | 45,440 | 45,44 |
| Contracted Services Total | | 2,509,842 | 2,647,443 | 2,771,760 | 2,771,760 | 2,771,76 |
| Repairs and Maintenance | ,- ,- ,- , | , <u>,</u> - | ,- , - | ,, | y y | ,, |
| • | 110 ((0 | 116 406 | 117.0(2 | 121.026 | 121.026 | 121.02 |
| 526010 Office Equipment Maintenance | 110,660 | 116,496 | 117,963 | 121,926 | 121,926 | 121,92 |
| 526011 Dept Equipment Maintenance 526012 Vehicle Maintenance | 2,137 | 2,764 | 8,150 | 6,850 | 6,850 | 6,850 |
| 526012 Venicle Maintenance | 20,990 | 22,129 | 34,850 | 23,750 | 23,750 | 23,750 |
| 526020 Computer Hardware | 866 | 1,356 | 2,700 | 2,200 | 2,200 | 2,20 |
| Maintenance | 3,922 | 5,109 | 5,500 | 5,500 | 5,500 | 5,500 |
| 526021 Computer Software Maintenance | 2,952 | 3,127 | 1,652 | 1,752 | 1,752 | 1,75 |
| 526022 Telephone Maintenance | 0 | 0 | 1,200 | 1,200 | 1,200 | 1,20 |
| 526030 Building Maintenance | 66,042 | 45,994 | 30,080 | 29,700 | 29,700 | 29,700 |
| 526040 Remodels and Site Improvements | 7,320 | 182 | 16,900 | 13,712 | 13,712 | 13,712 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---|
| Materials and Services | | | | | | |
| Rentals | | | | | | |
| 527100 Vehicle Rental | 2,241 | 2,428 | 2,560 | 3,300 | 3,300 | 3,300 |
| 527110 Fleet Leases | 738,542 | 742,352 | 751,166 | 780,540 | 780,540 | 780,540 |
| 527120 Motor Pool Mileage | 1,729 | 1,327 | 1,000 | 900 | 900 | 900 |
| 527130 Parking | 855 | 976 | 398 | 220 | 220 | 220 |
| 527140 County Parking | 13,860 | 13,915 | 13,860 | 14,520 | 14,520 | 14,520 |
| 527210 Building Rental Private | 18,051 | 15,939 | 17,562 | 17,915 | 17,915 | 17,915 |
| 527300 Equipment Rental | 6,449 | 6,063 | 9,780 | 7,326 | 7,326 | 7,320 |
| Rentals Total | 781,728 | 783,001 | 796,326 | 824,721 | 824,721 | 824,72 |
| | /01,/20 | ,00,001 | //0,020 | 021,721 | 021,721 | 021,72 |
| Insurance | 200 | 100 | 0.40 | 0.40 | 0.40 | 0.44 |
| 528220 Notary Bonds | 200 | 400 | 848 | 848 | 848 | 848 |
| 528415 Auto Claims | 8,478 | 9,152 | 0 | 0 | 0 | (|
| Insurance Total | 8,678 | 9,552 | 848 | 848 | 848 | 848 |
| Miscellaneous | | | | | | |
| 529110 Mileage Reimbursement | 0 | 221 | 0 | 0 | 0 | (|
| 529120 Commercial Travel | 9,302 | 11,819 | 18,370 | 16,842 | 16,842 | 16,842 |
| 529130 Meals | 18,787 | 21,542 | 29,415 | 23,035 | 23,035 | 23,035 |
| 529140 Lodging | 36,493 | 36,418 | 44,237 | 34,390 | 34,390 | 34,390 |
| 529210 Meetings | 1,305 | 2,369 | 2,950 | 3,315 | 3,315 | 3,31 |
| 529220 Conferences | 190 | 1,290 | 0 | 0 | 0 | (|
| 529230 Training | 54,254 | 54,152 | 78,160 | 63,207 | 63,207 | 63,207 |
| 529250 Tuition Reimbursement | 1,000 | 1,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 529300 Dues and Memberships | 5,036 | 5,274 | 5,248 | 6,308 | 6,308 | 6,308 |
| 529610 Homicide Investigations | 1,147 | 4,299 | 8,000 | 7,000 | 7,000 | 7,000 |
| 529620 Narcotics Investigations | 0 | 0 | 2,000 | 0 | 0 | (|
| 529650 Pre Employment Costs | 33,156 | 44,629 | 16,200 | 16,200 | 16,200 | 16,200 |
| 529690 Other Investigations | 7,072 | 1,945 | 3,700 | 3,700 | 3,700 | 3,700 |
| 529740 Fairs and Shows | 472 | 1,724 | 2,000 | 1,800 | 1,800 | 1,800 |
| 529830 Dog Licenses | 128 | 0 | 140 | 96 | 96 | 96 |
| 529840 Professional Licenses | 250 | 335 | 550 | 550 | 550 | 550 |
| 529850 Device Licenses | 0 | 0 | 505 | 505 | 505 | 505 |
| 529860 Permits | 88 | 88 | 0 | 0 | 0 | (|
| 529910 Awards and Recognition | 4,907 | 4,503 | 4,050 | 4,050 | 4,050 | 4,050 |
| 529999 Miscellaneous Expense | 0 | 27 | 0 | 0 | 0 | (|
| Miscellaneous Total | 173,586 | 191,634 | 218,525 | 183,998 | 183,998 | 183,998 |
| Materials and Services Total | 5,492,814 | 5,676,983 | 6,066,730 | 6,115,666 | 6,115,666 | 6,115,660 |
| Administrative Charges | , . , | ,, | ,, | , ,, | , ,,,,,, | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| 611100 County Admin Allocation | 287,947 | 335,432 | 380,884 | 386,468 | 386,468 | 386,468 |
| | | | 976,913 | 1,018,650 | | · · |
| 611210 Facilities Mgt Allocation 611220 Custodial Allocation | 872,467 | 871,209 | | | 1,018,650 | 1,018,650 |
| | 151,740 | 159,629 | 172,737 | 223,946 | 223,946 | 223,946 |
| 611230 Courier Allocation | 14,746 | 14,859 | 17,308 | 11,400 | 11,400 | 220.284 |
| 611250 Risk Management Allocation | 165,730 | 115,728 | 170,439 | 229,285 | 229,285 | 229,285 |
| 611255 Benefits Allocation | 73,223 | 69,157 | 76,661 | 77,121 | 77,121 | 77,121 |
| 611260 Human Resources Allocation | 251,918 200,102 | 264,178 266,391 | 312,360 365,733 | 311,484 436,247 | 311,484 436,247 | 311,484 436,247 |

| 100 - General Fund | Actual | Actual | Budget | Proposed | Approved | Adopted |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | FY 18-19 | FY 18-19 |
| Administrative Charges | | | | | | |
| 611400 Information Tech Allocation | 643,026 | 680,156 | 748,243 | 852,664 | 852,664 | 852,664 |
| 611410 FIMS Allocation | 388,033 | 464,386 | 482,946 | 413,839 | 413,839 | 413,839 |
| 611420 Telecommunications Allocation | 85,026 | 78,920 | 84,547 | 117,931 | 117,931 | 117,931 |
| 611430 Info Tech Direct Charges | 321,065 | 283,400 | 357,282 | 398,774 | 398,774 | 398,774 |
| 611600 Finance Allocation | 340,038 | 317,590 | 366,117 | 387,612 | 387,612 | 387,612 |
| 611800 MCBEE Allocation | 7,717 | 26,531 | 17,685 | 25,815 | 25,815 | 25,815 |
| 612100 IT Equipment Use Charges | 58,646 | 61,375 | 66,165 | 131,848 | 131,848 | 131,848 |
| 614100 Liability Insurance Allocation | 438,800 | 396,500 | 477,900 | 714,300 | 714,300 | 714,300 |
| 614200 WC Insurance Allocation | 171,200 | 170,500 | 191,300 | 206,500 | 206,500 | 206,500 |
| 619900 Distributed Admin Charges | 0 | (9,631) | 0 | 0 | 0 | 0 |
| Administrative Charges Total | 4,471,424 | 4,566,310 | 5,265,220 | 5,943,884 | 5,943,884 | 5,943,884 |
| General Fund Total | 36,016,750 | 37,352,845 | 40,676,145 | 43,272,416 | 43,272,416 | 43,272,416 |
| 180 - Community Corrections | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 117,019 | 0 | 0 | 0 |
| 511110 Regular Wages | 3,711,281 | 4,165,987 | 4,947,592 | 5,274,886 | 5,274,886 | 5,274,886 |
| 511120 Temporary Wages | 52,766 | 18,642 | 14,698 | 0 | 0 | 0 |
| 511130 Vacation Pay | 246,337 | 266,944 | 0 | 0 | 0 | 0 |
| 511140 Sick Pay | 151,034 | 170,080 | 0 | 0 | 0 | 0 |
| 511150 Holiday Pay | 196,449 | 239,284 | 0 | 0 | 0 | 0 |
| 511160 Comp Time Pay | 19,081 | 15,251 | 0 | 0 | 0 | 0 |
| 511210 Compensation Credits | 133,608 | 136,095 | 132,798 | 138,601 | 138,601 | 138,601 |
| 511220 Pager Pay | 20,520 | 20,856 | 27,644 | 20,800 | 20,800 | 20,800 |
| 511240 Leave Payoff | 21,190 | 15,302 | 0 | 0 | 0 | 0 |
| 511250 Training Pay | 0 | 0 | 7,682 | 6,775 | 6,775 | 6,775 |
| 511270 Leadworker Pay | 88 | 0 | 0 | 0 | 0 | 0 |
| 511280 Cell Phone Pay | 565 | 2,325 | 0 | 0 | 0 | 0 |
| 511290 Health Insurance Waiver Pay | 4,587 | 8,021 | 7,200 | 2,400 | 2,400 | 2,400 |
| 511410 Straight Pay | 229 | 771 | 0 | 0 | 0 | 0 |
| 511420 Premium Pay | 36,433 | 33,578 | 68,434 | 29,032 | 29,032 | 29,032 |
| Salaries and Wages Total | 4,594,168 | 5,093,135 | 5,323,067 | 5,472,494 | 5,472,494 | 5,472,494 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 38,535 | 19,191 | 19,191 | 19,191 |
| 512110 PERS | 747,864 | 843,420 | 981,906 | 1,045,264 | 1,045,264 | 1,045,264 |
| 512120 401K | 25,235 | 27,786 | 29,411 | 30,917 | 30,917 | 30,917 |
| 512130 PERS Debt Service | 199,105 | 206,887 | 254,375 | 324,954 | 324,954 | 324,954 |
| 512200 FICA | 348,709 | 384,579 | 388,534 | 412,127 | 412,127 | 412,127 |
| 512310 Medical Insurance | 1,005,066 | 1,128,910 | 1,140,259 | 1,250,729 | 1,250,729 | 1,250,729 |
| 512320 Dental Insurance | 100,855 | 111,060 | 113,350 | 124,375 | 124,375 | 124,375 |
| 512330 Group Term Life Insurance | 7,887 | 8,967 | 9,367 | 9,831 | 9,831 | 9,831 |
| 512340 Long Term Disability Insurance | 19,806 | 18,291 | 20,990 | 22,016 | 22,016 | 22,016 |
| 512400 Unemployment Insurance | 18,392 | 18,788 | 18,823 | 20,035 | 20,035 | 20,035 |

| 180 - Community Corrections | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| 512520 Workers Comp Insurance | 2,145 | 2,112 | 2,373 | 2,343 | 2,343 | 2,343 |
| 512600 Wellness Program | 2,810 | 3,101 | 3,126 | 3,126 | 3,126 | 3,126 |
| 512610 Employee Assistance Program | 2,018 | 2,265 | 2,110 | 2,110 | 2,110 | 2,110 |
| 512700 County HSA Contributions | 14,348 | 12,506 | 0 | 10,556 | 10,556 | 10,556 |
| Fringe Benefits Total | 2,494,240 | 2,768,673 | 3,003,159 | 3,277,574 | 3,277,574 | 3,277,574 |
| Personnel Services Total | 7,088,408 | 7,861,807 | 8,326,226 | 8,750,068 | 8,750,068 | 8,750,068 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 18,926 | 14,296 | 20,199 | 15,500 | 15,500 | 15,500 |
| 521030 Field Supplies | 15,173 | 14,777 | 6,200 | 13,210 | 13,210 | 13,210 |
| 521070 Departmental Supplies | 1,609 | 2,269 | 1,600 | 1,600 | 1,600 | 1,600 |
| 521080 Food Supplies | 1,009 | 1,690 | 3,000 | 2,500 | 2,500 | 2,500 |
| 521090 Uniforms and Clothing | 1,979 | 14,365 | | | 2,500 | |
| ~ | 754 | 644 | 24,655 | 20,411 | | 20,411 |
| 521100 Medical Supplies | | | 1,343 | 1,410 | 1,410 | 1,410 |
| 521110 First Aid Supplies | 0 | 33 | 1,000 | 1,000 | 1,000 | 1,000 |
| 521120 Drugs | - | | 1,200 | 500 | 500 | 500 |
| 521170 Educational Supplies | 798 | 2,777 | 6,271 | 1,500 | 1,500 | 1,500 |
| 521190 Publications | 78 | 0 | 0 | 0 | 0 | 0 |
| 521210 Gasoline | 12,470 | 12,757 | 14,548 | 17,094 | 17,094 | 17,094 |
| Supplies Total | 66,353 | 63,656 | 80,016 | 74,725 | 74,725 | 74,725 |
| Materials | | | | | | |
| 522150 Small Office Equipment | 6,660 | 3,207 | 8,500 | 1,500 | 1,500 | 1,500 |
| 522160 Small Departmental Equipment | 673 | 8,593 | 7,012 | 7,846 | 7,846 | 7,846 |
| 522170 Computers Non Capital | 7,056 | 5,145 | 9,800 | 2,000 | 2,000 | 2,000 |
| 522180 Software | 8,259 | 4,320 | 5,280 | 5,280 | 5,280 | 5,280 |
| Materials Total | 22,648 | 21,265 | 30,592 | 16,626 | 16,626 | 16,626 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 308 | 277 | 1,000 | 1,000 | 1,000 | 1,000 |
| 523020 Phone and Communication Svcs | 3,792 | 4,313 | 4,320 | 4,398 | 4,398 | 4,398 |
| 523040 Data Connections | 19,608 | 21,123 | 21,372 | 20,645 | 20,645 | 20,645 |
| 523050 Postage | 28,851 | 26,209 | 31,171 | 33,772 | 33,772 | 33,772 |
| 523060 Cellular Phones | 16,487 | 22,771 | 26,472 | 26,019 | 26,019 | 26,019 |
| 523090 Long Distance Charges | 743 | 691 | 700 | 700 | 700 | 700 |
| 523100 Radios and Accessories | 0 | 3,551 | 8,878 | 8,878 | 8,878 | 8,878 |
| Communications Total | 69,790 | 78,935 | 93,913 | 95,412 | 95,412 | 95,412 |
| Utilities | | | | | | |
| 524010 Electricity | 15,374 | 16,081 | 15,315 | 23,561 | 23,561 | 23,561 |
| 524020 Street Light Electricity | 0 | 0 | 0 | 11 | 11 | 11 |
| 524040 Natural Gas | 576 | 640 | 719 | 11,360 | 11,360 | 11,360 |
| 524050 Water | 0 | 0 | 0 | 1,031 | 1,031 | 1,031 |
| 524070 Sewer | 0 | 0 | 0 | 2,299 | 2,299 | 2,299 |
| 524090 Garbage Disposal and Recycling | 242 | 348 | 306 | 2,103 | 2,103 | 2,103 |
| Utilities Total | 16,192 | 17,069 | 16,340 | 40,365 | 40,365 | 40,365 |

| 180 - Community Corrections | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|-----------------------------------|--------------------|------------------------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Contracted Services | | | | | | |
| 525155 Credit Card Fees | 1,753 | 2,385 | 2,500 | 2,960 | 2,960 | 2,960 |
| 525210 Medical Services | 1,100 | 0 | 16,783 | 2,200 | 2,200 | 2,200 |
| 525235 Laboratory Services | 21,906 | 53,020 | 35,000 | 15,000 | 15,000 | 15,000 |
| 525261 Social Services | 881,122 | 1,355,899 | 1,598,536 | 1,437,007 | 1,437,007 | 1,437,007 |
| 525310 Laundry Services | 928 | 1,080 | 1,000 | 1,134 | 1,134 | 1,134 |
| 525330 Transportation Services | 15,567 | 12,062 | 12,604 | 12,914 | 12,914 | 12,914 |
| 525335 Housing Subsidies | 155,226 | 158,852 | 141,596 | 183,280 | 183,280 | 183,280 |
| 525350 Janitorial Services | 11,746 | 12,427 | 11,675 | 5,009 | 5,009 | 5,009 |
| 525360 Public Works Services | 0 | 697 | 0 | 0 | 0 | C |
| 525400 Public Safety Program Services | 102,175 | 101,939 | 111,525 | 111,523 | 111,523 | 111,523 |
| 525410 Dispatch Services | 86,302 | 91,885 | 93,180 | 98,502 | 98,502 | 98,502 |
| 525420 Regional Area Info Network | 4,717 | 5,253 | 5,253 | 4,728 | 4,728 | 4,728 |
| 525440 Client Assistance | 2,563 | 864 | 1,000 | 1,500 | 1,500 | 1,500 |
| 525450 Subscription Services | 413 | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 525510 Legal Services | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| 525710 Printing Services | 3,145 | 7,156 | 8,000 | 12,155 | 12,155 | 12,155 |
| 525735 Mail Services | 3,719 | 3,550 | 3,653 | 3,650 | 3,650 | 3,650 |
| 525740 Document Disposal Services | 3,044 | 3,800 | 3,500 | 3,500 | 3,500 | 3,500 |
| 525770 Interpreters and Translators | 138 | 319 | 1,000 | 2,000 | 2,000 | 2,000 |
| 525870 Hazardous Waste Disposal | 281 | 354 | 500 | 500 | 500 | 500 |
| 525999 Other Contracted Services | 549,343 | 690,246 | 485,658 | 779,113 | 779,113 | 779,113 |
| Contracted Services Total | 1,846,387 | 2,502,988 | 2,535,163 | 2,678,875 | 2,678,875 | 2,678,875 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 35,943 | 36,508 | 35,667 | 34,671 | 34,671 | 34,671 |
| 526014 Radio Maintenance | 0 | 42 | 1,000 | 0 | 0 | (|
| 526021 Computer Software Maintenance | 1,000 | 1,000 | 0 | 0 | 0 | (|
| 526030 Building Maintenance | 658 | 954 | 1,000 | 0 | 0 | (|
| 526040 Remodels and Site Improvements | 87 | 0 | 0 | 0 | 0 | (|
| Repairs and Maintenance Total | 37,688 | 38,504 | 37,667 | 34,671 | 34,671 | 34,671 |
| Rentals | | | | | | |
| 527110 Fleet Leases | 101,032 | 111,156 | 108,732 | 116,532 | 116,532 | 116,532 |
| 527130 Parking | 261 | 0 | 0 | 0 | 0 | (|
| 527210 Building Rental Private | 137,845 | 144,479 | 147,937 | 59,809 | 59,809 | 59,809 |
| 527300 Equipment Rental | 0 | 238 | 0 | 0 | 0 | (|
| Rentals Total | 239,138 | 255,873 | 256,669 | 176,341 | 176,341 | 176,341 |
| Insurance | | | | | | |
| | 0 | 160 | 120 | 120 | 120 | 120 |
| | 0 | 160 | 120 | 120 | 120 | 120 |
| | | | | | | |
| | 1 786 | 355 | 0 | 300 | 300 | 300 |
| | | | | | | 6,030 |
| | | | | | | 8,400 |
| Insurance 528220 Notary Bonds Insurance Total Miscellaneous 529120 Commercial Travel 529130 Meals 529140 Lodging | 0 0 1,786 3,590 6,495 | | 120 120 0 8,100 10,600 | | | |

| 180 - Community Corrections | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 529210 Meetings | 1,626 | 615 | 2,150 | 2,150 | 2,150 | 2,150 |
| 529230 Training | 22,585 | 41,472 | 41,845 | 17,964 | 17,964 | 17,964 |
| 529250 Tuition Reimbursement | 1,000 | 0 | 0 | 0 | 0 | 0 |
| 529300 Dues and Memberships | 5,355 | 6,825 | 8,005 | 6,735 | 6,735 | 6,735 |
| 529650 Pre Employment Costs | 8,338 | 7,766 | 4,050 | 2,000 | 2,000 | 2,000 |
| 529740 Fairs and Shows | 0 | 0 | 500 | 0 | 0 | 0 |
| 529910 Awards and Recognition | 594 | 754 | 1,500 | 1,500 | 1,500 | 1,500 |
| 529999 Miscellaneous Expense | 60 | 30 | 0 | 0 | 0 | 0 |
| Miscellaneous Total | 51,430 | 72,435 | 76,750 | 45,079 | 45,079 | 45,079 |
| Materials and Services Total | 2,349,624 | 3,050,884 | 3,127,230 | 3,162,214 | 3,162,214 | 3,162,214 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 84,864 | 103,737 | 117,010 | 116,117 | 116,117 | 116,117 |
| 611210 Facilities Mgt Allocation | 45,959 | 45,892 | 51,564 | 86,141 | 86,141 | 86,141 |
| 611220 Custodial Allocation | 32,799 | 34,463 | 37,294 | 65,016 | 65,016 | 65,016 |
| 611230 Courier Allocation | 4,219 | 4,493 | 4,930 | 3,215 | 3,215 | 3,215 |
| 611250 Risk Management Allocation | 17,606 | 40,288 | 35,046 | 18,949 | 18,949 | 18,949 |
| 611255 Benefits Allocation | 20,946 | 20,914 | 21,836 | 21,752 | 21,752 | 21,752 |
| 611260 Human Resources Allocation | 72,065 | 79,888 | 88,972 | 87,852 | 87,852 | 87,852 |
| 611300 Legal Services Allocation | 15,173 | 21,612 | 22,428 | 22,095 | 22,095 | 22,095 |
| 611400 Information Tech Allocation | 195,327 | 215,132 | 246,668 | 271,969 | 271,969 | 271,969 |
| 611410 FIMS Allocation | 117,913 | 146,837 | 159,046 | 131,989 | 131,989 | 131,989 |
| 611420 Telecommunications Allocation | 25,863 | 24,953 | 27,828 | 37,656 | 37,656 | 37,656 |
| 611430 Info Tech Direct Charges | 97,452 | 89,705 | 117,563 | 127,208 | 127,208 | 127,208 |
| 611600 Finance Allocation | 109,296 | 104,410 | 134,827 | 135,010 | 135,010 | 135,010 |
| 611800 MCBEE Allocation | 2,345 | 8,389 | 5,824 | 8,233 | 8,233 | 8,233 |
| 612100 IT Equipment Use Charges | 17,809 | 19,418 | 21,806 | 42,044 | 42,044 | 42,044 |
| 614100 Liability Insurance Allocation | 32,400 | 132,800 | 88,100 | 38,700 | 38,700 | 38,700 |
| 614200 WC Insurance Allocation | 32,400 | 64,600 | 49,500 | 37,400 | 37,400 | 37,400 |
| Administrative Charges Total | 924,436 | 1,157,531 | 1,230,242 | 1,251,346 | 1,251,346 | 1,251,346 |
| Transfers Out | | | | | | |
| 561100 Transfer to General Fund | 3,757,582 | 3,757,582 | 4,035,704 | 4,249,804 | 4,249,804 | 4,249,804 |
| 561410 Transfer to Debt Service | 0 | 0 | 0 | 129,078 | 129,078 | 129,078 |
| Transfers Out Total | 3,757,582 | 3,757,582 | 4,035,704 | 4,378,882 | 4,378,882 | 4,378,882 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 56,588 | 136,206 | 136,206 | 136,206 |
| Contingency Total | 0 | 0 | 56,588 | 136,206 | 136,206 | 136,206 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 181,675 | 0 | 0 | 0 |
| Ending Fund Balance Total | 0 | 0 | 181,675 | 0 | 0 | 0 |
| Community Corrections Total | 14,120,050 | 15,827,805 | 16,957,665 | 17,678,716 | 17,678,716 | 17,678,716 |

| 245 - Enhanced Public Safety ESSD | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511110 Regular Wages | 0 | 0 | 0 | 354,778 | 354,778 | 354,778 |
| 511420 Premium Pay | 0 | 0 | 0 | 56,011 | 56,011 | 56,01 |
| 511430 Court Time | 0 | 0 | 0 | 13,620 | 13,620 | 13,620 |
| Salaries and Wages Total | 0 | 0 | 0 | 424,409 | 424,409 | 424,409 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 0 | 23,606 | 23,606 | 23,600 |
| 512110 PERS | 0 | 0 | 0 | 68,476 | 68,476 | 68,476 |
| 512130 PERS Debt Service | 0 | 0 | 0 | 21,290 | 21,290 | 21,290 |
| 512200 FICA | 0 | 0 | 0 | 27,136 | 27,136 | 27,130 |
| 512310 Medical Insurance | 0 | 0 | 0 | 87,780 | 87,780 | 87,780 |
| 512320 Dental Insurance | 0 | 0 | 0 | 8,700 | 8,700 | 8,700 |
| 512330 Group Term Life Insurance | 0 | 0 | 0 | 632 | 632 | 632 |
| 512340 Long Term Disability Insurance | 0 | 0 | 0 | 1,414 | 1,414 | 1,414 |
| 512400 Unemployment Insurance | 0 | 0 | 0 | 1,314 | 1,314 | 1,314 |
| 512520 Workers Comp Insurance | 0 | 0 | 0 | 300 | 300 | 300 |
| 512600 Wellness Program | 0 | 0 | 0 | 400 | 400 | 400 |
| 512610 Employee Assistance Program | 0 | 0 | 0 | 270 | 270 | 270 |
| Fringe Benefits Total | 0 | 0 | 0 | 241,318 | 241,318 | 241,318 |
| Personnel Services Total | 0 | 0 | 0 | 665,727 | 665,727 | 665,727 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 0 | 0 | 0 | 940 | 940 | 940 |
| 521030 Field Supplies | 0 | 0 | 0 | 6,650 | 6,650 | 6,650 |
| 521070 Departmental Supplies | 0 | 0 | 0 | 1,540 | 1,540 | 1,540 |
| 521090 Uniforms and Clothing | 0 | 0 | 0 | 40,980 | 40,980 | 40,980 |
| 521210 Gasoline | 0 | 0 | 0 | 46,510 | 46,510 | 46,510 |
| Supplies Total | 0 | 0 | 0 | 96,620 | 96,620 | 96,620 |
| Communications | | | | | | |
| 523040 Data Connections | 0 | 0 | 0 | 4,800 | 4,800 | 4,800 |
| 523050 Postage | 0 | 0 | 0 | 1,330 | 1,330 | 1,330 |
| 523060 Cellular Phones | 0 | 0 | 0 | 5,400 | 5,400 | 5,400 |
| Communications Total | 0 | 0 | 0 | 11,530 | 11,530 | 11,530 |
| Contracted Services | | | | | | |
| 525310 Laundry Services | 0 | 0 | 0 | 1,340 | 1,340 | 1,340 |
| 525400 Public Safety Program Services | 0 | 0 | 0 | 2,110 | 2,110 | 2,110 |
| 525410 Dispatch Services | 0 | 0 | 0 | 75,106 | 75,106 | 75,106 |
| 525710 Printing Services | 0 | 0 | 0 | 470 | 470 | 470 |
| Contracted Services Total | 0 | 0 | 0 | 79,026 | 79,026 | 79,020 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 0 | 0 | 0 | 1,800 | 1,800 | 1,800 |
| Repairs and Maintenance Total | | 0 | 0 | 1,800 | 1,800 | 1,800 |

| Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|---|---|--|--|--|
| | | | | | |
| | | | | | |
| 0 | 0 | 0 | 42,912 | 42,912 | 42,912 |
| 0 | 0 | 0 | 42,912 | 42,912 | 42,912 |
| | | | | | |
| 0 | 0 | 0 | 2,230 | 2,230 | 2,230 |
| 0 | 0 | 0 | 2,230 | 2,230 | 2,230 |
| 0 | 0 | 0 | 234,118 | 234,118 | 234,118 |
| | | | | | |
| 0 | 0 | 0 | 17.400 | 17.400 | 17,400 |
| 0 | 0 | 0 | 17,400 | 17,400 | 17,400 |
| | | | | | · · · · · |
| 0 | 0 | 0 | 126 888 | 126.888 | 126,888 |
| | | | | | 126,888 |
| | | | ., | - , | |
| 0 | 0 | 0 | 166 /32 | 166 432 | 166,432 |
| | | | | | 166,432 |
| Ū | Ū | | 100,102 | 100,102 | 100,102 |
| 0 | 0 | 0 | 452 750 | 152 750 | 452 750 |
| | | | | · · · · · · | 453,750 453,750 |
| | | | · · · · | | · · · · |
| U | U | U | 1,004,313 | 1,004,515 | 1,664,315 |
| Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| | | | | | |
| | | | | | |
| 0 | 0 | 136,826 | 0 | 0 | 0 |
| 880,625 | 952,525 | 1,224,679 | 1,301,200 | 1,301,200 | 1,301,200 |
| 15,452 | 15,859 | 17,849 | 13,024 | 13,024 | 13,024 |
| 69,262 | 78,032 | 0 | 0 | 0 | 0 |
| 28,877 | 46,752 | 0 | 0 | 0 | 0 |
| | | | | | |
| 48,693 | 55,275 | 0 | 0 | 0 | 0 |
| 48,693 3,986 | 55,275 3,180 | 0 0 | 0 0 | 0 | 0 |
| | | | | | 0 |
| 3,986 33,823 0 | 3,180 32,986 6,662 | 0 | 0 | 0 | 0 |
| 3,986 33,823 | 3,180 32,986 | 0 36,555 10,852 0 | 0 39,478 | 0 39,478 | 0 39,478 0 |
| 3,986 33,823 0 3,248 0 | 3,180 32,986 6,662 4,862 31 | 0 36,555 10,852 0 0 | 0 39,478 0 0 0 | 0 39,478 0 0 0 | 0 39,478 0 0 0 |
| 3,986 33,823 0 3,248 0 0 | 3,180 32,986 6,662 4,862 31 0 | 0 36,555 10,852 0 0 25 | 0 39,478 0 0 0 0 | 0 39,478 0 0 0 0 | 0 39,478 0 0 0 |
| 3,986 33,823 0 3,248 0 0 1,119 | 3,180 32,986 6,662 4,862 31 0 1,395 | 0 36,555 10,852 0 0 25 2,307 | 0 39,478 0 0 0 0 0 | 0 39,478 0 0 0 0 0 | 0 39,478 0 0 0 0 0 0 |
| 3,986 33,823 0 3,248 0 0 1,119 119,840 | 3,180 32,986 6,662 4,862 31 0 1,395 174,212 | 0 36,555 10,852 0 0 25 2,307 301,159 | 0 39,478 0 0 0 0 219,279 | 0 39,478 0 0 0 0 0 219,279 | 0 39,478 0 0 0 0 0 0 |
| 3,986 33,823 0 3,248 0 0 1,119 119,840 1,745 | 3,180 32,986 6,662 4,862 31 0 1,395 174,212 2,691 | 0 36,555 10,852 0 0 25 2,307 301,159 0 | 0 39,478 0 0 0 0 219,279 0 | 0 39,478 0 0 0 0 0 219,279 0 | 0 39,478 0 0 0 0 0 219,279 0 |
| 3,986 33,823 0 3,248 0 0 1,119 119,840 | 3,180 32,986 6,662 4,862 31 0 1,395 174,212 | 0 36,555 10,852 0 0 25 2,307 301,159 | 0 39,478 0 0 0 0 219,279 | 0 39,478 0 0 0 0 0 219,279 | 0 |
| | FY 15-16 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | FY 15-16FY 16-17PY 15-16PY 16-17000 | FY 15-16FY 16-17FY 17-18Image: Problem strainImage: Pr | FY 15-16 FY 16-17 FY 17-18 FY 18-19 Image: Ima | FY 15-16FY 16-17FY 17-18FY 18-19FY 18-19PY 15-16PY 16-17PY 16-17PY 18-19PY 18-1900042.91242.91200042.91242.912000042.91242.912000042.91242.91200002.2302.23000002.2302.23000002.2302.23000002.2302.23000002.2302.23000002.2302.23000002.2302.23000002.2302.23000002.2302.23000002.2302.23000001.7401.74000001.664,3151.664,31500001.664,3151.664,31500001.664,3151.664,31500001.664,3151.664,3150001.368,6500001.368,650001545215.85917.84913.02413.0240000001545215.85917.84913.024 |

| 250 - Sheriff Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 67,881 | 71,439 | 71,439 | 71,439 |
| 512110 PERS | 210,158 | 242,347 | 243,419 | 258,753 | 258,753 | 258,753 |
| 512120 401K | 1,231 | 2,250 | 1,057 | 1,086 | 1,086 | 1,080 |
| 512130 PERS Debt Service | 46,933 | 44,378 | 63,061 | 80,441 | 80,441 | 80,44 |
| 512200 FICA | 92,380 | 103,427 | 97,163 | 103,318 | 103,318 | 103,318 |
| 512310 Medical Insurance | 258,546 | 256,618 | 294,734 | 316,926 | 316,926 | 316,92 |
| 512320 Dental Insurance | 27,867 | 28,387 | 29,116 | 31,413 | 31,413 | 31,41 |
| 512330 Group Term Life Insurance | 1,808 | 1,917 | 2,237 | 2,350 | 2,350 | 2,350 |
| 512340 Long Term Disability Insurance | 4,605 | 3,963 | 5,017 | 5,271 | 5,271 | 5,27 |
| 512400 Unemployment Insurance | 4,933 | 5,106 | 4,665 | 4,962 | 4,962 | 4,962 |
| 512520 Workers Comp Insurance | 571 | 527 | 590 | 553 | 553 | 55 |
| 512600 Wellness Program | 641 | 641 | 714 | 684 | 684 | 684 |
| 512610 Employee Assistance Program | 460 | 469 | 482 | 461 | 461 | 46 |
| 512700 County HSA Contributions | 0 | 293 | 0 | 252 | 252 | 25 |
| Fringe Benefits Total | 650,133 | 690,323 | 810,136 | 877,909 | 877,909 | 877,90 |
| Personnel Services Total | 1,864,811 | 2,087,755 | 2,545,078 | 2,450,890 | 2,450,890 | 2,450,89 |
| Materials and Services |))- | ,, | ,,. | , , | ,, | , , |
| | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 3,335 | 5,199 | 5,389 | 5,322 | 5,322 | 5,322 |
| 521030 Field Supplies | 11,154 | 2,261 | 3,626 | 3,779 | 3,779 | 3,77 |
| 521040 Institutional Supplies | 5,962 | 41,688 | 19,834 | 19,832 | 19,832 | 19,83 |
| 521050 Janitorial Supplies | 145 | 8,729 | 5,622 | 5,622 | 5,622 | 5,62 |
| 521070 Departmental Supplies | 5,011 | 9,792 | 9,419 | 9,216 | 9,216 | 9,21 |
| 521080 Food Supplies | 394 | 1,249 | 400 | 900 | 900 | 90 |
| 521090 Uniforms and Clothing | 8,157 | 12,272 | 12,479 | 15,154 | 15,154 | 15,15 |
| 521100 Medical Supplies | 0 | 1,270 | 635 | 635 | 635 | 63. |
| 521110 First Aid Supplies | 333 | 0 | 500 | 300 | 300 | 30 |
| 521120 Drugs | 14 | 8,338 | 4,169 | 4,169 | 4,169 | 4,16 |
| 521170 Educational Supplies | 1,945 | 792 | 5,000 | 4,904 | 4,904 | 4,904 |
| 521190 Publications | 0 | 80 | 0 | 0 | 0 | |
| 521210 Gasoline | 33,142 | 46,455 | 36,575 | 52,472 | 52,472 | 52,472 |
| 521220 Diesel | 139 | 178 | 180 | 614 | 614 | 614 |
| 521300 Safety Clothing | 11,453 | 0 | 3,050 | 20,500 | 20,500 | 20,50 |
| Supplies Total | 81,186 | 138,304 | 106,878 | 143,419 | 143,419 | 143,41 |
| Materials | | | | | | |
| 522060 Sign Materials | 869 | 0 | 0 | 0 | 0 | (|
| 522100 Parts | 943 | 531 | 1,950 | 1,750 | 1,750 | 1,75 |
| 522110 Batteries | 0 | 69 | 0 | 0 | 0 | (|
| 522150 Small Office Equipment | 6,187 | 2,930 | 35 | 150 | 150 | 15 |
| 522160 Small Departmental Equipment | 8,830 | 10,436 | 12,391 | 20,469 | 20,469 | 20,46 |
| 522170 Computers Non Capital | 925 | 1,435 | 0 | 0 | 0 | |
| 522180 Software | 1,200 | 600 | 660 | 660 | 660 | 660 |
| Materials Total | 18,955 | 16,001 | 15,036 | 23,029 | 23,029 | 23,02 |

| 250 - Sheriff Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Communications | | | | | | |
| 523010 Telephone Equipment | 0 | 147 | 0 | 0 | 0 | (|
| 523015 Video Security Equipment | 3,170 | 295 | 0 | 0 | 0 | (|
| 523040 Data Connections | 2,646 | 1,484 | 5,157 | 5,138 | 5,138 | 5,138 |
| 523050 Postage | 9,735 | 9,100 | 10,985 | 11,418 | 11,418 | 11,418 |
| 523060 Cellular Phones | 6,174 | 6,004 | 7,469 | 7,269 | 7,269 | 7,269 |
| 523090 Long Distance Charges | 21 | 19 | 50 | 25 | 25 | 25 |
| 523100 Radios and Accessories | 26,796 | 43,750 | 25,000 | 0 | 0 | (|
| Communications Total | 48,541 | 60,798 | 48,661 | 23,850 | 23,850 | 23,850 |
| Contracted Services | | | | | | |
| 525210 Medical Services | 0 | 3,946 | 1.969 | 1,969 | 1,969 | 1,969 |
| 525211 Psychiatric Services | 0 | 848 | 424 | 424 | 424 | 424 |
| 525215 Dental Services | 0 | 1,572 | 786 | 786 | 786 | 786 |
| 525220 Hospital Services | 0 | 9,736 | 4,868 | 4,868 | 4,868 | 4,868 |
| 525225 Ambulance Services | 0 | 1,250 | 625 | 625 | 625 | 625 |
| 525261 Social Services | 148,771 | 111,985 | 164,669 | 10,200 | 10,200 | 10,200 |
| 525310 Laundry Services | 1,011 | 1,220 | 1,451 | 1,482 | 1,482 | 1,482 |
| 525320 Food Services | 0 | 31,934 | 15,967 | 15,967 | 15,967 | 15,967 |
| 525330 Transportation Services | 1,844 | 65 | 150 | 0 | 0 | (|
| 525335 Housing Subsidies | 9,163 | 0 | 0 | 0 | 0 | (|
| 525400 Public Safety Program Services | 1,126 | 1,484 | 2,803 | 2,809 | 2,809 | 2,809 |
| 525410 Dispatch Services | 124,252 | 139,162 | 152,554 | 158,399 | 158,399 | 158,399 |
| 525710 Printing Services | 2,396 | 760 | 3,085 | 1,800 | 1,800 | 1,800 |
| 525715 Advertising | 305 | 0 | 0 | 0 | 0 | (|
| 525735 Mail Services | 1,184 | 1,117 | 1,118 | 1,082 | 1,082 | 1,082 |
| 525999 Other Contracted Services | 104,931 | 89,825 | 36,080 | 39,474 | 39,474 | 39,474 |
| Contracted Services Total | 394,982 | 394,905 | 386,549 | 239,885 | 239,885 | 239,885 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 5,475 | 5,013 | 4,856 | 5,710 | 5,710 | 5,710 |
| 526011 Dept Equipment Maintenance | 1,080 | 1,112 | 1,080 | 1,080 | 1,080 | 1,080 |
| 526012 Vehicle Maintenance | 12,479 | 4,253 | 5,433 | 5,033 | 5,033 | 5,033 |
| 526021 Computer Software Maintenance | 9,450 | 9,825 | 9,825 | 9,825 | 9,825 | 9,825 |
| 526030 Building Maintenance | 3,925 | 5,299 | 0 | 0 | 0 | (|
| Repairs and Maintenance Total | 32,409 | 25,502 | 21,194 | 21,648 | 21,648 | 21,648 |
| Rentals | | | | | | |
| 527100 Vehicle Rental | 1,915 | 2,949 | 784 | 47,676 | 47,676 | 47,676 |
| 527110 Fleet Leases | 105,301 | 113,050 | 131,429 | 98,637 | 98,637 | 98,637 |
| 527120 Motor Pool Mileage | 0 | 113,030 | 0 | 0 | 0 | ,057 |
| 527130 Parking | 215 | 363 | 0 | 0 | 0 | (|
| Rentals Total | 107,431 | 116,477 | 132,213 | 146,313 | 146,313 | 146,313 |
| Miscellaneous | 107,101 | 110,177 | 102,210 | 1.0,010 | 1.0,010 | 1.0,010 |
| 529120 Commercial Travel | 2,818 | 5,831 | 2,025 | 5,042 | 5,042 | 5,042 |
| 529130 Meals | 4,923 | 5,392 | 8,996 | 3,683 | 3,683 | 3,683 |
| 529140 Lodging | 8,447 | 11,384 | 6,586 | 7,603 | 7,603 | 7,603 |

| 250 - Sheriff Grants | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 529230 Training | 5,882 | 13,223 | 36,824 | 37,096 | 37,096 | 37,096 |
| 529300 Dues and Memberships | 185 | 285 | 175 | 250 | 250 | 250 |
| 529690 Other Investigations | 44,784 | 37,465 | 41,490 | 27,630 | 27,630 | 27,630 |
| 529740 Fairs and Shows | 74 | 0 | 0 | 0 | 0 | (|
| 529910 Awards and Recognition | 622 | 0 | 100 | 300 | 300 | 300 |
| 529999 Miscellaneous Expense | 0 | 974 | 0 | 0 | 0 | (|
| Miscellaneous Total | 67,735 | 74,554 | 96,196 | 81,604 | 81,604 | 81,604 |
| Materials and Services Total | 751,239 | 826,541 | 806,727 | 679,748 | 679,748 | 679,748 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 24,746 | 26,870 | 32,340 | 32,830 | 32,830 | 32,830 |
| 611230 Courier Allocation | 1,149 | 1,061 | 1,325 | 925 | 925 | 925 |
| 611250 Risk Management Allocation | 5,814 | 3,613 | 5,655 | 8,466 | 8,466 | 8,466 |
| 611255 Benefits Allocation | 5,707 | 4,941 | 5,868 | 6,257 | 6,257 | 6,257 |
| 611260 Human Resources Allocation | 19,636 | 18,874 | 23,908 | 25,270 | 25,270 | 25,270 |
| 611400 Information Tech Allocation | 60,669 | 60,338 | 69,611 | 75,676 | 75,676 | 75,676 |
| 611410 FIMS Allocation | 36,628 | 41,265 | 45,003 | 36,743 | 36,743 | 36,743 |
| 611420 Telecommunications Allocation | 8,029 | 7,026 | 7,875 | 10,484 | 10,484 | 10,484 |
| 611430 Info Tech Direct Charges | 30,327 | 25,210 | 33,242 | 35,232 | 35,232 | 35,232 |
| 611600 Finance Allocation | 37,163 | 33,457 | 39,670 | 36,506 | 36,506 | 36,506 |
| 611800 MCBEE Allocation | 729 | 2,357 | 1,648 | 2,292 | 2,292 | 2,292 |
| 612100 IT Equipment Use Charges | 5,527 | 5,444 | 6,154 | 11,702 | 11,702 | 11,702 |
| 614100 Liability Insurance Allocation | 15,000 | 11,900 | 15,200 | 26,000 | 26,000 | 26,000 |
| 614200 WC Insurance Allocation | 6,400 | 5,800 | 7,000 | 8,000 | 8,000 | 8,000 |
| 619900 Distributed Admin Charges | 0 | 9,631 | 0 | 0 | 0 | (|
| Administrative Charges Total | 257,524 | 257,787 | 294,499 | 316,383 | 316,383 | 316,383 |
| Capital Outlay | | | | | | |
| 531300 Departmental Equipment Capital | 0 | 0 | 20,872 | 145,985 | 145,985 | 145,985 |
| 531350 Canines | 0 | 6,000 | 31,876 | 26,168 | 26,168 | 26,168 |
| Capital Outlay Total | 0 | 6,000 | 52,748 | 172,153 | 172,153 | 172,153 |
| Transfers Out | | | | | | |
| 561180 Transfer to Comm Corrections | 0 | 0 | 14,162 | 0 | 0 | (|
| Transfers Out Total | 0 | 0 | 14,162 | 0 | 0 | (|
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 434,296 | 411,352 | 411,352 | 411,352 |
| Contingency Total | 0 | 0 | 434,296 | 411,352 | 411,352 | 411,352 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 239,679 | 84,095 | 84,095 | 84,095 |
| Ending Fund Balance Total | 0 | 0 | 239,679 | 84,095 | 84,095 | 84,095 |
| Sheriff Grants Total | 2,873,574 | 3,178,083 | 4,387,189 | 4,114,621 | 4,114,621 | 4,114,621 |

| 255 - Traffic Safety Team | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 22,689 | 0 | 0 | (|
| 511110 Regular Wages | 456,303 | 407,560 | 725,255 | 787,911 | 787,911 | 787,91 |
| 511130 Vacation Pay | 38,400 | 28,594 | 0 | 0 | 0 | |
| 511140 Sick Pay | 28,568 | 15,365 | 0 | 0 | 0 | |
| 511150 Holiday Pay | 26,014 | 25,183 | 0 | 0 | 0 | (|
| 511160 Comp Time Pay | 6,895 | 17,158 | 0 | 0 | 0 | |
| 511180 Differential Pay | 4,923 | 2,397 | 0 | 0 | 0 | |
| 511210 Compensation Credits | 21,421 | 24,827 | 29,667 | 26,177 | 26,177 | 26,17 |
| 511240 Leave Payoff | 1,108 | 180 | 0 | 0 | 0 | |
| 511270 Leadworker Pay | 9 | 0 | 0 | 0 | 0 | |
| 511410 Straight Pay | 12,307 | 13,954 | 0 | 0 | 0 | (|
| 511420 Premium Pay | 86,290 | 124,210 | 213,196 | 174,702 | 174,702 | 174,70 |
| 511430 Court Time | 16,451 | 3,235 | 20,000 | 10,450 | 10,450 | 10,45 |
| 511470 Extra Duty Contract Pay | 9,165 | 24,011 | 10,179 | 0 | 0 | |
| Salaries and Wages Total | 707,855 | 686,673 | 1,020,986 | 999,240 | 999,240 | 999,24 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 23,373 | 62,769 | 62,769 | 62,76 |
| 512110 PERS | 120,522 | 117,296 | 145,699 | 157,119 | 157,119 | 157,11 |
| 512120 401K | 2,785 | 3,295 | 2,437 | 2,566 | 2,566 | 2,56 |
| 512130 PERS Debt Service | 28,423 | 23,030 | 37,745 | 48,846 | 48,846 | 48,84 |
| 512200 FICA | 53,311 | 51,232 | 57,387 | 61,922 | 61,922 | 61,92 |
| 512310 Medical Insurance | 132,183 | 119,476 | 169,053 | 191,256 | 191,256 | 191,25 |
| 512320 Dental Insurance | 13,261 | 11,001 | 16,433 | 18,960 | 18,960 | 18,96 |
| 512330 Group Term Life Insurance | 966 | 853 | 1,342 | 1,417 | 1,417 | 1,41 |
| 512340 Long Term Disability Insurance | 2,458 | 1,768 | 3,013 | 3,172 | 3,172 | 3,17 |
| 512400 Unemployment Insurance | 2,832 | 2,542 | 2,795 | 3,013 | 3,013 | 3,01 |
| 512520 Workers Comp Insurance | 269 | 213 | 308 | 332 | 332 | 33 |
| 512600 Wellness Program | 332 | 278 | 410 | 440 | 440 | 44 |
| 512610 Employee Assistance Program | 238 | 206 | 277 | 298 | 298 | 29 |
| 512700 County HSA Contributions | 0 | 0 | 0 | 41 | 41 | 4 |
| Fringe Benefits Total | 357,582 | 331,190 | 460,272 | 552,151 | 552,151 | 552,15 |
| Personnel Services Total | 1,065,436 | 1,017,863 | 1,481,258 | 1,551,391 | 1,551,391 | 1,551,39 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 1,091 | 623 | 4,000 | 3,500 | 3,500 | 3,50 |
| 521050 Janitorial Supplies | 0 | 023 | 500 | 500 | 500 | 50 |
| 521070 Departmental Supplies | 3,196 | 7,888 | 6,300 | 6,300 | 6,300 | 6,30 |
| 521090 Uniforms and Clothing | | 3,190 | 18,390 | 22,340 | | 22,34 |
| 521110 First Aid Supplies | 7,064 | 5,912 | 5,500 | 5,500 | 22,340 5,500 | 5,50 |
| 521170 Educational Supplies | 4,621 | 10,644 | 10,000 | 10,000 | 10,000 | 10,00 |
| 521170 Educational Supplies | 4,621 | 10,644 | 200 | 200 | 200 | 20 |
| 521210 Gasoline | 20,336 | 20,358 | 200 | 200 | 200 | 200 |
| 521300 Safety Clothing | 20,336 | 20,338 | 21,869 | 27,837 | 27,837 | 27,83 |

| 255 - Traffic Safety Team | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 521310 Safety Equipment | 0 | 44 | 0 | 0 | 0 | (|
| Supplies Total | 38,373 | 51,262 | 68,759 | 103,177 | 103,177 | 103,177 |
| Materials | | | | | | |
| 522060 Sign Materials | 222 | 0 | 0 | 0 | 0 | (|
| 522100 Parts | 193 | 0 | 0 | 0 | 0 | (|
| 522150 Small Office Equipment | 2,875 | 5,546 | 7,500 | 5,000 | 5,000 | 5,000 |
| 522160 Small Departmental Equipment | 29,280 | 34,613 | 45,700 | 56,000 | 56,000 | 56,000 |
| 522170 Computers Non Capital | 9,619 | 8,461 | 22,750 | 19,000 | 19,000 | 19,000 |
| 522180 Software | 8,261 | 1,654 | 10,000 | 10,000 | 10,000 | 10,000 |
| Materials Total | 50,450 | 50,274 | 85,950 | 90,000 | 90,000 | 90,000 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 50 | 470 | 1,840 | 2,400 | 2,400 | 2,400 |
| 523020 Phone and Communication Svcs | 1,255 | 1,375 | 1,380 | 1,394 | 1,394 | 1,394 |
| 523040 Data Connections | 5,891 | 4,923 | 4,800 | 5,281 | 5,281 | 5,281 |
| 523050 Postage | 13 | 751 | 0 | 0 | 0 | C |
| 523060 Cellular Phones | 5,254 | 5,573 | 4,560 | 4,656 | 4,656 | 4,656 |
| 523100 Radios and Accessories | 21,268 | 9,983 | 11,360 | 15,160 | 15,160 | 15,160 |
| Communications Total | 33,730 | 23,075 | 23,940 | 28,891 | 28,891 | 28,891 |
| Utilities | | | | | | |
| 524010 Electricity | 0 | 0 | 2,000 | 0 | 0 | C |
| 524090 Garbage Disposal and Recycling | 273 | 273 | 276 | 276 | 276 | 276 |
| Utilities Total | 273 | 273 | 2,276 | 276 | 276 | 276 |
| Contracted Services | | | | | | |
| 525155 Credit Card Fees | 6,378 | 8,542 | 7,500 | 10,282 | 10,282 | 10,282 |
| 525310 Laundry Services | 28 | 45 | 200 | 200 | 200 | 200 |
| 525350 Janitorial Services | 2,755 | 2,755 | 3,060 | 3,060 | 3,060 | 3,060 |
| 525410 Dispatch Services | 133,498 | 142,134 | 144,138 | 152,371 | 152,371 | 152,371 |
| 525555 Security Services | 563 | 455 | 3,000 | 3,000 | 3,000 | 3,000 |
| 525710 Printing Services | 29 | 0 | 900 | 700 | 700 | 700 |
| 525715 Advertising | 6,575 | 5,792 | 10,000 | 10,000 | 10,000 | 10,000 |
| 525999 Other Contracted Services | 0 | 164 | 20,000 | 20,000 | 20,000 | 20,000 |
| Contracted Services Total | 149,826 | 159,887 | 188,798 | 199,613 | 199,613 | 199,613 |
| Repairs and Maintenance | | | | | | |
| 526010 Office Equipment Maintenance | 2,046 | 2,033 | 2,080 | 1,950 | 1,950 | 1,950 |
| 526011 Dept Equipment Maintenance | 1,066 | 1,208 | 6,000 | 6,000 | 6,000 | 6,000 |
| 526012 Vehicle Maintenance | 15,706 | 22,020 | 30,000 | 30,000 | 30,000 | 30,000 |
| 526014 Radio Maintenance | 125 | 706 | 1,500 | 1,500 | 1,500 | 1,500 |
| 526020 Computer Hardware Maintenance | 0 | 3,599 | 3,000 | 3,000 | 3,000 | 3,000 |
| 526021 Computer Software Maintenance | 6,237 | 25,967 | 31,960 | 51,500 | 51,500 | 51,500 |
| 526022 Telephone Maintenance | 0 | 0 | 300 | 200 | 200 | 200 |
| 526030 Building Maintenance | 420 | 0 | 1,000 | 500 | 500 | 500 |

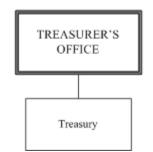
| 255 - Traffic Safety Team | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 526040 Remodels and Site Improvements | 4,198 | 846 | 7,500 | 5,000 | 5,000 | 5,000 |
| Repairs and Maintenance Total | 29,797 | 56,379 | 83,340 | 99,650 | 99,650 | 99,650 |
| Rentals | | | | | | |
| 527100 Vehicle Rental | 0 | 360 | 600 | 700 | 700 | 700 |
| 527110 Fleet Leases | 106,596 | 106,214 | 108,816 | 117,444 | 117,444 | 117,44 |
| 527130 Parking | 0 | 171 | 0 | 0 | 0 | (|
| 527210 Building Rental Private | 6,719 | 6,861 | 6,972 | 7,153 | 7,153 | 7,153 |
| Rentals Total | 113,315 | 113,605 | 116,388 | 125,297 | 125,297 | 125,29 |
| Insurance | | | | | | |
| 528220 Notary Bonds | 0 | 40 | 0 | 0 | 0 | |
| 528415 Auto Claims | 686 | 0 | 0 | 0 | 0 | (|
| Insurance Total | 686 | 40 | 0 | 0 | 0 | |
| Miscellaneous | | | | | | |
| 529120 Commercial Travel | 0 | 792 | 5,900 | 8,200 | 8,200 | 8,20 |
| 529130 Meals | 1,953 | 2,672 | 8,000 | 10,350 | 10,350 | 10,35 |
| 529140 Lodging | 1,100 | 2,243 | 9,400 | 14,025 | 14,025 | 14,02 |
| 529210 Meetings | 209 | 221 | 350 | 400 | 400 | 40 |
| 529230 Training | 5,575 | 10,014 | 44,815 | 29,565 | 29,565 | 29,56 |
| 529300 Dues and Memberships | 350 | 175 | 0 | 0 | 0 | - , |
| 529840 Professional Licenses | 0 | 50 | 800 | 800 | 800 | 80 |
| 529910 Awards and Recognition | 0 | 74 | 350 | 100 | 100 | 10 |
| Miscellaneous Total | 9,186 | 16,241 | 69,615 | 63,440 | 63,440 | 63,44 |
| Materials and Services Total | 425,637 | 471,036 | 639,066 | 710,344 | 710,344 | 710,34 |
| Administrative Charges | , | , | , | , | , | · · · · |
| 611100 County Admin Allocation | 14 676 | 17,313 | 19,835 | 20.465 | 20,465 | 20.46 |
| 611230 Courier Allocation | 14,676 | 699 | 821 | 20,465 | 20,463 545 | 20,46 |
| 611250 Risk Management Allocation | 2,879 | 2,367 | 2,980 | 2,963 | 2,963 | 2,96 |
| 611255 Benefits Allocation | 3,489 | 3,253 | 3,635 | 3,686 | 3,686 | 3,68 |
| 611260 Human Resources Allocation | 12,004 | 12,426 | 14,812 | 14,888 | 14,888 | 14,88 |
| 611400 Information Tech Allocation | 35,030 | 38,202 | 42,384 | 49.730 | 49,730 | 49,73 |
| 611410 FIMS Allocation | 21,138 | 26,117 | 27,373 | 24,055 | 24,055 | 24,05 |
| 611420 Telecommunications Allocation | 4,649 | 4,425 | 4,783 | 6,886 | 6,886 | 6,88 |
| 611430 Info Tech Direct Charges | 17,589 | 15,966 | 20,270 | 23,073 | 23,073 | 23,07 |
| 611600 Finance Allocation | 20,300 | 20,508 | 23,741 | 25,764 | 25,764 | 25,76 |
| 611800 MCBEE Allocation | 421 | 1,492 | 1,002 | 1,500 | 1,500 | 1,50 |
| 612100 IT Equipment Use Charges | 3,193 | 3,452 | 3,735 | 7,688 | 7,688 | 7,68 |
| 614100 Liability Insurance Allocation | 7,100 | 8,200 | 8,100 | 8,600 | 8,600 | 8,60 |
| 614200 WC Insurance Allocation | 3,500 | 3,400 | 3,600 | 3,300 | 3,300 | 3,30 |
| Administrative Charges Total | 146,670 | 157,820 | 177,071 | 193,143 | 193,143 | 193,14 |
| Capital Outlay | | | | | | |
| 531300 Departmental Equipment Capital | 3,202 | 4,999 | 75,000 | 60,000 | 60,000 | 60,000 |

| 255 - Traffic Safety Team | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Capital Outlay | | | | | | |
| 531600 Computer Hardware Capital | 97,794 | 0 | 0 | 0 | 0 | 0 |
| Capital Outlay Total | 100,996 | 4,999 | 75,000 | 60,000 | 60,000 | 60,000 |
| Transfers Out | | | | | | |
| 561100 Transfer to General Fund | 100,000 | 100,000 | 100.000 | 100,000 | 100,000 | 100,000 |
| 561480 Xfer to Capital Impr Projects | 135,000 | 0 | 155,610 | 0 | 0 | 0 |
| 561595 Transfer to Fleet Management | 77,779 | 4,915 | 0 | 0 | 0 | 0 |
| Transfers Out Total | 312,779 | 104,915 | 255,610 | 100,000 | 100,000 | 100,000 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 24,071 | 24,553 | 24,553 | 24,553 |
| Contingency Total | 0 | 0 | 24,071 | 24,553 | 24,553 | 24,553 |
| Traffic Safety Team Tota | 2,051,518 | 1,756,634 | 2,652,076 | 2,639,431 | 2,639,431 | 2,639,431 |
| 290 - Inmate Welfare | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 6,731 | 0 | 0 | 0 |
| 511110 Regular Wages | 6,961 | 56,603 | 69,503 | 71,592 | 71,592 | 71,592 |
| 511130 Vacation Pay | 304 | 1,195 | 0 | 0 | 0 | 0 |
| 511140 Sick Pay | 90 | 1,118 | 0 | 0 | 0 | 0 |
| 511150 Holiday Pay | 195 | 1,781 | 0 | 0 | 0 | 0 |
| 511160 Comp Time Pay | 0 | 739 | 0 | 0 | 0 | 0 |
| 511210 Compensation Credits | 0 | 1,313 | 2,673 | 2,754 | 2,754 | 2,754 |
| 511420 Premium Pay | 189 | 5,697 | 0 | 0 | 0 | 0 |
| 511430 Court Time | 0 | 197 | 0 | 0 | 0 | 0 |
| Salaries and Wages Total | 7,738 | 68,642 | 78,907 | 74,346 | 74,346 | 74,346 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 2,216 | 0 | 0 | 0 |
| 512110 PERS | 1,237 | 11,023 | 13,930 | 14,349 | 14,349 | 14,349 |
| 512130 PERS Debt Service | 408 | 3,176 | 3,609 | 4,461 | 4,461 | 4,461 |
| 512200 FICA | 586 | 5,155 | 5,503 | 5,687 | 5,687 | 5,687 |
| 512310 Medical Insurance | 1,218 | 15,105 | 16,644 | 17,556 | 17,556 | 17,556 |
| 512320 Dental Insurance | 115 | 1,316 | 1,644 | 1,740 | 1,740 | 1,740 |
| 512330 Group Term Life Insurance | 8 | 103 | 130 | 134 | 134 | 134 |
| 512340 Long Term Disability Insurance | 20 | 213 | 292 | 300 | 300 | 300 |
| 512400 Unemployment Insurance | 31 | 251 | 267 | 275 | 275 | 275 |
| 512520 Workers Comp Insurance | 5 | 28 | 30 | 30 | 30 | 30 |
| 512600 Wellness Program | 3 | 33 | 40 | 40 | 40 | 40 |
| 512610 Employee Assistance Program | 2 | 25 | 27 | 27 | 27 | 27 |
| Fringe Benefits Total | 3,634 | 36,430 | 44,332 | 44,599 | 44,599 | 44,599 |
| Personnel Services Total | 11,372 | 105,072 | 123,239 | 118,945 | 118,945 | 118,945 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 0 | 150 | 1,000 | 500 | 500 | 500 |

| 290 - Inmate Welfare | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| 521040 Institutional Supplies | 9,466 | 11,863 | 15,000 | 13,000 | 13,000 | 13,000 |
| 521070 Departmental Supplies | 4,737 | 3,255 | 3,931 | 3,800 | 3,800 | 3,800 |
| 521100 Medical Supplies | 47 | 42 | 145 | 145 | 145 | 145 |
| 521110 First Aid Supplies | 531 | 39 | 500 | 450 | 450 | 450 |
| 521170 Educational Supplies | 0 | 134 | 500 | 350 | 350 | 350 |
| 521190 Publications | 5,365 | 4,615 | 7,000 | 7,000 | 7,000 | 7,000 |
| 521300 Safety Clothing | 1,929 | 490 | 3,050 | 3,050 | 3,050 | 3,050 |
| 521310 Safety Equipment | 424 | 492 | 750 | 750 | 750 | 750 |
| Supplies Total | 22,498 | 21,080 | 31,876 | 29,045 | 29,045 | 29,045 |
| Materials | | | | | | |
| 522150 Small Office Equipment | 0 | 0 | 1,000 | 0 | 0 | C |
| 522160 Small Departmental Equipment | 7,614 | 7,005 | 9,481 | 8,781 | 8,781 | 8,781 |
| 522170 Computers Non Capital | 0 | 0 | 348 | 348 | 348 | 348 |
| Materials Total | 7,614 | 7,005 | 10,829 | 9,129 | 9,129 | 9,129 |
| Communications | | | | | | |
| 523010 Telephone Equipment | 0 | 0 | 100 | 100 | 100 | 100 |
| 523040 Data Connections | 46 | 0 | 0 | 0 | 0 | 100 |
| 523050 Postage | 108 | 0 | 200 | 200 | 200 | 200 |
| 523060 Cellular Phones | 1,544 | 1,150 | 0 | 0 | 0 | 200 |
| 523090 Long Distance Charges | 5 | 0 | 0 | 0 | 0 | (|
| Communications Total | 1,704 | 1,150 | 300 | 300 | 300 | 300 |
| Contracted Services | y | , | | | | |
| 525261 Social Services | 7,564 | 0 | 34,000 | 34,000 | 34,000 | 34,000 |
| 525330 Transportation Services | 2,262 | 3,910 | 5,000 | 5,000 | 5,000 | 5,000 |
| 525450 Subscription Services | 0 | 0 | 120 | 120 | 120 | 120 |
| 525710 Printing Services | 0 | 1,281 | 3,000 | 2,000 | 2,000 | 2,000 |
| Contracted Services Total | 9,826 | 5,191 | 42,120 | 41,120 | 41,120 | 41,120 |
| | 7,020 | 5,171 | 42,120 | 41,120 | 41,120 | 41,120 |
| Repairs and Maintenance | 4 422 | 948 | 5 1 6 1 | 4.1.61 | 4.1.61 | 4.1.61 |
| 526011 Dept Equipment Maintenance 526012 Vehicle Maintenance | 4,432 | | 5,161 | 4,161 | 4,161 | 4,161 |
| | 070 | 2,271 | 0 | 0 | 0 | 0 |
| 526030 Building Maintenance 526040 Remodels and Site | 1,867 | 0 | 0 | 0 | 0 | 0 |
| Improvements | | - | | | | |
| Repairs and Maintenance Total | 6,969 | 3,549 | 5,161 | 4,161 | 4,161 | 4,161 |
| Rentals | | | | | | |
| 527300 Equipment Rental | 199 | 0 | 0 | 0 | 0 | 0 |
| Rentals Total | 199 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous | | | | | | |
| 529850 Device Licenses | 1,900 | 1,980 | 2,000 | 2,005 | 2,005 | 2,005 |
| Miscellaneous Total | 1,900 | 1,980 | 2,000 | 2,005 | 2,005 | 2,005 |
| Materials and Services Total | 50,709 | 39,955 | 92,286 | 85,760 | 85,760 | 85,760 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 3,264 | 3,379 | 1,727 | 1,905 | 1,905 | 1,905 |

| 290 - Inmate Welfare | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Administrative Charges | | | | | | |
| 611230 Courier Allocation | 146 | 148 | 67 | 45 | 45 | 45 |
| 611250 Risk Management Allocation | 734 | 510 | 305 | 423 | 423 | 423 |
| 611255 Benefits Allocation | 723 | 686 | 299 | 304 | 304 | 304 |
| 611260 Human Resources Allocation | 2,489 | 2,621 | 1,218 | 1,225 | 1,225 | 1,225 |
| 611400 Information Tech Allocation | 8,343 | 6,917 | 3,987 | 4,942 | 4,942 | 4,942 |
| 611410 FIMS Allocation | 4,996 | 4,748 | 2,491 | 2,453 | 2,453 | 2,453 |
| 611420 Telecommunications Allocation | 1,099 | 821 | 434 | 682 | 682 | 682 |
| 611430 Info Tech Direct Charges | 4,044 | 2,942 | 1,892 | 2,494 | 2,494 | 2,494 |
| 611600 Finance Allocation | 5,150 | 3,440 | 2,492 | 3,080 | 3,080 | 3,080 |
| 611800 MCBEE Allocation | 100 | 271 | 91 | 153 | 153 | 153 |
| 612100 IT Equipment Use Charges | 768 | 631 | 356 | 748 | 748 | 748 |
| 614100 Liability Insurance Allocation | 1,900 | 1,700 | 800 | 1,300 | 1,300 | 1,300 |
| 614200 WC Insurance Allocation | 800 | 800 | 400 | 400 | 400 | 400 |
| Administrative Charges Total | 34,556 | 29,614 | 16,559 | 20,154 | 20,154 | 20,154 |
| Contingency | | | | | | |
| 571010 Contingency | 0 | 0 | 46,844 | 50,189 | 50,189 | 50,189 |
| Contingency Total | 0 | 0 | 46,844 | 50,189 | 50,189 | 50,189 |
| Ending Fund Balance | | | | | | |
| 573010 Unapprop Ending Fund Balance | 0 | 0 | 279,109 | 226,839 | 226,839 | 226,839 |
| Ending Fund Balance Total | 0 | 0 | 279,109 | 226,839 | 226,839 | 226,839 |
| Inmate Welfare Total | 96,637 | 174,641 | 558,037 | 501,887 | 501,887 | 501,887 |
| Sheriff's Office Grand Total | 55,158,529 | 58,290,007 | 65,231,112 | 69,871,386 | 69,871,386 | 69,871,386 |

TREASURER'S OFFICE



MISSION STATEMENT

Actively and appropriately manage and safeguard the county's cash assets.

GOALS AND OBJECTIVES

Goal 1 Safeguard public funds.

| Objective 1 | Invest the county's surplus funds in a manner that will provide a return while ensuring |
|-------------|---|
| | both the preservation of principal and the liquidity necessary to meet the operating |
| | requirements of the county in accordance with policy. |

- Objective 2 Provide training and support for department cash handlers to ensure appropriate controls are in place.
- Objective 3 Ensure the county remains compliant with all new and ongoing payment card regulations in the most cost effective manner available.
- Goal 2 Maximize the use of available banking and financial systems and processes.
 - Objective 1 Utilize the county's Oracle financial system to efficiently manage the receipting and disbursement of cash in the most cost effective manner available allowing the Treasurer's Office to meet the workload demands within current staffing levels.
 - Objective 2 Analyze banking systems and processes to ensure efficient and cost effective use of available products while maintaining or reducing costs.
 - Objective 3 Utilize the county's point of sale system to assist departments with cash management controls and reporting.

DEPARTMENT OVERVIEW

Laurie Steele is the elected Marion County Treasurer. The Treasurer is the statutory cash custodian for Marion County. The Treasurer's Office works to minimize the risk to public funds through cash handler training and audits. The Treasurer manages bank accounts with various Oregon banks and the Oregon State Treasurer's Office and is responsible for the proper receipting of all monies flowing through county bank accounts.

The Treasurer has responsibility and liability for the timely distribution of taxes and the interest earned on those monies to the taxing districts of Marion County using the percentage distribution schedule created by the tax collector.

The Treasurer is the investment manager for the county, investing funds in accordance with Oregon Revised Statutes and the county's investment policy and assuring that adequate cash is available to meet the obligations of the county.

| Treasurer's Office | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
|------------------------------|--------------------|--------------------|--------------------|---------------------|--------|
| RESOURCES | | | | | |
| General Fund Transfers | 365,666 | 385,418 | 452,332 | 477,242 | 5.5% |
| TOTAL RESOURCES | 365,666 | 385,418 | 452,332 | 477,242 | 5.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | | | | | |
| Salaries and Wages | 155,862 | 165,568 | 180,970 | 187,175 | 3.4% |
| Fringe Benefits | 92,364 | 105,070 | 119,485 | 122,759 | 2.7% |
| Total Personnel Services | 248,227 | 270,638 | 300,455 | 309,934 | 3.2% |
| Materials and Services | | | | | |
| Supplies | 1,556 | 2,755 | 2,700 | 2,700 | 0.0% |
| Materials | 7,694 | 6,517 | 0 | 0 | n.a. |
| Communications | 528 | 31 | 550 | 300 | -45.5% |
| Utilities | 2,598 | 2,748 | 2,841 | 3,055 | 7.5% |
| Contracted Services | 43,895 | 35,429 | 67,270 | 60,310 | -10.3% |
| Repairs and Maintenance | 959 | 144 | 0 | 0 | n.a. |
| Rentals | 4,210 | 4,365 | 5,558 | 5,363 | -3.5% |
| Insurance | 2,500 | 2,500 | 2,500 | 2,500 | 0.0% |
| Miscellaneous | 2,075 | 2,354 | 8,150 | 8,150 | 0.0% |
| Total Materials and Services | 66,014 | 56,843 | 89,569 | 82,378 | -8.0% |
| Administrative Charges | 51,425 | 57,937 | 62,308 | 84,930 | 36.3% |
| TOTAL REQUIREMENTS | 365,666 | 385,418 | 452,332 | 477,242 | 5.5% |
| FTE | 3.00 | 2.50 | 2.50 | 2.50 | 0.0% |
| | | | | | |

RESOURCE AND REQUIREMENT SUMMARY

| |] | FUNDS | | | |
|----------------------|--------------------|--------------------|--------------------|---------------------|------------|
| Fund Name | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | % of Total |
| RESOURCES | | | | | |
| FND 100 General Fund | 365,666 | 385,418 | 452,332 | 477,242 | 100.0% |
| TOTAL RESOURCES | 365,666 | 385,418 | 452,332 | 477,242 | 100.0% |
| REQUIREMENTS | | | | | |
| FND 100 General Fund | 365,666 | 385,418 | 452,332 | 477,242 | 100.0% |
| TOTAL REQUIREMENTS | 365,666 | 385,418 | 452,332 | 477,242 | 100.0% |
| | PR | OGRAMS | | | |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| Treasury | 365,666 | 385,418 | 452,332 | 477,242 | 5.5% |
| TOTAL RESOURCES | 365,666 | 385,418 | 452,332 | 477,242 | 5.5% |
| REQUIREMENTS | | | | | |
| Treasury | 365,666 | 385,418 | 452,332 | 477,242 | 5.5% |
| | | | | | |

Treasury Program

- Provide statutory cash management, including collection, receipting, and depositing of funds as efficiently and accurately as possible.
- Manage banking and broker relationships to maximize quality services at competitive prices.
- Manage cash by turning receivables and float into bank balances as efficiently as possible.
- Manage and forecast liquidity in order to maximize investment returns while meeting ongoing requirements.
- Invest surplus funds as designated by Oregon Revised Statutes and county investment policy.
- Manage internal controls for county bank accounts and assist county departments with cash controls.
- Assist departments in management of cash, check and merchant card collections and deposits.
- Manage the distribution of property taxes to all of Marion County's taxing districts as directed by Oregon Revised Statutes.
- Manage the Compliance Program for Marion County Departments required to meet Data Security Standards created by the Payment Card Industry for merchant card accepters.

Drogrom Summory

| | Pr | ogram Summai | ſy | | |
|------------------------|--------------------|--------------------|--------------------|---------------------|----------------|
| Treasurer's Office | | | | Prog | gram: Treasury |
| | FY 15-16 ACTUAL | FY 16-17 ACTUAL | FY 17-18 BUDGET | FY 18-19 ADOPTED | +/- % |
| RESOURCES | | | | | |
| General Fund Transfers | 365,666 | 385,418 | 452,332 | 477,242 | 5.5% |
| TOTAL RESOURCES | 365,666 | 385,418 | 452,332 | 477,242 | 5.5% |
| REQUIREMENTS | | | | | |
| Personnel Services | 248,227 | 270,638 | 300,455 | 309,934 | 3.2% |
| Materials and Services | 66,014 | 56,843 | 89,569 | 82,378 | -8.0% |
| Administrative Charges | 51,425 | 57,937 | 62,308 | 84,930 | 36.3% |
| TOTAL REQUIREMENTS | 365,666 | 385,418 | 452,332 | 477,242 | 5.5% |
| FTE | 3.00 | 2.50 | 2.50 | 2.50 | 0.0% |
| | | | | | |

FTE By Position Title By Program

| Program: Treasury | |
|-----------------------------|------|
| Position Title | FTE |
| Treasurer | 1.00 |
| Treasury Specialist | 1.50 |
| Program Treasury FTE Total: | 2.50 |

Treasury Program Budget Justification

RESOURCES

The Treasury Program is funded entirely by the general fund.

REQUIREMENTS

There is an overall increase of 7.9% in program requirements.

KEY DEPARTMENT ACCOMPLISHMENTS

- The Treasurer, with the support of the Information Technology Department, completed the implementation of Teller, the new enterprise cash receipting system. Throughout the implementation the Treasurer worked with departments to review existing business processes and, when appropriate, implement new processes to improve controls when handling cash assets.
- The Treasurer provided ongoing Cash Handler and Merchant Security training for county employees as well as other local governments in Marion County.
- The Treasurer, with the support of the Finance Department, was able to secure new banking, lockbox and merchant contracts that provide cost effective services for Marion County.

KEY INDICATORS

1: Dollar volume and number of receipts posted

Definition and Purpose

The number and dollar volume of receipts posted into Oracle is an indicator of the amount of work that the Treasurer's Office staff perform each year.

Significance

The majority of worked performed in the Treasurer's Office is related to receipting of revenue and reconciliation. If this workload were to increase or decrease significantly, it would require staffing level changes in the Treasurer's department.

Data Units Fiscal Year

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| # 12,216 - | # 10,975 - | # 11,359 - | # 12,000 - | # 12,000 - |
| \$1,200,281,723 | \$742,162,952 | \$637,069,585 | \$650,000,000 | \$650,000,000 |

Explanation of Trends and Changes

For the past couple of years this workload has been unpredictable as we have been implementing a new cash receipting system for county departments. We are uncertain how this new software will ultimately impact the workload for the Treasurer's Office, but it appears to have provided some efficiencies and better controls for the Treasurer's staff as well as other county departments. This indicator ties to Marion County Strategic Goal #1; Provide efficient, effective, and responsive government through stewardship and accountability.

2: Investment Portfolio

Definition and Purpose

Marion County's average portfolio size during FY 16/17 was just over \$170,000,000. The Marion County Investment Policy states that the performance of the county's portfolio shall be measured, in part, against the performance of the Oregon Local Government Investment Pool (LGIP).

Significance

It is the policy of the Marion County Treasurer's Department to invest public funds in a manner that will provide the highest investment return with the maximum security, while meeting the daily cash flow demands of Marion County. This indicator ties to Marion County Goal #1: Provide efficient, effective, and responsive government through stewardship and accountability.

Data Units Fiscal Year

| FY 14-15 Actual | FY 15-16 Actual | FY 16-17 Actual | FY 17-18 Estimate | FY 18-19 Estimate |
|-----------------|-----------------|-----------------|----------------------|----------------------|
| LGIP .53 / | LGIP .65 / | LGIP 1.29 / | LGIP 1.60 / | LGIP 2.00 / |
| COUNTY .87 | COUNTY .94 | COUNTY 1.26 | COUNTY 1.45 | COUNTY 2.00 |

Explanation of Trends and Changes

While it is impossible to select a benchmark portfolio that will exactly match the parameters of Marion County's portfolio, the benefit to benchmarking against the Oregon State Treasurer's Local Government Investment Pool (LGIP) is to provide a basis for comparison. If the county outperforms or underperforms the LGIP by more than 50 basis points, it indicates a need for additional information. The expected annual rate of return for both the LGIP and Marion County's portfolio during fiscal year 18-19 is 2.00%.

| Resources by Fund Detail | | | | | | | | | |
|-----------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|--|--|--|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 | | | |
| General Fund Transfers | | | | | | | | | |
| 381100 Transfer from General Fund | 365,666 | 385,418 | 452,332 | 477,242 | 477,242 | 477,242 | | | |
| General Fund Transfers Total | 365,666 | 385,418 | 452,332 | 477,242 | 477,242 | 477,242 | | | |
| General Fund Total | 365,666 | 385,418 | 452,332 | 477,242 | 477,242 | 477,242 | | | |
| Treasurer's Office Grand Total | 365,666 | 385,418 | 452,332 | 477,242 | 477,242 | 477,242 | | | |

Resources by Fund Detail

| | | ments by H | | | | |
|---|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
| Personnel Services | | | | | | |
| Salaries and Wages | | | | | | |
| 511020 Salaries and Wages Budget Only | 0 | 0 | 7,100 | 0 | 0 | |
| 511110 Regular Wages | 134,672 | 149,316 | 171,120 | 184,392 | 184,392 | 184,39 |
| 511130 Vacation Pay | 8,170 | 5,439 | 0 | 0 | 0 | |
| 511140 Sick Pay | 1,807 | 2,029 | 0 | 0 | 0 | |
| 511150 Holiday Pay | 5,105 | 6,078 | 0 | 0 | 0 | |
| 511160 Comp Time Pay | 0 | 40 | 0 | 0 | 0 | |
| 511210 Compensation Credits | 2,857 | 2,046 | 2,150 | 2,183 | 2,183 | 2,18 |
| 511240 Leave Payoff | 2,648 | 0 | 0 | 0 | 0 | |
| 511280 Cell Phone Pay | 604 | 602 | 600 | 600 | 600 | 60 |
| 511420 Premium Pay | 0 | 18 | 0 | 0 | 0 | |
| Salaries and Wages Total | 155,862 | 165,568 | 180,970 | 187,175 | 187,175 | 187,17 |
| Fringe Benefits | | | | | | |
| 512010 Fringe Benefits Budget Only | 0 | 0 | 5,838 | 0 | 0 | |
| 512110 PERS | 27,491 | 31,290 | 33,441 | 36,009 | 36,009 | 36,00 |
| 512120 401K | 6,731 | 6,712 | 6,715 | 7,618 | 7,618 | 7,61 |
| 512130 PERS Debt Service | 4,815 | 6,121 | 8,664 | 11,194 | 11,194 | 11,19 |
| 512200 FICA | 11,726 | 13,534 | 13,067 | 14,075 | 14,075 | 14,07 |
| 512310 Medical Insurance | 36,052 | 41,516 | 45,288 | 47,088 | 47,088 | 47,08 |
| 512320 Dental Insurance | 3,712 | 4,036 | 4,500 | 4,680 | 4,680 | 4,68 |
| 512330 Group Term Life Insurance | 277 | 304 | 325 | 348 | 348 | 34 |
| 512340 Long Term Disability Insurance | 707 | 628 | 730 | 781 | 781 | 78 |
| 512400 Unemployment Insurance | 622 | 665 | 641 | 690 | 690 | 69 |
| 512520 Workers Comp Insurance | 65 | 76 | 75 | 75 | 75 | 7. |
| 512600 Wellness Program | 98 | 109 | 120 | 120 | 120 | 12 |
| 512610 Employee Assistance Program | 70 | 80 | 81 | 81 | 81 | 8 |
| Fringe Benefits Total | 92,364 | 105,070 | 119,485 | 122,759 | 122,759 | 122,75 |
| Personnel Services Total | 248,227 | 270,638 | 300,455 | 309,934 | 309,934 | 309,93 |
| Materials and Services | | | | | | |
| Supplies | | | | | | |
| 521010 Office Supplies | 1,239 | 1,002 | 2,000 | 2,000 | 2,000 | 2,00 |
| 521070 Departmental Supplies | 316 | 1,753 | 500 | 500 | 500 | 50 |
| 521190 Publications | 0 | 0 | 200 | 200 | 200 | 20 |
| Supplies Total | 1,556 | 2,755 | 2,700 | 2,700 | 2,700 | 2,70 |
| Materials | , | , | , | , | · · · · | |
| | 0 | 1.050 | 0 | 0 | 0 | |
| 522150 Small Office Equipment | 0 | 1,059 | 0 | 0 | 0 | |
| 522170 Computers Non Capital 522180 Software | 7.690 | 2,151 | 0 | 0 | 0 | |
| | 7,680 | 3,306 6,517 | 0 | 0 | 0 | |
| Materials Total | 7,094 | 0,01/ | 0 | 0 | 0 | |
| Communications | 1 | 1 | 1 | | | |
| 523050 Postage | 498 | 10 | 500 | 250 | 250 | 25 |
| 523090 Long Distance Charges | 30 | 22 | 50 | 50 | 50 | 50 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Materials and Services | | | | | | |
| Utilities | | | | | | |
| 524010 Electricity | 2,337 | 2,431 | 2,522 | 2,747 | 2,747 | 2,747 |
| 524020 Street Light Electricity | 0 | 2 | 2 | 2 | 2 | 2 |
| 524040 Natural Gas | 24 | 32 | 22 | 23 | 23 | 23 |
| 524050 Water | 41 | 46 | 46 | 41 | 41 | 41 |
| 524070 Sewer | 68 | 101 | 101 | 90 | 90 | 90 |
| 524090 Garbage Disposal and Recycling | 130 | 137 | 148 | 152 | 152 | 152 |
| Utilities Total | 2,598 | 2,748 | 2,841 | 3,055 | 3,055 | 3,055 |
| Contracted Services | | | | | | |
| 525155 Credit Card Fees | 0 | 8 | 0 | 0 | 0 | C |
| 525156 Bank Services | 17,865 | 8,054 | 30,000 | 20,000 | 20,000 | 20,000 |
| 525158 Armored Car Services | 25,933 | 27,227 | 37,000 | 40,000 | 40,000 | 40,000 |
| 525710 Printing Services | 30 | 0 | 150 | 150 | 150 | 150 |
| 525740 Document Disposal Services | 68 | 140 | 120 | 160 | 160 | 160 |
| Contracted Services Total | 43,895 | 35,429 | 67,270 | 60,310 | 60,310 | 60,310 |
| Repairs and Maintenance | | | | | | |
| 526030 Building Maintenance | 959 | 144 | 0 | 0 | 0 | (|
| Repairs and Maintenance Total | 959 | 144 | 0 | 0 | 0 | (|
| Rentals | | | | | | |
| 527130 Parking | 11 | 0 | 0 | 0 | 0 | 0 |
| 527240 Condo Assn Assessments | 2,886 | 2,791 | 3,058 | 2,863 | 2,863 | 2,863 |
| 527300 Equipment Rental | 1,313 | 1,575 | 2,500 | 2,500 | 2,500 | 2,500 |
| Rentals Total | 4,210 | 4,365 | 5,558 | 5,363 | 5,363 | 5,363 |
| Insurance | | | | | | |
| 528210 Public Official Bonds | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Insurance Total | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Miscellaneous | , | , | , | * | | , |
| 529110 Mileage Reimbursement | 965 | 304 | 1,000 | 1,000 | 1,000 | 1,000 |
| 529130 Meals | 87 | 0 | 200 | 200 | 200 | 200 |
| 529140 Lodging | 203 | 394 | 1,500 | 1,500 | 1,500 | 1,500 |
| 529210 Meetings | 203 | 207 | 1,500 | 1,000 | 1,500 | 1,500 |
| 529220 Conferences | 675 | 350 | 3,000 | 3,000 | 3,000 | 3,000 |
| 529230 Training | 0 | 842 | 1,500 | 1,500 | 1,500 | 1,500 |
| 529300 Dues and Memberships | 124 | 229 | 850 | 850 | 850 | 850 |
| 529650 Pre Employment Costs | 0 | 28 | 0 | 0 | 0 | C |
| Miscellaneous Total | 2,075 | 2,354 | 8,150 | 8,150 | 8,150 | 8,150 |
| Materials and Services Total | 66,014 | 56,843 | 89,569 | 82,378 | 82,378 | 82,378 |
| Administrative Charges | | | | | | |
| 611100 County Admin Allocation | 3,599 | 3,823 | 3,910 | 4,025 | 4,025 | 4,025 |
| 611210 Facilities Mgt Allocation | 5,970 | 5,962 | 6,698 | 6,579 | 6,579 | 6,579 |
| 611220 Custodial Allocation | 4,304 | 4,522 | 4,894 | 5,098 | 5,098 | 5,098 |
| 611230 Courier Allocation | 1,301 | 1,322 | 1,001 | 113 | 113 | 113 |
| 611250 Risk Management Allocation | 516 | 428 | 433 | 473 | 473 | 473 |

| 100 - General Fund | Actual FY 15-16 | Actual FY 16-17 | Budget FY 17-18 | Proposed FY 18-19 | Approved FY 18-19 | Adopted FY 18-19 |
|---------------------------------------|--------------------|--------------------|--------------------|----------------------|----------------------|---------------------|
| Administrative Charges | | | | | | |
| 611255 Benefits Allocation | 897 | 708 | 763 | 766 | 766 | 766 |
| 611260 Human Resources Allocation | 3,086 | 2,707 | 3,106 | 3,094 | 3,094 | 3,094 |
| 611300 Legal Services Allocation | 911 | 975 | 1,526 | 2,671 | 2,671 | 2,671 |
| 611400 Information Tech Allocation | 14,108 | 18,601 | 21,633 | 23,006 | 23,006 | 23,006 |
| 611410 FIMS Allocation | 4,952 | 5,833 | 5,109 | 4,512 | 4,512 | 4,512 |
| 611420 Telecommunications Allocation | 761 | 776 | 724 | 868 | 868 | 868 |
| 611430 Info Tech Direct Charges | 5,055 | 5,673 | 5,946 | 23,073 | 23,073 | 23,073 |
| 611600 Finance Allocation | 3,858 | 3,220 | 3,195 | 4,184 | 4,184 | 4,184 |
| 611800 MCBEE Allocation | 99 | 333 | 187 | 282 | 282 | 282 |
| 612100 IT Equipment Use Charges | 1,228 | 2,124 | 2,312 | 4,286 | 4,286 | 4,286 |
| 614100 Liability Insurance Allocation | 1,100 | 1,300 | 1,000 | 1,200 | 1,200 | 1,200 |
| 614200 WC Insurance Allocation | 800 | 800 | 700 | 700 | 700 | 700 |
| Administrative Charges Total | 51,425 | 57,937 | 62,308 | 84,930 | 84,930 | 84,930 |
| General Fund Total | 365,666 | 385,418 | 452,332 | 477,242 | 477,242 | 477,242 |
| Treasurer's Office Grand Total | 365,666 | 385,418 | 452,332 | 477,242 | 477,242 | 477,242 |

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